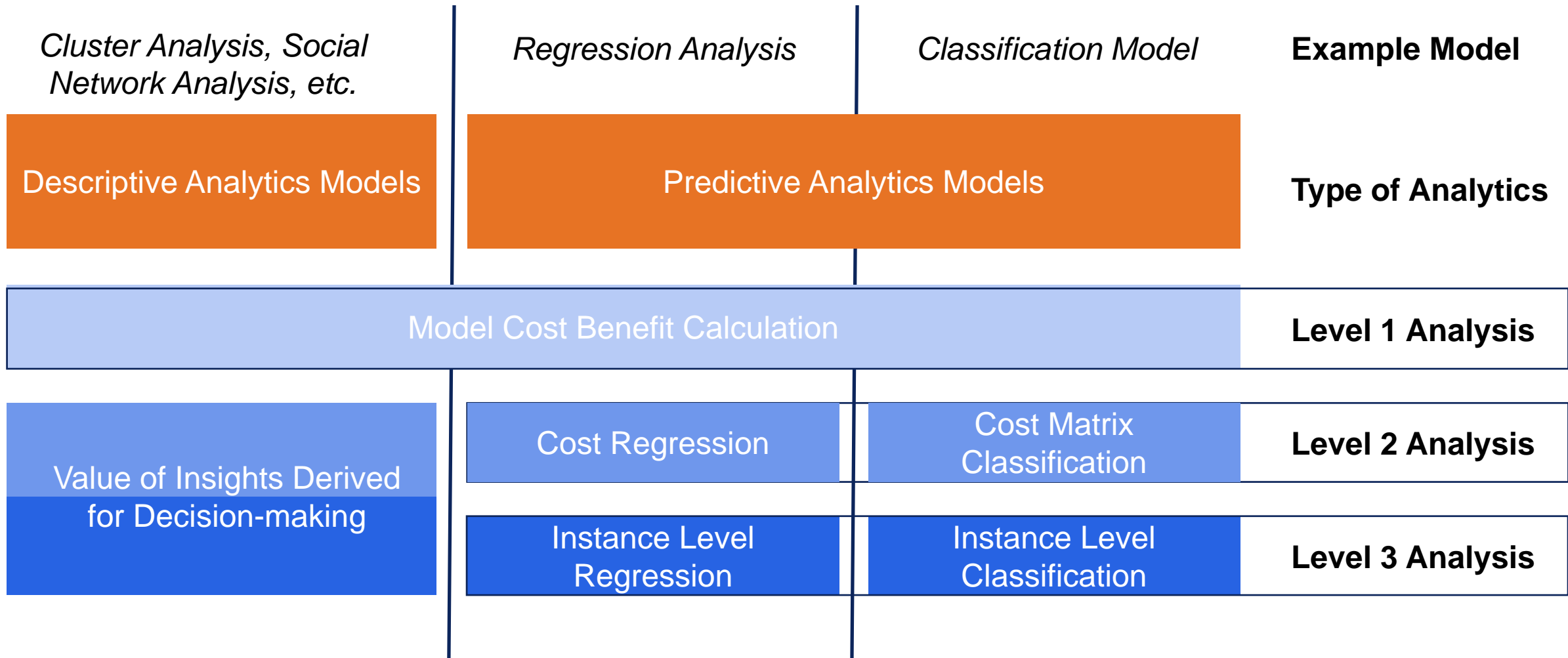


# Model Cost Benefit Analysis Framework – Level 1



DARDEN SCHOOL of BUSINESS  
McINTIRE SCHOOL of COMMERCE

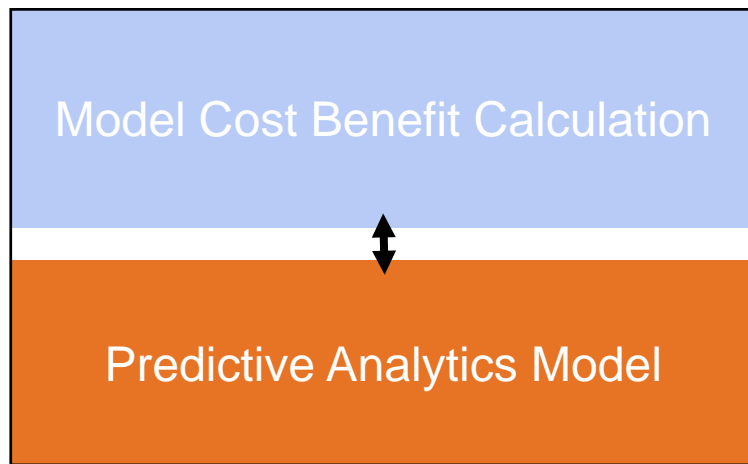
# Model Cost-benefit Analysis Framework



# Model Cost Benefit Analysis Framework – Predictive Analytics

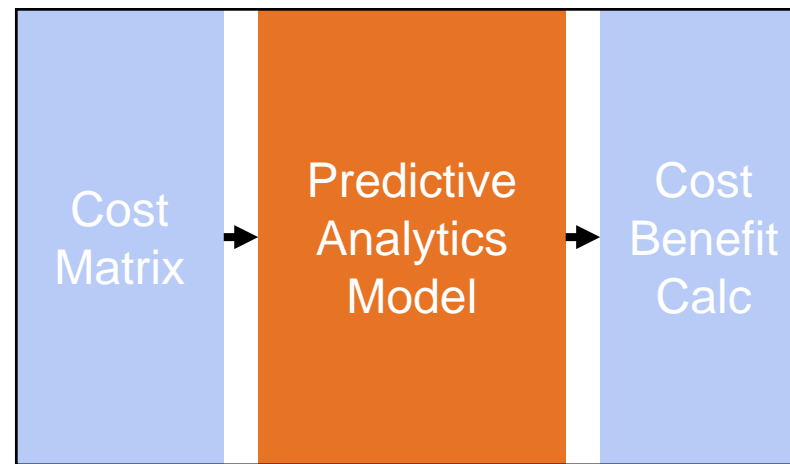
Three potential levels of analysis, depending on the problem context

## Lv 1 – Model Level



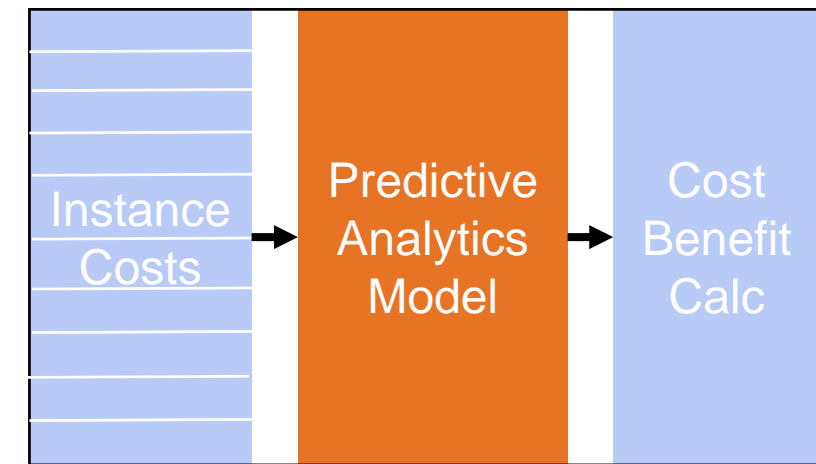
**Treat model like a black box**  
Couple TP/TN/FP/FN with cost-benefit calculations

## Lv 2 – Matrix Level



**Input cost matrix ratios into model**  
Couple TP/TN/FP/FN with cost-benefit calculations

## Lv 3 – Instance Level



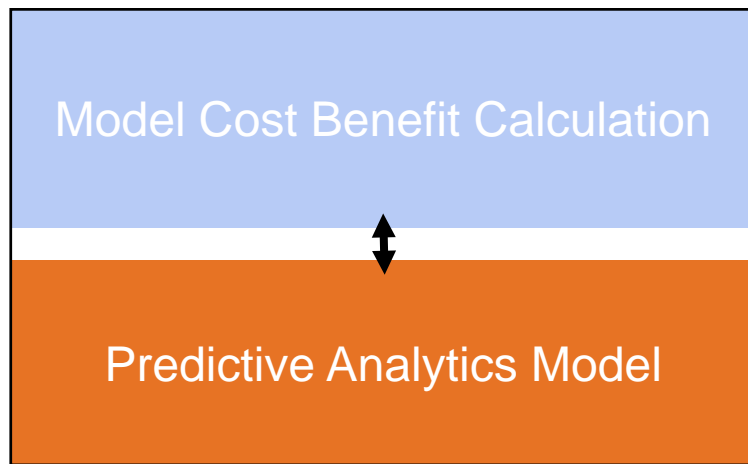
**Input instance-level costs into model**  
Couple TP/TN/FP/FN with cost-benefit calculations



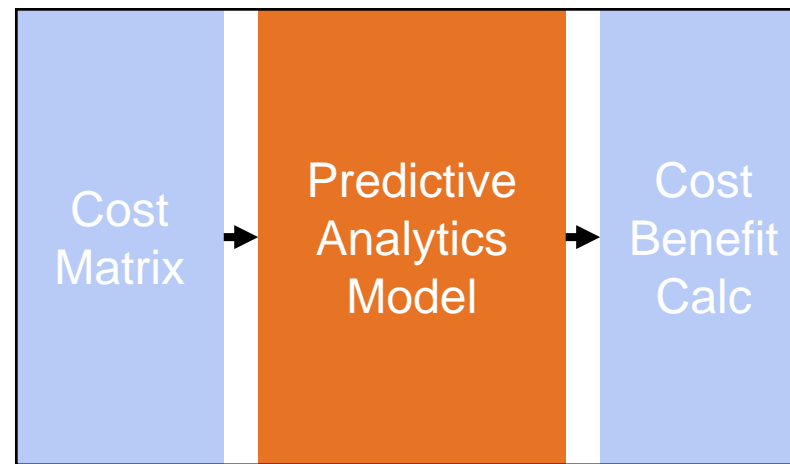
# Model Cost Benefit Analysis Framework – Predictive Analytics

Three potential levels of analysis, depending on the problem context

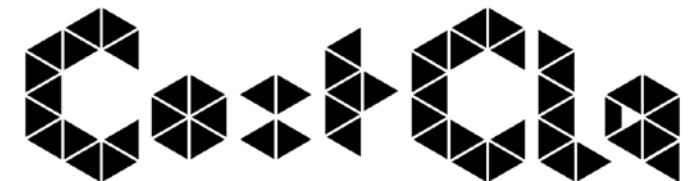
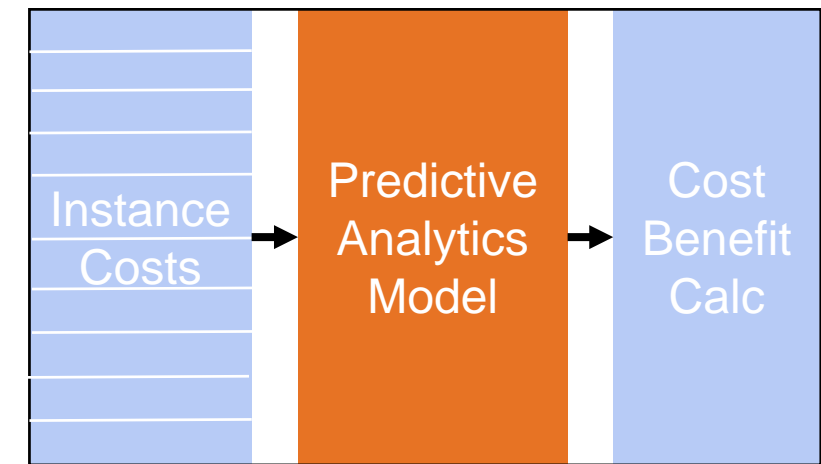
## Lv 1 – Model Level



## Lv 2 – Matrix Level

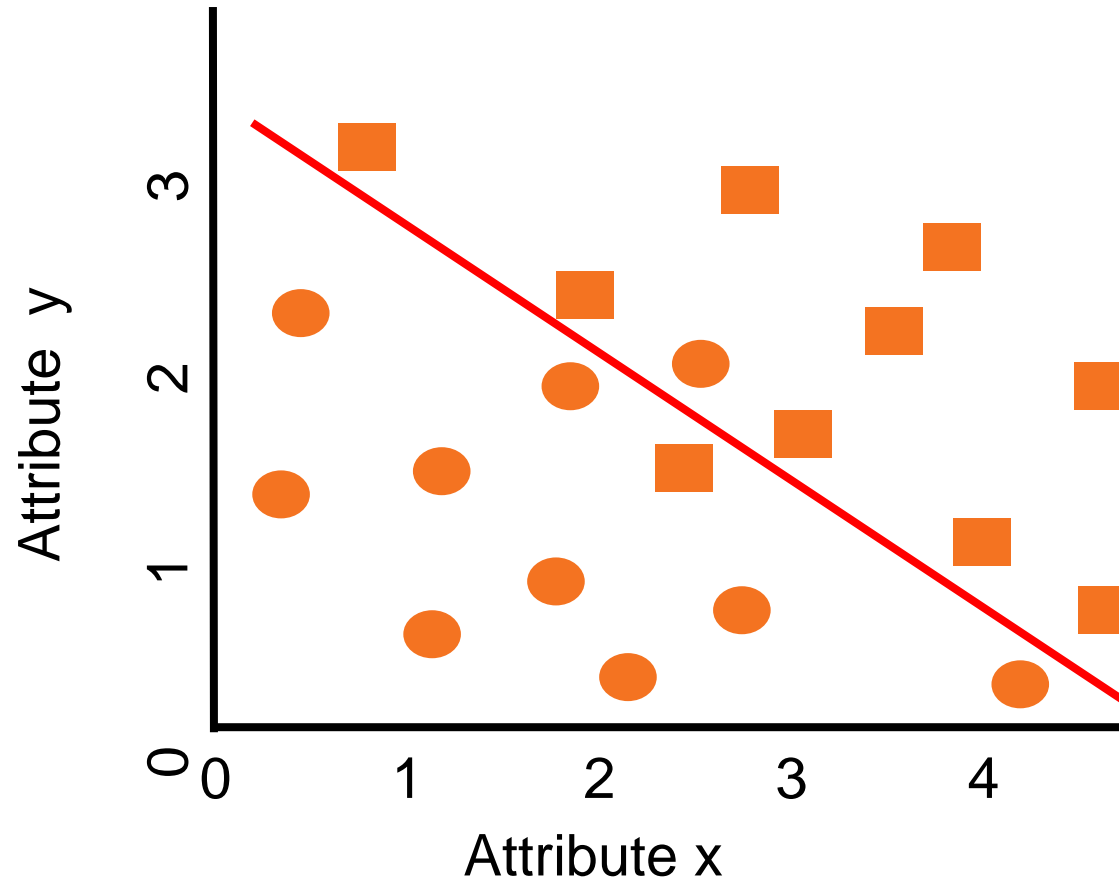


## Lv 3 – Instance Level





# Model Cost-benefit Analysis Framework – Motivation



**Draw a single straight line that can best separate circles from squares (i.e., minimal error rate)**

**Performance on Training Data:**

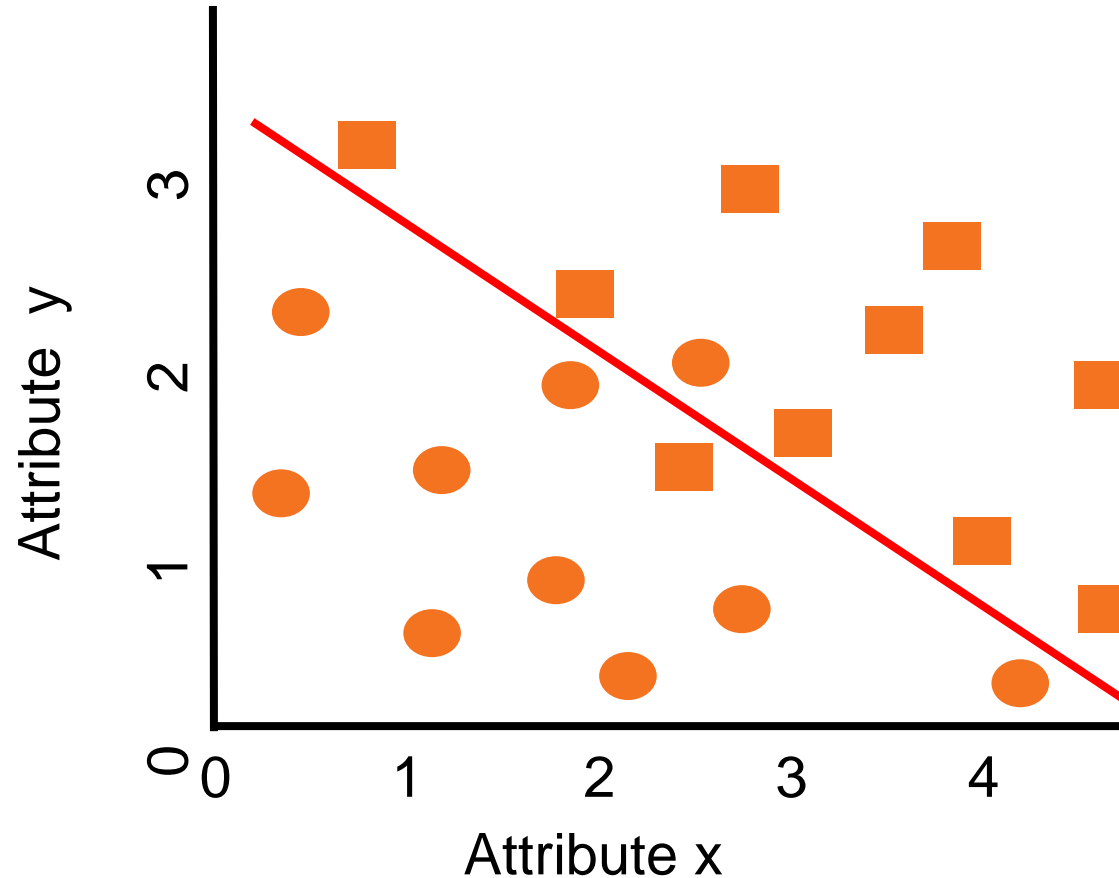
**Accuracy =  $18/20 = 0.90$**

**Circle Recall =  $9/10 = 0.90$**

**Square Recall =  $9/10 = 0.90$**



# Model Cost-benefit Analysis Framework – Equal Costs



**Draw a single straight line that can best separate circles from squares (i.e., minimal error rate)**

**Performance on Training Data:**

**Accuracy =  $18/20 = 0.90$**

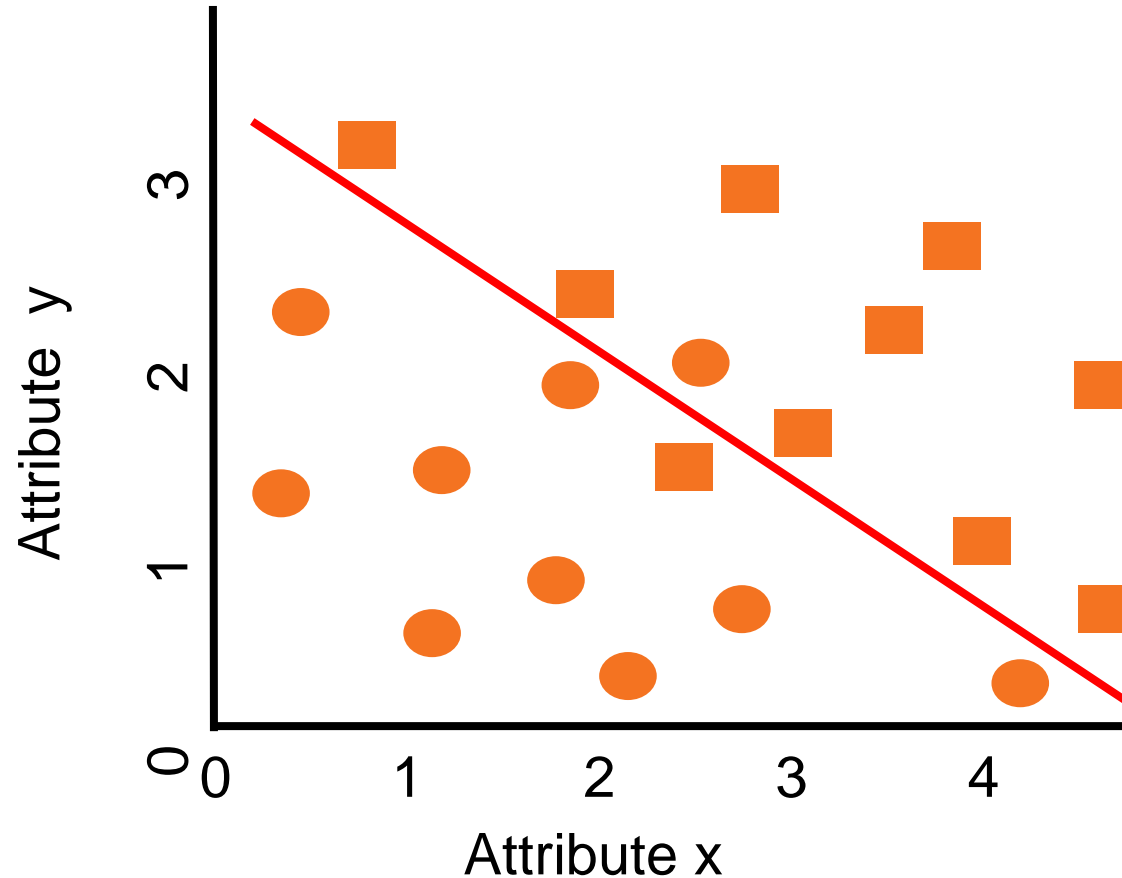
**Circle Recall =  $9/10 = 0.90$**

**Square Recall =  $9/10 = 0.90$**

**Cost of False Sq = 1; Cost of False Cr = 1**



# Model Cost-benefit Analysis Framework – Asymmetric Costs



**Draw a single straight line that can best separate circles from squares (i.e., minimal error rate)**

**Performance on Training Data:**

**Accuracy =  $18/20 = 0.90$**

**Circle Recall =  $9/10 = 0.90$**

**Square Recall =  $9/10 = 0.90$**

**Cost of False Sq = 3; Cost of False Cr = 5**



# Model Cost-benefit Analysis Framework – Predictive Analytics Lv 1

Model level analysis example – what we discussed in confusion matrix video

**Confusion Matrix**

Predicted Class	Actual Class		
		Class = Yes	Class = No
	Class = Yes	TP	FP
	Class = No	FN	TN

**Cost Matrix**

Predicted Class	Actual Class		
		Class = Yes	Class = No
	Class = Yes	TP cost	FP cost
	Class = No	FN cost	TN cost





# Model Cost-benefit Analysis Framework – Predictive Analytics Lv 1

## Model level analysis example

**Confusion Matrix**

Predicted Class	Actual Class	
	Class = Yes	Class = No
	Class = Yes	Class = No
Class = Yes	TP	FP
Class = No	FN	TN

**Cost Matrix**

Predicted Class	Actual Class	
	Class = Yes	Class = No
	Class = Yes	Class = No
Class = Yes	TP cost	<b>FP cost</b>
Class = No	<b>FN cost</b>	TN cost

**Step 1:** Figure out cost matrix values

**Step 2:** Typically focus on FP/FN costs. Model value is cost reduction over some status quo

**Step 3:** Total cost = (FP cost x FP rate x Total annual instances)

+

(FN cost x FN rate x Total annual instances)



# Model Cost-benefit Analysis Framework – Predictive Analytics Lv 1

Model level analysis example – fraud detection illustration assuming **1000** total cases per year

A	Predicted Class	Actual Class		Precision
		Class = Yes	Class = No	
	Class = Yes	3	1	
	Class = No	2	4	
	Recall	60%	80%	

B	Predicted Class	Actual Class		Precision
		Class = Yes	Class = No	
	Class = Yes	2	0	
	Class = No	3	5	
	Recall	40%	100%	

Cost of audit is \$500;  
Cost of fraud is \$1000

**Step 3 for Model A:** Total cost =  
 $(\$500 \times 10\% \times 1000) = \text{\textcolor{red}{\$50,000}}$

+

$(\$1000 \times 20\% \times 1000) = \text{\textcolor{red}{\$200,000}}$

**Step 3 for Model B:** Total cost =  
 $(\$500 \times 0\% \times 1000) = \text{\textcolor{red}{\$0}}$

+

$(\$1000 \times 30\% \times 1000) = \text{\textcolor{red}{\$300,000}}$



