

Wonsole

The new web console for power users



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Norwegian University of
Science and Technology



CUSTOMER DRIVEN PROJECT

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Abstract

Imagine the old minimachine systems where the end user works in a domain specific application in a black-and-green terminal. She is super efficient, jumping between windows with short cuts and everything is "in her fingers".

This is then replaced with a web-frontend and a mouse. Everything is "wrong", the design makes the usage patterns locked and she gets "mouse sickness" from point-clicking every command.

The task is to modify a web-application and add a scripting-console where the end-user can enter commands into a DSL - similar to the older interface. When commands are run, the results are shown both in the console and the web-interface. The use can still use the mouse and navigate as usual.

The target is a simple proof-of-concept in order to research any changes to the API, the potential of the method as well as evaluate the usability of scripting languages/DSL and API.

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Chapter 1

Introduction

In this report we will document our work. This includes our work progress, the technologies we used, our research findings and so on. In this intro section we will describe the project, the goals and briefly the involved parties. This chapter contains

- General information about ntnu and netlight
- General information about project
- Contact information on team members
- Goals
- Planned effort
- Schedule of results(Milestones, deliverables, sprint deadlines, etc)

1.1 NTNU

NTNU (Norwegian University of Science and Technology) has the main responsibility for higher education in Norway. NTNU has a rich and diverse set of educational roads to pursue for instance faculty of architecture, faculty of humanities, faculty of information technology (which is the origin faculty of this course), and many more. There are about 22 000 students at NTNU, and of them about 1800 are exchange students. ¹

1.2 Netlight

Netlight, our customer, is a Swedish IT- and consulting-firm. Their field of expertise is within IT-management, IT governance, IT-strategy, IT-organisation and IT-research. They deliver independent solutions based on the customers specs. With the broad field of knowledge they can handle whatever tasks presented by their customers. They reach this goal by focusing on competence, creativity and business sense. ²

1.3 General information about project

The project is the making of the course TDT4290 Customer Driven Project. This is a mandatory subject for all 4th year students at IDI and aims to give all its students experience in a customer guided IT-project and the feel of managing a project in a group. The customer assign the group a task which makes the project close to normal working life situation.

¹<http://www.ntnu.no>

²<http://www.netlight.com/en/>

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Peder Kongelf	peder.kongelf@gmail.com	The customer
Stig Lau	stig.lau@gmail.com	The customer
Meng Zhu	zhumeng@idi.ntnu.no	The advisor

This is a proof of concept project. The underlying task is to research and develop a system where power users can benefit from a console. The concept aims to ease the workload of a power user who is working with object editing, and to see how the efficiency of a console might prove to improve the work. The power user is usually a user who often works with the system over a longer time, and is in depth familiar with the system. We will research already existing systems of this kind, and look at the possibilities and advantages of such a system in a chosen domain.

Library is the chosen domain, and this will be used to explore and test the concept. The library domain is chosen since it possesses a power user, multiple forms which might be effectiviced through a console. This domain also opens the opportunity to test our system on for instance employees on campus, which is important for the proving of the concept.

1.4 Contact information

Contact information on the involved members of this project.

1.5 Goals

1. Create a working prototype of a system where a scripting console is embedded into a modern web interface. The console should provide access to viewing and modifying the underlying data objects of the system's domain via a DSL.
2. Investigate the ramifications of the added functionality, in terms of usability and technical aspects.
3. Provide extensive documentation and a successful presentation of the end product.

1.6 Planned Effort

The course staff recommends us to work 25 person-hours per week and student. This project is estimated for 14 weeks. Since we at the moment have 4 group members in our group, the available effort will be $14 \cdot 25 \cdot 4 = 1400$ person hours including own reading, meetings, lectures, and seminars. The customer requested 5-7 students to handle this project, it is regrettably not likely that we will be supplied by one extra group member, so we must expect some more work hours divided on the four of us.

1.7 Schedule of results (Milestones, deliverables, sprint deadlines, etc)

1.7.1 Deliverables

- August 21, Project start
- October 14, Pre- Delivery: Deliver a copy of the Abstract, Introduction, the Pre-study and the Choice-of Lifecycle-model chapters to the external examiner (censor) and technical writing teacher. Also deliver the outline of the full report (Table of Contents).

Table 1.1: Sprint Deadlines

Sprint Nr.	Start	End
1	24. September	5. October
2	8. September	19. October
3	22. October	2. November
4	4. November	18. November

- November 22, Final Delivery: Project end. Deliver final report and present and demonstrate the final product at NTNU. Four printed and bound copies of the project report should be delivered, as well as one electronic (PDF) copy.

1.7.2 Sprints

Sprint deadlines: The pre- study, requirements, and testing plan activities should be finished before the start of the first sprint. If this is not the case the number sprints and their deadline might change. The start and end dates of each sprint is listed in Table 1.1

Chapter 2

Project management

2.1 Project name

Project name is important project identifier. It should summarize main project goal or functionality. In real project, is often a trademark, or reflects the name of the company.

In this section, we will describe the process of choosing a name for the project. First of all, we made a list of words, that we can use in the project name. These words describe project functionality or goal.

Words that can be used in project name: master, console, web, text, keyboard

We used the list of words and brainstorming session on a meeting for compiling a list of project name candidates:

Candidate project names: console 2.0, wonsole, wensole, websole, werminal, interCLI

After discussion we chose the name *Wonsole*. Project name can be sometimes little confusing, so we added the subtitle: *The new web console for power users*.

2.2 Team roles

Role	Description	Assignee
Team leader	Is responsible for administrative tasks and makes the final decisions.	Ivo
Scrum Master	Shields the development team from external distractions and enforces the Scrum scheme.	Ivo
Customer Contact	Handles communication with the customer. The customer should contact this person regarding general requests, questions and reminders.	Ivo (backup Martin)
Advisor Contact	Handles communication with the advisor. The advisor should contact this person regarding general requests, questions and reminders.	Ivo (backup Martin)
System Architect	Is responsible for the system architecture including distinctions and relations between sub-systems and general code design choices.	Martin
Code Master	Overall responsible for code management and structure. Managing branches in Git repository.	Oddvar
GUI Designer	Is responsible for the layout and design of graphical user interfaces.	Oddvar
Test Manager	Is responsible for testing including unit tests, integration tests and usability tests.	Oystein
Report Manager	Is responsible for delegating and overseeing work on the project report.	Martin
Customer Representative	Participates in regular meetings to discuss the progress, project status and future tasks. Represents the customer.	Peder Kongelf
Customer Technical Advisor	May be consulted about technical aspects of the project.	Stig Lau
Advisor	Serves as a one-man steering committee for the project.	Meng Zhu
Meeting Secretary	Is responsible for making sure notes get written and sent after each meeting with the advisor and customer.	Oddvar
Quality Assurance Manager		Oystein
Weekly Report Writer	Is responsible for finalizing the weekly report(s) for the advisor and customer, and getting these delivered for approval. Also responsible for meeting agendas and their delivery.	Oystein
Time Keeper	Responsible for making sure that everybody is logging their work, and logging team activities.	Oddvar

2.3 Quality Assurance

2.3.1 Communication rules

To prevent misunderstanding in communication and

meeting	scheduled at least 48 hours before, confirmation within 24 hours before meeting required
documents for the meeting	24 hours before
email communication	contact person directly, google groups is just internal
response from the team	within 8 hours
response from customer	within 24 hours

2.4 Risks

#	Risk	Probability	Impact
1	Not getting a fifth party member	M	Significant
2	Obtrusive health/family/personal issues for team members	L	Significant
3	Low morale in team	M	Significant
4	Interfering workload from other activities	H	Minor
5	Miscommunication with customer	M	Critical
6	Changes in customer requirements	M	Significant
7	Errors in project plan	M	Significant
8	Failure of communication in team	M	Critical
9	Failure of time management	H	Critical
10	Errors in workload estimation and distribution	H	Critical
11	Failure of online storage systems and services	L	Significant
12	Failure of personal computers	M	Significant
13	Infeasibility of project as a whole	L	Critical
14	Inability to find potential users and test subjects	M	Significant

Risk #	1
Activity	All
Risk Factor	Not getting a fifth party member
Impact	Significant
Consequence	Increased workload for all remaining party members on all activities
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Contact advisor about the dropped party member, try to get assigned a new member. • Take the missing person into account in planning phase.
Deadline	Intro/Planning (Ultimately in the hands of course staff)
Responsible	Project leader

Risk #	2
Activity	All
Risk Factor	Obtrusive health/family/personal issues for team members
Impact	Significant
Consequence	Increased workload for all remaining party members on all activities
Probability	Low
Countermeasures	<ul style="list-style-type: none"> • Implement buffers in project plan. • Team members should make their work resumable by another member.
Deadline	None
Responsible	Project leader

Risk #	3
Activity	All
Risk Factor	Low morale in team
Impact	Significant
Consequence	Decreased overall project quality
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Frequent contact between team members • Avoid team members overworking • Focus on general team dynamics advice from advisor
Deadline	None
Responsible	Project leader

Risk #	4
Activity	All
Risk Factor	Interfering workload from other activities
Impact	Low
Consequence	Work on the project is shifted in time, space and responsibility
Probability	Very High
Countermeasures	<ul style="list-style-type: none"> • Plan ahead with respect to existing schedules • Inform the group of other activities
Deadline	None
Responsible	Project leader

Risk #	5
Activity	All
Risk Factor	Miscommunication with customer
Impact	Critical
Consequence	-The project is not developed as the customer wants it -Work has to be done over
Probability	Very High
Countermeasures	<ul style="list-style-type: none"> • Weekly customer meetings • Share as much information as possible with customer at all stages
Deadline	None
Responsible	Customer Contact

Risk #	6
Activity	Planning, Requirements, Implementation
Risk Factor	Changes in customer requirements
Impact	Significant
Consequence	Work has to be done over
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Design the prototype with possible modifications in mind. • Try to get information on possible changes from the customer.
Deadline	None
Responsible	Customer Contact

Risk #	7
Activity	Implementation
Risk Factor	Errors in project plan
Impact	Significant
Consequence	Work on the plan and implementation have to be redone
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Review the project plan frequently for consistency • Share plan with customer
Deadline	Planning
Responsible	Project Leader

Risk #	8
Activity	All
Risk Factor	Failure of communication in team
Impact	Critical
Consequence	Failure of unification of the work, uneven workloads, decreased project quality
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Frequent internal meetings • Sharing of work internally
Deadline	None
Responsible	Project Leader

Risk #	9
Activity	All
Risk Factor	Failure of time management
Impact	Critical
Consequence	Parts of project are rushed or not finished in time
Probability	High
Countermeasures	<ul style="list-style-type: none"> • Put in as much work as possible as early as possible • Implement buffers in project plan
Deadline	None
Responsible	Project Leader

Risk #	10
Activity	All
Risk Factor	Errors in workload estimation and distribution
Impact	Critical
Consequence	Uneven workloads, rushed or unfinished parts of project
Probability	High
Countermeasures	<ul style="list-style-type: none"> • Implement buffers in project plan • Avoid relying too much on rigid plans • Allow for redistribution of work when necessary
Deadline	Planning
Responsible	Project Leader

Risk #	11
Activity	All
Risk Factor	Failure of online storage systems and services
Impact	Critical
Consequence	Work is lost and has to be recreated
Probability	Low
Countermeasures	<ul style="list-style-type: none"> • Local backups of data • Know of alternative systems in case of failure
Deadline	None
Responsible	Project Leader

Risk #	12
Activity	All
Risk Factor	Failure of personal computers
Impact	Significant
Consequence	Work may be lost, decreased productivity of team member
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Use primarily online storage systems and keep online backups of everything else • Use university computers if necessary
Deadline	None
Responsible	Individual

Risk #	13
Activity	All
Risk Factor	Infeasibility of project as a whole
Impact	Critical
Consequence	The concept is not a solution to the problem and the prototype is destined to be a failure
Probability	Very Low
Countermeasures	<ul style="list-style-type: none"> • Extensive preliminary study to uncover this as early as possible
Deadline	Feasibility study
Responsible	Project Leader

Risk #	14
Activity	Planning
Risk Factor	Inability to find potential users and test subjects
Impact	Significant
Consequence	Requirements engineering and prototype testing will be sub-standard unable to provide adequate answers
Probability	Medium
Countermeasures	<ul style="list-style-type: none"> • Try to get information on potential users from customer • Begin contacting potential users and testers early
Deadline	Testing
Responsible	Project Leader

2.5 Meetings

2.6 Lectures

2.7 Issues

2.8 Project plan

2.8.1 Sponsor/customer

2.8.2 Background

2.8.3 Gantt diagram

2.9 Team structure

2.9.1 Roles

2.10 Risks

2.11 Architecture

2.12 Scrum

2.13 Quality Assurance

2.14 Domain choosing

Domain ideas: project management tool (ehm. redmine) warehouse airport / travel agency cash registers (not interesting) bank school information system (boring) time management system (aka calendar) facebook console (unreal) mail interface (gmail is too good, not useful) photo gallery (limited) music library (limited) physician system (treatments, prescriptions, add person) tax form (boring) Building management (boring) Library

(ehm. redmine) warehouse 1 1 bank 3 3 (aka calendar) 2 (treatments, prescriptions, add person) 1 Library 2 2 3

Ivo Martin Oddvar Oystein Total project management tool 3 2 5 warehouse 1 1 airport / travel agency 1 1 bank 3 3 6 time management system 2 2 physician system 1 1 2 Library 2 3 2 7

Top3: library authors, books(location, state), book management, employees, user management, order new books,

bank accounts, transfer money, deposits, loans, customer management, employees

project management projects, issues, work done on issues, workers, sprints, reports,

interesting simple to understand complex enough ease workflow existence of power user total library

2 3 1 2 Y 8 bank 2 3 2 2 Y 9 project management 1 2 3 2 Y 8

project management + usefulness + field of study - boring

library + libraries in campus, employees - simple

bank - unknown ground

library project management bank martin 3 2 1 oddvar 3 2 1 ivo 2 3 1 oystein 3 1 2 total 11 8 5

Criteria: Interesting and simple enough for test subjects to understand. something they meet in everyday life Complicated enough to demonstrate the problem. Console has to be useful in the domain, ease the workflow Object oriented design Existence of power user, that will use the console

Customer ideas: car models finn.no health sector human resources (people, how they are related, symptoms, how much money and what they own - advanced domain graph). contact lists (peder)

write these things to the report

Future: batch operations undo the commands save command for object attribute editing what about object operations? transaction support

Preliminary Study

3.1 Concept

3.2 Constraints

3.2.1 Time

The project must be completed within a timeframe of 13.6 weeks. The guideline is 24.3 work hours per person, per week.

3.2.2 Knowledge about the problem

Our problem is not well-explored and the customer cannot give us exact requirements. Thus, this is as much a research project as it is a software development project.

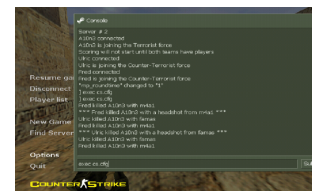
3.3 Feasibility study

3.4 Similar solutions

3.4.1 Counter-Strike

This game features a console that offers a wide variety of commands, including: - Changing the game options - Altering the game world - Player actions and cheats - Multiplayer communication and administration

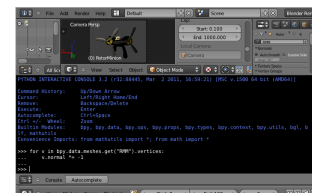
In a game, this functionality eases development and debugging, as well as increasing the moddability and long-term value for players. Similar consoles also exist in other games, such as Carmageddon TDR 2000.



3.4.2 Blender

This 3D modelling software features a Python console with access to the model data, animation data, etc. It can be used to perform operations that are not directly supported in the user interface. It is also common to extend the program using custom Python scripts.

Similar solutions also exist in other creative tools, including a Python console in GIMP and Nyquist prompt in Audacity.



3.4.3 Firefox

This web browser features a Web Console where it is possible to execute JavaScript commands with access to the objects on the current page. This is useful for web development and debugging. Similar features also exist in a few other browsers, such as Google Chrome.

```

■ file ■ CSS ■ JS ■ logging
11:05:10.055 > via = new person("Dia", "Burmese", 42, "400000");
11:05:10.062 > {cf: {name: "Dia", last_name: "Burmese", age: 42, _creator: "400000"},
11:05:10.062 > last_name: "Burmese"}
11:05:10.062 > via.changeName("test");
11:05:10.062 > "test"

```

3.4.4 try.mongodb.org

This database website features a console where the user can execute commands on a dummy database. It is an educational tool for people who don't want to invest too much time in it. Comparable consoles also exist to allow the user to execute arbitrary queries in database administration tools such as PHPMyAdmin.

```

A Tiny MongoDB Browser Shell (mini tutorial included)
just enough to scratch the surface

type "help" for help
type "tutorial" to start the tutorial
> db.foo.save({a:1, b:1});
> db.foo.save({a:3, b:1});
> db.foo.save({a:3, b:2});
> db.foo.find((b:1));
{
  "_id": "0", "a": 1, "b": 1, "id": { "$oid": "505c396ac07742e0b48093" } },
{
  "_id": "0", "a": 1, "b": 1, "id": { "$oid": "505c396ac07742e0b48094" } },

```

3.4.5 web-console.org

This project provides shell access to a server through the browser window over HTTP.

It supports real time communication, and is intended to be used for server administration purposes.

```

Web Console - Mozilla Firefox
http://www.web-console.org

/ftp> echo 'main () { printf("Hello World\n"); }' > test-bin.c
/ftp> gcc test-bin.c -o test-bin
/ftp> ls -l | grep test-bin
-rwxr-xr-x 1 user user 4800 Mar 18 12:16 test-bin
-rwxr-xr-x 1 user user 4800 Mar 18 12:16 test-bin.c
/ftp> ./test-bin
Hello World
/ftp>

```

3.4.6 Conclusion

This is by no means an exhaustive list, but it serves to illustrate that consoles are still applicable for purposes including software development, debugging, learning, extendability and where there is a high demand for flexibility.

3.5 Version control

3.5.1 git

3.6 Development language and technologies

3.6.1 Client-side web application technologies

Our main focus will be on the client part of the application, since this is the experimental part of our system, and it is this part that is visible to the user through the web browser. It is therefore important to choose a suitable technology for this.

Adobe Flash

A multimedia platform currently owned by Adobe. Is currently the industry standard for multimedia web applications. It excels at animation and 2D games, but its strong points are not likely to be useful in our project. A separate JavaScript is required to perform communication with a server and the development tools are costly.



Microsoft Silverlight

A rich media application framework developed by Microsoft. Useful for multimedia applications, but likely not beneficial for our project.



Java Applets

A technology that allows a Java AWT/Swing application to be displayed in a browser, backed by a Java Virtual Machine. Has excellent performance compared to other popular client side browser technologies. A signed applet can also communicate with a server using traditional sockets. It is possible to embed a scripting engine(for instance JavaScript). However, development effort may prove to become excessively heavy.



JavaScript

JavaScript is a scripting language supported by all popular web browsers. Has extensive frameworks built around it and allows for rapid development. It is also possible to let the user write commands using JavaScript directly.

JavaScript

Conclusion

As a team, we have extensive experience with Java, and less with the other technologies. However, we all have at least some experience with JavaScript, and we believe that it is the better choice for this project: The DSL can be implemented by allowing the user to perform operations on the JavaScript objects using (a subset of) the JavaScript language itself. There are also excellent tools for transfer and storage of JavaScript objects. Furthermore, communication between JavaScript and HTML elements is easily achieved.

JavaScript Related technologies

jQuery

A JavaScript library that simplifies how to use JavaScript to interact with the webpage, notably selection of Document Object Model elements.

MooTools

A JavaScript framework that, notably, enhances the Document Object Model and JavaScript's object oriented programming model.

Dojo

A JavaScript toolkit offering asynchronous communication, a packaging system and systems for data storage. Intended to ease rapid JavaScript web development.

HTML5

A revision of the HTML standard currently still in development. Notably, it supplies support for multimedia and more advanced user interface elements. Is commonly used in conjunction with JavaScript.

CSS

Cascading Style Sheets, used to specify a consistent look and feel to a series of HTML documents.

3.6.2 Synchronization Technologies

We will be adding a library for bi-directional real time communications between the server and the client, to easily detect changes in the objects on both sides and to replicate these changes to the other side lightning fast. This functionality will ensure data consistency between the client and server side. To make these updates fast and to avoid extra work in creating this functionality ourselves, we will employ an external library to get the work done.

Pusher

Pusher is a cloud based system which offers a hosted API. It relies on the use of HTML5 WebSockets, which provides bi-directional communication over a TCP channel. It is a widely used solution which is well documented, and it support for a lot of libraries for both the server and client side. The web-site offers tutorials and extensive documentation on the most popular libraries.



Pusher creates channels that can be both listened and published to. If multiple devices are connected to the same channel, they will receive any messages sent to the channel almost simultaneously. Pusher offers a free account(an account is needed to use the system) which offers all the basic functionality we need, with up to 20 connections and 3 million messages per month

Understanding Pusher



Figure 3.1: Pusher Explained

PubNub

Like Pusher, PubNub is a push service hosted in the cloud. It is written entirely in C, which gives it extremely fast performance and enables it to push over 1 million messages a second. It offers great documentation and support for the most popular libraries on both the client and server side and its in widespread use.

PubNub

Like Pusher it relies on channels for communication which you can subscribe and publish to, and in essence the two solutions work in the same intuitive way. PubNub offers a free account with 1 million messages a month and up to 100 connections.

Other Technologies

We considered other similar alternatives as well, like Socket.io, Vert.x and Akka. But they either lacked support for the technologies we have chosen for the system, or lacked the extensive documentation and widespread use that Pusher and PubNub provides. We were also left with the impression that we would spend more time implementing these services than if we opted for either Pusher or PubNub.

Conclusion

Pusher and PubNub are both great systems that are widely used and they both offer extensive documentation. They cover the specific functionality we need for this project, which is to replicate the changes on both the client and server side. They both offer free accounts with more than enough connections and messages each month to cover our needs. So this decision will come down to our gut feeling.

As none of the developers have any experience in using either system, the most important factor for this decision is that the system is well documented and easy to use. During research it became apparent that PubNub is the most widespread solution as of today. If we run into any problems implementing and using the system, it is likely someone has already provided a solution for it. So the decision ultimately fell on using PubNub.

3.6.3 Markup Languages

When communicating between the client and the server we need a data exchange format to represent objects and actions. The format has to be able to serialize and deserialize them on sending and receiving.

The two alternatives most commonly in use today for solving this problem is XML (Extensive Markup Language) and JSON (JavaScript Object Notation).

XML

In widespread use in a lot of areas as of today and boasts great support and documentation. Originally meant to be a document markup language, but has over the years been used as a data representation language as well. It is suited to describe complex objects and documents, and it is easy to extend. Generally thought of as the more secure option of the two.

JSON

As the name suggest JSON is serialized JavaScript objects, well suited for web development, and very fast. JSON is easy for JavaScript to parse(we will be using JavaScript on both server and client), and the language has built in support for serializing and evaluating JSON data. Its small, simple, and easy to use. JSON is especially good at representing programming-language objects. It has gained a great deal of popularity in recent years, and it is well documented.

Conclusion

Both languages is well supported in almost all web related libraries, and they are both extensively documented. As security is not a main concern of this project, the fact that XML is more secure will not influence the decision

JSON will be used for this project. It covers the functionality we need, and it is generally thought of as the easier language to use. It is perfectly suited for web- development and JavaScript, which is the domain of this project. In addition the developers have more experience in using JSON than XML.

3.6.4 Google Drive

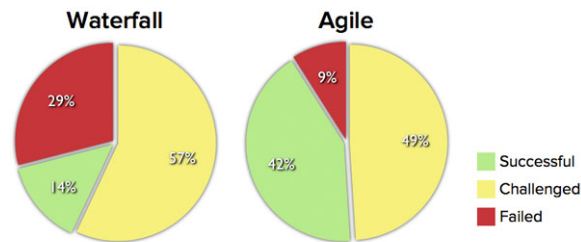
3.7 Development Methodology

3.7.1 Agile vs Waterfall

The waterfall method focus on planning the future in detail. It follows the principle of “Big Design Up Front”. It relies on the fact that you are able to report exactly what features that are going to be implemented and tasks are planned for the entire length of the project. It forces you to specify all the requirements early in the development, when you actually know the least about the project and the problems that are to be solved. The rationale behind this is that time spent early on making sure requirements and design are correct saves you much time and effort later. A development team using the waterfall method will only consider to implement the most valuable changes, as changes in this process are time consuming and often requires that completed work is started over. The method places a lot of emphasis on documentation.

Agile methods, as opposed to the predictive methods, are designed to plan for changes in the requirements and features of a project. It emphasises on working code as primary measure of progress, instead of extensive documentation of for example the requirements. Agile methods consists of iterative and incremental steps in the development process, where requirements and solutions evolve through the course of the project. Requirements are bound to change, either because the customer didn’t understand the problem in the beginning or because they would like to add new features. Agile methods facilitates the ability to accommodate these changes. Most agile methods includes delivering a working product in incremental stages, and gives the customer something to relate to during the developments process.

The CHAOS Manifesto is a survey published by the Standish Group each year and it measures the success of IT- projects. It divides the projects into 3 groups; Success, meaning it completed on time and budget, with all features and functions as specified. Challenged, meaning it completed, but was over cost, over time, and/or lacking all of the features and functions that were originally specified. Failed, meaning the project was abandoned or cancelled at some point and thus became a total loss.



Source: The CHAOS Manifesto, The Standish Group, 2012.

Figure 3.2: Waterfall vs. Agile

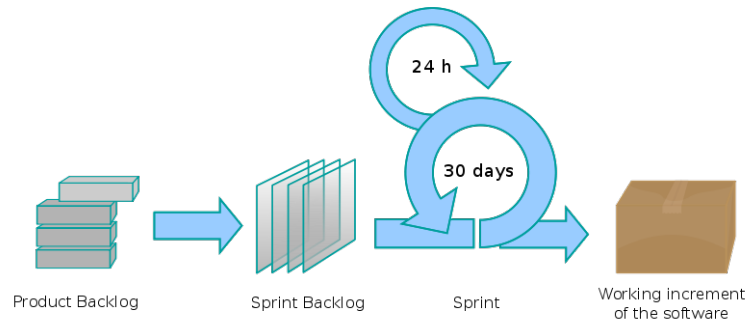


Figure 3.3: Scrum Process

As the Figure 3.3 illustrates, agile methods although not perfect by any means, more often result in products that are successful (the method used for measuring the success of a project is to some degree debated, but the results serves a purpose nevertheless).

3.7.2 Agile Methods

There exists a lot agile methods for software development, and although all of them follow the basic principles of agile development, they differ in a lot of areas. Following is a detailed description of three different agile methods.

Scrum

Scrum is an iterative, incremental software development model with several short sprints - complete small sets of tasks each sprint.

The Roles:

- The Scrum master, who is responsible for leading the process and to enforce the Scrum rules onto the team. He has to make sure that the development team does not overestimate what they can handle during one sprint. He leads the scrum meetings and enlightens and handles obstacles that may appear.
- The product owner, represents the stakeholders and is the voice of the customer.
- The development team, is responsible for delivering potentially shippable product increments at the end of each Sprint. A development team is made up of 3–9 people with cross-functional skills.

The Sprints:

- Normally last from 7 to 30 days .
- Starts with a planning meeting, where tasks are identified and goals for the sprint is set.

- Product owner tells the team what tasks should be done in the sprint.
- The tasks comes from a prioritized list of requirements called the backlog.
- The team determines what is possible based on this and records this in a sprint backlog.
- The goals should not be changed during the sprint.

The Scrum process is well suited for projects where its difficult to plan too far ahead, where at least some of the aspects of the project are unknown. Its a versatile process which is gives you the ability to handle changes in the requirements and demands from the customer. It allows for the developers to work on different parts of the project at the same time. The design, requirements of the system are not set in stone from the start, and are allowed to evolve during the process. The process delivers unfinished versions at the end of each sprint, which gives the customer a chance to try the system and give continuous feedback to the developers.

The Scrum process is somewhat complex, and it will take time to properly learn and execute the method. You also have to decide on what type of Scrum you are going to use, as there exists multiple forms of Scrum. This can prove to be a time consuming process. And even though the team members know Scrum, they will have to learn the version of scrum decided upon, if it turns out to differ from the one they are used to. ¹

DSDM Atern

DSDM(Dynamic System Development Method) is an agile software development method, and it was originally meant to provide some discipline to the Rapid Application Development method. The most recent version was launched in 2007 in an effort to make DSDM tool and technique independent, and its called Atern.

DSDM is an iterative and incremental approach that embraces principles of agile development, including continuous user/customer involvement. It enforces you to deliver incremental versions of the product to the customer, where the main criteria of acceptance is that it meets the current business needs of the customer. It follows the principle that it is always better to deliver something “good enough” early than to deliver everything “perfect” in the end.

DSDM as a method fixes costs, quality and time at the beginning of the project. Through a prioritization method called the “MoSCoW Method”, with musts, shoulds, coulds and won’t haves, it adjusts the scope of the project to meet the given time frame. This allows the development team to focus on the critical functions of the system rather than delivering a perfect system. The method puts a strong focus on actively involving the customer in the development, and continually confirm the solution.

The principle-list of DSDM is quite long and complex. For a team that is not experienced in using the method, the process of learning the method will be time consuming. Also, always having to display the progress to the customer can be time consuming and hinder the development effort. Testing is central and shall be done through the whole development process. ²

Extreme Programming

Extreme programming, hereby referred to as XP, is an agile method designed to reduce cost of changes in requirements by having multiple short development cycles. It includes elements such as pair- programming, extensive code review and unit testing of all the elements of the code. It emphasises frequent communication with the customer and between the developers.

The method embraces changes in the requirements of the project, and it doesn’t attempt to define a stable set of requirements at the beginning of the project. In XP a representative for the customer is always available on site to answer any questions the developers might have. It also focuses on frequent releases of working code which serves as checkpoints where the customer can add new requirements.

XP puts a lot of focus on the code of the project, the advocates of XP argues that the code is the only truly important product of the system development process. XP as a process does not produce a lot of written documents during the development of the project. In XP programmers are expected to assume

¹[http://en.wikipedia.org/wiki/Scrum_\(development\)](http://en.wikipedia.org/wiki/Scrum_(development))

²<http://en.wikipedia.org/wiki/DSDM>

a unified client viewpoint and focus on coding rather than documentation of compromise objectives and constraints.³

3.7.3 Conclusion

If all of the requirements of this project were known in advance and provided by the customer, or the features of the finished product was known and unlikely to change, the waterfall method might be the way to go. But this is a prototype, proof of concept type of project where very little is known about the final product. We were certainly not presented with a finished set of requirements at the beginning of the project, and the requirements we settle on before we start the implementation are also more than likely to change during development. These kind of changes in a waterfall process will be time consuming. That's why we think that an agile development method will be the best choice for this project.

All of the agile methods described above exhibits properties that will come in useful in this project. They are all based on iterative and incremental development steps, delivering prototypes for the customer to test after each step. This will give the customer a chance to try out unfinished versions of the product and give continuous feedback throughout the project. It can also help the customer to identify new features that they would like to add. They also allows the customer to decide which features to implement in each step, ensuring that the final product will contain the features the customer really need.

The agile methods embrace changes in the requirement and provides ways to handle those changes. They also encourage tight and continuous communication with the customer, which is important to be able to deliver a product that the customer is satisfied with

Of the three methods the group members are most familiar with the Scrum process. The DSDM method is complex and will take a considerable effort to learn and execute correctly. As none of the group members have used DSDM, and we have a limited amount of time in this project, DSDM is of the table.

XP puts a lot of focus on the code, and delivers a minimal set of documents. We are to write an extensive report about the project, and document every part of it, including compromises and assumptions made. The amount of code in this project will be limited and none of the team members have any experience in working with XP. As a result, XP seems like a bad fit for our project.

The Scrum process does not put as much focus on documentation as the waterfall process, but we think that the amount of documentation produced during the Scrum process will be satisfactory for the report. It will take time to learn how to execute Scrum properly, but since all of the group members are familiar with the basics of process, we think it won't be too time consuming and worth the effort. The final decision then is to use Scrum as a development method for this project.

3.8 Software Testing

3.8.1 Testing Methods

The purpose of software testing is to uncover software bugs in the system and to document that the system meet the requirements and functionality that was agreed upon for the system. Testing can be implemented at any stage in the development process, traditionally it is performed after the requirements have been defined and the implementation is completed. In agile development processes however, the testing is an ongoing process. The chosen development methodology will in most cases govern the type of testing implemented in a given project.

Software testing methods are traditionally divided into white- and black- box testing. They differ mainly in how the test engineer derives test cases.

White- Box Testing

White- box testing focus on the internal structures of a system, and it uses this internal perspective to derive test cases. White- box testing is usually done at unit level, testing specific parts or components of the code. This kind of testing focus on how something is implemented and not necessarily why. Unit testing alone cannot verify the functionality of a piece of software is supposed to exhibit. It can uncover

³http://en.wikipedia.org/wiki/Extreme_Programming

many errors or problems, but it might not detect unimplemented parts of the specification or missing requirements.

Black- Box Testing

Black- box testing handles the software as a black- box, meaning it observes the functionality the system exhibits and not the specifics on how it is implemented. The tester only needs to be aware of what the program is supposed to do, he doesn't need to know the specifics on how the functionality is implemented in the code. Black- box testing is typically performed to check if the functionality of the program is according to the agreed upon requirements, both functional and nonfunctional. Black- box testing is usually done at the component, system and release levels of testing.

The main advantage of black- box testing is that no programming knowledge is needed to actually perform the tests. This way you can hire someone outside the development team who has had nothing to do with the implementation of the code to write and perform the tests, and you achieve as little ownership of the code as possible. An argument can be made though that this lack of insight in the specifics of the source code will result in repeated testing of some parts of the code, while other parts could be left untested.

Test Driven Development

The principle behind TDD is to develop the code incrementally, along with test for that increment. You don't move on until the code passes its test. The tests are to be written before you actually implement the new functionality. The process helps programmers clarify their ideas of what a code segment is actually supposed to do. The process is often used in agile development methods. Benefits from TDD include:

- Code coverage, every code segment should be covered at least one test.
- Regression testing, check to see if changes in the code have not introduced new bugs.
- Simplified debugging, when a test fails it should be obvious where the problem lies, no need for a debug tool.
- System documentation, the tests themselves act as a form of documentation that describe what the code should be doing.

Automated Tests

Automated offers the ability to automatically do regression tests, i.e. testing to uncover if any new code has broken a test that previously passed. If we opt for manual testing regression testing will be very time consuming as every test done so far has to be done over again. With an automated testing framework this job will be a lot easier as you can run a great number of tests in a matter of seconds. Most development languages offers libraries for automated testing.

3.8.2 Testing Levels

Testing can be done at many different levels and in different stages in the development process. Following is the most common partitioning of testing levels and a description on each of them.

Unit Testing

Unit testing aims to check specific components, such as methods and objects. Typically you will be testing objects, and you should provide test coverage of all the features of that object. Its important to choose effective unit test cases, that reflect normal operation and they should show that the specific component works. Abnormal inputs should also be included to check if these are processed correctly.

Component Testing

Tests bigger components of the system, and their interfaces (communication with other components). Made up of several interacting objects. Component testing is mainly a tool to check if component interfaces behave according to its specification.

System Testing

In a given development project there may be several reusable components that have been developed separately and COTS systems, that has to be integrated with newly developed components. The complete system composing of the different parts is tested at this level. Components developed by different team members or groups may also be integrated and tested at this stage.

Release Testing

Release testing is the process of testing a particular release of the system that is intended for use outside of the development team. Often a separate team that has not been involved in the development perform this testing. These kind of tests should focus on finding bugs in the complete system. The objective is to prove to the customer that the product is good enough. This kind of testing could either be based on the requirements of the system or on user scenarios.

User Testing

This is a stage in the testing process in which users or customers provide feedback and advice. This could be an informal process where end- users experiment with a new system too see if they like it and that it conforms to their specific needs. Testing on end- users is essential for achieving success in a software process as replicating the exact working environment the system will be used in is difficult to achieve during development. The end users can help provide feedback on how specific functionality will work in an actual work environment.

Another form of user testing involves the customer and its called acceptance testing. Its a process where the customer formally tests a system to decide whether or not it should be accepted, where acceptance implies that payment for the system should be made. Acceptance testing is performed after the release testing phase.

3.8.3 Conclusion

The concept of TDD is to develop exhaustive tests that specify the system, and then writing code with the goal of satisfying the tests. This is useful in systems where the key functionality is in the form of program logic that can be verified to conform to the specification. It is difficult to write such exhaustive tests in applications that rely heavily on GUIs, network connections and database systems because of the added complexity and heterogeneusness that these features involve. In addition, our prototype's exact specifications are likely to change during development, requiring large amounts of test rewriting in the case of TDD, because the tests will be more numerous and because the tests must be more strict. As a result we have opted not to use TDD in this project. We will however be utilizing unit tests with an automated testing framework where it is appropriate and will harvest some of the advantages linked to TDD, like the automated regression testing.

We will be writing unit tests throughout the implementation process and run these continuously. These tests will not be included in the report as test cases. The test cases will rather comprise of component and system tests. Component tests will be used to test specific components and their functionality as well as their interaction with other components. System tests will be used on the system as a whole to check if it meets the agreed upon requirements. These test cases will be derived from the requirements. We will also try include some acceptance tests to include the customer in the testing process.

We will be utilizing user testing and involve end users to get feedback on the entire system or specific functions. This testing will mainly be used to get feedback on the domain scripting language and how easy it is to understand and use. Preferably it will be done continuously throughout the development process. It is important to involve users as the goal of this project is to ease their workflow. As we are not working with an existing system thats actually in use, there will not exist any real users of this system

with experience using it. We will therefore mainly be using our fellow students as test subjects, as they are readily available and technically competent enough to understand the concept and act as superusers. In addition the customer has stated that it will encourage employees from the entire company to us give feedback if we ask for it. Specific solutions can be sent to the customer representative which in turn will relay it to experts on the area it concerns.

3.9 Code conventions

JSLint

Chapter 4

Requirements

4.1 User stories

We compiled list of user stories from a few points of view. Administrator section describes mostly detailed technical requirements. General section contains stories applicable on general problem. Domain section contains domain specific user stories.

4.1.1 Developer point of view (section A)

1. As a developer, I want to be able to store objects in a persistent database, so that I can migrate data easily.
2. As a developer, I want to reflect the changes in persistent storage back to user sessions within one second, so the users always see the latest updated data.
3. As a developer, I want to be able to work directly with object attributes rather than any form of raw data.

4.1.2 User point of view - General (section G)

1. As a user, I want my saved actions to be replicated on to the server within one second, so that my actions will not be lost and the client and server is consistent
2. As a user, I want my changes to be propagated to other users of the system real- time
3. As a user, I want to be able to see the console and graphical interface at the same time, so that I can use them both side by side simultaneously.
4. As a user, I want the changes in console reflect in graphical user interface and likewise, so that I can have overview of the changes I made and I can understand easily, how the system works. In addition this will ensure consistency between the console and graphical interface.
5. As a user, I want access to a tutorial, so that I can learn to work with the system easily.
6. As a user, I want to be able to display the currently available commands in the console, so I can easily see what I can do with the objects at hand.
7. As a user, I want to be able to easily repeat and edit last command, so that I can use it on another object.
8. As a user, I want to be able to use batch commands, so that I can work with more than one object at the same time.

4.1.3 User point of view - Domain specific (section D)

1. As a user, I want to be able to add a new book to the system using both the console and graphical interface.
2. As a user, I want to be able to delete a book in the system using both the console and graphical interface.
3. As a user, I want to be able to edit information on a specific book and save these changes using both the console and graphical interface.
4. As a user, I want to be able to search for a specific book in the system, so that I can watch the information on it using both the console and graphical interface.
5. As a user, I want to be able to list all the books currently in the system, so that I easily can get an overview of all the books currently in the library. This should be possible in both the console and the graphical interface.
6. As a user, I want to be able to registrate a new customer in the system, so that customers can be saved in the system. This should be possible in both the console and the graphical interface.
7. As a user, I want to be able to registrate when a customer borrows a book, so that the information is stored in the system. This should be possible in both the console and the graphical interface.
8. As a user, I want to be able to edit the information on a specific borrowing of a book, so that any changes can be recorded. This should be possible in both the console and the graphical interface.
9. As a user, I want to be able to list all the books currently borrowed, so that I can get information on each of them. This should be possible in both the console and the graphical interface.
10. As a user, I want to be able to reserve a book for a customer, so that customers can request and reserve certain books. This should be possible in both the console and the graphical interface.
11. As a user, I want to be able to list all the reservations currently in the system. This should be possible in both the console and the graphical interface.
12. As a user, I want to be able to view reservations on specific books, so that I can see if a specific book is available for borrowing at the moment. This should be possible in both the console and the graphical interface.
13. As a user, I want to be able to order new books for the library using both the console and the graphical interface.

4.1.4 Planning

4.2 Sequence Diagrams

4.3 Prioritization

4.4 Functional Requirements

4.5 Nonfunctional Requirements

4.6 Test Plan

This chapter will introduce the overall test plan for this project, and it is based on the IEEE 829 Standard for Software Test Documentation[link to reference]. Some parts of the standard was not deemed to be appropriate for this project and not included as a result. The purpose of this document is to structure the way tests are performed and recorded, assign responsibilities for the testing process as a whole, and to give an outline for the schedule of when the different tests should be performed.

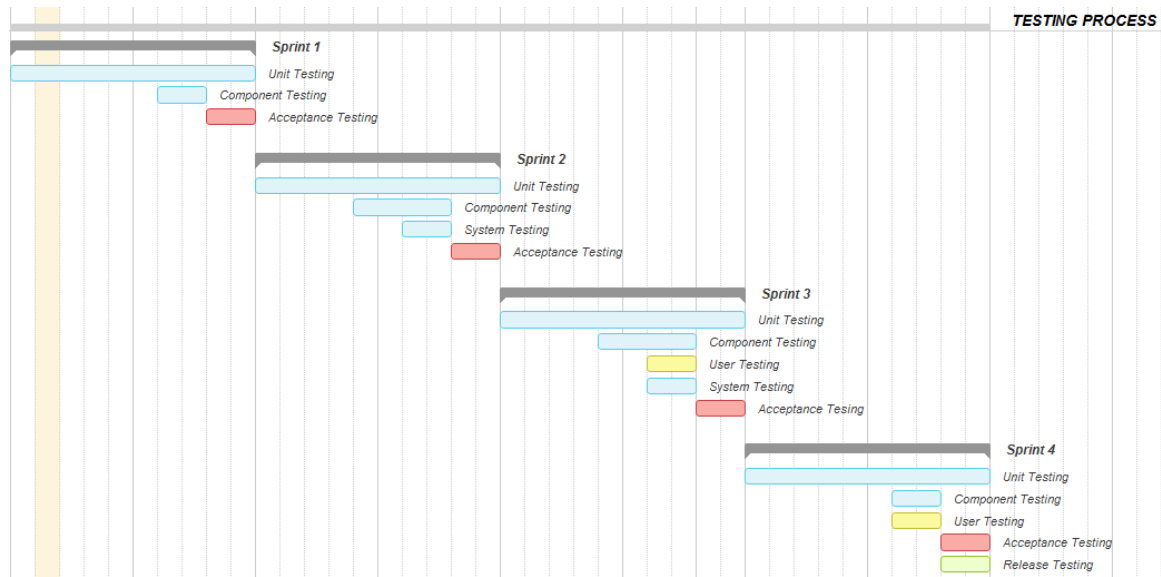


Figure 4.1: Testing Process Timeline

4.6.1 Testing Approach

The testing methods used for this project is discussed in detail in the pre- study. To sum up, we have opted to utilize both black and white box testing in this project. We will write and run unit tests throughout the implementation process together with an automated test framework. The test cases included in the report will be component, system, user and acceptance tests. If additional requirements are added to the system during the Scrum process, new test cases will be created to test the desired functionality.

Non- Functional Requirements

There aren't many non- functional requirements that are essential in this project. It is a proof of concept type of project and the main goal is to prove that the solutions we come up with will get the job done. As a result, tests for common non- functional requirements like performance and security will not be included in the test cases.

One non- functional requirement worth writing tests for though is usability. The object of the project is to deliver a system that eases the workflow of specific users, and to achieve this we need to develop a system with a large degree of usability. That's why usability tests will be included in the test cases, in the form of user testing(interviews).

Testing Process Timeline

Figure 4.1 outlines when the different tests will be performed during the Scrum process. Unit testing will be done throughout the development process in every sprint. Every part of the code implemented should have its own unit tests. Component testing will be done as separate components are finished, typically towards the end of the sprints. Acceptance testing with the customer will be performed in the sprint demo at the end of each sprint. At these demos it will be tested whether the agreed upon functionality for that sprint is actually implemented. System testing will be performed when we have an entire system to test, i.e. when we have implemented some parts of each component needed for the entire system to work. This will likely not be the case until the end of the second sprint. User testing will also be performed in the later sprints, when we have a complete system to present to the test users. Release testing will be performed at the end of the last sprint, to see if the agreed upon functionality for the entire project is indeed present in the system.

Table 4.1: Test Case Template

Item	Description
Description	Description of requirement
Tester	The person responsible for performing the specific test
Preconditions	The condition that has to be fulfilled before the execution of this test
Feature	The feature of the system that is to be tested
Execution steps	Steps to be executed in this test case
Expected result	The expected result of the test

Table 4.2: Test Report Template

Item	Description
Test ID	The ID of the given test
Description	Description of the requirement
Tester	The person executing the test
Date	The date the test was performed
Result	The result of the test, success or fail. Comment will be added if deemed needed

4.6.2 Templates

The templates stated in Table 4.1 and Table 4.2 will be used to create test cases and to record the results of them.

4.6.3 Responsibilities

The test manager is the one with overall responsibility of the quality of the test plan, and that it will be executed according to the schedule. The person writing test cases and recording test results is responsible for adhering to the templates included in this document.

Each person is responsible for creating unit tests for their own code, and to run these with the automated test framework during development. This will be done to perform continuous testing of the system, and uncover if any new code break some of the previous tests.

We will mainly use someone different to perform the actual test cases than the person who wrote the specific code segment. This is done to achieve as little ownership of the code as possible on part of the tester. But as we are short on manpower and time we can't guarantee that this is always the case.

The test cases will be performed towards the end of each sprint when the relevant functionality is implemented. The test will be performed at a time which allows the developers to fix any uncovered bugs in the system before the sprint is ended.

4.6.4 Test Criteria

A test is considered passed when it achieves the expected result. A test will be considered to have failed if the result of the test differs from the expected one. If we feel a pass/fail of a specific test needs an explanation this will be noted as a comment in the result.

Chapter 5

Overall System Design

5.1 Database

5.2 GUI

Chapter 6

Sprint 1

6.1 Planning

We started the sprint with a sprint planning meeting September 24th. The plan for this sprint is to implement a basic implementation of the system, so that we have something to show the customer at the end of the sprint. We chose user stories from the backlog that would enable us to this, a client and server offering only the most basic operations.

6.1.1 Sprint Goal

The goal for the first sprint is to get a basic version of the library application working. This includes creating a basic GUI with both the graphical web- application and the console side by side, creating a server capable of storing objects and establish communication between the server and client through a basic REST api. The user should be able to use both the web- application and the console to add a new book to the system and to list the books currently in the system. In addition we decided to implement the real- time messaging from the server to the clients to verify that the solution we chose in the pre-study would be up to the task.

6.1.2 User stories

In this sprint we picked the following user stories from the backlog: A1, A2, A3, G3, U1 and U5.

6.2 Design

6.3 Duration

6.4 Goals

6.5 Testing

6.6 Customer Feedback

6.7 Evaluation

Table 6.1: Sprint 1 User Stories

User Story	Short Description	Hours	
		Est.	Act.
A1	Store objects in database	40	
	Design		
	Implementation		
	Testing		
	Documentation		
A2	Send real- time messages	25	
	Design		
	Implementation		
	Testing		
	Documentation		
A3	Access to domain specific object	35	
	Design		
	Implementation		
	Testing		
	Documentation		
G3	Graphical web- application and console	45	
	Design		
	Implementation		
	Testing		
	Documentation		
U1	Add a new book	30	
	Design		
	Implementation		
	Testing		
	Documentation		
U5	List all the books in the system	25	
	Design		
	Implementation		
	Testing		
	Documentation		
	Total:	200	

Chapter 7

Sprint 2

7.1 Design

7.2 Planning

7.3 Duration

7.4 Goals

7.5 Testing

7.6 Customer Feedback

7.7 Evaluation

Chapter 8

Sprint 3

8.1 Design

8.2 Planning

8.3 Duration

8.4 Goals

8.5 Testing

8.6 Customer Feedback

8.7 Evaluation

Chapter 9

Sprint 4

9.1 Design

9.2 Planning

9.3 Duration

9.4 Goals

9.5 Testing

9.6 Customer Feedback

9.7 Evaluation

Chapter 10

Conclusion

Chapter 11

Appendices

11.1 Test Cases

11.1.1 Sprint 1

Table 11.1: Test Case TID01

Item	Description
Description	Storing objects in a database
Tester	Øystein Heimark
Preconditions	There needs to be a server running with a connection to a database available
Feature	Test the ability to store objects permanently on the server from the client
Execution steps	<ol style="list-style-type: none">1. Call the appropriate method for storing a new object with a given set of attributes from the client.2. List the content of the database and observe if the new object is indeed stored with its correct attributes.
Expected result	The object is stored in the database with the correct attributes

Table 11.2: Test Case TID02

Item	Description
Description	Retrieving objects from the database
Tester	Øystein Heimark
Preconditions	There needs to be a server running with a connection to a database available
Feature	Test the clients ability to retrieve objects from the server
Execution steps	1. Call the appropriate method for retrieving an object. 2. Observe the response from the server.
Expected result	The object is successfully retrieved from the server with the correct attributes

Table 11.3: Test Case TID03

Item	Description
Description	Sending real- time messages from server to client
Tester	Øystein Heimark
Preconditions	There needs to be a server able to send messages up and running, and a client ready to receive
Feature	Test the ability to send real- time messages from server to client
Execution steps	1. Send a message from the server with the associated method. 2. Observe the output on the client side.
Expected result	The message will be received by the client and displayed within one second from when the message is sent from the server.

Table 11.4: Test Case TID04

Item	Description
Description	Alerting clients that there has been added a book to the central database on the server
Tester	Øystein Heimark
Preconditions	TID03(Table 11.3), (TID to adding a book) must have passed. The server must be running
Feature	The ability to alert multiple clients that a new book is added to the system real- time
Execution steps	1. Open the application with multiple clients. 2. Add a new book from one of the clients. 3. Observe the output on all the clients
Expected result	All the clients will be alerted within one second that a new book has been added, and the list of books in the client will be updated.

Table 11.5: Test Case TID05

Item	Description
Description	Adding a new book to the system with the graphical web- application
Tester	Øystein Heimark
Preconditions	The server with the REST api must be running
Feature	The ability to add new books to the system from a client with the graphical web- application
Execution steps	<ol style="list-style-type: none"> 1. Open the application with a web client 2. Add a new book from the web- application on the client. 3. List the books currently on the system and observe if the new book is added.
Expected result	The new book is added to the system and the list of books with the attributes stated in the creation of the book.

Table 11.6: Test Case TID06

Item	Description
Description	Adding a new book to the system with the console
Tester	Øystein Heimark
Preconditions	The server with the REST api must be running
Feature	The ability to add new books to the system from a client with the console.
Execution steps	<ol style="list-style-type: none"> 1. Open the application with a web client 2. Add a new book from the console on the client. 3. Observe the list of the books currently on the system and observe if the new book is in this list.
Expected result	The new book is added to the system and the list of books with the attributes stated in the creation of the book.