



# TESTING & AGILE MYTHS BUSTED!

MYTHBUSTERS





# TESTERS JUST BURN MONEY!







**ALEXANDRA SCHLADEBECK**

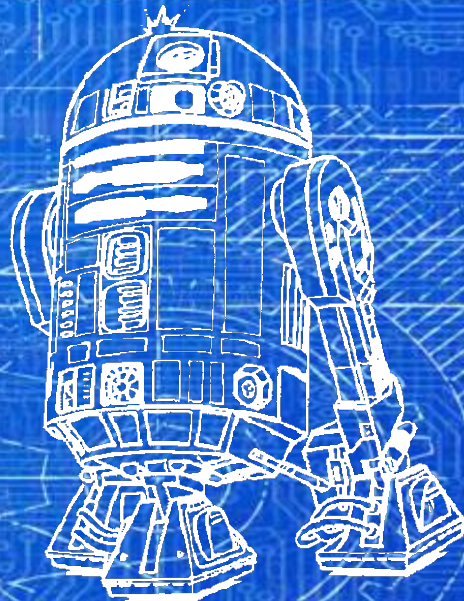
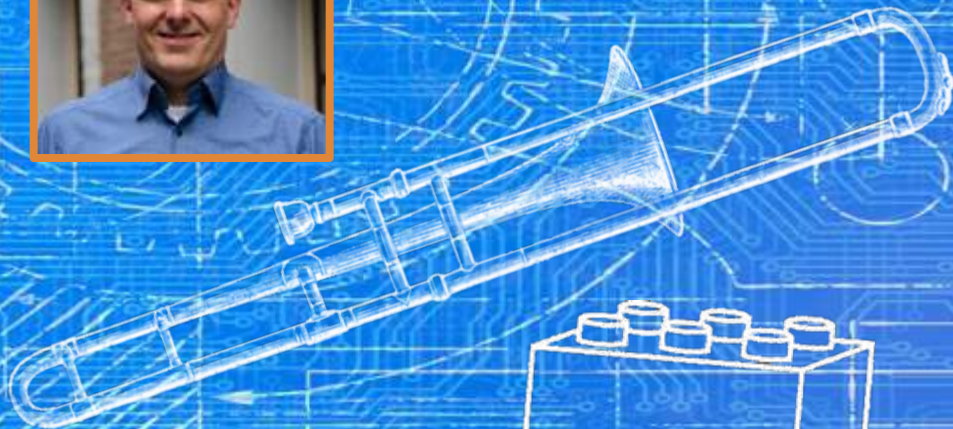
**@ALEX\_SCHL**







# HUIB SCHOOTS @HUIBSCHOOTS





# GOALS FOR TODAY

- LOOK AT HOW EXPERIMENTS ARE DONE
- INSPIRE YOU ALL TO BE MYTHBUSTERS IN YOUR OWN PROJECTS
- BUST SOME MYTHS WITH YOU IN THIS SESSION
- HAVE FUN!





# WHAT ARE MYTHS?

## DEFINITION ONE:

A TRADITIONAL STORY, ESPECIALLY ONE CONCERNING THE EARLY HISTORY OF A PEOPLE OR EXPLAINING A NATURAL OR SOCIAL PHENOMENON, AND TYPICALLY INVOLVING SUPERNATURAL BEINGS OR EVENTS.







# WHAT ARE MYTHS?

## DEFINITION TWO:

THINGS WE BELIEVE, USE TO MAKE DECISIONS.

A WIDELY HELD BUT FALSE BELIEF OR IDEA.

"THE BELIEF THAT EVENING PRIMROSE OIL HELPS TO CURE ECZEMA IS A MYTH, ACCORDING TO DERMATOLOGISTS"

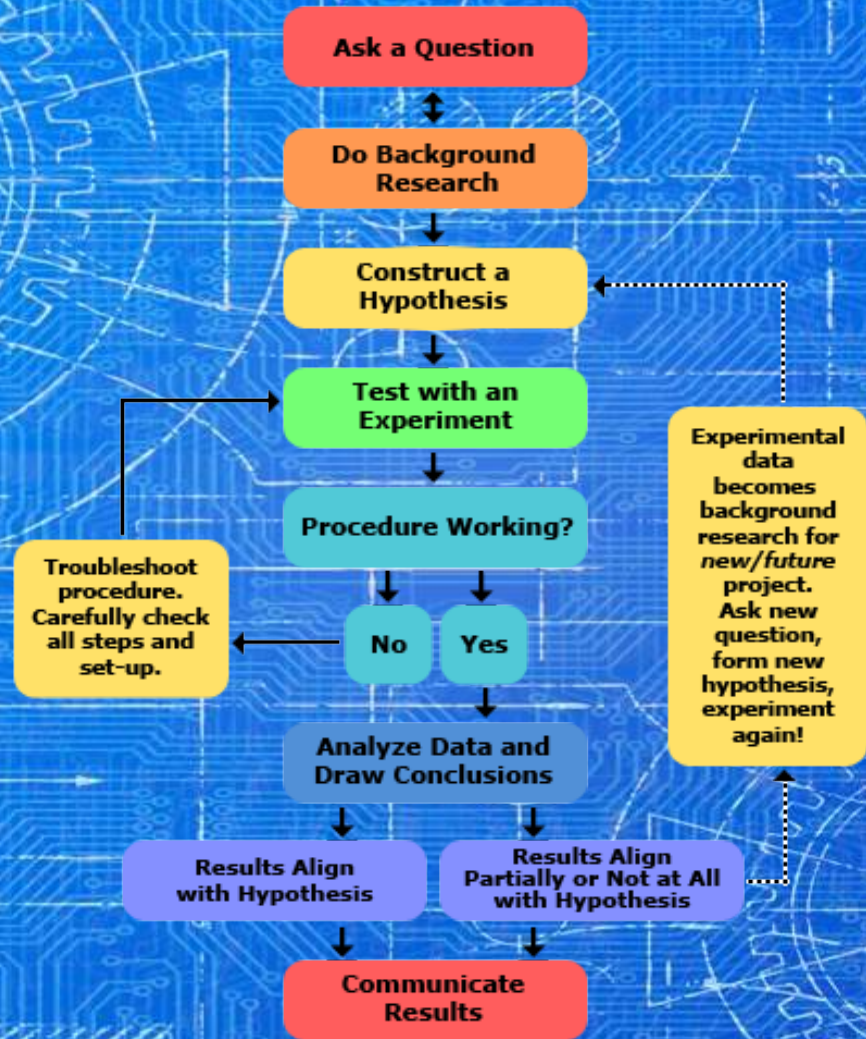




# MYTHBUSTERS

- INTRO TO PREMISE
- TAKE MYTHS AND DESIGN EXPERIMENTS TO SEE WHETHER THEY ARE BUSTED/CONFIRMED
- CREATING TESTABLE HYPOTHESES, REPRODUCING ENVIRONMENT AND RUNNING EXPERIMENT
- IN CASE OF DOUBT, ADAPT CONDITIONS UNTIL THE EXPERIMENT GIVES THE PREDICTED RESULT (OR NOT)







# SCIENTIFIC METHOD

- ASK A QUESTION
- DO BACKGROUND RESEARCH
- CONSTRUCT A HYPOTHESIS
- TEST YOUR HYPOTHESIS BY DOING AN EXPERIMENT
- ANALYZE YOUR DATA AND DRAW A CONCLUSION





THIS IS THE PART WHERE ALEX  
IS GONNA SAY STUFF ABOUT

**MUSOPHOBIA**





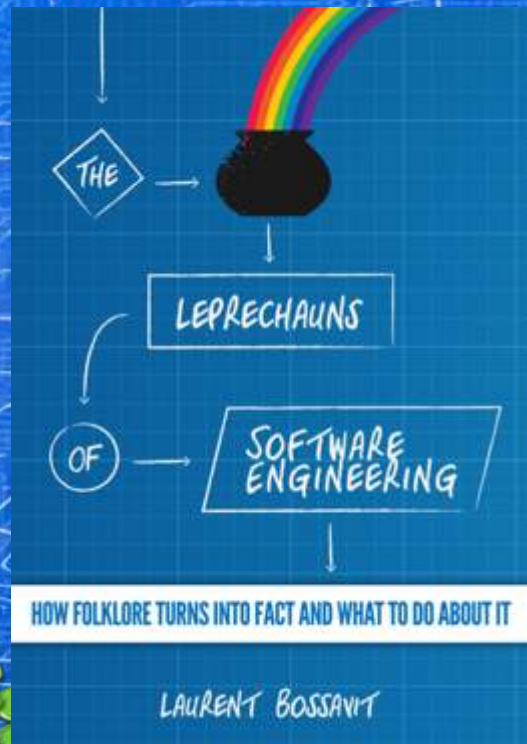
ELEPHANTS  
ARE AFRAID  
OF  
MICE

**Myth**

Testing & Agile Myths Busted!



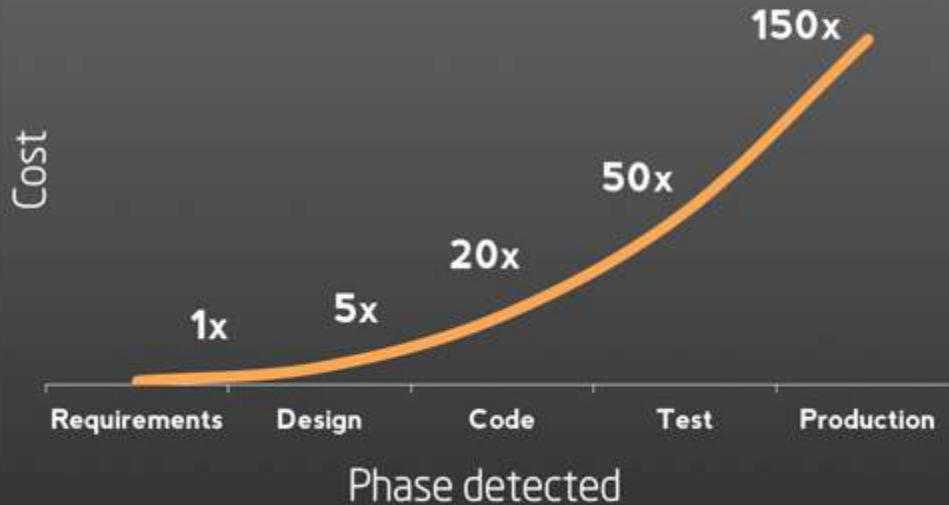
# LEPRECHAUNS?





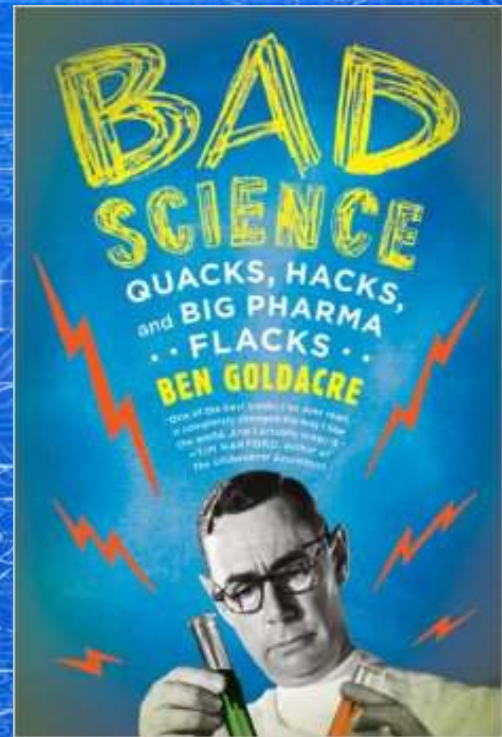
# BOEHM CURVE

Cost of Change





# BAD SCIENCE?





NOW LET'S BUST  
SOME MYTHS TOGETHER

CONFIRMED

BUSTED



# MYTH I

● MYTH: PEOPLE CAN BE MANAGED



MANAGE COMES FROM THE ITALIAN WORD "MANEGGIARE"  
WHICH MEANS: TRAIN HORSES!



Workers, this approach held, were like parts in a complicated machine. If they did the right work in the right way at the right time, the machine would function smoothly. And to ensure that happened, you simply rewarded the behavior you sought and punished the behavior you discouraged





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Ongeveer 948.000.000 resultaten (0,43 seconden)

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9 jun. 2014 - But then it wouldn't be management. It would be sitting around doing little while legions of highly motivated people worked happily and ...

**How to Learn to Manage People: 10 Steps (with Pictures)**[www.wikihow.com/Learn-to-Manage-People](http://www.wikihow.com/Learn-to-Manage-People) [Vertaal deze pagina](#)

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How to Manage People. Managing people is much more of an art than it is a science. There is no secret formula or set of rules to follow. Like any true art it takes ...

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6 aug. 2015 - The best managers hire smart people to work for them. ... How do you manage people who have more experience or more knowledge? How do ...

**Team Management Skills - Team Management Training ...**[www.mindtools.com/.../Team Management](http://www.mindtools.com/.../Team Management) [Vertaal deze pagina](#)

The Core Skills Needed to Manage Your Team ... A good starting point is the Warren G Bennis quote that "Leaders are people who do the right things; managers ...

**Managing People Is an Art: 32 Ways to Do it Right.**[www.entrepreneur.com/article/234199](http://www.entrepreneur.com/article/234199) [Vertaal deze pagina](#)

20 mei 2014 - Join us live at Entrepreneur's Accelerate Your Business event earlier in



# MYTH I

● MYTH: PEOPLE CAN BE MANAGED

NOW LET'S TRY THIS...

A HUMAN EXPERIMENT!



# MYTH II

● MYTH: WE NEED CLEAR EXPECTED VALUES IN ORDER TO TEST





Expected results should be produced as part of the specification of a test case and include outputs, changes to data and states, and any other consequences of the test. If expected results have not been defined, then a plausible, but erroneous, result may be interpreted as the correct one. Expected results should ideally be defined prior to test execution.



# MYTH II

● MYTH: WE NEED CLEAR EXPECTED VALUES IN ORDER TO TEST





# MORE MYTHS...

MYTH III:

TESTERS ALONE ARE RESPONSIBLE FOR QUALITY



# MORE MYTHS...

MYTH IV:

TESTERS BREAK THINGS

Testers don't break your  
code, they break your  
**illusions** about the  
code.

-- adapted from James Bach



# MORE MYTHS...

MYTH V:

EXPLORATORY TESTING IS UNSTRUCTURED TESTING



# MORE MYTHS...

MYTH VI:

DOING THE JOB IS RECOGNITION ENOUGH





# MORE MYTHS...

## MYTH VII:

IF DEVELOPERS WRITE PERFECT CODE, NO ONE  
NEEDS TO TEST



# MORE MYTHS...

MYTH VIII:

WORKING SOFTWARE IS THE PRIMARY MEASURE OF  
PROGRESS



# MORE MYTHS...

MYTH IX:

AGILE TESTING ALWAYS NEEDS AUTOMATION  
(OR AUTOMATION ALWAYS HELPS)



# WHY MYTHS ARE DANGEROUS



**AUDIENCE PARTICIPATION!!**

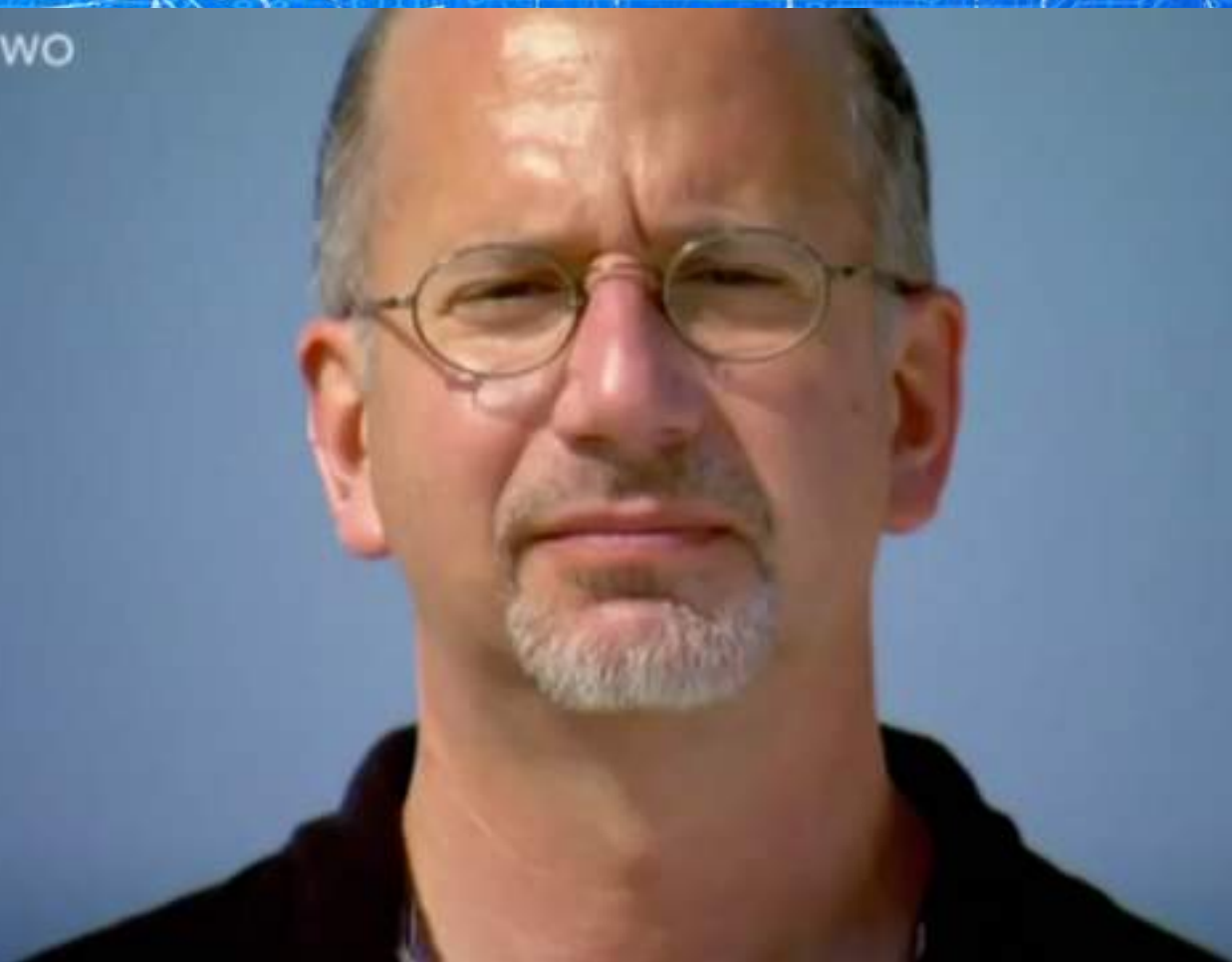


# WHY MYTHS ARE DANGEROUS

- EVERYONE SAYS IT SO IT MUST BE TRUE
- I BELIEVE WHAT I SEE



BBC TWO





# WHY MYTHS ARE DANGEROUS

- EVERYONE SAYS IT SO IT MUST BE TRUE
- I BELIEVE WHAT I SEE
- WYSIATI (WHAT YOU SEE IS ALL THERE IS)
- MYTHS WILL TRICK YOU IF YOU DO SHALLOW THINKING



# CRITICAL THINKING DONE FAST!

- HUH? • YOU MAY NOT UNDERSTAND. (ERRORS IN INTERPRETING AND MODELING A SITUATION, COMMUNICATION ERRORS)
- REALLY? • WHAT YOU UNDERSTAND MAY NOT BE TRUE. (MISSING INFORMATION, OBSERVATIONS NOT MADE, TESTS NOT RUN)
- AND? • YOU MAY NOT KNOW THE WHOLE STORY. (PERHAPS WHAT YOU SEE IS NOT ALL THERE IS)
- SO? • THE TRUTH MAY NOT MATTER, OR MAY MATTER MUCH MORE THAN YOU THINK. (POOR UNDERSTANDING OF RISK)



# HOW TO AVOID FALLING FOR MYTHS

- DON'T BELIEVE WHAT YOU HEAR/SEE/FEEL...
- BE CLEAR ON VARIABLES
- FORM HYPOTHESES
- CRITICAL THINKING: QUESTION EVERYTHING
- CONSIDER EVERYTHING: SYSTEM THINKING



# MYTHS IN AGILE AND TESTING?

- USER STORY
- ACCEPTANCE CRITERIA
- DONE
- BUGS



# TAKEAWAYS

- DON'T GET FOOLED
- USE THE SCIENTIFIC METHOD
- APPLY CRITICAL THINKING
- BE MYTHBUSTERS



# DON'T GET FOOLED...

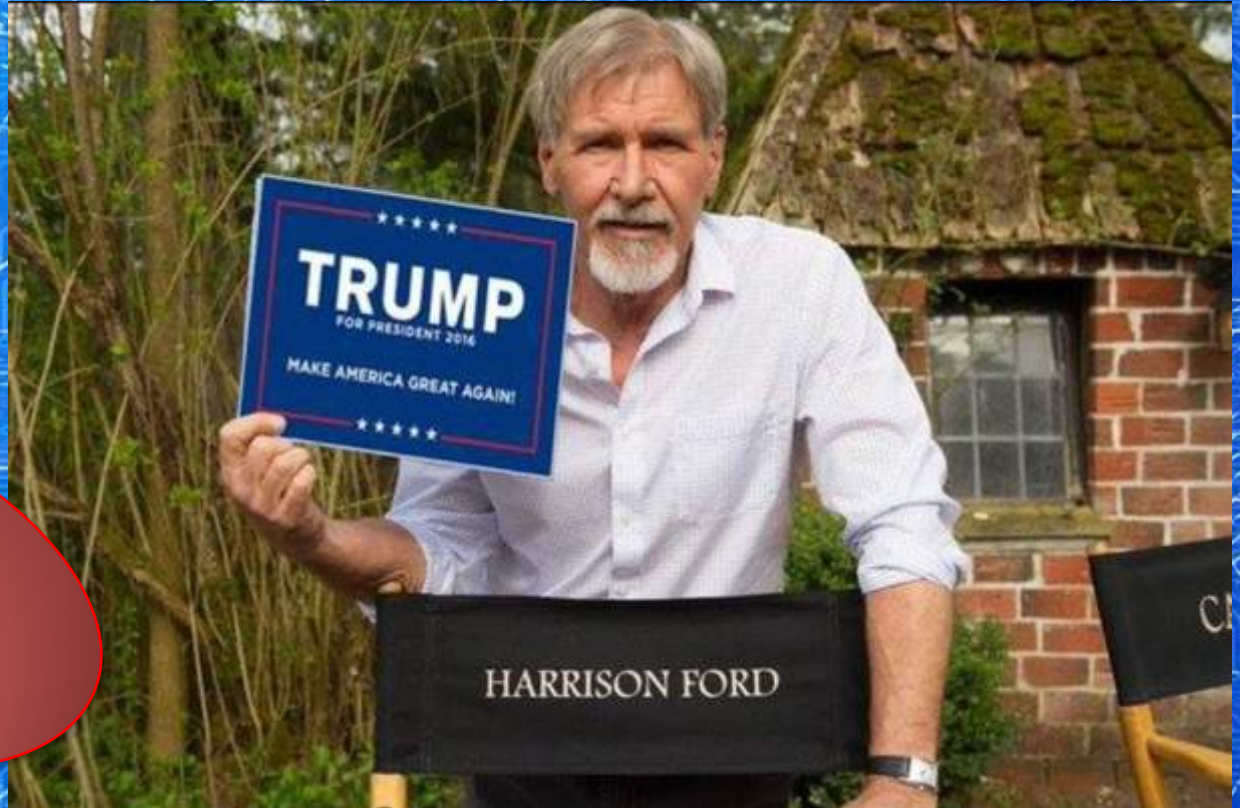


Muslim  
refugees from  
Libya??



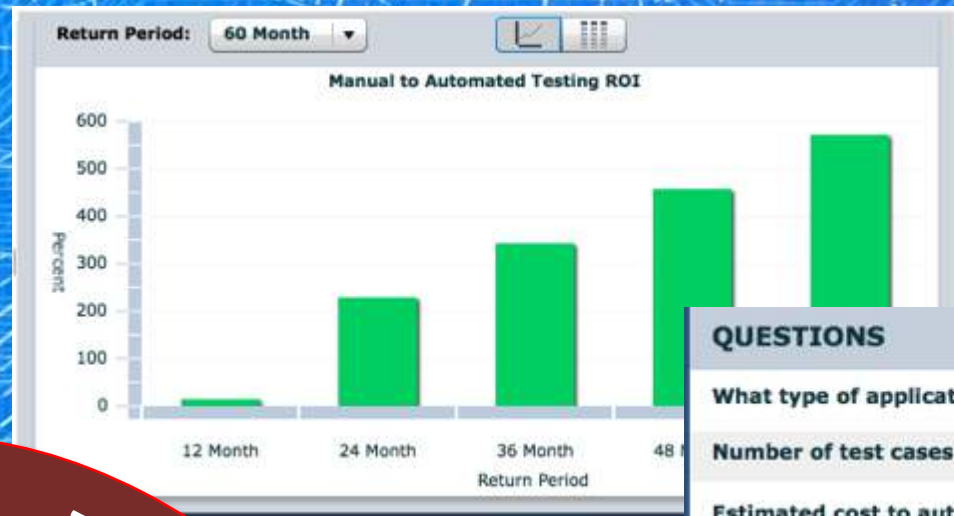
# DON'T GET FOOLED...

Han Solo  
voting for  
Trump??





# DON'T GET FOOLED...



Test  
Automation  
ROI ??

## QUESTIONS

What type of application are you automating?

Number of test cases executed per release?

Estimated cost to automate each test case?

Number of testers per release needed for manual execution?

Projected number of testers needed to maintain and execute automated tests?  
\* - include testers needed to execute and maintain automated scripts.

Number of releases per year?

Days of testing per release?





ONCE YOU ELIMINATE  
THE IMPOSSIBLE,  
WHATEVER REMAINS, NO  
MATTER HOW  
IMPROBABLE, MUST BE  
THE TRUTH



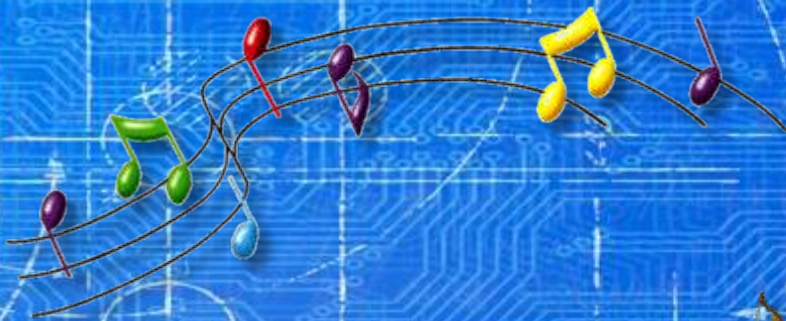


TEST US!

ANY  
QUESTIONS?







**AGILE**  
TESTING DAYS



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# SOURCES & REFERENCES

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