



# **Consolidated Financial Statements**

#### Independent Auditor's Report

To the Members of Tata Consultancy Services Limited Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Tata Consultancy Services Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries referred to as "the Group"), which comprise the consolidated balance sheet as at 31 March 2025, and the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31 March 2025, of its consolidated profit and other

comprehensive income, consolidated changes in equity and consolidated cash flows for the year then ended.

#### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



#### Revenue recognition- Fixed price contracts where revenue is recognised using percentage of completion method

See Note 5(a) and Note 12 to consolidated financial statements

#### The key audit matter

# The Group inter alia engages in Fixed-price contracts, wherein, revenue is recognised using the percentage of completion computed as per the input method based on the Group's estimate of contract costs.

We identified revenue recognition of fixed price contracts where the percentage of completion is used as a key audit matter since-

- there is an inherent risk and presumed fraud risk around the accuracy and existence of revenues recognised considering the customised and complex nature of these contracts and significant inputs of IT systems;
- application of revenue recognition using percentage of completion under accounting standard (Ind AS 115, Revenue from Contracts with customers) is complex and involves estimating the future cost-to-completion of these contracts, which is used to measure the stage of completion of the relevant performance obligation;
- these contracts may involve onerous obligations which requires critical assessment of foreseeable losses to be made by the Group; and
- at year-end, significant amount of contract assets, unearned and deferred revenue balances related to these contracts are recognised on the balance sheet.

#### How the matter was addressed in our audit

Our audit procedures included the following:

- Obtained an understanding of the systems, processes and controls implemented by the Group for recording and computing revenue and the associated contract assets, unearned and deferred revenue balances.
- Involved our Information technology ('IT') specialists, as required and assessed the IT environment in which the business systems operate.
- Evaluated the design and implementation and tested operating effectiveness of Group's key manual and automated internal financial controls over.
  - Computation of revenue recognition;
  - Cost and revenue reports generated by the system
  - Allocation of resources and budgeting systems which prevent the unauthorised recording/changes to costs incurred; and
  - Estimation of contract costs required to complete the respective projects.
- On specific and statistically selected samples of contracts, we tested that the revenue recognised is in accordance with the revenue recognition accounting standard. This includes testing the Group's computation of the estimation of contract costs and onerous obligations, if any, where we:
  - assessed that the estimates of costs to complete were reviewed and approved by appropriate designated management personnel;
  - performed a retrospective analysis of costs incurred with estimated costs to identify significant variations and challenged whether those variations are required to be considered in estimating the remaining costs to complete the contract;
  - assessed the appropriateness of contract assets, unearned and deferred revenue on balance sheet date by evaluating the progress of underlying contracts, milestones achieved to identify possible changes in estimated costs to complete the remaining performance obligations; and;
  - inspected underlying documents and performed substantive procedures over cost budget changes to determine reasonableness of contract costs.
- Tested details of a sample of journal entries related to revenue recognised from percentage of completion method throughout the reporting period, using risk- based criteria, with the relevant underlying documentation.
- Assessed the appropriateness of the related disclosures in the consolidated financial statements.



#### Other Information

The Holding Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Holding Company's Annual report, but does not include the financial statements and auditor's reports thereon. The Holding Company's Annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Holding Company's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

# Management's and Board of Directors'/Trustees Responsibilities for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated state of affairs, consolidated profit/loss and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. The respective Management and Board of Directors /Trustees of the companies/entities included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company/entity and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies/Trustees of the entities are responsible for assessing the ability of each company/entity to continue as a going concern, disclosing, as

applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors/Trustees either intends to liquidate the Company/entity or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies/Trustees of the entities are responsible for overseeing the financial reporting process of each company/entity.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the
  consolidated financial statements, whether due to fraud or
  error, design and perform audit procedures responsive to
  those risks, and obtain audit evidence that is sufficient and
  appropriate to provide a basis for our opinion. The risk of
  not detecting a material misstatement resulting from fraud is
  higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations,
  or the override of internal control.
- Obtain an understanding of internal control relevant to
  the audit in order to design audit procedures that are
  appropriate in the circumstances. Under Section 143(3)(i) of
  the Act, we are also responsible for expressing our opinion
  on whether the company has adequate internal financial
  controls with reference to financial statements in place and
  the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting in preparation of consolidated financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are



- based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content
  of the consolidated financial statements, including the
  disclosures, and whether the consolidated financial
  statements represent the underlying transactions and events
  in a manner that achieves fair presentation.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Report on Other Legal and Regulatory Requirements**

- As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2. A. As required by Section 143(3) of the Act, we report, to the extent applicable, that:
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
  - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books except for the matters stated in the paragraph 2B(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

- c. The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements
- In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
- e. On the basis of the written representations received from the directors of the Holding Company as on 01 April 2025 to 08 April 2025 taken on record by the Board of Directors of the Holding Company and on the basis of written representations received by the management from directors of its subsidiaries which are incorporated in India, as on 01 April 2025 to 10 April 2025, none of the directors of the Group companies incorporated in India is disqualified as on 31 March 2025 from being appointed as a director in terms of Section 164(2) of the Act.
- f. The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(A)(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2(B)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g. With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- B. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - a. The consolidated financial statements disclose the impact of pending litigations as at 31 March 2025 on the consolidated financial position of the Group. Refer income tax liabilities disclosed in the balance sheet along with Note 20 to the consolidated financial statements.
  - The Group did not have any material foreseeable losses on long-term contracts including derivative contracts during the year ended 31 March 2025.
  - c. There has been no delay in transferring amounts to the Investor Education and Protection Fund



by the Holding Company during the year ended 31 March 2025. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the subsidiary companies incorporated in India during the year ended 31 March 2025.

- d. (i) The management of the Holding Company represented that, to the best of their knowledge and belief, as disclosed in the Note 23 to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of its subsidiary companies incorporated in India to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of its subsidiary companies incorporated in India ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (ii) The management of the Holding Company represented that, to the best of their knowledge and belief, as disclosed in the Note 23 to the consolidated financial statements, no funds have been received by the Holding Company or any of its subsidiary companies incorporated in India from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of its subsidiary companies incorporated in India shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
- The interim dividend declared and paid by the Holding Company during the year and until the date of this audit report is in accordance with Section 123 of the Act.

The final dividend paid by the Holding Company and its subsidiary companies incorporated in India during the year in respect of the same declared for the previous year is in accordance with Section 123 of the Act to the extent it applies to payment of dividend

As stated in Note 27 to the consolidated financial statements, the Board of Directors of the Holding Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with Section 123 of the Act to the extent it applies to declaration of dividend.

- f. Based on our examination which included test checks, except for the instances mentioned below, the Holding Company and its subsidiary companies incorporated in India have used accounting softwares for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective softwares.
  - i. In case of accounting software used for maintaining general ledger by the Holding Company and its three subsidiary companies incorporated in India, the feature of recording audit trail (edit log) facility was not enabled for a part of the year for certain fields/tables at the application layer since it was enabled in a phased manner from 17 April 2024 to 17 July 2024.
  - In case of accounting software used for consolidation by the Holding Company, the feature of recording audit trail (edit log) facility was not enabled at the database layer for the period from 1 April 2024 to 21 May 2024.
  - iii. In case of an accounting software used for maintaining books of account relating to payroll by the Holding Company and one subsidiary company incorporated in India, the feature of recording audit trail (edit log) facility was not enabled for a part of the year for certain master data since it was enabled in a phased manner from 21 May 2024 to 29 March 2025 and was not enabled for direct changes to data using certain privilege access.

Further, for the periods where audit trail (edit log) facility was enabled and operated for the respective accounting softwares, we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Holding



Company and its subsidiary companies incorporated in India as per the statutory requirements for record retention.

C. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanations given to us, the remuneration paid during the current year by the Holding Company to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Holding Company is not in excess of the limit laid down under Section 197 of the Act. The subsidiary companies

incorporated in India have not paid any remuneration to its directors during the year. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us.

#### For B S R & Co. LLP

Chartered Accountants
Firm's Registration No.:101248W/W-100022

#### Aniruddha Godbole

Partner

Place: Mumbai Membership No.: 105149
Date: 10 April 2025 ICAI UDIN:25105149BMLWYM7865



# Annexure A to the Independent Auditor's Report on the Consolidated Financial Statements of Tata Consultancy Services Limited for the year ended 31 March 2025

#### (Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(xxi) In our opinion and according to the information and explanations given to us, the Companies (Auditor's Report) Order, 2020 of the Holding Company did not include any unfavourable answers or qualifications or adverse remarks. In respect of the following entities the CARO report relating to them has not been issued by its auditor till the date of principal auditor's report:

Name of the Subsidiaries	CIN
MP Online Limited	U72400MP2006PLC018777
APT Online Limited	U75142TG2002PLC039671
C-Edge Technologies Limited	U72900MH2006PLC159038
Mahaonline Limited	U72900MH2010PLC206026
TCS e-Serve International Limited	U72300MH2007PLC240002
TRIL Bengaluru Real Estate Five Limited	U68200KA2023PLC175417
TRIL Bengaluru Real Estate Six Limited	U68200KA2023PLC175510

#### For B S R & Co. LLP

Chartered Accountants
Firm's Registration No.:101248W/W-100022

#### Aniruddha Godbole

Partner
Membership No.: 105149
ICAI UDIN:25105149BMLWYM7865

Place: Mumbai Date: 10 April 2025



# Annexure B to the Independent Auditor's Report on the consolidated financial statements of Tata Consultancy Services Limited for the year ended 31 March 2025

Report on the internal financial controls with reference to the aforesaid consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Act

(Referred to in paragraph 2A(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

#### Opinion

In conjunction with our audit of the consolidated financial statements of Tata Consultancy Services Limited (hereinafter referred to as "the Holding Company") as of and for the year ended 31 March 2025, we have audited the internal financial controls with reference to financial statements of the Holding Company and such companies incorporated in India under the Companies Act, 2013, which are its subsidiary companies, as of that date.

In our opinion, the Holding Company and such companies incorporated in India which are its subsidiary companies, have, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2025, based on the internal financial controls with reference to financial statements criteria established by such companies considering the essential components of such internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

# Management's and Board of Directors' Responsibilities for Internal Financial Controls

The respective company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements.

# Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and



that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal

financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### For B S R & Co. LLP

Chartered Accountants
Firm's Registration No.:101248W/W-100022

#### Aniruddha Godbole

Partner

Place: Mumbai Membership No.: 105149 Date: 10 April 2025 ICAI UDIN:25105149BMLWYM7865



#### Consolidated Balance Sheet

(₹ crore)

		As at	As at
	Note	March 31, 2025	March 31, 2024
ASSETS		Widi Cii 31, 2023	Walcii 31, 2024
Non-current assets			
Property, plant and equipment	10(a)	10.978	9,376
Capital work-in-progress	10(a)	1,546	1,564
Right-of-use assets	9	9,275	7,886
Goodwill	10(b)	1,860	1,832
Other intangible assets	10(c)	940	510
Financial assets	10(0)	3.0	310
Investments	8(a)	275	281
Trade receivables	0(4)	273	201
Billed	8(b)	91	127
Unbilled	0(6)	38	16
loans	8(e)	25	2
Other financial assets	8(f)	2,731	3,272
Deferred tax assets (net)	17	3,578	3,403
Income tax assets (net)	1/	1,569	1,600
Other assets	10(d)	3,712	3,596
Total non-current assets	10(u)		33,465
		36,618	33,403
Current assets	10(0)	21	28
Inventories  Financial assets	10(e)	21	28
Financial assets	0/=)	30,500	21 401
Investments	8(a)	30,689	31,481
Trade receivables	0/11	50.1.12	44.40.4
Billed	8(b)	50,142	44,434
Unbilled		8,904	9,143
Cash and cash equivalents	8(c)	8,342	9,016
Other balances with banks	8(d)	7,121	4,270
Loans	8(e)	9	491
Other financial assets	8(f)	2,742	1,703
Income tax assets (net)		257	151
Other assets	10(d)	14,784	12,267
Total current assets		1,23,011	1,12,984
TOTAL ASSETS		1,59,629	1,46,449
EQUITY AND LIABILITIES			
Equity			
Share capital	8(m)	362	362
Other equity	1 11	94,394	90,127
Equity attributable to shareholders of the Company		94,756	90.489
Non-controlling interests		1,015	830
Total equity		95,771	91,319
Liabilities		33,771	31,313
Non-current liabilities			
Financial liabilities			
Lease liabilities		7,838	6,516
Clease liabilities Other financial liabilities	8(h)		365
		680	
Employee benefit obligations	14	841	686
Deferred tax liabilities (net)	17	980	977
Unearned and deferred revenue		518	482
Total non-current liabilities		10,857	9,026
Current liabilities			
Financial liabilities			
Lease liabilities		1,554	1,505
Trade payables	8(g)	13,909	9,981
Other financial liabilities	8(h)	8,542	8,362
Unearned and deferred revenue	1	4,028	3,640
Other liabilities	10(f)	7,188	6,524
Provisions	10(g)	180	140
Employee benefit obligations	14	4,885	4,519
Income tax liabilities (net)	1 -	12,715	11,433
Total current liabilities		53,001	46,104
TOTAL EQUITY AND LIABILITIES		1,59,629	1,46,449

#### NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

As per our report of even date attached

For B S R & Co. LLP Chartered Accountants Firm's registration no: 101248W/W-100022

Aniruddha Godbole

Membership No: 105149 Mumbai, April 10, 2025

For and on behalf of the Board

K Krithivasan

CEO and Managing Director DIN: 10106739

Samir Seksaria

CFO

Aarthi Subramanian

Director DIN: 07121802

**Yashaswin Sheth** Company Secretary

Mumbai, April 10, 2025



#### Consolidated Statement of Profit and Loss

(₹ crore)

			(₹ crore)
	Note	Year ended	Year ended
		March 31, 2025	March 31, 2024
Revenue from operations	12	2,55,324	2,40,893
Other income	13	3,962	4,422
TOTAL INCOME		2,59,286	2,45,315
Expenses			
Employee benefit expenses	14	1,45,788	1,40,131
Cost of equipment and software licences	15(a)	11,648	3,702
Finance costs	16	796	778
Depreciation and amortisation expense		5,242	4,985
Other expenses	15(b)	30,481	32,764
TOTAL EXPENSES	( /	1,93,955	1,82,360
PROFIT BEFORE EXCEPTIONAL ITEM AND TAX		65,331	62,955
Exceptional item		03,331	02,333
Settlement of legal claim	20	_	958
PROFIT BEFORE TAX	20	65,331	61,997
Tax expense		03,331	01,337
Current tax	17	16,910	15,864
Deferred tax	17	(376)	34
TOTAL TAX EXPENSE	1/		
PROFIT FOR THE YEAR		16,534	15,898
		48,797	46,099
OTHER COMPREHENSIVE INCOME (OCI)			
Items that will not be reclassified subsequently to profit or loss		(106)	(2)
Remeasurement of defined employee benefit plans		(106)	(2)
Net change in fair values of investments in equity shares carried at fair value		(24)	(6)
through OCI			4
Income tax on items that will not be reclassified subsequently to profit or loss		18	(11)
Items that will be reclassified subsequently to profit or loss			
Net change in fair values of investments other than equity shares carried at fair		593	237
value through OCI			
Net change in intrinsic value of derivatives designated as cash flow hedges		1	1
Net change in time value of derivatives designated as cash flow hedges		(9)	13
Exchange differences on translation of financial statements of foreign operations		262	44
Income tax on items that will be reclassified subsequently to profit or loss		(146)	(39)
TOTAL OTHER COMPREHENSIVE INCOME / (LOSSES)		589	237
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		49,386	46,336
Profit for the year attributable to:			
Shareholders of the Company		48,553	45,908
Non-controlling interests		244	191
		48,797	46,099
Other comprehensive income for the year attributable to:			
Shareholders of the Company		571	299
Non-controlling interests		18	(62)
		589	237
Total comprehensive income for the year attributable to:			
Shareholders of the Company		49,124	46,207
Non-controlling interests		262	129
Tion out out of the rests		49,386	46,336
Earnings per equity share:- Basic and diluted (₹)	18	134.19	125.88
Weighted average number of equity shares	10	361,80,87,518	364,68,51,755
Treignica average number of equity shares		301,00,07,310	304,00,31,733

#### NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

As per our report of even date attached

For **B S R & Co. LLP** Chartered Accountants

Firm's registration no: 101248W/W-100022

Aniruddha Godbole

Partner Membership No: 105149

Mumbai, April 10, 2025

For and on behalf of the Board

K Krithivasan

CEO and Managing Director DIN: 10106739

Samir Seksaria

**Yashaswin Sheth** Company Secretary

DIN: 07121802

Aarthi Subramanian

Director

Mumbai, April 10, 2025



# Consolidated Statement of Changes in Equity

# A. EQUITY SHARE CAPITAL

UITY SHARE CAPITAL				(₹ crore)
Balance as at April 1, 2024	Changes in equity share capital due to prior period errors	Restated balance as at April 1, 2024	Changes in equity share capital during the year	Balance as at March 31, 2025
362	•	362	1	362

(₹ crore) 362 Balance as at March 31, 2024 4 Changes in equity share capital during the year\* 366 Restated balance as at April 1, 2023 Changes in equity share capital due to prior period errors 366 Balance as at April 1, 2023

\*Refer note 8(m).

**OTHER EQUITY** 

(₹ crore)

		R	Reserves and surplus			ltem	Items of other comprehensive income	rehensive inc	ome			
	Capital reserve	Capital redemption reserve	Special Economic Zone re-investment	Retained earnings	Statutory reserve	Investment revaluation reserve	Cash flow hedging reserve	low eserve Timo	Foreign currency translation	Equity attributable to shareholders of	Non- controlling interests	Total equity
			reserve				value	value	reserve	the Company		
Balance as at April 1, 2024	75	444	16,234	70,033	160	235	6	(18)	2,955	90,127	830	90,957
Profit for the year	1	1	•	48,553	•	1	1	•	1	48,553	244	48,797
Other comprehensive income / (losses)	1	1	1	(88)	•	420	1	(9)	245	571	18	589
Total comprehensive income	'			48,465	•	420		(9)	245	49,124	262	49,386
Dividend	1	1	•	(44,864)	1	1	1	. '	1	(44,864)	(86)	(44,962)
Transfer from Special Economic Zone	1		(15,149)	15,149	1	1	•	1	•	1	•	1
re-investment reserve Transfer to reserves	,		1	(13)	13		,	,	,	,	,	,
Calo of charge to non controlling			•	(CT)	CT	'			·	•		1
Sale OI SIIAI ES LO IIOII-COIILI OIIIII B		,	,	7		,	,		,	7	71	28
Balance as at March 31, 2025	75	444	1.085	88.777	173	655	6	(24)	3.200	94.394	1.015	95.409
Balance as at April 1, 2023	73	440	11,809	74,722	143	41	∞	(28)	2,848	850'06	782	90,840
Profit for the year	'	1	•	45,908	,	,	,	•	,	45,908	191	46,099
Other comprehensive income /	'	'		(13)		194	П	10	107	299	(62)	237
(losses)												
Total comprehensive income	•	•	•	45,895	•	194	-	9	107	46,207	129	46,336
Dividend	'	1	•	(25,137)	•	1	1	1	'	(25,137)	(81)	(25,218)
Expenses for buy-back of equity shares				(46)						(46)		(46)
Tax on buy-back of equity shares				(3,959)						(3,959)		(3,959)
Buy-back of equity shares	'	4	•	(17,000)		1	1	,	'	(16,996)		(16,996)
Transfer to Special Economic Zone	•	•	9,875	(9,875)	•	,	•	•	1	•	'	•
re-investment reserve												
Transfer from Special Economic Zone	•	1	(2,450)	5,450	•	1	•	•	•	•	'	•
re-investment reserve												
Transfer to reserves				(17)	17							
Balance as at March 31, 2024	75	444	16,234	70,033	160	235	6	(18)	2,955	90,127	830	90,957

Loss of ₹88 crore and ₹13 crore on remeasurement of defined employee benefit plans (net of tax) is recognised as a part of retained earnings for the years ended March 31, 2025 and 2024,

respectively.

Total equity (primarily retained earnings) includes ₹1,570 crore and ₹1,612 crore as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.



#### Nature and purpose of reserves

#### (a) Capital reserve

The Group recognises profit and loss on purchase, sale, issue or cancellation of the Group's own equity instruments to capital reserve.

#### (b) Capital redemption reserve

As per Companies Act, 2013, capital redemption reserve is created when Company purchases its own shares out of free reserves or securities premium. A sum equal to the nominal value of the shares so purchased is transferred to capital redemption reserve. The reserve is utilised in accordance with the provisions of section 69 of the Companies Act, 2013.

#### (c) Special Economic Zone re-investment reserve

The Special Economic Zone (SEZ) re-investment reserve is created out of the profit of eligible SEZ units in terms of the provisions of section 10AA(1)(ii) of the Income-tax Act, 1961. The reserve will be utilised by the Group for acquiring new assets for the purpose of its business as per the terms of section 10AA(2) of Income-tax Act, 1961.

#### (d) Retained earnings

This reserve represents undistributed accumulated earnings of the Group as on the balance sheet date.

#### (e) Statutory reserve

Statutory reserves are created to adhere to requirements of applicable laws and will be utilised in accordance with the said laws

#### (f) Investment revaluation reserve

This reserve represents the cumulative gains and losses arising on the revaluation of equity and debt instruments on the balance sheet date measured at fair value through other comprehensive income. The reserves accumulated will be reclassified to retained earnings and statement of profit and loss respectively, when such instruments are disposed.

#### (g) Cash flow hedging reserve

The cash flow hedging reserve represents the cumulative effective portion of gains or losses arising on changes in fair value of designated portion of hedging instruments entered into for cash flow hedges. Such gains or losses will be reclassified to statement of profit and loss in the period in which the underlying hedged transaction occurs.

#### (h) Foreign currency translation reserve

The exchange differences arising from the translation of financial statements of foreign operations with functional currency other than Indian Rupee is recognised in other comprehensive income and is presented within equity in the foreign currency translation reserve.

#### NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

As per our report of even date attached

For **B S R & Co. LLP**Chartered Accountants
Firm's registration no: 101248W/W-100022

#### Aniruddha Godbole

Partner

Membership No: 105149 Mumbai, April 10, 2025 For and on behalf of the Board

#### K Krithivasan

CEO and Managing Director DIN: 10106739

#### Samir Seksaria

CFO

Mumbai, April 10, 2025

Aarthi Subramanian

Director
DIN: 07121802

**Yashaswin Sheth** *Company Secretary* 



#### Consolidated Statement of Cash Flows

		(₹ crore)
	Year ended	Year ended
CASH FLOWS FROM ORFRATING ACTIVITIES	March 31, 2025	March 31, 2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit for the year	48,797	46,099
Adjustments for:		
Depreciation and amortisation expense	5,242	4,985
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	128	114
Tax expense	16,534	15,898
Net gain on lease modification	(15)	(7)
Unrealised foreign exchange (gain) / loss	(1)	(17)
Net gain on disposal of property, plant and equipment	(20)	(7)
Net gain on disposal / fair valuation of investments	(269)	(312)
Interest income	(3,296)	(3,781)
Dividend income	(43)	(41)
Finance costs	796	778
Operating profit before working capital changes	67,853	63,709
Net change in		
Inventories	7	-
Trade receivables		
Billed	(5,519)	(3,327)
Unbilled	291	(5)
Loans and other financial assets	(738)	(301)
Other assets	(2,552)	(3,160)
Trade payables	3,718	(632)
Unearned and deferred revenue	395	(740)
Other financial liabilities	(119)	(695)
Other liabilities and provisions	1,158	1,978
Cash flows generated from operations	64,494	56,827
Taxes paid (net of refunds)	(15,586)	(12,489)
Net cash flows generated from operating activities	48,908	44,338
CASH FLOWS FROM INVESTING ACTIVITIES		
Bank deposits placed	(10,496)	(9,471)
Purchase of investments#	(1,45,962)	(1,41,011)
Payment for purchase of property, plant and equipment	(2,917)	(2,202)
Payment including advances for acquiring right-of-use assets	(76)	(30)
Payment for purchase of intangible assets	(944)	(442)
Loan given	(29)	-
Acquisition of assets (Refer note 21)	(1,063)	-
Proceeds from bank deposits	8,177	8,089
Proceeds from inter-corporate deposits	170	846
Proceeds from disposal / redemption of investments#	1,47,695	1,47,204
Proceeds from sub-lease receivable	5	3
Proceeds from disposal of property, plant and equipment	23	17
Proceeds from disposal of intangible assets	-	7



#### Consolidated Statement of Cash Flows

(₹ crore)

		(< crore)
	Year ended March 31, 2025	Year ended March 31, 2024
Interest received	3,056	2,990
Dividend received	40	26
Loan recovered	3	=
Net cash flows generated from / (used in) investing activities	(2,318)	6,026
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of lease liabilities <sup>1</sup>	(1,664)	(1,614)
Interest paid	(840)	(699)
Dividend paid	(44,864)	(25,137)
Dividend paid to non-controlling interests	(98)	(81)
Transfer of funds to buy-back escrow account	-	(425)
Transfer of funds from buy-back escrow account	-	425
Expenses for buy-back of equity shares	-	(46)
Tax on buy-back of equity shares	-	(3,959)
Buy-back of equity shares	-	(17,000)
Sale of shares to non-controlling interests	28	-
Net cash flows used in financing activities	(47,438)	(48,536)
Net change in cash and cash equivalents	(848)	1,828
Cash and cash equivalents at the beginning of the year	9,016	7,123
Exchange difference on translation of foreign currency cash and cash equivalents	174	65
Cash and cash equivalents at the end of the year	8,342	9,016
Components of cash and cash equivalents		
Balances with banks		
In current accounts	3,421	2,804
In deposit accounts	4,907	6,212
Cheques on hand	_*	_*
Cash on hand	_*	_*
Remittances in transit	14	_*
	8,342	9,016

<sup>\*</sup>Represents values less than ₹0.50 crore.

#### NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

As per our report of even date attached For and on behalf of the Board For BSR&Co.LLP K Krithivasan Aarthi Subramanian **Chartered Accountants** CEO and Managing Director Director Firm's registration no: 101248W/W-100022 DIN: 10106739 DIN: 07121802 Aniruddha Godbole Samir Seksaria **Yashaswin Sheth** CFO Membership No: 105149 Company Secretary Mumbai, April 10, 2025 Mumbai, April 10, 2025

<sup>&</sup>lt;sup>#</sup>Purchase of investments include ₹175 crore and ₹297 crore for the years ended March 31, 2025 and 2024, respectively, and proceeds from disposal / redemption of investments include ₹169 crore and ₹163 crore for the years ended March 31, 2025 and 2024, respectively, held by trusts and TCS Foundation held for specified purposes.

 $<sup>^1</sup>$ Changes in lease liabilities including both changes arising from cash flows and non-cash changes are given in note 9.



#### 1) Corporate information

Tata Consultancy Services Limited ("the Company") and its subsidiaries (collectively together with employee welfare trusts referred to as "the Group") provide IT services, consulting and business solutions and have been partnering with many of the world's largest businesses in their transformation journeys. The Group offers a consultingled, cognitive powered, integrated portfolio of IT, business and engineering services and solutions. This is delivered through its unique Location-Independent Agile delivery model recognised as a benchmark of excellence in software development.

The Company is a public limited company incorporated and domiciled in India. The address of its corporate office is TCS House, Raveline Street, Fort, Mumbai- 400001. As at March 31, 2025, Tata Sons Private Limited, the holding company owned 71.74% of the Company's equity share capital.

The Board of Directors approved the consolidated financial statements for the year ended March 31, 2025 and authorised for issue on April 10, 2025.

#### 2) Statement of compliance

These consolidated financial statements have been prepared in accordance with the Indian Accounting Standards (referred to as "Ind AS") prescribed under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules as amended from time to time.

#### 3) Basis of preparation

These consolidated financial statements have been prepared on historical cost basis except for certain financial instruments and defined benefit plans which are measured at fair value or amortised cost at the end of each reporting period. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. All assets and liabilities have been classified as current and non-current as per the Group's normal operating cycle. Based on the nature of services rendered to customers and time elapsed between deployment of resources and the realisation in cash and cash equivalents of the consideration for such services rendered, the Group has considered an operating cycle of 12 months.

The statement of cash flows has been prepared under indirect method, whereby profit or loss is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expense associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Group are segregated. The Group considers all highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value to be cash equivalents.

The functional currency of the Company and its Indian subsidiaries is the Indian Rupee (₹). The functional currency of foreign subsidiaries is the currency of the primary economic environment in which the entity operates. Foreign currency transactions are recorded at exchange rates prevailing on the date of the transaction. Foreign currency denominated monetary assets and liabilities are retranslated at the exchange rate prevailing on the balance sheet dates and exchange gains and losses arising on settlement and restatement are recognised in the statement of profit and loss. Non-monetary assets and liabilities that are measured in terms of historical cost in foreign currencies are not retranslated.

The material accounting policy information related to preparation of the consolidated financial statements have been discussed in the respective notes.

#### 4) Basis of consolidation

The Company consolidates all entities which are controlled by it.

The Company establishes control when; it has power over the entity, is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect the entity's returns by using its power over relevant activities of the entity.

Entities controlled by the Company are consolidated from the date control commences until the date control ceases.

The results of subsidiaries acquired, or sold, during the year are consolidated from the effective date of acquisition and up to the effective date of disposal, as appropriate.

The financial statements of the Group companies are consolidated on a line-by-line basis and all inter-company transactions, balances, income and expenses are eliminated in full on consolidation.

Changes in the Company's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amount of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to shareholders of the Company.

Assets and liabilities of entities with functional currency other than the functional currency of the Company have been translated using exchange rates prevailing on the balance sheet date. Statement of profit and loss of such entities has been translated using weighted average exchange rates. Translation adjustments have been reported as foreign currency translation reserve in the statement of changes in equity. When a foreign operation is disposed off in its entirety or partially such that control, significant



influence or joint control is lost, the cumulative amount of exchange differences related to that foreign operation recognised in OCI is reclassified to statement of profit and loss as part of the gain or loss on disposal.

#### 5) Use of estimates and judgements

The preparation of consolidated financial statements in conformity with the recognition and measurement principles of Ind AS requires management of the Group to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures of contingent liabilities as at the date of consolidated financial statements and the reported amounts of income and expenses for the periods presented.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

The Group uses the following critical accounting judgements, estimates and assumptions in preparation of its consolidated financial statements:

#### (a) Revenue recognition

Revenue for fixed-price contracts is recognised using percentage-of-completion method. The Group estimates the future cost-to-completion of the contracts which is used to determine degree of completion of the performance obligation.

The Group exercises judgement for identification of performance obligations, determination of transaction price, ascribing the transaction price to each distinct performance obligation and in determining whether the performance obligation is satisfied at a point in time or over a period of time. These judgements have been explained in detail under the revenue recognition note (Refer note 12).

#### (b) Useful lives of property, plant and equipment

The Group reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods (Refer note 10(a)).

#### (c) Impairment of goodwill

The Group estimates the value-in-use of the cash generating units (CGUs) based on the future cash flows after considering current economic conditions and trends, estimated future operating results and growth rate and anticipated future economic and regulatory conditions. The estimated cash flows are developed using internal forecasts. The discount rates used for the CGUs represent the weighted average cost of capital based on the historical market returns of comparable companies (Refer note 10(b)).

#### (d) Fair value measurement of financial instruments

When the fair value of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets,

their fair value is measured using valuation techniques including the Discounted Cash Flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

## (e) Impairment of financial assets (other than at fair value)

Measurement of impairment of financial assets require use of estimates, which have been explained in the note on financial assets, financial liabilities and equity instruments, under impairment of financial assets (other than at fair value) (Refer note 8)).

#### (f) Deferred tax assets

A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Accordingly, the Group exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting period.

#### (g) Provisions and contingent liabilities

The Group estimates the provisions that have present obligations as a result of past events and it is probable that outflow of resources will be required to settle the obligations. These provisions are reviewed at the end of each reporting period and are adjusted to reflect the current best estimates.

The Group uses significant judgements to assess contingent liabilities. Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made. Contingent assets are neither recognised nor disclosed in the consolidated financial statements.

#### (h) Employee benefits

The accounting of employee benefit plans in the nature of defined benefit requires the Group to use assumptions. These assumptions have been explained under employee benefits note (Refer note 14).

#### (i) Leases

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgement. The Group uses significant judgement in assessing the



lease term (including anticipated renewals) and the applicable discount rate.

The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group revises the lease term if there is a change in the non-cancellable period of a lease.

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

#### 6) Recent pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has notified Ind AS - 117 Insurance Contracts and amendments to Ind AS 116 - Leases, relating to sale and leaseback transactions, applicable to the Group w.e.f. April 1, 2024. The Group has reviewed the new pronouncements and based on its evaluation has determined that it does not have any significant impact in its financial statements.

#### 7) Business combinations

The Group accounts for its business combinations under acquisition method of accounting. Acquisition related costs are recognised in the consolidated statement of profit and loss as incurred. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the condition for recognition are recognised at their fair values at the acquisition date.

Purchase consideration paid in excess of the fair value of net assets acquired is recognised as goodwill. Where the fair value of identifiable assets and liabilities exceed the cost of acquisition, after reassessing the fair values of the net assets and contingent liabilities, the excess is recognised as capital

The interest of non-controlling shareholders is initially measured either at fair value or at the non-controlling interests' proportionate share of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity of subsidiaries.

Business combinations arising from transfers of interests in entities that are under common control are accounted at historical cost. The difference between any consideration given and the aggregate historical carrying amounts of assets and liabilities of the acquired entity is recorded in shareholders' equity.

Acquisition that does not meet the definition of 'business' in accordance with Ind AS- 103 Business Combinations is treated as acquisition of assets.

#### 8) Financial assets, financial liabilities and equity instruments

Financial assets and liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired.

#### Cash and cash equivalents

The Group considers all highly liquid investments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value to be cash equivalents. Cash and cash equivalents consist of balances with banks and which are unrestricted for withdrawal and usage.

#### Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

### Financial assets at fair value through other comprehensive income

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding and selling financial assets.

The Group has made an irrevocable election to present subsequent changes in the fair value of equity investments not held for trading in other comprehensive income.



#### Financial assets at fair value through profit or loss

Financial assets are measured at fair value through profit or loss unless they are measured at amortised cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit or loss are immediately recognised in statement of profit and loss.

#### **Financial liabilities**

Financial liabilities are measured at amortised cost using the effective interest method.

#### **Equity instruments**

An equity instrument is a contract that evidences residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received net of direct issue cost.

#### **Derivative accounting**

#### Instruments in hedging relationship

The Group designates certain foreign exchange forward, currency options and futures contracts as hedge instruments in respect of foreign exchange risks. These hedges are accounted for as cash flow hedges.

The Group uses hedging instruments that are governed by the financial risk management policy as approved by the Risk Management Committee. The policy provides principles on the use of such financial derivatives consistent with the risk management strategy of the Company and its subsidiaries. While determining the appropriate hedge ratio, the Group takes into consideration the prevailing macro-economic conditions, the availability and liquidity of the hedging instruments, tolerance levels for hedge ineffectiveness and the costs of hedging. The hedging activities are reviewed by the Risk Management Committee every quarter and future course of action is determined.

The hedge instruments are designated and documented as hedges at the inception of the contract. The Group determines the existence of an economic relationship between the hedging instrument and hedged item based on the currency, amount and timing of their respective cash flows. The effectiveness of hedge instruments to reduce the risk associated with the exposure being hedged is assessed and measured at inception and on an ongoing basis. If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in other equity are immediately reclassified in net foreign exchange gains in the statement of profit and loss.

The effective portion of change in the fair value of the designated hedging instrument is recognised in the other comprehensive income and accumulated under the heading cash flow hedging reserve.

The Group separates the intrinsic value and time value of an option and designates as hedging instruments only the change in intrinsic value of the option. The change in fair value of the intrinsic value and time value of an option is recognised in the other comprehensive income and accounted as a separate component of equity. Such amounts are reclassified into the statement of profit and loss when the related hedged items affect profit and loss.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated or no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity till that time remains and is recognised in statement of profit and loss when the forecasted transaction ultimately affects profit and loss. Any gain or loss is recognised immediately in the statement of profit and loss when the hedge becomes ineffective.

#### • Instruments not in hedging relationship

The Group enters into contracts that are effective as hedges from an economic perspective, but they do not qualify for hedge accounting. The change in the fair value of such instrument is recognised in the statement of profit and loss.

#### Impairment of financial assets (other than at fair value)

The Group assesses at each date of balance sheet whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Group recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. In determining the allowance for expected credit losses, the Group has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and is adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the receivables that are due and allowance rates used in the provision matrix. For all other financial assets, expected credit losses are measured at an amount equal to the 12-months expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.



#### (a) Investments

Investments consist of the following:

#### Investments - Non-current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Investments designated at fair value through OCI		
Fully paid equity shares		
Mozido LLC (unquoted)	85	83
FCM LLC (unquoted)	64	63
Taj Air Limited (unquoted)	19	19
Philippine Dealing System Holdings Corporation (unquoted)	8	8
LATAM Airlines Group S.A. (quoted)	1	1
Less: Impairment in value of investments	(169)	(142)
Investments carried at amortised cost		
Government bonds and securities (quoted)	186	188
Corporate bonds and debentures (quoted)	81	61
	275	281

Investments – Non-current includes ₹267 crore and ₹249 crore as at March 31, 2025 and 2024, respectively, pertaining to trusts held for specified purposes.

#### Investments - Current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Investments carried at fair value through profit or loss		
Mutual fund units (quoted)	2,903	2,360
Investments carried at fair value through OCI		
Government bonds and securities (quoted)	23,845	24,746
Corporate bonds and debentures (quoted)	3,929	3,406
Investments carried at amortised cost		
Corporate bonds and debentures (quoted)	12	30
Commercial papers (quoted)	<u> </u>	939
	30,689	31,481

Investments – Current includes ₹79 crore and ₹196 crore as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

Government bonds and securities includes bonds pledged with bank for credit facility amounting to ₹2,700 crore and NIL as at March 31, 2025 and 2024, respectively.

Aggregate value of quoted and unquoted investments is as follows:

		\ · · /
	As at March 31, 2025	As at March 31, 2024
Aggregate value of quoted investments	30,957	31,731
Aggregate value of unquoted investments (net of impairment)	7	31
Aggregate market value of quoted investments	30,957	31,729
Aggregate value of impairment of investments	169	142



Market value of quoted investments carried at amortised cost is as follows:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Government bonds and securities	186	186
Corporate bonds and debentures	93	91
Commercial papers	-	939

Equity instruments designated at fair value through OCI are as follows:

(₹ crore)

In Numbers	Currency	Face value per share	Equity instruments designated at fair value through OCI	As at March 31, 2025	As at March 31, 2024
			Fully paid equity shares		
1,00,00,000	USD	1	Mozido LLC (unquoted)	85	83
15	USD	5,00,000	FCM LLC (unquoted)	64	63
1,90,00,000	INR	10	Taj Air Limited (unquoted)	19	19
5,00,000	PHP	100	Philippine Dealing System Holdings Corporation (unquoted)	8	8
66,05,679	CLP	1	LATAM Airlines Group S.A. (quoted)	1	1
			Less: Impairment in value of investments	(169)	(142)
				8	32

The movement in fair value of investments carried / designated at fair value through OCI is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	235	41
Net loss arising on revaluation of investments in equities designated at fair value through other comprehensive income	(24)	(6)
Net gain / (loss) arising on revaluation of investments other than equities carried at fair value through other comprehensive income	603	248
Deferred tax relating to net gain / (loss) arising on revaluation of investments other than equities carried at fair value through other comprehensive income	(152)	(40)
Net cumulative gain reclassified to statement of profit and loss on sale of investments other than equities carried at fair value through other comprehensive income	(10)	(11)
Deferred tax relating to net cumulative gain reclassified to statement of profit and loss on sale of investments other than equities carried at fair value through other comprehensive income	3	3
Balance at the end of the year	655	235

#### (b) Trade receivables - Billed

Trade receivables- Billed (unsecured) consist of the following:

#### Trade receivables - Billed - Non-current

	As at March 31, 2025	As at March 31, 2024
Trade receivables- Billed	790	765
Less: Allowance for expected credit losses	(699)	(638)
Considered good	91	127



Ageing for trade receivables – non-current outstanding as at March 31, 2025 is as follows:

(₹ crore)

Particulars	Not due	Outstand	Total				
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Trade receivables - Billed							
Undisputed trade receivables – considered good	-	-	-	3	145	612	760
Disputed trade receivables – considered good	-	-	-	1	2	27	30
				4	147	639	790
Less: Allowance for expected credit losses							(699)
							91
Trade receivables - Unbilled							38
							129

Ageing for trade receivables – non-current outstanding as at March 31, 2024 is as follows:

(₹ crore)

Particulars	Not due	ue Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Trade receivables - Billed							
Undisputed trade receivables – considered good	-	-	-	55	86	590	731
Disputed trade receivables – considered good	-	-	-	2	-	32	34
	_		_	57	86	622	765
Less: Allowance for expected credit losses							(638)
							127
Trade receivables - Unbilled							16
							143

#### Trade receivables - Billed - Current

	As at March 31, 2025	As at March 31, 2024
Trade receivables- Billed	50,383	44,722
Less: Allowance for expected credit losses	(344)	(365)
Considered good	50,039	44,357
Trade receivables- Billed	364	264
Less: Allowance for expected credit losses	(261)	(187)
Credit impaired	103	77
	50,142	44,434



Ageing for trade receivables – current outstanding as at March 31, 2025 is as follows:

(₹ crore)

Particulars	Not due					Total	
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Trade receivables - Billed							
Undisputed trade receivables – considered good	39,659	6,932	2,779	714	12	198	50,294
Undisputed trade receivables – credit impaired	-	7	37	66	74	180	364
Disputed trade receivables – considered good	13	42	16	-	18	-	89
	39,672	6,981	2,832	780	104	378	50,747
Less: Allowance for expected credit losses							(605)
•							50,142
Trade receivables - Unbilled							8,904
							59,046

Ageing for trade receivables – current outstanding as at March 31, 2024 is as follows:

(₹ crore)

Particulars	Not due	Outstanding for following periods from due date of payment				Total	
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Trade receivables - Billed							
Undisputed trade receivables – considered good	38,188	4,952	889	383	6	279	44,697
Undisputed trade receivables – credit impaired	-	6	19	62	18	159	264
Disputed trade receivables – considered good	<u> </u>					25	25
	38,188	4,958	908	445	24	463	44,986
Less: Allowance for expected credit losses							(552)
							44,434
Trade receivables - Unbilled							9,143
							53,577

Above balances of trade receivables – billed include balances with related parties (Refer note 22).

#### (c) Cash and cash equivalents

Cash and cash equivalents consist of the following:

(₹ crore)

		(1 01010)
	As at March 31, 2025	As at March 31, 2024
Balances with banks		
In current accounts	3,421	2,804
In deposit accounts	4,907	6,212
Cheques on hand	_*	_*
Cash on hand	_*	_*
Remittances in transit	14	*
	8,342	9,016

<sup>\*</sup>Represents value less than ₹0.50 crore.

Balances with banks in current accounts include ₹11 crore and ₹9 crore as at March 31, 2025 and 2024, respectively, pertaining to trusts held for specified purposes.



#### (d) Other balances with banks

Other balances with banks consist of the following:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Earmarked balances with banks	906	471
Short-term bank deposits	6,215	3,799
	7,121	4,270

Earmarked balances with banks primarily relate to margin money for purchase of investments, unclaimed dividends and liquidity backstop as a part of regulatory requirements.

Short-term bank deposits include ₹1,595 crore and ₹517 crore as at March 31, 2025 and 2024, respectively, pertaining to TCS Foundation held for specified purposes.

#### (e) Loans

Loans (unsecured) consist of the following:

#### Loans - Non-current

(₹ crore)

As at March 31, 2025	As at March 31, 2024
2	2
23	<u>-</u> _
25	2
	March 31, 2025 2 23

#### Loans - Current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Considered good		
Inter-corporate deposits	-	170
Loans to employees	6	321
Other loans	3	
	9	491

Inter-corporate deposits placed with financial institutions yield fixed interest rate. Inter-corporate deposits include NIL and ₹110 crore as at March 31, 2025 and 2024, respectively, pertaining to TCS Foundation held for specified purposes.

#### (f) Other financial assets

Other financial assets consist of the following:

#### Other financial assets - Non-current

		(10.0.0)
	As at	As at
	March 31, 2025	March 31, 2024
Security deposits	770	749
Earmarked balances with banks	250	213
Long-term bank deposits	1,709	2,248
Interest receivable	2	62
	2,731	3,272



#### Other financial assets - Current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Security deposits	343	339
Fair value of foreign exchange derivative assets	438	141
Interest receivable	888	764
Advances to employees	333	368
Less: Allowance for advances to employees	(53)	(43)
Others	793	134
	2,742	1,703

Long-term bank deposits include ₹1,130 crore and ₹1,495 crore as at March 31, 2025 and 2024, respectively, pertaining to TCS Foundation held for specified purposes.

Interest receivable includes ₹185 crore and ₹111 crore as at March 31, 2025 and 2024, respectively, pertaining to trusts and TCS Foundation held for specified purposes.

#### (g) Trade payables

Ageing for trade payables outstanding as at March 31, 2025 is as follows:

(₹ crore)

Particulars	Not due	Outsta	s from	Total			
		Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years		
Trade payables							
MSME*	157	-	-	-	-	157	
Others	1,404	5,597	423	8	36	7,468	
Disputed dues- Others	2				30	32	
	1,563	3 5,597 423 8 66					
Accrued expenses							
·						6,252 13,909	

<sup>\*</sup>MSME as per the Micro, Small and Medium Enterprises Development Act, 2006.

Ageing for trade payables outstanding as at March 31, 2024 is as follows:

Particulars	Not due	Outsta	s from	Total		
		Less than	1 - 2 years	2 - 3 years	More than	
		1 year			3 years	
Trade payables						
MSME*	82	-	-	-	=	82
Others	1,001	2,025	29	7	43	3,105
Disputed dues- Others	8	11			30	49
	1,091	2,036	29	7	73	3,236
Accrued expenses						
						9,981

<sup>\*</sup>MSME as per the Micro, Small and Medium Enterprises Development Act, 2006.



#### (h) Other financial liabilities

Other financial liabilities consist of the following:

#### Other financial liabilities - Non-current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Capital creditors	60	69
Liabilities towards customer contracts	316	=
Others	304	296
	680	365

Others include advance taxes paid of ₹226 crore and ₹226 crore as at March 31, 2025 and 2024, respectively, by the seller of TCS e-Serve Limited (merged with the Company) which, on refund by tax authorities, is payable to the seller.

#### Other financial liabilities - Current

(₹ crore)

	(* 5.5.5)				
	As at March 31, 2025	As at March 31, 2024			
Accrued payroll	5,456	5,760			
Unclaimed dividends	60	53			
Fair value of foreign exchange derivative liabilities	157	114			
Capital creditors	721	625			
Liabilities towards customer contracts	1,314	1,509			
Liabilities towards acquisition of assets (Refer note 21)	557	-			
Others	277	301			
	8,542	8,362			

#### (i) Financial instruments by category

The carrying value of financial instruments by categories as at March 31, 2025 is as follows:

	(Color)							
	Fair value through profit or loss	Fair value through other comprehensive income	Derivative instruments in hedging relationship	Derivative instruments not in hedging relationship	Amortised cost	Total carrying value		
Financial assets								
Cash and cash equivalents	-	-	-	-	8,342	8,342		
Bank deposits	-	-	-	-	7,924	7,924		
Earmarked balances with banks	-	-	-	-	1,156	1,156		
Investments	2,903	27,782	-	-	279	30,964		
Trade receivables								
Billed	-	-	-	-	50,233	50,233		
Unbilled	-	-	-	-	8,942	8,942		
Loans	-	-	-	-	34	34		
Other financial assets	-	-	33	405	3,076	3,514		
	2,903	27,782	33	405	79,986	1,11,109		
Financial liabilities								
Trade payables	-	-	-	-	13,909	13,909		
Lease liabilities	-	-	-	-	9,392	9,392		
Other financial liabilities	-	-	-	157	9,065	9,222		
	-	-	-	157	32,366	32,523		



The carrying value of financial instruments by categories as at March 31, 2024 is as follows:

(₹ crore)

	Fair value through profit or loss	Fair value through other comprehensive income	Derivative instruments in hedging relationship	Derivative instruments not in hedging relationship	Amortised cost	Total carrying value
Financial assets						
Cash and cash equivalents	=	=	-	-	9,016	9,016
Bank deposits	=	=	-	-	6,047	6,047
Earmarked balances with banks	=	=	-	-	684	684
Investments	2,360	28,184	-	-	1,218	31,762
Trade receivables						
Billed	=	=	-	-	44,561	44,561
Unbilled	=	=	-	-	9,159	9,159
Loans	=	=	-	-	493	493
Other financial assets	<del>_</del> _	<del></del>	46	95	2,373	2,514
	2,360	28,184	46	95	73,551	1,04,236
Financial liabilities						
Trade payables	=	=	-	-	9,981	9,981
Lease liabilities	=	=	-	-	8,021	8,021
Other financial liabilities		=		114	8,613	8,727
				114	26,615	26,729

Loans include inter-corporate deposits of ₹170 crore, with original maturity period within 24 months.

Carrying amounts of cash and cash equivalents, trade receivables, loans and trade payables as at March 31, 2025 and 2024, approximate the fair value due to their nature. Carrying amounts of bank deposits, earmarked balances with banks, other financial assets and other financial liabilities which are subsequently measured at amortised cost also approximate the fair value due to their nature in each of the periods presented. Fair value measurement of lease liabilities is not required. Fair value of investments carried at amortised cost is ₹279 crore and ₹1,215 crore as at March 31, 2025 and 2024, respectively.

#### (j) Fair value hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

- ullet Level 1 Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The cost of unquoted investments included in Level 3 of fair value hierarchy approximate their fair value because there is a wide range of possible fair value measurements and the cost represents estimate of fair value within that range.

The following table summarises financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured at fair value on a recurring basis (but fair value disclosures are required):



(₹ crore)

2,903	-	-	2,903
1	-	7	8
24,031	-	-	24,031
4,022	-	-	4,022
-	438		438
30,957	438	7	31,402
	157		157
	157		157
	1 24,031 4,022 - 30,957	1 - 24,031 - 4,022 - 438 30,957 438	1 - 7 24,031 4,022 30,957 438 7  - 157 -

(₹ crore)

As at March 31, 2024	Level 1	Level 2	Level 3	Total
Financial assets				
Mutual fund units	2,360	=	=	2,360
Equity shares	1	-	31	32
Government bonds and securities	24,932	=	-	24,932
Corporate bonds and debentures	3,497	-	-	3,497
Commercial papers	939	=	-	939
Fair value of foreign exchange derivative assets		141		141
	31,729	141	31	31,901
Financial liabilities				
Fair value of foreign exchange derivative liabilities		114		114
		114		114

Reconciliation of Level 3 fair value measurement of financial assets is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	31	36
Impairment in value of investments	(24)	(6)
Translation exchange difference	-	1
Balance at the end of the year	7	31

#### (k) Derivative financial instruments and hedging activity

The Group's revenue is denominated in various foreign currencies. Given the nature of the business, a large portion of the costs are denominated in Indian Rupee. This exposes the Group to currency fluctuations.

The Board of Directors has constituted a Risk Management Committee (RMC) to frame, implement and monitor the risk management plan of the Group which inter-alia covers risks arising out of exposure to foreign currency fluctuations. Under the guidance and framework provided by the RMC, the Group uses various derivative instruments such as foreign exchange forward, currency options and futures contracts in which the counter party is generally a bank.

The following are outstanding currency options contracts, which have been designated as cash flow hedges:

Foreign currency	As at March 31, 2025			As at March 31, 2024			
	No. of contracts	Notional amount of contracts (In million)	Fair value (₹ crore)	No. of contracts	Notional amount of contracts (In million)	Fair value (₹ crore)	
US Dollar	-	-	-	19	475	6	
Great Britain Pound	23	220	18	29	230	24	
Euro	25	235	15	28	235	16	



The movement in cash flow hedging reserve for derivatives designated as cash flow hedges is as follows:

(₹ crore)

	Year ended M	arch 31, 2025	Year ended March 31, 20		
	Intrinsic value	Time value	Intrinsic value	Time value	
Balance at the beginning of the year	9	(18)	8	(28)	
(Gain) / loss transferred to profit and loss on occurrence of forecasted hedge transactions	(193)	234	(139)	241	
Deferred tax on (gain) / loss transferred to profit and loss on occurrence of forecasted hedge transactions	48	(60)	31	(55)	
Change in the fair value of effective portion of cash flow hedges	194	(243)	140	(228)	
Deferred tax on change in the fair value of effective portion of cash flow hedges	(49)	63	(31)	52	
Balance at the end of the year	9	(24)	9	(18)	

The Group has entered into derivative instruments not in hedging relationship by way of foreign exchange forward, currency options and futures contracts. As at March 31, 2025 and 2024, the notional amount of outstanding contracts aggregated to ₹65,004 crore and ₹50,982 crore, respectively, and the respective fair value of these contracts have a net gain of ₹248 crore and net loss of ₹19 crore.

Exchange Loss of ₹488 crore and Gain of ₹109 crore on foreign exchange forward, currency options and futures contracts that do not qualify for hedge accounting have been recognised in the consolidated statement of profit and loss for the years ended March 31, 2025 and 2024, respectively.

Net foreign exchange gain / (loss) include loss of ₹41 crore and ₹102 crore transferred from cash flow hedging reserve to the consolidated statement of profit and loss on occurrence of forecasted hedge transactions for the years ended March 31, 2025 and 2024, respectively.

Net loss on derivative instruments of ₹15 crore recognised in cash flow hedging reserve as at March 31, 2025, is expected to be transferred to the statement of profit and loss by March 31, 2026. The maximum period over which the exposure to cash flow variability has been hedged is through calendar year 2025.

Following table summarises approximate gain / (loss) on Group's other comprehensive income on account of appreciation / depreciation of the underlying foreign currencies:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
10% appreciation of the underlying foreign currencies	-	-
10% depreciation of the underlying foreign currencies	437	910

#### (I) Financial risk management

The Group is exposed primarily to fluctuations in foreign currency exchange rates, credit, liquidity and interest rate risks, which may adversely impact the fair value of its financial instruments. The Group has a risk management policy which covers risks associated with the financial assets and liabilities. The risk management policy is approved by the Board of Directors. The focus of the risk management committee is to assess the unpredictability of the financial environment and to mitigate potential adverse effects on the financial performance of the Group.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Such changes in the values of financial instruments may result from changes in the foreign currency exchange rates, interest rates, credit, liquidity and other market changes. The Group's exposure to market risk is primarily on account of foreign currency exchange rate risk.



#### · Foreign currency exchange rate risk

The fluctuation in foreign currency exchange rates may have potential impact on the consolidated statement of profit and loss and other comprehensive income and equity, where any transaction references more than one currency or where assets / liabilities are denominated in a currency other than the functional currency of the respective entities. Considering the countries and economic environment in which the Group operates, its operations are subject to risks arising from fluctuations in exchange rates in those countries.

The Group, as per its risk management policy, uses derivative instruments primarily to hedge foreign exchange. Further, any movement in the functional currencies of the various operations of the Group against major foreign currencies may impact the Group's revenue in international business.

The Group evaluates the impact of foreign exchange rate fluctuations by assessing its exposure to exchange rate risks. It hedges a part of these risks by using derivative financial instruments in line with its risk management policies.

The foreign exchange rate sensitivity is calculated by aggregation of the net foreign exchange rate exposure and a simultaneous parallel foreign exchange rates shift of all the currencies by 10% against the respective functional currencies of Tata Consultancy Services Limited and its subsidiaries.

The following analysis has been worked out based on the net exposures for each of the subsidiaries and Tata Consultancy Services Limited as of the date of balance sheet which could affect the statement of profit and loss and other comprehensive income and equity. Further the exposure as indicated below is mitigated by some of the derivative contracts entered into by the Group as disclosed in note 8(k).

The following table sets forth information relating to unhedged foreign currency exposure as at March 31, 2025:

(₹ crore)

	USD	EUR	GBP	Others
Net financial assets	2,572	429	115	1,963
Net financial liabilities	(3,557)	(8)	(337)	(347)

10% appreciation / depreciation of the respective functional currency of Tata Consultancy Services Limited and its subsidiaries with respect to various foreign currencies would result in increase / decrease in the Group's profit before taxes by approximately ₹83 crore for the year ended March 31, 2025.

The following table sets forth information relating to unhedged foreign currency exposure as at March 31, 2024:

(₹ crore)

	USD	EUR	GBP	Others
Net financial assets	2,753	518	161	3,508
Net financial liabilities	(7.129)	(253)	(2.185)	(753)

10% appreciation / depreciation of the respective functional currency of Tata Consultancy Services Limited and its subsidiaries with respect to various foreign currencies would result in increase / decrease in the Group's profit before taxes by approximately ₹338 crore for the year ended March 31, 2024.

#### Interest rate risk

The Group's investments are primarily in fixed rate interest bearing investments. Hence, the Group is not significantly exposed to interest rate risk

#### **Credit risk**

Credit risk is the risk of financial loss arising from counterparty failure to repay or service debt according to the contractual terms or obligations. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration of risks. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom the credit has been granted after obtaining necessary approvals for credit. Refer note 5 for methods, assumptions and information used to measure expected credit losses.



Financial instruments that are subject to credit risk consist of trade receivables, loans, investments, derivative financial instruments, cash and cash equivalents, bank deposits and other financial assets. Loans include inter-corporate deposits of NIL and ₹170 crore placed with a financial institution having a high credit-rating assigned by credit-rating agencies as at March 31, 2025 and 2024, respectively. Bank deposits include an amount of ₹7,884 crore held with three banks and ₹5,197 crore held with two banks, having high credit rating which are individually in excess of 10% or more of the Company's total bank deposits as at March 31, 2025 and 2024, respectively. None of the other financial instruments of the Company result in material concentration of credit risk.

#### Exposure to credit risk

The carrying amount of financial assets and contract assets represents the maximum credit exposure. The maximum exposure to credit risk was ₹1,17,629 crore and ₹1,10,345 crore as at March 31, 2025 and 2024, respectively, being the total of the carrying amount of balances with banks, bank deposits, investments, trade receivables, loans, contract assets and other financial assets.

The Group's exposure to customers is diversified and no single customer contributes to more than 10% of outstanding trade receivables and contract assets as at March 31, 2025 and 2024.

#### • Geographic concentration of credit risk

Geographic concentration of trade receivables (gross and net of allowances) and contract assets is as follows:

	As at Marc	h 31, 2025	As at March 31, 2024		
	Gross% Net%		Gross%	Net%	
United States of America	35.40	35.87	42.07	42.67	
India	22.51	21.38	18.68	17.44	
United Kingdom	14.72	14.97	16.56	16.86	

Geographical concentration of trade receivables (gross and net of allowances) and contract assets is allocated based on the location of the customers.

The allowance for lifetime expected credit losses on trade receivables for the years ended March 31, 2025 and 2024, was ₹112 crore and ₹98 crore respectively. The reconciliation of allowance for expected credit losses is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	1,190	1,213
Change during the year	112	98
Bad debts written off	(2)	(118)
Translation exchange difference	4	(3)
Balance at the end of the year	1,304	1,190

#### Liquidity risk

Liquidity risk refers to the risk that the Group cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Group consistently generated sufficient cash flows from operations to meet its financial obligations including lease liabilities as and when they fall due.

The tables below provide details regarding the contractual maturities of significant financial liabilities as at:

March 31, 2025	Due in 1 <sup>st</sup> year	Due in 2 <sup>nd</sup> year	Due in 3 <sup>rd</sup> to 5 <sup>th</sup> year	Due after 5 <sup>th</sup> year	Total
Non-derivative financial liabilities					
Trade payables	13,909	-	-	-	13,909
Lease liabilities	2,077	1,830	3,782	4,359	12,048
Other financial liabilities	8,385	231	447	1	9,064
	24,371	2,061	4,229	4,360	35,021
Derivative financial liabilities	157		_	<u> </u>	157
	24,528	2,061	4,229	4,360	35,178



(₹ crore)

March 31, 2024	Due in 1 <sup>st</sup> year	Due in 2 <sup>nd</sup> year	Due in 3 <sup>rd</sup> to 5 <sup>th</sup> year	Due after 5 <sup>th</sup> year	Total
Non-derivative financial liabilities					
Trade payables	9,981	-	-	-	9,981
Lease liabilities	1,959	1,709	3,364	3,070	10,102
Other financial liabilities	8,255	51	73	245	8,624
	20,195	1,760	3,437	3,315	28,707
Derivative financial liabilities	114	<u>-</u> _			114
	20,309	1,760	3,437	3,315	28,821

#### (m) Equity instruments

The authorised, issued, subscribed and fully paid up share capital consist of the following:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Authorised		
460,05,00,000 equity shares of ₹1 each	460	460
(March 31, 2024: 460,05,00,000 equity shares of ₹1 each)		
105,02,50,000 preference shares of ₹1 each	105	105
(March 31, 2024: 105,02,50,000 preference shares of ₹1 each)		
	565	565
Issued, Subscribed and Fully paid up		
361,80,87,518 equity shares of ₹1 each	362	362
(March 31, 2024: 361,80,87,518 equity shares of ₹1 each)		
	362	362

The Company's objective for capital management is to maximise shareholder value, safeguard business continuity and support the growth of the Company. The Company determines the capital requirement based on annual operating plans and long-term and other strategic investment plans. The funding requirements are met through equity and operating cash flows generated. The Company is not subject to any externally imposed capital requirements.

The Company bought back 4,09,63,855 equity shares for an aggregate amount of ₹17,000 crore being 1.12% of the total paid up equity share capital at ₹4,150 per equity share in the previous year. The equity shares bought back were extinguished on December 13, 2023.

#### I. Reconciliation of number of shares

	Year ended Marc	h 31, 2025	Year ended March 31, 2024	
	Number of shares	Amount (₹ crore)	Number of shares	Amount (₹ crore)
Equity shares				
Opening balance	361,80,87,518	362	365,90,51,373	366
Shares extinguished on buy-back	<u> </u>	<u>-</u> _	(4,09,63,855)	(4)
Closing balance	361,80,87,518	362	361,80,87,518	362

#### II. Rights, preferences and restrictions attached to shares

The Company has one class of equity shares having a par value of ₹1 each. Each shareholder is eligible for one vote per share held and carry a right to dividend. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.



#### III. Shares held by Holding company, its Subsidiaries and Associates

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Equity shares		
Holding company		
259,54,99,419 equity shares (March 31, 2024: 259,54,99,419 equity shares) are held by Tata Sons Private Limited	260	260
Subsidiaries and Associates of Holding company		
7,220 equity shares (March 31, 2024: 7,220 equity shares) are held by Tata Industries Limited*	-	-
10,04,425 equity shares (March 31, 2024: 10,14,172 equity shares) are held by Tata Investment Corporation Limited*	-	-
46,798 equity shares (March 31, 2024: 46,798 equity shares) are held by Tata Steel Limited*	-	-
766 equity shares (March 31, 2024: 766 equity shares) are held by The Tata Power Company Limited*	-	-
	260	260

<sup>\*</sup>Equity shares having value less than ₹0.50 crore

#### IV. Details of shares held by shareholders holding more than 5% of the aggregate shares in the Company

	As at	As at
	March 31, 2025	March 31, 2024
Equity shares		
Tata Sons Private Limited, the holding company	259,54,99,419	259,54,99,419
% of shareholding	71.74%	71.74%

#### V. Equity shares movement during five years preceding March 31, 2025

#### • Equity shares extinguished on buy-back

The Company bought back 4,09,63,855 equity shares for an aggregate amount of ₹17,000 crore being 1.12% of the total paid up equity share capital at ₹4,150 per equity share. The equity shares bought back were extinguished on December 13, 2023.

The Company bought back 4,00,00,000 equity shares for an aggregate amount of ₹18,000 crore being 1.08% of the total paid up equity share capital at ₹4,500 per equity share. The equity shares bought back were extinguished on March 29, 2022.

The Company bought back 5,33,333 equity shares for an aggregate amount of ₹16,000 crore being 1.42% of the total paid up equity share capital at ₹3,000 per equity share. The equity shares bought back were extinguished on January 6, 2021.

#### VI. Disclosure of Shareholding of Promoters

Disclosure of shareholding of promoters as at March 31, 2025 is as follows:

		% Change during the year			
Promoter name	As at March 31, 2025		As at Marc		
	No. of shares	% of total shares	No. of shares	% of total shares	
Tata Sons Private Limited	259,54,99,419	71.74%	259,54,99,419	71.74%	0.00 %
Total	259,54,99,419	71.74%	259,54,99,419	71.74%	0.00 %



Disclosure of shareholding of promoters as at March 31, 2024 is as follows:

	Shares held by promoters			% Change during the year	
Promoter name	As at Marc	ch 31, 2024	As at Mare	ch 31, 2023	
	No. of shares	% of total shares	No. of shares	% of total shares	
Tata Sons Private Limited	259,54,99,419	71.74%	264,43,17,117	72.27%	(0.53)%
Total	259,54,99,419	71.74%	264,43,17,117	72.27%	(0.53)%

#### 9) Leases

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Group as a lessee

The Group accounts for each lease component within the contract as a lease separately from non-lease components of the contract and allocates the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component and the aggregate standalone price of the non-lease components.

The Group recognises right-of-use asset representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset or restoring the underlying asset or site on which it is located. The right-of-use asset is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use asset is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the statement of profit and loss.

The Group measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses incremental borrowing rate. For leases with reasonably similar characteristics, the Group, on a lease-by-lease basis, may adopt either the incremental borrowing rate specific to the lease or the incremental borrowing rate for the portfolio as a whole. The lease payments shall include fixed payments, variable lease payments, residual value guarantees, exercise price of a purchase option where the Group is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications or to reflect revised in-substance fixed lease payments. The Group recognises the amount of the re-measurement of lease liability due to modification as an adjustment to the right-of-use asset and statement of profit and loss depending upon the nature of modification. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Group recognises any remaining amount of the re-measurement in statement of profit and loss

The Group has elected not to apply the requirements of Ind AS 116- Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognised as an expense on a straight-line basis over the lease term.

#### Group as a lessor

At the inception of the lease the Group classifies each of its leases as either an operating lease or a finance lease. The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term. In case of a finance lease, finance income is recognised over the lease term based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease. When the Group is an intermediate lessor it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sub-lease as an operating lease.



If an arrangement contains lease and non-lease components, the Group applies Ind AS 115- Revenue from contracts with customers to allocate the consideration in the contract.

The details of the right-of-use assets held by the Group are as follows:

(₹ crore)

	Additions for the year ended March 31, 2025	Net carrying amount as at March 31, 2025
Leasehold land	-	918
Buildings	3,238	8,087
Leasehold improvements	41	52
Computer equipment	-	144
Software licences	-	31
Vehicles	19	35
Office equipment	6	6
Furniture and fixtures	-	2
	3,304	9,275

(₹ crore)

	Additions for the year ended March 31, 2024	Net carrying amount as at March 31, 2024
Leasehold land	=	929
Buildings	1,928	6,631
Leasehold improvements	-	25
Computer equipment	125	202
Software licences	-	60
Vehicles	18	34
Office equipment	1	3
Furniture and fixtures	2	2
	2,074	7,886

Depreciation on right-of-use assets is as follows:

$V^{*}$		
	Year ended March 31, 2025	Year ended March 31, 2024
Leasehold land	12	11
Buildings	1,687	1,593
Leasehold improvements	11	8
Computer equipment	60	47
Software licences	29	36
Vehicles	18	18
Office equipment	3	3
Furniture and fixtures	_*	*
	1,820	1,716

<sup>\*</sup>Represents value less than ₹0.50 crore.



Changes in lease liabilities are as follows:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	8,021	7,688
Additions during the year	3,026	1,854
Repayment of lease liabilities during the year	(1,664)	(1,614)
Other non-cash movement	8	77
Translation Exchange difference	1	16
Balance at the end of the year	9,392	8,021

Interest on lease liabilities is ₹631 crore and ₹518 crore for the years ended March 31, 2025 and 2024, respectively.

The Group incurred ₹343 crore and ₹353 crore for the years ended March 31, 2025 and 2024, respectively, towards expenses relating to short-term leases and leases of low-value assets.

The total cash outflow for leases is ₹2,715 crore and ₹2,515 crore for the years ended March 31, 2025 and 2024, respectively, including cash outflow for short term leases and leases of low-value assets.

The Group has lease term extension options that are not reflected in the measurement of lease liabilities. The present value of future cash outflows for such extension periods is ₹943 crore and ₹815 crore as at March 31, 2025 and 2024, respectively.

Lease contracts entered by the Group majorly pertain for buildings taken on lease to conduct its business in the ordinary course.

The Group does not have any lease restrictions and commitment towards variable rent as per the contract.

#### 10) Non-financial assets and non-financial liabilities

#### (a) Property, plant and equipment

The Group recognizes the cost of an item of property, plant and equipment as an asset if, and only if it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can measured reliably.

Property, plant and equipment are stated at cost comprising of purchase price and any initial directly attributable cost of bringing the asset to its working condition for its intended use, less accumulated depreciation (other than freehold land) and impairment loss, if any.

Depreciation is provided for property, plant and equipment on a straight-line basis so as to expense the cost less residual value over their estimated useful lives as prescribed in Schedule II of the Companies Act, 2013 except in respect of certain categories of assets, where the useful life of the assets has been assessed based on a technical evaluation. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis.

The estimated useful lives are as mentioned below:

Type of asset	Useful lives
Buildings	20 years*
Leasehold improvements	Lease term
Plant and equipment	10 years*
Computer equipment	4 years*
Vehicles	4 years*
Office equipment	2-5 years*
Electrical installations	4-10 years*
Furniture and fixtures	5 years*

<sup>\*</sup> The Group believes that the technically evaluated useful lives, different from Schedule II of the Companies Act, 2013, best represent the period over which these assets are expected to be used.



asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the unit (CGU) to which the asset belongs.

Property, plant and equipment with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If

Depreciation is not recorded on capital work-in-progress until construction and installation are complete and the asset is ready for its intended use.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognised in the statement of profit and loss. The carrying amount of an item of property, plant and equipment shall be derecognized on disposal or when no future economic benefits are expected from its use or

Property, plant and equipment consist of the following:

										(₹ crore)
	Freehold	Buildings	Leasehold	Plant and	Computer	Vehicles	Office	Electrical	Furniture	Total
	land		improvements	equipment	equipment		equipment	installations	and fixtures	
Cost as at April 1, 2024	354	8,280	777,2	878	14,199	45	2,976	2,202	2,142	33,853
Additions*	1,600	470	80	118	1,443	11	260	152	172	4,306
Disposals	1	(1)	(20)	(2)	(203)	(3)	(70)	(18)	(22)	(898)
Translation exchange difference	Н	3	(17)	(1)	6	I	(9)	(7)	5	(13)
Cost as at March 31, 2025	1,955	8,752	2,790	993	14,948	53	3,160	2,329	2,297	37,277
Accumulated depreciation as at April 1, 2024	•	(4,154)	(2,036)	(683)	(11,483)	(37)	(2,629)	(1,748)	(1,851)	(24,477)
Depreciation	1	(417)	(171)	(16)	(1,585)	(5)	(188)	(131)	(107)	(2,695)
Disposals	1	П	50	2	700	3	70	18	22	866
Translation exchange difference	1	(2)	18	1	(12)	I	4	4	(5)	7
Accumulated depreciation as at March 31, 2025	1	(4,572)	(2,139)	(628)	(12,380)	(39)	(2,743)	(1,857)	(1,941)	(26,299)
Net carrying amount as at	1,955	4,180	651	365	2,568	14	417	472	356	10,978
Capital work-in-progress*										1,546
Total										12,524

<sup>\*</sup> Including additions on account of acquisition of assets (Refer note 21)



										(₹ crore)
	Freehold	Buildings	Leasehold	Plant and	Computer	Vehicles	Office	Electrical	Furniture	Total
	land		improvements	equipment	equipment		equipment	installations	and fixtures	
Cost as at April 1, 2023	354	8,066	2,673	828	13,435	43	2,815	2,138	1,992	32,344
Additions	1	217	195	26	970	9	215	96	168	1,923
Disposals	1	(4)	(86)	(3)	(279)	(4)	(53)	(38)	(22)	(205)
Translation exchange difference	1	П	7	(3)	73	I	(1)	7	4	88
Cost as at March 31, 2024	354	8,280	777,2	878	14,199	45	2,976	2,202	2,142	33,853
Accumulated depreciation as at April 1, 2023	•	(3,744)	(1,945)	(458)	(10,025)	(36)	(2,487)	(1,646)	(1,773)	(22,114)
Depreciation	1	(413)	(182)	(98)	(1,682)	(4)	(192)	(134)	(26)	(2,790)
Disposals	1	4	86	2	276	ĸ	20	37	22	492
Translation exchange difference	1	(1)	(7)	£	(52)	ı	ı	(5)	(3)	(65)
Accumulated depreciation as at March 31, 2024	•	(4,154)	(2,036)	(539)	(11,483)	(37)	(2,629)	(1,748)	(1,851)	(24,477)
Net carrying amount as at March 31, 2024	354	4,126	741	339	2,716	∞	347	454	291	9,376
Capital work-in-progress										1,564
20.0										



• Changes in Capital work-in-progress are as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	1,564	1,233
Addition during the year*	2,688	2,252
Capitalised during the year	(2,706)	(1,923)
Translation exchange difference	<u>-</u>	2
Balance at the end of the year	1,546	1,564

<sup>\*</sup> Including additions on account of acquisition of assets (Refer note 21).

#### Capital work-in-progress

#### Capital work-in-progress ageing

Ageing for capital work-in-progress as at March 31, 2025 is as follows:

(₹ crore)

Capital work-in-progress	Amount in C	Capital work-i	n-progress for	a period of	Total
	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Projects in progress	1,075	248	72	151	1,546
	1,075	248	72	151	1,546

Ageing for capital work-in-progress as at March 31, 2024 is as follows:

(₹ crore)

Capital work-in-progress	Amount in 0	Capital work-i	n-progress for	a period of	Total
	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Projects in progress	1,010 1,010	160 160	58 58	336 336	1,564 <b>1,564</b>

Project execution plans are modulated basis capacity requirement assessment on an annual basis and all the projects are executed as per rolling annual plan.

#### (b) Goodwill

Goodwill represents the cost of acquired business as established at the date of acquisition of the business in excess of the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities less accumulated impairment losses, if any. Goodwill is tested for impairment annually or when events or circumstances indicate that the implied fair value of goodwill is less than its carrying amount.

CGUs to which goodwill has been allocated are tested for impairment annually, or more frequently when there is indication for impairment. The financial projections basis which the future cash flows have been estimated consider economic uncertainties, reassessment of the discount rates, revisiting the growth rates factored while arriving at terminal value and subjecting these variables to sensitivity analysis. If the recoverable amount of a CGU is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

Goodwill consists of the following:

	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	1,832	1,858
Translation exchange difference	28	(26)
Balance at the end of the year	1,860	1,832



Goodwill of ₹706 crore and ₹689 crore as at March 31, 2025 and 2024, respectively, has been allocated to the TCS business in France. The estimated value-in-use of this CGU, as at March 31, 2025 is based on the future cash flows using a 1.50% annual growth rate for periods subsequent to the forecast period of 5 years and discount rate of 9.27%. An analysis of the sensitivity of the computation to a change in key parameters (operating margin, discount rates and long term average growth rate), based on reasonable assumptions, did not identify any probable scenario in which the recoverable amount of the CGU would decrease below its carrying amount.

The remaining amount of goodwill of ₹1,154 crore and ₹1,143 crore as at March 31, 2025 and 2024, respectively, (relating to different CGUs individually immaterial) has been evaluated based on the cash flow forecasts of the related CGUs and the recoverable amounts of these CGUs exceeded their carrying amounts. The estimated value-in-use of these CGUs, as at March 31, 2025 is based on the future cash flows using a range of 0.50%- 10.50% annual growth rate for periods subsequent to the forecast period of 5 years and discount rate in a range of 5.00% to 23.57%.

#### (c) Other intangible assets

Intangible assets purchased including acquired in business combination, are measured at cost as at the date of acquisition, as applicable, less accumulated amortisation and accumulated impairment, if any.

Intangible assets consist of rights under licensing agreement and software licences and customer-related intangibles.

Following table summarises the nature of intangibles and their estimated useful lives:

Type of asset	Useful lives
Rights under licensing agreement and software licences	Lower of licence period and 1-5 years
Customer-related intangibles	3 years

Intangible assets are amortised on a straight-line basis over the period of its economic useful life.

Intangible assets with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognised in the statement of profit and loss.

Intangible assets consist of the following:

	Rights under licensing agreement and software licences	Customer-related intangibles	Total
Cost as at April 1, 2024	2,004	127	2,131
Additions	1,156	-	1,156
Disposals / Derecognised	(159)	=	(159)
Translation exchange difference	4	2	6
Cost as at March 31, 2025	3,005	129	3,134
Accumulated amortisation as at April 1, 2024	(1,494)	(127)	(1,621)
Amortisation	(727)	-	(727)
Disposals / Derecognised	159	-	159
Translation exchange difference	(3)	(2)	(5)
Accumulated amortisation as at March 31, 2025	(2,065)	(129)	(2,194)
Net carrying amount as at March 31, 2025	940	-	940



(₹ crore)

			(Colore)
	Rights under licensing agreement and software licences	Customer-related intangibles	Total
Cost as at April 1, 2023	1,892	126	2,018
Additions	131	=	131
Disposals / Derecognised	(18)	=	(18)
Translation exchange difference	(1)	1	
Cost as at March 31, 2024	2,004	127	2,131
Accumulated amortisation as at April 1, 2023	(1,025)	(126)	(1,151)
Amortisation	(479)	=	(479)
Disposals / Derecognised	11	=	11
Translation exchange difference	(1)	(1)	(2)
Accumulated amortisation as at March 31, 2024	(1,494)	(127)	(1,621)
Net carrying amount as at March 31, 2024	510		510

The estimated amortisation for the years subsequent to March 31, 2025 is as follows:

(₹ crore)

Year ending March 31,	Amortisation expense
2026	749
2027	124
2028	52
2029	15
	940

#### (d) Other assets

Other assets consist of the following:

### Other assets - Non-current

	As at March 31, 2025	As at March 31, 2024
Considered good		
Capital advances	180	88
Advances to related parties	226	196
Contract assets	295	295
Prepaid expenses	2,456	2,557
Contract fulfillment costs	297	247
Others	258	213
	3,712	3,596
Advances to related parties, considered good, comprise:		
Tata Realty and Infrastructure Limited	_*	_*
Tata Projects Limited	224	191
Titan Engineering and Automation Limited	2	3
Universal MEP Projects & Engineering Services Limited	_*	2

<sup>\*</sup>Represents value less than ₹0.50 crore.



#### Other assets - Current

(₹ crore)

		(10.0.0)
	As at March 31, 2025	As at March 31, 2024
Considered good		
Advance to suppliers	224	174
Advance to related parties	1,462	967
Contract assets	6,233	5,846
Prepaid expenses	2,383	2,055
Contract fulfillment costs	2,317	1,588
Indirect taxes recoverable	1,811	1,288
Others	354	349
Considered doubtful		
Advance to suppliers	2	2
Other advances	3	4
Less: Allowance for doubtful assets	(5)	(6)
	14,784	12,267
Advance to related parties, considered good comprise:		
Tata AIG General Insurance Company Limited	1	7
Titan Company Limited	1	-
Tejas Networks Limited	1,460	960

Non-current – Others includes advance of ₹177 crore and ₹177 crore towards acquiring right-of-use of leasehold land as at March 31, 2025 and 2024, respectively.

Contract fulfillment costs of ₹1,086 crore and ₹838 crore for the years ended March 31, 2025 and 2024, respectively, have been amortised in the consolidated statement of profit and loss. Refer note 11 for changes in contract assets.

#### (e) Inventories

Inventories consists of a) Raw materials, sub-assemblies and components, b) Work-in-progress, c) Stores and spare parts and d) Finished goods. Inventories are carried at lower of cost and net realisable value. The cost of raw materials, sub-assemblies and components is determined on a weighted average basis. Cost of finished goods produced or purchased by the Group includes direct material and labour cost and a proportion of manufacturing overheads.

Inventories consist of the following:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Raw materials, sub-assemblies and components	20	28
Finished goods and work-in-progress	1	*
	21	28

<sup>\*</sup>Represents value less than ₹0.50 crore.

#### (f) Other liabilities

Other liabilities consist of the following:

#### Other liabilities - Current

	As at March 31, 2025	As at March 31, 2024
Advance received from customers	1,896	1,841
Indirect taxes payable and other statutory liabilities	4,817	4,330
Others	475	353
	7,188	6,524



### (g) Provisions

Provisions consist of the following:

#### Provisions - Current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Provision for foreseeable loss	118	97
Other provisions	62	43
	180	140

### 11) Other equity

Other equity consist of the following:

	(Coole	
	As at	As at
	March 31, 2025	March 31, 2024
Capital reserve	75	75
Capital redemption reserve		
Opening balance	444	440
Transfer from retained earnings	<u> </u>	4
	444	444
Special Economic Zone re-investment reserve		
Opening balance	16,234	11,809
Transfer from retained earnings	-	9,875
Transfer to retained earnings	(15,149)	(5,450)
	1,085	16,234
Retained earnings		
Opening balance	70,033	74,722
Profit for the year	48,553	45,908
Remeasurement of defined employee benefit plans	(88)	(13)
Expenses for buy-back of equity shares	-	(46)
Tax on buy-back of equity shares	-	(3,959)
Buy-back of equity shares	-	(16,996)
Transfer from Special Economic Zone re-investment reserve	15,149	5,450
Sale of shares of non-controlling interests	7	-
	1,33,654	1,05,066
Less: Appropriations		
Dividend on equity shares	44,864	25,137
Transfer to capital redemption reserve	-	4
Transfer to Special Economic Zone re-investment reserve	-	9,875
Transfer from statutory reserve	13	17
	88,777	70,033
Statutory reserve		
Opening balance	160	143
Transfer to retained earnings	13	17
	173	160
Investment revaluation reserve		
Opening balance	235	41
Change during the year (net)	420	194
	655	235



(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Cash flow hedging reserve (Refer note 8(k))		
Opening balance	(9)	(20)
Change during the year (net)	(6)	11
	(15)	(9)
Foreign currency translation reserve		
Opening balance	2,955	2,848
Change during the year (net)	245	107
	3,200	2,955
	94,394	90,127

#### 12) Revenue recognition

The Group earns revenue primarily from providing IT services, consulting and business solutions. The Group offers a consulting-led, cognitive powered, integrated portfolio of IT, business and engineering services and solutions.

Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration which the Group expects to receive in exchange for those products or services.

- Revenue from time and material and job contracts is recognised on output basis measured by units delivered, efforts expended, number of transactions processed, etc.
- Revenue related to fixed price maintenance and support services contracts where the Group is standing ready to provide services is recognised based on time elapsed mode and revenue is straight-lined over the period of performance.
- In respect of other fixed-price contracts, revenue is recognised using percentage-of-completion method ('POC method') of accounting with contract costs incurred determining the degree of completion of the performance obligation. The contract costs used in computing the revenues include cost of fulfilling warranty obligations.
- Revenue from the sale of distinct internally developed software and manufactured systems and third party software is recognised upfront at the point in time when the system / software is delivered to the customer. In cases where implementation and / or customisation services rendered significantly modifies or customises the software, these services and software are accounted for as a single performance obligation and revenue is recognised over time on a POC method.
- Revenue from the sale of distinct third party hardware is recognised at the point in time when control is transferred to the customer.
- The solutions offered by the Group may include supply of third-party equipment or software. In such cases, revenue for supply of such third party products are recorded at gross or net basis depending on whether the Group is acting as the principal or as an agent of the customer. The Group recognises revenue in the gross amount of consideration when it is acting as a principal and at net amount of consideration when it is acting as an agent.

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

The Group's contracts with customers could include promises to transfer multiple products and services to a customer. The Group assesses the products / services promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligation involves judgement to determine the deliverables and the ability of the customer to benefit independently from such deliverables.

Judgement is also required to determine the transaction price for the contract and to ascribe the transaction price to each distinct performance obligation. The transaction price could be either a fixed amount of customer consideration or variable consideration with elements such as volume discounts, service level credits, performance bonuses, price concessions and incentives. The transaction price is also adjusted for the effects of the time value of money if the contract includes a significant financing component.



Any consideration payable to the customer is adjusted to the transaction price, unless it is a payment for a distinct product or service from the customer. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and is reassessed at the end of each reporting period. The Group allocates the elements of variable considerations to all the performance obligations of the contract unless there is observable evidence that they pertain to one or more distinct performance obligations.

The Group exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Group considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Contract fulfilment costs are generally expensed as incurred except for certain software licence costs which meet the criteria for capitalisation. Such costs are amortised over the contractual period or useful life of licence, whichever is less. The assessment of this criteria requires the application of judgement, in particular when considering if costs generate or enhance resources to be used to satisfy future performance obligations and whether costs are expected to be recovered.

Contract assets are recognised when there are excess of revenues earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.

Unearned and deferred revenue ("contract liability") is recognised when there are billings in excess of revenues.

The billing schedules agreed with customers include periodic performance based payments and / or milestone based progress payments. Invoices are payable within contractually agreed credit period.

In accordance with Ind AS 37, the Group recognises an onerous contract provision when the unavoidable costs of meeting the obligations under a contract exceed the economic benefits to be received.

Contracts are subject to modification to account for changes in contract specification and requirements. The Group reviews modification to contract in conjunction with the original contract, basis which the transaction price could be allocated to a new performance obligation, or transaction price of an existing obligation could undergo a change. In the event transaction price is revised for existing obligation, a cumulative adjustment is accounted for.

The Group disaggregates revenue from contracts with customers by nature of services, industry verticals and geography.

Revenue disaggregation by nature of services is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Consultancy services	2,52,045	2,38,135
Sale of equipment and software licences	3,279	2,758
	2,55,324	2,40,893

Revenue disaggregation by industry vertical and geography has been included in segment information (Refer note 19).

While disclosing the aggregate amount of transaction price yet to be recognised as revenue towards unsatisfied (or partially satisfied) performance obligations, along with the broad time band for the expected time to recognise those revenues, the Group has applied the practical expedient in Ind AS 115. Accordingly, the Group has not disclosed the aggregate transaction price allocated to unsatisfied (or partially satisfied) performance obligations which pertain to contracts where revenue recognised corresponds to the value transferred to customer typically involving time and material, outcome based and event based contracts.

Unsatisfied (or partially satisfied) performance obligations are subject to variability due to several factors such as terminations, changes in scope of contracts, periodic revalidations of the estimates, economic factors (changes in currency rates, tax laws etc). The aggregate value of transaction price allocated to unsatisfied (or partially satisfied) performance obligations is ₹1,84,432 crore out of which 46.03% is expected to be recognised as revenue in the next year and the balance thereafter. No consideration from contracts with customers is excluded from the amount mentioned above.



Changes in contract assets are as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	6,141	5,831
Invoices raised that were included in the contract assets balance at the beginning of the year	(4,593)	(3,933)
Increase due to revenue recognised during the year, excluding amounts billed during the year	4,843	4,182
Translation exchange difference	137	61
Balance at the end of the year	6,528	6,141

Changes in unearned and deferred revenue are as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Balance at the beginning of the year	4,122	4,846
Revenue recognised that was included in the unearned and deferred revenue balance at the beginning of the year	(3,714)	(4,178)
Increase due to invoicing during the year, excluding amounts recognised as revenue during the year	4,140	3,469
Translation exchange difference	(2)	(15)
Balance at the end of the year	4,546	4,122

Reconciliation of revenue recognised with the contracted price is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Contracted price	2,59,076	2,44,803
Reductions towards variable consideration components	(3,752)	(3,910)
Revenue recognised	2,55,324	2,40,893

The reduction towards variable consideration comprises of volume discounts, service level credits, etc.

#### 13) Other income

Dividend income is recorded when the right to receive payment is established. Interest income is recognised using the effective interest method.

Other income consist of the following:

		,
	Year ended March 31, 2025	Year ended March 31, 2024
Interest income	3,296	3,781
Dividend income	43	41
Net gain on disposal / fair valuation of investments carried at fair value through profit or loss	258	301
Net gain on sale of investments other than equity shares carried at fair value through OCI	11	11
Net gain on disposal of property, plant and equipment	20	7
Net gain on lease modification	15	7
Net foreign exchange gain	260	223
Rent income	3	-
Other income	56	51
	3,962	4,422



(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Interest income comprise:		
Interest on bank balances and bank deposits	888	751
Interest on financial assets carried at amortised cost	224	398
Interest on financial assets carried at fair value through OCI	2,114	2,198
Other interest (including interest on tax refunds)	70	434
Dividend income comprise:		
Dividend from mutual fund units and other investments	43	41

#### 14) Employee benefits

#### **Defined benefit plans**

For defined benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each balance sheet date. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling and the return on plan assets (excluding interest), is reflected immediately in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Past service cost, both vested and unvested, is recognised as an expense at the earlier of (a) when the plan amendment or curtailment occurs; and (b) when the entity recognises related restructuring costs or termination benefits.

The retirement benefit obligations recognised in the balance sheet represents the present value of the defined benefit obligations reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited to the present value of available refunds and reductions in future contributions to the scheme.

The Group provides benefits such as gratuity, pension and provident fund (Company managed fund) to its employees which are treated as defined benefit plans.

#### **Defined contribution plans**

Contributions to defined contribution plans are recognised as expense when employees have rendered services entitling them to such benefits.

The Group provides benefits such as superannuation, provident fund (other than Company managed fund) and foreign defined contribution plans to its employees which are treated as defined contribution plans.

#### **Short-term employee benefits**

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages etc. and the expected cost of ex-gratia are recognised in the period in which the employee renders the related service. A liability is recognised for the amount expected to be paid when there is a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### **Compensated absences**

Compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related services are recognised as undiscounted liability at the balance sheet date. Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognised as an actuarially determined liability at the present value of the defined benefit obligations at the balance sheet date using the Projected Unit Credit Method.

Employee benefit expenses consist of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
Salaries, incentives and allowances	1,30,035	1,25,432
Contributions to provident and other funds	11,753	10,962
Staff welfare expenses	4,000	3,737
	1,45,788	1,40,131



Employee benefit obligations consist of the following:

#### Employee benefit obligations - Non-current

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Gratuity liability	17	15
Foreign defined benefit plans	548	502
Other employee benefit obligations	276	169
	841	686

#### **Employee benefit obligations - Current**

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Compensated absences	4,839	4,480
Other employee benefit obligations	46	39
	4,885	4,519

Employee benefit plans consist of the following:

#### **Gratuity and pension**

In accordance with Indian law, Tata Consultancy Services Limited and its subsidiaries in India operate a scheme of gratuity which is a defined benefit plan. The gratuity plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment of an amount equivalent to 15 to 30 days' salary payable for each completed year of service. Vesting occurs upon completion of five continuous years of service. The Company manages the plan through a trust. Trustees administer contributions made to the trust. Certain overseas subsidiaries and branches of the Company also provide for retirement benefit pension plans in accordance with the local laws.

The following table sets out the details of the defined benefit retirement plans and the amounts recognised in the financial statements:

		Year ende	d March 31	l, 2025			Year ended March 31, 2024			
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total
Change in benefit obligations										
Benefit obligations,	5,300	3	1,898	392	7,593	4,667	3	1,833	294	6,797
beginning of the year										
Translation exchange difference	-	-	70	(21)	49	-	-	26	13	39
Plan participants' contribution	-	-	21	-	21	-	-	20	-	20
Service cost	540	-	32	64	636	485	-	33	82	600
Interest cost	395	-	61	18	474	363	-	57	18	438
Remeasurement of the defined benefit obligations	319	1	48	17	385	168	-	(16)	10	162
Past service cost	-	-	-	-	-	-	-	6	6	12
Benefits paid	(364)	-	(68)	(35)	(467)	(383)	-	(61)	(31)	(475)
Benefit obligations,	6,190	4	2,062	435	8,691	5,300	3	1,898	392	7,593
end of the year										



(₹ crore)

		Year ende	d March 3	1, 2025			Year ended	March 3		Corore
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total
Change in plan assets										
Fair value of plan assets,	7,234	-	2,078	-	9,312	6,405	-	1,929	-	8,334
beginning of the year										
Translation exchange	-	-	73	-	73	-	-	26	-	26
difference										
Plan assumed on	-	-	-	-	-	-	-	-	-	-
insourcing of employees										
Interest income	529	-	70	-	599	501	-	61	-	562
Employers' contributions	367	-	56	-	423	601	-	53	-	654
Plan participants'	-	-	21	-	21	-	-	20	-	20
contribution										
Benefits paid	(364)	-	(68)	-	(432)	(383)	-	(61)	-	(444)
Remeasurement- return	140	-	138	-	278	110	-	50	-	160
on plan assets excluding										
amount included in										
interest income										
Fair value of plan assets,	7,906	-	2,368	-	10,274	7,234	-	2,078	-	9,312
end of the year										

(₹ crore)

	As at March 31, 2025						As at March 31, 2024			
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total
Funded status										
Deficit of plan assets over obligations	(13)	(4)	(113)	(435)	(565)	(12)	(3)	(110)	(392)	(517)
Surplus of plan assets over obligations	1,729	-	419	-	2,148	1,946	-	290	-	2,236
	1,716	(4)	306	(435)	1,583	1,934	(3)	180	(392)	1,719

	As at March 31, 2025					As at March 31, 2024				
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total
Category of assets										
Corporate bonds	2,023	-	77	-	2,100	1,960	-	371	-	2,331
Equity instruments	267	-	-	-	267	201	-	375	-	576
Government bonds and securities	3,559	-	-	-	3,559	3,172	-	-	-	3,172
Insurer managed funds	1,892	-	2,116	-	4,008	1,734	-	607	-	2,341
Bank balances	5	-	3	-	8	22	-	78	-	100
Others	160	-	172	-	332	145	-	647	-	792
	7,906	_	2,368	_	10,274	7,234		2,078	_	9,312



 $Net\ periodic\ gratuity\ /\ pension\ cost,\ included\ in\ employee\ cost\ consists\ of\ the\ following\ components:$ 

(₹ crore)

	Year ended March 31, 2025					Year ended March 31, 2024				
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total
Service cost	540	-	32	64	636	485	-	33	82	600
Net interest on defined benefit (assets) / obligations	(134)	-	(9)	18	(125)	(138)	-	(4)	18	(124)
Past service cost				-				6	6	12
Net periodic gratuity / pension cost Actual return on plan	406	-	23	82	511 877	611		35 111	106	488 722
assets					3,,	522				

Remeasurement of the defined benefit (assets) / obligations:

(₹ crore)

	Year ended March 31, 2025								
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total				
Actuarial losses arising from changes in demographic assumptions	12	-	1	1	14				
Actuarial losses arising from changes in financial assumptions	222	1	68	15	306				
Actuarial (gains) / losses arising from changes in experience adjustments	85	-	(21)	1	65				
Remeasurement of the defined benefit obligations	319	1	48	17	385				
Remeasurement- return on plan assets excluding amount included in interest income	(140)	-	(138)	-	(278)				
	179	1	(90)	17	107				

	Year ended March 31, 2024							
	Domestic plans funded	Domestic plans unfunded	Foreign plans funded	Foreign plans unfunded	Total			
Actuarial gains arising from changes in demographic assumptions	(2)	-	(4)	(3)	(9)			
Actuarial (gains) / losses arising from changes in financial assumptions	67	-	(43)	10	34			
Actuarial losses arising from changes in experience adjustments	103	-	31	3	137			
Remeasurement of the defined benefit obligations	168	-	(16)	10	162			
Remeasurement- return on plan assets excluding amount included in interest income	(110)	-	(50)	-	(160)			
	58		(66)	10	2			



The assumptions used in accounting for the defined benefit plan are set out below:

	As at March	31, 2025	As at March 31, 2024		
	Domestic plans	Foreign plans	Domestic plans	Foreign plans	
Discount rate	6.50%- 6.75%	1.10%- 9.40%	7.00%- 7.25%	1.57%- 9.40%	
Rate of increase in compensation levels of covered employees	6.00%- 10.00%	1.25%- 7.00%	5.00%- 10.00%	1.75%- 7.00%	
Rate of return on plan assets	6.50%- 6.75%	1.10%- 9.40%	7.00%- 7.25%	1.57%- 9.40%	
Weighted average duration of defined benefit obligations	6-12 Years	3-27 Years	2-11 Years	3-27 Years	

Future mortality assumptions are taken based on the published statistics by the Insurance Regulatory and Development Authority of India.

The expected benefits are based on the same assumptions as are used to measure Group's defined benefit plan obligations as at March 31, 2025. The Group is expected to contribute ₹40 crore to defined benefit plan obligations funds for the year ending March 31, 2026 comprising domestic component of ₹7 crore and foreign component of ₹33 crore.

The significant actuarial assumptions for the determination of the defined benefit obligations are discount rate and expected salary increase. The sensitivity analysis below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

If the discount rate increases / decreases by 0.50%, the defined benefit obligations would increase / (decrease) as follows:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Increase of 0.50%	(318)	(272)
Decrease of 0.50%	350	300

If the expected salary growth increases / decreases by 0.50%, the defined benefit obligations would increase / (decrease) as follows:

(₹ crore)

	As at March 31, 2025	As at March 31, 2024
Increase of 0.50%	198	163
Decrease of 0.50%	(190)	(157)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligations as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligations has been calculated using the Projected Unit Credit Method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligations recognised in the balance sheet.

Each year an Asset-Liability matching study is performed in which the consequences of the strategic investment policies are analysed in terms of risk and return profiles. Investment and contribution policies are integrated within this study.

The defined benefit obligations shall mature after year ended March 31, 2025 as follows:

Year ending March 31,	Defined benefit obligations
2026	974
2027	847
2028	884
2029	841
2030	788
2031-2035	3,395



#### **Provident fund**

In accordance with Indian law, all eligible employees of Tata Consultancy Services Limited in India are entitled to receive benefits under the provident fund plan in which both the employee and employer (at a determined rate) contribute monthly to a trust set up by the Company to manage the investments and distribute the amounts entitled to employees. This plan is a defined benefit plan as the Company is obligated to provide its members a rate of return which should, at the minimum, meet the interest rate declared by Government administered provident fund. A part of the Company's contribution is transferred to the Government administered pension fund. The contributions made by the Company and the shortfall of interest, if any, are recognised as an expense in profit and loss under employee benefit expenses. In accordance with an actuarial valuation of provident fund liabilities on the basis of guidance issued by Actuarial Society of India and based on the assumptions as mentioned below, there is no deficiency in the interest cost as the present value of the expected future earnings of the fund is greater than the expected amount to be credited to the individual members based on the expected guaranteed rate of interest of Government administered provident fund.

All eligible employees of Indian subsidiaries of the Company are entitled to receive benefits under the provident fund plan in which both the employee and employer (at a determined rate) contribute monthly to the Government administered provident fund plan. A part of the Company's contribution is transferred to the Government administered pension fund. This plan is a defined contribution plan as the obligation of the employer is limited to the monthly contributions made to the fund. The contributions made to the fund are recognised as an expense in profit and loss under employee benefit expenses.

The following table sets out the details of the defined benefit provident fund plan and the amounts recognised in the financial statements:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Change in benefit obligations		
Benefit obligations, beginning of the year	29,170	25,511
Employee contribution	2,614	2,543
Service cost	967	920
Interest cost	2,387	2,142
Obligations transferred in	653	801
Benefits paid	(2,814)	(2,747)
Benefit obligations, end of the year	32,977	29,170

(₹ crore)

1				
Year ended March 31, 2025		Year ended March 31, 2024		
Change in plan assets				
Plan assets, beginning of the year	29,326	25,834		
Interest income	2,387	2,142		
Contributions	3,581	3,463		
Assets transferred in	653	801		
Benefits paid	(2,814)	(2,747)		
Remeasurement- return on plan assets excluding amount included in interest income	(116)	(167)		
Plan assets, end of the year	33,017	29,326		

Net periodic provident fund cost, included in the employee cost consists of the following components:

	Year ended March 31, 2025	Year ended March 31, 2024
Service cost	967	920
Net periodic provident fund cost	967	920



The plan asset investment is as per pattern specified by Employee's Provident Fund Organisation with more than 90% of the assets invested in Government bonds and debt instruments.

The assumptions used in determining the present value obligation of interest guarantee under the deterministic approach are as follows:

	As at March 31, 2025	As at March 31, 2024
Discount rate	6.50%	7.25%
Average remaining tenure of investment portfolio	6 Years	6 Years
Guaranteed rate of return	8.25%	8.25%

The Group expensed ₹1,693 crore and ₹1,698 crore for the years ended March 31, 2025 and 2024, respectively, towards provident fund

#### Superannuation

All eligible employees on Indian payroll are entitled to benefits under Superannuation, a defined contribution plan. The Group makes monthly contributions until retirement or resignation of the employee. The Group recognises such contributions as an expense when incurred. The Group has no further obligation beyond its monthly contribution.

The Group expensed ₹498 crore and ₹452 crore for the years ended March 31, 2025 and 2024, respectively, towards Employees' Superannuation Fund.

#### Foreign defined contribution plans

The Group expensed ₹2,768 crore and ₹2,529 crore for the years ended March 31, 2025 and 2024, respectively, towards foreign defined contribution plans.

#### 15) Cost recognition

Costs and expenses are recognised when incurred and have been classified according to their nature.

The costs of the Group are broadly categorised in employee benefit expenses, cost of equipment and software licences, depreciation and amortisation expense and other expenses. Other expenses mainly include fees to external consultants, facility expenses, travel expenses, communication expenses, bad debts and advances written off, allowance for expected credit losses and doubtful advances (net) and other expenses. Other expenses are aggregation of costs which are individually not material such as commission and brokerage, recruitment and training, entertainment, etc.

#### (a) Cost of equipment and software licences

Cost of equipment and software licences consist of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
Raw materials, sub-assemblies and components consumed	49	42
Equipment and software licences purchased	11,600	3,655
	11,649	3,697
Finished goods and work-in-progress		
Opening stock	_*	5
Less: Closing stock	1	_*
	(1)	5
	11,648	3,702

<sup>\*</sup>Represents value less than ₹0.50 crore.



#### (b) Other expenses

Other expenses consist of the following:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Fees to external consultants	11,695	15,820
Facility expenses	3,456	3,100
Travel expenses	3,213	2,970
Communication expenses	2,365	2,261
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	128	114
Other expenses	9,624	8,499
	30,481	32,764

Other expenses include ₹4,337 crore and ₹4,017 crore for the years ended March 31, 2025 and 2024, respectively, towards project expenses.

The Company made a contribution to an electoral trust of ₹218 crore and NIL for the years ended March 31, 2025 and 2024, respectively, which is included in other expenses.

#### 16) Finance costs

Finance costs consist of the following:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Interest on lease liabilities	632	518
Interest on tax matters	-	30
Other interest costs	164	230
	796	778

#### 17) Income taxes

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in statement of profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively.

#### **Current income taxes**

The current income tax expense includes income taxes payable by the Company and its subsidiaries in India and overseas.

The Company has recognised income tax expenses applying the provisions under section 115BAA of the Income-tax Act, 1961.

Current income tax payable by overseas branches of the Company is computed in accordance with the tax laws applicable in the jurisdiction in which the respective branch operates. The taxes paid are generally available for set off against the Indian income tax liability of the Company's worldwide income.

The current income tax expense for overseas subsidiaries has been computed based on the tax laws applicable to each subsidiary in the respective jurisdiction in which it operates.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Advance taxes and provisions for current income taxes are presented in the balance sheet after off-setting advance tax paid and income tax provision arising in the same tax jurisdiction and where the relevant tax paying unit intends to settle the asset and liability on a net basis.



The Organisation for Economic Co-operation and Development (OECD) has published the model rules for global minimum tax (Pillar Two model rules). Pillar Two legislation has been enacted, or substantively enacted, in certain jurisdictions where the Group operates. The Group is within the scope of the OECD Pillar Two model rules and has evaluated the potential exposure to global minimum tax. The Group does not expect any material financial impact for the current period. The evaluation of the potential exposure is based on the most recent country-by-country reporting, and financial statements for the constituent entities in the Group.

#### **Deferred income taxes**

Deferred income tax is recognised using the balance sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount, except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination, affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred income tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred income tax liabilities are recognised for all taxable temporary differences except in respect of taxable temporary differences associated with investments in subsidiaries where timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets and liabilities are measured using substantively enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

Deferred tax assets include Minimum Alternate Tax (MAT) paid in accordance with the tax laws in India, to the extent it would be available for set off against future current income tax liability. Accordingly, MAT is recognised as deferred tax asset in the balance sheet when the asset can be measured reliably and it is probable that the future economic benefit associated with the asset will be realised.

The income tax expense consists of the following:

	Year ended March 31, 2025	Year ended March 31, 2024
Current tax		
Current tax expense for current year	18,113	16,284
Current tax benefit pertaining to prior years	(1,203)	(420)
	16,910	15,864
Deferred tax		
Deferred tax expense / (benefit) for current year	(366)	3
Deferred tax expense / (benefit) pertaining to prior years	(10)	31
	(376)	34
	16,534	15,898



The reconciliation of estimated income tax expense at Indian statutory income tax rate to income tax expense reported in consolidated statement of profit and loss is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Profit before tax	65,331	61,997
Indian statutory income tax rate	25.17%	34.94%
Expected income tax expense	16,442	21,664
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense		
Tax holidays	-	(6,407)
Income exempt from tax	(549)	(522)
Undistributed earnings in branches and subsidiaries	(60)	111
Tax on income at different rates	1,556	891
Tax pertaining to prior years	(1,213)	(389)
Effect of tax rate change under new regime	-	441
Others (net)	358	109
Total income tax expense	16,534	15,898

Significant components of net deferred tax assets and liabilities for the year ended March 31, 2025 are as follows:

	Opening balance	Recognised in profit and loss	Recognised in / reclassified from other comprehensive income	Exchange difference	Closing balance
Deferred tax assets / (liabilities) in relation to					
Property, plant and equipment and intangible	739	320	-	(7)	1,052
assets					
Provision for employee benefits	1,108	91	(27)	5	1,177
Cash flow hedges	3	-	3	-	6
Receivables, financial assets at amortised cost	422	32	-	(1)	453
Branch profit tax	(100)	(66)	-	-	(166)
Undistributed earnings of subsidiaries	(680)	126	-	-	(554)
Unrealised gain on securities carried at	(126)	-	(149)	-	(275)
fair value through profit or loss / other					
comprehensive income					
Lease liabilities and right-of-use assets	270	(27)	-	(2)	241
Others	790	(100)	-	(26)	664
	2,426	376	(173)	(31)	2,598



Gross deferred tax assets and liabilities are as follows:

(₹ crore)

			( ( 0.0.0)
As at March 31, 2025	Assets	Liabilities	Net
Deferred tax assets / (liabilities) in relation to			
Property, plant and equipment and intangible assets	1,175	123	1,052
Provision for employee benefits	1,180	3	1,177
Cash flow hedges	6	-	6
Receivables, financial assets at amortised cost	454	1	453
MAT credit entitlement	-	-	-
Branch profit tax	-	166	(166)
Undistributed earnings of subsidiaries	-	554	(554)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(272)	3	(275)
Lease liabilities	1,680	-	1,680
Right-of-use-assets	(1,439)	-	(1,439)
Others	794	130	664
	3,578	980	2,598

Significant components of net deferred tax assets and liabilities for the year ended March 31, 2024 are as follows:

	Opening balance	Recognised in profit and loss	Recognised in / reclassified from other comprehensive income	Exchange difference	Closing balance
Deferred tax assets / (liabilities) in relation to					
Property, plant and equipment and intangible	686	52	-	1	739
assets					
Provision for employee benefits	1,056	84	(24)	(8)	1,108
Cash flow hedges	6	-	(3)	-	3
Receivables, financial assets at amortised cost	438	(15)	-	(1)	422
MAT credit entitlement	-	-	-	-	-
Branch profit tax	(135)	35	-	-	(100)
Undistributed earnings of subsidiaries	(534)	(146)	-	-	(680)
Unrealised gain on securities carried at	(84)	(2)	(37)	(3)	(126)
fair value through profit or loss / other comprehensive income					
Lease liabilities and right-of-use assets	250	20	-	-	270
Others	832	(62)		20	790
	2,515	(34)	(64)	9	2,426



Gross deferred tax assets and liabilities are as follows:

(₹ crore)

As at March 31, 2024	Assets	Liabilities	Net
Deferred tax assets / (liabilities) in relation to			
Property, plant and equipment and intangible assets	862	123	739
Provision for employee benefits	1,149	41	1,108
Cash flow hedges	3	-	3
Receivables, financial assets at amortised cost	422	-	422
Branch profit tax	-	100	(100)
Undistributed earnings of subsidiaries	-	680	(680)
Unrealised gain on securities carried at fair value through profit or loss / other comprehensive income	(124)	2	(126)
Lease liabilities	1,314	-	1,314
Right-of-use-assets	(1,044)		(1,044)
Others	821	31	790
	3,403	977	2,426

Under the Income-tax Act, 1961, unabsorbed business losses expire 8 years after the year in which they originate. In respect of certain foreign subsidiaries, business losses can be carried forward indefinitely unless there is a substantial change in the ownership.

Unrecognised deferred tax assets relate primarily to business losses and tax credit entitlements which do not qualify for recognition as per the applicable accounting standards. These unabsorbed business losses will expire based on the year of origination as follows:

(₹ crore)

March 31,	Unabsorbed business losses
2027	1
2030	-
Thereafter	35
	36

Deferred tax liability on temporary differences of ₹8,352 crore as at March 31, 2025, associated with investments in subsidiaries, has not been recognised, as it is the intention of Tata Consultancy Services Limited to reinvest the earnings of these subsidiaries for the foreseeable future.

#### **Direct tax contingencies**

The Company and its subsidiaries have ongoing disputes with income tax authorities in India and in some of the other jurisdictions where they operate. The disputes relate to tax treatment of certain expenses claimed as deduction, computation or eligibility of tax incentives and allowances and characterisation of fees for services received. Contingent liability in respect of tax demands received from direct tax authorities in India and other jurisdictions is ₹1,073 crore and ₹1,871 crore as at March 31, 2025 and March 31, 2024, respectively. These demand orders are being contested by the Company and its subsidiaries based on the management evaluation and advise of tax consultants. In respect of tax contingencies of ₹318 crore and ₹318 crore as at March 31, 2025 and 2024, respectively, not included above, the Company is entitled to an indemnification from the seller of TCS e-Serve Limited.

The Group periodically receives notices and inquiries from income tax authorities related to the Group's operations in the jurisdictions it operates in. The Group has evaluated these notices and inquiries and has concluded that any consequent income tax claims or demands by the income tax authorities will not succeed on ultimate resolution.

The number of years that are subject to tax assessments varies depending on tax jurisdiction. The major tax jurisdictions of Tata Consultancy Services Limited include India, United States of America and United Kingdom. In India, tax filings from fiscal 2022 are generally subject to examination by the tax authorities. In United States of America, the federal statute of limitation applies to fiscals 2020 and earlier and applicable state statutes of limitation vary by state. In United Kingdom, the statute of limitation generally applies to fiscal 2019 and earlier.



#### 18) Earnings per share

Basic earnings per share is computed by dividing profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. The Company did not have any potentially dilutive securities in any of the periods presented.

	Year ended March 31, 2025	Year ended March 31, 2024
Profit for the year attributable to shareholders of the Company (₹ crore)	48,553	45,908
Weighted average number of equity shares	361,80,87,518	364,68,51,755
Basic and diluted earnings per share (₹)	134.19	125.88
Face value per equity share (₹)	1	1

#### 19) Segment information

Operating segments are defined as components of an enterprise for which discrete financial information is available that is evaluated regularly by the chief operating decision maker, in deciding how to allocate resources and assessing performance. The Group's chief operating decision maker is the Chief Executive Officer and Managing Director.

The Group has identified business segments ('industry vertical') as reportable segments. The business segments comprise:

- 1) Banking, Financial Services and Insurance, 2) Manufacturing, 3) Consumer Business, 4) Communication, Media and Technology,
- 5) Life Sciences and Healthcare and 6) Others such as Energy, Resources and Utilities, s-Governance and Products.

Revenue and expenses directly attributable to segments are reported under each reportable segment. Expenses which are not directly identifiable to each reporting segment have been allocated on the basis of associated revenue of the segment. All other expenses which are not attributable or allocable to segments have been disclosed as unallocable expenses.

The assets and liabilities of the Group are used interchangeably amongst segments. Allocation of such assets and liabilities is not practicable and any forced allocation would not result in any meaningful segregation. Hence assets and liabilities have not been identified to any of the reportable segments.

Summarised segment information for the years ended March 31,2025 and 2024, is as follows:

Year ended March 31, 2025 (₹ crore)

	Banking, Financial Services and Insurance	Manufacturing	Consumer Business	Communication, Media and Technology	Life Sciences and Healthcare	Others	Total
Revenue from operations	94,597	25,170	40,197	45,893	26,456	23,011	2,55,324
Segment result	25,135	8,225	11,222	9,582	7,448	5,795	67,407
Total unallocable expenses							6,038
Operating income							61,369
Other income							3,962
Profit before tax							65,331
Tax expense							16,534
Profit for the year							48,797
Depreciation and amortisation							5,242
expense (unallocable)							
Significant non-cash items	7	(2)	7	37	(11)	91	128
(allocable)							



#### Year ended March 31, 2024

(₹ crore)

	Banking, Financial Services and Insurance	Manufacturing	Consumer Business	Communication, Media and Technology	Life Sciences and Healthcare	Others	Total
Revenue from operations	90,928	23,491	39,357	39,391	26,745	20,981	2,40,893
Segment result	23,574	7,268	10,252	10,918	7,611	4,673	64,296
Total unallocable expenses*							6,721
Operating income							57,575
Other income							4,422
Profit before tax							61,997
Tax expense							15,898
Profit for the year							46,099
Depreciation and							4,985
amortisation expense							
(unallocable)							
Significant non-cash items	(13)	22	3	-	9	92	113
(allocable)							

<sup>\*</sup>Includes settlement of legal claim of ₹958 crore (Refer note 20).

Information regarding geographical revenue is as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Americas (1)	1,27,870	1,27,939
Europe (2)	79,487	75,624
India	22,060	13,562
Others	25,907	23,768
Total	2,55,324	2,40,893

Geographical non-current assets (property, plant and equipment, right-of-use assets, goodwill, other intangible assets, income tax assets and other non-current assets) are allocated based on the location of the assets.

Information regarding geographical non-current assets is as follows:

(₹ crore)

Geography	As at March 31, 2025	As at March 31, 2024
Americas (3)	2,520	3,158
Europe (4)	4,059	3,818
India	22,186	18,307
Others	1,122	1,081
Total	29,886	26,364

- (1) includes revenue in the United States of America of ₹113,559 crore and ₹85,628 crore for the years ended March 31, 2025 and 2024, respectively.
- (2) includes revenue in the United Kingdom of ₹42,977 crore and ₹29,554 crore for the years ended March 31, 2025 and 2024, respectively.
- (3) is substantially related to operations in the United States of America.
- (4) includes non-current assets in the United Kingdom of ₹1,524 crore and ₹1,814 crore as at March 31, 2025 and 2024, respectively.

#### Information about major customers

No single customer represents 10% or more of the Group's total revenue for the year ended March 31, 2025 and 2024, respectively.



#### 20) Commitments and contingencies

#### **Capital commitments**

The Group has contractually committed (net of advances) ₹2,574 crore and ₹2,032 crore as at March 31, 2025 and March 31, 2024, respectively, for purchase of property, plant and equipment.

#### Contingencies

#### Direct tax matters

Refer note 17

#### Indirect tax matters

The Company and its subsidiaries have ongoing disputes with tax authorities mainly relating to treatment of characterisation and classification of certain items. The Company and its subsidiaries have demands amounting to ₹1,190 crore and ₹1,161 crore as at March 31, 2025 and 2024, respectively, from various indirect tax authorities which are being contested by the Company and its subsidiaries based on the management evaluation and advice of tax consultants.

#### Other claims

- Claims aggregating ₹248 crore and ₹226 crore as at March 31, 2025 and 2024, respectively, against the Group have not been acknowledged as debts.
- In April 2019, Computer Sciences Corporation (referred to as CSC) filed a legal claim against the Company in the Court of Northern District of Texas and Dallas Division (trial court) alleging misappropriation of trade secrets and other CSC's confidential information and sought preliminary and permanent injunctive relief, and unspecified monetary damages and disgorgement of profits.

A trial before an advisory jury was held and on November 17, 2023, the jury returned an advisory verdict in favour of CSC, finding that the Company misappropriated CSC's trade secrets and recommended compensation of US \$70 million (equivalent to ₹598 crore) and a further punitive damage of US \$140 million (equivalent to ₹1,196 crore) to be paid by the Company to CSC. Subsequently, the parties filed their respective written submissions in the matter. On June 13, 2024, the trial court passed a judgement as follows:

- 1. The Court ordered that the Company is liable to CSC for US \$56 million (equivalent to ₹478 crore) in compensatory damages and US \$112 million (equivalent to ₹957 crore) in exemplary damages.
- 2. The Court also assessed that the Company is liable for US \$26 million (equivalent to ₹222 crore) in prejudgment interest through June 13, 2024.
- 3. The Court also passed certain injunction and other reliefs against the Company.

Pursuant to US Court procedures, a Letter of Credit has been made available to CSC for ₹2,136 crore (US \$250 million) as financial security in order to stay execution of the judgement pending appeal proceedings and conclusion.

The Company, based on external opinion and legal assessment, believes that it has a strong case and would defend its position vigorously and pursue legal remedies to overturn the adverse judgement of the trial court.

In October 2014, Epic Systems Corporation (referred to as Epic) filed a legal claim against the Company in the Court of Western District Madison, Wisconsin alleging unauthorised access to and download of their confidential information and use thereof in the development of the Company's product MedMantra. Pursuant to unfavourable judgment from the District Court and Appeals Court which awarded US \$140 million as compensatory damages and US \$140 million as punitive damages, Epic invoked payment of US \$140 million out of US \$440 million Letter of Credit provided as security, towards compensatory damages in April 2022. The Company's petition to the Supreme Court to review the entire judgement including both the compensatory and punitive damages re-affirmed by the Appeals Court was rejected by the Supreme Court on November 20, 2023, pursuant to which, punitive damages of US \$140 million was paid on December 1, 2023. The Company provided the balance punitive damages amount of US \$115 million (equivalent to ₹958 crore) in its financial statements for the year ended March 31, 2024 and disclosed the same as an "exceptional item" in the consolidated statement of profit and loss.

#### Letter of comfort

The Company has given letter of comfort to banks for credit facilities availed by its subsidiaries. As per the terms of letter of comfort, the Company undertakes not to divest its ownership interest directly or indirectly in the subsidiary and provide such managerial, technical and financial assistance to ensure continued successful operations of the subsidiary.

The amounts assessed as contingent liability do not include interest that could be claimed by counter parties.



21) Statement of net assets, profit and loss and other comprehensive income attributable to owners and non-controlling interests

Notes forming part of Consolidated Financial Statements

31 186 154 1,204 15 826 15 1,041 29 153 (₹ crore) 141 152 48,361 comprehensive income comprehensive 90.0 1.46 85.95 0.33 0.25 1.84 2.13 0.27 0.01 0.03 0.05 0.81 As % of total <u>1</u> (24) 304 (3) Amount (₹ crore) comprehensive income Share in other (7.48) As % of consolidated 94.70 (0.93)comprehensive income Amount (₹ crore) 48,057 25 31 187 1,065 1,204 15 29 456 152 826 15 141 Share in Profit or loss consolidated profit or loss 1.47 90.0 85.90 0.33 1.90 2.15 0.25 0.03 0.05 0.82 0.27 As % of Net assets, i.e. total assets 300 976 75,617 137 515 154 14 662 83 167 885 1,448 1,825 398 714 451 (₹ crore) minus total liabilities consolidated 73.95 0.50 0.15 0.65 0.16 1.78 0.08 0.87 1.41 0.91 0.01 0.39 0.70 0.44 1.81 As % of power as at March 31, 2024 100.00 100.00 100.00 % of voting 51.00 89.00 100.00 74.00 100.00 100.00 100.00 100.00 100.00 100.00 power as at March 31, 2025 51.00 89.00 100.00 74.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 % of voting Country of incorporation Uruguay Argentina Canada Mexico India U.S.A. Brazil India India Chile India India India Chile India India India ICS e-Serve International Limited Tata Consultancy Services Chile **FRIL Bengaluru Real Estate Five** TCS Inversiones Chile Limitada **FRIL Bengaluru Real Estate Six** Tata Consultancy Services De Tata Consultancy Services Do C-Edge Technologies Limited Tata America International Tata Consultancy Services Tata Consultancy Services Tata Consultancy Services TCS Iberoamerica S.A MahaOnline Limited Name of the entity Mexico, S.A. De C.V. APTOnline Limited **MP Online Limited** TCS Foundation Subsidiaries Corporation Canada Inc. Foreign -imited Indian



Name of the entity	Country of incorporation	% of voting power as at March 31, 2025	% of voting power as at March 31, 2024	Net assets, i.e. total assets minus total liabilities	. total assets liabilities	Share in Profit or loss	fit or loss	Share in other comprehensive income	ther e income	Share in total comprehensive income	otal e income
				As % of consolidated net assets	Amount (₹ crore)	As % of consolidated profit or loss	Amount (₹ crore)	As % of consolidated other comprehensive income	Amount (₹ crore)	As % of total comprehensive income	Amount (₹ crore)
TCS Solution Center S.A.	Uruguay	100.00	100.00	0.27	271	0.20	110	(2.18)	(7)	0.18	103
Tatasolution Center S.A.	Ecuador	100.00	100.00	0.14	140	0.10	54	(0.62)	(2)	0.00	52
MGDC S.C.	Mexico	100.00	100.00	0.03	26	0.01	4	•	1	0.01	4
TCS Uruguay S.A.	Uruguay	100.00	100.00	0.22	224	0.28	156		1	0.28	156
Tata Consultancy Services Guatemala, S.A.	Guatemala	100.00	100.00	0.03	34	0.02	10	ı	ı	0.05	10
Tata Consultancy Services Belgium	Belgium	100.00	100.00	0.49	200	0.07	38	ı	ı	0.07	38
Tata Consultancy Services De Espana S.A.	Spain	100.00	100.00	0.16	160	0.05	26	ı	1	0.05	26
Tata Consultancy Services Deutschland GmbH	Germany	100.00	100.00	0.83	847	0.10	57	(0.93)	(3)	0.10	54
Tata Consultancy Services Italia S.R.L.	Italy	100.00	100.00	0.11	113	0.05	30	ı	1	0.05	30
Tata Consultancy Services Netherlands B.V.	Netherlands	100.00	100.00	3.28	3,350	66.0	552	ı	ı	0.98	552
Tata Consultancy Services Sverige Aktiebolag	Sweden	100.00	100.00	1.06	1,079	0.47	265	t	1	0.47	265
Tata Consultancy Services (Portugal), Unipessoal	Portugal	100.00	100.00	0.07	74	0.03	18	1	ı	0.03	18
Diligenta Limited	U.K.	100.00	100.00	1.82	1,863	0.45	253		1	0.46	253
Tata Consultancy Services Luxembourg S.A.	Capellen (G.D. de Luxembourg)	100.00	100.00	0.12	126	0.10	54	•	ı	0.10	54
Tata Consultancy Services Switzerland Ltd	Switzerland	100.00	100.00	0.91	946	0.40	223	0.30	Н	0.40	224
Tata Consultancy Services France	France	100.00	100.00	(0.23)	(232)	60.0	53	(0.93)	(3)	0.09	20
Tata Consultancy Services Saudi Arabia	Saudi Arabia	100.00	100.00	0.32	328	0.29	165	(0.62)	(2)	0.29	163
Tata Consultancy Services U.K. Limited	U.K.	100.00	100.00	0.04	42	0.01	7	'	ı	0.01	7



Name of the entity	Country of incorporation	% of voting power as at March 31, 2025	% of voting power as at March 31, 2024	Net assets, i.e. total assets minus total liabilities	. total assets liabilities	Share in Profit or loss	fit or loss	Share in other comprehensive income	ther e income	Share in total comprehensive income	otal s income
				As % of consolidated net assets	Amount (₹ crore)	As % of consolidated profit or loss	Amount (₹ crore)	As % of consolidated other comprehensive income	Amount (₹ crore)	As % of total comprehensive income	Amount (₹ crore)
TCS Business Services GmbH	Germany	100.00	100.00	0.10	103	0.01	3	0.31	1	0.01	4
Tata Consultancy Services Bulgaria EOOD	Bulgaria	100.00	100.00	0.05	55	0.04	22		1	0.04	22
Tata Consultancy Services Ireland Limited	Ireland	100.00	100.00	0.42	433	0.27	152	1	ı	0.27	152
TCS Technology Solutions GmbH	Germany	100.00	100.00	0.86	880	(0.12)	(67)	18.38	59	(0.01)	(8)
Tata Consultancy Services Osterreich GmbH	Austria	100.00	100.00	0.02	17	0.02	12	ı	ı	0.05	12
Diligenta (Europe) B.V.	Netherlands	100.00	100.00	1	1	1	1	1	1	1	1
Tata Consultancy Services Asia Pacific Pte. Ltd.	Singapore	100.00	100.00	1.07	1,117	0.67	381	T.	1	0.68	381
Tata Consultancy Services Malaysia Sdn. Bhd.	Malaysia	100.00	100.00	0.12	126	60.0	52	· ·	ı	60.0	52
TCS FNS Pty Limited	Australia	100.00	100.00	0.14	139	0.08	44	1	1	0.07	44
TCS Financial Solutions Australia Pty Ltd	Australia	100.00	100.00	0.14	87	0.14	78	ı	1	0.14	78
Tata Consultancy Services Indonesia, PT	Indonesia	100.00	100.00	0.03	32	0.01	Ŋ	ı	1	0.01	Ω
Tata Consultancy Services (China) Co., Ltd.	China	100.00	100.00	0.40	414	0.16	88	T.	1	0.16	88
TCS Financial Solutions (Beijing) Co., Ltd.	China	ı	100.00	ı	1	1	7	ı	ı	ı	7
Tata Consultancy Services (Thailand) Limited	Thailand	100.00	100.00	0.03	27	0.05	10	1	1	0.05	10
Tata Consultancy Services (Philippines) Inc.	Philippines	100.00	100.00	0.22	228	0.30	167	0.31	Н	0.30	168
Tata Consultancy Services Japan, Ltd.	Japan	00.99	00.99	2.04	2,086	0.86	479	ı	1	0.84	479
Tata Consultancy Services (Africa) (Proprietary) Limited	South Africa	100.00	100.00	0.03	34	0.00	49	ı	1	0.09	49
Tata Consultancy Services (South Africa) (Proprietary) Limited	South Africa	70.00	100.00	0.07	69	0.05	26	1	1	0.05	26



Name of the entity	Country of incorporation	% of voting power as at March 31, 2025	% of voting power as at March 31, 2024	Net assets, i.e. total assets minus total liabilities	. total assets liabilities	Share in Profit or loss	it or loss	Share in other comprehensive income	ther e income	Share in total comprehensive income	otal e income
				As % of consolidated net assets	Amount (₹ crore)	As % of consolidated profit or loss	Amount (₹ crore)	As % of consolidated other comprehensive income	Amount (₹ crore)	As % of total comprehensive income	Amount (₹ crore)
Tata Consultancy Services Qatar	Qatar	100.00	100.00	0.05	51	1	(2)	1	-	1	(2)
Trusts	India	1	1	0.31	313	0.01	9	1	1	0.01	9
TOTAL				100.00	1,02,260	100.00	55,943	100.00	321	100.00	56,264
a) Adjustments arising out of consolidation					(6,489)		(7,146)		268		(6,878)
b) Non-controlling interests											
Indian subsidiaries											
APTOnline Limited					(12)		(3)		1		(3)
C-Edge Technologies Limited					(252)		(76)		ı		(92)
MP Online Limited					(17)		(3)		1		(3)
MahaOnline Limited					(21)		(1)		1		(1)
Foreign subsidiaries											
Tata Consultancy Services Japan, Ltd.					(069)		(161)		(18)		(179)
Tata Consultancy Services (South Africa) (Proprietary) Limited					(20)		1		1		1
TOTAL					(1,015)		(244)		(18)		(262)

# Notes:

- 1. TCS Financial Solutions (Beijing) Co., Ltd. merged with Tata Consultancy Services (China) Co. Ltd. w.e.f. July 1, 2024.
- (South Africa) (Proprietary) Limited (TCS SA), a step down wholly owned subsidiary of the Company, had entered into an agreement with Isisekelo Sethu Trust (Trust) to sell and dispose off 30% of shares held by TCS Africa in TCS SA to comply with the Broad-Based Black Economic Empowerment (B-BBEE) guidelines in South Africa. Accordingly, of shares held by TCS Africa in TCS SA were sold to the Trust for a consideration of ZAR 61 million (equivalent to ₹28 crore) on December 20, 2024. Consequent to the above transaction, TCS SA ceased to be a wholly owned step-down subsidiary of TCS. The Trust is a registered trust in South Africa which is formed for the purpose of, inter is facilitating the empowerment and development of previously disadvantaged and economically marginalized people in accordance with Broad Based Black Economic On December 20, 2024, Tata Consultancy Services (Africa) (Proprietary) Limited (TCS Africa), a wholly owned subsidiary of the Company, and Tata Consultancy Services Empowerment Act (B-BBEE Act). It is an independent entity and the Group neither controls nor exercises significant influence over the Trust.



3. On January 29, 2025, the Share Purchase and Securities Purchase Agreement (SSPA) has been executed between Tata Consultancy Services Limited (Company), Tata Realty and Infrastructure Limited (TRIL), TRIL Bengaluru Real Estate Five Limited (TBRF) and TRIL Bengaluru Real Estate Six Limited (TBRS) for acquisition of 100% equity shares and optionally redeemable convertible debentures of TBRF and TBRS held by TRIL, in two tranches at a consideration of ₹1,593 crore. The acquisition of TBRF and TBRS does not meet the definition of 'business' in accordance with Ind AS- 103 Business Combinations and is treated as acquisition of assets. The fair value of freehold land as determined by independent valuation is ₹1,600 crore. The fair value of capital work-in-progress is ₹25 crore, intercorporate deposits is ₹27 crore and the balance is towards the other assets and liabilities taken over. Based on the terms of the SSPA, on January 29, 2025 the Company paid ₹1,036 crore and recognised a financial liability of ₹557 crore (towards consideration payable at a future date for 35% stake) to acquire the entire stake in equity shares and optionally redeemable convertible debentures in TBRF and TBRS. Consequently, TBRF and TBRS have become wholly owned subsidiaries of the Company from that date.

#### 22) Related party transactions

The Company's principal related parties consist of its holding company Tata Sons Private Limited and its subsidiaries, its own subsidiaries, affiliates and key managerial personnel. The Group's material related party transactions and outstanding balances are with related parties with whom the Group routinely enter into transactions in the ordinary course of business.

Transactions and balances with its own subsidiaries are eliminated on consolidation.

Transactions with related parties are as follows:

		Year (	ended March 31, 2025		
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Revenue from operations	69	1,201	5,549	-	6,819
Rent income	-	3	-	-	3
Interest income	-	20	-	-	20
Purchases of goods and services (including reimbursements)	1	8,178	212	-	8,391
Brand equity contribution	348	-	-	-	348
Facility expenses	1	13	75	-	89
Lease rental	-	49	60	-	109
Bad debts and advances written off, allowance for doubtful trade receivables and advances (net)	-	8	2	-	10
Contribution and advance to post employment benefit plans	-	-	-	4,173	4,173
Purchase of property, plant and equipment	-	501	19	-	520
Loans and advances given	-	577	31	-	608
Loans and advances recovered	-	50	5	-	55
Dividend paid	32,184	12	4	-	32,200
Guarantees given	-	-	2	-	2
Purchase of investments	-	498	-	-	498
Acquisition of assets (Refer note 21)	-	1,620	-	-	1,620



(₹ crore)

	Year ended March 31, 2024				
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Revenue from operations	50	1,025	4,495	-	5,570
Purchases of goods and services (including reimbursements)	2	1,390	250	-	1,642
Brand equity contribution	352	-	-	-	352
Facility expenses	1	20	73	-	94
Lease rental	-	49	46	-	95
Bad debts and advances written off, allowance for doubtful trade receivables and advances (net)	-	7	(1)	-	6
Contribution and advance to post employment benefit plans	-	-	-	3,783	3,783
Purchase of property, plant and equipment	-	108	98	-	206
Loans and advances given	-	1,013	98	-	1,111
Loans and advances recovered	-	8	4	-	12
Loans and advances taken	-	27	1	-	28
Dividend paid	18,177	8	2	-	18,187
Buy-back of shares	10,548	4	3	-	10,555

Balances receivable from related parties are as follows:

(₹ crore)

	As at March 31, 2025				
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Trade receivables and contract assets	17	250	1,710	-	1,977
Investments, other financial assets and other	2	2,263	35	-	2,300
assets		2,513	1,745		4,277

	As at March 31, 2024				
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Trade receivables and contract assets	5	411	1,509	-	1,925
Investments, other financial assets and other assets	2	1,238	9	-	1,249
	7	1,649	1,518		3,174



Balances payable to related parties are as follows:

(₹ crore)

	As at March 31, 2025				
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities	333	5,268	306		5,907
Commitments	=	1,012	52	=	1,064

(₹ crore)

	As at March 31, 2024				
	Tata Sons Private Limited	Subsidiaries of Tata Sons Private Limited	Associates / joint ventures of Tata Sons Private Limited and their subsidiaries	Other related parties	Total
Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities	355	1,003	428	-	1,786
Commitments	-	1,412	13	-	1,425

Material related party transactions are as follows:

·				
	Year ended March 31, 2025	Year ended March 31, 2024		
Revenue from operations				
Jaguar Land Rover Limited	3,661	2,902		
Tata Steel IJmuiden BV	429	599		
Purchases of goods and services (including reimbursements) and net of cost recovery				
Tejas Networks Limited	7,508	754		
Advances given				
Tejas Networks Limited	500	960		
Contribution and advance to post employment benefit plans				
Tata Consultancy Services Employees' Provident Fund	3,870	3,485		
Acquisition of assets				
Tata Realty and Infrastructure Limited	1,620	-		



Material related party balances are as follows:

(₹ crore)

	V I			
	As at March 31, 2025	As at March 31, 2024		
Trade receivables and contract assets				
Jaguar Land Rover Limited	1,028	898		
Trade payables, unearned and deferred revenue, other financial liabilities and other liabilities				
Tejas Networks Limited	4,317	607		
Tata Realty and Infrastructure Limited	557	-		
Investments, other financial assets and other assets				
Tejas Networks Limited	1,460	960		
Tata Capital Limited	498	-		
Commitments				
Tata Projects Limited	946	1,388		

Transactions with key management personnel are as follows:

(₹ crore)

	Year ended March 31, 2025	Year ended March 31, 2024
Short-term benefits	45	57
Dividend paid during the year	1	1
Post-employment benefits	1	2
	47	60

The remuneration of directors and key executives is determined by the nomination and remuneration committee having regard to the performance of individuals and market trends.

23) No funds have been advanced / loaned / invested (from borrowed funds or from share premium or from any other sources / kind of funds) by the Group to any other person(s) or entity(ies), including foreign entities (Intermediaries), with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

No funds have been received by the Group from any person(s) or entity(ies), including foreign entities (Funding Parties), with the understanding (whether recorded in writing or otherwise) that the Group shall (i) directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- 24) The sitting fees and commission paid to non-executive directors is ₹12 crore and ₹15 crore as at March 31, 2025 and 2024, respectively.
- **25)** The Board of Directors approved post-employment benefits, payable to the retiring COO and Executive Director, which have been actuarially valued. Accordingly, the Company has recorded an expense of ₹22 crore during the year ended March 31, 2025.
- 26) The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment had released draft rules for the Code on Social Security, 2020 on November 13, 2020. The Company and its Indian subsidiaries will assess the impact and its evaluation once the subject rules are notified. The Company and its Indian subsidiaries will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.



#### 27) Dividends

Dividends paid during the year ended March 31, 2025 include an amount of ₹28.00 per equity share towards final dividend for the year ended March 31, 2024 and an amount of ₹96.00 per equity share towards interim dividends (including special dividend) for the year ended March 31, 2025. Dividends paid during the year ended March 31, 2024 include an amount of ₹24.00 per equity share towards final dividend for the year ended March 31, 2023 and an amount of ₹45.00 per equity share towards interim dividends (including special dividend) for the year ended March 31, 2024.

Dividends declared by the Company are based on profits available for distribution. On April 10, 2025, the Board of Directors of the Company have proposed a final dividend of ₹30.00 per equity share in respect of the year ended March 31, 2025 subject to the approval of shareholders at the Annual General Meeting, and if approved, would result in cash outflow of approximately ₹10,854 crore.

As per our report of even date attached

For BSR&Co.LLP **Chartered Accountants** 

Firm's registration no: 101248W/W-100022

Aniruddha Godbole

Partner Membership No: 105149

Mumbai, April 10, 2025

For and on behalf of the Board

K Krithiyasan

CEO and Managing Director

DIN: 10106739

Samir Seksaria CFO

Director DIN: 07121802

**Yashaswin Sheth** 

**Aarthi Subramanian** 

Company Secretary

