
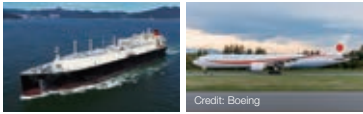
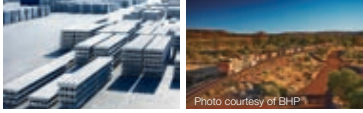
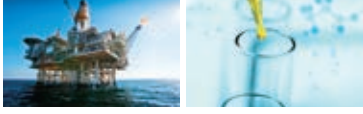
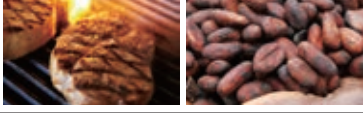
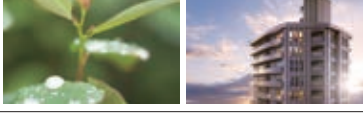
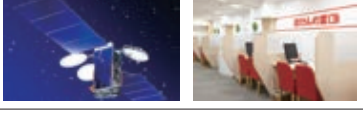



Financial Summary

Segment Overview

| | | | | Percentage of the Total for ITOCHU (3-year average) | | | |
|---|--|--|--|---|--------------|---------------------------|------------------------------------|
| | | | | Core profit | Total assets | Core Operating Cash Flows | Number of employees (Consolidated) |
| Textile Company  Page 88 ROA 1.8% | | | | 5.4% | 4.9% | 4.5% | 7.8% |
| Machinery Company  Page 90 ROA 4.6% | | | | 11.7 | 12.2 | 11.6 | 11.9 |
| Metals & Minerals Company  Page 92 ROA 13.5% | | | | 19.1 | 8.4 | 20.2 | 0.4 |
| Energy & Chemicals Company  Page 94 ROA 4.7% | | | | 10.6 | 13.1 | 17.1 | 11.0 |
| Food Company  Page 96 ROA 2.9% | | | | 10.3 | 17.0 | | 28.6 |
| General Products & Realty Company Page 98  ROA 5.3% | | | | 11.4 | 10.0 | 15.0 | 14.7 |
| ICT & Financial Business Company Page 100  ROA 5.3% | | | | 11.9 | 10.3 | 9.6 | |
| The 8th Company Page 102  ROA 1.1% | | | | 5.3 | 14.5 | 14.4 | 14.9 |
| Others, Adjustments & Eliminations | | | | 14.3 | 9.6 | 8.7 | 8.3 |
| | | | | | | (1.1) | 2.4 |

| | | | | |
|--------------|-------|-------|-------|-------|
| Non-Resource | 78.3% | 90.4% | 73.8% | 94.6% |
| Resource | 21.7% | 9.6% | 26.2% | 5.4% |

* Accompanying the establishment of The 8th Company on July 1, 2019, figures for FYE 2018 and FYE 2019 have been adjusted retroactively.