

3<sup>rd</sup> April, 2018

To Whom it May Concern,

Dear Sir/Madam,

**LETTER OF RECOMMENDATION FOR MR. ABUSHIR SAID KHATIB**

It is with pleasure that I recommend to you Mr. Abushir Said Khatib for the PhD Scholarship he is applying. I have come to know him quite well since the year 2005 when he joined a Bachelor Degree program in Public Administration at the Faculty of Arts and Social Sciences of Zanzibar University. In particular, I have seen his capacity as one of my students in my Research Methods class by which he passed with a very good grade. Mr. Abushir is patient, hardworking, intellectual, and very cooperative.

The faculty members with whom I have spoken about him have nothing but praise for his hardworking, his conscientiousness, and his positive attitude towards everything he undertakes. He has an amazing sense of responsibility; he interacts extremely well with his peers as well as with people in authority, and he can always be counted upon to carry out tasks to their fullest.

I give her my unqualified and most enthusiastic recommendation. Please contact me if I can provide any further information about him.

Sincerely yours,

**Dr. Masoud Rashid Mohamed**  
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Director, Institute of Islamic Banking and Finance  
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