**FEBRUARY 11, 2021** 

**Submitted by: GROUP 3** 

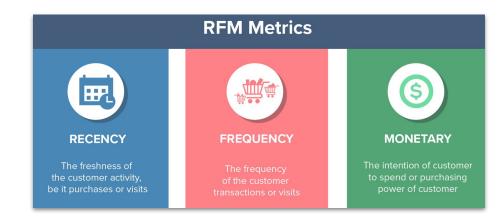
ANANDA CHATTERJEE HRISAV BHOWMICK RAJARSHI CHAKRABORTY SANKALPA SAHA SIDDHARTHA DWIVEDI

#### Agenda

- Business Objective
- Data Description
- Understanding the Problem
- Customer Segmentation (K-means Clustering)
- Customer Segmentation (Managerial Perspective)

#### **Business Objective**

- A Retail Store wants to keep customers active in purchasing. The business would like to understand customer purchasing behavior to **prioritize** marketing by customer groups and send relevant promotions to existing customers.
- Segmenting customers will allow the business to create personalized marketing for each group:
  - Marketing activities can be prioritized for each group of customers based on the recency of their last purchase.
  - Customer promotions can be personalized based on how often customers purchase and the average amount spend.



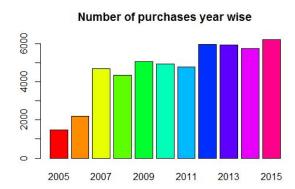
#### **Data Description**

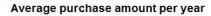
- Dataset is about a **Retail Store** that sells gift items, books and stationery items.
- It has **51,243 transactions** for 11 yrs from 2nd Jan 2005 till 31st Dec 2015.
- It has 3 variables Customer Id, Value of Transaction and Date of Transaction.
- The Transaction dataset is then converted to **Customer dataset**.

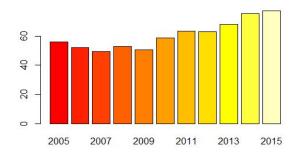
	customer_id recen	cv frequency	amount	recency	frequency	amount
1			30.00000	Min. : 1	Min. : 1.000	Min. : 5.00
2	80 3	43 7	71.42857			
3	90 7	58 10	115.80000		Median : 2.000	
4	120 14	01 1	20.00000	Mean :1253	Mean : 2.782	Mean : 57.79
5	130 29	70 2	50.00000		3rd Qu.: 3.000	
6	160 29	63 2	30.00000	Max. :4014	Max. :45.000	Max. :4500.00

## **Understanding the Problem**

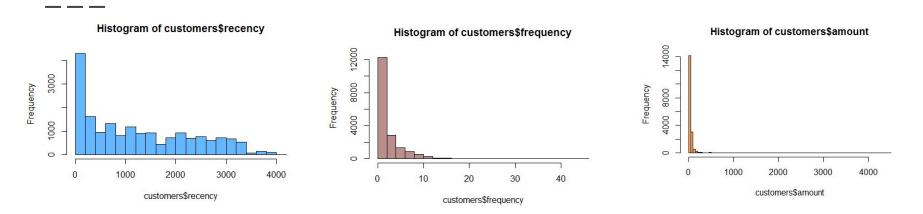
- Transactions have been stagnant over the last few years (2011-2015).
- Average bill value has grown in the same period with an approximately constant trend. This could be a result of an increase in customers' average basket size or the store stocking more high value items.
- Therefore, the **revenue has grown** for the business.
- The current business problem that the store needs to focus on is to increase the number of customer transactions.







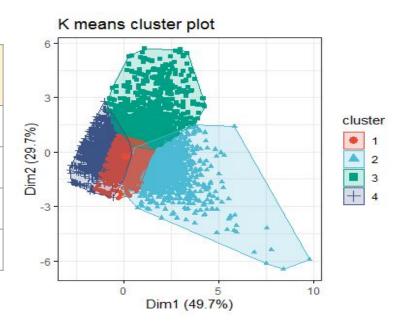
## **Understanding the Problem**

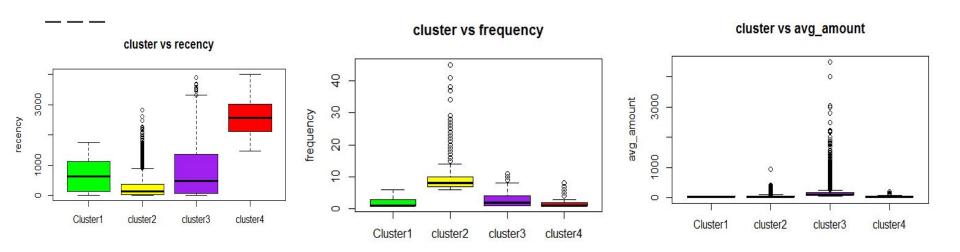


- **Customer vs Recency** Maximum number of customers have visited the store less than a year ago. 50% of the customers have visited less than 3 years ago.
- Customer vs Frequency Right skewed, i.e, few customers came to store more frequently while most of them aren't frequent customers.
- **Customer vs Amount** Average bill value of customers is highly right skewed i.e., ABV of maximum number of customers is less than \$50.

# PART - I K-Means Clustering

Segment	Recency	Frequency	Amount	Avg Revenue	Segment size
1	656 days	2	\$ 33.1	\$ 66.2	8080
2	314 days	9	\$ 51.1	\$ 459.9	2205
3	816 days	3	\$ 228.2	\$ 684.6	2200
4	2378 days	2	\$ 30.7	\$ 61.4	5932





- **Segment 1** Customers of this segment have high recency values (approx. 2 years) and low frequency and amount. Also, the segment has 8000 customers and it would be difficult for the store to direct marketing actions towards all of them. If customers of this segment need to be revived, the segment should be further divided into sub-groups.
- **Segment 2** Customers of this segment have low recency values, they are frequent customers and relatively high revenue generating customers. The store may wish to retain these customers by means of different marketing actions but since the current problem the store needs to focus on is reviving old customers, this segment need not be looked at.

- **Segment 3** Customers of this segment have high recency values and low frequency but very high ABV. These customers can be revived using some marketing actions. Since, the number of customers in this segment are lesser compared to Cluster 1, it would be easier for the store to revive them using some direct marketing actions.
- **Segment 4** Customers of this segment have very high recency values and would be very difficult to revive.

Therefore, the store should focus on reviving customers of Segment 3.

#### Marketing Actions -

The customers of segment 3 are premium customers with high-value baskets (median = \$100). Assuming customers of this segment would buy high priced goods like limited-edition books, musical instruments, gaming consoles, etc. the store can implement following marketing actions -

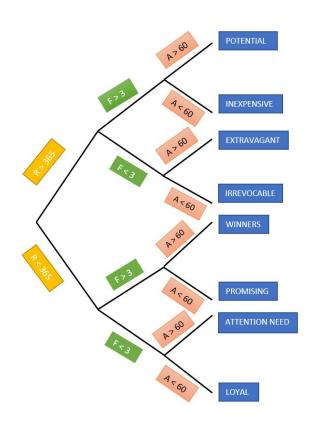
- Offer exclusive discounts on items relevant to the segment.
- Start a loyalty program with reward points.
- Organise and invite them to exclusive events like book launches, gaming conventions, etc.
- Offer early access to new product launches / arrivals.

# PART - II Managerial Perspective

customer_id	recency	frequency	amount	segment
93660	44	8	25.62500	Promising
142190	2023	1	10.00000	Inactive
202370	637	2	30.00000	Irrevocable
147130	1875	1	100.00000	Inactive
97900	177	8	90.00000	Winners
137470	2121	1	30.00000	Inactive
178780	181	4	25.00000	Promising
118820	98	4	27.50000	Promising
164280	34	6	78.33333	Winners
215930	692	1	3000.00000	Extravagant
32740	2241	4	27.50000	Inactive
152170	16	6	110.00000	Winners
12980	44	5	17.00000	Promising
174190	1301	1	30.00000	Inactive
210930	777	1	10.00000	Irrevocable
218120	644	1	45.00000	Irrevocable
86930	2968	1	50.00000	Inactive
223900	548	1	30.00000	Irrevocable
211610	30	3	30.00000	Loyal
224860	527	1	30.00000	Irrevocable

**Tree Diagram** shows how we have tried to do the segmentation.

**R**: Recency, **F**: Frequency, **A**: Amount



Clusters	Recency	Frequency	Amount	Avg Revenue	Cluster Size	Description
1	624 days	6.51 (~ 7 times)	\$ 32.64	\$ 212.48	645	Came more than 1 and half years ago, was frequent, low bill value.
2	88 days	1.68 (~ 2 times)	\$ 188.75	\$ 317.1	775	More recent, but less frequent, high bill value.
3	666 days	1.27 (~ 1 time)	\$ 167.99	\$ 213.34	545	Visited nearly 2 years ago, was less frequent, high bill value.
4	106 days	1.71 (~ 2 times)	\$ 31.61	\$ 54.05	2056	More recent, but less frequent, low bill value.
5	2118 days	1.86 (~ 2 times)	\$ 48.97	\$ 91.08	9535	Visited long back, also was less frequent, low bill value.
6	697 days	1.23 (~ 1 time)	\$ 29.98	\$ 36.87	2089	Visited nearly 2 years ago, was less frequent, low bill value.
7	619 days	6.82 (~ 7 times)	\$ 161.43	\$ 1100.95	205	Came more than 1 and half years ago, was frequent, high bill value.
8	102 days	7.74 (~ 8 times)	\$ 33.99	\$ 263.08	1794	More recent, more frequent, low bill value.
9	88 days	7.61 (~ 8 times)	\$ 151.10	\$ 1149.87	773	More recent, more frequent, high bill value.

## **Customer Segmentation (Marketing Actions)**

#### Segment 2 -

More Recent, Low Frequency, High Amount Cluster Size - 775

#### **ATTRIBUTES**

- They are the most recent customers but not frequent visitors.
- They are high spenders as evident from the high bill values.
- Objective Make these customers visit more frequently (Retain recency and revive frequency)

#### **STRATEGIES**

- Offer membership cards for free with cashback on using them (e.g. 10% cashback on purchase above \$100)
- Offer discounts on items relevant to the segment.
- Offer gift coupons redeemable after a certain period (e.g. \$40 gift coupon on purchase above \$200 redeemable after 30 days)

## **Customer Segmentation (Marketing Actions)**

#### Segment 7 -

Not Recent, High Frequency, High Amount Cluster Size - 205

#### **ATTRIBUTES**

- They are frequent customers but they visited the store around one and a half year back.
- They are high spenders, who either buy premium items or have a larger basket size,.
- Objective Bring them back to the store (Revive recency)

#### **STRATEGIES**

- Offer early access to new product launches / arrivals (pre-order).
- Offer loyalty cards with reward points.
- Invite them to exclusive events like book launches, gaming conventions, etc.

# Thank You