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# IBM GARAGE METHOD

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# TODAY'S GOAL

- ▶ Overview of the XP process
- ▶ Project Inception

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# AGENDA

- ▶ 9:00 - 10:30 Overview of Garage Method
- ▶ 10:45 - 11:00 Recap of Design Work & MVP
- ▶ 11:30 - 12:00 Goals and Non-Goals/Risks
- ▶ 12:00 - 1:00 Lunch
- ▶ 1:00 - 1:30 Users/User activities
- ▶ 1:30 - 2:00 Overview of writing stories and story mapping
- ▶ 2:00 - 4:00 Story mapping – Writing Epics and Stories
- ▶ 4:00 - 5:00 Retrospective

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# WORKING AGREEMENTS

- ▶ Be open to possibilities
- ▶ Minimize side conversations
- ▶ Keep track of the time
- ▶ Full hour for lunch – breaks
- ▶ Be fun/have some fun

# THE AGILE MANIFESTO

## Manifesto for Agile Software Development

We are uncovering better ways of developing software by doing it and helping others do it.

Through this work we have come to value:

**Individuals and interactions** over processes and tools

**Working software** over comprehensive documentation

**Customer collaboration** over contract negotiation

**Responding to change** over following a plan

That is, while there is value in the items on the right, we value the items on the left more.

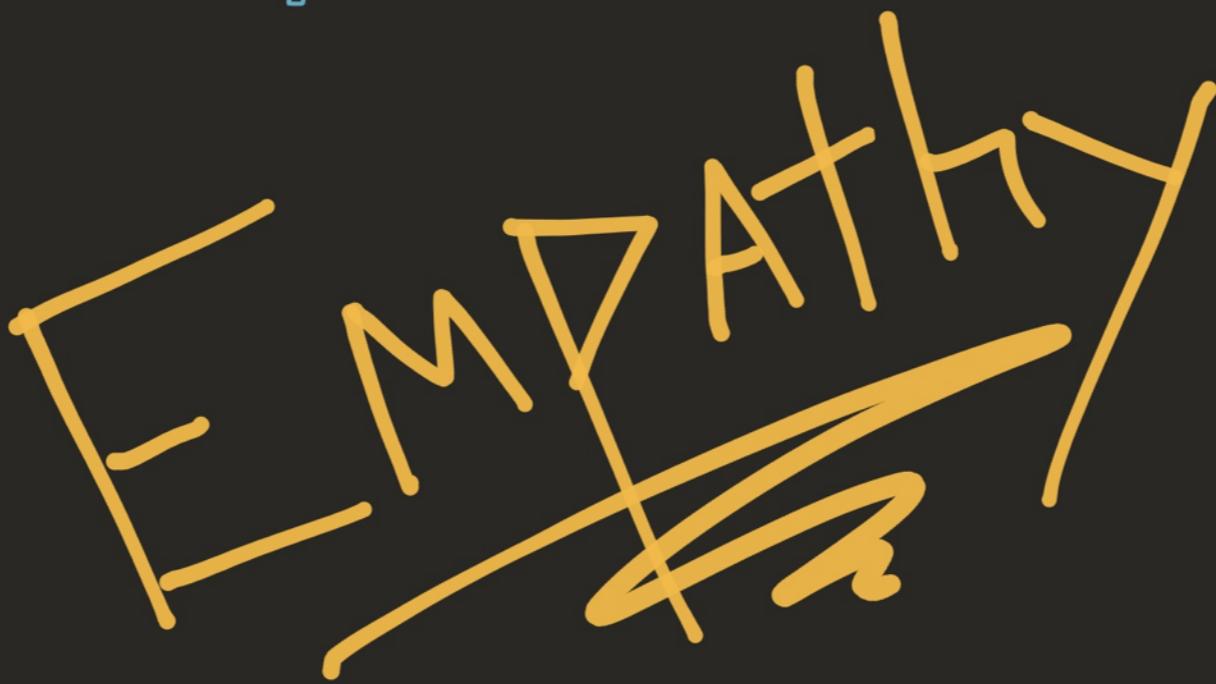
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# XP

- ▶ Value based flavor of agile
- ▶ The idea is that we do more of the things that work and less of the things that don't

# VALUES

Empowerment



Trust

Transparency

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# THE XP TOOLKIT

- ▶ Pair Programming
- ▶ Co-location
- ▶ Test Driven Development – TDD
- ▶ Continuous Integration/Continuous Delivery
- ▶ Small User Stories
- ▶ Velocity
- ▶ Weekly Iterations

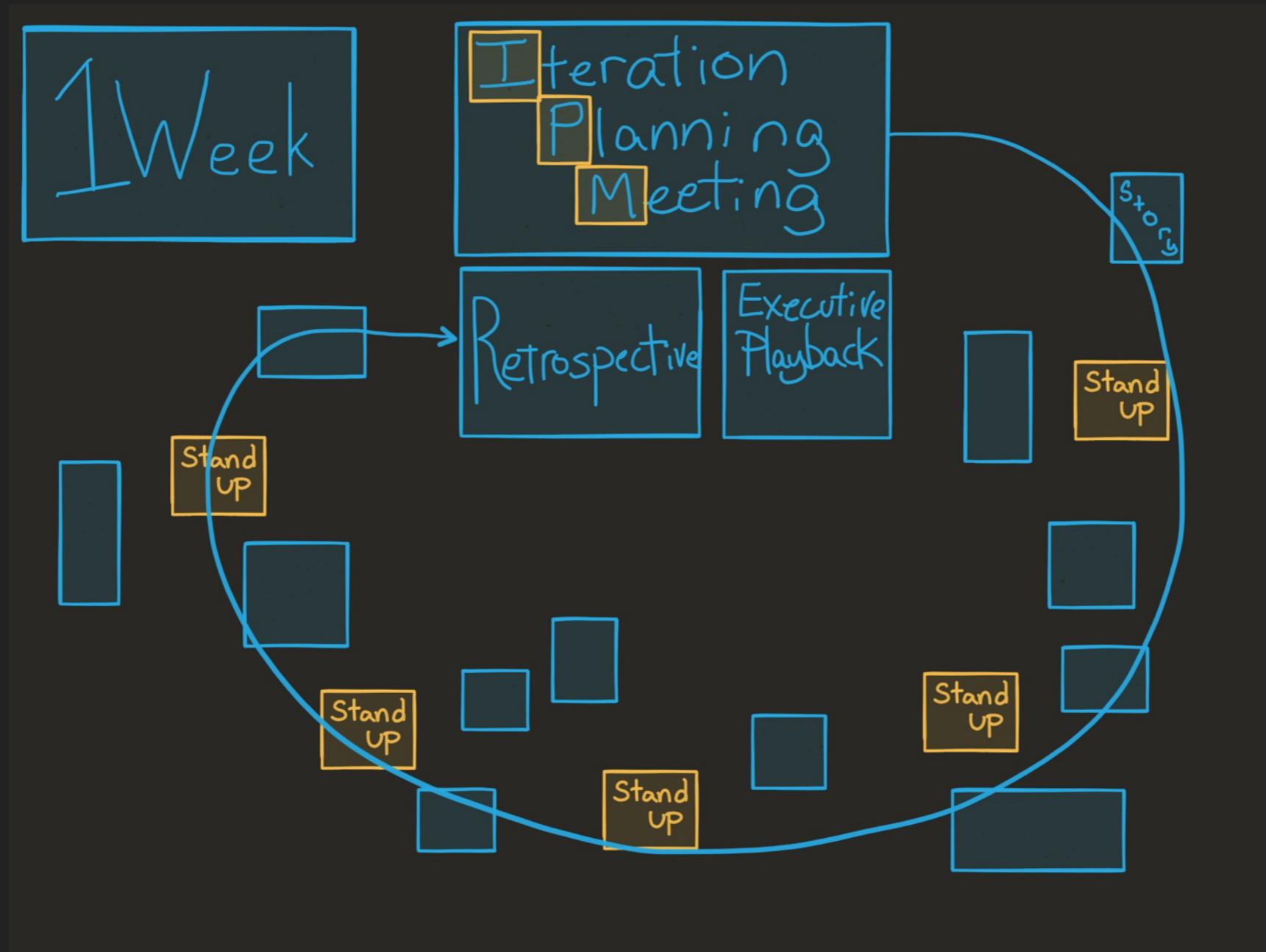
# XP

- 1 week iteration
- Stories pulled from continuous backlog
- Stories assigned when pulled
- There is always an iteration

# Scrum

- 2-4 week iteration
- Commitment made to stories at iteration beginning
- Developers assigned stories when iteration begins

# WEEKLY PROJECT FLOW



# ROLES



# ROLES IN THE PROJECT FLOW

- ▶ Runs the IPM
- ▶ Answers Questions
- ▶ Accepts stories **as they are completed**
- ▶ Answers more Questions
- ▶ Looks at analytics



# ROLES IN THE PROJECT FLOW

- ▶ Validate MVP
- ▶ Work with developers on bringing wireframes to life
- ▶ User testing
- ▶ Iterate on the design



# ROLES IN THE PROJECT FLOW

- ▶ Work on stories in pairs
- ▶ Test drive
- ▶ Ask PM and Designer questions
- ▶ Might have an affinity in front-end, back-end or dev ops but work together to get things done...this is full-stack engineering





Written From  
the Perspective  
of the User

Every  
Story  
delivers  
Value

End to end

Emma sees  
her profile



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# USER STORIES

- ▶ the smallest unit of functionality that delivers value to the user
- ▶ good stories should be able to be completed in less than a day
- ▶ developers will assign stories point based on complexity – these are not time estimates

# STORIES ARE SMALL AND BUILD ON EACH OTHER

1

Emma sees  
a page

Working  
Software

2

Emma sees  
Profile  
information

Building up  
in small pieces

3

Emma  
logs  
in

End to end  
Functionality

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# TYPES OF STORIES

- ▶ Features – Deliver an outcome
- ▶ Chores – Technical debt
- ▶ Bugs – Also technical debt

Emma sees

a login

Page 2

# POINTS



# PLANNING POKER

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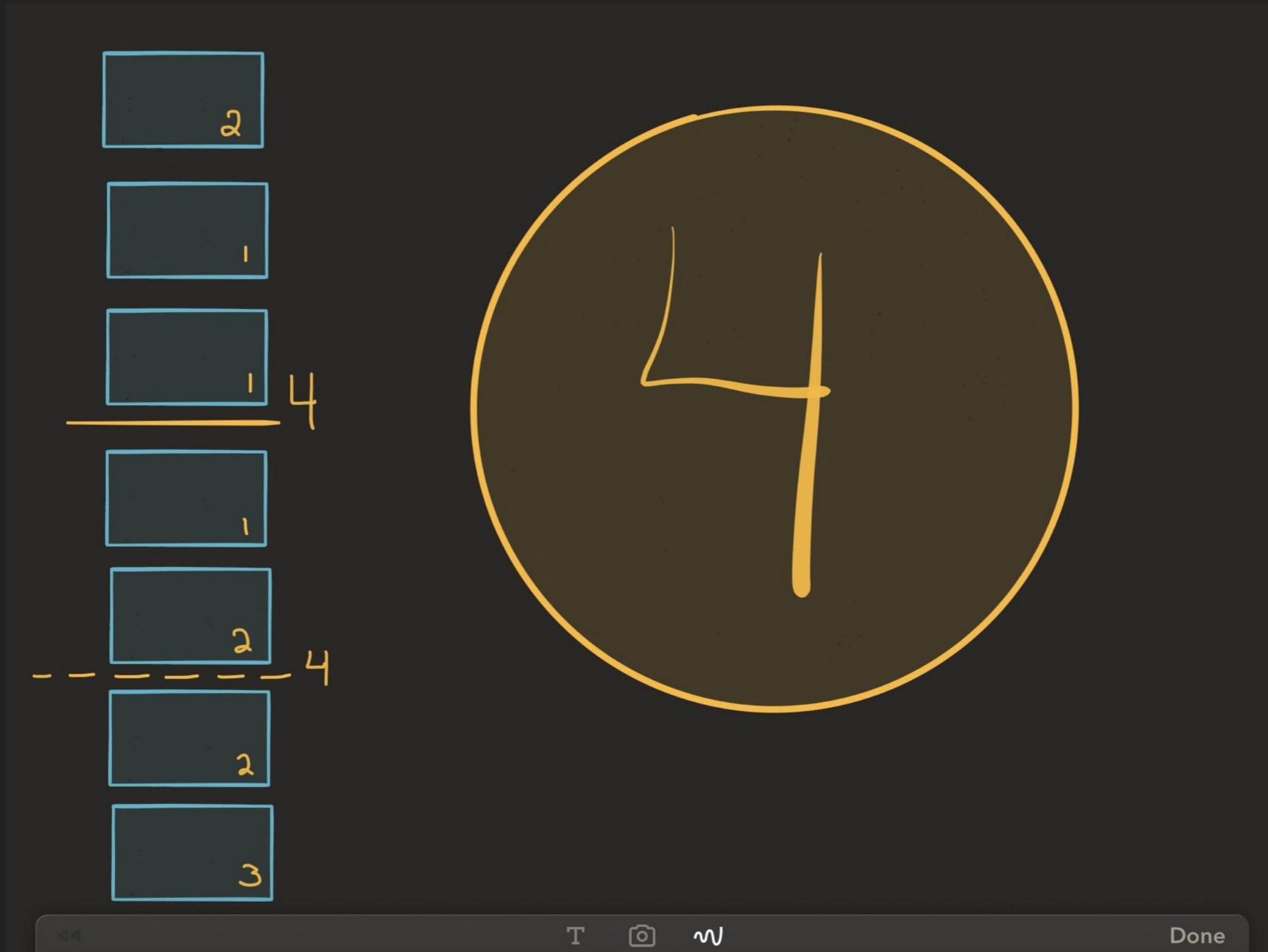
- ▶ Talk about the story – what is involved to make it happen? What is the complexity?
- ▶ Someone counts to 3
- ▶ Devs hold up fingers corresponding to number of points
- ▶ 1, 2, 3, 5, 8
- ▶ If you disagree...talk about it and do it again
- ▶ If it's really big, maybe break the story down
- ▶ Remember, these are BAD GUESSES

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# VELOCITY

- ▶ a predictive measure
- ▶ total story points per week

# VELOCITY



◀◀

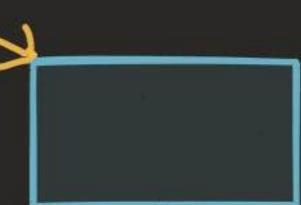
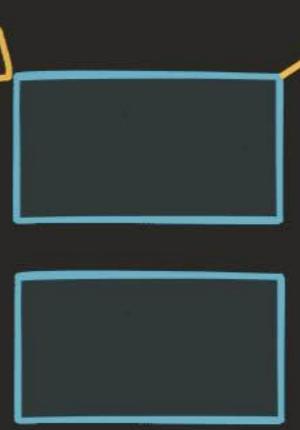
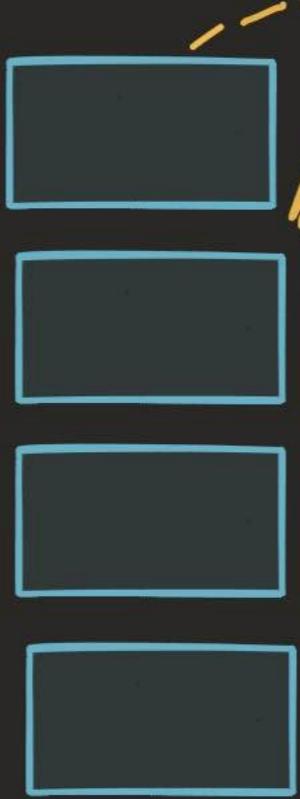
T

camera icon

wavy line icon

Done

Someday    Backlog    Current    Done



Prioritized

What  
the team  
is doing  
today

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EPICS

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# SUGGESTED TOOLS

- ▶ [sprint.ly](#)

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# PLANNING!

- ▶ Inception
- ▶ Iteration Planning Meeting

# Inception

Project Kickoff

Goals + Risks

Breakdown Stories

Shared Understanding

# Iteration Planning Meeting

Once a Week

Breakdown Stories

Shared Understanding

Estimate Points

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# INCEPTION

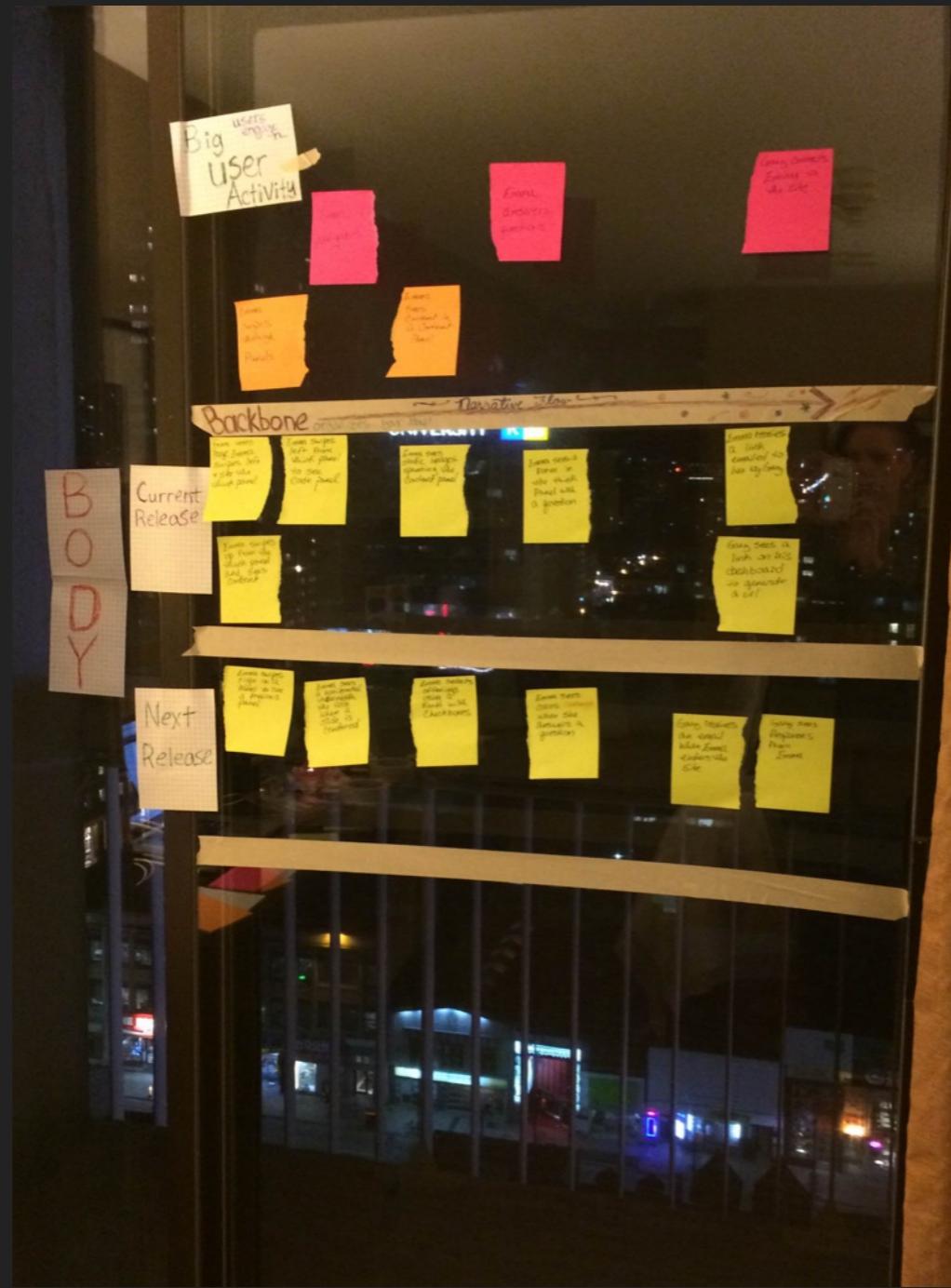
- ▶ Goals vs. non-goals
- ▶ Risks
- ▶ User Roles – Who did we miss? Who is lurking?
- ▶ Roles and activities – what are the major flows that deliver value?
- ▶ User Story Mapping – breakdown and prioritize stories
- ▶ Estimate the first iteration

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# INCEPTION GOALS

- ▶ Build a backlog for the next 1 - 2 iterations
- ▶ Get an idea of what is reasonable for business

# USER STORY MAPPING

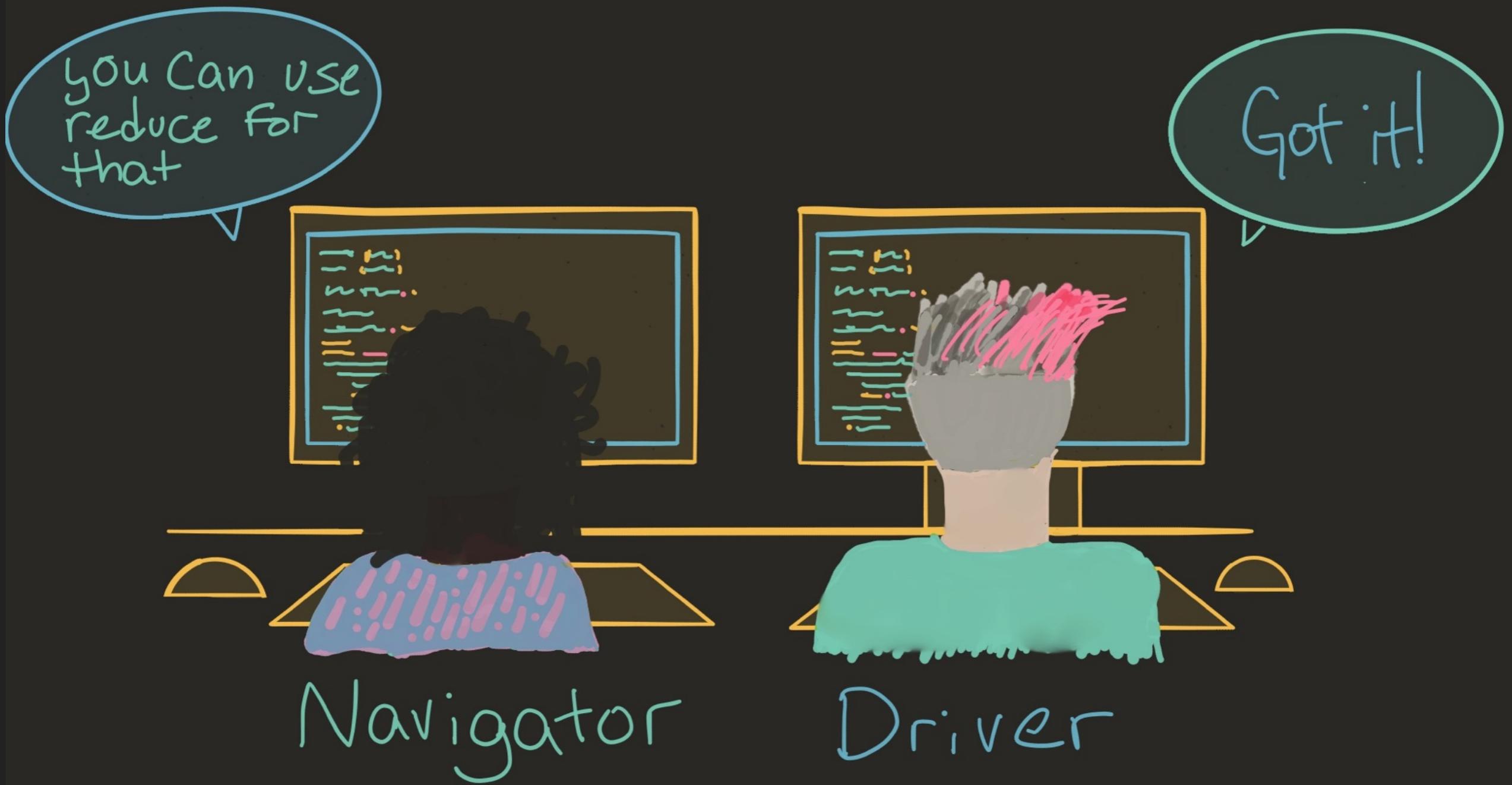


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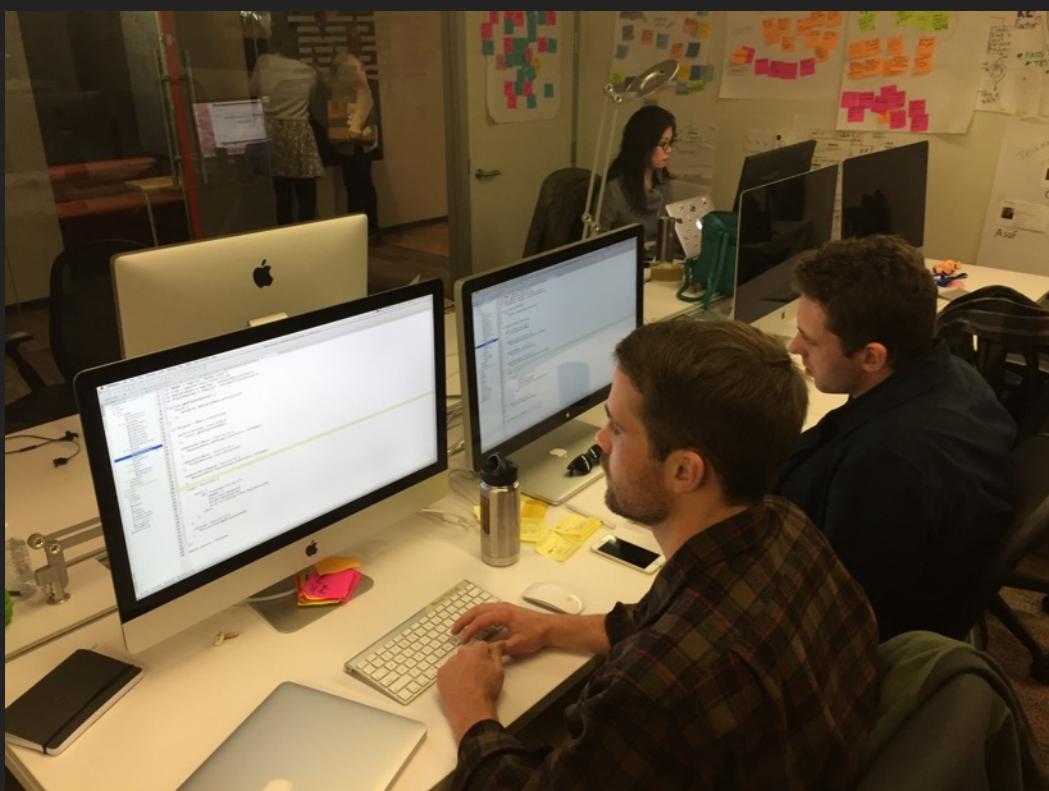
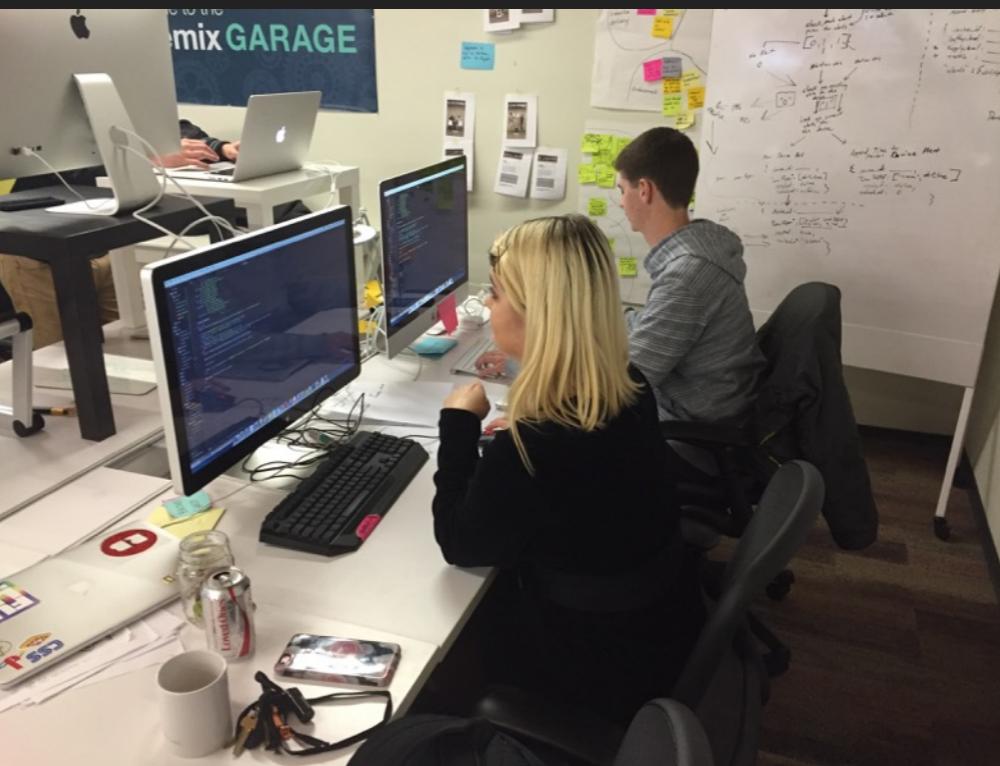
# XP DEVELOPER PRACTICES

- ▶ Pairs
- ▶ Continuous Integration
- ▶ Test Driven Development
- ▶ Let's Do this!

# PAIR PROGRAMMING



# PAIR PROGRAMMING



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## HOW DO YOU PAIR?

- ▶ Timed intervals of driving 5 minutes, 10 minutes, 30 minutes
- ▶ It is ok to feel awkward about it
- ▶ Decide who is driver and who is navigator (often it is better if the less experienced coder drives)
- ▶ Pairs rotate daily

# A Day in the life of a pair

9:15

What's  
the story?

Standup!

who is  
pairing?

Pair

Pair

Pair

12:30-1:30

## Lunch

Pair

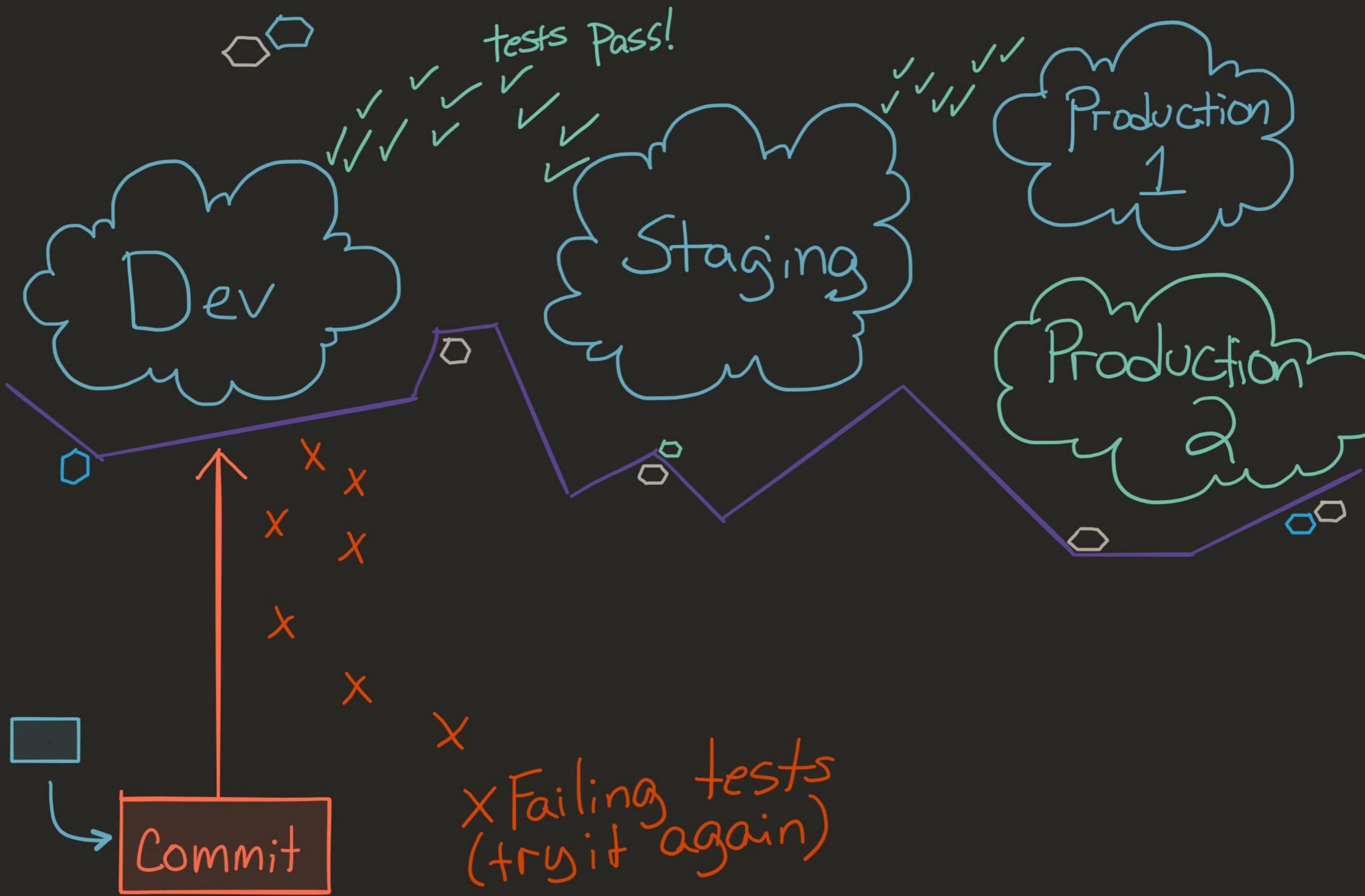
Pair

Pair

Ping Pong!

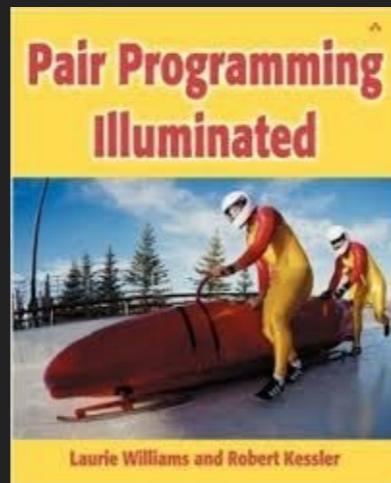
6:00

Commit →



# REALLY?... YES, REALLY.

- ▶ Keep each other on track
- ▶ Self-rescue
- ▶ Communicate better – no code silos
- ▶ Learn from each other – knowledge transfer
- ▶ Courage to tackle tough problems
- ▶ There is research...



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# TEST DRIVEN DEVELOPMENT

- ▶ We write tests before we write any code
- ▶ We only write the code we need so our tests pass
- ▶ Well tested code has fewer bugs
- ▶ Tests give us confidence to make changes

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# TEST DRIVEN DEVELOPMENT

- ▶ Red – Write a failing test
- ▶ Green – Make it pass
- ▶ Refactor – Make it pretty

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# RE-FRAMING FAILURE

- ▶ A failing test is the road to a passing test
- ▶ A failing test is our safety net
- ▶ A failing test gives us assurance
- ▶ A failing test is information

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# TEST DRIVEN DEVELOPMENT

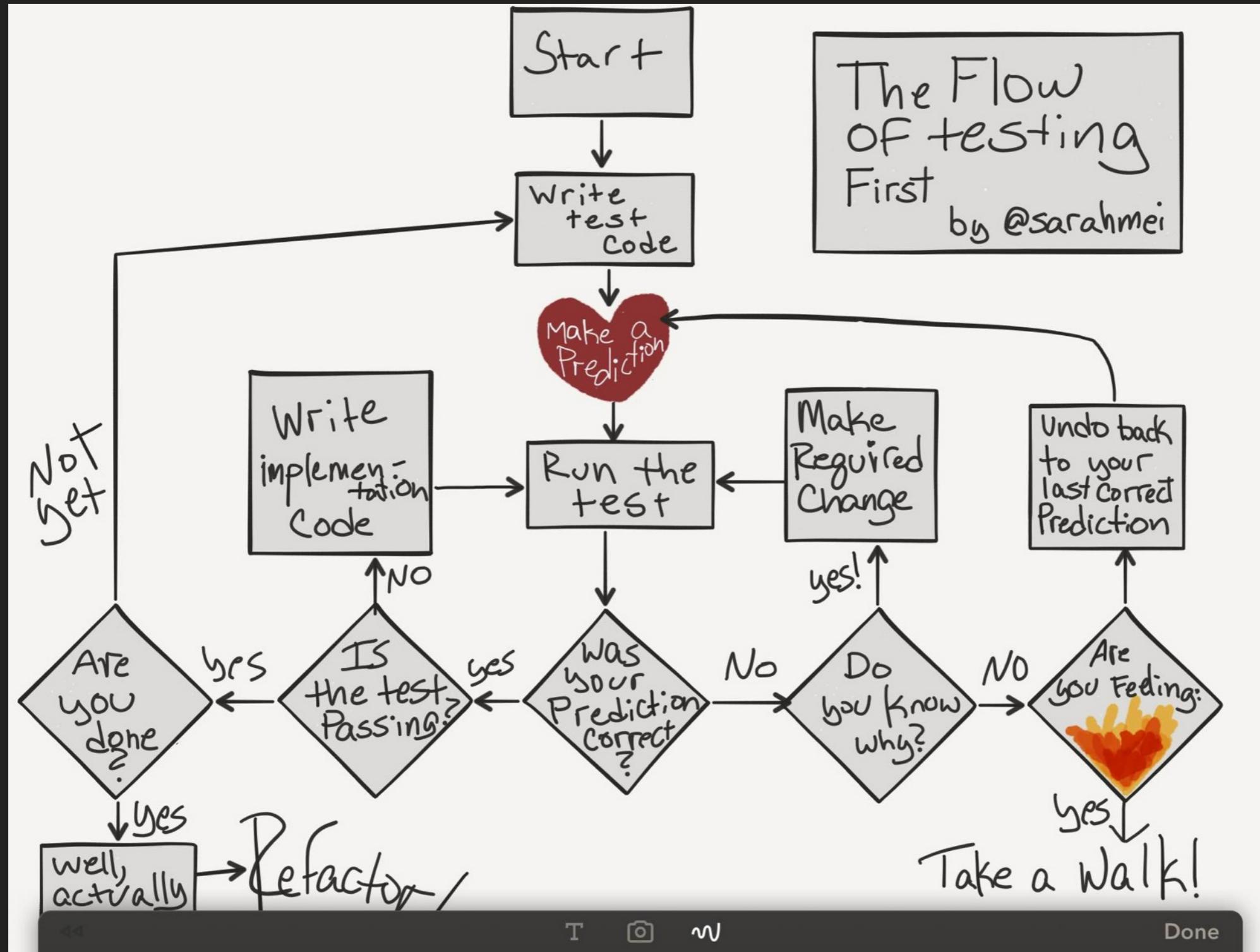
- ▶ Write a test
- ▶ Fail compile
- ▶ Write stub
- ▶ Fail test
- ▶ Write implementation
- ▶ Pass test
- ▶ Refactor
- ▶ Pass test
- ▶ Commit

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# DO THE SIMPLEST THING FIRST

- ▶ It is ok to copy and paste
- ▶ It is ok to hard code a return value
- ▶ It is ok to write something ugly
- ▶ This is why we refactor

# TEST DRIVEN DEVELOPMENT



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# DEVELOPER ENVIRONMENT

- ▶ JetBrains Editors (Webstorm for Javascript, IntelliJ Idea for java)
- ▶ Cloud Foundry CLI (CF Push, CI)
- ▶ Git for VCS
- ▶ Gitx for visual diffs of commits
- ▶ Bluemix DevOps for Build & Deploy pipeline, DB services (DashDB or Compose PostGres)

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## DEVOPS BUILD & DEPLOY

- ▶ Environment variables can be used for private keys or passwords that can't be stored in a repo
- ▶ Jenkins under the hood for CI

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# LET'S PAIR!

- ▶ Find a pair
- ▶ Each person turns on their laptop
- ▶ Get Sanity Tests Passing: <http://jsfiddle.net/marlenac/wf75rmfy/>
- ▶ Calculator Kata: <http://jsfiddle.net/marlenac/xaqk5uop/>
- ▶ Run a timer, each person types for 2 minutes

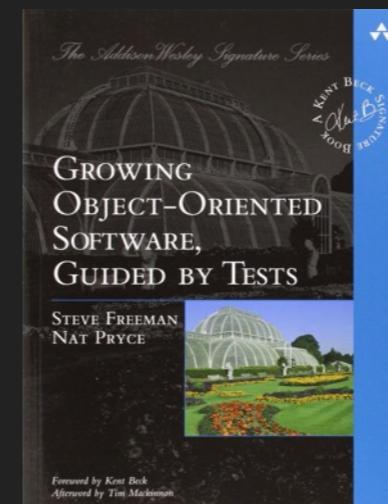
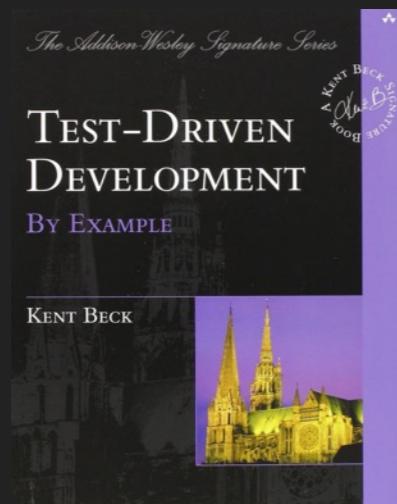
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## TIPS

- ▶ Make a change...run the test...read the feedback
- ▶ Make a change...run the test...read the feedback
- ▶ If you get stuck, go back to your last predictable place when you knew exactly what was happening
- ▶ If you get a blank test-runner it's a syntax problem with parenthesis or something.
- ▶ Use the inspector to play with javascript syntax
- ▶ If your pair is stuck, talk to another pair.

# GOING FURTHER WITH TDD

- ▶ Learning with TDD Katas [http://www.peterprovost.org/  
blog/2012/05/02/kata-the-only-way-to-learn-tdd/](http://www.peterprovost.org/blog/2012/05/02/kata-the-only-way-to-learn-tdd/)
- ▶ Justin Searl's Test Wiki [https://github.com/testdouble/  
contributing-tests/wiki](https://github.com/testdouble/contributing-tests/wiki)
- ▶ The two books:



# REFERENCES

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- ▶ Agile Manifesto <http://agilemanifesto.org/>
- ▶ XP Explained <http://www.amazon.com/Extreme-Programming-Explained-Embrace-Edition/dp/0321278658>
- ▶ Pair Programming Illuminated [http://www.amazon.com/Pair-Programming-Illuminated-Laurie-Williams/dp/0201745763/ref=sr\\_1\\_1? s=books&ie=UTF8&qid=1450471337&sr=1-1&keywords=pair+programming+illuminated](http://www.amazon.com/Pair-Programming-Illuminated-Laurie-Williams/dp/0201745763/ref=sr_1_1? s=books&ie=UTF8&qid=1450471337&sr=1-1&keywords=pair+programming+illuminated)
- ▶ Lean Startup [http://www.amazon.com/Lean-Startup-Entrepreneurs-Continuous-Innovation/dp/0307887898/ref=sr\\_1\\_1? s=books&ie=UTF8&qid=1450471380&sr=1-1&keywords=lean+eric+ries](http://www.amazon.com/Lean-Startup-Entrepreneurs-Continuous-Innovation/dp/0307887898/ref=sr_1_1? s=books&ie=UTF8&qid=1450471380&sr=1-1&keywords=lean+eric+ries)
- ▶ User Story Mapping <http://www.amazon.com/User-Story-Mapping-Discover-Product/dp/1491904909>