



CHAP05 - Solutions for Ragsdale 2015

Decision Models in Business Analytics (HEC Montréal)

Chapter 5 Network Modeling

1. If supplies are represented by positive numbers and demands are represented numbers, the balance-of-flow rule would be stated as follows:

For Minimum Cost Network Flow Problems Where:	Apply This Balance-of-Flow Rule At Each Node:
Total Supply > Total Demand	Outflow - Inflow \leq Supply or Demand
Total Supply < Total Demand	Outflow - Inflow \geq Supply or Demand
Total Supply = Total Demand	Outflow - Inflow = Supply or Demand

2. Multiply both sides of the constraint by -1 and reverse the sign of the inequality.
3. See file: Prb5_3.xlsm
- a. Total cost = \$3,398

	Node	Net Flow	Supply/Demand
1	Newspaper	-80.0	-80
2	Mixed Paper	-50.0	-50
3	White Office	-30.0	-30
4	Cardboard	-40.0	-40
5	Process 1	0.0	0
6	Process 2	0.0	0
7	Newsprint	60.0	60
8	Packaging	40.0	40
9	Print Stock	50.0	50

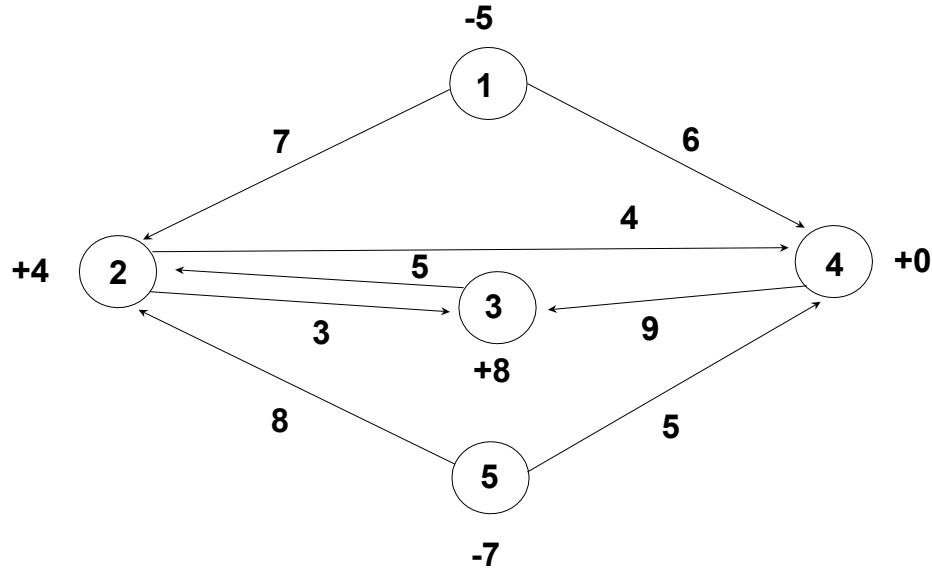
- b. Total cost = \$3,129

	Node	Net Flow	Supply/Demand
1	Newspaper	-80.0	-80
2	Mixed Paper	-50.0	-50
3	White Office	-30.0	-30
4	Cardboard	-25.4	-40
5	Process 1	0.0	0
6	Process 2	0.0	0
7	Newsprint	60.0	60
8	Packaging	40.0	40
9	Print Stock	50.0	50

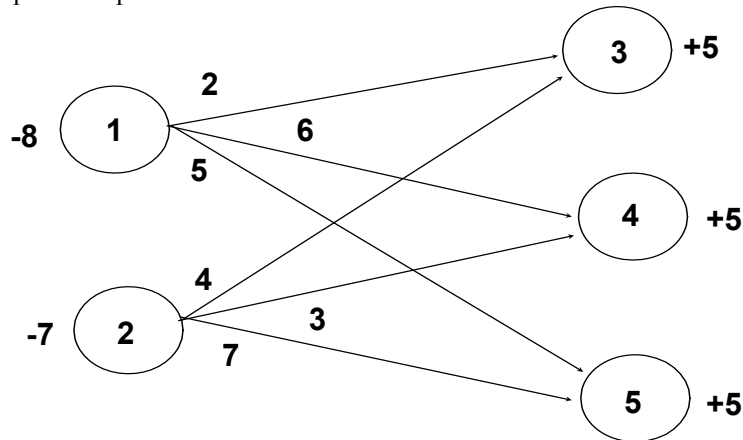
- c. In part a, if we assume supply is inadequate the demand (when, in fact, it is adequate) we require all the supply to be used – even if it is not all needed. This results in higher than necessary costs. In part b, assuming supply is adequate to meet demand (when, in fact, it is) resulted in a smaller total cost as this solution does not require all the supply to be used.
- d. The shortage on print stock pulp can be reduced to 4 units (without sacrificing newspaper or packing paper pulp) at an additional cost of \$307.

4. Because there is a 10% loss of flow on all arcs going to node 4, a total of $702/0.9 = 780$ units must flow into node 4. Thus, we can simply increase the demand at node 4 to 780 and assume no loss of flow occurs on arcs leading into this node. Similarly, only $608/1.05 = 579.05$ units must flow into node 5. Thus, we can simply decrease the demand at node 5 to 579.05 and assume no gain of flow occurs on the arcs leading into this node.

5.



6. This is a transportation problem.



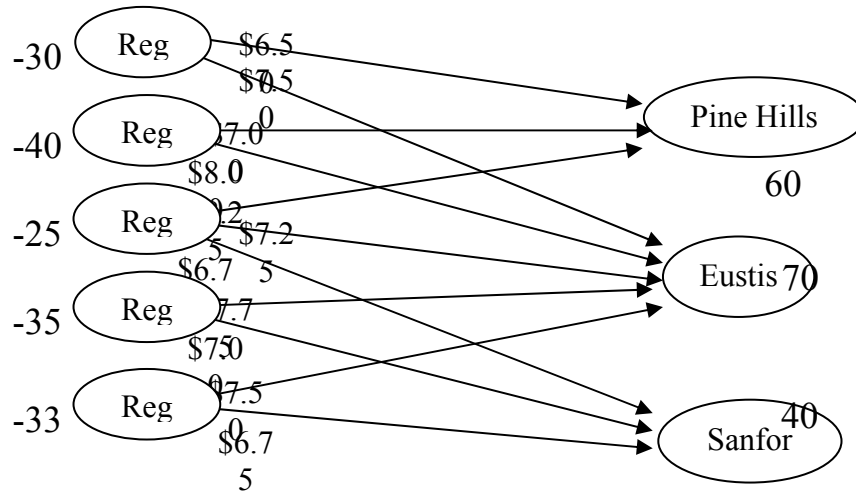
7. The cost on each arc increases by \$2,000. The optimal plan under both leasing options is to replace the equipment at the beginning of years 3 and 5. However, leasing option 2 provides the lowest total cost (\$122,965 + \$62,000) and is therefore the preferred alternative. See file: Prb5_7.xlsm

8. a. One solution is:

	1	2	3	4	5	6	7
1		↑ 1					
2	↓ 1 ←	1 ←	↑ 1		↓ 1 ←	1 ←	1 ↑
3	↓ 1		↑ 1		↓ 1	↑ 1 →	1 ↑
4	1 ↓	→ 1	↑ 1			↑ 1 ←	1
5	1 ←	1 ↓	↑ 1 ←		1 ↓		↑ 1
6	↓ 1						
7	↓ 1						
8				S			→ 1

b. 310 feet.

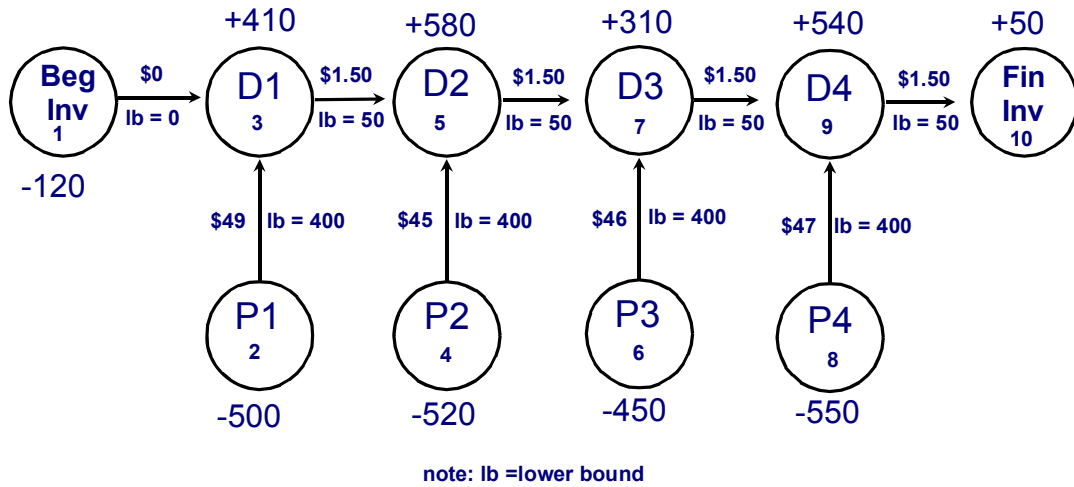
9. a.



b. See file Prb5_9.xlsm

c. 20,000 from Region 1 to Pine Hills, 10,000 from Region 1 to Eustis, 40,000 from Region 2 to Pine Hills, 25,000 from Region 3 to Eustis, 35,000 from Region 4 to Sanfor, 25,000 from Region 5 to Eustis, 5,000 from Region 5 to Sanfor. Total cost \$1,132,500.

10. a.

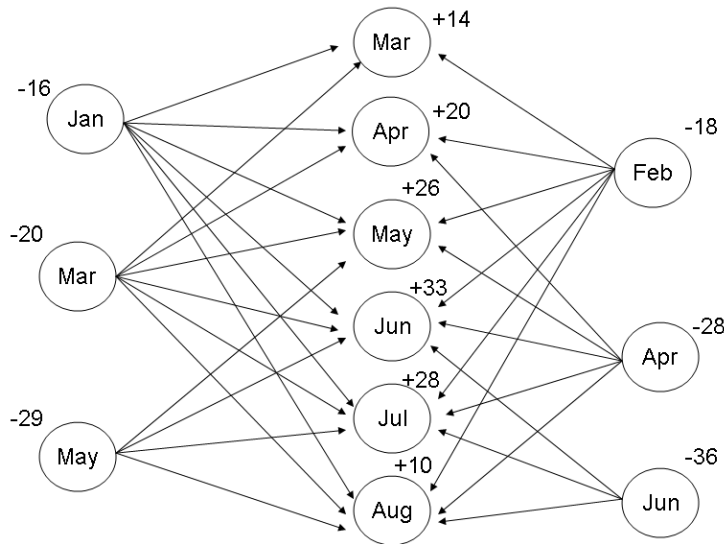


b. See file Prb5_10.xlsm

c. Produce 420 in month 1, 520 in month 2, 400 in month 3, 450 in month 4, carry 110 in inventory from month 1 to 2, 50 from month 2 to 3, 140 from month 3 to 4, and 50 at the end of month 4. Total Cost = \$83,565.

d. Not much, only \$45.

11. a. Production costs (per 1000) in January, February, March, April, May and June are \$7,100, \$7,700, \$7,600, \$7,800, \$7,900, and \$7,400, respectively.



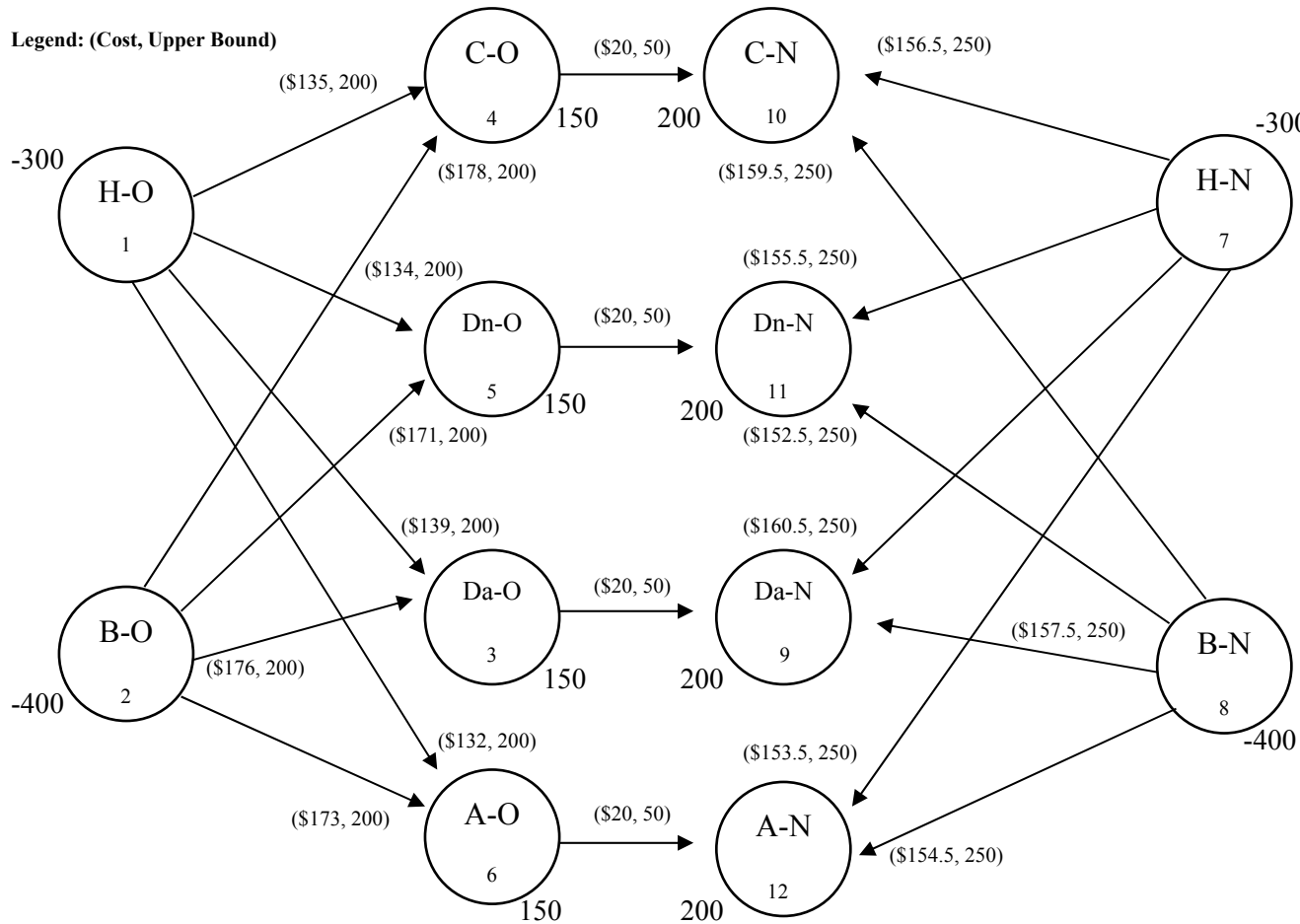
Costs for each arc are shown in the spreadsheet.

b. See file: Prb5_11.xlsm

c.	Ship	From	To	Unit Cost
	0	1	Jan 13	Mar \$7,265
	0	1	Jan 14	Apr \$7,320
	0	1	Jan 15	May \$7,375
	0	1	Jan 16	Jun \$7,430
	6	1	Jan 17	July \$7,485
	10	1	Jan 18	Aug \$7,540
	0	2	Feb 13	Mar \$7,810
	0	2	Feb 14	Apr \$7,865
	0	2	Feb 15	May \$7,920
	0	2	Feb 16	Jun \$7,975
	13	2	Feb 17	July \$8,030
	0	2	Feb 18	Aug \$8,085
	14	3	Mar 13	Mar \$7,600
	0	3	Mar 14	Apr \$7,720
	0	3	Mar 15	May \$7,775
	0	3	Mar 16	Jun \$7,830
	6	3	Mar 17	July \$7,885
	0	3	Mar 18	Aug \$7,940
	20	4	Apr 14	Apr \$7,800
	0	4	Apr 15	May \$7,935
	0	4	Apr 16	Jun \$7,990
	0	4	Apr 17	July \$8,045
	0	4	Apr 18	Aug \$8,100
	26	5	May 15	May \$7,900
	0	5	May 16	Jun \$8,050
	0	5	May 17	July \$8,105
	0	5	May 18	Aug \$8,160
	33	6	Jun 16	Jun \$7,400
	3	6	Jun 17	July \$7,555
	0	6	Jun 18	Aug \$7,610

Total Cost \$1,006,675

12. a.



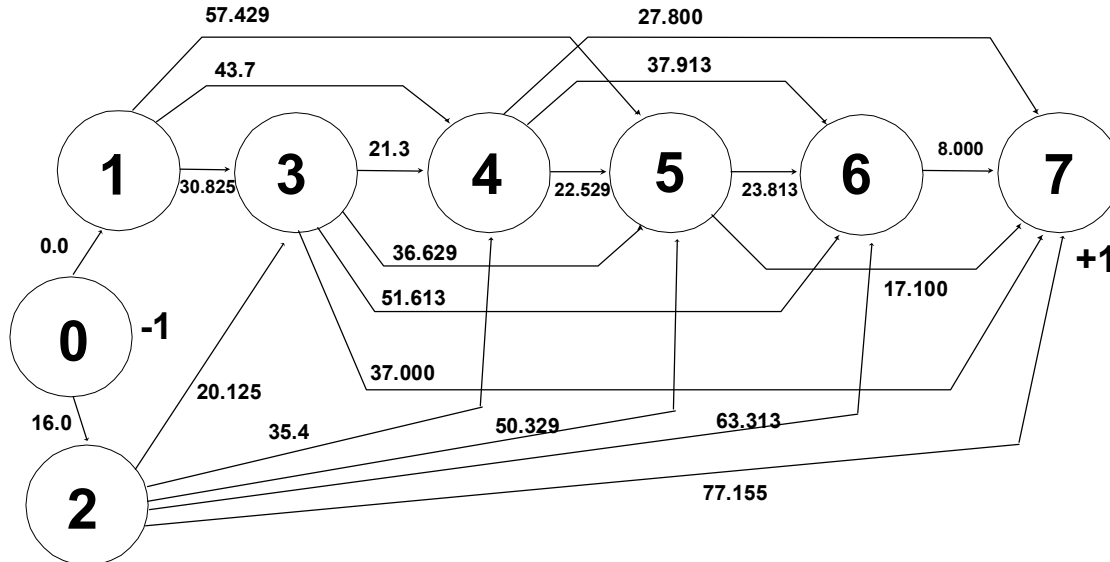
b. See file: Prb5_12.xlsm

c.

Flow	From	To	Cost
0	1 Huntington-O	3 Dallas-O	\$139.00
200	1 Huntington-O	4 Chicago-O	\$135.00
0	1 Huntington-O	5 Denver-O	\$134.00
100	1 Huntington-O	6 Atlanta-O	\$132.00
200	2 Bakersfield-O	3 Dallas-O	\$176.00
0	2 Bakersfield-O	4 Chicago-O	\$178.00
150	2 Bakersfield-O	5 Denver-O	\$171.00
50	2 Bakersfield-O	6 Atlanta-O	\$173.00
0	7 Huntington-N	9 Dallas-N	\$160.50
150	7 Huntington-N	10 Chicago-N	\$156.50
0	7 Huntington-N	11 Denver-N	\$155.50
150	7 Huntington-N	12 Atlanta-N	\$153.50
150	8 Bakersfield-N	9 Dallas-N	\$157.50
0	8 Bakersfield-N	10 Chicago-N	\$159.50
200	8 Bakersfield-N	11 Denver-N	\$152.50
50	8 Bakersfield-N	12 Atlanta-N	\$154.50
50	3 Dallas-O	9 Dallas-N	\$20.00
50	4 Chicago-O	10 Chicago-N	\$20.00

0	5	Denver-O	11	Denver-N	\$20.00
0	6	Atlanta-O	12	Atlanta-N	\$20.00
					\$220,050.0
Total Cost					0

13. a.



Notes: 0-1 = keep current equipment to use during the coming year

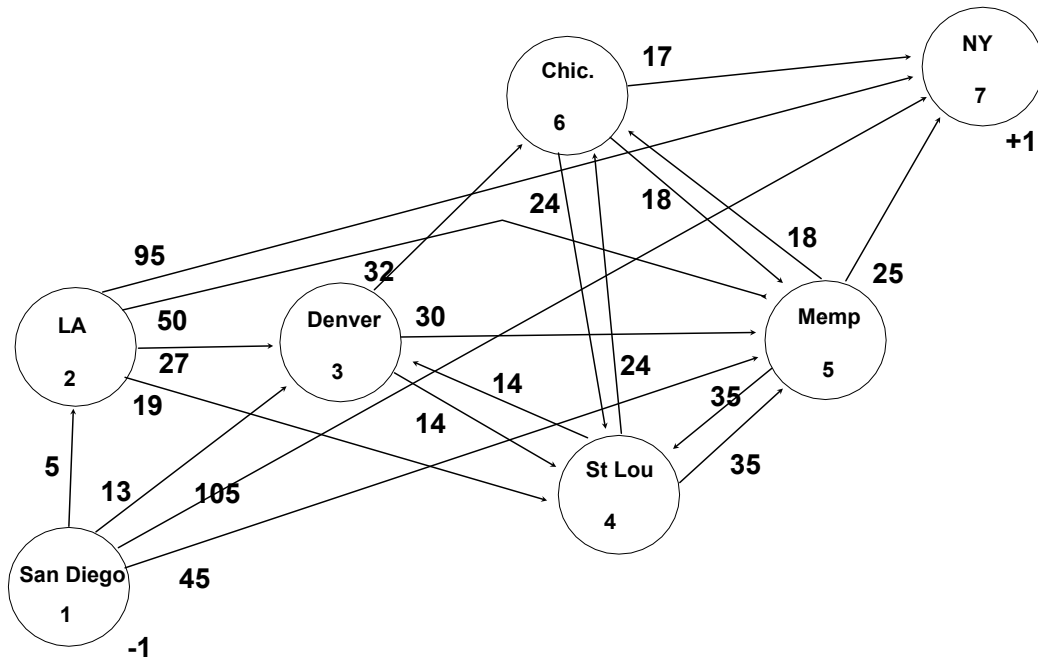
0-2 = trade-in current equipment immediately and use new equipment during the coming year

b. See file: Prb5_13.xlsm

The solution is: $X_{01}=X_{13}=X_{37}=1$ with a minimum total cost of \$67,825.

c. The problem could be made more realistic by considering the tax savings associated with depreciation on the equipment. Also, the current problem does not consider the time value of money (i.e., we might attempt to minimize the net present value of the cash flows). Both of these considerations could be accommodated easily by altering the objective function coefficients.

14. a.



b. MIN $5 X_{12} + 13 X_{13} + 45 X_{15} + 105 X_{17} + 27 X_{23} + 19 X_{24} + 50 X_{25} + 95 X_{27} + 14 X_{34} + 30 X_{35} + 32 X_{36} + 14 X_{43} + 35 X_{45} + 24 X_{46} + 35 X_{54} + 18 X_{56} + 25 X_{57} + 24 X_{64} + 18 X_{65} + 17 X_{67}$

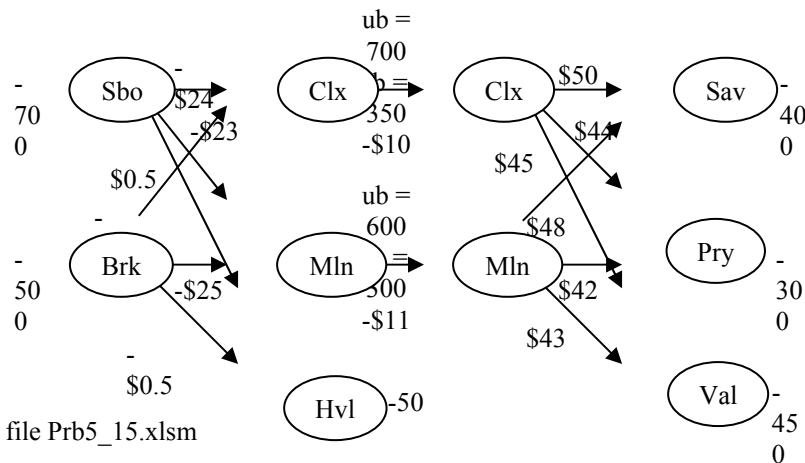
ST

$$\begin{aligned}
 &-X_{12} - X_{13} - X_{15} - X_{17} = -1 \\
 &+X_{12} - X_{23} - X_{24} - X_{25} - X_{27} = 0 \\
 &+X_{13} + X_{23} + X_{43} - X_{34} - X_{35} - X_{36} = 0 \\
 &+X_{24} + X_{34} + X_{54} + X_{64} - X_{43} - X_{45} - X_{46} = 0 \\
 &+X_{15} + X_{25} + X_{35} + X_{45} + X_{65} - X_{54} - X_{56} - X_{57} = 0 \\
 &+X_{36} + X_{46} + X_{56} - X_{64} - X_{65} - X_{67} = 0 \\
 &+X_{17} + X_{27} + X_{57} + X_{67} = +1 \\
 &X_{ij} \geq 0
 \end{aligned}$$

c. See file: Prb5_14.xlsm

The solution is: $X_{13}=X_{36}=X_{67}=1$ with a minimum total cost of \$62.

15. a.



b. See file Prb5_15.xlsm

- c. Ship 250 from Statesboro to Claxton, 450 from Statesboro from Millen, 450 from Brooklet to Claxton, 50 from Brooklet to Hinesville, 250 from Claxton to Perry, 450 Claxton to Valdosta, 400 Millen to Savannah, 50 from Millen to Perry. Total Profit = \$12,750.

16. a. See file: Prb5_16.xlsm

b.

Ship	From		To		Unit Cost
0	1	Pittsburgh	3	Charleston	\$3
1300	1	Pittsburgh	4	Roanoke	\$4
1100	2	Staunton	3	Charleston	\$3
0	2	Staunton	4	Roanoke	\$4
0	3	Charleston	4	Roanoke	\$7
800	3	Charleston	5	Richmond	\$9
0	3	Charleston	6	Norfolk	\$6
0	4	Roanoke	3	Charleston	\$7
1100	4	Roanoke	6	Norfolk	\$4
0	4	Roanoke	7	Suffolk	\$8
0	5	Richmond	6	Norfolk	\$3
400	6	Norfolk	7	Suffolk	\$2
Total Transportation Cost					\$20,900

c.

Ship	From		To		Unit Cost
1000	1	Pittsburgh	3	Charleston	\$3
300	1	Pittsburgh	4	Roanoke	\$4
200	2	Staunton	3	Charleston	\$3
900	2	Staunton	4	Roanoke	\$4
0	3	Charleston	4	Roanoke	\$7
800	3	Charleston	5	Richmond	\$9
100	3	Charleston	6	Norfolk	\$6
0	4	Roanoke	3	Charleston	\$7
1000	4	Roanoke	6	Norfolk	\$4
0	4	Roanoke	7	Suffolk	\$8
0	5	Richmond	6	Norfolk	\$3
400	6	Norfolk	7	Suffolk	\$2
Total Transportation Cost					\$21,000

17. a. Supply nodes: 1, 2

Demand node: 6

Transshipment nodes: 3, 4 & 5

b. See file: Prb5_17.xlsm

The solution is: $X_{13}=20$, $X_{24}=10$, $X_{25}=30$, $X_{36}=40$, with a minimum total cost of \$2,700.

18. MAX X_{71}

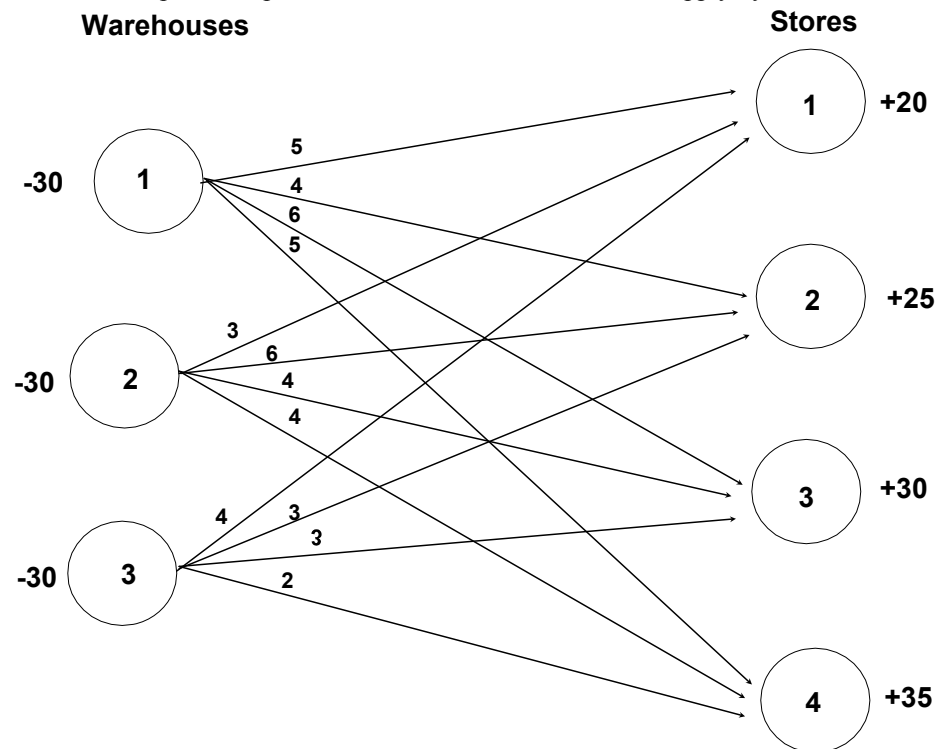
$$\begin{aligned}
 \text{ST} \quad & +X_{71} - X_{12} - X_{13} - X_{14} = 0 \\
 & +X_{12} - X_{23} - X_{25} = 0 \\
 & +X_{13} + X_{23} + X_{43} - X_{35} - X_{36} - X_{37} = 0 \\
 & +X_{14} - X_{43} - X_{46} = 0
 \end{aligned}$$

$$\begin{aligned}
&+X_{25} + X_{35} - X_{57} = 0 \\
&+X_{36} + X_{46} - X_{67} = 0 \\
&+X_{37} + X_{57} + X_{67} = 0 \\
&0 \leq X_{12} \leq 8 \\
&0 \leq X_{13} \leq 9 \\
&0 \leq X_{14} \leq 7 \\
&0 \leq X_{23} \leq 7 \\
&0 \leq X_{25} \leq 10 \\
&0 \leq X_{35} \leq 8 \\
&0 \leq X_{36} \leq 7 \\
&0 \leq X_{37} \leq 9 \\
&0 \leq X_{43} \leq 6 \\
&0 \leq X_{46} \leq 9 \\
&0 \leq X_{57} \leq 9 \\
&0 \leq X_{67} \leq 11
\end{aligned}$$

See file: Prb5_18.xlsm

The optimal solution is: $X_{12} = 8$, $X_{13} = 9$, $X_{14} = 7$, $X_{25} = 8$, $X_{37} = 9$, $X_{46} = 7$, $X_{57} = 8$, $X_{67} = 7$.
Maximal flow = 24 tons of sewage per hour.

19. a. This is a transportation problem. Note that demand exceeds supply by 20 units.



b. MIN $5X_{11} + 4X_{12} + 6X_{13} + 5X_{14} + 3X_{21} + 6X_{22} + 4X_{23} + 4X_{24} + 4X_{31} + 3X_{32} + 3X_{33} + 2X_{34}$

ST $-X_{11} - X_{12} - X_{13} - X_{14} = -30$
 $-X_{21} - X_{22} - X_{23} - X_{24} = -30$
 $-X_{31} - X_{32} - X_{33} - X_{34} = -30$
 $+X_{11} + X_{21} + X_{31} + X_{D1} \leq +20$
 $+X_{12} + X_{22} + X_{32} + X_{D2} \leq +25$

$$\begin{aligned}
 &+X_{13} + X_{23} + X_{33} + X_{D3} \leq +30 \\
 &+X_{14} + X_{24} + X_{34} + X_{D4} \leq +35 \\
 &X_{ij} \geq 0
 \end{aligned}$$

- c. See file: Prb5_19.xlsm
 The optimal solution is: $X_{12} = 25$, $X_{14} = 5$, $X_{21} = 20$, $X_{23} = 10$, $X_{34} = 30$, $X_{D3} = 20$.
 Minimum total cost = \$285.
 Note that store 3 receives 20 units less than demanded.
- d. Assign arbitrarily large costs (such as \$999) to the arcs representing these flows.
 The optimal solution is then: $X_{13} = 30$, $X_{21} = 20$, $X_{24} = 10$, $X_{32} = 5$, $X_{34} = 25$.
 Minimum total cost = \$345.
 Note that store 2 receives 20 units less than demanded.

20. The LP model is:

$$\text{MIN} \quad 12 X_{12} + 8 X_{13} + 15 X_{14} + 9 X_{23} + 16 X_{25} + 6 X_{34} + 7 X_{35} + 12 X_{54}$$

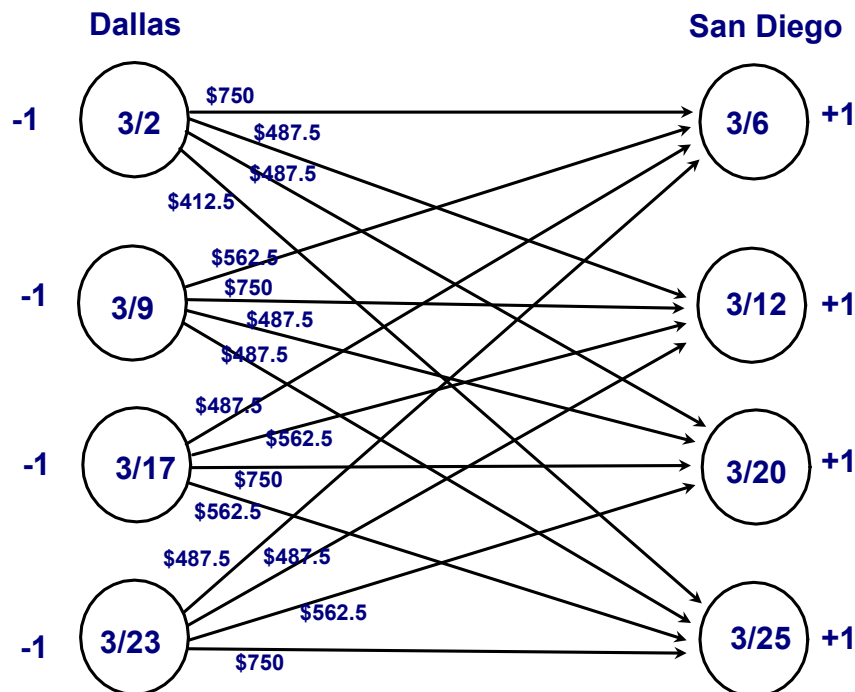
$$\begin{aligned}
 \text{ST} \quad &-X_{12} - X_{13} - X_{14} = -15 \\
 &-X_{23} - X_{25} = -15 \\
 &+X_{13} + X_{23} - X_{34} - X_{35} = 0 \\
 &+X_{14} + X_{34} + X_{54} = 20 \\
 &+X_{25} + X_{35} - X_{54} = 10 \\
 &0 \leq X_{ij} \leq 10
 \end{aligned}$$

The solution is: $X_{13} = 5$, $X_{14} = 10$, $X_{23} = 5$, $X_{25} = 10$, $X_{34} = 10$

Minimum total cost = \$455

See file: Prb5_20.xlsm

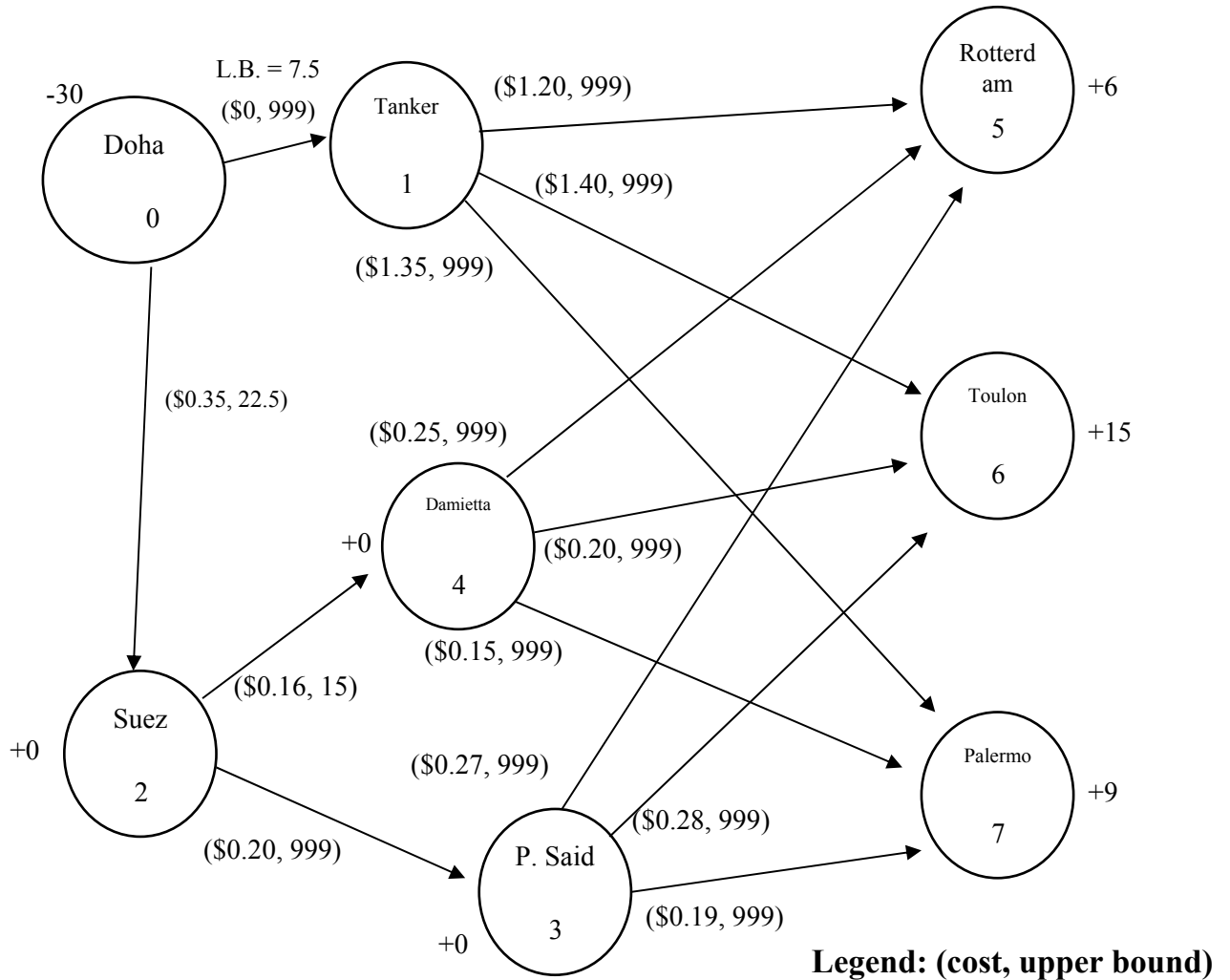
21. a.



Note: each arc represents a possible round trip ticket departing from nodes with the earliest dates (e.g., we could buy a round trip ticket departing San Diego on March 6, returning to San Diego March 23).

- b. See file: Prb5_21.xlsm
 c. The optimal solution is to buy the following 4 tickets:
 Leave Dallas March 2, returning March 25
 Leave Dallas March 9, returning March 20
 Leave San Diego March 6, returning March 17
 Leave San Diego March 12, returning March 23
 Total cost = \$1,875. This saves \$1,125 off the full-fare price of \$3,000.

22. a.

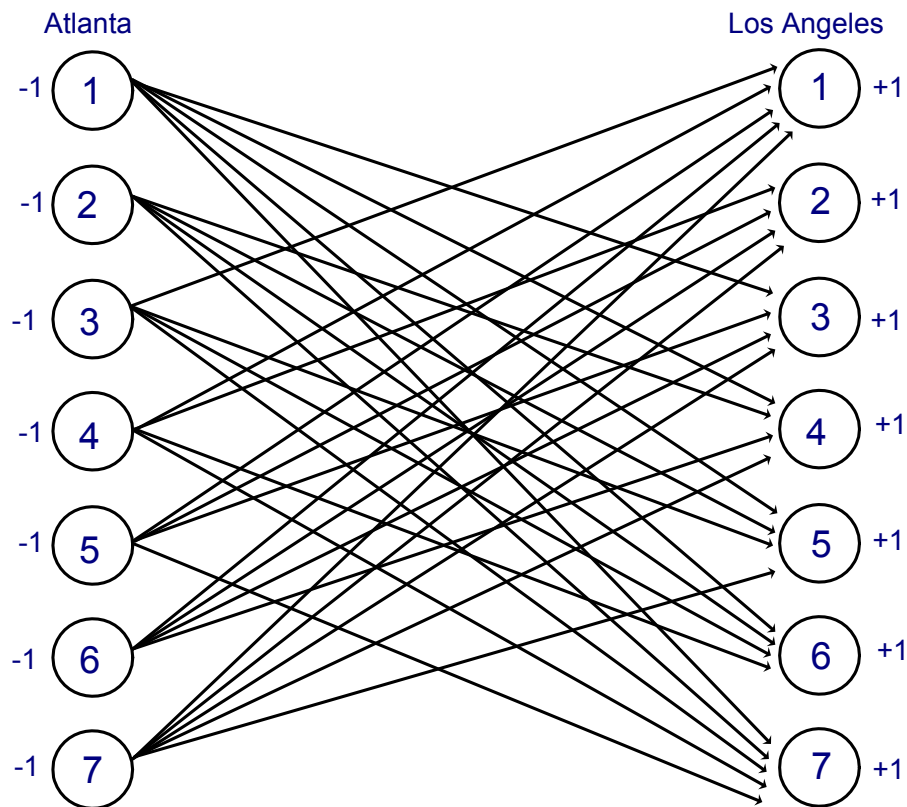


- b. See file: Prb5_22.xlsm
 c. Total Cost = \$25.43 million

Flow	U.B		From	To	Unit Cost (\$1,000,000s)
	L.B.	.			
22.5	0	22.5	0 Doha	2 Suez	\$0.35
7.5	7.5	999	0 Doha	1 Tanker	\$0.00
6	0	999	1 Tanker	5 Rotterdam	\$1.20
1.5	0	999	1 Tanker	6 Toulon	\$1.40

0	0	999	1	Tanker	7	Palermo	\$1.35
7.5	0	999	2	Suez	3	Port Said	\$0.20
15	0	15	2	Suez	4	Damietta	\$0.16
0	0	999	3	Port Said	5	Rotterdam	\$0.27
0	0	999	3	Port Said	6	Toulon	\$0.28
7.5	0	999	3	Port Said	7	Palermo	\$0.19
0	0	999	4	Damietta	5	Rotterdam	\$0.25
13.5	0	999	4	Damietta	6	Toulon	\$0.20
1.5	0	999	4	Damietta	7	Palermo	\$0.15

23. a.



Note: each arc represents a possible round trip flight assignment departing from nodes with the earliest times. See spreadsheet for arc costs.

b. See file: Prb5_23.xlsm

c.

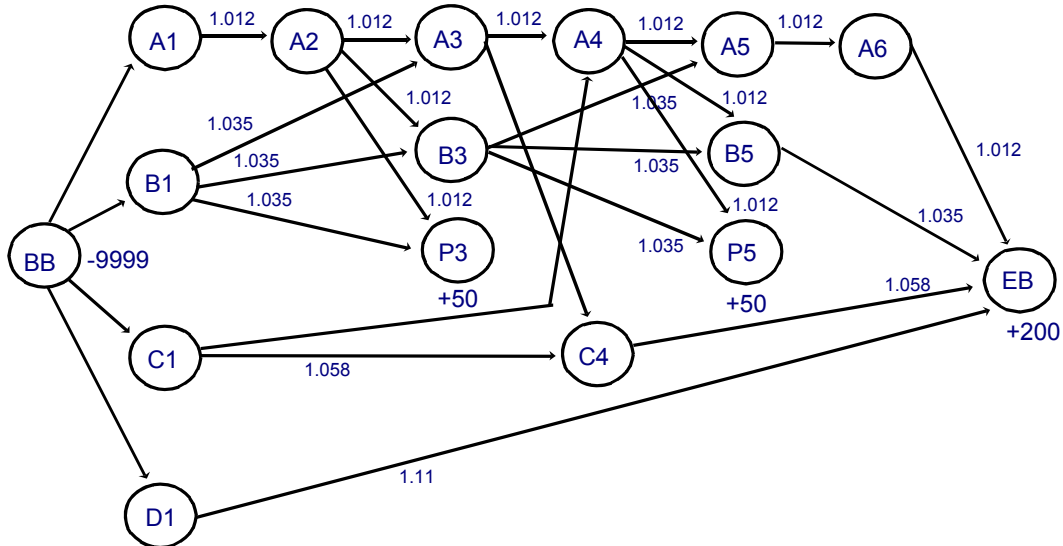
Leave	Return flight leaves at
Atlanta at 6 am	9 am
Atlanta at 8 am	5 pm
Los Angeles at 5 am	10 am
Los Angeles at 6 am	Noon
Atlanta at 4 pm	7 pm
Los Angeles at noon	6 pm
Los Angeles at 2 pm	7 pm

Total layover hours = 15, longest layover time = 7 hours.

d. There is no solution with a smaller longest layover time.

24. a. See file: Prb5_24.xlsm
 b. 1-> 3-> 6-> 8-> 10-> 12, Total distance = 1863
 c. 1-> 4-> 7-> 6-> 8-> 9-> 12, Total distance = 3280
 d. For the longest route, the solution is now unbounded.

25. a.



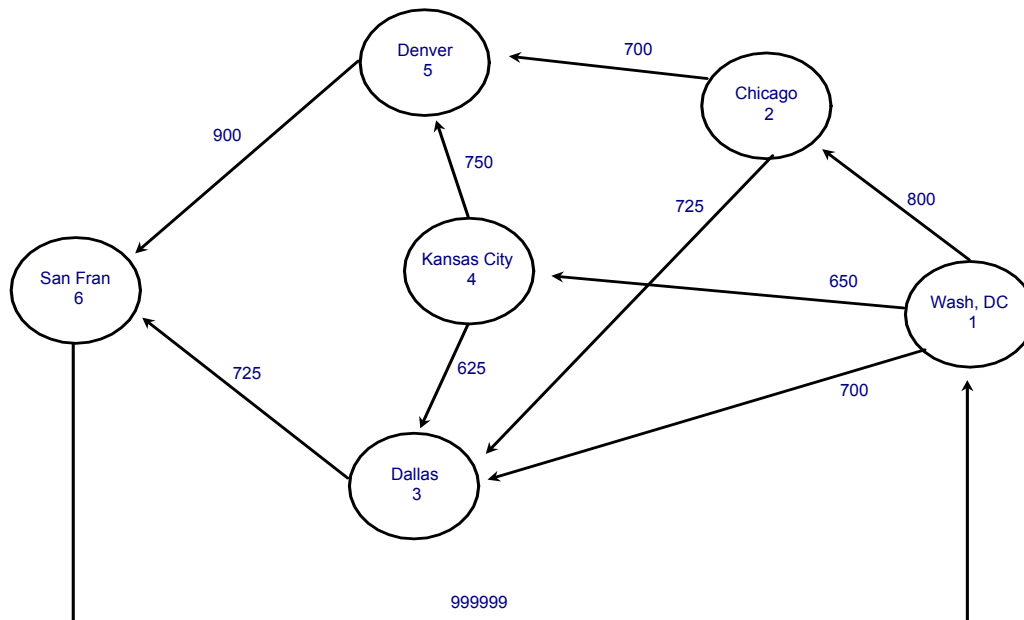
Minimize the total flow from BB (beginning balance) to A1, B1, C1 and D1.

- b. See file: Prb5_25.xlsm
 c.

Flow	From	To
\$94.985	1 BB	3 B1
\$178.673	1 BB	4 C1
\$46.676	3 B1	8 B3
\$48.309	3 B1	9 P3
\$178.673	4 C1	11 C4
\$48.309	8 B3	14 P5
\$189.036	11 C4	16 EB

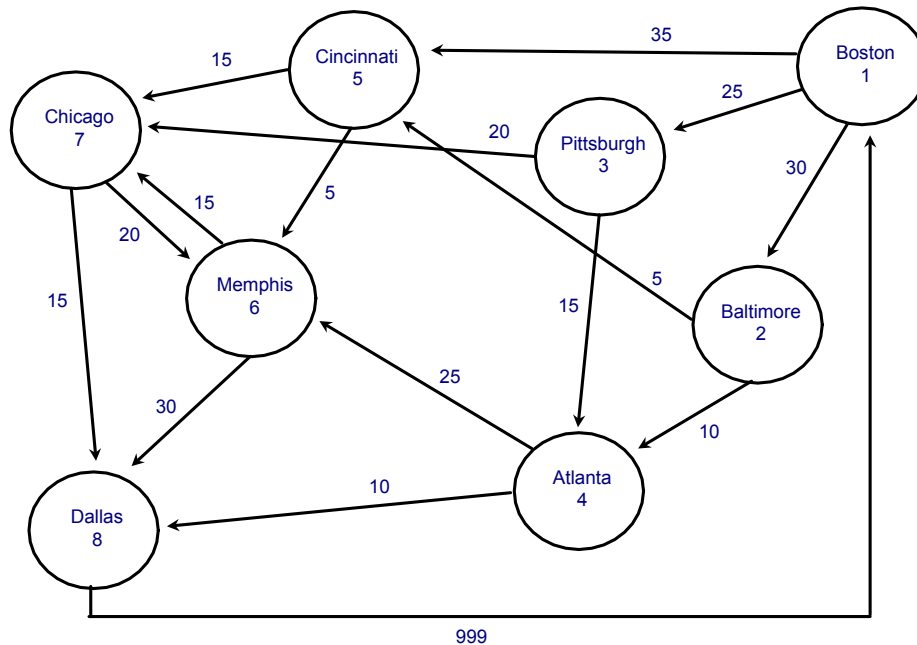
Total cash required = \$273,658

26. a.



- b. See file: Prb5_26.xlsm
- c. The system can handle 1,625,000 calls

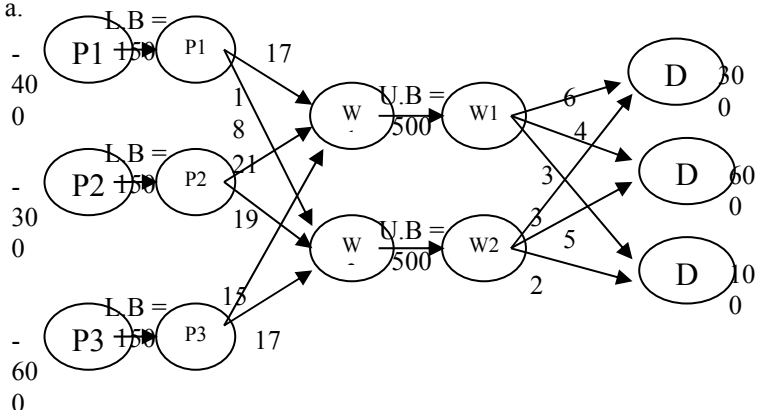
27. a.



- b. See file: Prb5_27.xlsm
- c. The maximum flow is 55 tons.

- 28. a. See file Prb5_28.xlsm
- b. 7,000,000 packets per minute

29. a.



b. See file Prb5_29.xlsm

c.

Ship	From	To
250	1 Plant 1	4 Plant 1 out
150	2 Plant 2	5 Plant 2 out
600	3 Plant 3	6 Plant 3 out
0	4 Plant 1 out	7 Whse 1 in
250	4 Plant 1 out	8 Whse 2 in
0	5 Plant 2 out	7 Whse 1 in
150	5 Plant 2 out	8 Whse 2 in
500	6 Plant 3 out	7 Whse 1 in
100	6 Plant 3 out	8 Whse 2 in
500	7 Whse 1 in	9 Whse 1 out
500	8 Whse 2 in	10 Whse 2 out
0	9 Whse 1 out	11 Dist. 1
500	9 Whse 1 out	12 Dist. 2
0	9 Whse 1 out	13 Dist. 3
300	10 Whse 2 out	11 Dist. 1
100	10 Whse 2 out	12 Dist. 2
100	10 Whse 2 out	13 Dist. 3

Total cost: \$20,150.

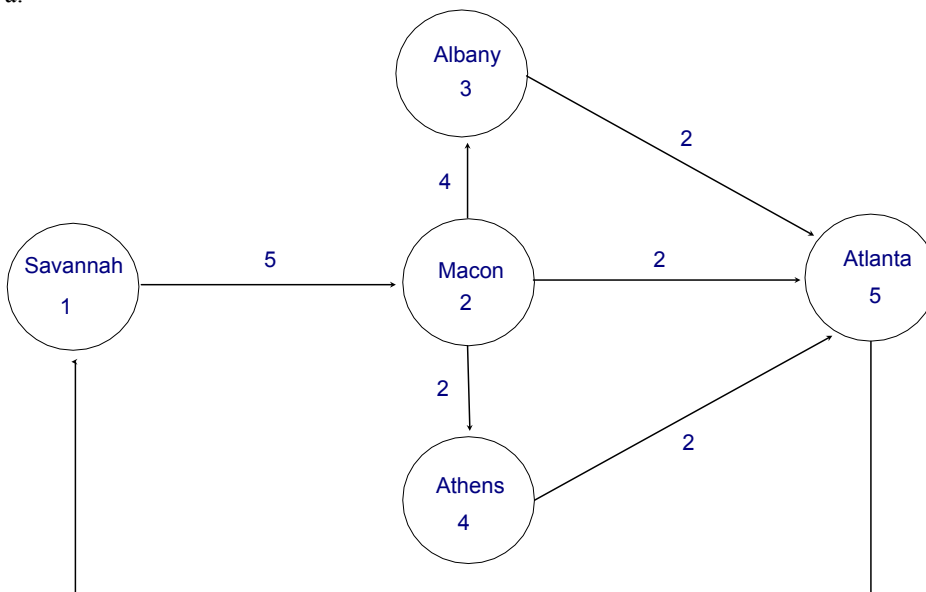
30. MAX $X_{71} + X_{81}$
 ST $+X_{71} + X_{81} - X_{12} - X_{13} - X_{15} = 0$
 $+X_{12} - X_{24} - X_{25} = 0$
 $+X_{13} - X_{35} - X_{36} = 0$
 $+X_{24} + X_{54} - X_{45} - X_{47} = 0$
 $+X_{15} + X_{25} + X_{35} + X_{45} + X_{65} - X_{54} - X_{56} - X_{57} - X_{58} = 0$
 $+X_{36} + X_{56} - X_{65} - X_{68} = 0$
 $+X_{47} + X_{57} - X_{71} = 0$
 $+X_{58} + X_{68} - X_{81} = 0$
 $0 \leq X_{12} \leq 100$
 $0 \leq X_{13} \leq 100$
 $0 \leq X_{15} \leq 200$
 $0 \leq X_{24} \leq 100$
 $0 \leq X_{25} \leq 150$
 $0 \leq X_{35} \leq 150$
 $0 \leq X_{36} \leq 150$
 $0 \leq X_{45} \leq 100$
 $0 \leq X_{47} \leq 150$
 $0 \leq X_{54} \leq 100$
 $0 \leq X_{56} \leq 100$
 $0 \leq X_{57} \leq 100$
 $0 \leq X_{58} \leq 100$
 $0 \leq X_{65} \leq 100$
 $0 \leq X_{68} \leq 150$
 $0 \leq X_{71} \leq \infty$
 $0 \leq X_{81} \leq \infty$

b. The optimal solution is: $X_{15} = 200$, $X_{24} = 100$, $X_{25} = 50$, $X_{36} = 150$, $X_{47} = 150$, $X_{54} = 50$, $X_{57} = 100$, $X_{58} = 100$, $X_{68} = 150$, $X_{81} = 200$, $X_{72} = 100$, $X_{82} = 50$, $X_{73} = 150$.

Maximum flow = 500 bags per minute.

See file: Prb5_30.xlsm

31. a.



b. MAX X_{51}
 ST $+X_{51} - X_{12} = 0$
 $+X_{12} - X_{23} - X_{24} - X_{25} = 0$
 $+X_{23} - X_{35} = 0$
 $+X_{24} - X_{45} = 0$
 $+X_{25} + X_{35} + X_{45} - X_{51} = 0$
 $0 \leq X_{12} \leq 5$
 $0 \leq X_{23} \leq 4$
 $0 \leq X_{24} \leq 2$
 $0 \leq X_{25} \leq 2$
 $0 \leq X_{35} \leq 2$
 $0 \leq X_{45} \leq 2$
 $0 \leq X_{51} \leq \infty$

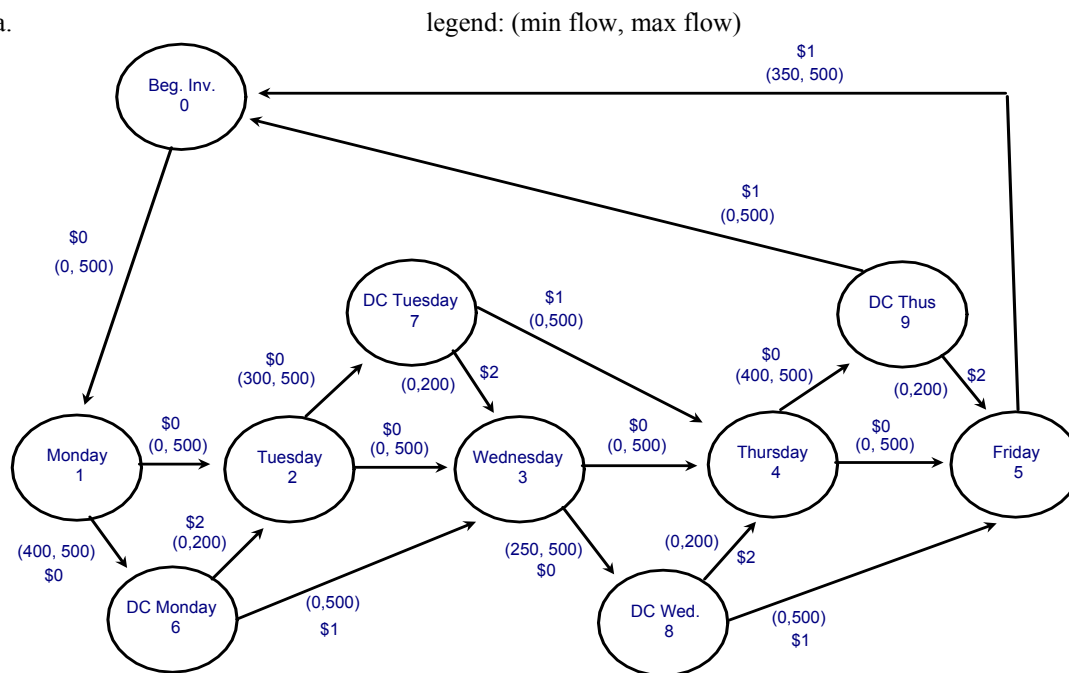
- c. The optimal solution is: $X_{12} = 5$, $X_{23} = 2$, $X_{24} = 2$, $X_{25} = 1$, $X_{35} = 2$, $X_{45} = 2$, $X_{51} = 5$
 Maximum flow = 5 sets of connecting flight plans.
 See file: Prb5_31.xlsm

32. The optimal solution is: $X_{14} = X_{49} = X_{9,12} = 1$, Minimum cost = \$8 million
 See file: Prb5_32.xlsm

33.

Iteration	Node Added	Cost
1	1	\$0
2	5	\$85
3	4	\$20
4	3	\$25
5	7	\$30
6	6	\$20
7	2	\$30
8	8	\$35
9	9	\$25
	Total Cost	\$270

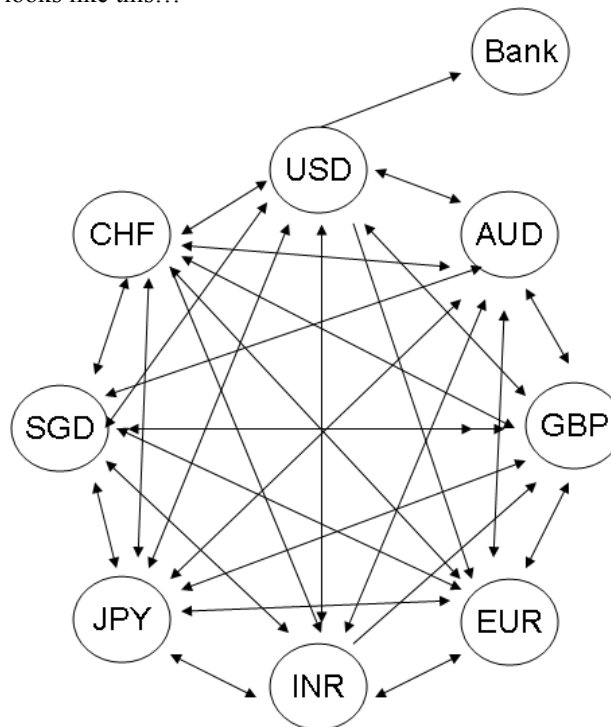
34. a.



b. See file: Prb5_34.xlsm, Total cost = \$2,350

Case 5-1: Hamilton & Jacobs

1. The basic problem looks like this...



This is a generalized network flow model. The exchange rates and transaction costs comprise the coefficients that appear on each arc (and are calculated in the spreadsheet). The key is to realize that you want to maximize the amount that makes it into the bank in US currency.

2. See file: Case5_1.xlsm
3. See file: Case5_1.xlsm. Total US dollars = \$ 42,234,228
4. Total US dollars = \$ 42,211,654
5. See file: Case5_1.xlsm. Total US dollars = \$ 38,367,337

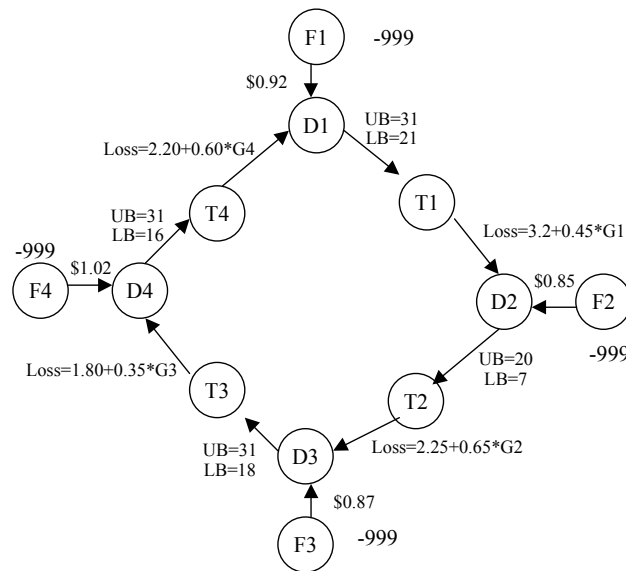
Case 5-2: Old Dominion Energy

See file: Case5_2.xlsm

1. Katy to Leidy = 70,000 cf; Katy to Juliet = 70,000 cf
2. Leidy = 35,000 cf, Joliet = 35,000 cf, Profit = \$213.5
3. No.
4. Increase the capacity from Katy to Carthage would be the easiest way to meet more of the demand at Joliet (since the pipe from Carthage to Joliet is not at full capacity). Additionally, increasing the capacity from Carthage to Lebanon would allow Bruce to satisfy more of the demand at Leidy (since the pipe from Lebanon to Leidy is not at full capacity).

Case 5-3: US Express

1.



D_i = departure point i

F_i = fuel depot at departure point i

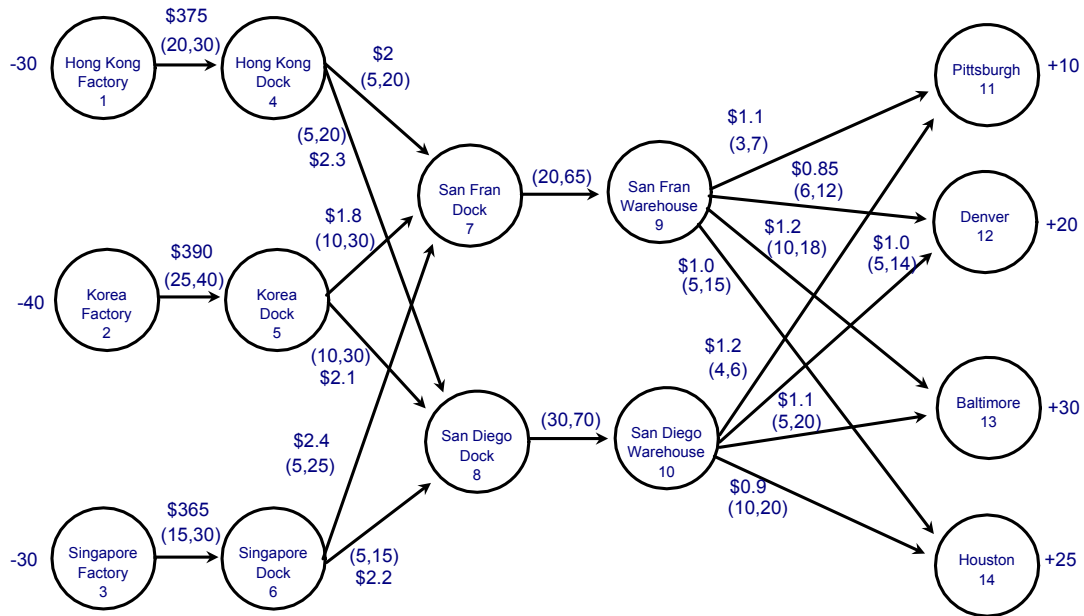
T_i = take off from departure point i

G_i = fuel on board when taking off from departure point i

2. See file Case5_3.xlsm
3. Buy 16,800 at departure point 1, 17,328 from departure point 3, 6,100 from departure point 4.
Total cost = \$36,753.

Case 5-4: The Major Electric Corporation

1.



2. See file: Case5_4.xlsm

3. See file: Case5_4.xlsm, Total cost = \$32,218,300