

Profits / Losses from Major Group Companies

Textile Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
JOI'X CORPORATION	100.0%	(0.8)	0.7	1.1	1.4
LEILIAN CO., LTD.	100.0%	(2.8)	1.7	0.7	1.0
DESCENTE LTD.	41.0%	1.6	2.7	4.1	4.4
DOME CORPORATION	69.7%	—	—	0.5	0.8
EDWIN CO., LTD.	100.0%	(1.7)	1.6	0.6	0.7
Sankel Co., Ltd.	100.0%	(8.2)	0.5	1.1	1.1
ITOCHU Textile Prominent (ASIA) Ltd.	100.0%	0.9	2.0	2.2	2.0
ITOCHU TEXTILE (CHINA) CO., LTD.	100.0%	1.1	1.7	2.1	2.0

Machinery Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
Tokyo Century Corporation	30.0%	13.5	16.0	4.1	21.0
I-Power Investment Inc.	100.0%	2.5	4.1	4.3	8.0
I-ENVIRONMENT INVESTMENTS LIMITED	100.0%	0.6	7.5	3.6	3.3
ITOCHU Plantech Inc.*3	60.0% / 100.0%	0.8	1.4	1.9	1.4
IMECS Co., Ltd.	100.0%	1.1	4.2	3.3	4.0
JAMCO Corporation	33.4%	(5.0)	(1.4)	0.7	0.8
JAPAN AEROSPACE CORPORATION	100.0%	1.5	1.6	1.7	1.8
YANASE & CO., LTD.	82.8%	4.6	9.7	12.7	11.8
Auto Investment Inc.	100.0%	1.2	2.7	3.0	2.0
Citrus Investment LLC*4	100.0%	—	—	3.6	8.7
ITOCHU MACHINE-TECHNOS CORPORATION*5	100.0%	0.5	1.0	1.4	1.5
MULTIQUIP INC.	100.0%	2.4	3.7	6.3	4.7

Metals & Minerals Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
ITOCHU Minerals & Energy of Australia Pty Ltd	100.0%	90.6	158.7	176.3	166.8
JAPÃO BRASIL MINÉRIO DE FERRO PARTICIPAÇÕES LTDA. (CSN Mineração)	77.3%	5.5	3.7	8.9	—
Marubeni-Itochu Steel Inc.	50.0%	8.7	31.3	47.8	—
ITOCHU Metals Corporation*3	70.0% / 100.0%	1.0	3.1	3.0	3.0

Energy & Chemicals Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
ITOCHU Oil Exploration (Azerbaijan) Inc. (ACG project)	100.0%	1.8	8.9	7.1	4.8
ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD.	100.0%	1.1	1.4	1.7	1.6
ITOCHU ENEX CO., LTD.	54.0%	6.6	7.1	7.5	7.3
Japan South Sakha Oil Co., Ltd. (Eastern Siberia Project)	25.0%	4.8	4.1	2.7	—
Dividends from LNG Projects (PAT)	—	3.4	5.4	10.2	7.5
ITOCHU CHEMICAL FRONTIER Corporation	100.0%	4.7	6.4	7.6	7.4
ITOCHU PLASTICS INC.*3	60.0% / 100.0%	2.6	4.7	5.3	5.4
C. I. TAKIRON Corporation	55.7%	2.8	3.5	1.4	2.8

Food Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
Dole International Holdings, Inc.	100.0%	(3.3)	8.4	(36.4)	2.5
NIPPON ACCESS, INC.*3	60.0% / 100.0%	4.4	17.1	17.5	18.0
FUJI OIL HOLDINGS INC.	43.9%	2.4	4.5	3.1	7.0
WELLNEO SUGAR Co., Ltd.	37.8%	—	—	0.0	1.9
ITOCHU FEED MILLS CO., LTD.	100.0%	1.4	2.2	0.9	1.1
Prima Meat Packers, Ltd.	47.9%	5.6	4.0	1.4	3.6
ITOCHU-SHOKUJIN Co., Ltd.	52.2%	2.0	2.7	3.3	2.7
HYLIFE GROUP HOLDINGS LTD.	49.9%	4.5	1.1	(13.1)	—

General Products & Realty Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
European Tyre Enterprise Limited	100.0%	(3.6)	3.5	4.4	6.5
ITOCHU FIBRE LIMITED (METSÄ FIBRE)	100.0%	(1.2)	17.8	21.7	—
ITOCHU PULP & PAPER CORPORATION*3	90.0% / 100.0%	1.0	1.8	2.1	1.9
ITOCHU CERATECH CORPORATION	100.0%	0.5	0.7	0.9	0.8
ITOCHU LOGISTICS CORP*3	95.2% / 100.0%	2.8	4.6	6.3	5.6
North American construction materials business*3	—	9.8	22.6	21.7	21.5
ITOCHU KENZAI CORPORATION	100.0%	2.7	6.0	5.3	4.0
DAIKEN CORPORATION	36.3%	2.0	2.7	4.3	2.2
ITOCHU Property Development, Ltd.	100.0%	3.1	3.0	3.8	4.3
ITOCHU Urban Community Ltd.	100.0%	1.4	1.4	1.5	1.6

ICT & Financial Business Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
ITOCHU Techno-Solutions Corporation	61.2%	17.8	20.7	20.9	24.5
BELLSYSTEM24 Holdings, Inc.	40.7%	1.9	2.6	2.8	3.6
Mobile-phone-related business*7	—	16.7	17.9	14.8	12.0
ITOCHU Fuji Partners, Inc. (SKY Perfect JSAT Holdings Inc.)	63.0%	1.9	2.0	2.2	2.5
A2 Healthcare Corporation	100.0%	0.6	1.6	2.0	2.0
HOKEN NO MADOGUCHI GROUP INC.	92.0%	3.4	2.2	2.8	—
POCKET CARD CO., LTD.*3*8	40.2% / 78.2%	1.3	4.0	4.2	4.2
Orient Corporation	16.5%	(9.5)	1.9	3.0	—
Gaitame.Com Co., Ltd.	40.2%	—	—	0.5	—
First Response Finance Ltd.	100.0%	1.5	2.5	3.1	2.3
ITOCHU FINANCE (ASIA) LTD.	100.0%	4.0	4.8	3.8	2.2
GCT MANAGEMENT (THAILAND) LTD.	100.0%	4.3	4.0	4.1	—

The 8th Company

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
FamilyMart Co., Ltd.*9	94.7%	(16.7)	44.7	23.7	26.0
NIPPON ACCESS, INC.*3	40.0% / 0.0%	2.7	—	—	—
POCKET CARD CO., LTD.*3*8	38.0% / 0.0%	1.3	—	—	—
ITOCHU PLASTICS INC.*3	40.0% / 0.0%	1.7	—	—	—
ITOCHU Plantech Inc.*3	40.0% / 0.0%	0.5	—	—	—
ITOCHU Metals Corporation*3	30.0% / 0.0%	0.4	—	—	—
ITOCHU LOGISTICS CORP*3	4.8% / 0.0%	0.1	—	—	—
ITOCHU PULP & PAPER CORPORATION*3	10.0% / 0.0%	0.1	—	—	—

Others, Adjustments & Eliminations

	Billions of yen				
	Ownership %*1	FYE 2021	FYE 2022	FYE 2023	FYE 2024 (Plan)*2
Breakdown of Profits / Losses from Major Group Companies					
Orchid Alliance Holdings Limited	100.0%	72.5	96.4	117.2	103.3
C.P. Pokphand Co. Ltd.	23.8%	40.2	(2.6)	(4.3)	—
Chia Tai Enterprises International Limited	23.8%	(0.2)	(0.5)	(2.4)	—

*1 Indicated ownership percentages are as of June 30, 2023.

*2 “FYE 2024 (Plan)” indicates initial plans disclosed on May 9, 2023.

*3 On July 1, 2019, The 8th Company was established, and ITOCHU began mutual holdings in which The 8th Company was the minority shareholder and the other Division Companies were the majority shareholders. On October 1, 2022, ITOCHU dissolved such mutual holdings. Therefore, the results from FYE 2022 to FYE 2023 have been presented based on the dissolution of the mutual holdings.

The ownership on the left side is based on the mutual holdings, while the ownership on the right side is based on the dissolution of the mutual holdings.

*4 The figures include net profit from Hitachi Construction Machinery Co., Ltd., which is the affiliate of the Company. The figures do not include the interest income, etc. resulting from ITOCHU's loan to the partner.

*5 ITOCHU MACHINE-TECHNOS CORPORATION and ITOCHU SysTech Corporation merged and formed ITOCHU MACHINE-TECHNOS CORPORATION on April 1, 2022. The figures for FYE 2022 show the aggregate amounts of both companies.

The figures for FYE 2021 show net profits only from ITOCHU MACHINE-TECHNOS CORPORATION.

*6 The figures are the sum of results / forecast of the Group companies engaged in the North American construction materials business.

*7 The figures are the sum of results / forecast of the Group companies engaged in the mobile-phone-related business.

*8 The figures include net profit through FamilyMart Co., Ltd.

*9 The figures include net profits from POCKET CARD CO., LTD.