

Name: Yonela Zazela

Date: 21 May 2018

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General Risk Prediction	n
Concern	X
Question	
Low Risk	

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The Risk Report focuses on the potential character blindspots (counter-productive tendencies) that potentially pose a risk to an organisation. The report serves as a general indication of risk potential based on economic crime research in the South African financial industry and seven dimensions relating to integrity at work. As no human is wholly virtuous, each person exposes an organisation to some extent of risk. Risk, however, is context specific.

21 May 2018

A Financial Controller, for example, should be risk averse, yet a degree of risk-taking may be tolerated in a Strategic Leadership position. To inform your decision regarding the degree of acceptable risk, it is therefore advised to apply these risk indicators in relation to the organisation's risk culture, the given position's risk-tolerance and the rest of the behavioural information in this integrated report.



Key Risk Factors	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Judgement/Fair-Mindedness Low scores may indicate a tendency to justify behaviour when situations are perceived as unfair.									•										
Disclosure/Transparency Low scores may indicate a tendency to withhold the truth or apply dishonesty.									•										
Compliance/Loyalty Low scores may indicate independent- mindedness and disregard for authority, procedures and policies.								•											
Work-Cautiousness Low scores may indicate a lack of focus, caution and seriousness.											•								

^{*} Note that when in the green zone, the particular factor in isolation does not pose a significant risk i.t.o. economic crime. A score of below 10 on any of the Key Factors in combination with one or more other below-average Key scores may however contribute towards a greater economic crime risk.

Self-Control Factor	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Temperance When combined with a risk profile, low scores may enhance the intensity with which certain key factors are displayed.													•						

Performance-Influencing Factors	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Optimism/Confidence Over-optimism-or -confidence may intensify Key Factor behaviour. Lack of optimism may potentially cloud judgement.																	•		
Grit Extreme drive may intensify the degree to which the key factors are displayed.									•										



tto^{sa} Narrative Risk Interpretation

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Yonela did not score significantly lower than most other people on any one of the four main risk-indicator scores.

Due to a slight inclination towards a subjective approach, Yonela may occasionally tend to rationalise counterproductive behaviour in situations where the consequences thereof may potentially have a negative impact at work. While Yonela appears about as obedient as most others, the individual seems to prefer autonomy rather than to constantly follow rules, procedures and instructions. Yonela may be slightly more opinionated and independent-minded than most others. When the individual'sideas and/values differ from that of the organisation, Yonela may put matters of respect aside to question authority. Yonela seems slightly less transparent than most others. In certain situations, the individual may be a bit secretive or withholding. Yonela may believe that the way in which things are said is more important than the true message.

While Yonela's optimism may appear as a strength in many situations, this tendency can get counter-productive when portrayed as over-optimism. Yonela may tend to engage in certain behaviour with extreme optimism or a false sense of self-confidence which could potentially yield negative outcomes.

Based on the particular combination of characteristics, the individual seems more likely than most others to portray behaviour related to high economic crime risk.