## Figure 5.8 Worksheet—Teamwork Questionnaire

Directions: This questionnaire contains statements about teamwork. Next to each question, indicate how often your team displays each behavior by using the following scoring system:

1 = Almost never, 2 = Seldom, 3 = Occasionally, 4 = Frequently, 5 = Almost always

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1.	We try to have set procedures or protocols to ensure that things are orderly and run smoothly (e.g., minimize interruptions, everyone gets the opportunity to have a say).	
2.	We are quick to get on with the task at hand and do not spend too much time in the planning stage.	
3.	Our team feels that we are all in it together and share responsibilities for the team's success or failure.	
4.	We have thorough procedures for agreeing on our objectives and planning the way we will perform our tasks.	
5.	Team members are afraid, or do not like, to ask others for help.	
6.	We take our team's goals and objectives literally and assume a shared understanding.	
7.	The team leader, or facilitator, tries to keep order and contributes to the task at hand.	
8.	We do not have fixed procedures; we make them up as the task or project progresses.	
9.	We generate lots of ideas, but we do not use many because we fail to listen to them and reject them without fully understanding them.	
10.	Team members do not fully trust the other members and closely monitor others who are working on a specific task.	
11.	The team leader, or facilitator, ensures that we follow the procedures, do not argue, do not interrupt, and keep to the point.	
12.	We enjoy working together; we have a fun and productive time.	
13.	We have accepted each other as members of the team.	
14.	The team leader is democratic and collaborative.	
15.	We are trying to define the goal and what tasks need to be accomplished.	

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16	Many of the team members have their own ideas about the process, and personal agendas are rampant.
17	We fully accept each other's strengths and weaknesses.
18	We assign specific roles to team members (e.g., team leader, facilitator, time-keeper, note-taker)
19	We try to achieve harmony by avoiding conflict.
20	The tasks are very different from what we imagined and seem very difficult to accomplish.
	There are many abstract discussions of the concepts and issues; some members get impatient with these scussions.
22	We are able to work through group problems.
23	We argue a lot even though we agree on the real issues.
24	The team is often tempted to go above and beyond the original scope of the project.
25	We express criticism of others constructively.
26	There is a close attachment to the team.
27	It seems as if little is being accomplished with the project's goals.
28	The goals we have established seem unrealistic.
29	Although we are not fully sure of the project's goals and issues, we are excited and proud to be on the team.
30	We often share personal problems with each other.
31	There is a lot of resistance to the tasks at hand and to quality improvement approaches.
32	We get a lot of work done.