Project - Group 11 (1)

August 12, 2021

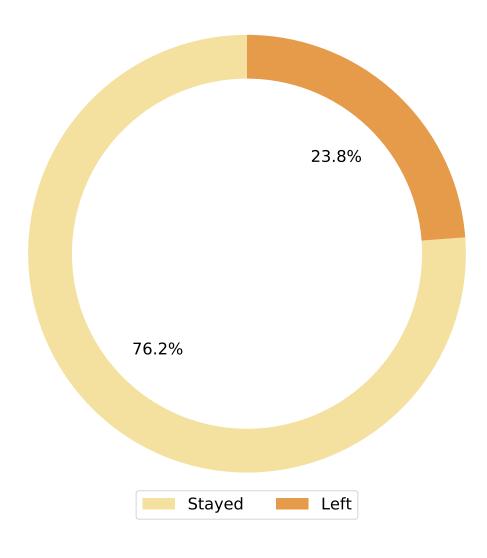
```
[44]: %config InlineBackend.figure_format = 'retina'
      import pandas as pd
      import matplotlib.pyplot as plt
      import seaborn as sns
      import numpy as np
      import matplotlib as mpl
      %matplotlib inline
      mpl.rcParams['figure.dpi'] = 600
      from IPython.display import set_matplotlib_formats
      set_matplotlib_formats('png', 'pdf')
[29]: df=pd.read_csv('HR_Employee_Data.csv')
[30]: df.head()
[30]:
           Emp_Id satisfaction_level last_evaluation number_project \
      0
         IND02438
                                  38%
                                                  53%
                                                                     2
      1 IND28133
                                  80%
                                                  86%
                                                                     5
      2 IND07164
                                  11%
                                                  88%
                                                                     7
      3 IND30478
                                  72%
                                                  87%
                                                                     5
                                                                     2
      4 IND24003
                                  37%
                                                  52%
         average_montly_hours
                              time_spend_company Work_accident
                                                                    left
      0
                           157
                                                 3
                                                                 0
                                                                       1
      1
                          262
                                                 6
                                                                 0
                                                                       1
      2
                           272
                                                 4
                                                                 0
                                                                       1
                           223
      3
                                                 5
                                                                 0
                                                                       1
      4
                           159
                                                 3
                                                                 0
                                                                       1
         promotion_last_5years Department salary
      0
                              0
                                     sales
                                               low
      1
                              0
                                     sales medium
      2
                              0
                                     sales medium
      3
                              0
                                     sales
                                               low
      4
                              0
                                     sales
                                               low
```

0.1 Data Overivew

```
[45]: left=df['left'].value_counts()
      leftsum=left[0]+left[1]
      left_y=[left[0]/leftsum*100,left[1]/leftsum*100]
      labels = ['', '']
      fig,ax=plt.subplots(figsize=(10,10))
      ax.pie(left_y, labels=labels, autopct='%1.
      →1f\%', colors=['#f4e19f', '#e69b4a'], startangle=90, textprops={'fontsize': 16})
      centre_circle = plt.Circle((0,0),0.80,fc='white')
      fig = plt.gcf()
      fig.gca().add_artist(centre_circle)
      ax.text(-1.1, 1.2, "
                                       Overall Employee Left_

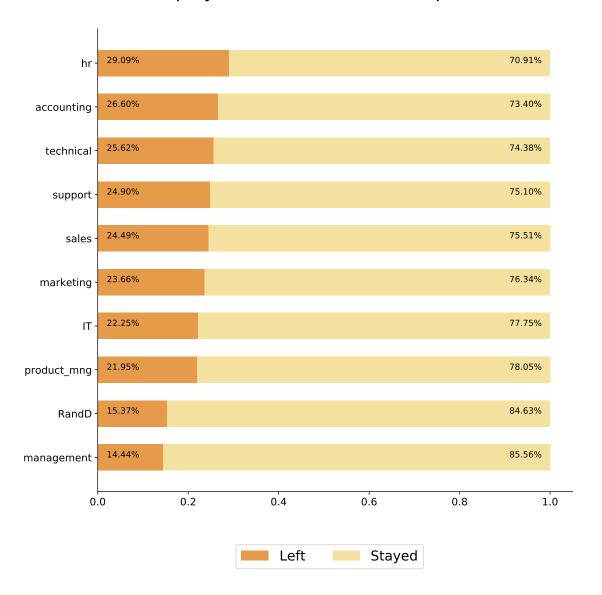
¬Rate",fontdict={'fontsize': 22})
      ax.legend(loc=8, labels=['Stayed', 'Left'],ncol=2,prop={'size': 16})
      plt.show()
      # fig.savefig('./Overall Employee Left Rate.png')
```

Overall Employee Left Rate



```
#we need segment here (stayed, left) for each department
x = newdf['Left'].to_list()
y = newdf['Stayed'].to_list()
fig,ax=plt.subplots(figsize=(10,10))
ax.barh(range(len(x)),x,label='Left',color='#e69b4a',height = 0.6)
ax.barh(range(len(x)),y,left=x,label='stayed',color='#f4e19f',height = 0.6)
ax.set_yticks(range(len(x)))
ax.set_yticklabels(newdf['Dept'])
ax.tick_params(axis='both', which='major', labelsize=12)
ax.text(0, 10.5, '
                         Employee Left Rate in each
→Department',fontdict={'fontsize': 22})
for i, v in enumerate(x):
   ax.text(0+0.02, i , '{:.2f}%'.format(100*v), color='black')
for i, v in enumerate(y):
   ax.text(1-0.09, i, '{:.2f}%'.format(100*v), color='black')
ax.legend(bbox_to_anchor=(0.7, -0.1), labels=['Left', __
ax.spines['top'].set_visible(False)
ax.spines['right'].set_visible(False)
# fig.savefig('./Employee Left Rate in each Department.png')
plt.show()
```

Employee Left Rate in each Department



1 Salary

explain

Abnormal Group: R&D, Accounting, HR Normal Group: The other 7 departments

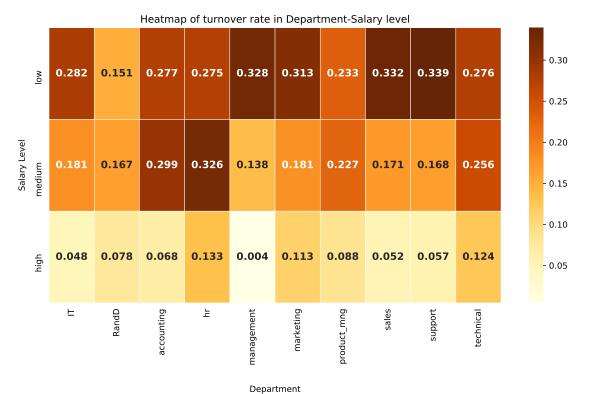
Where is abnormal? Turnover rate is **higher** in **medium** salary level than in **low** salary level.

```
[47]: tab3=df.groupby(['salary','Department'])['left'].sum()/df.

→groupby(['salary','Department'])['left'].count()

tab3=tab3.reset_index()
```

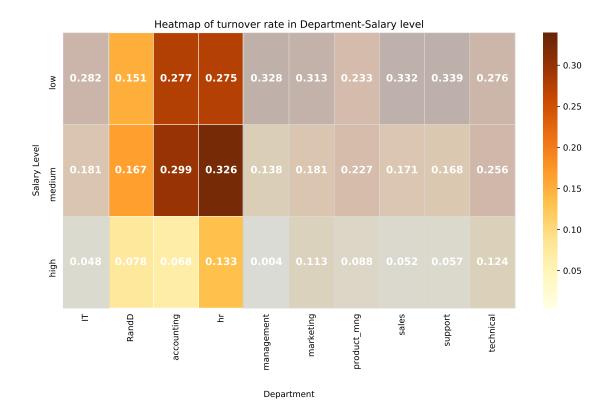
```
tab3['salary'] =tab3['salary'].astype('category')
tab3['salary'] = tab3['salary'].cat.reorder_categories(['low','medium','high'])
tab4=tab3.pivot("salary", "Department")
fig, ax = plt.subplots(figsize=(12,6))
ax = sns.heatmap(tab4,cmap="YlOrBr",annot =True,fmt=".3f",xticklabels=tab3.
→Department.unique(),linewidths=.5
                  ,annot_kws={'size':12,'weight':'bold'})
ax.set_xlabel('Department')
ax.set_ylabel('Salary Level')
ax.set_title('Heatmap of turnover rate in Department-Salary level')
#ax.add_patch(plt.Rectangle((0, 0), 1, 3, fill=True,color='lightgrey',alpha=0.
\hookrightarrow 8, edgecolor='white', lw=3))
#ax.add_patch(plt.Rectangle((4, 0), 6, 3, fill=True,color='lightgrey',alpha=0.
\rightarrow 8, edgecolor='white', lw=3))
ax.yaxis.set_label_coords(-0.05,0.5)
ax.xaxis.set_label_coords(0.5,-0.3)
ax.tick_params(axis='x', bottom=False)
ax.tick_params(axis='y', left=False)
# fig.savefig('./Heatmap of turnover rate in Department-Salary level.png')
plt.show()
```



```
[48]: tab3['salary'] =tab3['salary'].astype('category')
      tab3['salary'] = tab3['salary'].cat.reorder_categories(['low', 'medium', 'high'])
      tab4=tab3.pivot("salary", "Department")
      fig, ax = plt.subplots(figsize=(12,6))
      ax = sns.heatmap(tab4,cmap="YlOrBr",annot =True,fmt=".3f",xticklabels=tab3.
       →Department.unique(),linewidths=.5
                       ,annot_kws={'size':12,'color':'white','weight':'bold'})
      ax.set_xlabel('Department')
      ax.set_ylabel('Salary Level')
      ax.set_title('Heatmap of turnover rate in Department-Salary level')
      ax.add_patch(plt.Rectangle((0, 0), 1, 3, fill=True,color='lightgrey',alpha=0.8,_

→edgecolor='white', lw=3))
      ax.add_patch(plt.Rectangle((4, 0), 6, 3, fill=True,color='lightgrey',alpha=0.8,_

    dedgecolor='white', lw=3))
      ax.yaxis.set_label_coords(-0.05,0.5)
      ax.xaxis.set_label_coords(0.5,-0.3)
      ax.tick_params(axis='x', bottom=False)
      ax.tick_params(axis='y', left=False)
      # fig.savefig('./Heatmap of turnover rate in Department-Salary level2.png')
      plt.show()
     <ipython-input-48-35dac1b19417>:10: UserWarning: Setting the 'color' property
     will override the edgecolor or facecolor properties.
       ax.add patch(plt.Rectangle((0, 0), 1, 3,
     fill=True,color='lightgrey',alpha=0.8, edgecolor='white', lw=3))
     <ipython-input-48-35dac1b19417>:11: UserWarning: Setting the 'color' property
     will override the edgecolor or facecolor properties.
       ax.add_patch(plt.Rectangle((4, 0), 6, 3,
     fill=True,color='lightgrey',alpha=0.8, edgecolor='white', lw=3))
```



2 Grouping

define the grouping rule

3 Satisfaction Level

Speicial High paying group:: High paying staff who left the company have a dramatically lower satisfaction rate of 0.306 compared with an extremely high satisfaction rate of those who stay in the company 0.652, it's 53.8% drop. While for normal_group the satisfaction rate of the left people only drops 30%

Solution: For the Special group, we need to pay more attention to the high-paying group and improve their feedback based on their characteristic.

[35]:	df4					
[35]:				satisfaction_level	last_evaluation	\
	left	salary	dep			
	0	high	normal_group	0.651860	0.704890	
			special_group	0.652000	0.732581	
		low	normal_group	0.671320	0.716289	
			special_group	0.650912	0.720974	

```
medium normal_group
                                       0.670304
                                                         0.716513
                                       0.660991
                                                         0.709657
            special_group
     high
1
            normal_group
                                       0.463284
                                                         0.649851
            special_group
                                       0.306000
                                                         0.618000
            normal_group
                                       0.441184
                                                         0.719637
     low
            special_group
                                       0.441748
                                                         0.696301
     medium normal_group
                                       0.446195
                                                         0.729104
            special_group
                                       0.410108
                                                         0.707706
                                             average_montly_hours
                            number_project
left salary dep
     high
            normal_group
                                   3.770000
                                                        199.435000
            special_group
                                   3.916129
                                                        206.238710
     low
            normal_group
                                   3.785830
                                                        198.506577
            special_group
                                   3.778052
                                                        199.209618
     medium normal_group
                                   3.793183
                                                        199.523031
            special_group
                                   3.759848
                                                        197.510801
1
            normal_group
                                   3.492537
                                                        193.567164
     high
            special_group
                                  3.266667
                                                        191.000000
     low
            normal_group
                                   3.848910
                                                        206.973520
                                                        203.951220
            special_group
                                   3.735772
     medium normal_group
                                   3.933526
                                                        210.896917
            special_group
                                   3.835125
                                                        204.824373
                            time_spend_company
                                                 Work_accident
left salary dep
            normal_group
                                                       0.164000
     high
                                       3.767000
            special_group
                                       3.219355
                                                       0.180645
     low
            normal_group
                                       3.259635
                                                       0.184399
            special_group
                                                       0.180025
                                       3.223181
     medium normal_group
                                       3.447490
                                                       0.171350
                                                       0.151207
            special_group
                                       3.372300
1
            normal_group
                                       3.761194
                                                       0.000000
     high
            special_group
                                       3.333333
                                                       0.00000
     low
            normal_group
                                       3.881620
                                                       0.043614
            special_group
                                       3.821138
                                                       0.044715
     medium normal_group
                                       3.901734
                                                       0.056840
            special_group
                                       3.853047
                                                       0.053763
                            promotion_last_5years
left salary dep
            normal_group
     high
                                          0.063000
            special_group
                                          0.058065
     low
            normal_group
                                          0.010385
            special_group
                                          0.008631
     medium normal_group
                                          0.031322
                                          0.050826
            special_group
```

```
0.000000
                  special_group
           low
                  normal_group
                                              0.007269
                  special_group
                                              0.000000
           medium normal_group
                                              0.004817
                  special_group
                                              0.000000
[49]: df=pd.read_csv('HR_Employee_Data.csv')
      df["satisfaction level"] = df["satisfaction level"].apply(lambda x: x.
       →replace('%', '')).astype('float') / 100
      df["last evaluation"] = df["last evaluation"].apply(lambda x: x.replace('%', ...
      →'')).astype('float64') / 100
      df["left"] = df["left"].astype("category")
      dep = ['RandD',
       'accounting',
       'hr']
      df1 = df.copy()
      df1['dep'] = df1['Department'].apply(lambda x:"special_group" if x in dep else_

¬"normal_group")
      df4 = df1.groupby(["left", "salary", "dep"]).mean()
      fig, axes = plt.subplots(nrows = 1, ncols=2, figsize=(20,10))
      status = ["Stayed", "Left"]
      for i, statu in enumerate(status):
          high = np.array(df4.iloc[0+6*i:2+6*i]["satisfaction level"])
          median = df4.iloc[4+6*i:6+6*i]["satisfaction_level"]
          low = df4.iloc[2+6*i:4+6*i]["satisfaction level"]
          w = .2 # Use 25% of each slot (day of week) per bar, leaving 25% for spacing
          axes[i].bar(np.arange(2)-w, low, width=w, color='#FFEDAO', label="low")
          axes[i].bar(np.arange(2), median, width=w, color='#FEB24C', label="med")
          axes[i].bar(np.arange(2)+w, high, width=w, color='#F03B20', label="high")
          axes[i].spines['top'].set_visible(False)
          axes[i].spines['right'].set_visible(False)
          axes[i].set_title(f'{statu} Employee Satisfaction Level',
                            loc = "center", size=22, weight="bold", c='black')
            axes[i].spines['left'].set_visible(False)
```

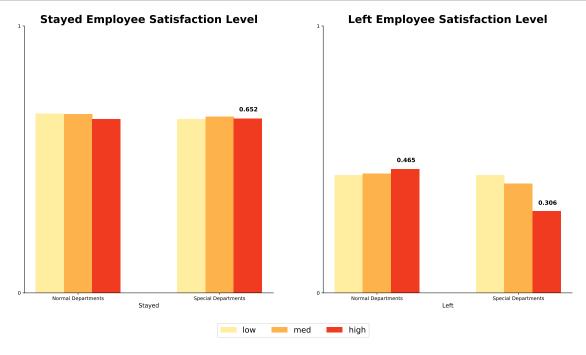
0.000000

1

high

normal_group

```
axes[i].set_yticks([0,1])
    axes[i].set_yticklabels(['0','1'])
    axes[i].set_xticks([0,1])
    axes[i].set_xticklabels(['Normal Departments','Special Departments'])
axes[0].legend(bbox_to_anchor=(1.4, -0.1),ncol=3,prop={'size': 16})
axes[0].set_xlabel("Stayed",fontsize=12)
axes[1].set_xlabel("Left",fontsize=12)
axes[1].annotate('0.465',
             (0.14, 0.49),
             c='black',
             size=12, weight='bold')
axes[1].annotate('0.306',
             (1.14, 0.33),
             c='black',
             size=12, weight='bold')
axes[0].annotate('0.652',
             (1.138, 0.68),
             c='black',
             size=12, weight='bold')
# fig.savefig('./Employee Satisfaction Level.png')
plt.show()
```



4 Work Accident:

In both of the groups, people who had work accident tend to be more willing to stay in the company than people who didn't have accidents in their work.

We believe the current stratgies/benefit the company provides to the employees who had work accidents is good enough to encourage employees to stay, and thus the company may consider to extend the similar strategies to those employees who don't have work accidents too.

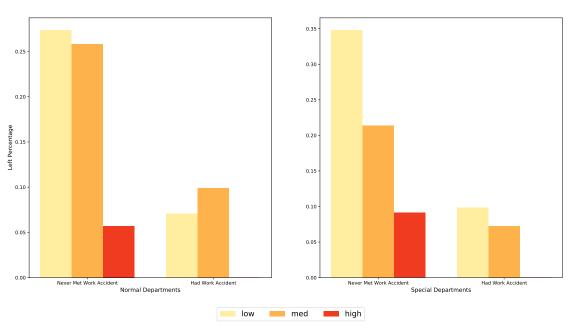
```
[50]: df=pd.read_csv('HR_Employee_Data.csv')
      tab=df.copy()
      tab.loc[tab['Department'].isin(['RandD', 'accounting', 'hr']), 'Department']=0
      tab.loc[tab['Department'].
       →isin(['IT', 'marketing', 'sales', 'support', 'technical', 'management', 'product_mng']), 'Departme
      work_ac=tab.groupby(['Department', 'salary', 'Work_accident'])['left'].sum()/tab.

¬groupby(['Department', 'salary', 'Work_accident'])['left'].count()

      fig,ax=plt.subplots(figsize=(20,10),ncols=2,nrows=1)
      w = .25
      high = np.array([0.056995, 0.000000])
      med = np.array([0.258264, 0.099099])
      low = np.array([0.273552, 0.070588])
      ax[0].bar(np.arange(2)-w, low, width=w, label="low",color='#FFEDAO')
      ax[0].bar(np.arange(2), med, width=w, label="med",color='#FEB24C')
      ax[0].bar(np.arange(2)+w, high, width=w, label="high",color='#F03B20')
      ax[0].set_xticks(np.arange(2))
      ax[0].set_xticklabels(['Never Met Work Accident','Had Work Accident'])
      \texttt{ax} \texttt{[0]}.\texttt{text} \texttt{(0.8, 0.31, 'Work Accident Impact for Left}_{\sqcup}
      →Rate', weight="bold", fontdict={'fontsize': 22})
      ax[0].set_xlabel("Normal Departments",fontsize=12)
      ax[0].set_ylabel("Left Percentage",fontsize=12)
      high = np.array([0.091047, 0.000000])
      med = np.array([0.213951, 0.072727])
      low = np.array([0.347925, 0.098089])
      ax[1].bar(np.arange(2)-w, low, width=w, label="low",color='#FFEDAO')
      ax[1].bar(np.arange(2), med, width=w, label="med",color='#FEB24C')
      ax[1].bar(np.arange(2)+w, high, width=w, label="high",color='#F03B20')
      ax[1].set_xticks(np.arange(2))
      ax[1].set xticklabels(['Never Met Work Accident', 'Had Work Accident'])
```

```
ax[1].set_xlabel("Special Departments",fontsize=12)
ax[0].legend(bbox_to_anchor=(1.4, -0.1),ncol=3,prop={'size': 16})
# fig.savefig('./Work Accident Impact for Left Rate.png')
plt.show()
```

Work Accident Impact for Left Rate



5 Average Monthly Hours

For the average monthly hours. we can see if we'd like to improve the satisfaction rate of our employee or say retain our employee, we need to lower the working hours for median and low paying staff and increase the working our of high paying employee. In general, give them more sense of achievement in this job.

```
[38]: df5 = df1.groupby(["salary","left"]).mean()
df5
# df5.iloc[4:6]["average_montly_hours"]
```

```
[38]:
                    satisfaction_level last_evaluation number_project
      salary left
      high
             0
                              0.651879
                                                 0.708606
                                                                  3.789610
                              0.434512
                                                 0.644024
             1
                                                                  3.451220
      low
             0
                              0.668103
                                                 0.717028
                                                                  3.784603
                              0.441248
                                                 0.716994
                                                                  3.836096
             1
      medium 0
                              0.668875
                                                 0.715461
                                                                  3.788068
```

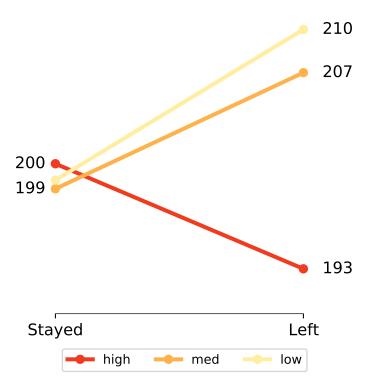
```
1
                             0.438550
                                              0.724571
                                                               3.912680
                   average_montly_hours time_spend_company Work_accident \
      salary left
      high
             0
                             200.348052
                                                    3.693506
                                                                   0.166234
                                                                   0.000000
             1
                             193.097561
                                                    3.682927
      low
             0
                             198.617418
                                                    3.253888
                                                                   0.183709
             1
                             206.631215
                                                    3.874770
                                                                   0.043738
     medium 0
                             199.214272
                                                    3.435952
                                                                   0.168259
                             209.610478
                                                    3.891420
                                                                   0.056188
                   promotion_last_5years
      salary left
                                0.062338
     high
             0
                                0.000000
             1
                                0.010109
      low
             0
             1
                                0.006446
      medium 0
                                0.034315
             1
                                0.003797
[51]: scores = {}
      # df5.iloc[0:2]["satisfaction level"]
      scores['high'] = df5.iloc[0:2]["average_montly_hours"].to_list()
      scores['median'] = df5.iloc[2:4]["average_montly_hours"].to_list()
      scores['low'] = df5.iloc[4:6]["average_montly_hours"].to_list()
      sl=['high','med','low']
      fig, ax = plt.subplots(figsize=(4,4))
      # Let's use 0 as the left-hand side and 1 as the right-hand side
      # (below we will set labels to before-covid for 0 and after-covid for 1)
      ax.set_xlim(0-.1,1+.1)
      # ax.set ylim(0.3,1) #match ylim with the range of values
      ax.set ylim(190,210)
      # color = '#FFEDAO'
      # Draw lines and text associated with scores
      wordcolor='black'
      i=0
      for key in scores.keys():
          a,b = scores[key]
          print(scores[key])
            a = a/400
            b=b/400
          color = '#FFEDAO' #diverging
          if key=='high':
```

```
color = '#F03B20' #highlight scores from Shan using a bright color
   elif key=='median':
        color = '#FEB24C'
   ax.plot([0,1], [a,b], 'o-', lw=3, c=color, label=s1[i]) #line plot with_
\rightarrow x=[0,1] y=[a,b] for each key
   if key != "low":
        ax.text(0-.04, a, f''{a:.0f}'', color=wordcolor,
            horizontalalignment='right', verticalalignment='center', size=12)
 \rightarrow#print value of a
   ax.text(1+.2, b, f"{b:.0f}", color=wordcolor,
            horizontalalignment='right', verticalalignment='center', size=12)
    i=i+1
# a,b= scores['low']
# ax.text(1+.04, b, f"{b:.0f}", color=wordcolor, horizontal alignment='left',
         verticalalignment='center', size=12)
# a,b= scores['median']
\# ax.text(1+.04, b-0.5, f"\{b:.0f\}", color=wordcolor, horizontal alignment='left',
          verticalalignment='center', size=12)
#print value of b
     ax.text(0+.42, 0.92, "Survey category | Percent favorable", color=color,
              horizontalaliqnment='riqht', verticalaliqnment='center', size=12)_\(\sigma\)
\hookrightarrow#print names
     ax. text(0+.27, 0.3-0.05, "Survey year", color=color,
             horizontalalignment='right', verticalalignment='center', size=12)u
→#print
# Make the axes look right
# ax.set_title("Employee feedback over time", size=14)
ax.spines['bottom'].set_bounds(0, 1)# 01
ax.set xticks([0,1])
ax.set_xticklabels(['Stayed','Left'], size=12,color='black')
ax.set yticks([])#
# Only show the bottom axis
ax.spines['left'].set_visible(False)
ax.spines['top'].set_visible(False)
ax.spines['right'].set_visible(False)
ax.spines['bottom'].set_linewidth(.5)
# annotate
ax.annotate("Average Monthly Hours Impact", (0-0.2,212), size=16, __
```

```
ax.legend(bbox_to_anchor=(0.95, -0.1),ncol=3,prop={'size': 9.5})
# fig.savefig('./Average Monthly Hours Impact.png')
#title
plt.show()
```

[200.34805194805196, 193.09756097560975] [198.61741835147745, 206.63121546961327] [199.2142717878729, 209.61047835990888]

Average Monthly Hours Impact



6 Number Project

#explain Two plots

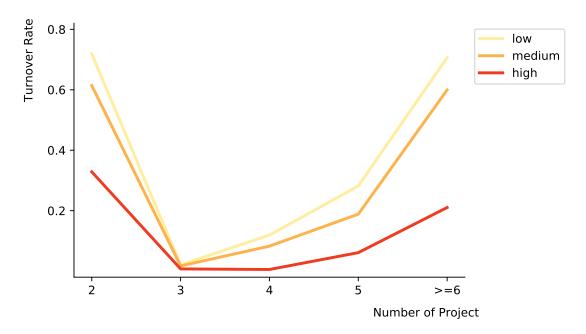
First: Overview of **number of project** against different salary level

Second: Abnormal group explanation; Observe a difference of turnover rate between abnormal group and normal group in low and medium salary level The value is

 $Turnover_{medium,i,j} - Turnover_{low,i,j}$ $i: number\ of\ project, j: group$

```
[52]: #code
      df.loc[df['number_project']>=6, 'number_project']=6
      tab1=df.groupby(['salary','number_project'])['left'].sum()/df.
       →groupby(['salary','number_project'])['left'].count()
      tab1=tab1.reset index()
      fig, ax = plt.subplots(figsize=(6,4))
      xlist=[2,3,4,5,'>=6']
      slist=['low','medium','high']
      clist=[
      '#ffeda0'.
      '#feb24c'.
      '#f03b20']
      for i in range(3):
          tab=tab1[tab1['salary']==slist[i]]
          ax.plot(xlist, tab.left,label=slist[i],c=clist[i],lw=2.5)
      ax.set_ylim(-0.02,0.82)
      ax.set yticks(np.arange(0.2,1,0.2))
      ax.spines['top'].set_visible(False)
      ax.spines['right'].set_visible(False)
      ax.set_xlabel('Number of Project',size=10)
      ax.set_ylabel('Turnover Rate',size=10)
      ax.yaxis.set_label_coords(-0.1,0.85)
      ax.xaxis.set_label_coords(0.9,-0.12)
      ax.text(-0.4,0.92, 'Turnover Rate change over number of project across salary
      →level', weight='bold', size=12)
      plt.legend(bbox_to_anchor=(1.01, 1))
      # fig.savefig('./Turnover Rate change over number of project across salary leve.
       \hookrightarrow pnq')
      plt.show()
```

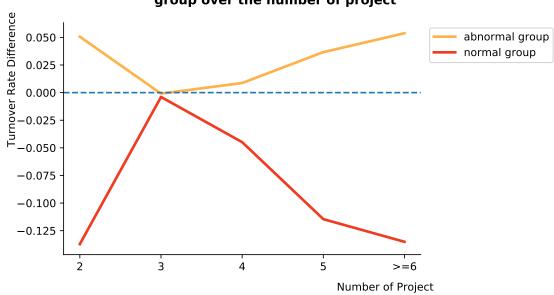
Turnover Rate change over number of project across salary level



As normal group presents, the turnover rate difference between the medium salary level and the low level should be no more than 0 generally. In contrast, that for abnormal group is over 0. When taking the number of project into consideration, we could see that when staff work on three projects, there is nearly no difference on the turnover rate. However, other than 3, the number of project changes the turnover trend in an opposite way between groups. In abnormal group, with increasing number of project, the turnover rate for staff with medium salary level is simultaneously increasing, which means the staff with medium salary care more about the number of project(i.e. the work intensity). In normal group, it decreases oppositely.

```
xlist=[2,3,4,5,'>=6']
slist=['medium','low']
clist=['#feb24c',
'#f03b20']
label=['abnormal group', 'normal group']
for i in range(2):
    tab5_2=tab5_1[(tab5_1['Department']==i)&(tab5_1['salary']==slist[0])].
→reset_index(drop=True)
    tab5_3=tab5_1[(tab5_1['Department']==i)&(tab5_1['salary']==slist[1])].
→reset_index(drop=True)
    ax.plot(xlist,tab5_2['left']-tab5_3['left'],c=clist[i],label=label[i],lw=2.
→5)
ax.spines['top'].set_visible(False)
ax.spines['right'].set_visible(False)
ax.set_xlabel('Number of Project')
ax.set ylabel('Turnover Rate Difference')
ax.yaxis.set_label_coords(-0.13,0.75)
ax.xaxis.set_label_coords(0.9,-0.12)
ax.text(-0.4,0.08,'''Turnover Rate Difference between abnormal group and normal
                        group over the number of \Box
→project''', weight='bold', size=12)
ax.axhline(y=0,linestyle='--')
plt.legend(bbox_to_anchor=(1.01, 1))
# fig.savefig('./Turnover Rate Difference between abnormal.png')
plt.show()
```

Turnover Rate Difference between abnormal group and normal group over the number of project



7 Commuting time

#explain

Two plots

First: Overview of commuting time against different salary level

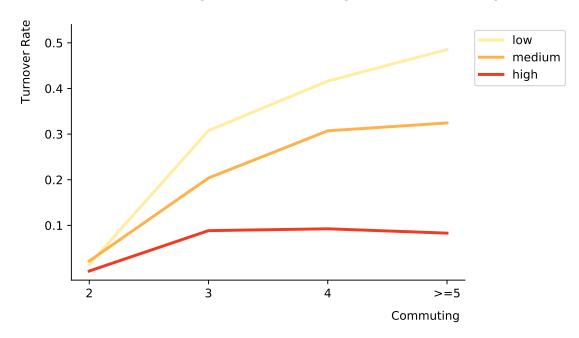
Second: Abnormal group explanation; Observe a difference of turnover rate between abnormal group and normal group in low and medium salary level. The value is

```
Turnover_{medium,i,j} - Turnover_{low,i,j}
i: commuting \ time, j: group
```

```
[54]: df.loc[df['time_spend_company']>=5,'time_spend_company']=5
      tab2=df.groupby(['salary','time_spend_company'])['left'].sum()/df.

→groupby(['salary','time spend company'])['left'].count()
      tab2=tab2.reset index()
      fig, ax = plt.subplots(figsize=(6,4))
      xlist=[2,3,4,'>=5']
      slist=['low','medium','high']
      clist=[
      '#ffeda0',
      '#feb24c',
      '#f03b20']
      for i in range(3):
          tab=tab2[tab2['salary']==slist[i]]
          ax.plot(xlist, tab.left,label=slist[i],c=clist[i],lw=2.5)
      ax.set_ylim(-0.02,0.54)
      ax.set yticks(np.arange(0.1,0.6,0.1))
      ax.spines['top'].set_visible(False)
      ax.spines['right'].set_visible(False)
      ax.set_xlabel('Commuting',size=10)
      ax.set_ylabel('Turnover Rate',size=10)
      ax.yaxis.set_label_coords(-0.1,0.85)
      ax.xaxis.set_label_coords(0.9,-0.12)
      ax.text(-0.4,0.6, 'Turnover Rate change over commuting time across salary_
      →level', weight='bold', size=12)
      plt.legend(bbox_to_anchor=(1.01, 1))
      # fig.savefig('./Turnover Rate change over commuting time across.png')
      plt.show()
```

Turnover Rate change over commuting time across salary level



When considering commuting time, we could see that when staff work on three projects, there is nearly no difference on the turnover rate when commuting time is 2 hours. However, changing it from 3 to 4 hours, the turnover rate difference presents opposite trend in the abnormal group and normal group. In the abnormal group, the rate difference is increasing, which means the staff with medium salary care more about the commuting time. In contrast, the staff with low salary care more about the commuting time in the normal group.

```
[55]: #code
      tab6=df.copy()
      tab6.loc[tab6['Department'].isin(['RandD', 'accounting', 'hr']), 'Department']=0
      tab6.loc[tab6['Department'].
       →isin(['IT', 'marketing', 'sales', 'support', 'technical', 'management', 'product_mng']), 'Departme
      tab6_1=tab6.groupby(['Department', 'salary', 'time_spend_company'])['left'].sum()/
       →tab6.groupby(['Department','salary','time_spend_company'])['left'].count()
      tab6_1=tab6_1.reset_index()
      fig,ax=plt.subplots(figsize=(6,4))
      xlist=[2,3,4,'>=5']
      slist=['medium','low']
      clist=[
      '#feb24c',
      '#f03b20']
      label=['abnormal group','normal group']
      for i in range(2):
```

```
tab6_2=tab6_1[(tab6_1['Department']==i)&(tab6_1['salary']==slist[0])].
 →reset_index(drop=True)
   tab6_3=tab6_1[(tab6_1['Department']==i)&(tab6_1['salary']==slist[1])].
→reset index(drop=True)
    ax.plot(xlist,tab6_2['left']-tab6_3['left'],c=clist[i],label=label[i],lw=2.
⇒5)
ax.spines['top'].set_visible(False)
ax.spines['right'].set_visible(False)
ax.set_xlabel('Time spent on commuting')
ax.set_ylabel('Turnover Rate Difference')
ax.text(-0.4,0.12,'''Turnover Rate Difference between abnormal group and normal
                        group over the commuting time''', weight='bold', size=12)
ax.axhline(y=0,linestyle='--')
plt.legend(bbox_to_anchor=(1.01, 1))
# fig.savefig('./Turnover Rate Difference between abnormal group and normal
→ group over the commuting time.jpg')
plt.show()
```

Turnover Rate Difference between abnormal group and normal group over the commuting time

