

Non-Discounted Profitability Criteria:

Cash flows and profit in these equations refer to the after tax values

Payback Period (PBP) = Time required after start-up to recover the FCI_L . This may be estimated by:

$$PBP = \frac{FCI_L}{\text{Average Cash Flow}} \quad \text{Rough estimate, use only relevant years for best estimate}$$

Interpolation reminder: $Y = Y1 + (Y2 - Y1) \frac{(X - X1)}{(X2 - X1)}$ Preferred method of PBP

Cumulative Cash Position (CCP) = Worth of project at the end of the project life

Cumulative Cash Ratio (CCR):

$$CCR = \frac{\text{Sum of all Positive Cash Flows}}{\text{Sum of all Negative Cash Flows}}$$

Rate of Return on Investment (ROI):

$$ROI = \frac{\text{Average Annual Net Profit}}{\text{Fixed Capital Investment (FCI}_L\text{)}}$$

Discounted Profitability Criteria:

Discount all cash flows to time zero using:

$$(P/F, i, n): \quad P = F_n(1 + i)^{-n}$$

Net Present Value (NPV):

NPV = Cumulative discounted cash position at the end of the project

Present Value Ratio (PVR): >1 is profitable

$$PVR = \frac{\text{Present Value of all Positive Cash Flows}}{\text{Present Value of all Negative Cash Flows}}$$

Discounted Payback Period (DPBP):

$DPBP$ = Time required, after start-up, to recover the fixed capital investment, FCI_L , required for the project, with all cash flows discounted back to time zero.

Discounted Cash Flow Rate of Return, DCFROR (Also called Internal Rate of Return, IRR, in other books)

$DCFROR$ = interest or discount rate for which the NPV of the project is equal to zero.

$$\text{Income Tax} = (R - COM_d - d_k) \cdot t$$

$$\text{After Tax Net Profit} = (R - COM_d - d_k) \cdot (1 - t)$$

$$\text{After Tax Cash Flow} = (R - COM_d - d_k) \cdot (1 - t) + d_k$$

Comparing Equipment Alternatives:

n_{eq} is equipment life, P is equipment cost

YOC is yearly operating costs of equipment

Net Present Value method is only good if the equipment life is the same for all equipment:

$$NPV = -capital - YOC \left(\frac{(1+i)^{n_{eq}} - 1}{i(1+i)^{n_{eq}}} \right)$$

The Capitalized Cost (CC) method is calculating the cost to purchase and replace this equipment forever. It is only good if YOC is the same:

$$CC = P \left[\frac{(1+i)^{n_{eq}}}{(1+i)^{n_{eq}} - 1} \right]$$

The Equivalent Capitalized Cost (ECC) method may be used for different equipment lives or YOC:

$$ECC = \frac{P(1+i)^{n_{eq}}}{(1+i)^{n_{eq}} - 1} + \frac{YOC}{i}$$

The Equivalent Annual Operating Cost (EAO) may also be used for different equipment lives or YOC:

$$EAO = P \left[\frac{i(1+i)^{n_{eq}}}{(1+i)^{n_{eq}} - 1} \right] + YOC$$

The common denominator method may also be used – if 2 equipment lives, n and m , are different, analyze over $n*m$ years. Compare NPV for each option.

Retrofitting Projects:

These are non-discounted methods for comparing projects:

$$ROROI = \frac{\text{Incremental Yearly Savings}}{\text{Incremental Investment}}$$

$$IPBP = \frac{\text{Incremental Investment}}{\text{Incremental Yearly Savings}}$$

These are discounted methods for comparing projects:

PC=Project Cost, YS=Yearly Savings

Incremental Net Present Value (INPV):

$$INPV = -PC + YS \left[\frac{(1+i)^n - 1}{i(1+i)^n} \right]$$

Equivalent Annual Operating Cost (EAO, for retrofit comparison):

$$EAO = PC \left[\frac{i(1+i)^n}{(1+i)^n - 1} \right] - YS$$

A negative value for EAO represents a good investment (positive savings).

$$\text{Profit Margin} = \sum (\text{Revenue from Products}) - \sum (\text{Cost of Raw Materials})$$

Profit margin must be greater than 0 for profit. This is useful in initial screening of projects.