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Giotto SA Narrative Interpretation with PRI

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section 1: introduction

Giotto is based on a model of personality derived from the work of the classical scholar Prudentius. Prudentius believed that the human character develops through a series of choices that we make throughout our lives. These lay down habitual styles of responding that become increasingly ingrained as we mature. Giotto interprets these choices in terms of habitual working styles.

Thus we may have developed the habit of (A) being prudent or careless in carrying out our tasks; (B) working hard or only as necessary; (C) being prone to settle disputes by reconciliation or by aggression; (D) being trusting or suspicious in our dealings with our colleagues; (E) having faith in our employers or only in ourselves; (F) being open or scheming in our dealings with others; and (G) of welcoming or resisting change at work.

Although Prudentius saw these choices in terms of virtues and vices, he did not believe in the wholly virtuous person. Rather, he saw it as part of the human condition that we each have our own particular strengths and weaknesses. Giotto recognises that each employment setting will require an optimal balance of characteristics among its employees. Ideally we should each seek the type of work that will utilise our strengths and accommodate our weaknesses.

Giotto is designed to assess our primary strengths and weaknesses to enable us to match these to an appropriate choice of work. Given below are 7 scores relating to the characteristics outlined above. Each score is on a scale from 1 to 19. Giotto has been standardised using a representative sample of 1009 working people in South Africa to give a mean score of 10 (s.d.= 4).

Giotto scores should not be interpreted in isolation. Account should be taken of the respondent's work history, social and educational background, present employment, future job aspirations and reasons for taking the test. Other sources of information, such as interview or Curriculum Vitae, should also be considered. Giotto should only be used by a qualified professional.

section 2: brief characterisation

The box below indicates two key strengths and two key weaknesses of the candidate to give a brief overview of the candidate's character.

Personality Summary

Slow to anger and calm in the face of adversity.

Careful and sensible when carrying out given tasks.

Might ignore the advice of those who know better.

Somewhat pessimistic about the future.

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section 3: the seven scales



introduction

Prudence - assesses degree of care that is likely to be taken in carrying out a task. It is of relevance to occupations in which mistakes can have particularly severe consequences.

Fortitude -assesses work ethic and is of relevance to positions where absenteeism may present a problem, or where staff are required to work long hours under duress.

Temperance - assesses the ability to control aggression in whatever form. It is of relevance to environments where bullying has been a particular concern.

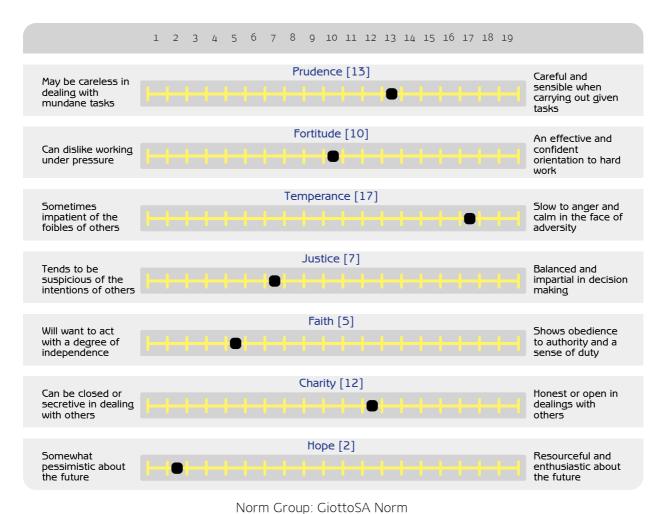
Justice -assesses fairness in judging the actions of others. It is of relevance to environments which are beset with strife.

Faith -assesses the sense of obedience to company policy and is of relevance to work situations that necessitate independent action of staff on the organisation's behalf.

Charity -principally composed of social desirability items. Low scores indicate lack of openness in responding. Bear this in mind when interpreting all other scales.

Hope -assesses a sense of purpose and forward-looking approach. It is of relevance to organisational settings about to undergo major change.

chart for seven scales



andiswa thelma mjacu

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section 4: the giotto narrative

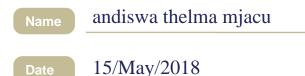


narrative interpretation

- andiswa thelma's great strengths appear to be her tolerance and self-control. Her self-discipline should enable her to turn the other cheek in the face of offensive behaviour or unwarranted aggression. She is nearly always a non-violent person by nature, and much prefers peaceful solutions to problems whenever possible. These characteristics will be invaluable in team situations in which feelings are running high and a calming influence is required. She will generally want to urge her colleagues to forget their differences and to return instead to a patient and less emotive consideration of the facts. andiswa thelma is usually a composed individual and, therefore, well able to tolerate her less temperate colleagues, showing restraint in difficult situations. She is normally a good listener, and is very unlikely to provoke conflict.
- andiswa thelma is hardly ever pushy and has a preference for being unobtrusive at work, and therefore her
 colleagues may mistakenly believe that she lacks assertion. However, simply because she can keep her
 feelings to herself does not necessarily mean that they are not strongly held. While andiswa thelma is not
 herself likely to be a bully, she is usually able to cope with bullying by defusing the situation and calming
 down more aggressive workmates. She should be helpful in building a work environment that is free from
 disruption.
- andiswa thelma's attention to detail appears to fall within the high average range. While she is usually a steady individual she does occasionally have lapses of attention. She does not particularly enjoy carrying out repetitive work, although when it is needed can usually perform it at more than the required standard. She has reasonably good concentration, and is less likely to become bored than most other individuals. While she can sometimes act impulsively, she does not generally take particular pride in this, and will probably do her best to correct any errors that have been made as a result. andiswa thelma can show more common sense in the planning of her work than most people. She is not always serious, and from time to time can enjoy the company of people who are able to let themselves go.
- andiswa thelma seems to have a strong belief in her critical abilities and her powers of judgement, and requires a good case to be made if she is to shift her views. However, she is usually willing to be swayed by a good argument, and will respect those who respect her. Although people who are more willing than her to take things on trust may find her rather arrogant, she can be a good friend and colleague for those who are ready to make the effort.
- An assertive behavioural style should enable her to succeed in achieving her goals, even in the face of disapproval from others. Furthermore, she is likely to have powers of creativity, and can be a good source of new ideas and ways of doing things. This, combined with her critical approach to existing procedures, can often be of considerable benefit to an organisation. andiswa thelma is usually able to assert her authority, and can inspire confidence in others, so long as her questioning attitude does not undermine their self-esteem. She is probably best suited to a position that requires her to work independently within a negotiated agenda. She may not be at her best when expected to carry out a great amount of trivial or boring work, and indeed such work would not make the most of her potential.
- andiswa thelma tends to feel rather pessimistic about her chances for the future. She may have become disheartened by the many changes that are going on around her and would almost certainly welcome a respite from the unyielding pressures under which she finds herself. While usually willing in the past to accept any changes that were necessary, she finds that today it is all too often change for change's sake. Also, she believes that when she attempts to make a stand her views are not always treated very seriously. She does tend to be rather shy and is unlikely to assert herself if she feels her views may be unpopular.
- It is important that andiswa thelma should receive reassurance that her work is truly valued for what it is and that she is not simply a cog in the machine. It is probably counterproductive to place her under any more pressure, and her real strengths should be recognised for what they have always been. With proper encouragement, and a recognition that at the end of the day people are more important than policies, she may gain confidence and begin to find more enjoyment in being a keen and committed member of the workforce.

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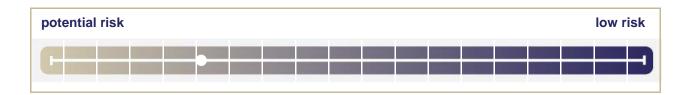




Potential Risk Indicator (PRI)

CONFIDENTIAL

The Giotto Potential Risk Indicator is a well-researched index enabling a psychologist or HR professional to conduct a risk assessment for a given candidate, bearing in mind that Risk is context specific. A person's behaviour may be seen as a risk in one environment yet as appropriate in another. For example, a trial-and-error approach is likely to be beneficial in an entrepreneurial context, yet yield fatal results in heart or brain surgery. The PRI is especially suitable for the financial and insurance industries, where cautious, loyal and rational decision-making is desirable.



POTENTIAL CONCERNS

The Giotto identifies four key integrity competencies, as listed below, to help predict potential concerns around economic crime. Potential concerns are context specific and can also be interpreted as areas of development, depending on its immediate importance for the position. A concern is flagged by the symbol 'X' when a candidate scores below average in a given competency. Further enquiry prior to final decision-making is strongly advised when all four potential concerns are flagged.



Work Cautiousness

A concern in an environment where routine and meticulous attention to detail is required.



Rational decision-making

A concern in an environment where fair and objective decision-making is crucial.



Loyalty

A concern in an environment where work tasks require strict rule-following and compliance with instructions.



Disclosure

A concern in an environment that requires frankness and sharing of information.