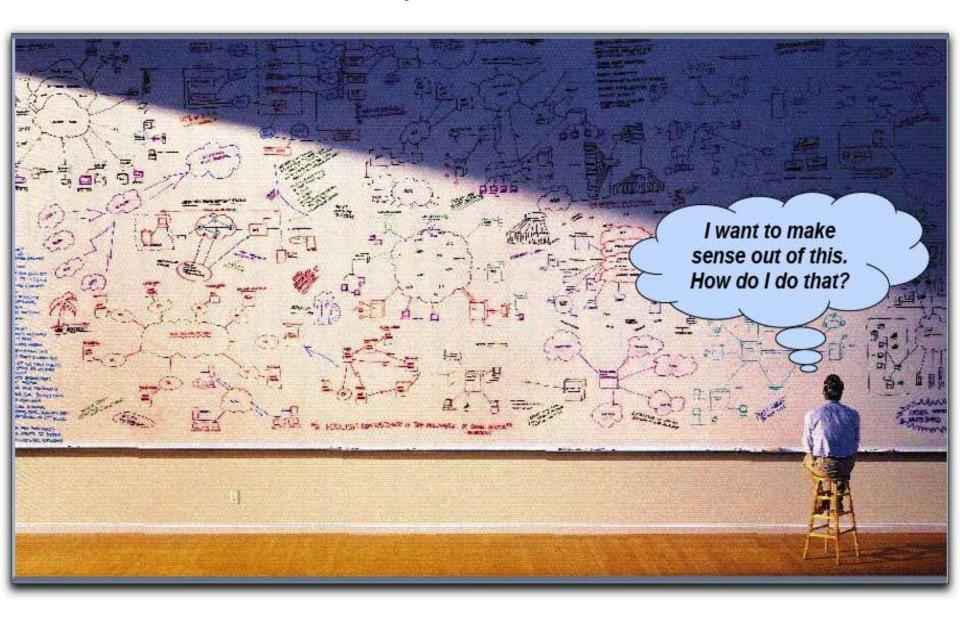
What is a Service Oriented Architecture?

Prof. Paul A. Strassmann George Mason University, November 19, 2007

Problems Addressed by a Service Oriented Architecture



Purpose of Architecture: To Manage Interdependencies

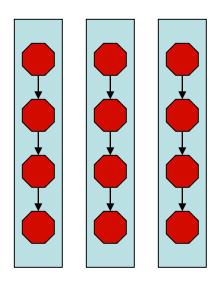
Suppliers	Logistics	Parts	Financial	Outsourcing
Manufacturing	Logistics	Engineeering	Einancial	Sourcing
Management	Engineeering	Financing	Warranties	Marketing
Dealers	Parts	Logistics	Repair	<u>Mainte</u> nance
Customer	Financing	Insurance	laxes	Maintenance

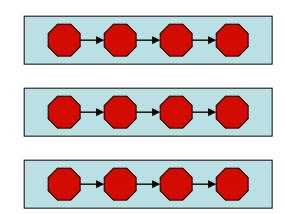
Directions of System Architecture

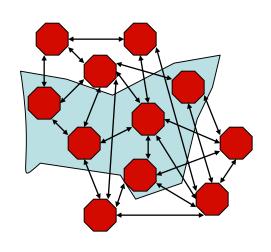
1960 - 1980

1990 - 2000

<u>2010 - 2050</u>





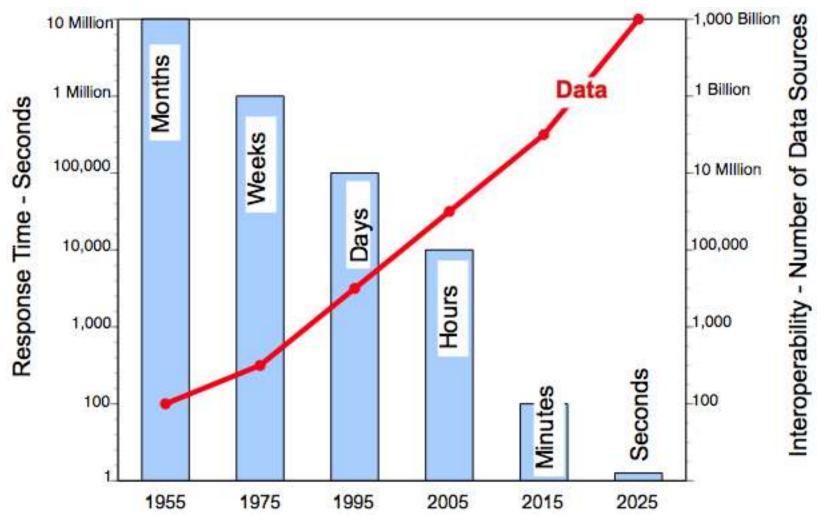


- Organization Focus
- Mainframe Centric
- Internal Use
- Unique Data

- Process Focus
- Client Server
- Partial Connectivity
- •EDI File Transfer

- Distributed Functions
- Data Centric
- Universal Interoperability
- •Real-time Connectivity

Data Interoperability Expands as Response Time Shrinks



Interoperability Does not Scale

Generation	Period	Missions for National Security Systems	Interoperability: Number of Data Sources
1	1955 - 1975	Automate Separate Applications	100
2	1975 - 1995	Automate Separate Processes	1,000
3	1995 - 2005	Integrate Processes within a Function	100,000
4	2005 - 2015	Integrate Functions within an Organization	10 Million
5	2015 - 2020	Innovate Processes As Needed	1 Billion
6	2025 -	Sense and Respond	1,000 Billion

What is a Service Oriented Architecture (SOA)?

- A method of design, deployment, and management of both applications and the software infrastructure where:
 - All software is organized into business services that are network accessible and executable.
 - Service interfaces are based on public standards for interoperability.

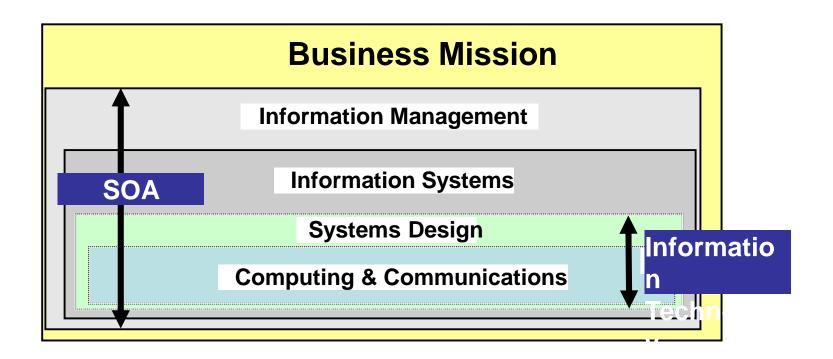
Key Characteristics of SOA

- Quality of service, security and performance are specified.
- Software infrastructure is responsible for managing.
- Services are cataloged and discoverable.
- Data are cataloged and discoverable.
- Protocols use only industry standards.

What is a "Service"?

- A Service is a reusable component.
- A Service changes business data from one state to another.
- A Service is the only way how data is accessed.
- If you can describe a component in WSDL, it is a Service.

Information Technology is Not SOA



Current Infrastructure Costs are Excessive (\$ Millions, I.T. Costs)

Function	Total 07 Spending	% of Total Spending
Warfighter Missions	\$10,876	36%
IT Infrastructure	\$14,185	47%
Logistics	\$2,377	8%
HR Management	\$1,834	6%
Finance & Administration	\$1,036	3%
Other	\$185	1%
Total DoD FY 07	\$30,492	100%

Contractors Will Build Separate Infrastructures without SOA

\$ Billions	FY05	FY06	FY07
Overall DOD IT Spend	\$28.7	\$29.9	\$30.7
Contracted DoD IT Spend	\$21.1	\$22.6	\$24.1
% Contracted	73.5%	75.6%	78.5%

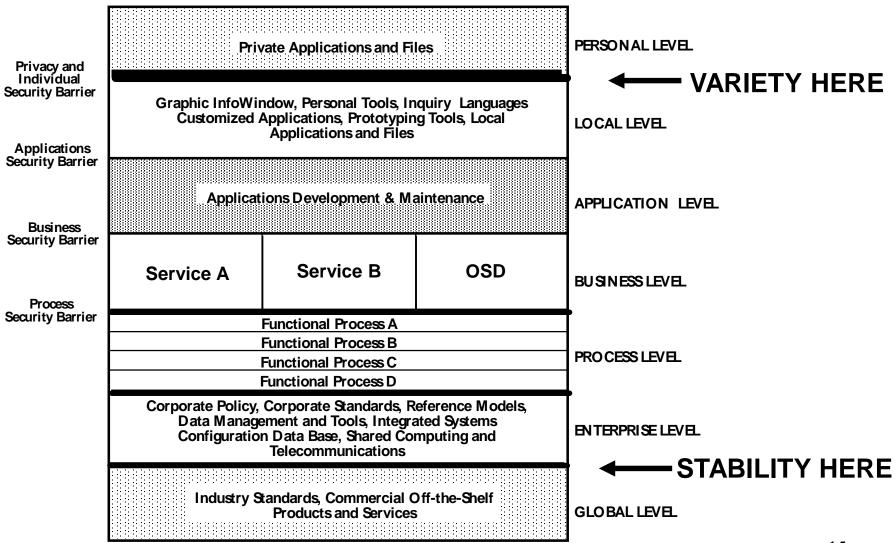
Why Getting SOA Will be Difficult

- Managing for Projects:
 - Software: 1 4 years
 - Hardware: 3 5 years;
 - Communications: 1 3 years;
 - Project Managers: 2 4 years;
 - Reliable funding: 1 4 years;
 - User turnover: 30%/year;
 - Security risks: 1 minute or less.
- Managing for SOA:
 - Data: forever.
 - Infrastructure: 10+ years.

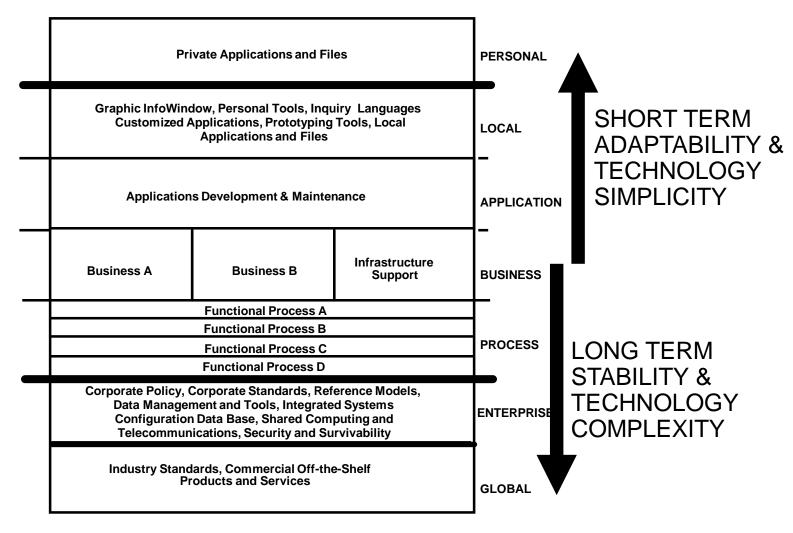
Why Managing Business Systems is Difficult?

- 40 Million lines of code in Windows XP is unknowable.
- Testing application (3 Million lines) requires >10¹⁵ tests.
- Probability correct data entry for a supply item is <65%.
- There are >100 formats that identify a person in DoD.
- Output / Office Worker: >30 e-messages /day.

How to View Organizing for SOA



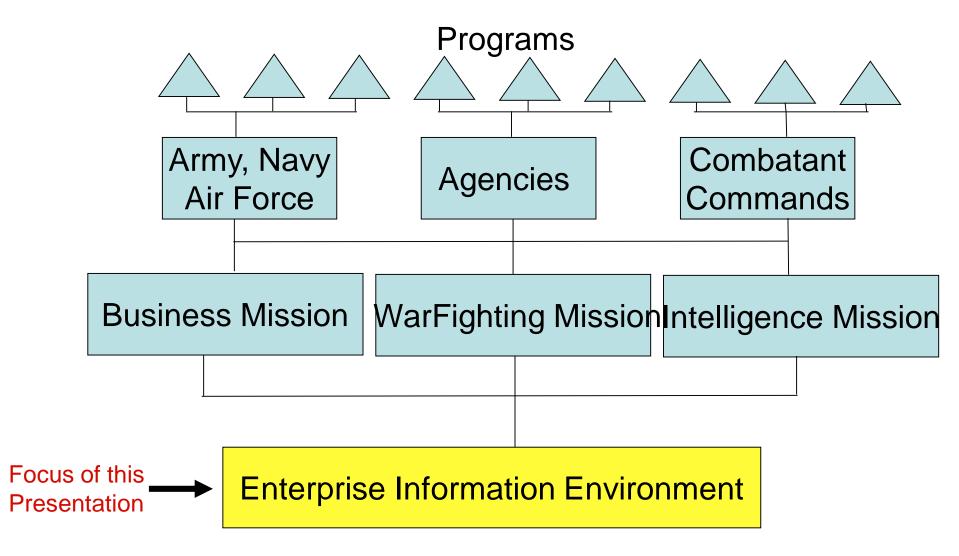
SOA Must Reflect Timing



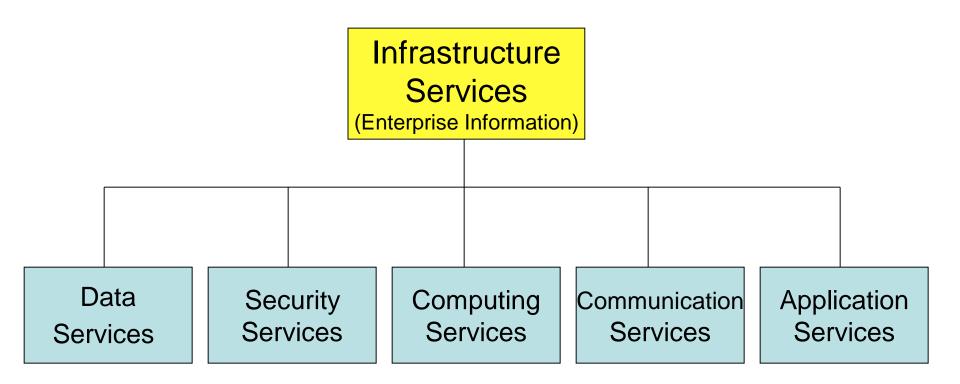
SOA Must Reflect Conflicting Interests

Personal Local Organizations **Missions** Enterprise

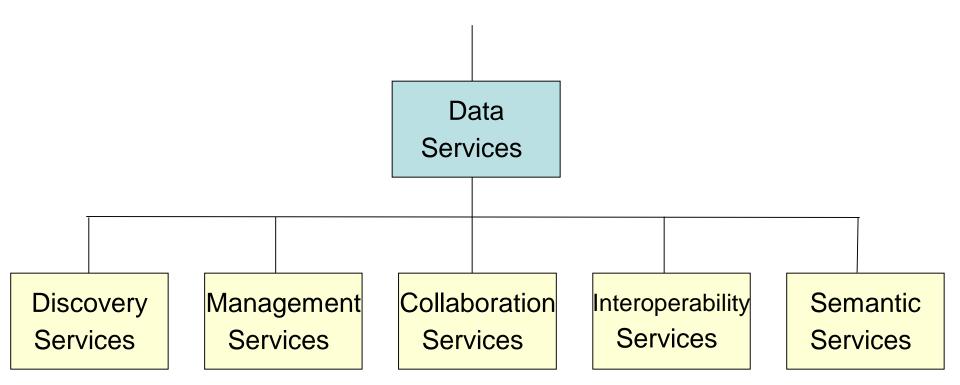
DoD Concept How to Organize for SOA



Organization of Infrastructure Services



Organization of Data Services



Data Interoperability Policies

- Data are an enterprise resource.
- Single-point entry of unique data.
- Enterprise certification of all data definitions.
- Data stewardship defines data custodians.
- Zero defects at point of entry.
- De-conflict data at source, not at higher levels.
- Data aggregations from sources data, not from reports.

Example of Data Pollution

Citizen?	Frequency
US	9,451
Yes	228
USA	158
U.S.A.	128
U.S.	88
United States	20
(US)	5
Green Card	2
Naturalized	1
Applied	1
???	323

What Data?

UNSTRUCTURED	SEMI- STRUCTURED	XML
Microsoft Word	XML	LegalXML
Microsoft Excel	HL7	IFX
PowerPoint	HIPAA	cXML
PDF	ASTM	ebXML
Star Office	EDI-X12	HL7 V3.0
Word Perfect	EDI-Fact	ACORD (AL3,
ASCII reports	FIX	GJXDM
HTML	Cargo IMP	TWPDES
EBCDIC	MVR	
Undocumented	AFP	
Flat files	Post Script	
RPG	DJDE	
ANSI		

Data Concepts

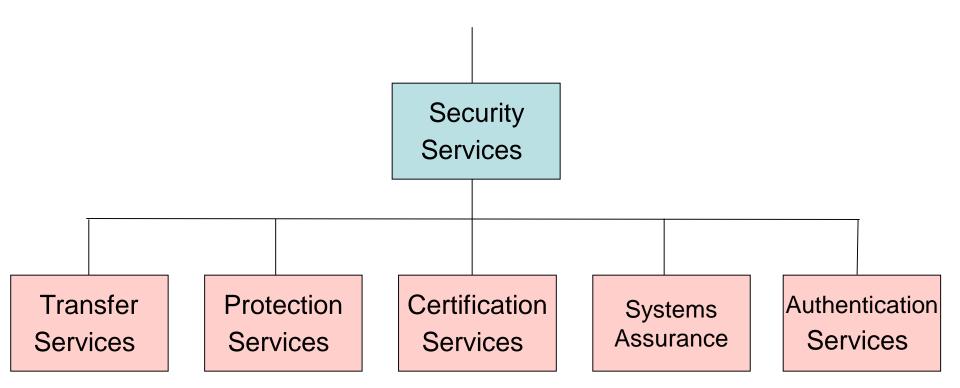
- Data Element Definition
 - Text associated with a unique data element within a data dictionary that describes the data element, give it a specific meaning and differentiates it from other data elements. Definition is precise, concise, non-circular, and unambiguous.

 (ISO/IEC 11179 Metadata Registry specification)
- Data Element Registry
 - A label kept by a registration authority that describes a unique meaning and representation of data elements, including registration identifiers, definitions, names, value domains, syntax, ontology and metadata attributes. (ISO 11179-1).

Data and Services Deployment Principles

- Data, services and applications belong to the Enterprise.
- Information is a strategic asset.
- Data and applications cannot be coupled to each other.
- Interfaces must be independent of implementation.
- Data must be visible outside of the applications.
- Semantics and syntax is defined by a community of interest.
- Data must be understandable and trusted.

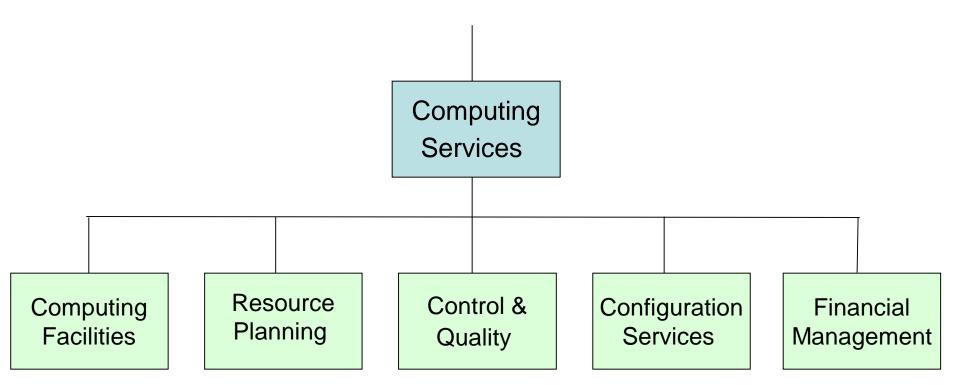
Organization of Security Services



Security Services = Information Assurance

- Conduct Attack/Event Response
 - Ensure timely detection and appropriate response to attacks.
 - Manage measures required to minimize the network's vulnerability.
- Secure Information Exchanges
 - Secure information exchanges that occur on the network with a level of protection that is matched to the risk of compromise.
- Provide Authorization and Non-Repudiation Services
 - Identify and confirm a user's authorization to access the network.

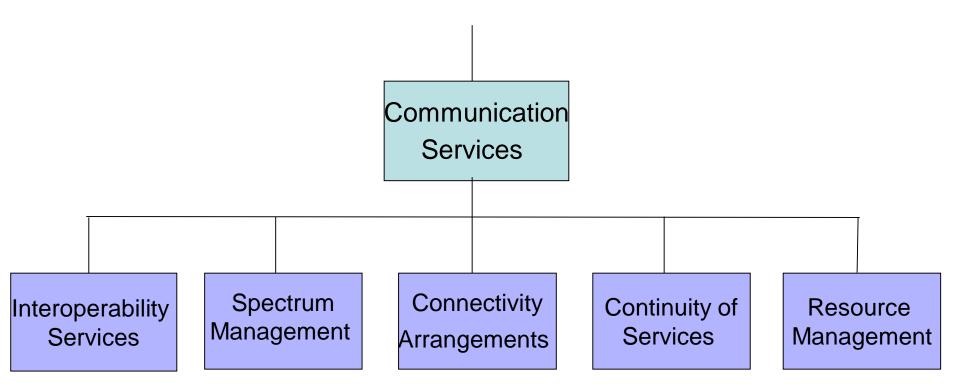
Organization of Computing Services



Computing Services

- Provide Adaptable Hosting Environments
 - Global facilities for hosting to the "edge".
 - Virtual environments for data centers.
- Distributed Computing Infrastructure
 - Data storage, and shared spaces for information sharing.
- Shared Computing Infrastructure Resources
 - Access shared resources regardless of access device.

Organization of Communication Services



Network Services Implementation

- From point-to-point communications (push communications) to network-centric processes (pull communications).
- Data posted to shared space for retrieval.
- Network controls assure data synchronization and access security.

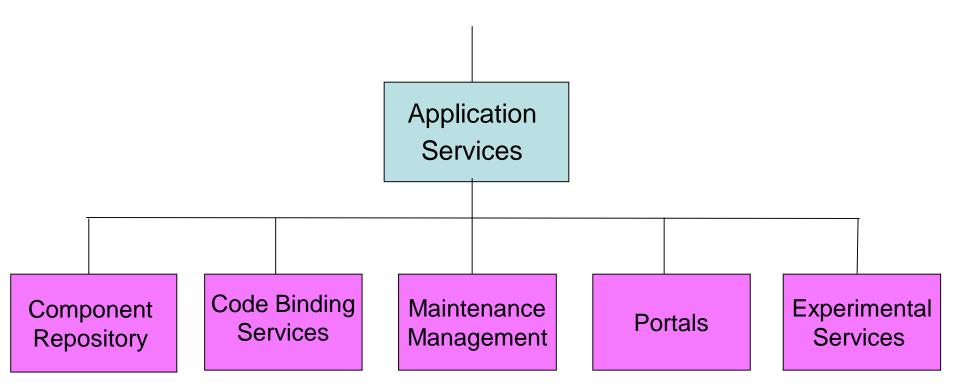
Network Control is the Key



Communication Services

- Provide Information Transport
 - Transport information, data and services anywhere.
 - Ensures transport between end-user devices and servers.
 - Expand the infrastructure for on-demand capacity.

Organization of Application Services



Application Services and Tools

- Provide Common End User Interface Tools
 - Application generators, test suites, error identification, application components and standard utilities.
- Common end-user Interface Tools.
 - E-mail, collaboration tools, information dashboards, Intranet portals, etc.

Example of Development Tools

• Business Process Execution Language, **BPEL**, is an executable modeling language. Through XML it enables code generation.

Traditional Approach	BPEL Approach
- Hard-coded decision logic	- Externalized decision logic
- Developed by IT	- Modeled by business analysts
- Maintained by IT	- Maintained by policy managers
- Managed by IT	- Managed by IT
 Dependent upon custom logs capture 	- Automatic logs and process
- Hard to modify and reuse	 Easy to modify and reuse

A Few Key SOA Protocols

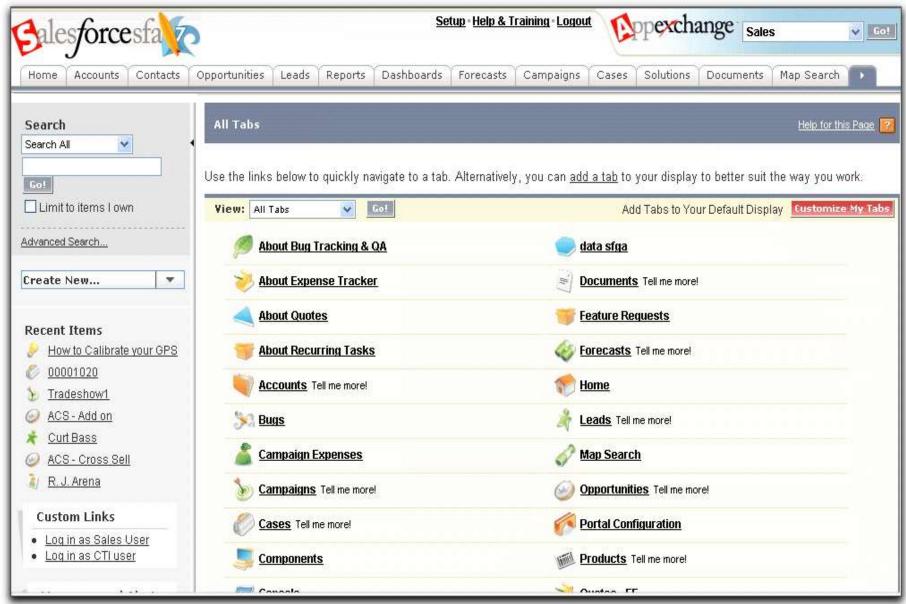
- Universal Description, Discovery, and Integration, UDDI. Defines the publication and discovery of web service implementations.
- The Web Services Description Language, WSDL, is an XMLbased language that defines Web Services.
- **SOAP** is the Service Oriented Architecture Protocol. It is a key SOA in which a network node (the client) sends a request to another node (the server).
- The Lightweight Directory Access Protocol, or LDAP is protocol for querying and modifying directory services.
- Extract, Transform, and Load, ETL, is a process of moving data from a legacy system and loading it into a SOA application.

SOA Interoperability Goals for the Department of Defense

- Interoperability of solutions across the DoD strategic goal.
- Rules for sharing of data and services across the enterprise.
- Enforcement of standards.
- All data, services, and applications shall be accessible, understandable, and trusted.
- Global Information Grid for sharing of information with Federal Departments, Department of Homeland Security, the Intelligence Community, state and local governments, allied, coalition, non-governmental organizations (NGOs), academic, research and business partners.

Example of Customizable Web Services

(www.salesforce.com)



Why SOA Saves Code

- Provides a standard way of interacting with shared software.
- Enables software to become building blocks for reuse.
- Shifts focus to application assembly rather than design.
- Creates new applications out of existing components.
- Integrates with applications in other enterprises.

Preservation of Assets is the Purpose of SOA

What the Customer
Trains to Apply;
Applications
Usage



Open Systems,
Equipment,
Software,
Communications



Data &
Systems Integration;
Communications
Infrastructure
Architecture

Short-term
Asset
(An Enterprise Function)
>70% of Cost

Obsolescent
Commodity Asset
(Outsource According to
Architecture)
<20% of Cost

Long - term
Asset
(An Enterprise Function)
<10% of Cost

Impacts of Information Technologies

- Information drives economic "arms race".
- Obsolete assets will be discarded.
- Collaboration favors global consolidation.
- I.T. becomes an economic weapon.

A Historical Perspective

