Hotel booking Data Analysis - Jupyter Notebook

localhost:8888/notebooks/Hotel booking Data Analysis.ipynb

Business Problem

In recent years, City Hotel and Resort Hotel have seen high cancellation rates. Each hotel is now dealing with a number of issues as a result, including fewer revenues and less than ideal hotel room use. Consequently, lowering cancellation rates is both hotels' primary goal in order to increase their efficiency in generating revenue, and for us to offer thorough business advice to address this problem.

The analysis of hotel booking cancellations as well as other factors that have no bearing on their business and yearly revenue generation are the main topics of this report.



Assumptions

- 1. No unusual occurrences between 2015 and 2017 will have a substantial impact on the data used.
- 2. The information is still current and can be used to analyze a hotel's possible plans in an efficient manner.
- 3. There are no unanticipated negatives to the hotel employing any advised technique.
- 4. The hotels are not currently using any of the suggested solutions.
- 5. The biggest factor affecting the effectiveness of earning income is booking cancellations.
- 6. Cancellations result in vacant rooms for the booked length of time.
- 7. Clients make hotel reservations the same year they make cancellations.

Research Question

- 1. What are the variables that affect hotel reservation cancellations?
- 2. How can we make hotel reservations cancellations better?
- 3. How will hotels be assisted in making pricing and promotional decisions?

Hypothesis

- 1. More cancellations occur when prices are higher.
- 2. When there is a longer waiting list, customers tend to cancel more frequently.
- 3. The majority of clients are coming from offline travel agents to make their reservations.

About Dataset

Context

This dataset contains 119390 observations for a City Hotel and a Resort Hotel. Each observation represents a hotel booking between the 1st of July 2015 and 31st of August 2017, including booking that effectively arrived and booking that were canceled.

Content

Since this is hotel real data, all data elements pertaining hotel or costumer identification were deleted. Four Columns, 'name', 'email', 'phone number' and 'credit card' have been artificially created and added to the dataset.

Acknowledgements

The data is originally from the article Hotel Booking Demand Datasets, written by Nuno Antonio, Ana Almeida, and Luis Nunes for Data in Brief, Volume 22, February 2019.

Importing Libraries

In [113]:

import pandas as pd

import matplotlib.pyplot as plt

import seaborn as sns

import warnings

warnings.filterwarnings('ignore')

Loading The Dataset

In [114]:

df = pd.read_csv('hotel_booking.csv')

Exploratory Data Analysis and Data Cleaning

In [115]:

first 5 rows of the dataset

df.head()

Out[115]:

	hotel	is_canceled	lead_time	arrival_date_year	arrival_date_month	arrival_date_week_number	arrival_date_day_of_r
0	Resort Hotel	0	342	2015	July	27	1
1	Resort Hotel	0	737	2015	July	27	1
2	Resort Hotel	0	7	2015	July	27	1
3	Resort Hotel	0	13	2015	July	27	1
4	Resort Hotel	0	14	2015	July	27	1

5 rows × 36 columns

In [116]:

last 5 rows of the dataset

df.tail()

Out[116]:

	hotel	is_canceled	lead_time	arrival_date_year	arrival_date_month	arrival_date_week_number	arrival_date_day
119385	City Hotel	0	23	2017	August	35	30
119386	City Hotel	0	102	2017	August	35	31
119387	City Hotel	0	34	2017	August	35	31

	hotel	is_canceled	lead_time	arrival_date_year	arrival_date_month	arrival_date_week_number	arrival_date_day
119388	City Hotel	0	109	2017	August	35	31
119389	City Hotel	0	205	2017	August	35	29

5 rows × 36 columns

```
In [117]:
\#shape of the dataset(total rows * total columns)
df.shape
Out[117]:
(119390, 36)
In [118]:
#remove personal data to generalize the data
#drop column (name, email, phone-number, credit_card)
df.drop(columns=['name', 'email','phone-number','credit_card'], inplace= True)
In [119]:
df.shape
Out[119]:
(119390, 32)
In [120]:
df.columns
Out[120]:
'arrival_date_day_of_month', 'stays_in_weekend_nights',
       'stays_in_week_nights', 'adults', 'children', 'babies', 'meal',
       'country', 'market_segment', 'distribution_channel',
       'is_repeated_guest', 'previous_cancellations',
       'previous_bookings_not_canceled', 'reserved_room_type',
'assigned_room_type', 'booking_changes', 'deposit_type', 'agent',
       'company', 'days_in_waiting_list', 'customer_type', 'adr',
       'required_car_parking_spaces', 'total_of_special_requests',
       'reservation_status', 'reservation_status_date'],
      dtype='object')
In [121]:
df.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 119390 entries, 0 to 119389
Data columns (total 32 columns):
   Column
                                  Non-Null Count
                                                  Dtype
0
    hotel
                                  119390 non-null object
1
    is canceled
                                  119390 non-null int64
                                  119390 non-null int64
2
    lead_time
3
    arrival_date_year
                                  119390 non-null int64
    arrival_date_month
                                 119390 non-null object
5
    arrival_date_week_number
                                  119390 non-null int64
    arrival_date_day_of_month
                                  119390 non-null int64
6
                                  119390 non-null int64
7
    stays_in_weekend_nights
8
    stays_in_week_nights
                                  119390 non-null
                                                  int64
    adults
                                 119390 non-null int64
10 children
                                  119386 non-null float64
11 babies
                                  119390 non-null int64
                                  119390 non-null object
12 meal
13 country
                                  118902 non-null object
14 market_segment
                                 119390 non-null object
15 distribution_channel
                                  119390 non-null object
16 is_repeated_guest
                                119390 non-null int64
17 previous_cancellations
                                 119390 non-null int64
18 previous_bookings_not_canceled 119390 non-null int64
                          119390 non-null object
19 reserved_room_type
20 assigned_room_type
                                  119390 non-null object
                                 119390 non-null int64
21 booking_changes
                                  119390 non-null object
22 deposit_type
23 agent
                                  103050 non-null float64
 24 company
                                  6797 non-null
                                                  float64
25 days_in_waiting_list
                                  119390 non-null int64
26 customer_type
                                  119390 non-null object
27 adr
                                  119390 non-null float64
28 required_car_parking_spaces
                                  119390 non-null int64
 29 total_of_special_requests
                                 119390 non-null int64
30 reservation_status
                                  119390 non-null object
                                  119390 non-null object
31 reservation status date
dtypes: float64(4), int64(16), object(12)
memory usage: 29.1+ MB
```

Converting "reservation_status_date" column to date-time format

RangeIndex: 119390 entries, 0 to 119389 Data columns (total 32 columns): Column Non-Null Count Dtype hotel 0 119390 non-null object 1 is canceled 119390 non-null int64 119390 non-null int64 2 lead_time 3 arrival_date_year 119390 non-null int64 119390 non-null object arrival_date_month 5 arrival_date_week_number 119390 non-null int64 arrival_date_day_of_month 6 119390 non-null int64 7 stays_in_weekend_nights 119390 non-null int64 8 stays_in_week_nights 119390 non-null int64 119390 non-null int64 adults 10 children 119386 non-null float64 11 babies 119390 non-null int64 119390 non-null object 12 meal 13 country 118902 non-null object 14 market_segment 119390 non-null object 15 distribution_channel 119390 non-null object 119390 non-null int64 119390 non-null int64 16 is_repeated_guest 17 previous_cancellations 18 previous_bookings_not_canceled 119390 non-null int64 119390 non-null object 19 reserved_room_type 20 assigned_room_type 119390 non-null object 119390 non-null int64 21 booking_changes 119390 non-null object 22 deposit_type 23 agent 103050 non-null float64 24 company 6797 non-null float64 25 days_in_waiting_list 119390 non-null int64 26 customer_type 119390 non-null object 27 adr 119390 non-null float64 28 required_car_parking_spaces 119390 non-null int64 29 total_of_special_requests 119390 non-null int64 30 reservation_status 119390 non-null object 119390 non-null datetime64[ns] 31 reservation status date dtypes: datetime64[ns](1), float64(4), int64(16), object(11)memory usage: 29.1+ MB

checkout catagorical columns(Dtype = object)

<class 'pandas.core.frame.DataFrame'>

In [124]:

df.describe(include= 'object')

Out[124]:

	hotel	arrival_date_month	meal	country	market_segment	distribution_channel	reserved_room_type	assigı
count	119390	119390	119390	118902	119390	119390	119390	11939
unique	2	12	5	177	8	5	10	12
top	City Hotel	August	ВВ	PRT	Online TA	TA/TO	А	А
freq	79330	13877	92310	48590	56477	97870	85994	74053

checkout unique values for each catagorical column

	hotel	arrival_date_month	meal	country	market_segment	$distribution_channel$	reserved_room_type	assigned_room_type	deposit_type	customer_t
count	119390	119390	119390	118902	119390	119390	119390	119390	119390	119
unique	2	12	5	177	8	5	10	12	3	

In [125]:

for col in df.describe(include= 'object').columns:
 print(col)

print('-'*50)

print(df[col].unique())

```
hotel
['Resort Hotel' 'City Hotel']
arrival_date_month
['July' 'August' 'September' 'October' 'November' 'December' 'January'
 'February' 'March' 'April' 'May' 'June']
meal
['BB' 'FB' 'HB' 'SC' 'Undefined']
country
['PRT' 'GBR' 'USA' 'ESP' 'IRL' 'FRA' nan 'ROU' 'NOR' 'OMN' 'ARG' 'POL'
 'DEU' 'BEL' 'CHE' 'CN' 'GRC' 'ITA' 'NLD' 'DNK' 'RUS' 'SWE' 'AUS' 'EST'
 'CZE' 'BRA' 'FIN' 'MOZ' 'BWA' 'LUX' 'SVN' 'ALB' 'IND' 'CHN' 'MEX' 'MAR'
 'UKR' 'SMR' 'LVA' 'PRI' 'SRB' 'CHL' 'AUT' 'BLR' 'LTU' 'TUR' 'ZAF' 'AGO'
 'ISR' 'CYM' 'ZMB' 'CPV' 'ZWE' 'DZA' 'KOR' 'CRI' 'HUN' 'ARE' 'TUN' 'JAM'
 'HRV' 'HKG' 'IRN' 'GEO' 'AND' 'GIB' 'URY' 'JEY' 'CAF' 'CYP' 'COL'
 'KWT' 'NGA' 'MDV' 'VEN' 'SVK' 'FJI' 'KAZ' 'PAK' 'IDN' 'LBN' 'PHL' 'SEN'
 'SYC' 'AZE' 'BHR' 'NZL' 'THA' 'DOM' 'MKD' 'MYS' 'ARM' 'JPN' 'LKA' 'CUB'
 'CMR' 'BIH' 'MUS' 'COM' 'SUR' 'UGA' 'BGR' 'CIV' 'JOR' 'SYR' 'SGP' 'BDI'
 'SAU' 'VNM' 'PLW' 'QAT' 'EGY' 'PER' 'MLT' 'MWI' 'ECU' 'MDG' 'ISL' 'UZB'
 'NPL' 'BHS' 'MAC' 'TGO' 'TWN' 'DJI' 'STP' 'KNA' 'ETH' 'IRQ' 'HND' 'RWA'
 'KHM' 'MCO' 'BGD' 'IMN' 'TJK' 'NIC' 'BEN' 'VGB' 'TZA' 'GAB' 'GHA' 'TMP'
 'GLP' 'KEN' 'LIE' 'GNB' 'MNE' 'UMI' 'MYT' 'FRO' 'MMR' 'PAN' 'BFA' 'LBY'
 'MLI' 'NAM' 'BOL' 'PRY' 'BRB' 'ABW' 'AIA' 'SLV' 'DMA' 'PYF' 'GUY' 'LCA'
 'ATA' 'GTM' 'ASM' 'MRT' 'NCL' 'KIR' 'SDN' 'ATF' 'SLE' 'LAO']
market segment
['Direct' 'Corporate' 'Online TA' 'Offline TA/TO' 'Complementary' 'Groups'
 'Undefined' 'Aviation']
distribution channel
['Direct' 'Corporate' 'TA/TO' 'Undefined' 'GDS']
reserved_room_type
['C' 'A' 'D' 'E' 'G' 'F' 'H' 'L' 'P' 'B']
-----
assigned_room_type
['C' 'A' 'D' 'E' 'G' 'F' 'I' 'B' 'H' 'P' 'L' 'K']
deposit_type
['No Deposit' 'Refundable' 'Non Refund']
customer_type
['Transient' 'Contract' 'Transient-Party' 'Group']
reservation status
['Check-Out' 'Canceled' 'No-Show']
-----
check missing values
In [126]:
df.isnull().sum()[df.isnull().sum() > 0]
Out[126]:
children
              488
country
agent
            16340
           112593
company
dtype: int64
['children', 'country'] = drop rows as missing record is very less we can drop the rows of these
['agent','company'] = drop columns as missing record is very high we can drop these columns(we have no use)
In [127]:
df.drop(['agent','company'], axis = 1, inplace= True) # axis = 1 (columns), inplace = True (changes on the same dataset)
df.dropna(inplace= True) # removes entire record which has null value
df.isnull().sum() # after all missing value records removed
Out[128]:
```

hotel 0 is_canceled 0 lead_time 0 arrival_date_year 0 arrival_date_month arrival_date_week_number 0 $arrival_date_day_of_month$ 0 ${\tt stays_in_weekend_nights}$ 0 stays_in_week_nights adults children 0 babies 0 meal 0 country market_segment distribution_channel 0 is_repeated_guest ${\tt previous_cancellations}$ ${\tt previous_bookings_not_canceled}$ reserved_room_type assigned_room_type booking_changes 0 ${\tt deposit_type}$ 0 days_in_waiting_list customer_type adr 0 required_car_parking_spaces 0 ${\tt total_of_special_requests}$ 0 reservation_status 0 reservation_status_date dtype: int64

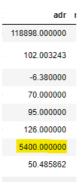
In [129]:

df.describe()

Out[129]:

	is_canceled	lead_time	arrival_date_year	arrival_date_week_number	arrival_date_day_of_month	stays_in_
count	118898.000000	118898.000000	118898.000000	118898.000000	118898.000000	118898.00
mean	0.371352	104.311435	2016.157656	27.166555	15.800880	0.928897
min	0.000000	0.000000	2015.000000	1.000000	1.000000	0.000000
25%	0.000000	18.000000	2016.000000	16.000000	8.000000	0.000000
50%	0.000000	69.000000	2016.000000	28.000000	16.000000	1.000000
75%	1.000000	161.000000	2017.000000	38.000000	23.000000	2.000000
max	1.000000	737.000000	2017.000000	53.000000	31.000000	16.000000
std	0.483168	106.903309	0.707459	13.589971	8.780324	0.996216

finding outliers and removing it

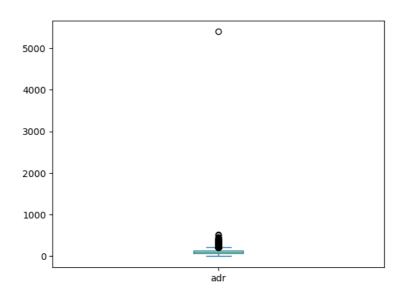


In [130]:

df['adr'].plot(kind = 'box')

Out[130]:

<Axes: >



In [131]:

df = df[df['adr'] < 5000] # removing records from dataset 'df' which has 'adr' >= 5000

In [132]:

df.describe()

Out[132]:

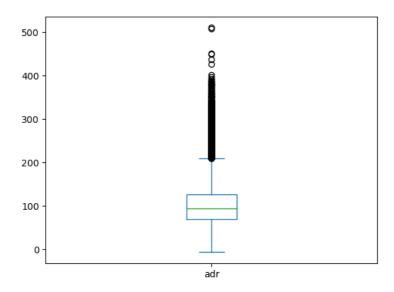
	is_canceled	lead_time	arrival_date_year	arrival_date_week_number	arrival_date_day_of_month	stays_in_
count	118897.000000	118897.000000	118897.000000	118897.000000	118897.000000	118897.00
mean	0.371347	104.312018	2016.157657	27.166674	15.800802	0.928905
min	0.000000	0.000000	2015.000000	1.000000	1.000000	0.000000
25%	0.000000	18.000000	2016.000000	16.000000	8.000000	0.000000
50%	0.000000	69.000000	2016.000000	28.000000	16.000000	1.000000
75%	1.000000	161.000000	2017.000000	38.000000	23.000000	2.000000
max	1.000000	737.000000	2017.000000	53.000000	31.000000	16.000000
std	0.483167	106.903570	0.707462	13.589966	8.780321	0.996217

In [133]:

df['adr'].plot(kind = 'box')

Out[133]:

<Axes: >

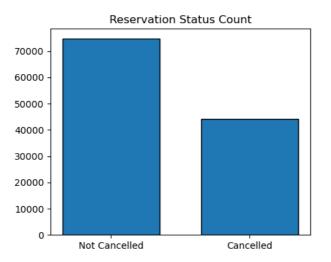


Here we have removed 1 outlier from our dataset and by this method we can remove any other outliers which can effect out data analysis

Data Analysis and Visualizations

keeping in mind of our problem statement we need to analyse our data and do the visualization accordingly.

1. First thing to check how many reservation got cancelled and how many are not cancelled.



Insights: Here, we could see cancelled percentage is 37 % which is very high.

2. Depending on the Hotels checking whose cancelletion rate is higher

The accompanying bar graph shows the percentage of reservations that are canceled and those that are not. It is obvious that there are still a significant number of reservations that have not been canceled. There are still 37% of clients who canceled their reservation, which has a significant impact on the hotels' earnings.

```
In [135]:
plt.figure(figsize=(8, 4))
ax1 = sns.countplot(x='hotel', hue='is_canceled', data=df, palette='Blues')
legend_labels, _ = ax1.get_legend_handles_labels()
ax1.legend(['not_canceled', 'canceled'])
plt.title('Reservation status in different hotels', size=20)
plt.xlabel('Hotel')
plt.ylabel('Number of reservations')
plt.show()
```



In comparison to resort hotels, city hotels have more bookings. It's possible that resort hotels are more expensive than those in cities.

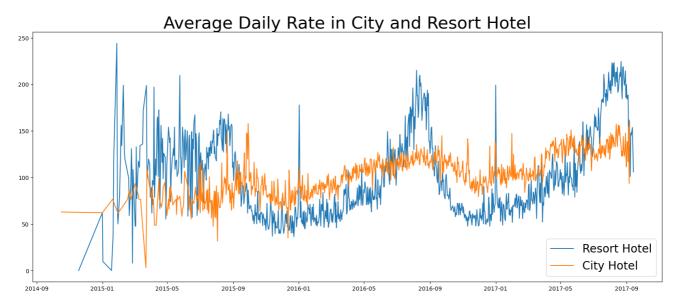
```
In [136]:
resort_hotel = df[df['hotel'] == 'Resort Hotel']
resort_hotel['is_canceled'].value_counts(normalize= True)
Out[136]:
is_canceled
0    0.72025
1    0.27975
Name: proportion, dtype: float64
In [137]:
city_hotel = df[df['hotel'] == 'City Hotel']
city_hotel['is_canceled'].value_counts(normalize= True)
Out[137]:
is_canceled
0    0.582918
1    0.417082
Name: proportion, dtype: float64
```

Here, could see for resort hotel calcelletion % is around 28 % whereas, for city hotel it's much higher than resort hotel which is around 42 %

Let's check if price is the factor for the higher cancelletion

```
In [138]:
resort_hotel = resort_hotel.groupby('reservation_status_date')[['adr']].mean()
```

```
city_hotel = city_hotel.groupby('reservation_status_date')[['adr']].mean()
In [139]:
plt.figure(figsize= (20,8))
plt.title('Average Daily Rate in City and Resort Hotel', fontsize = 30)
plt.plot(resort_hotel.index, resort_hotel['adr'], label = 'Resort Hotel')
plt.plot(city_hotel.index, city_hotel['adr'], label = 'City Hotel')
plt.legend(fontsize = 20)
plt.show()
```



Here, We could see Resort Hotel's Average daily rate is much higher than the City Hotel.

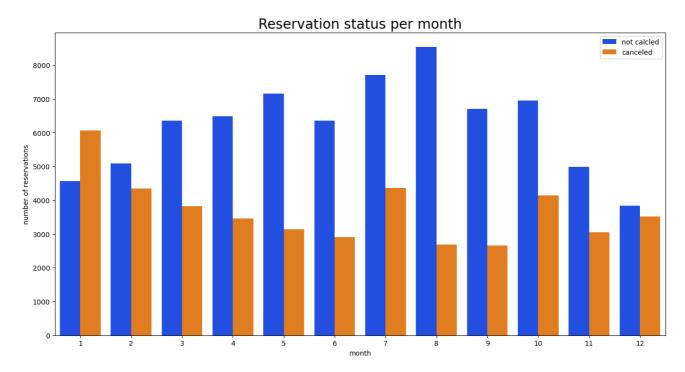
We also can observe there is some sudden spike in the ADR value. That could be possible due to higher rate on the weekends.

So, We can conclude that City Hotel's price is lower than the Resort Hotel's price

The line graph above shows that, on certain days, the average daily rate for a city hotel is less than that of a resort hotel, and on other days, it is even less. It goes without saying that weekends and holidays may see a rise in resort hotel rates.

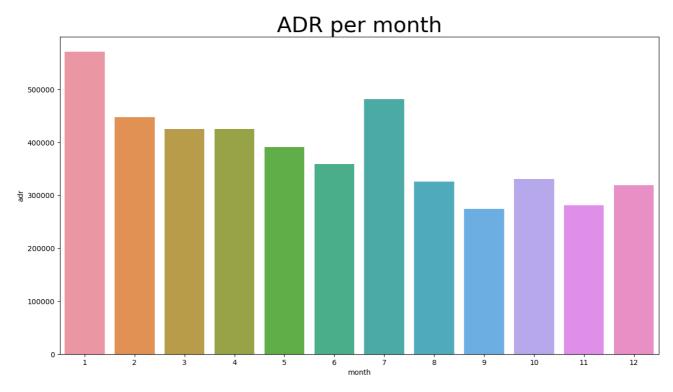
Now, Let's find out on which month reservation and cancelletion is higher

```
In [140]:
df['month'] = df['reservation_status_date'].dt.month
plt.figure(figsize = (16,8))
ax1 = sns.countplot(x = 'month', hue = 'is_canceled', data = df, palette = 'bright')
legend_labels,_ = ax1. get_legend_handles_labels()
ax1.legend(bbox_to_anchor=(1,1))
plt.title('Reservation status per month', size = 20)
plt.xlabel('month')
plt.ylabel('number of reservations')
plt.legend(['not calcled', 'canceled'])
plt.show()
```



We have developed the grouped bar graph to analyze the months with the highest and lowest reservation levels according to reservation status. As can be seen, both the number of confirmed reservations and the number of canceled reservations are largest in the month of August. whereas January is the month with the most canceled reservations.

```
In [141]:
plt.figure(figsize=(15, 8))
plt.title('ADR per month', fontsize=30)
sns.barplot(x = 'month', y = 'adr', data=df[df['is_canceled'] == 1].groupby('month')[['adr']].sum().reset_index())
plt.show()
```



Here, we could observe than when price is higher cancelletion is also higher. for example for the month of January we could see that price is the highest compared to other months and we also could see same on the month of January calcelletion is also highest.

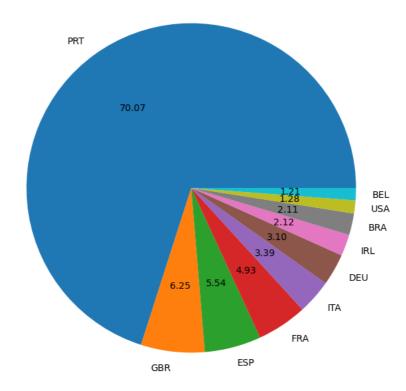
Now, let's see which country has the highest reservation canceled

In [142]:

```
cancelled_data = df[df['is_canceled'] == 1]
top_10_country = cancelled_data['country'].value_counts()[:10]

plt.figure(figsize= (8,8))
plt.title('Top 10 countries with reservation cancelled')
plt.pie(top_10_country, autopct= '%.2f', labels= top_10_country.index)
plt.show()
```

Top 10 countries with reservation cancelled



Here, we could see for the country "PRT" => Portugal cancelletion is the highest which is 70%. Hotels should try decreasing the cancelletion in the portugal country by decreasing price, providing more fecility and do more marketing to decrease the cancelletion.

```
In [143]:
df['market_segment'].value_counts()
Out[143]:
market_segment
                 56402
Online TA
Offline TA/TO
                 24159
Groups
                 19806
Direct
                 12448
Corporate
                  5111
Complementary
                   734
Aviation
                   237
```

Name: count, dtype: int64

Let's check the area from where guests are visiting the hotels and making reservations.ls it coming from Direct or Groups, Online or Offline Travel Agents? Around 47% of the clients come from online travel agencies, whereas 16% come from groups. Only 10% of clients book hotels directly by visiting them and making reservations.

```
In [145]:
df['market_segment'].value_counts(normalize= True)
Out[145]:
```

```
market segment
Online TA
                 0.474377
Offline TA/TO
                 0.203193
Groups
                 0.166581
Direct
                 0.104696
                0.042987
Corporate
Complementary
                0.006173
Aviation
                 0.001993
Name: proportion, dtype: float64
```

Here, we could see Online reservations are highest which is contributing around 47% of the total reservation.

So, our hypothesis "The majority of clients are coming from offline travel agents to make their reservations." is proven wrong here.

```
In [147]:
cancelled_data['market_segment'].value_counts(normalize= True)
Out[147]:
market_segment
Online TA
                 0.469696
                 0.273985
Groups
Offline TA/TO
                 0.187466
Direct
                 0.043486
Corporate
                 0.022151
Complementary
                 0.002038
Aviation
                 0.001178
Name: proportion, dtype: float64
```

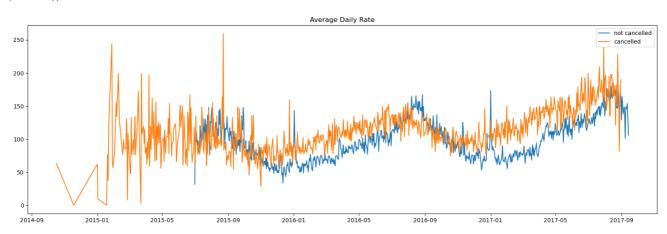
Here, We also could see from the total cancelletions around 47% of the cancelletions are coming from online reservations.

Now, let's find out ADR of cancelled reservation and not cancelled reservations

```
In [152]:
cancelled_df_adr = cancelled_data.groupby('reservation_status_date')[['adr']].mean()
cancelled_df_adr. reset_index(inplace = True)
cancelled_df_adr.sort_values( 'reservation_status_date' ,inplace = True)

not_cancelled_data = df[df['is_canceled'] == 0]
not_cancelled_df_adr= not_cancelled_data.groupby('reservation_status_date')[['adr']].mean()
not_cancelled_df_adr.reset_index(inplace = True)
not_cancelled_df_adr.sort_values( 'reservation_status_date' ,inplace = True)

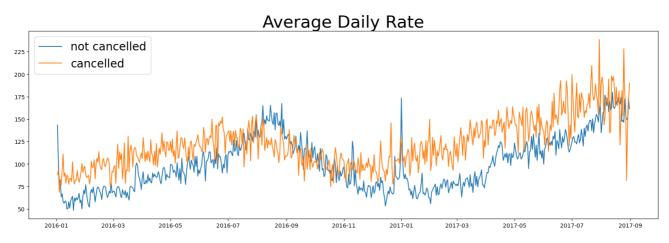
plt.figure(figsize = (20,6))
plt.title( 'Average Daily Rate')
plt.plot(not_cancelled_df_adr['reservation_status_date'], not_cancelled_df_adr['adr'], label = 'not cancelled')
plt.plot(cancelled_df_adr['reservation_status_date'], cancelled_df_adr['adr'], label = 'cancelled')
plt.legend()
plt.show()
```



In [153]: cancelled_df_adr = cancelled_df_adr[(cancelled_df_adr['reservation_status_date']>'2016') & (cancelled_df_adr['reservation_status_date']<'2017-09')]</pre>

```
not_cancelled_df_adr= not_cancelled_df_adr[(not_cancelled_df_adr['reservation_status_date']>'2016') &
(not_cancelled_df_adr['reservation_status_date']<'2017-09')]</pre>
```

```
In [155]:
plt.figure(figsize=(20,6))
plt.title('Average Daily Rate', fontsize = 30)
plt.plot(not\_cancelled\_df\_adr['reservation\_status\_date'], \ not\_cancelled\_df\_adr['adr'], \ label = 'not \ cancelled')
plt.plot(cancelled_df_adr['reservation_status_date'], cancelled_df_adr['adr'], label = 'cancelled')
plt.legend(fontsize = 20)
plt.show()
```



As seen in the graph, reservations are canceled when the average daily rate is higher than when it is not canceled. It clearly proves all the above analysis, that the higher price leads to higher cancellation.

Suggestions

- 1. Cancellation rates rise as the price does. In order to prevent cancellations of reservations, hotels could work on their pricing strategies and try to lower the rates for specific hotels based on locations. They can also provide some discounts to the
- 2. As the ratio of the cancellation and not cancellation of the resort hotel is higher in the resort hotel than the city hotels. So the hotels should provide a reasonable discount on the room prices on weekends or on holidays.
- 3. In the month of January, hotels can start campaigns or marketing with a reasonable amount to increase their revenue as the cancellation is the highest in this month.
- 4. They can also increase the quality of their hotels and their services mainly in Portugal to reduce the cancellation rate.