

Performance Trends by Segment

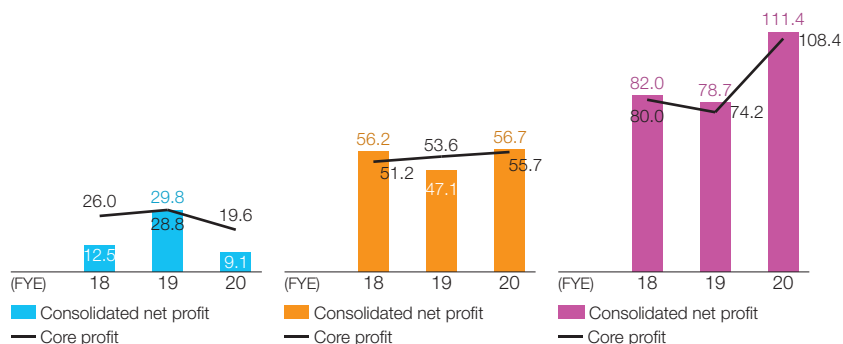
Textile Company

Machinery Company

Metals & Minerals Company

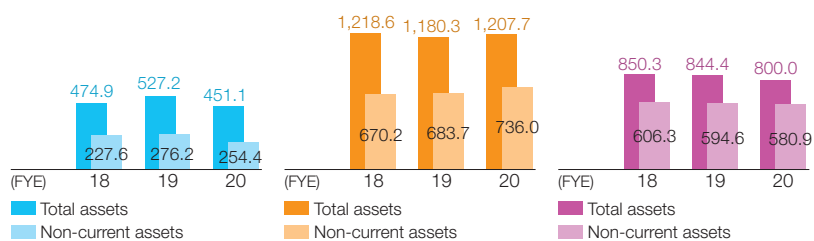
Consolidated Net Profit & Core Profit

(Billions of Yen)



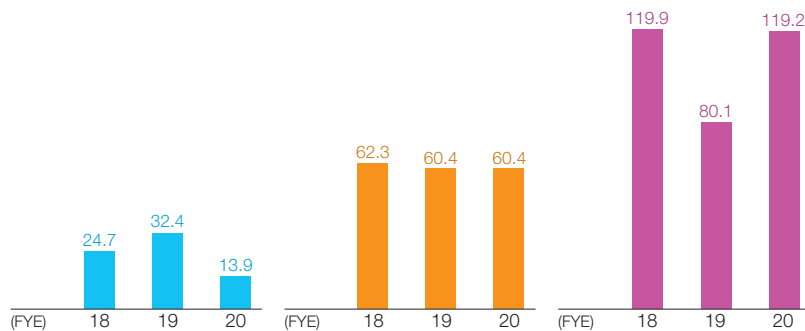
Total Assets

(Billions of Yen)



Core Operating Cash Flows*

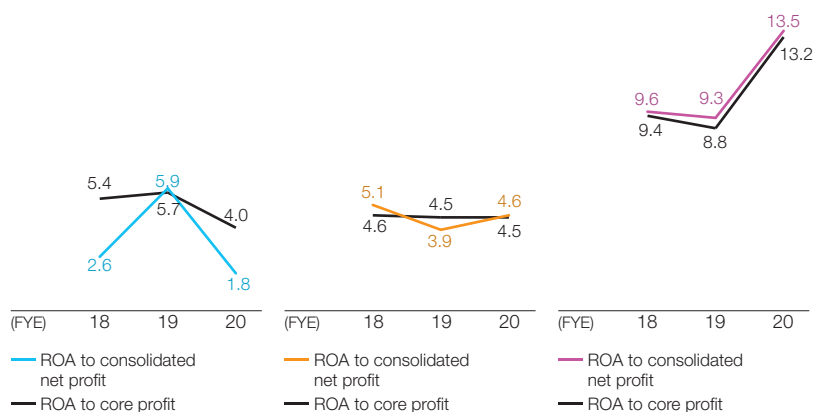
(Billions of Yen)



* "Operating cash flows" minus "changes of working capital"

ROA

(%)



* Accompanying the establishment of The 8th Company on July 1, 2019, figures for FYE 2018 and FYE 2019 have been adjusted retroactively.