

# Food Company

We will expand our operating capabilities and business areas in Japan, China, and other parts of Asia based on the strategic business alliance with CITIC and CP Group.

We will also work on maximizing the profitability of Dole and other existing businesses.

President, Food Company  
**Koji Takayanagi**



## Strengths

- Possession of a robust value chain in Japan
- Ability to procure food resources stably, particularly from North and South America and Australia
- Global development, centered on the Dole business



## Business Fields

### Food Resources

Procuring wheat, barley, corn, soybeans, rice, palm oil, and other foodstuffs from countries all around the world, and supplying to Japan and other countries in Asia

### Product Processing

Stepping up initiatives in production and processing through Group companies such as Dole, Prima Meat Packers, FUJI OIL HOLDINGS, and ITOCHU Sugar

### Midstream Distribution

Providing high-value-added services through food wholesalers such as ITOCHU-SHOKUHIN, and NIPPON ACCESS

### Retail

Creating high-value-added value chains rooted in consumer needs centered on FamilyMart

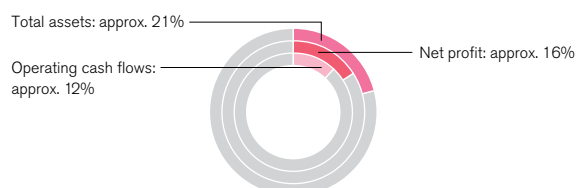
## Organization



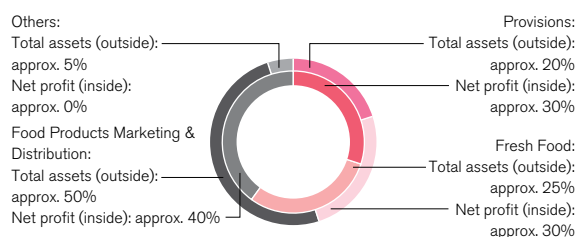
From left:

Takeshi Takasugi, Chief Operating Officer, Provisions Division  
Yutaka Yamamura, Chief Operating Officer, Fresh Food Division  
Yozo Kubo, Executive Vice President, Food Company  
Haruo Takagaki, Chief Operating Officer, Food Products Marketing & Distribution Division  
Makoto Kyoda, CFO  
Kenji Tanaka, General Manager, Planning & Administration Department

### Percentage of the Total for ITOCHU (image)



### Composition by Segment (image)



### Percentage of Earnings from Overseas Businesses (image)

