OCCUPANCY, THE PANDEMIC,

AND WHAT DO WE DO NOW?

Group 4:

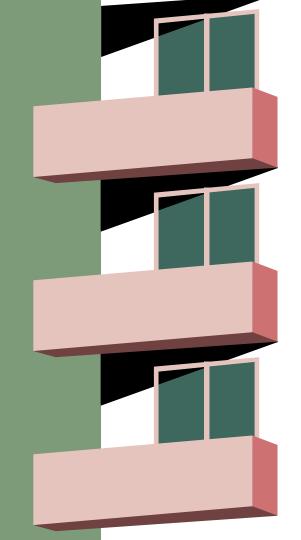
Bryan Ramirez, Hector Pena, Matthew A. Baker, Stever Cheun, Suritaneil Sahota





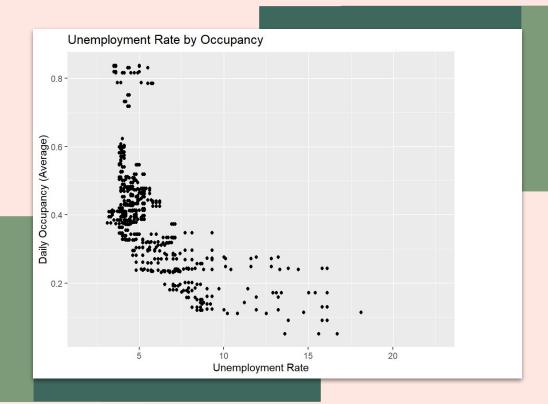
- DATA FROM 2018 - 2024, WITH A FOCUS ON 2020 ONWARD

Occupancy data is by Kastle card swipes, 2020 onward



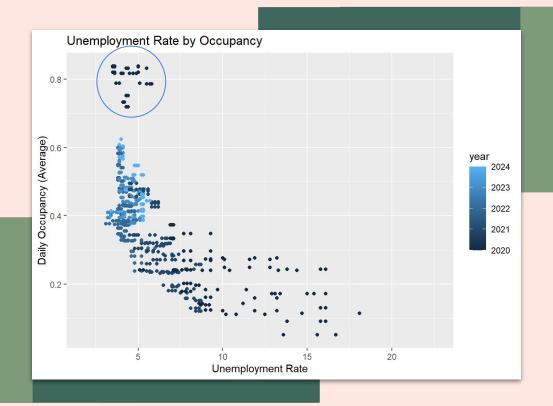
DO MORE PEOPLE GO INTO THE OFFICE WHEN UNEMPLOYMENT IS LOW?

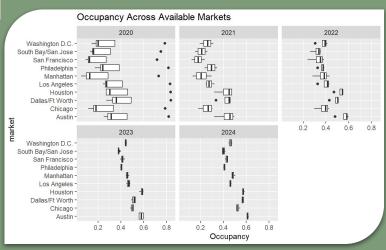
- Observations by given market and quarter
 - From Q1 2020 Q4 2024
- Negative relationship, More unemployment means less occupancy!
 - Third Variable?

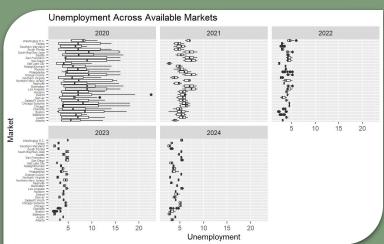


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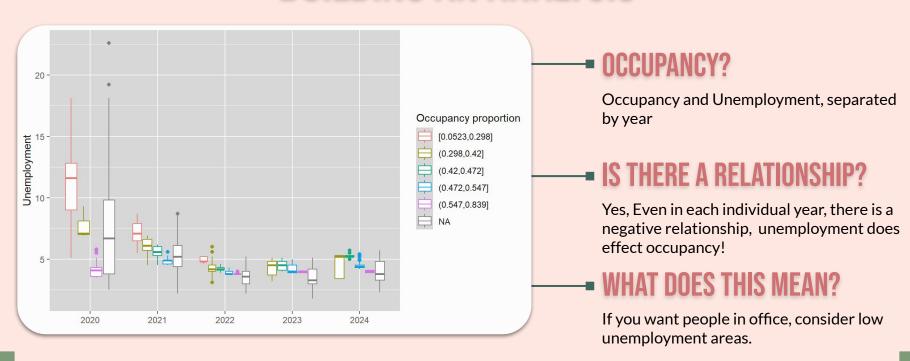




BOXPLOTS TELL A STORY

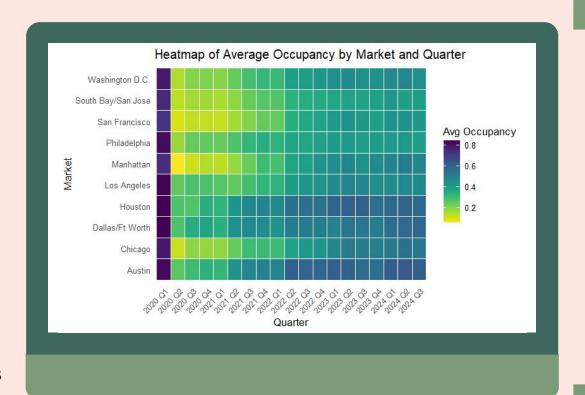
All available markets show decreasing unemployment and occupancy for each year since 2020.

BUILDING AN ANALYSIS



A MORE IMPORTANT RELATIONSHIP

- Assume 2020 Q1 outliers reflect pre-pandemic levels of occupancy
- Four years and lifted Covid restrictions have not resulted in pre-pandemic levels
- Employers should consider workplace solutions that have this in mind.



Average Office Occupancy Proportion Over Time Based on Kastle card swipe data (% of pre-pandemic baseline) Market ◆ Los Angeles ◆ San Francisco ◆ South Bay/San Jose Rate 80% Occupancy | Average % Quarter

A CASE STUDY

Consider three large markets in California:

- Unemployment rates are by state, so controls for variability in Employment
- After an initial drop in occupancy, it recovers until approx. 2023 Q2.
- Then Stabilizes, with none rising above the 50% mark.

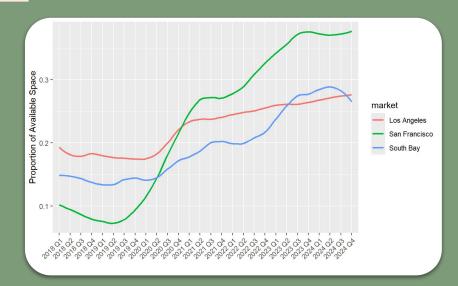
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A CASE STUDY

Consider three large markets in California:

- In California, Employers should consider renting less office space
- Rotate workers, Consider Shared Workspaces.

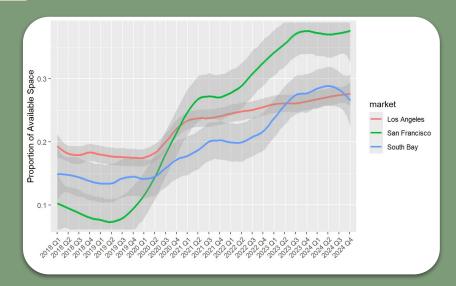




WHAT ABOUT AVAILABILITY?

- Differences in available space, contrasts with uniformity in Occupancy
- While LA and South Bay aren't that different from one another, It appears that South Bay and SF are!
 - Employers should consider the possible opportunities.
 - Cost?





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HAVE COSTS STABILIZED SINCE THE PANDEMIC?



In summary:

- 1. Local unemployment keeps people from the office.
- 2. Use occupancy as an opportunity, not an obstacle.
- 3. Rent is at a discount.
 - a. some areas might even want to incentivize!

Without Data, you're just another person with an opinion.
-W. Edwards Deming

THANKS!

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