



# DOCUMENTO PROVISÓRIO

**Carlos Manuel  
Basílio Oliveira**

**Arquitectura de Software Escalável para  
Sistemas de Apoio à Decisão para Entidades  
Gestoras de Água**

**Towards a scalable Software Architecture for  
Water Utilities' Decision Support Systems**





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Dissertação apresentada à Universidade de Aveiro para cumprimento dos requisitos necessários à obtenção do grau de Mestre em Engenharia Informática, realizada sob a orientação científica do Doutor André Zúquete, auxiliar do Departamento de Eletrónica, Telecomunicações e Informática da Universidade de Aveiro, e do Doutor António Gil D'Orey Andrade Campos (co-orientador), Professor auxiliar do Departamento de Engenharia Mecânica da Universidade de Aveiro.



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**agradecimentos**

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## Palavras-chave

Água, Arquitectura de Software, Sistemas de Apoio à Decisão, Entidades Gestoras de Água

## Resumo

O fornecimento de água às populações é um serviço de qualquer grande sociedade, desde o início da Civilização. Hoje em dia, enormes quantidades de água são fornecidas constantemente a residências e indústrias variadas utilizando motores eléctricos acoplados a bombas de água que consomem vastas quantidades de energia eléctrica. Com o recurso a tarifas de electricidade variáveis e dinâmicas, dados em tempo real de sensores nas empresas de fornecimento de água e a modelos da rede de distribuição de água, o software da SCUBIC consegue monitorizar e prever consumos de água e assim otimizar a operação destas bombas por forma a baixar os custos operacionais das empresas gestoras de água.

O software fornecido pela SCUBIC é um conjunto de serviços construídos numa fase embrionária da empresa que, por se manterem inalterados ao longo dos anos, não se adequam ao plano de negócios e aumento de requisitos por parte dos *stakeholders*. Daqui surge então a necessidade de construir uma nova arquitectura de software capaz de responder aos novos desafios numa indústria cada vez mais instrumentalizada e evoluída como a da Gestão de Água.

Recorrendo a métodos de engenharia de software, migração de arquitecturas de software e planeamento cuidadoso, sugere-se neste trabalho uma nova arquitectura de software baseada em micro-serviços e *serverless*. Esta arquitectura foi então avaliada de acordo com os índices ((indicar quais)) e comparada com a solução antiga. Após rever os resultados gerados pelos indicadores de performance, conclui-se que a migração foi um sucesso.



**Keywords**

Key, word.

**Abstract**

Water Supply is a staple of all civilizations throughout History. Nowadays, huge amounts of water are constantly supplied to homes and businesses, requiring the use of electric pumps which consume vast amounts of electric energy.

By using variable and dynamic electric tariffs, multiple real-time sensor data from Water Utilities and Water Network Modelling, the SCUBIC software is able to monitor the water networks, predict water consumption and optimize pump operation allowing the Water Utilities to lower operational costs.

Built during an earlier phase of the company, the SCUBIC software is a monolithic amalgamation of services, full of compromises that cannot fulfill the latest requirements from the *stakeholders* and business plan. Therefore, a need to build a more modular and scalable software architecture for this software becomes apparent. Using careful planning, software engineering knowledge and literature regarding software architecture migration, a new software architecture was implemented. Results from comparisons between the older and newer architectures prove that the migration was a success and complies with the requirements set at the beginning of the project.



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# List of abbreviations

API	Application Programming Interface
AWS	Amazon Web Services
CAPEX	Capital Expenditure
CI/CD	Continuous Integration/Continuous Deployment
DSS	Decision Support System
EC2	Elastic Compute Cloud
EIP	Elastic IP
ENI	Elastic Network Interface
FKM	Four Key Metrics
HTTPS	Secure Hypertext Transfer Protocol
KPI	Key Performance Index
NIST	National Institute of Standards and Technology
OPEX	Operational Expenditure
OTel	OpenTelemetry
SaaS	Software-as-a-Service
SCADA	Supervisory Control And Data Acquisition
SDK	Software Development Kit
SFTP	SSH File Transfer Protocol
SOA	Service-Oriented Architecture
SRP	Single-responsibility Principle
SSH	Secure Shell
TLS	Transport Layer Security
vCPU	Virtual CPU
VPC	Virtual Private Cloud
VPN	Virtual Private Network(s)
VPS	Virtual Private Server

## LIST OF ABBREVIATIONS

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VSD . . . . . Variable-Frequency Drive

WSS . . . . . Water Supply Systems

WU . . . . . Water Utilities

# Chapter 1

## Introduction

### 1.1 Water Supply Systems

The water supply systems that are prevalent in modern society play a very important role in daily life, distributing water throughout the country from water reservoirs or water treatment plants to the citizen's houses and industries. These Water Supply Systems (WSS) can be quite complex and difficult to manage without proper processes that ensure the efficient operation of such networks including its environmental and economical sustainability. For this reason nowadays, the use of specialized software to aid operators or even automatically control the operation of these WSS is of uttermost importance. It must be highlighted that water has been a staple of all major human civilizations throughout History, from ancient roman aqueducts to the current era.

Moving large quantities of water through large WSS requires the use of large quantities of mechanical work, which in turn requires high levels of electric energy. With the ever-growing political, economic and environmental pressure to improve and optimize the use of energy, and with the current geopolitical issues, the access to energy is getting more expensive and regulated. This means that the need for the optimization of pumping operations to reduce costs and, potentially reduce the energy use as well, is growing within Water Utilities (WU).

### 1.2 Existing Decision Support System

In order to the WU's optimally operate their water pumps, a Decision Support System (DSS) is used by the WU's pump operators and/or by automatic Supervisory Control And Data Acquisition (SCADA) systems. Generally, this DSS is a web platform designed to suggest *which* pumps to operate, *when* to operate, for *how* long to operate and in some cases what *speed* their Variable-Frequency Drive (VSD)'s should operate, as shown in Figure 1.1

The existing software's architecture can be summarized as a "Monolithic Modular" software architecture (Newman, [2019](#)). This architecture is composed of a set of Virtual

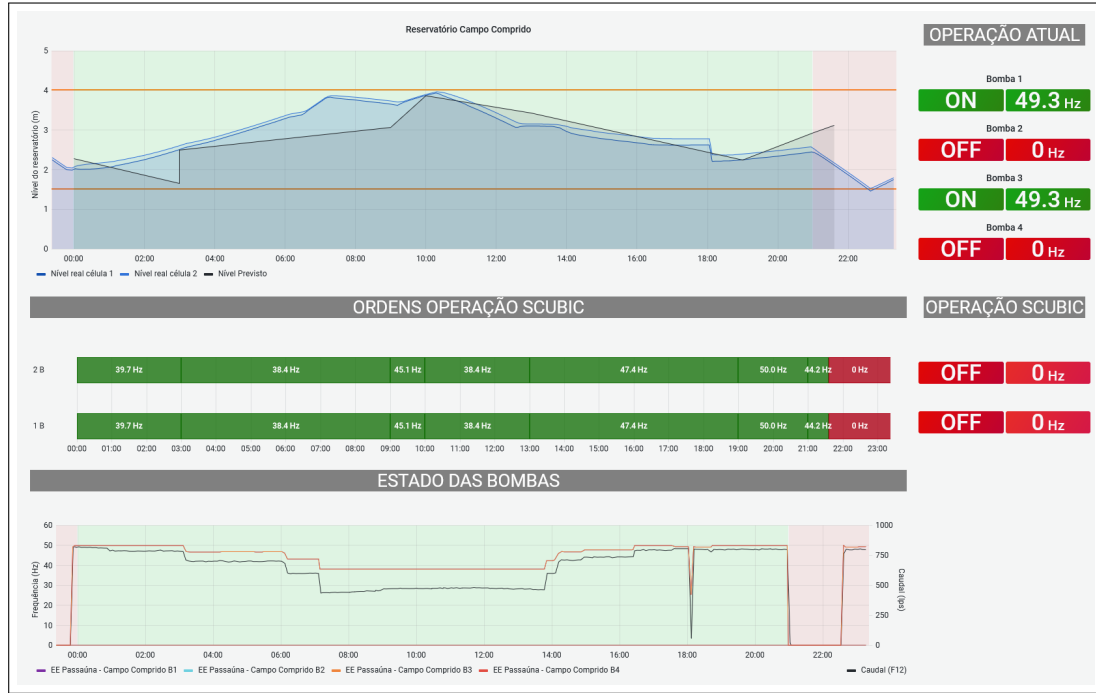


Figure 1.1: Example of a DSS interface from one of SCUBIC's Clients.

Private Server (VPS), one for each Client, where a set of Docker containers enclose all the services needed for running the software for that Client. These services are also configured and developed separately, each in a different code repository. This fact results in an unsurmountable amount of *code drift* between the same services of the different clients. *Code drift* happens when, despite being based on the same code, the codebases for each Client follow different paths during software development. When there is a need to implement a new feature or fix a bug common to both codebases, these differences increase the amount of work. Apparently, this structure is not even remotely manageable for any software development team. On Section 3.1.1, a complete analysis of this architecture is provided and explained in detail.

### 1.3 Objectives

The main goal of this work is to make the migration from the old software architecture of the DSS to a more efficient, improved software, considering the requirements from the *stakeholders* while also improving the cost-performance ratio of the software without compromising the software's functionality. This new architecture improves the performance, reliability, resilience, security, scalability and observability in comparison to the old DSS Architecture. The new software architecture brings improvements not just for the software itself but also for the development team, allowing them to improve and maintain the software easier and faster than ever before. By reducing the amount of work and time the software development team spends on each maintenance action or new functionality,

it reduces cost to the software company as well. Infrastructure costs are also an important aspect of this new architecture, where the adoption of more modular and independent services means a more optimal use of compute resources, resulting in lowering such costs. This new architecture also improves the Observability of the entire system, allowing for quicker failure detection and to anticipate possible future problems with the system.

As such, the objectives can be summarized as three goals: Enable scalability of the software (through multi-tenancy), improve DevOps' Key Performance Index (KPI) and improve the Observability of the systems.

## 1.4 Structure of the Document

This document is composed by a total of X chapters.

In Chapter 1, the chapter presents the overall theme of this body of work. Firstly, some context is given about the overall theme of this body of work and the motivation behind it. Then, the objectives for dissertation are presented to the reader. Finally, at the end of the chapter, some information regarding the content of each chapter is presented.

In Chapter 2, a bibliographical analysis is presented, divided into three parts. Firstly, it's presented a summary of the state-of-the-art on software architecture, cloud-based software solutions, scalability and containerization of services. Secondly, some concepts regarding DevOps' origins and it's influence in today's software development paradigm are presented as well as what KPI are regarded as important for DevOps. Thirdly, Observability is studied and presented, exploring how it can improve software development in general and how it enables the developers and maintainers to gain insight into the system internal state. Additionally, some text regarding the general technologies used throughout the work is also analyzed whenever relevant to the topic in question.

Chapter 3 is divided into two sections. Firstly, a more detailed explanation of the old architecture and its inherent flaws is presented. These flaws, which end up showcasing the need for a new and improved software architecture, are related to the objectives established in section 1.3. In this section, it's explained how the old software architecture is flawed and has problems with scalability, poor DevOps performance and low-to-non-existent Observability. Then, in a second section, the author proposes a new software architecture that attempts to solve the problems aforementioned. In this later section, it's shown how the new architecture works, it's key components and given multiple diagrams that help explain said architecture. For each one of the flaws presented in the section before, it's presented how each aspect of the new architecture solves those flaws and the reasoning behind the choices that lead to this new architecture. The procedures taken, the challenges and decisions made throughout the implementation are shown and contextualized in this section.

Chapter 4 analyzes how the new architecture manages to achieve the objectives set in the introductory chapter of this document. Firstly, a cost-rundown report and simulated costs are shown that prove the cost-effectiveness improvement. Secondly, it shows how, by

using the new architecture, the DevOps' KPIs have improved. Lastly, an overview of the result of implementing changes to the architecture to increase system observability and how it relates to better error detection and increases the system's behavior awareness.

Chapter 5 discusses the previous results and presents some conclusions from what has been demonstrated on previous chapters.

Furthermore, attached to this document, is an appendix that contains some extra results generated from the monitoring interface used internally to evaluate the new architecture.



## Chapter 2

# State-of-the-Art

### 2.1 Cloud Computing

Cloud Computing is a robust and scalable dynamic platform where configurable compute resources are made available as a service, over regular Internet access (Alnumay, 2020). It can also be understood, as the U.S. National Institute of Standards and Technology (NIST) indicates as: *(...) a model for enabling ubiquitous, convenient, on-demand network access to a shared pool of configurable computing resources (e.g., networks, servers, storage, applications, and services) that can be rapidly provisioned and released with minimal management effort or service provider interaction* (Mell and Grance, 2011).

According to the predictions in (IDC, 2021), *‘by the end of 2021, 80% of enterprises will put a mechanism in place to shift to cloud-centric infrastructure and applications twice as fast as before the [Sars-Cov2] pandemic.’*

Incorrectly used as a synonym of on-demand computing, grid computing or even Software-as-a-Service (SaaS) (Kim, 2009), Cloud Computing has become prevalent nowadays in academic, household and business environments, from small business to large enterprises (Rezaei *et al.*, 2014) with multiple deployment models:

#### 2.1.1 Deployment models for cloud computing

##### Private Cloud

A Private Cloud is managed by a single entity, within a single organization. The uses for Private Cloud can be for data privacy reasons, academic reasons, testing reasons or even to utilize existing in-house resources of an organization. This deployment model has the advantage of also allowing local data transfers, which are usually paid for when using other deployment models.

##### Community Cloud

A Community Cloud is a Private Cloud where several organizations democratically manage, construct, maintain and share the same cloud infrastructure. This allows for a

more economically stable experience.

### **Public Cloud**

In the Public Cloud, the dominant form of Cloud Computing (Dillon *et al.*, 2010), the users are the general public and the owner and maintainer of the underlying infrastructure and services is the cloud service provider. With this cloud, users are provided access to cloud computing services and don't have to worry about the infrastructure.

### **Virtual Private Cloud**

A newer type of cloud deployment model has emerged in the last decade where users can experience a mixture of Public and Private Cloud. A Virtual Private Cloud (VPC) enables users to manage virtual infrastructure on top of public infrastructure. Cloud providers such as Amazon, Google and Microsoft are the main providers of these VPCs (Aljamal *et al.*, 2018), where users can stipulate the amount and configuration of resources like they were in a Private Cloud, ensuring low to non-existent data transfer limits and cost, more privacy and personalized cloud experiences, while relying on the service provider's public cloud infrastructure.

### **Hybrid Cloud**

This deployment model is a combination of one or more of the previous deployment models, where data transfer or task handling can occur seamlessly between the different clouds.

## **2.2 Software-as-a-Service**

Nowadays, with the proliferation of faster Internet connections and the ever-growing landscape of Cloud Computing (Dillon *et al.*, 2010), software has become more accessible to companies than before. By hosting and serving software through the use of Cloud Computing, that software's clients reduce both Capital Expenditure (CAPEX) and Operational Expenditure (OPEX) by eliminating the need to buy and maintain the software and underlying infrastructure (Alnumay, 2020).

SaaS allows users to access software and its data, usually hosted on cloud computing services, through thin clients and/or web browsers (Mell and Grance, 2011; Ali *et al.*, 2017). The *Multi-tenancy* design structure of SaaS enables the software to serve multiple users (tenants), from a central server. This design allows for more efficient use of both computer resources and the human resources needed to maintain and manage them, which lowers expenditures and is therefore an imperative for businesses. Through the use of SaaS instead of traditional software, the Clients no longer require the arduous task of deploying software to each one of the users, no longer dealing with varied user endpoint hardware configurations. Cloud Computing enables ubiquitous access to SaaS, which in turn makes

its adoption by businesses more enticing to them. The use of SaaS allows not only for lower CAPEX and OPEX for the Client, but also enables faster and more frequent updates of the SaaS (since the software manufacturer has control over it), which increases safety and security for the Client’s day-to-day operations (Cavusoglu *et al.*, 2008).

### 2.2.1 Security

There have been multiple occasions where security breaches could be prevented had the victims been using up-to-date software (Glenn, 2018). The amount of time and resources needed for patching security vulnerabilities varies from company to company but overall, can reach averages of 38 days (Rapid7, 2018). By relying on the SaaS provider to patch vulnerabilities in a timely manner, Clients no longer need to allocate costly human resources to this task, which lowers expenses and human error (Glenn, 2018).

The use of a SaaS solution enables the users to access the software and its data without the use of complex networking such as Virtual Private Network(s) (VPN) and locked-down user endpoints, which have shown its faults when not properly managed, during the SARS-CoV-2 pandemic (Adams *et al.*, 2022). By moving the majority of the responsibility for the system’s security to the SaaS provider who are more likely to employ security best-practices, it eliminates security threats posed by the Client’s deficient security measures.

## 2.3 Software Engineering

Software Engineering is the application of engineering to software. It’s the ‘*application of a systematic, disciplined, quantifiable approach to the development, operation and maintenance of software*’. Developing software is a process by which ‘*user needs are translated into a software product*’ (“ISO/IEC/IEEE International Standard - Systems and software engineering–Vocabulary” 2017).

According to the IEEE, this software development process involves the following steps:

- Translating user needs into software requirements
- Transforming the software requirements into design
- Implementing the design in code
- Testing the code
- Optionally, installing and checking out software for operational use

By following these steps, proper software development can be done in a timely and cost-effective manner.

### 2.3.1 Defining Requirements

Deciding on what and how to develop software is a difficult part of the software development cycle (Pacheco *et al.*, 2018). By properly defining what the software product requirements are, many software problems can be avoided after the development of the software finishes. Of all defects that software products can have, forty to fifty percent of those defects arise from errors during the first phases of software development: Translating user needs into software requirements and then transforming those into software design (Eugene Wiegers and Beatty, 2013).

Requirements specify implementation objectives. They are specifications of the system's behavior, attributes or properties or constraints during the development process (Sommerville and Sawyer, 1997). Requirements elicitation should be performed during the early stages of the software planning phase in order to prevent major refactoring of code before it's released, which would lead to significant costs for the software development company.

#### Identifying Key Stakeholders

Before requirements elicitation, one of the most important steps is asking from whom should such requirements be elicited from. This step is crucial to prevent functional (and financial) success of the project about to be started (Lewellen, 2020).

## 2.4 Software Architecture

Designing the overall system structure, how the software systems integrate with the infrastructure, how these systems interact with each other and with the users is a considerable challenge for large, complex software systems. Defining the software system, in terms of components and connections between these, is describing the system's software architecture (Hasselbring, 2018). Starting from the elicited requirements, and before putting into action the development of the software's code, the next step in software engineering is *Transforming the software requirements into design*. This step allows for easier iteration, since it's a design phase of the software development process, and thus can be modified in a easier and quicker way than performing those changes in an already implemented design. By producing documentation regarding the software architecture, someone unfamiliar with the whole project can be quickly introduced to the overall structure of the project, without needing to delve deep into the codebase.

### 2.4.1 Service-Oriented Architecture

There are multiple definitions of SOA (Niknejad *et al.*, 2020), but for the context of this piece of work, the definition given in (Marks and Bell, 2008) is the most adequate: *'SOA is a conceptual business architecture where business functionality, or application logic, is made available to SOA users, or consumers, as shared, reusable services on an*

*IT network. Services in an SOA are modules of business or application functionality with exposed interfaces, and are invoked by messages'*

### 2.4.2 Modularity

Since the early years of software development, there existed the concept of dividing software into modules to improve its comprehensibility and flexibility, while carefully decomposing software in order not to generate too many inefficiencies with this approach (Parnas, 1972). Not only are *comprehensibility* and *flexibility* good qualities for the software to possess, but also *dependability*, *maintainability*. These qualities derive from proper software architecture design and implementation and must be contemplated in this phase of software development, as they are too integral to the core software design to be thought of during the software implementation phase. By dividing the software into multiple components and as long as they are not tightly coupled, different developer teams can independently create those components, leading to increased flexibility in software development as well.

### 2.4.3 Reusing Software Components

By using modular software architectures, the modular software components are no longer required to be built by the same development team nor being built specifically for a single project. Code reuse is a common practice nowadays and, similarly, reusing whole software components in a software architecture introduces the same advantages, by reducing work to be done in order to create a new architecture and implement it and easier and more cost-effective maintenance (Hasselbring, 2018). Additionally, it increases system stability, security and reliability when reusing components that have been publicly published and evaluated by the software development community. However, when dealing with 3rd-party components, additional care must be taken to ensure that the evaluation of that software is done on a constant basis and that any changes to that component only reflect on the system after thorough review of said changes. Otherwise, external actors may introduce malicious code in the component before publication and compromise the security of those who rely on that component (Tal, 2022).

### 2.4.4 Cohesion and Coupling

In software development there two relevant goals during development: *cohesion* and *coupling*, where the first is related to how code is grouped together in a logical unit, the latter is related to how that code is dependent on each other. Ideally, developers nowadays try to develop in order to obtain high cohesion and low coupling (Candela *et al.*, 2016). With high cohesion, developers need not perform code changes in multiple different places to implement new features or fix a bug. With low coupling, those changes are less likely to impact related code.

## Types of Coupling

Coupling can happen in multiple, different, manners. Given two components,  $A$  and  $B$ , if changing the implementation of  $A$  requires re-implementation of  $B$ , then there is **implementation coupling**. This is a regular occurrence when two components share the same database: if one component changes its database-schema structure, then those changes need to be implemented simultaneously in all other components that rely on the same database-schema structure. This is usually easy to fix, by requiring all components to access the database through a single service, like an API. If the database-schema needs change, then only the service that serves the database information needs to be changed.

Take component  $A$  and  $B$ , where  $A$  sends a synchronous message to  $B$  for it to perform a task. If these components rely on synchronous calls to each other to operate, then to perform those calls between each other they need to be up and running and reachable. This is called **temporal coupling**. If something occurs that delays a message between  $A$  and  $B$  or if one of them is unavailable, then calls that  $A$  makes to  $B$  will not be delivered and will be lost. To avoid this, *caching* or *asynchronous* messages sent through a *message broker* can be used. *Caching* would function for serving cached static content and using a *message broker* would allow messages to be picked-up downstream as soon as the service downstream was available.

### 2.4.5 Monolithic and Modular Monolithic

There are multiple, design patterns for software architecture. The most common software architecture, that is generally the first architecture used when developing a new product in a prototype or academic environment is a monolithic architecture. In this kind of architecture, all (or a majority) of the functions of the software are encapsulated in a single software application (Chen *et al.*, 2017). This monolithic approach makes it easy to develop, test and deploy software, until the amount of functions it encompasses stops being small. When that happens, when the number of functions grows, evolving and updating the software becomes unwieldy. This is due to the high coupling that accompanies monolithic software architectures. In monolithic software architectures, the application's modules cannot be executed independently, changes to a function require the restart of the entire application, usually requiring considerable *downtime*.<sup>1</sup>

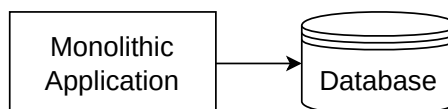


Figure 2.1: A single-process monolith: all code is packaged into a single process (Newman, 2019)

When a monolithic application is composed of multiple modules, where these can

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<sup>1</sup> Time during which the Client doesn't have access to the application

be developed independently, but still need to be combined for deployment, it's called a modular monolith.

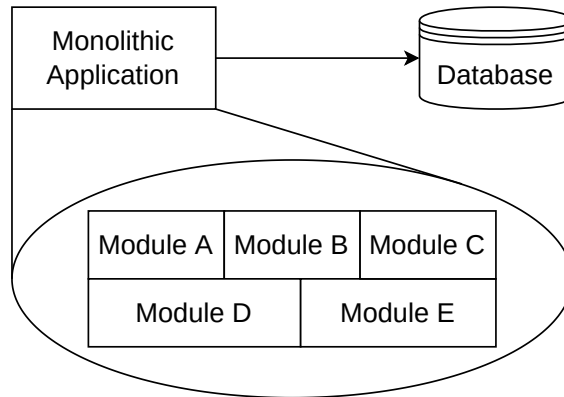


Figure 2.2: Modular Monolith: application code broken down into modules (Newman, 2019)

#### 2.4.6 Microservices

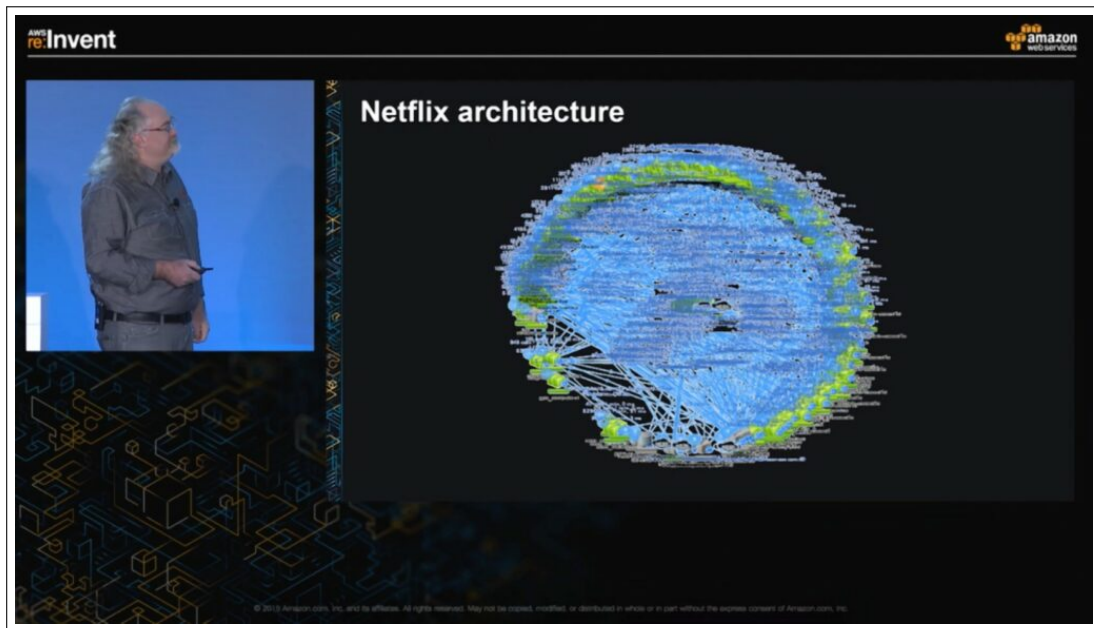


Figure 2.3: Netflix Senior Engineer Dave Hahn showing Netflix's microservice architecture at AWS re:Invent event in 2015.<sup>2</sup>

Splitting the software system into multiple, independently maintained, fine-grained components, allows developers to deliver software faster and embracing new technologies even faster.

<sup>2</sup> Available on <https://www.youtube.com/watch?v=-mL3zT1iIKw>

By resorting to microservices, new technologies can be tested and prototypes developed in a blink of an eye. According to (Newman, 2015), *‘microservices are small, autonomous services that work together’*. While simplistic, this definition sums up quite well what microservices are. Transporting the Single-responsibility Principle (SRP) in (Martin, 2014) from classes to microservices, having these fine-grained, independent services allows for more cohesion. As Newman interprets Martin, *‘Gather together those things that change for the same reason, and separate those things that change for different reasons.’*

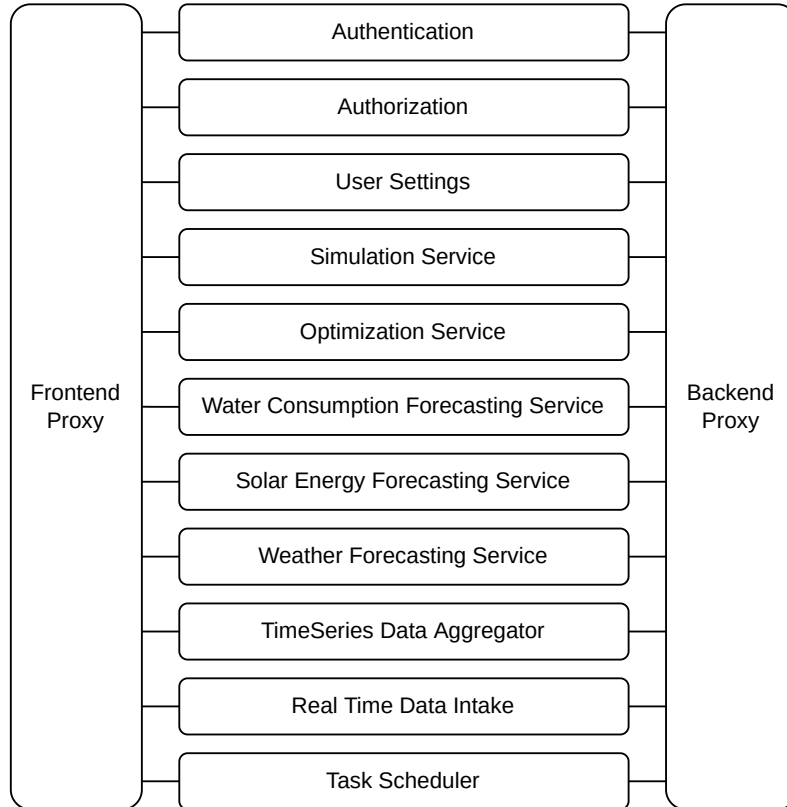


Figure 2.4: A partial example of a Microservice Architecture, with self-contained microservices. Based on Fig.3 from (Newman, 2015)

According to IDC’s predictions (IDC, 2019), *‘by 2022, 90% of all new apps will feature microservices architectures that improve the ability to design, debug, update, and leverage third-party code; 35% of all production apps will be cloud-native’*.

### Key Benefits

In a monolithic architecture, the technologies used throughout the application need to be compatible with each other. Developing an application in Java and C++ and Python is not possible in such a monolithic architecture. By using microservices, developers can now take advantage of ***Technology Heterogeneity***. If an application is made up of several, different services that can communicate using shared communication protocols, then there is no reason they can’t use different technologies. The application can have



services providing, for example, real-time video encoding using CUDA<sup>3</sup> and C, have services performing data science tasks in Python, built for academic research in a production environment, Java-based services providing text analysis, among other examples. The goal with *Technology Heterogeneity* is to allow the development team to choose a technology stack that best suits a particular problem to be solved. If, after implementation, the technology stack is no longer ideal and needs to be replaced, it can happen much more easily and quickly. When transitioning from a monolithic architecture to a microservices architecture, this is ideal since it allows for the old technology stack to be transposed first, while the team readjusts to the new architectural rules. By doing this, the development team doesn't require training in new technologies during the migration since it can be done at a later time, and can implement the new architecture using the previous technology stack. Then, when the team has more availability, individual services can be targeted for upgrade to a better suited technology stack. By using microservices architecture, the amount of work required to replace legacy code or to remove unused code is smaller since the services are more granular and independent. Thus, the cost of replacing code is small and **Replaceability** is optimized.

Unlike monolithic applications, a component failure doesn't require the whole application to be unavailable to the clients. Since the services are plenty and independent, failures don't propagate as easily and thus, service to the client can be somewhat maintained, increasing the **Resiliency** of the application. This can also be transposed to deployment. *Deployment* for a monolithic application is difficult, as it requires the entire application to be deployed and thus, is highly impactful and prone to causing failure if just one component fails. Since the microservice application is resilient, *Deployments* present a lower risk of complete failure. Having less complex and more granular components, the microservice application has **Easier Deployments**. This same low complexity and granularity also makes **Testing** easier and able to be performed more regularly, decreasing the chances of failure.

Microservices also allow for independence between development teams, as the *coupling* between services is very low. This means that backend development teams don't need to meet and engage with frontend development teams as often since the impact of changes to a backend service is also low.

During high usage spikes, a monolithic application would need to be scaled up in order to respond to the inrush of user requests. This means that all the components of the application would be scaled up, regardless of their importance to the high usage spike. This creates two problems, one being the computing resources that would need to be allocated to scale an entire application is much more challenging and the second relates to the inefficient use of resources, since not all components of the application would require the **Scaling** operation. By using microservices, individual services can be scaled up (or down) independently, quickly and possibly automatically in order to better suit the demands posed by the application's users.

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<sup>3</sup> <https://developer.nvidia.com/cuda-toolkit>

## 2.5 DevOps

The *portmanteau* of Development and Operations — DevOps — is ‘(...) a set of practices intended to reduce the time between committing a change to a system and the change being placed into normal production, while ensuring high quality’, according to (Bass *et al.*, 2015). In (Sallin *et al.*, 2021), the authors start by analyzing the use of the Four Key Metrics (FKM) (Forsgren *et al.*, 2019) for measuring developer performance and DevOps adoption in software companies. Then, the authors evaluate how can these metrics be measured automatically.

### 2.5.1 Deployment Frequency

Deployment frequency relates to the frequency at which code is pushed into production. Generally, this is performed by making small changes and placing them in a production environment regularly. This is usually achieved through good Continuous Integration/Continuous Deployment (CI/CD) practices. The smaller changes lead to fewer potential issues arising during deployment to production and allow for more control over changes.

### 2.5.2 Lead Time for Change

This is defined in (Forsgren *et al.*, 2019) as the ‘*the time it takes to go from code committed to code successfully running in production*’. Having the goal to minimize this time leads to faster feedback after changes have been deployed, which in turn allow for faster correction in case of failure. This also applies not only to changes that introduce new features or modify them but also for potential bug fixing deployments. In some of the articles mentioned in the analysis performed by the authors in (Sallin *et al.*, 2021) it’s mentioned that certain companies have used the *commit* into the version control system as the start of the change procedure.

### 2.5.3 Time to Restore Service

The time it takes to restore service, equivalent to the time between the start of *downtime* and its end, is an essential metric. With ever more complex systems and newer technologies, system failure is bound to happen. How, and how quickly a situation is resolved, is an essential metric for the day-to-day operations of a software company providing a product such as a SaaS.

### 2.5.4 Change Failure Rate

The rate at which deployments to production lead to system failure or impairment, requiring remediation. This remediation can be in the form of a hot fix, a patch, a rollback, among others. Some articles analyzed in (Sallin *et al.*, 2021) also suggest different interpretations to this definition such as using the percentage of releases that were

performed as *fixes* or *hotfixes*, detecting failure through observability tools or manually marking deployments as failed or successful.

## 2.6 Observability

Virtual Cloud Computing allows users to configure near limitless services, spanning multiple types of resources and with a dynamic range of options for infrastructure. As such, software that relies on VPS's elasticity can also become more complex than when using private clouds. With the adoption of modular software design and the increase in the use of micro-services and *serverless* compute services, the complexity of software architecture has increased greatly (Niedermaier *et al.*, 2019). Such complexity comes at a cost however: Lower Observability. Taking a page from modern control system theory (Gopal, 1993), Observability refers to *the degree to which a system's internal state can be determined from its output*. The ability to closely monitor a system's internal state is beneficial during software deployments as well as after them, as it allows stating whether the system is running according to plan. While a few services can be easily monitored by a single human resource inside a company, complex systems require huge efforts to keep in check on a regular basis. Erratic or unexpected system behavior can be spotted when certain patterns make themselves apparent through monitoring. These patterns become difficult to spot when the amount of monitored metrics are inadequate for the system's complexity. As a means to increase transparency in these new distributed and complex systems, observability tools have emerged that allow for *traces*, *metrics* and *logs* to be generated, collected and further analyzed so that insightful information towards the system's internal state can be attested.

### 2.6.1 OpenTelemetry

An open-source project, OpenTelemetry (OTel) is a framework born from the software industry's interest on open-source tools, Software Development Kit (SDK) and Application Programming Interface (API) for sending this monitoring data to a Observability back-end in a standardized, vendor-agnostic way (OpenTelemetry, 2022). Before this open-source solution became available, Observability software required the software developers to use that specific Observability back-end's libraries and agents to emit the required data. From a technical and business point-of-view, this was harmful to a software company, since it greatly reduces the ability to quickly and easily change Observability back-end, locking the company in using the same observability software for long periods of time, regardless of the adequacy of it. With this solution, open-source and innovative add-ons and custom tools to enhance Observability of a system can be made and implemented in much less time, while allowing changing the tools to interact with each other, generating even more insightful knowledge about the systems internal state.

### 2.6.2 Telemetry

Telemetry, in the context of this document, refers to the data a system sends regarding its internal state. For software, this data can be in the form of traces, logs and metrics. **Logs** are timestamped messages emitted by a service or component of a system, which inform about a specific occurrence, such as a request being made to a service or logging the time it took for a function to perform. **Traces** are data that informs about the path that a request took while it propagates through a service or component. If it traverses more than one service, it is called a ***distributed trace***. Distributed traces keep software developers and maintainers informed about the entire path that a request might make, which is a hard task to perform when dealing with multi-service software architectures, like microservice or serverless software architectures. These kinds of architectures are usually complex and non-deterministic, which make debugging quite an endeavor. Individually, these traces and logs provide information about a specific event or set of sub-events that are related to an event. However, in order to ensure system reliability, a system needs to be monitored not just for a single instant but throughout time. This gives an additional dimension to the data emitted by the system's components. By aggregating numeric data over a set period of time, ***metrics*** can be obtained that give more insightful knowledge regarding the system's internal state. For cases when the information is not numeric in nature, for example a *log* informing that there has been an error, this information can be transformed to inform of the frequency of the event that created that message. Thus, this quantification of data allows for metrics to be recorded and shown graphically, where patterns can be detected. By quantifying telemetry data and generating metrics, it becomes possible to evaluate the system's behavior before, during and after a software deployment so that its success can be ascertained (Mills, [1988](#))

# Chapter 3

## Methodology

### 3.1 The Old Architecture

#### 3.1.1 Old Architecture Components

The current software architecture is still in use as of the date of publication of this body of work. This older architecture consists of an amalgamation of Docker containers, each running a different service. Each Client has its own VPS wherein these Docker containers are deployed.

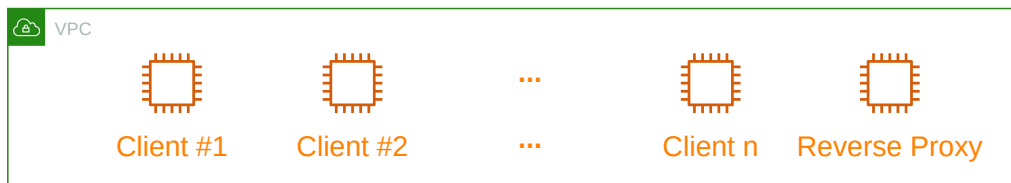


Figure 3.1: The AWS VPC used, hosting the old architecture’s EC2 VPS

### VPC

These VPS are general-purpose Amazon Web Services (AWS) Elastic Compute Cloud (EC2) *Instances*. As can be seen on the diagram presented on Figure 3.1, these instances are deployed to the same VPC, sharing a private network between them. The Reverse Proxy serves as, as the name implies, as a reverse proxy to enable the use of a single Elastic IP (EIP), a single Elastic Network Interface (ENI) by all Clients’s servers, since the availability of public IPs is limited to five EIP.

Each EC2 instance runs a Docker container for each one of the following services:

- **InfluxDB** (Timeseries Database)
- **MongoDB** (General use, no-SQL, Document Database)
- **Grafana** (Web platform for data visualization, the front end of the DSS)

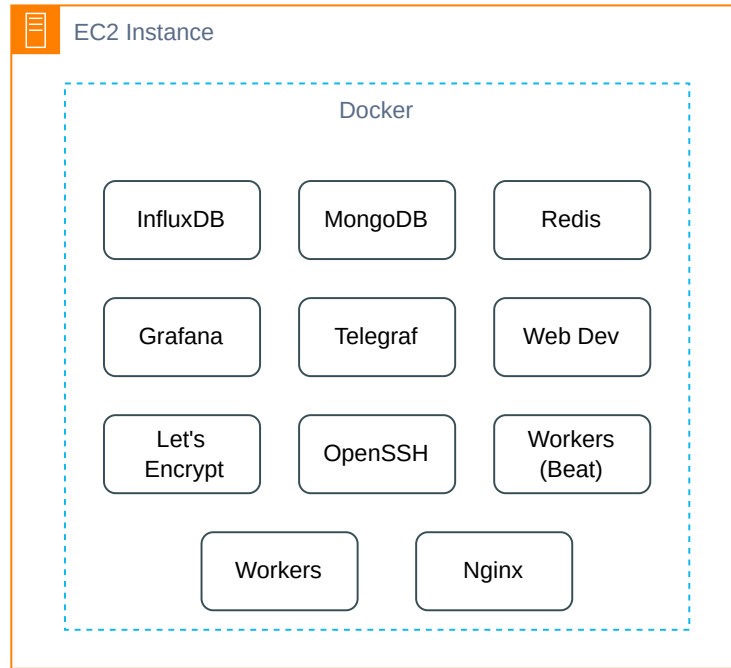


Figure 3.2: A singular AWS EC2 instance, hosting the old architecture’s docker containers

(Chakraborty and Kundan, 2021))

- **Telegraf** (Data collecting service)
- **Nginx** (Reverse proxy with Secure Hypertext Transfer Protocol (HTTPS) capabilities)
- **Let’s Encrypt** (Automatic Transport Layer Security (TLS) Certificate installer, companion for the Nginx container)
- **Web Dev** (Web platform / API for managing Workers’ settings)
- **Redis** (Message Queue System for queuing Worker’s jobs)
- **OpenSSH** (*atmoz/sftp*) (Secure Shell (SSH) Server for receiving client data through SSH File Transfer Protocol (SFTP))
- **Workers** (Container running the Forecast, Simulation and Optimization Python Algorithms as well as the KPI Algorithms.)
- **Workers** (*Beat*) (Container that periodically *triggers* jobs in the Workers container)

### Databases

There are two types of databases being used by this architecture: A Timeseries Database, in this case **InfluxDB**, and an additional general-purpose Document Database:

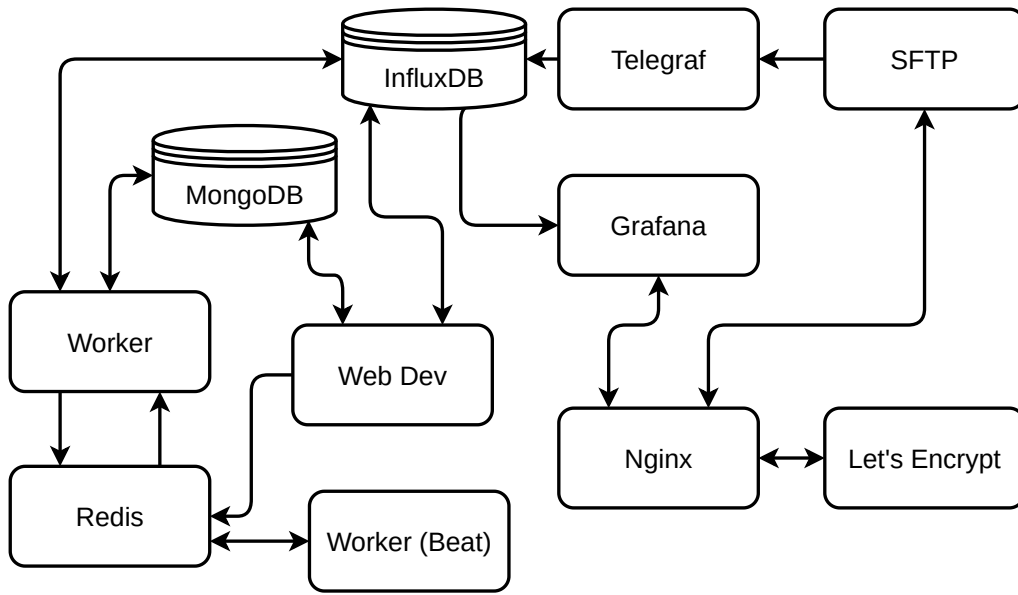


Figure 3.3: old-arch-connections caption under figure

**MongoDB.** Each type of database has a different role, the first one stores the Client's timeseries data such as sensor information, pump orders, predicted tank levels, etc. The second one, the Document Database, is responsible for storing configuration settings for each worker service (optimization, simulation and forecasting), for storing electrical tariffs data and to store sensor device's configurations.

### Grafana

This web platform allows the visualization of the Timeseries data from the **InfluxDB** database. This is a freely-available platform that runs on a docker container with little to no modifications necessary. The dashboards are built using the built-in tools and allow for complex and very informative data visualization. This is used in both the new and old architecture, since the new visualization platform is still not operational (not within the scope of this body of work).

### Telegraf

The **Telegraf** container is used to gather the files containing the raw sensor data sent from the Client to the SFTP server. Since this container shares the file upload location folder with the SFTP, through a convoluted process of storing the filename of the last file uploaded, periodically checking for the next file and file handling *spaghetti* code that spans multiple files and has an enormous codebase that weighs the docker image's file size considerably.

## SFTP

The SFTP service here provides a secure method for the Clients to send files containing the Timeseries data to our servers, where they can be processed and turned into actionable insights by the algorithms running in the Workers container. The Client sends their public key (from a cryptographic key pair) when the project start to authenticate against this SFTP service and uploads the files to a pre-designated folder. These files are then accessed by the Telegraf container which does the file intake.

## Nginx + Let's Encrypt

These two containers allow secure Internet access from the EC2 instance into the correct docker container IP address and port. The Client-facing services Grafana and SFTP which, respectively, provide the web interface for the DSS and client file input service are inside containers which themselves can change their internal IP inside the Docker environment. To keep the dynamic IPs in check and allow for these services to be accessed from outside the Docker environment the Nginx container keeps track of this dynamic IP and updates its route table accordingly. This allows for any of these two containers to restart, change their IP address and still not break the routing back to the host EC2 instance, which has an ENI associated to it exclusively. This ENI is then connected, exclusively, to a single EIP to which the Clients connect, like Figure 3.4 implies.

As for the Let's Encrypt container, this container shares a docker volume with the Nginx container and automatically and periodically maintains the TLS certificate files that the Nginx requires in order to serve the Grafana interface through HTTPS.

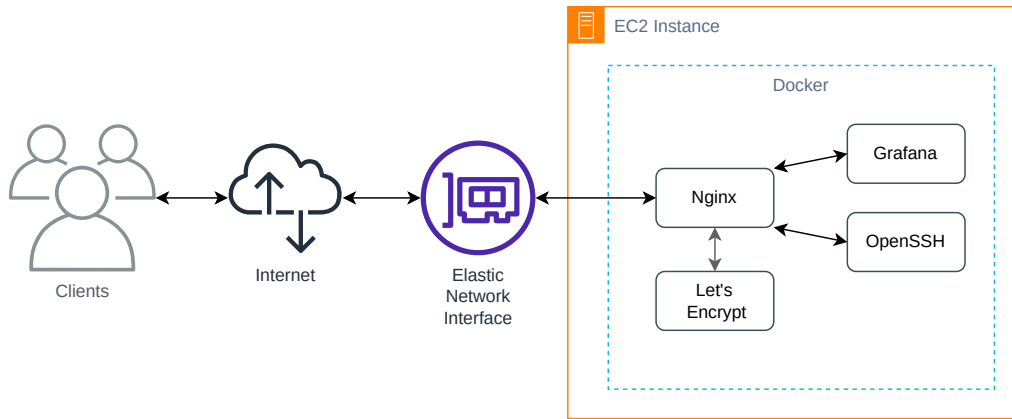


Figure 3.4: Internet access to the Client-facing services

## Redis

Redis ([Introduction to Redis 2022](#)) is used as a message queue backend for Celery ([Distributed task queue 2022](#)), enabling other services to send Celery tasks to a queue for asynchronous execution by the Workers.



## Web Dev

Based on Flask ([Flask 2022](#)), this web application serves an API as well as serving a web page that gives developers access to algorithm configurations and the ability to push Celery tasks to the queue. This application connects directly to both databases.

## Workers

The Workers' container image is built *in-house* by the development team, using a *Python* Docker image as the base image, wherein all the company's algorithms lay. The *forecast*, *optimization* and *performance analysis*/KPI algorithms are individually linked in a Celery configuration file, which defines how each algorithm is executed in a Celery task and how that task is called. This container executes a Celery Worker that executes all Celery Tasks in the Celery task queue.

When a task is sent to the task queue, this Celery Worker who polls the task queue, picks the task up and starts executing the task as soon as possible.

There are two Workers images, the first one contains the code for all algorithms and it is the one which starts the Celery worker. The other one, which is internally called Celery Beat, executes a Celery instance in *Beat* mode which sends pre-configured Celery tasks to the queue. This is used to run the algorithms periodically in order to process the Client data and generate actionable insights for the Client.

These algorithms require decent amounts of computer resources, namely CPU power and RAM capacity, in order to be able to run effectively. This is a direct contrast to the remaining components of this old architecture, which see minimal Client use and are therefore less resource intensive. In terms of storage, the situation is the opposite since these algorithms use data stored within the other services: the database services.

In Figure 3.3 the relations between these containers can be (subsequently?) seen. Starting on the right side, with the Let's Encrypt and Nginx containers, these provide outside access to the Grafana and SFTP services inside the respective containers. Data from the InfluxDB database is read by the Grafana service which allows the Client's users and the company's developers to query the database and at the same time generate charts with such information. Client sensor data is sent to the SFTP server that shares the incoming files with the Telegraf service and allows it to pre-process that sensor data and proceed to the data intake into the InfluxDB database. Then, either through remote access to the Web Dev container or automatically through the Worker Beat service, tasks are sent to the celery queue (using the Redis service) and picked up by the Worker service. This Worker service then accesses the MongoDB Database to load algorithm and device configurations and the required client sensor data from the InfluxDB database before running the tasked algorithm. Data resulting from the execution of the algorithms is then sent to the InfluxDB database, to be read by the Grafana service. There are some connections that are bidirectional, such as the Web Dev to the MongoDB database which is the service used to manipulate the MongoDB database's algorithm and device configurations.

## 3.2 Issues

### 3.2.1 Resource Sizing

The contrast between the different services’ computational and storage requirements is one of the major issues of the old architecture. Adequate instance sizing is essential to lower infrastructure costs with compute resources. As can be seen in Figure 3.5, the CPU average utilization is usually very low, indicating that the resources allocated to this instance are way overestimated, elevating the infrastructure costs for no reason. However, the peaks in CPU usage that can be observed in this same Figure, which are caused by the periodically-running algorithms, push this CPU usage up to levels that suggest the allocated resources are somewhat adequate for this use-case. And wherein lies one of the major issues: over a 24-hour period, the amount of time spent with very low CPU usage is visibly and significantly superior to the time spent with adequate CPU usage for the instance size.

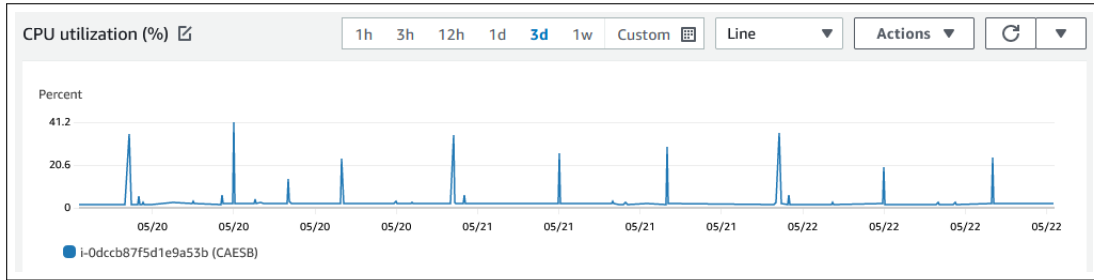


Figure 3.5: Client’s EC2 Instance average CPU usage, during a three-day period, in 5 minutes intervals

The EC2 instance upon which these services reside can be provisioned and sized to different computational and storage needs. However, this would mean that it would either be adequately sized for the times the workers are dormant and undersized for when the worker’s algorithms are running, or oversized for most of the time and only adequately sized while running said algorithms. Unfortunately, resizing an EC2 instance requires downtime for the whole platform, since it requires the EC2 instance to be rebooted. Since this would also stop Client access to the DSS and data intake service, this option cannot be contemplated. After testing a platform implementation with an instance adequately sized for the instants when workers are dormant, it was concluded that the algorithms would either refuse to run or crash when performing resource intensive calculations due to low RAM availability. The decision was then made, to keep the platform running in oversized, and costly, EC2 instances.

Therefore, one of the goals of this work is to attempt to solve this problem. One of the possible general solution was to split the resources based on their compute resource requirements. Having the workers on a separate EC2 instance that would be automatically and periodically provisioned and unprovisioned according to a schedule would allow

the remaining services to be placed in a lower cost EC2 instance, lowering the overall infrastructure costs. However, without altering the existing architecture, this would mean that the alteration would only be the place where the Workers' docker container would be executed. Since the amount of EC2 instances is directly proportional to the amount of Clients, having two instances would duplicate the computational resources, networks connections and storage space needed to maintain the platform for all Clients. This would exacerbate the problem of limited compute resources available to our AWS account.

### 3.2.2 Limited Compute Resources

One of the issues with the old architecture is that the number of EC2 instances needed was directly tied to the amount of Clients, since each Client required its own instance to host the platform, generating what is called a Scalability problem. For the company's AWS account, a limit of thirty-two (32) Virtual CPU (vCPU) units (each vCPU corresponds to a processing thread in a CPU core) was imposed by Amazon as default, which meant that the sum of EC2 instance's vCPU units could not surpass this value. Each client requires an EC2 instance of the type *t3a.large* or *t3a.xlarge*, respectively two (2) or four (4) vCPU units, depending on the Client's Water Network's size and complexity and contracted services. This would mean that the amount of clients was limited from sixteen (16) clients if they all used the smaller instance or down to eight (8) clients if these Clients required more resources. As can be concluded, this is a hard limit on the amount of clients that can be served simultaneously by the company, which is an obvious problem.

### 3.2.3 Individual Codebases

Besides an individual EC2 instance, each Client also has an individual GitLab (*The One DevOps platform 2022*) project, which is composed of several, and different Git (Spinellis, 2012) code repositories. Each GitLab project contains the following repositories:

- **db**s (Databases configurations, build files for databases' docker images, deployment scripts)
- **Workers** (Build files for the Workers' docker images)
- **DBconnectors** (Standardized code for database access)
- **forecast\_optimization\_api** (Code and build files for the Web Dev docker image)

In the **db**s repository, build scripts for custom docker images for InfluxDB, Nginx and Telegraf can be found. Also, here reside the scripts that are used to remotely deploy docker containers to the EC2 instances as well as the *docker-compose* configuration files. The GitLab CI/CD pipeline that deploys the old architecture to the instances also resides here.

As for the **DBconnectors** repository, database connectors can be found. These allow

offloading the code that connects to the databases from the algorithms to a separate module, which can be reused throughout the same GitLab Project and, in theory, keep the query methods consistent for both the **Workers** and **Web Dev** codebases.

In the **Workers** repository, the code for the algorithms used by the platform to perform the forecasting, optimization and KPI calculation as well as the **DBconnectors** repository linked as a submodule can be found.

In the likeness of the **Workers** repository, the **forecast\_optimization\_api** repository also imports the **DBconnectors** repository as a submodule. This **forecast\_optimization\_api** repository is where the *Web Dev* container build code is situated.

The readers notice that, as shown both above and on Figure 3.3, there are multiple services performing read and write operations to the InfluxDB database. Although concurrency is not a major problem, having different schemas and tag names for InfluxDB queries in different services has historically led to multiple timeseries data not being detected when querying the database when a different querying service placed the data in the database. This is due to mismanagement of repositories and git submodules, and requires additional care, planning and communication from the developer team's side. Here, having a specific service to perform pre-prepared queries, with very detailed database schemas, to which all other services would connect to query/write to the database would solve this problem.(citation still needed)

### 3.2.4 Observability

One of the issues with the old architecture was the lower Observability(citation needed) that it provided to the Maintainers. Despite having extensive logging for each one of the services, the other two key components of Observability - metrics and tracing - were not present at any meaningful scale. Having to peruse hundreds of lines of code, filtering different services and log levels just to manually create metrics for algorithm execution time was time-consuming and tiresome. There was also no tracing put into place anywhere in the platform. To combat this, it was stipulated by the *stakeholders* that the new architecture should contemplate measures to increase observability of the entire system.

### Alerts

A consequence of the old architecture's lack of system observability, there were no useful metrics being created and store besides the ones pertaining to the algorithm result. Metrics are required in order to, having a set of thresholds for each one of them, produce alarms. Alarms automatically inform the Maintainers and *stakeholders* of unexpected system behavior or catastrophic system failure in a timely manner, giving the chance for the development team to trace the cause(s) of the problem(s) before they become apparent and/or disruptive to the Clients. For some Clients, there were metrics and alarms setup based on the Tank's water level that would send messages to a Slack channel shared between the company and the respective Client, but fell into disuse.

### 3.2.5 Deployment

The process of deploying new functionality or code fixes to Client’s servers that use the old architecture can quickly become a multi-hour endeavor. Despite being a somewhat modular architecture, given that each service has its own docker container, they are dependent on each other when initializing the containers. On some deployment procedures, namely when changing code in the Workers container, it requires updating the Workers’ docker image, running GitLab’s CI/CD pipelines for this deployment of the Workers’ docker image and then tag a completely different repository — **db**s — inside the same Client’s GitLab project so that it triggers another CI/CD pipeline which replaces all the containers within the Client’s EC2 instance with the *latest* version of each service’s container image. Although the last step, which replaces the containers is performed rather quickly and the apparent downtime for the Client is minimal, the amount of time for the image building in the CI/CD process is cumbersome, reaching a combined time of 20 to 30 minutes on average. This chaotic and time-consuming process leads to lack of motivation for the development team to introduce new features regularly. This leads to lower Deployment Frequency, increased Lead Time for Change and Time to Restore Service (when a deployment or unexpected bug occurs). Additionally, the complexity and tight-coupling of services leads to increase Change Failure Rate.

### Singular Environment

One of the faults with the older architecture was the lack of different environments for deployment. Such fact meant that every deployment made to each Client had the very real possibility of breaking Production for that particular Client, where the faults would impact the Client’s usage of the platform directly. This was a recurring event when deploying, as the algorithms are quite complex. Given the fact that some algorithms use real-time data gathered from the last one hundred (100) days, the somewhat unpredictable nature of the algorithms’ execution results made the repeatability of results from day to day not trivial. Breaking changes were also not always apparent, since some algorithms performed calculations using data generated by other algorithms and/or real-time data and such mistakes only became apparent on the following work day, after their execution. There were cases when the algorithms ran perfectly during week days, but failed during the weekends (since the water consumption patterns change accordingly).

All of these mishaps lead to the creation of a staging server where changes to the platform or algorithms could be tested with real data, causing no impact to the Clients and allowing for results to be monitored for longer periods of time to ascertain system reliability. As such, a staging environment should replicate as much as possible the production environment, be it the Operating System version, it’s installed packages, Python versions, python packages, the data in the server, the quick-fixes applied to production, etc. This, however, meant that a similar, staging environment EC2 instance needed to be running simultaneously with the production environment’s EC2 instance, effectively

doubling the infrastructure costs. Since each Client had its own EC2 instance, this approach would also be impossible to maintain. An attempted approach was to use a single EC2 machine, sized similarly to the highest performing EC2 machine used by one of the Clients, to act as a staging server for each Client at a time. Each time a major change was to be deployed to a Client, it would be first deployed during a set time to this staging server and upon success, be deployed to the Client's production server. Having multiple developers perform different deployments, for different Clients, at the same time, meant that Deployment Frequency lowered and Lead Time for Change increased as well.

### 3.3 Requirements

"The primary measure of success of a software system is the degree to which it meets the purpose for which it was intended"

### 3.4 Planning the Architecture Migration

Changing from the old architecture to the new one isn't a straightforward process. Having clients who are still using the infrastructure upon which the old architecture relies doesn't allow for mistakes while doing the migration. This would bring several challenges, which were compounded by the lack of a functional new web interface for the new architecture. For this migration to occur, careful planning had to be done and checked by the *stakeholders* before any changes were put into production. Measures such as changing network configurations, restarting services or run benchmarks on the old infrastructure could not affect any Clients using the old infrastructure.

#### 3.4.1 Changing a car's wheel while driving

To further complicate the planned migration, during the planning and implementation phase of this project the *stakeholders* required multiple changes to accommodate new Clients, which had to be applied to the new architecture. These changes and late-requests shaped the decisions taken during the planning and implementation phase of the migration. For one of the new Clients, that the *stakeholders* arranged while the migration was concurring, there was a dilemma: Further increase the number of Clients using the old architecture (and subsequently, old infrastructure) or risk having this new Client as test subject for the new architecture? After discussion with the *stakeholders*, the development efforts were shifted from all current project to implementing the new architecture and adapting the algorithms to make use of this new architecture and

### 3.5 New Architecture

Based on the recently elicited requirements and the issues with the old architecture, a generic plan for the new architecture is defined as follows on Figure 3.6

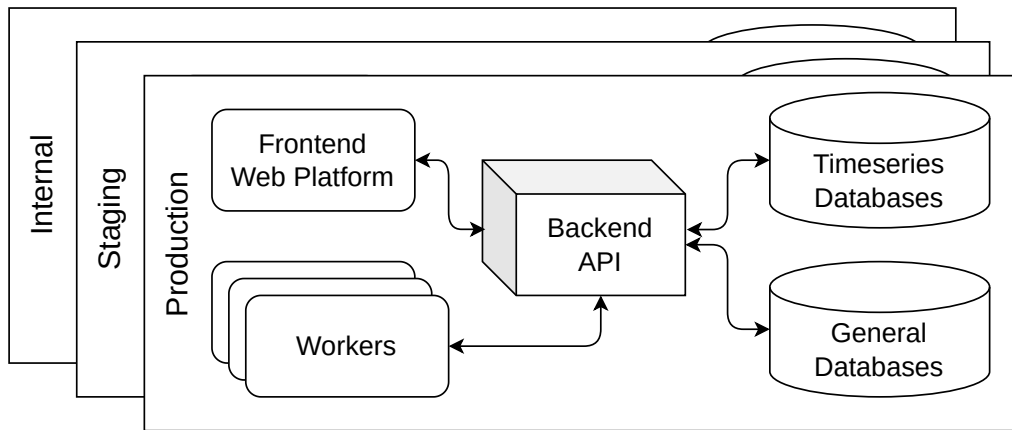


Figure 3.6: new-arch-basic caption under figure

### 3.5.1 Implementing the Architecture

The first element of the new architecture to be researched and produced was the Backend API. A new API solves the problem that existed with having different methods to read and write to the databases. Using this Backend API, each service that requires access to the database is therefore required to have authorization to access the Backend API, which in turn reinforces security regarding database access. Having a standardized method to access the databases also allows for easier debugging, since every service uses the same API interfaces, which can help rule out databases and the Backend API from possible fault causes.

The old architecture had a Flask API that served a webservice through which developers could manually tweak optimization and forecasting settings and issue tasks. This api, however, had no security features nor any authentication in place, with its access limited only through network settings, where each developer had to manually establish an SSH tunnel to the Client's EC2 machine in order to access said api. Due to time constraints and limited knowledge inside the company regarding securing a Flask api, research had to be performed in order to determine the best course of action regarding the choice of web framework for a Backend API.

#### Backend API

#### Serverless

## 3.6 «to be removed or relocated: »

### 3.6.1 Stakeholders

The first step when handling a Software Engineering problem is to identify the key *stakeholders*. For this project, the key stakeholders are all the people involved in the company and the Clients' project managers. In the company, SCUBIC, the teams are

divided into the development team, the executive team and the operations team, where their members are part of one or more of them.



## Chapter 4

# Results and Discussion



## Chapter 5

## Conclusion



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# Appendices



# Appendix A

## Appendix example

This is the first appendix.

### A.1 A section example

Similarly to a chapter we can add sections, subsections, and so on...



## Appendix B

### A second example of an appendix

This is the second appendix.

