# Advance Stats I Project: Predict Customer Churn in the Telco Industry

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## Introduction

Customer churn is one of the major concerns for large companies due to its direct effect on the company's revenue, especially in the telecom field. Companies are seeking to develop the customer churn prediction model to predict the risk of customer churns (Malikireddy and Kasa 2021).

Customer retention is one of the primary growth pillars for products with a subscription-based business model. Competition is tough in the SaaS market where customers are free to choose from plenty of providers even within one product category. Several bad experiences – or even one – and a customer may quit.

When analyzing customer data from a company many interesting patterns can be observed and further analysis can lead to predictive models for various metrics. One such interesting metric is customer churn. Another interesting metric is the monthly payments. Usually, customers want to get quality service for the best possible price. If they don't get it, then they may end up choosing another service provider.

### What is customer churn?

Customer churn (or customer attrition) is a tendency of customers to abandon a brand and stop being a paying client of a particular business. The percentage of customers that discontinue using a company's products or services during a particular time period is called a customer churn (attrition) rate.

Churn rate is a health indicator for businesses whose customers are subscribers and paying for services on a recurring basis, notes head of data analytics department at ScienceSoft Alex Bekker. Furthermore, it is common knowledge that retaining a customer is about five times less expensive than acquiring a new one ("Marketing Metrics: The Definitive Guide to Measuring

Marketing Performance" 2010), this creates pressure to have better and more effective churn campaigns.

#### Use cases for customer churn prediction

Among modern service providers that we can find churn prediction includes:

- Music and video streaming services are probably the most commonly associated with the subscription business model (Netflix, YouTube, Apple Music, Google Play, Spotify, Hulu, Amazon Video, Deezer, etc.).
- Media. Digital presence is a must among the press, so news companies offer readers digital subscriptions besides print ones (Bloomberg, *The Guardian, Financial Times, The New York Times*, Medium etc.).
- Telecom companies (cable or wireless). These companies may provide a full range of products and services, including wireless network, internet, TV, cell phone, and home phone services (AT&T, Sprint, Verizon, Cox Communications, etc.). Some specialize in mobile telecommunications (China Mobile, Vodafone, T-Mobile, etc.).
- Software as a service providers. The adoption of cloud-hosted software is growing. According to Gartner, the SaaS market remains the largest segment of the cloud market. Its revenue is expected to grow 17.8 percent and reach \$85.1 billion in 2019. The product range of SaaS providers is extensive: graphic and video editing (Adobe Creative Cloud, Canva), accounting (Sage 50cloud, FreshBooks), eCommerce (BigCommerce, Shopify), email marketing (MailChimp, Zoho Campaigns), and many others.

These company types may use churn rate to measure the effectiveness of cross-department operations and product management.

## Identifying at-risk customers with machine learning: problem-solving at a glance

The main trait of machine learning is building systems capable of finding patterns in data, learning from it without explicit programming. In the context of customer churn prediction, these are online behavior characteristics that indicate decreasing customer satisfaction from using company services/products.

The advancement of machine learning and artificial intelligence tends to increases the possibilities to predict customer churns with high performance. The Support system and consumer service dissatisfaction is the main reason to the customer churn. Forecasting the customer churning risk helps the companies to deal with the customer churn problem [(Lalwani et al. 2021), (Al-Mashraie, Chung, and Jeon 2020)].

Generally, machine learning techniques analyze the customer characteristics by using the datasets like call details, account and billing information, the future behavior of customers with personal demographics. Initially, data mining techniques are primarily applied to the churn prediction which is predicted by the telecom churners. For instance, neural networks and decision trees are applied to develop accurate churn prediction systems [(Idris, Iftikhar,

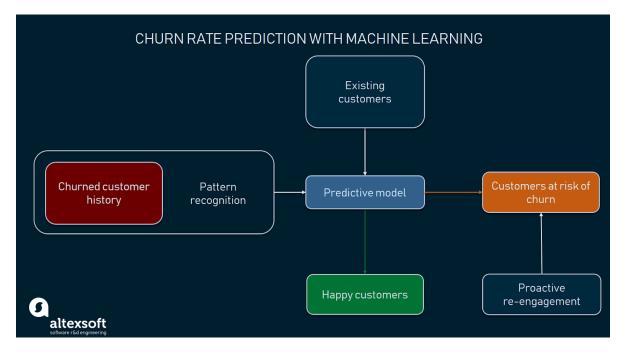


Figure 1: Figure 1: Churn rate predictive model

and Rehman 2017), (Vo et al. 2021)]. Various machine learning algorithm was applied to analyze the churning task like artificial neural networks, random forest, the statistical classifier (KNN), logistic regression, decision tree, support vector machines, and Naïve Bayes. The hybrid classification of more than one method was applied in the churn prediction which outperforms the single algorithm [(Vijaya and Sivasankar 2018), (De Caigny, Coussement, and De Bock 2018)]. Various feature selection and classifier methods are applied in the existing customer churn prediction model [(Alboukaey, Joukhadar, and Ghneim 2020)].

# Methodology

The overall scope of work data scientists carry out to build ML-powered systems capable to forecast customer attrition may include the following:

- Understanding a problem and final goal
- Data collection
- Data preparation and preprocessing
- Modeling and testing
- Model deployment and monitoring

Figure 2 shows the method adopted for this project

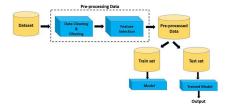


Figure 2: Figure 2: Exploratory Data Analysis

## **Objectives:**

The objectives of this work is to analyse the churn in the telco industry using machine leaning algorithms such as logistic regresion, decision tree and random forest.

#### Classification

From a machine learning perspective, a churn model is a classification algorithm. In the sense that using historical information, a prediction of which current customers are more like ly to defect, is made. This model is normally created using one of a number of well establish algorithms (Logistic regression, neural networks, random forests, among others)[(KhakAbi, Gholamian, and Namvar 2010), (Ngai, Xiu, and Chau 2009)]

The goal of classification is to determine to which class or category a data point (customer in our case) belongs to. For classification problems, data scientists would use historical data with predefined target variables AKA labels (churner/non-churner) – answers that need to be predicted – to train an algorithm. With classification, businesses can answer the following questions:

- Will this customer churn or not?
- Will a customer renew their subscription?
- Will a user downgrade a pricing plan?
- Are there any signs of unusual customer behavior?

## Regression

Customer churn prediction can be also formulated as a regression task. Regression analysis is a statistical technique to estimate the relationship between a target variable and other data values that influence the target variable, expressed in continuous values.

## **Data Overview**

The data was downloaded from IBM Sample Data Sets for customer retention programs. (IBM Sample Data Sets). The goal of this project is to predict behaviors of churn or not churn to help retain customers. Each row represents a customer, each column contains a customer's attribute.

Customers who left within the last month – the column is called Churn Services that each customer has signed up for – phone, multiple lines, internet, online security, online backup, device protection, tech support, and streaming TV and movies Customer account information – how long they've been a customer, contract, payment method, paperless billing, monthly charges, and total charges Demographic info about customers – gender, age range, and if they have partners and dependents

#### **Load libraries**

## Load dataset:

```
'data.frame':
               7043 obs. of 21 variables:
$ customerID
                         "7590-VHVEG" "5575-GNVDE" "3668-QPYBK" "7795-CFOCW" ...
                  : chr
                         "Female" "Male" "Male" ...
$ gender
                  : chr
$ SeniorCitizen
                  : int 0000000000...
$ Partner
                  : chr
                         "Yes" "No" "No" "No" ...
                         "No" "No" "No" "No" ...
$ Dependents
                  : chr
                         1 34 2 45 2 8 22 10 28 62 ...
$ tenure
                  : int
                         "No" "Yes" "Yes" "No" ...
$ PhoneService
                  : chr
                         "No phone service" "No" "No phone service" ...
$ MultipleLines
                  : chr
$ InternetService : chr
                         "DSL" "DSL" "DSL" "DSL" ...
$ OnlineSecurity : chr
                         "No" "Yes" "Yes" "Yes" ...
$ OnlineBackup
                         "Yes" "No" "Yes" "No" ...
                  : chr
                         "No" "Yes" "No" "Yes" ...
$ DeviceProtection: chr
                         "No" "No" "No" "Yes" ...
$ TechSupport
                  : chr
$ StreamingTV
                         "No" "No" "No" "No" ...
                  : chr
                         "No" "No" "No" "No" ...
$ StreamingMovies : chr
$ Contract
                         "Month-to-month" "One year" "Month-to-month" "One year" ...
                  : chr
$ PaperlessBilling: chr
                         "Yes" "No" "Yes" "No" ...
$ PaymentMethod
                         "Electronic check" "Mailed check" "Mailed check" "Bank transfer (a:
                  : chr
$ MonthlyCharges
                         29.9 57 53.9 42.3 70.7 ...
                  : num
$ TotalCharges
                         29.9 1889.5 108.2 1840.8 151.7 ...
                   : num
                         "No" "No" "Yes" "No" ...
$ Churn
                   : chr
```

The raw data contains 7043 rows (customers) and 21 columns (features). The "Churn" column is our target. We used all other columns as features to our model. In the dataset only 1869 customers are churners, leading to a churn ratio of 26.54%.

# **Exploration and Data Analysis (EDA)**

## Missing values in each columns

We use sapply to check the number if missing values in each columns. We found that there are 11 missing values in "TotalCharges" columns. So, let's remove all rows with missing values.

| customerID       | gender              | SeniorCitizen   | Partner          |
|------------------|---------------------|-----------------|------------------|
| 0                | 0                   | 0               | 0                |
| Dependents       | tenure              | PhoneService    | MultipleLines    |
| 0                | 0                   | 0               | 0                |
| InternetService  | OnlineSecurity      | OnlineBackup    | DeviceProtection |
| 0                | 0                   | 0               | 0                |
| TechSupport      | ${\tt StreamingTV}$ | StreamingMovies | Contract         |
| 0                | 0                   | 0               | 0                |
| PaperlessBilling | PaymentMethod       | MonthlyCharges  | TotalCharges     |
| 0                | 0                   | 0               | 11               |
| Churn            |                     |                 |                  |
| 0                |                     |                 |                  |

Check missingness in the variables

## **Missingness Map**



Based on the summary, there is no missing data in this dataset!

## **Data wrangling**

Look at the variables, we can see that we have some wranglings to do.

- 1. We will change "No internet service" to "No" for six columns, they are: "OnlineSecurity", "OnlineBackup", "DeviceProtection", "TechSupport", "streamingTV", "streamingMovies".
- 2. Change "No phone service" to "No" for column "MultipleLines"

## 3. Grouping Tenure

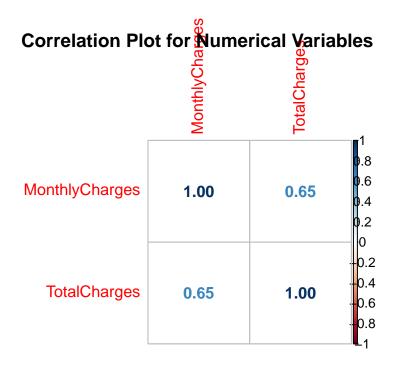
Since the minimum tenure is 1 month and maximum tenure is 72 months, we can group them into five tenure groups: "0–12 Month", "12–24 Month", "24–48 Months", "48–60 Month", "> 60 Month"

- [1] 1
- [1] 72

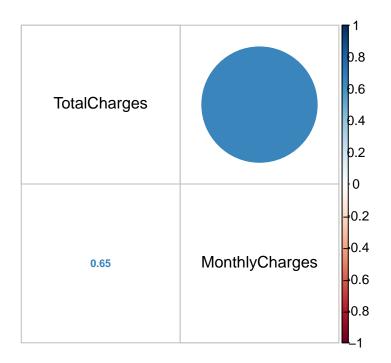
- 4. Change the values in column "SeniorCitizen" from 0 or 1 to "No" or "Yes".
- 5. Remove the columns we do not need for the analysis.

## Exploratory data analysis and feature selection

Correlation between numeric variables



```
churn %>%
  dplyr::select (TotalCharges, MonthlyCharges) %>%
  cor() %>%
  corrplot.mixed(upper = "circle", tl.col = "black", number.cex = 0.7)
```



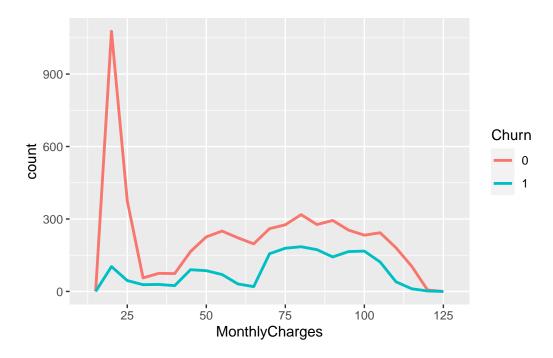
The plot shows high correlations between Totalcharges and tenure and between TotalCharges and MonthlyCharges. Pay attention to these variables while training models later. Multicollinearity does not reduce the predictive power or reliability of the model as a whole, at least within the sample data set. But it affects calculations regarding individual predictors.

The Monthly Charges and Total Charges are correlated. So one of them will be removed from the model. We remove Total Charges.

Remove TotalCharges

#### **Continuous Variables**

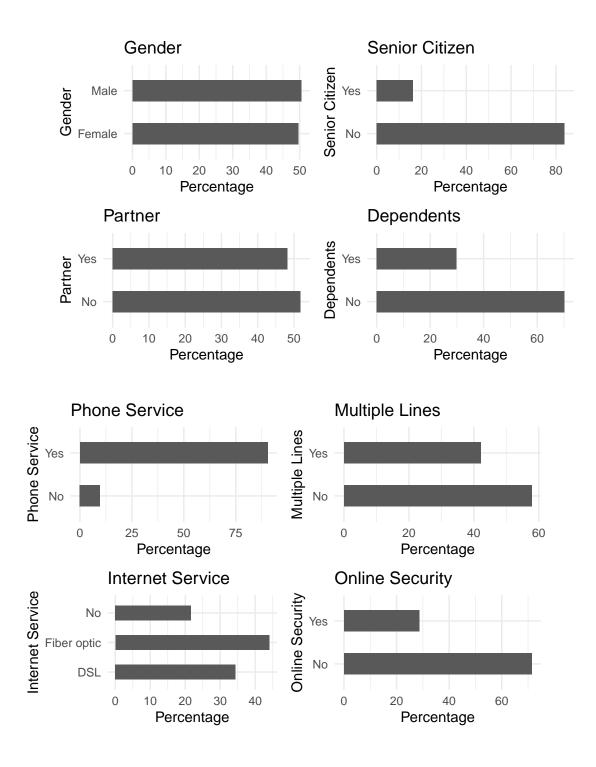
For continuous variables, let's check for distributions.

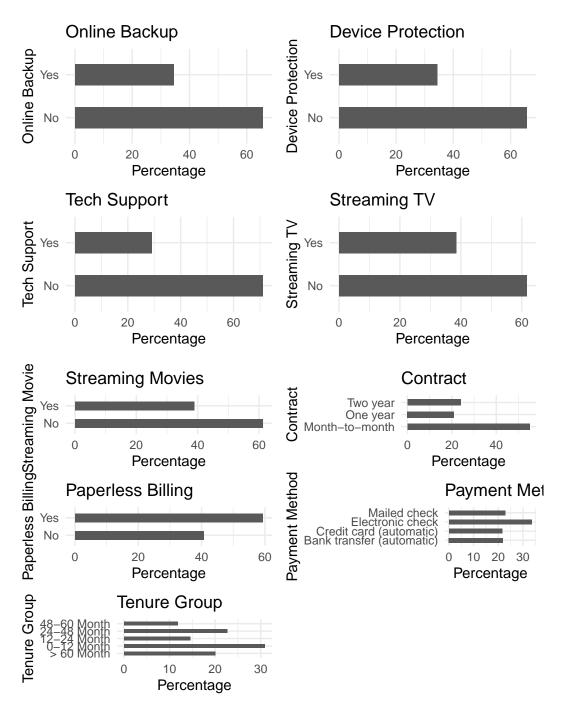


The number of current customers with MonthlyCharges below \$25 is extremly high. For the customers with Monthlycharges greater than \$30, the distributions are similar between who churned and who did not churn.

#### Bar plots of categorical variables

```
p1 <- ggplot(churn, aes(x=gender)) + ggtitle("Gender") + xlab("Gender") +
    geom_bar(aes(y = 100*(..count..)/sum(..count..)), width = 0.5) + ylab("Percentage") + counting
p2 <- ggplot(churn, aes(x=SeniorCitizen)) + ggtitle("Senior Citizen") + xlab("Senior Citizen") + xlab("Senior Citizen") + xlab("Percentage") + counting
p3 <- ggplot(churn, aes(x=Partner)) + ggtitle("Partner") + xlab("Partner") +
    geom_bar(aes(y = 100*(..count..)/sum(..count..)), width = 0.5) + ylab("Percentage") + counting
p4 <- ggplot(churn, aes(x=Dependents)) + ggtitle("Dependents") + xlab("Dependents") +
    geom_bar(aes(y = 100*(..count..)/sum(..count..)), width = 0.5) + ylab("Percentage") + counting
partner(p1, p2, p3, p4, ncol=2)</pre>
```





All of the categorical variables seem to have a reasonably broad distribution, therefore, all of them will be kept for the further analysis.

## **Logistic Regression**

First, we split the data into training and testing sets Check out the results if correct

[1] 4924 19

[1] 2108 19

## Fitting the Logistic Regression Model

## Call:

glm(formula = Churn ~ ., family = binomial(link = "logit"), data = training)

## Deviance Residuals:

Min 1Q Median 3Q Max -2.0223 -0.6827 -0.2943 0.6591 3.0797

## Coefficients:

|   | Estimate  | Std. Error | z value | Pr(> z ) |     |
|---|-----------|------------|---------|----------|-----|
| (Intercept)                                     | -1.718434 | 0.991254   | -1.734  | 0.08299  |     |
| genderMale                                      | 0.025449  | 0.077522   | 0.328   | 0.74270  |     |
| SeniorCitizenYes                                | 0.135299  | 0.101989   | 1.327   | 0.18464  |     |
| PartnerYes                                      | -0.010482 | 0.092400   | -0.113  | 0.90968  |     |
| DependentsYes                                   | -0.115191 | 0.106844   | -1.078  | 0.28098  |     |
| PhoneServiceYes                                 | -0.314323 | 0.779740   | -0.403  | 0.68687  |     |
| MultipleLinesYes                                | 0.302531  | 0.211921   | 1.428   | 0.15342  |     |
| InternetServiceFiber optic                      | 1.053578  | 0.957783   | 1.100   | 0.27132  |     |
| InternetServiceNo                               | -0.921366 | 0.966874   | -0.953  | 0.34062  |     |
| OnlineSecurityYes                               | -0.374999 | 0.216227   | -1.734  | 0.08287  |     |
| OnlineBackupYes                                 | -0.188508 | 0.210327   | -0.896  | 0.37011  |     |
| DeviceProtectionYes                             | 0.043049  | 0.211563   | 0.203   | 0.83876  |     |
| TechSupportYes                                  | -0.357279 | 0.215674   | -1.657  | 0.09761  |     |
| StreamingTVYes                                  | 0.362818  | 0.392445   | 0.925   | 0.35522  |     |
| StreamingMoviesYes                              | 0.467447  | 0.392981   | 1.189   | 0.23425  |     |
| ContractOne year                                | -0.679920 | 0.125521   | -5.417  | 6.07e-08 | *** |
| ContractTwo year                                | -1.703434 | 0.221138   | -7.703  | 1.33e-14 | *** |
| PaperlessBillingYes                             | 0.361303  | 0.088747   | 4.071   | 4.68e-05 | *** |
| <pre>PaymentMethodCredit card (automatic)</pre> | -0.166205 | 0.135479   | -1.227  | 0.21990  |     |
| PaymentMethodElectronic check                   | 0.294830  | 0.110773   | 2.662   | 0.00778  | **  |
|   |           |            |         |          |     |

| PaymentMethodMailed o | check | -0.040806 | 0.133750 | -0.305 | 0.76030  |     |
|-----------------------|-------|-----------|----------|--------|----------|-----|
| MonthlyCharges        |       | -0.007911 | 0.038097 | -0.208 | 0.83550  |     |
| tenure_group0-12 Mont | th    | 1.686048  | 0.201812 | 8.355  | < 2e-16  | *** |
| tenure_group12-24 Mon | nth   | 0.817898  | 0.197138 | 4.149  | 3.34e-05 | *** |
| tenure_group24-48 Mon | nth   | 0.326604  | 0.181574 | 1.799  | 0.07206  |     |
| tenure_group48-60 Mon | nth   | 0.169953  | 0.196791 | 0.864  | 0.38779  |     |

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

(Dispersion parameter for binomial family taken to be 1)

Null deviance: 5702.8 on 4923 degrees of freedom Residual deviance: 4108.4 on 4898 degrees of freedom

AIC: 4160.4

Number of Fisher Scoring iterations: 6

## **Feature Analysis**

The top three most-relevant features include Contract, tenure\_group and PaperlessBilling.

Analysis of Deviance Table

Model: binomial, link: logit

Response: Churn

Terms added sequentially (first to last)

|                         | Df | Deviance | Resid. Df | Resid. Dev | Pr(>Chi)    |    |
|-------------------------|----|----------|-----------|------------|-------------|----|
| NULL                    |    |          | 4923      | 5702.8     |             |    |
| gender                  | 1  | 0.01     | 4922      | 5702.8     | 0.924233    |    |
| SeniorCitizen           | 1  | 82.48    | 4921      | 5620.3     | < 2.2e-16 * | ** |
| Partner                 | 1  | 119.70   | 4920      | 5500.6     | < 2.2e-16 * | ** |
| Dependents              | 1  | 34.86    | 4919      | 5465.7     | 3.546e-09 * | ** |
| PhoneService            | 1  | 1.65     | 4918      | 5464.1     | 0.198719    |    |
| MultipleLines           | 1  | 6.72     | 4917      | 5457.3     | 0.009534 *  | *  |
| ${\tt InternetService}$ | 2  | 465.51   | 4915      | 4991.8     | < 2.2e-16 * | ** |
| OnlineSecurity          | 1  | 177.39   | 4914      | 4814.5     | < 2.2e-16 * | ** |
| OnlineBackup            | 1  | 81.50    | 4913      | 4733.0     | < 2.2e-16 * | ** |
| DeviceProtection        | 1  | 33.49    | 4912      | 4699.5     | 7.161e-09 * | ** |
| TechSupport             | 1  | 82.20    | 4911      | 4617.3     | < 2.2e-16 * | ** |

```
StreamingTV
                        3.75
                                  4910
                                           4613.5 0.052662 .
                  1
StreamingMovies
                        3.33
                                  4909
                                           4610.2 0.068162 .
                  1
Contract
                  2
                      280.15
                                  4907
                                           4330.0 < 2.2e-16 ***
PaperlessBilling
                  1
                       19.26
                                  4906
                                           4310.8 1.141e-05 ***
PaymentMethod
                  3
                                  4903
                                           4273.1 3.390e-08 ***
                       37.63
MonthlyCharges
                  1
                        0.18
                                  4902
                                           4273.0 0.669074
tenure group
                  4
                      164.58
                                  4898
                                           4108.4 < 2.2e-16 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

Analyzing the deviance table we can see the drop in deviance when adding each variable one at a time. Adding InternetService, Contract and tenure\_group significantly reduces the residual deviance. The other variables such as PaymentMethod and Dependents seem to improve the model less even though they all have low p-values.

## Assessing the predictive ability of the Logistic Regression model

[1] "Logistic Regression Accuracy 0.79696394686907"

## **Logistic Regression Confusion Matrix**

[1] "Confusion Matrix for Logistic Regression"

```
FALSE TRUE
0 1409 139
1 289 271
```

## **Odds Ratio**

One of the interesting performance measurements in logistic regression is Odds Ratio.Basically, Odds ratio is what the odds of an event is happening.

Waiting for profiling to be done...

```
2.5 %
                                                             97.5 %
                                            OR.
                                     0.1793467 0.02564311 1.2502683
(Intercept)
genderMale
                                     1.0257760 0.88120001 1.1941936
SeniorCitizenYes
                                     1.1448795 0.93713478 1.3978985
PartnerYes
                                     0.9895731 0.82570196 1.1862218
                                     0.8911961 0.72230050 1.0981891
DependentsYes
PhoneServiceYes
                                     0.7302832 0.15832153 3.3679810
MultipleLinesYes
                                     1.3532792 0.89341436 2.0508714
InternetServiceFiber optic
                                    2.8678952 0.43931006 18.7842421
InternetServiceNo
                                     0.3979750 0.05976483 2.6482240
OnlineSecurityYes
                                     0.6872899 0.44953668 1.0494912
OnlineBackupYes
                                     0.8281941 0.54825169 1.2506807
DeviceProtectionYes
                                     1.0439886 0.68953415 1.5806270
TechSupportYes
                                     0.6995774 0.45802014 1.0669947
StreamingTVYes
                                     1.4373740 0.66623367 3.1040516
StreamingMoviesYes
                                     1.5959144 0.73912213 3.4508941
ContractOne year
                                     0.5066575 0.39516159 0.6465321
ContractTwo year
                                     0.1820572 0.11629758 0.2772623
PaperlessBillingYes
                                     1.4351985 1.20644574 1.7085688
PaymentMethodCredit card (automatic) 0.8468730 0.64891637 1.1039472
PaymentMethodElectronic check
                                     1.3428977 1.08146722 1.6698217
                                     0.9600158 0.73884042 1.2483336
PaymentMethodMailed check
MonthlyCharges
                                     0.9921201 0.92068723 1.0690280
tenure group0-12 Month
                                     5.3981068 3.64716507 8.0490601
tenure_group12-24 Month
                                    2.2657314 1.54358458 3.3449863
tenure_group24-48 Month
                                     1.3862521 0.97377240 1.9855210
tenure_group48-60 Month
                                     1.1852494 0.80608468 1.7448971
```

For each unit increase in Monthly Charge, there is a 2.4% decrease in the likelihood of a customer's churning.

#### Call:

```
glm(formula = Churn ~ SeniorCitizen + PhoneService + OnlineSecurity +
    OnlineBackup + DeviceProtection + TechSupport + Contract +
    PaperlessBilling + PaymentMethod + MonthlyCharges + tenure_group,
    family = binomial(link = "logit"), data = training)
```

#### Deviance Residuals:

```
Min 1Q Median 3Q Max -1.9904 -0.6867 -0.2959 0.6715 3.0832
```

#### Coefficients:

|   | Estimate  | Std. Error | z value | Pr(> z ) |     |
|---|-----------|------------|---------|----------|-----|
| (Intercept)                                     | -2.732498 | 0.262870   | -10.395 | < 2e-16  | *** |
| SeniorCitizenYes                                | 0.157093  | 0.099739   | 1.575   | 0.11525  |     |
| PhoneServiceYes                                 | -1.078416 | 0.150781   | -7.152  | 8.54e-13 | *** |
| OnlineSecurityYes                               | -0.602009 | 0.100127   | -6.012  | 1.83e-09 | *** |
| OnlineBackupYes                                 | -0.398881 | 0.093163   | -4.282  | 1.86e-05 | *** |
| DeviceProtectionYes                             | -0.163802 | 0.096077   | -1.705  | 0.08821  |     |
| TechSupportYes                                  | -0.576492 | 0.101647   | -5.672  | 1.42e-08 | *** |
| ContractOne year                                | -0.694263 | 0.123342   | -5.629  | 1.82e-08 | *** |
| ContractTwo year                                | -1.713239 | 0.218958   | -7.825  | 5.10e-15 | *** |
| PaperlessBillingYes                             | 0.367608  | 0.088554   | 4.151   | 3.31e-05 | *** |
| <pre>PaymentMethodCredit card (automatic)</pre> | -0.168582 | 0.135205   | -1.247  | 0.21245  |     |
| PaymentMethodElectronic check                   | 0.291114  | 0.110575   | 2.633   | 0.00847  | **  |
| PaymentMethodMailed check                       | -0.035926 | 0.133237   | -0.270  | 0.78744  |     |
| MonthlyCharges                                  | 0.033539  | 0.002231   | 15.032  | < 2e-16  | *** |
| tenure_group0-12 Month                          | 1.646261  | 0.193295   | 8.517   | < 2e-16  | *** |
| tenure_group12-24 Month                         | 0.787423  | 0.193501   | 4.069   | 4.71e-05 | *** |
| tenure_group24-48 Month                         | 0.306900  | 0.180063   | 1.704   | 0.08831  |     |
| tenure_group48-60 Month                         | 0.166575  | 0.196124   | 0.849   | 0.39570  |     |
|   |           |            |         |          |     |

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

(Dispersion parameter for binomial family taken to be 1)

Null deviance: 5702.8 on 4923 degrees of freedom Residual deviance: 4113.1 on 4906 degrees of freedom

AIC: 4149.1

Number of Fisher Scoring iterations: 6

use AIC to exclude variables based on their significance and create a new model thenuUse VIF function to check multicollinearity

| PhoneServiceYe         | SeniorCitizenYes            |
|------------------------|-----------------------------|
| 1.37037                | 1.094939                    |
| OnlineBackupYe         | OnlineSecurityYes           |
| 1.24417                | 1.103391                    |
| ${	t Tech Support Ye}$ | ${\tt DeviceProtectionYes}$ |
| 1.15899                | 1.333299                    |
| ContractTwo yea:       | ContractOne year            |
| 1.38986                | 1.312726                    |

| PaymentMethodCredit card (automatic)        | ${\tt PaperlessBillingYes}$   |
|---|-------------------------------|
| 1.565086                                    | 1.128080                      |
| ${\tt PaymentMethodMailed} \ \ {\tt check}$ | PaymentMethodElectronic check |
| 1.951592                                    | 2.038338                      |
| tenure_group0-12 Month                      | ${\tt MonthlyCharges}$        |
| 6.187351                                    | 2.427078                      |
| tenure_group24-48 Month                     | tenure_group12-24 Month       |
| 3.580184                                    | 3.615622                      |
|   | tenure_group48-60 Month       |
|   | 2.122871                      |

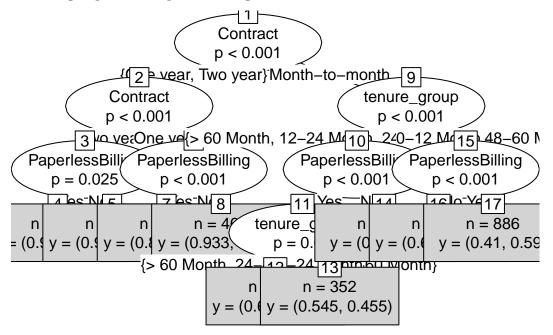
## **Decision Tree**

## **Decision Tree visualization**

For illustration purpose, we are going to use only three variables for plotting Decision Trees, they are "Contract", "tenure\_group" and "PaperlessBilling".

## Grouping

For illustration purpose, we are going to use only three variables, they are "Contract", "tenure\_group" and "PaperlessBilling".



```
{# {r} # library(rpart) # library(rpart.plot) # rpart.plot(tree, tweak =
1.8) #generate the decision tree # rpart.plot(tree, type = 4, extra =
101, tweak = 1.8) #generate decision tree with more descriptions # fancyRpartPlot(tree)
```

- 1. Out of three variables we use, Contract is the most important variable to predict customer churn or not churn.
- 2. If a customer in a one-year or two-year contract, no matter he (she) has PapelessBilling or not, he (she) is less likely to churn.
- 3. On the other hand, if a customer is in a month-to-month contract, and in the tenure group of 0–12 month, and using PaperlessBilling, then this customer is more likely to churn.

#### **Decision Tree Confusion Matrix**

We are using all the variables to product confusion matrix table and make predictions.

[1] "Confusion Matrix for Decision Tree"

Actual
Predicted No Yes
No 1412 350
Yes 136 210

## **Decision Tree Accuracy**

[1] "Decision Tree Accuracy 0.769449715370019"

The accuracy for Decision Tree has hardly improved. Let's see if we can do better using Random Forest.

#### Random Forest

#### Random Forest Initial Model

#### Call:

OOB estimate of error rate: 21.02%

Confusion matrix:

No Yes class.error No 3244 371 0.1026279 Yes 664 645 0.5072574

The error rate is relatively low when predicting "No", and the error rate is much higher when predicting "Yes".

## Random Forest Prediction and Confusion Matrix

Confusion Matrix and Statistics

Reference

Prediction No Yes No 1400 284 Yes 148 276

Accuracy : 0.7951

95% CI : (0.7772, 0.8121)

No Information Rate : 0.7343 P-Value [Acc > NIR] : 5.339e-11

Kappa : 0.4306

Mcnemar's Test P-Value: 8.293e-11

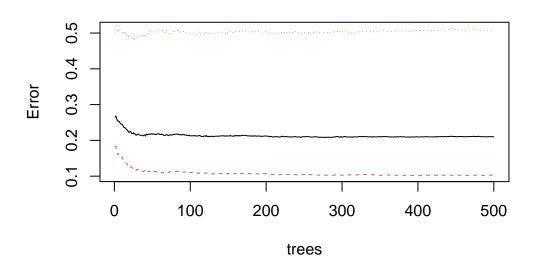
Sensitivity: 0.9044 Specificity: 0.4929 Pos Pred Value: 0.8314 Neg Pred Value: 0.6509 Prevalence: 0.7343

Detection Rate : 0.6641
Detection Prevalence : 0.7989
Balanced Accuracy : 0.6986

'Positive' Class : No

## Random Forest Error Rate

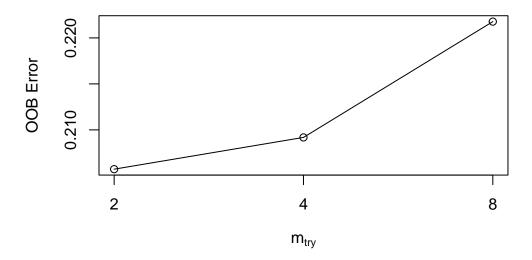




We use this plot to help us determine the number of trees. As the number of trees increases, the OOB error rate decreases, and then becomes almost constant. We are not able to decrease the OOB error rate after about 100 to 200 trees.

## **Tune Random Forest Model**

```
mtry = 4  00B error = 20.92%
Searching left ...
mtry = 8   00B error = 22.18%
-0.06019417 0.05
Searching right ...
mtry = 2  00B error = 20.57%
0.01650485 0.05
```



We use this plot to give us some ideas on the number of mtry to choose. OOB error rate is at the lowest when mtry is 2. Therefore, we choose mtry=2.

## Fit the Random Forest Model After Tuning

Confusion matrix:

No Yes class.error No 3307 308 0.08520055 Yes 710 599 0.54239878

OOB error rate decreased to 20.98% from 21.81%% earlier.

## Random Forest Predictions and Confusion Matrix After Tuning

Confusion Matrix and Statistics

#### Reference

Prediction No Yes No 1420 301 Yes 128 259

Accuracy : 0.7965

95% CI : (0.7787, 0.8135)

No Information Rate : 0.7343 P-Value [Acc > NIR] : 1.872e-11

Kappa: 0.4214

Mcnemar's Test P-Value : < 2.2e-16

Sensitivity: 0.9173 Specificity: 0.4625 Pos Pred Value: 0.8251 Neg Pred Value: 0.6693 Prevalence: 0.7343

Detection Rate : 0.6736

Detection Prevalence : 0.8164

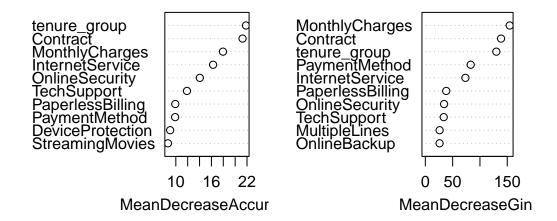
Balanced Accuracy : 0.6899

'Positive' Class : No

The accuracy and the sensitivity improved, compared with the initial Random Forest model.

## **Random Forest Feature Importance**

Top 10 Feature Importance



## **Summary**

From the above example, we can see that Logistic Regression and Random Forest performed better than Decision Tree for customer churn analysis for this particular dataset.

Throughout the analysis, we have learnt several important things::

- 1. Features such as tenure\_group, Contract, PaperlessBilling, MonthlyCharges and InternetService appear to play a role in customer churn.
- 2. There does not seem to be a relationship between gender and churn.
- 3. Customers in a month-to-month contract, with PaperlessBilling and are within 12 months tenure, are more likely to churn; On the other hand, customers with one or two year contract, with longer than 12 months tenure, that are not using PaperlessBilling, are less likely to churn.

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