## GOVERNING

## the COMMONS



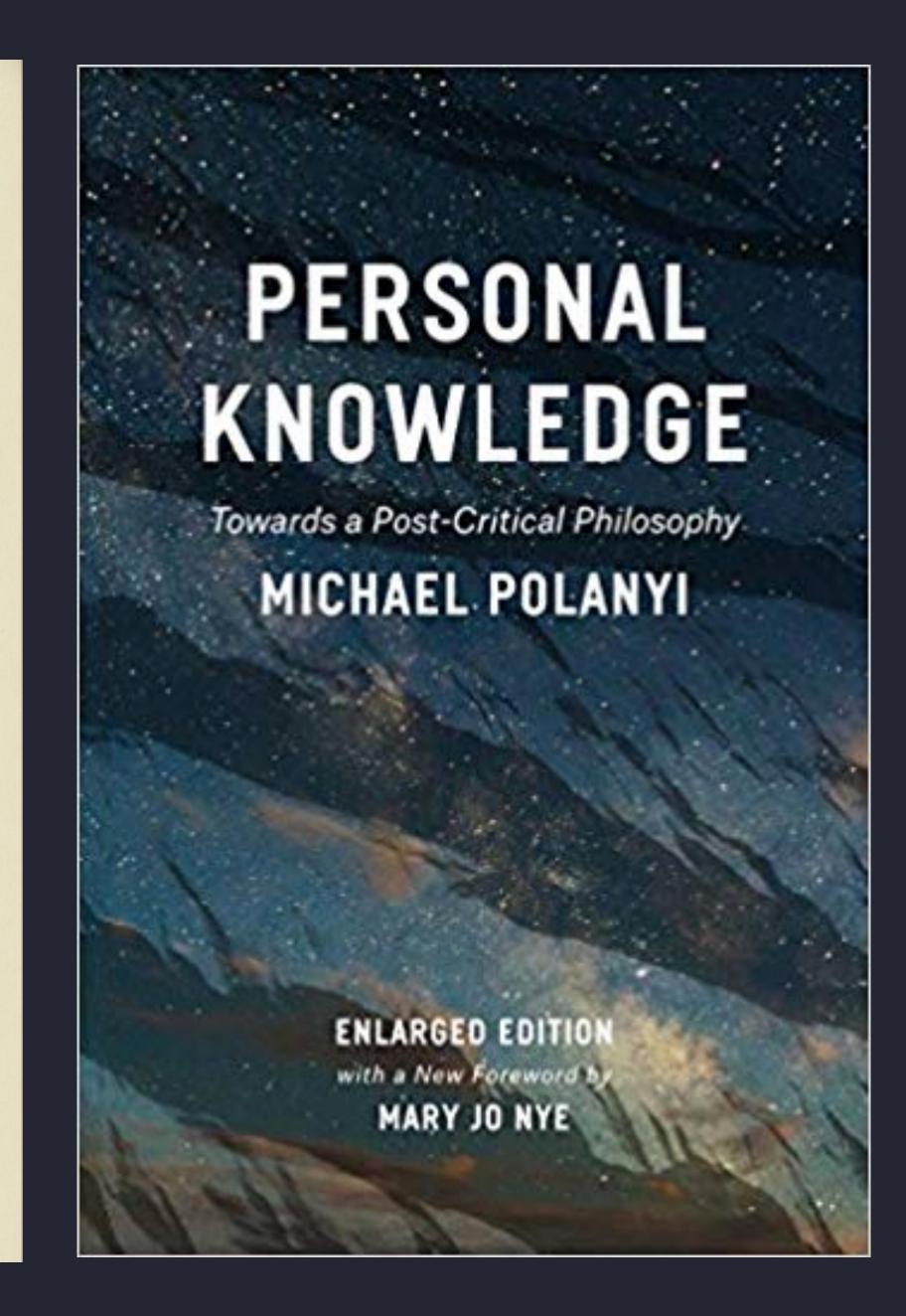
## **ELINOR OSTROM**

The Evolution of Institutions for Collective Action

2009 Nobel Prize Winner

Political Economy of Institutions and Decisions THE DEATH AND LIFE OF GREAT AMERICAN CITIES JANE JACOBS

> "Perhaps the most influential single work in the history of town planning...a work of literature." —The New York Times Book Review



## Tradition/Authority

It follows that an art which has fallen into disuse for the period of a generation is altogether lost. There are hundreds of examples of this to which the process of mechanization is continuously adding new ones. These losses are usually irretrievable. It is pathetic to watch the endless efforts—equipped with microscopy and chemistry, with mathematics and electronics—to reproduce a single violin of the kind the half-literate Stradivarius turned out as a matter of routine more than 200 years ago.

To learn by example is to submit to authority. You follow your master because you trust his manner of doing things even when you cannot analyse and account in detail for its effectiveness. By watching the master and emulating his efforts in the presence of his example, the apprentice unconsciously picks up the rules of the art, including those which are not explicitly known to the master himself. These hidden rules can be assimilated only by a person who surrenders himself to that extent uncritically to the imitation of another. A society which wants to preserve a fund of personal knowledge must submit to tradition.