Rebecca A. Buck

The New Museum Registration Methods was written for museum collections personnel. Throughout this book we refer to the registrar as the staff member who undertakes the task at hand. That person may, in reality, be a registrar (chief, head, associate, assistant, assistant to), collections manager, curator (associate, assistant), director (executive, deputy, assistant), project director, keeper, conservator, collections technician, computer specialist, exhibition technician, mountmaker, archivist, consultant, board member, or volunteer. There are, within some organizations, even greater proliferations of titles.

Title and job functions vary from museum to museum and are determined by size, discipline, and history of the institution. In order to understand a position and be effective in it, a prospective staff member should become fully aware of the organizational structure, history, and culture of the specific museum. Titles may be similar, but working within the framework of a large science museum is far different from working in a small history museum.

Small museums may have only one paid staff member. That person is charged with everything from development to housekeeping and may call on volunteers to perform registration and collections management tasks. Small to mid-size museums often rely on a curator, sometimes called a curator of collections, for the performance of collection work. As the museum grows, an employee with the title of registrar may be hired to take over many of the collections functions. Some museums include a collections manager who focuses on the physical aspects of handling and storage, while the registrar concentrates on records, logistics, and legal matters.

Registrars in art museums, where the department is central to collections management and documentation, are often charged with a full scope of collections tasks. The registrar, among other duties, develops storage; oversees computer projects; works through accessions, loans, and exhibitions; and drafts collections policy and procedure.

In very large art museums, collection departments (European art, prints and drawings) that are defined by institutional collecting focus and history care for and document specific parts of the overall collection. In these cases, the registrar serves a more specialized and centralized function; the registrar's office generally deals with accessions, deaccessions, loans, exhibitions, and many administrative tasks related to collections. Large history museums may be similarly organized.

Science museums rely on collecting departments, often staffed with collections managers in addition to curators, to care for collections. The registrar's function in the science museum may also be centralized and is often removed from collection activities, except for accessioning, deaccessioning, and loans. If departments are responsible for inventory and care, the registrar may be the auditor who assures accountability.

The following description of a registrar's job encompasses a wide range of work related to collections. It is culled from job descriptions requested for the Registrars Committee of the American Association of Museums' journal REGISTRAR in 1993, from the job descriptions on file with the RC-AAM, and from a model developed for a management seminar. Depending on the type and size of museum, the registrar's office may do many, most, or all of the tasks that are listed, alone or in concert with other departments in the museum.

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### Profile

Academic background

B.A., M.A., or Ph.D. in museum's specialty field and/or museum studies; information sciences and business/legal studies a plus

Reports to

Director or head of collections division

Supervises

Assistants for loans, collections, and information management; preparators, packers, handlers, and photographers; interns, work-study students, and volunteers

# Areas of Responsibility

Information management: manual and computerized

Creates/compiles and maintains legal documents, histories of use, and physical histories of permanent collections objects and/or specimens

Legal forms and acknowledgments

Permanent collections catalog and files

Loan, conservation, condition, publication records

Exhibition, insurance, and location records

Develops and implements inventory projects

Coordinates/assists with computer projects

Systems specifications and software choices

Data standards committees

Data input management

Disseminates information as needed to other departments, researchers, and students

Coordinates object identification services

# Collections management

Monitors legal and ethical implications and care standards of transactions

Facilitates care and control of collections on site

Initiates, develops, and, upon adoption, implements collection policies

Oversees object movement, internal and external

Oversees packing and shipping

Acts as courier or designates courier

Implements security procedures/works closely with security forces

Designs and controls storage areas

Works with contractors

Develops storage methods

Oversees integrated pest management programs

Contracts for outside services as needed

Conservation, rigging, packing, crating, shipping, photography, insurance

#### **Exhibitions**

Borrowed exhibitions

Negotiates loan contracts

Schedules and supervises packing, shipping, condition reporting, and object movement

Prepares grant reports as necessary

In-house exhibitions

Provides information to other departments as needed

Coordinates object movement and record keeping

Prepares or helps in preparation of label copy

Traveling exhibitions

Develops/reviews contracts

Prepares documentation, packing, shipping

Provides courier service

Other services and responsibilities

Maintains archives

Manages photographic services

Supervises collections photography

Stores photographic collections

Maintains rights and reproductions services

#### Administrative Responsibilities

Administers department

Hires, trains, and evaluates staff

Develops and runs internship program

Prepares and implements budgets, in whole or in part

Departmental

Exhibitions

Storage and other special projects

Contracts for services

Purchases office and collections management equipment and supplies

Prepares rate structures

Loans, traveling exhibitions

Photographic services