

## **Chapter 2 Investment Appraisal: Basic Methods**

### ➤ **Net Present Value Rule**

- ❖ Accept investments that have positive NPV
- ❖ Choose the one with the largest NPV

### ➤ **Internal Rate of Return (IRR)**

- ❖ IRR is the discount rate which makes NPV = 0.

$$NPV = C_0 + \frac{C_1}{1 + IRR} + \frac{C_2}{(1 + IRR)^2} + \dots + \frac{C_n}{(1 + IRR)^n} = 0$$

- ❖ If  $C_0 < 0$ , we are doing the investment.  
NPV of the project is a smoothly declining function of discounted rate (r).  
Therefore, we will take the project only if  $r < IRR$ .
- ❖ If  $C_0 > 0$ , we are borrowing money from bank.  
NPV of the project is an increasing function of discounted rate (r).  
Therefore, we will take the project only if  $r > IRR$ .

### **Example (04 midterm)**

The cash flow projection of a project is given as follows:

Year 0	Year 1	Year 2	Year 3
4000	-3000	-2000	-1000

- a. (8%) Use *interpolation* or *extrapolation* to find the (approximate) IRR of your project.
- b. (7%) If your cost of capital is 15%, should you undertake the project? Why?

### **Solution:**

a.

b. Method 1

Method 2

➤ **Cycle Problem**

- ❖ For comparing alternatives with different cycle lengths over the same time horizon.

$$PV = PV_{\text{cycle}} + PV\left(\frac{1}{1+r}\right)^k$$

$$PV = \frac{PV_{\text{cycle}}}{1 - \left(\frac{1}{1+r}\right)^k}, \text{ where } k \text{ is the length of the basic cycle}$$

**Example (05 midterm)**

You are contemplating the purchase of an air-conditioner and have two choices. Brand A costs HK\$8,000 and the estimated expenses on electricity is \$600 per month. Brand B costs HK\$14,000 and the estimated expenses on electricity is \$450 per month. Brand A should have a useful life of 9 years with regular maintenance which costs \$450 per year, and Brand B a useful life of 11 years with maintenance cost \$500 per year. Which Brand should you buy if the average time of using air-conditioner is three months per year? Will your decision be changed if the average time of using air-conditioner is seven months per year? You may assume that *all utility bills are payable by the end of a year* and the *interest rate is 4% per year*.

**Solution:**

➤ **Sensitivity Analysis**

- ❖ Analyse the viability of an investment in relation to each component that is subject to uncertainty
- ❖ Small value of sensitivity
  - ➔ More sensitive
  - ➔ Small change in this item is enough to cause the alter of decision

**Example 1 (the sensitivity of  $C_0$ )**

Find the sensitivity of  $C_0$  for  $r = 10\%$

Year	$C_0$	$C_1$	$C_2$	$C_3$
Cash flow	-2000	1000	1000	1000

**Solution:**

**Example 2 (the sensitivity of sales volumes)**

Find the sensitivity of sales volumes

Outlay = \$9000    Sales price = \$20    Unit cost = \$10    Discount rate = 10%  
 Sales volume: 500 units (1<sup>st</sup> yr), 400 units (2<sup>nd</sup> yr), 300 units (3<sup>rd</sup> yr)

**Solution:**

➤ **Single – Investment Risk Analysis**

Consider an n-year project:

$$❖ \text{ Expected return for year } t = \bar{R}_t = \sum_{i=1}^m p_{ti} R_{ti}$$

$$\text{Expected net present values} = E[R_0 + \frac{R_1}{1+r} + \frac{R_2}{(1+r)^2} + \dots + \frac{R_n}{(1+r)^n}]$$

$$\begin{aligned} ENPV &= \sum_{t=0}^n E \left[ \frac{R_t}{(1+r)^t} \right] \\ &= \sum_{t=0}^n \bar{R}_t (1+r)^{-t} \end{aligned}$$

$$❖ \text{ Variance of return for year } t = \sigma_t^2 = E(R_t - \bar{R}_t)^2 = \sum_{i=1}^m p_{ti} (R_{ti} - \bar{R}_t)^2$$

$$\begin{aligned} \text{Variance of the NPV} &= \sigma_{NPV}^2 = \text{Var} \left[ \sum_{t=0}^n R_t (1+r)^{-t} \right] \\ &= \sum_{t=0}^n \sigma_t^2 (1+r)^{-2t} + \sum_{\substack{s=0 \\ s \neq t}}^n \sum_{t=0}^n \frac{\text{cov}(R_s, R_t)}{(1+r)^{s+t}} \end{aligned}$$

If returns are independent,  $\text{cov}(R_s, R_t) = 0$

$$\sigma_{NPV}^2 = \sum_{t=0}^n \sigma_t^2 (1+r)^{-2t}$$

- ❖ The standard deviation of NPV is used as a measure of total risk for the investment.
- ❖ Risk increases as variance increases.
- ❖ If  $NPV \sim N(\mu, \sigma^2)$ , it is interested to find  $\Pr(NPV < 0)$  using normal approximation.

**Example 3**

Initial investment = 2000  $r = 10\%$

Year 1	Return	3000	6000
	Prob	0.6	0.4
Year 2	Return	5000	7000
	Prob	0.7	0.3

Find  $E(NPV)$  and  $SD(NPV)$ .

**Solution:**

**Example 4 (04 midterm)**

It is estimated that an investment will have an expected return of 5% and a risk of 8%. What is the chance of making a loss for this investment? State your assumption.

**Solution:**

➤ **Coefficient of variation**

$$\diamond C = \frac{\sigma_{NPV}}{ENPV}$$

If  $\sigma_{NPV}$  is interpreted as risk, then C represents units of risk per unit of return.

❖ Smaller value of C is better.

❖ Assume NPV is approximately normally distributed, then  $\frac{NPV - ENVP}{\sigma_{NPV}} \sim N(0, 1)$

$$95\% \text{ CI for } NPV = (ENPV \pm 1.96\sigma_{NPV})$$

**Example 5**

The senior management of a company decided to accept only projects that carry no more than 5% chance of making a loss. Interpret this policy in terms of coefficient of variation. State your assumption.

**Solution:**

➤ **Simulation**

❖ Steps are as follows:

1. Generate set of random variables (involved in the cash flow analysis) from their distributions.
2. For each set of random variables, compute NPV.
3. Repeat the process many times; the distribution of NPV can be approximated.