

# Building Economic Models of Human-Computer Interaction

## Part II

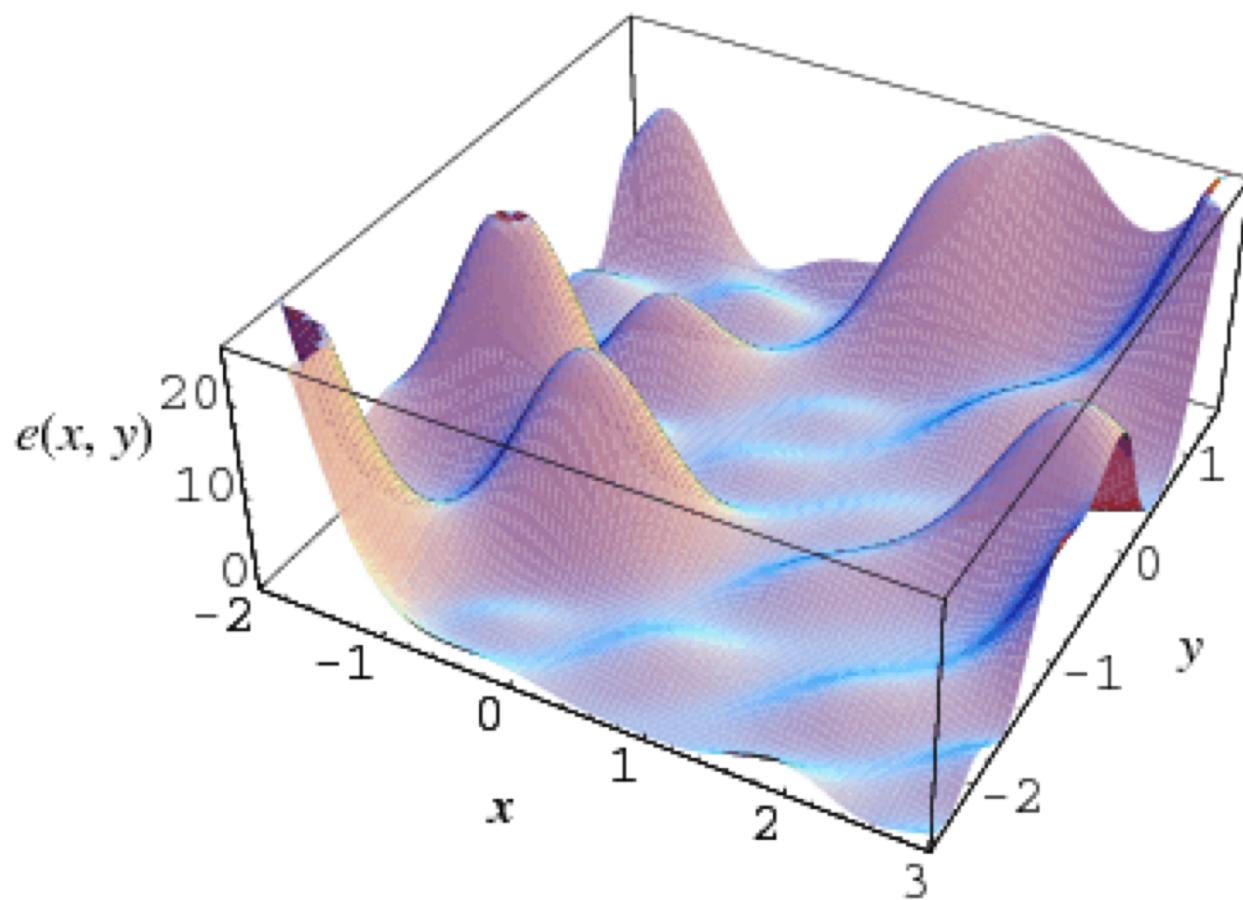
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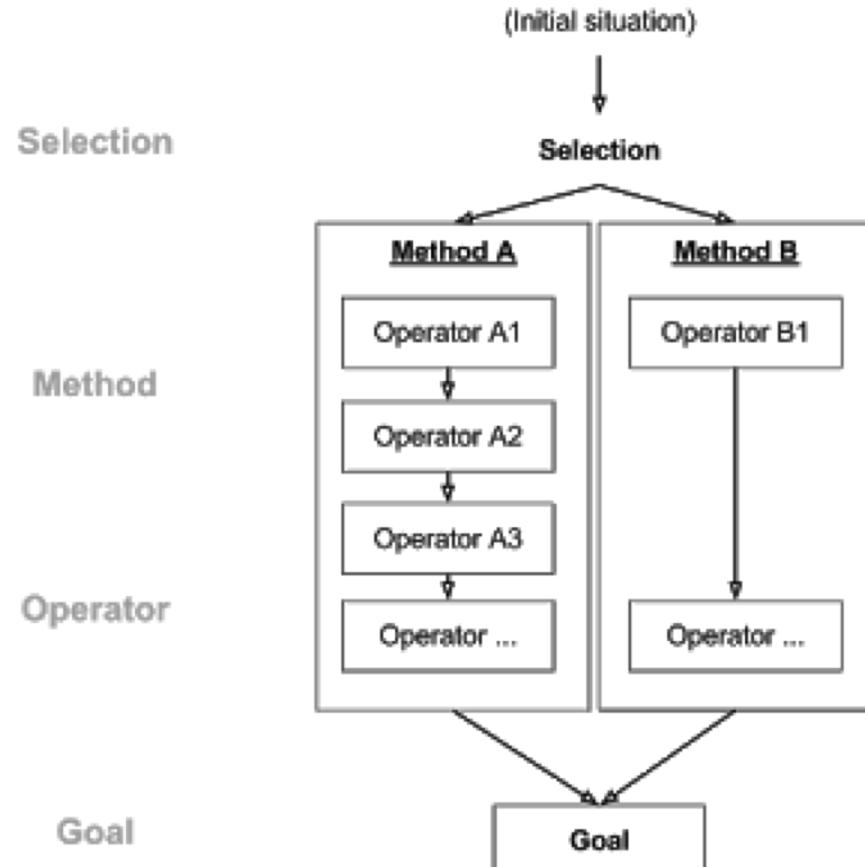


# REDUCING FRICTION

Making interfaces more usable

# GOMS

- Goals,
- Operators,
- Methods and
- Selection Rules
- One of the first approaches to modelling the time taken to perform a task.
  - Lots of variants on GOMS



Card, Moran & Newell (1983)

# GOMS-KLM

- **Keystroke Level Model**
  - Aims to model the low level costs of interaction
  - Helps to find ways that are more efficient or better ways to complete a task
    - Analyze the steps involved in a given process
    - Re-arrange or remove unneeded steps
  - Well suited to **very goal directed tasks** that are completed in a short period of time
  - A **method** is **modelled** as a **sequence of operations**

Card et al (1980)

# GOMS-KLM

Operator	Description	Time (s)	
K	Best typist (135 wpm)	0.08	
	Good typist (90 wpm)	0.12	
	Avg skilled typist (40 wpm)	0.20	
	Avg no-secretary typist (40 wpm)	0.28 or...	
	Typing random letters	0.50	
	Typing complex codes	0.75	
	Worst typist (unfamiliar with keyboard)	1.20	
P	Point with a mouse	Point with a mouse (range is 0.8 to 1.6 sec, not including button press)	1.10
H	Home to/from keyboard or other device		0.40
D (nd, ld)	Draw nd straight lines of total length ld	9 nd + 0.16 ld	
M	Mentally prepare	1.35 Olson & Nilsen say 1.62	
S	Scan	e.g., find coordinates of spreadsheet, not in original KLM	2.29
R(t)	Response by system	Varies with command, including wait if required	t

# GOMS-KLM

- Prediction tend to only be valid for expert users who never make errors
- Only provides one view for evaluating the design (cost)
  - Other aspects usefulness, enjoyment, etc. are not considered.
- Model is very low level, and cumbersome
  - Though a variant Quick & Dirty GOMS presents models a simple tree consisting of subtasks
  - And the parent node predicts the time.

# Cost Models

- Here we will be taking a more practical approach and defining cost models at an appropriate level of abstraction
  - Depends on the interface, interaction, scenario, etc.
  - For example a keystroke level is appropriate for text entry
  - But, cost of entering a query, viewing snippets, selecting items, could be modelled as a higher level

# **COST BENEFIT ANALYSIS**

A super efficient overview

# Cost Benefit Analysis (CBA)

- Aims to **estimate** and total up the **value** of the **benefits** and the **costs** associated with a particular **decision/choice**.
- Provides the **basis** for the **comparison** of **decision/choices**.
- **Assumption:** benefits and costs must be formulated in the same unit of measurement
  - However, we can perform a cost-effectiveness analysis if costs and benefits are in different measurements.

# Applying CBA in CHI

- List the alternative decisions/choices
- List the stakeholders
  - For simplicity we will consider only one stakeholder e.g. the user
  - But we could consider other users/collaborators, advertisers, vendors, etc. too.
- Select a measurement and measure all the cost/benefit elements
- Apply discount rate (if appropriate)
- Calculate the net present value.

# Speak or Type

- Alternatives:
  - (a) ask Siri,
  - (b) type in the question yourself
- Unit of Measurement
  - Time Spent
  - Quality of Response (given the input)
- Discount Rate:
  - Users prefer to receive a good response sooner (so each additional interaction means the benefit is discounted, by say  $1/\# \text{interactions}$ )

# Type

- Given the sequence of interactions:

Type	Ans
------	-----

- We assume that the user receives some payoff for each document (payoff = benefit - cost)
  - Let's say: Payoff(type) = -20, Payoff(Ans) = 100

-20	100
-----	-----

- Discount the value

1	0.5
---	-----

- Compute NPV
  - $(-20 * 1 + 100 * 0.5) = 30$

# Speak

- Given the sequence of interactions when speaking:

Ask	Error	Ask	Ans
-----	-------	-----	-----

- We assume that the user receives some payoff for each document (payoff = benefit - cost)

- Let's say: Payoff(Ask) = -10, Payoff(Error)=-5, Payout(Ans)=100

-10	-5	-10	100
-----	----	-----	-----

- Discount the value

1	0.5	0.33	0.25
---	-----	------	------

- Compute NPV

$$(-10*1 -5*0.5 -10*.33 + 100*.25) = 9.17$$

- But if there is no error then the NPV(speak) = 40*

# Cost Benefit Analysis

- Compute the NPV of different methods to determine which alternative is preferable
- But, there is no notion of uncertainty
  - What if there is some probability of an error
  - How good does the system need to be, before you would always speak to the agent?
- We need to consider the uncertainty associated with payoffs.

# **DECISION THEORY**

A super quick introduction

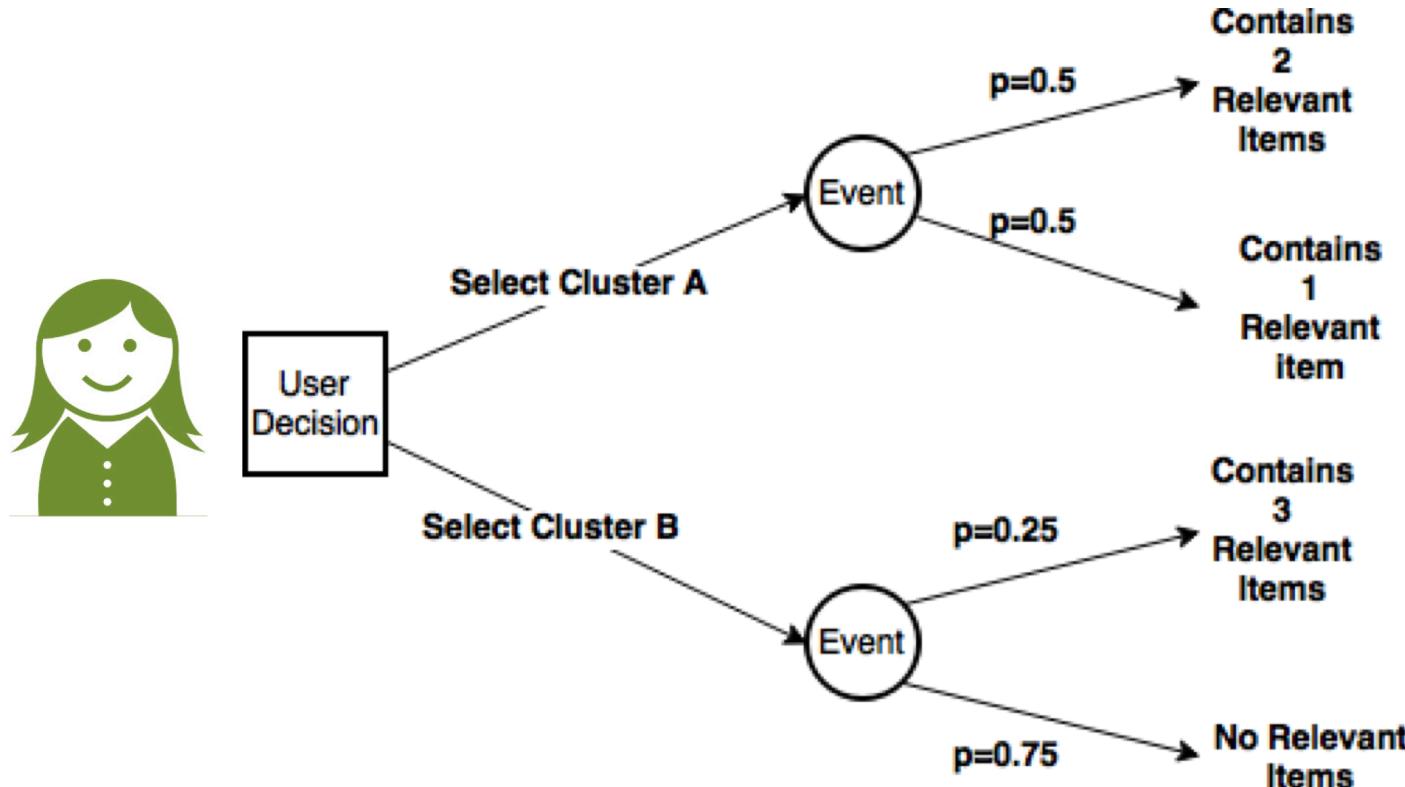
# Decision Theory

- Extending the idea of CBA
- **Decision Theory** considers decision problems
  - where the goal is to select the best available/known alternative.
  - Often under uncertainty
- **Example:** You have been given the choice between using *Google* or *Yahoo!*
  - Which one would you use to search the web?
  - Which one would you use to read the news?
  - Which one would you use for a joke?

# Decision Theory

- There are **four basic elements**:
  - **Acts**: the choices/decisions considered by the user
  - **Events**: occurrences taking place outside the control of the user
  - **Outcomes**: the result of the occurrence of acts and events
    - Usually have some probability of occurring
    - i.e. Uncertainty in the outcome
  - **Payoff**: the value the user places on the occurrences
    - Payoff = Benefit - Cost
- It is often useful to represent the decision problem as a tree.

# Browsing Clusters Example



- **Actions:** User can select cluster A or B
- **Events:** System responds with documents
- **Outcomes:** With some probability different amounts of relevant items are returned
- **Payoffs:** The benefit minus the cost for each outcome.

# Expected Value

- Expected Value of an Event is:

$$E[\text{event}] = \sum_{\text{outcomes}} p(\text{outcome}) \times g(\text{outcome})$$

- Where  $p$  is the probability and  $g$  is the gain.
- Decisions:
  - Select Cluster A: Expected Payoff is:  $0.5 * 2 + 0.5 * 1 = 1.5$
  - Select Cluster B: Expected Payoff is:  $0.25 * 3 + 0.0 = 0.75$
- Since the expected payoff of **A** is greater than **B**, then the user should select **A**.

# EXAMPLE

Page Finding

# Page Finding

- Your friend has recently completed a marathon, and you have found the page of times for runners.
  - They are ordered by time.
  - You would like to know how fast your friend completed the marathon.
  - However, there are thousands of runners in the list.
- Actions:
  - (a) Scroll through list until you find friends name, or
  - (b) using the Find Command, type friends name



Example adapted from Russell

# Scrolling

- **Action (a) – Scrolling**
  - Outcomes:
    - (1) Finds correct name ( $p=1.0$ )
  - Payoffs in terms of costs only
    - (1) on average examine about  $n/2$  runners
  - Notes and Assumptions
    - To examine **1** runner takes **2** seconds
  - Total Cost =  **$n$**  seconds.

# Finding

- **Action (b) – Find Command**
  - Outcomes:
    - (1) Finds correct name ( $p=1.0$ )
  - Payoffs in terms of costs only
    - (1) on average examine about  $m / 2$  runners
  - Notes and Assumptions
    - To reduce down to  $m$  runners the user enters  $k$  letters
      - Where  $m = n/(k+1)^2$
    - To examine 1 runner takes 2 seconds.
    - To enter 1 letter takes 2 seconds.
    - To switch to Finding takes 5 seconds.

# Scroll vs Find

- **Expected Cost for Finding** =  $m + 2k + 5$ 
  - Where  $m = n/(k+1)^2$
- **Expected Cost for Scroll** =  $n$
- Which action should the user take?
  - Compare the costs
  - Scroll, if Total Cost of Scrolling is less than Total Cost of Finding e.g.,
  - Scroll, if  $n < m + 2k + 5$
- Homework – do the math ☺

# Scrolling with Uncertainty

- Action (a) – Scrolling
  - Outcomes:
    - (1) Finds correct name ( $p=0.9$ )
    - (2) Finds incorrect name ( $p=0.05$ )
    - (3) Misses name ( $p=0.05$ )
  - Payoffs in terms of costs only
    - (1) on average examine about  $n/2$  runners
    - (2) on average examine about  $n/2$  runners
    - (3) examines all  $n$  runners
    - To examine 1 runner takes 2 seconds.

# Finding with Uncertainty

- Action (b) – Find Command
  - Outcomes:
    - (1) Finds correct name ( $p=0.98$ )
    - (2) Finds incorrect name ( $p=0.01$ )
    - (3) Misses name ( $p=0.01$ )
  - Payoffs in terms of costs only
    - (1) on average examine about  $m / 2$  runners
    - (2) on average examine about  $m / 2$  runners
    - (3) examines all  $m$  runners
    - To reduce down to  $m$  runners the user enters  $k$  letters
      - Where  $m = n/(k+1)^2$  (assumption)
    - To examine 1 runner takes 2 seconds.
    - To enter 1 letter takes 2 seconds.

# Scroll vs Find

$$C_s = \frac{2n}{2} * 0.9 + \frac{2n}{2} * 0.05 + 2n * 0.05 = 1.05n$$

correct      incorrect      missed

$$\begin{aligned} C_f &= \frac{2m}{2} * 0.98 + \frac{2m}{2} * 0.01 + 2m * 0.01 + 2k + 5 = \\ &= 1.01m + 2k + 5 \end{aligned}$$

correct      incorrect      missed      letters      CTRL+F

If  $n$  is large, then finding is cheaper than scrolling.

And the user is more likely to get to the correct name & time via the find command.

# Cost-Effectiveness Ratio

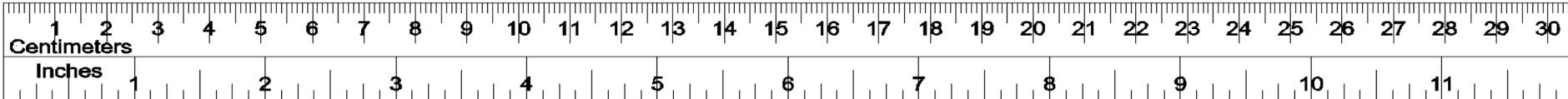
- Since our costs are in time, and our gain is based on whether we find the answer or not, then we need to consider the ratio, e.g.

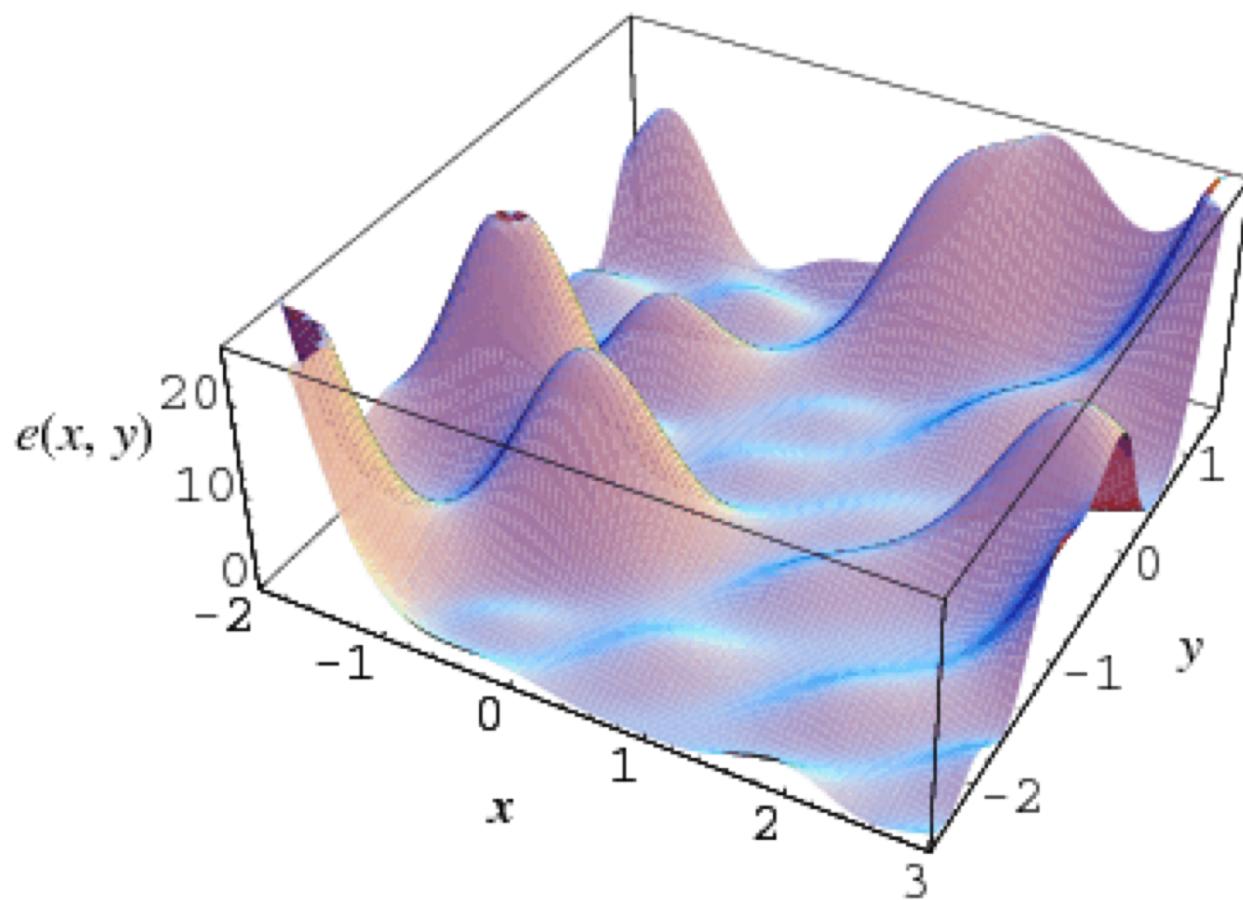
$$\frac{B_a}{C_a} \text{ vs. } \frac{B_b}{C_b}$$

- The ratio that is higher, is therefore, the better decision – assumes that people want to maximize their rate of gain
- We will see that **Information Foraging Theory** uses a similar ratio (e.g. effectiveness-cost ratio) where the gain is divided by the cost.

# Defining Costs and Benefits

- **Costs and benefits** have been referred to in a variety of ways
- **Benefit:** happiness, enjoyment, satisfaction, gain utility, expected utility, usefulness
- **Cost:** mental/cognitive, physical, financial, temporal
  - But often time is used as a proxy for cost
- Generally the costs and benefits are considered to be **common but abstracted unit.**
- **Estimating costs and benefits is a major challenge.**





# ECONOMIC / OPTIMIZATION MODELS

# Optimization Models

- Provide a powerful tool for analyzing the designs of organisms, artifacts and systems.
- Key to an optimization model is:
  - **an objective function,**
  - **Profit/utility/benefit function**
  - **Cost function** and
  - any **constraints/requirements** that need to be satisfied.

Hillier & Lieberman (2001)

Murty (2003)

# Optimization Problem

- For example
  - Imagine that you are studying for a test, and you have summaries, lectures, and papers.
  - How much time should you spend reading through each resource type?
  - It is the day before the exam, so you have about 10 hours to revise.
  - Your objective is to maximize how much you know about the course.

# Objective Function: what to optimize

- The objective function is a mathematical model that we want to maximize or minimize
  - i.e. Maximize the profit, for a fixed cost
  - Or minimize the cost for a given level of output
  - Thus they generally take the form of min/max some function subject to some constraints
  - The task determines the objective function that is used.

Hillier & Lieberman (2001)

Murty (2003)

# Optimality and Rationality

- Optimization models often assume that human behavior is rational
  - Perfect information, Infinite computational power
- However, models can be developed with more realistic assumptions of human behavior:
  - Bounded rationality
  - Satisficing which can be considered as local optimization
  - Imperfect information and constraints

Simon (1972)

Simon (1955)

Stigler (1961)

# Optimization Models

- They **shouldn't be applied naively**
  - But can be used to expand our understanding of the interactions
- They **do not imply users are able achieve the optimal** in a particular scenario/task
- Can be used to determine how well a person could perform
  - i.e. how much they deviate from the optimal

# EXAMPLE

# User versus System

# Time to spend searching?

- Cooper wondered:
  - how much time a **user** should spend searching, and
  - how much time the **system** should spend searching?
- (library) systems at the time were mechanized, also employed librarians, etc.
- What is the most **economic division of effort** b/w **user** and **system**?

# User-System Interaction

- A **user** can choose from a range of **information seeking strategies**
- The **user's time** is an **economic quantity**
  - i.e. cost
- The **user** pursues a **particular strategy** until the **cost** incurred **exceeds the utility received**,
  - At this point the user may choose another strategy
  - Or they stop

Cooper (1972)

# The trade-off

- A system needs to consider more than just matching, it also needs to consider:
  - The **cost** of the **search** to the **system**
  - The **cost** of the **search** to the **user**
  - The **benefit** to the **user**
  - The **most economic division of effort** between the **user** and the **system** to accomplish the user's search goals and objectives

Cooper (1972)

# Variables that influence cost

- **Time Spent**
  - Time spent at the console
  - Time required to map request into query language
  - Time waiting for system response
- **System Design**
  - The design of the console, its flexibility, responsiveness, features, etc
- **Results Quality**
  - The quality of the results, their presentation, etc
- **Total Cost** is a combination of these factors
  - What system (or method of accessing the relevant information) is determined by a cost-benefit function.

# User-System Time Trade-off Model

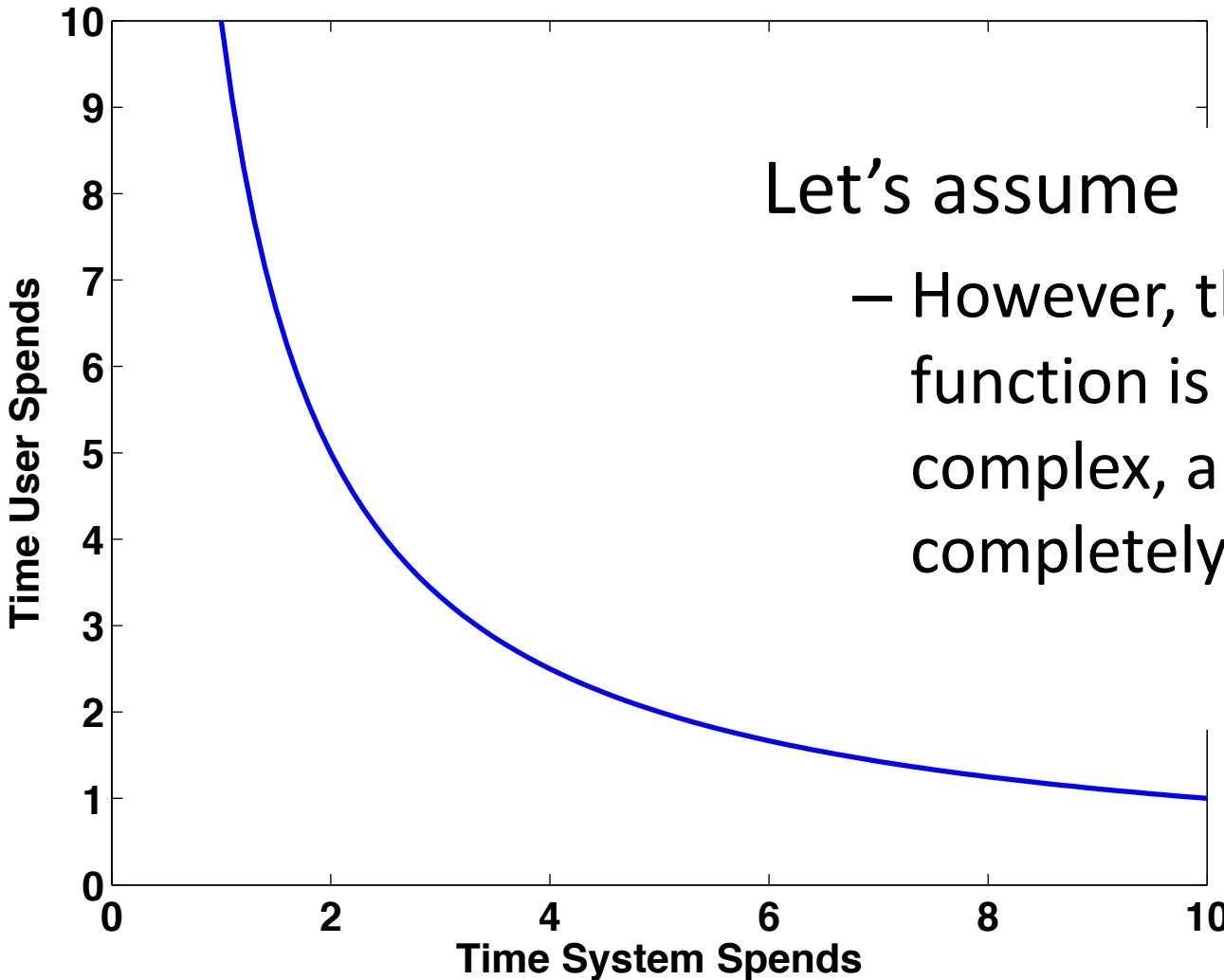
- Total Cost:  $C_t = t_u \cdot c_u + t_s \cdot c_s$ 
  - $t_u$  – time user spent in seconds
  - $c_u$  – cost per second to the user
  - $t_s$  – time system spent in seconds
  - $c_s$  – cost per second to the system
- $P$  – performance resulting from the user-system interaction.

where

$$P = f(t_u, t_s)$$

Cooper (1972)

# User-System Time Trade-off Model



Let's assume  $P = t_u \cdot t_s$

- However, the actual function is likely to be more complex, and/or a completely different shape.

Cooper (1972)

# Optimal Division of Time

- Given the model:

$$P = t_u \cdot t_s$$

- it is possible to determine optimal level of  $t_s$  and  $t_u$  that **minimizes** the **total cost** for a given level of performance.
- i.e. This is the objective function!

# Optimal Division of Time

- Given the model:  $P = t_u \cdot t_s$   
it is possible to determine optimal level of  $t_s$  and  $t_u$  that **minimizes** the **total cost** for a given level of performance.

$$T_u^* = \sqrt{\frac{P \cdot c_s}{c_u}}$$

$$T_s^* = \sqrt{\frac{P \cdot c_u}{c_s}}$$

Cooper (1972)

# Insights from Model

- Given:  $T_u^* = \sqrt{\frac{P \cdot c_s}{c_u}}$
- If  $c_s$  goes up, then  $t_u$  goes up, while  $t_s$  goes down.
  - The user needs to invest more in issuing a good query
- If  $P$  goes up, then  $t_u$  and  $t_s$  goes up.
  - i.e. to get more relevant documents you need to search more.

Cooper (1972)

*All models are wrong  
but some are useful*



George E.P. Box

# Summary

- **Formal models** provide a way to **think** and **reason** about **interaction**
- Users make many choices when interacting with a system
- Designers make many choices when designing a system
  - Such **choices** often involve **trade-offs**
- Using **Economic / Optimization Models** focuses our attention on **salient variables** to **draw insights** about the interaction.

## MORE EXAMPLE

Some search related models

# Interactions & Decisions

- **Explain** why user behavior
- **Compare** different sequences of interactions
- **Reason** when certain functionality will be better than other functionality
- **Determine** how valuable the functionality needs to be for it to be used

# Interactions & Decisions

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# Interactions & Decisions

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**Querying:** how long  
should a user's query be?



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# HOW LONG SHOULD A QUERY BE?

Or why do users pose short queries?

# A Model of Query Length

- Users tend to pose short queries
- **But longer queries perform better**
- Many attempts to illicit longer queries
  - Instructing users
  - Longer query boxes
  - **Glow boxes**
- **Inline query autocomplete** and **voice queries** have meant that queries are getting longer.
- But, why?

# A Model of Query Length

- What is the relationship between the benefit of a query and the length of a query?
  - $W$  is the number of words in the query
  - The benefit  $b(W)$  from a query with  $W$  words:

$$b(W) = k \cdot \log_a(W + 1)$$

- $\alpha$  represents how quickly benefits drops off
- $k$  is a scaling factor

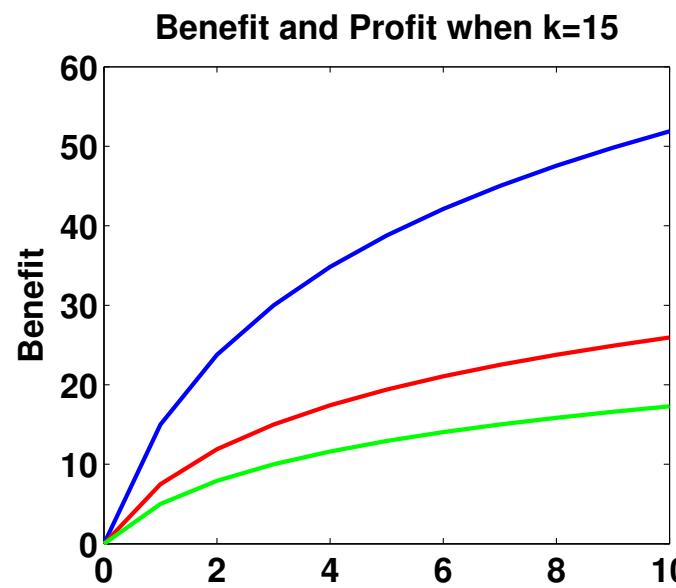
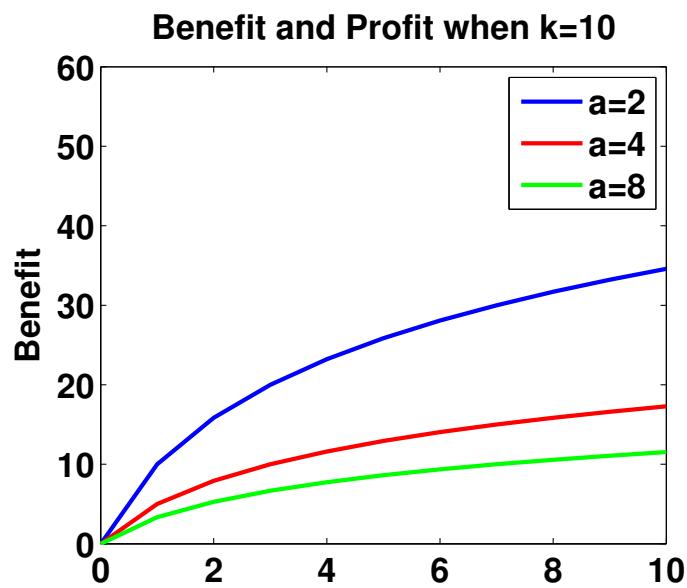
# A Model of Query Length

- The cost of entering a query with  $W$  words

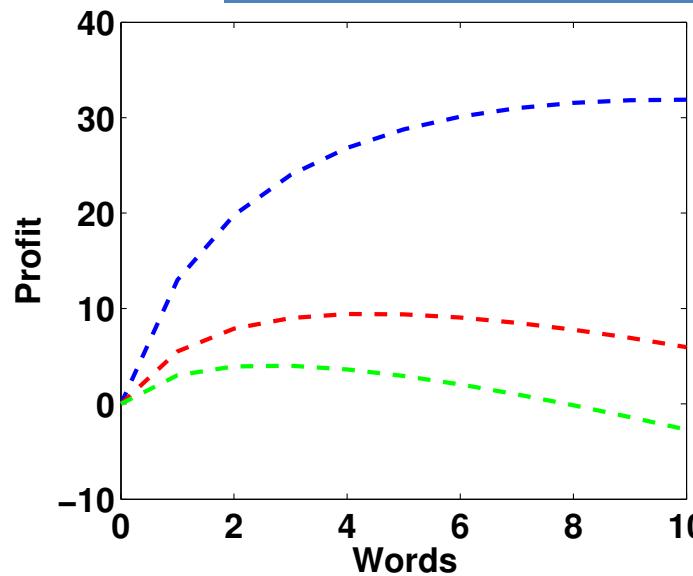
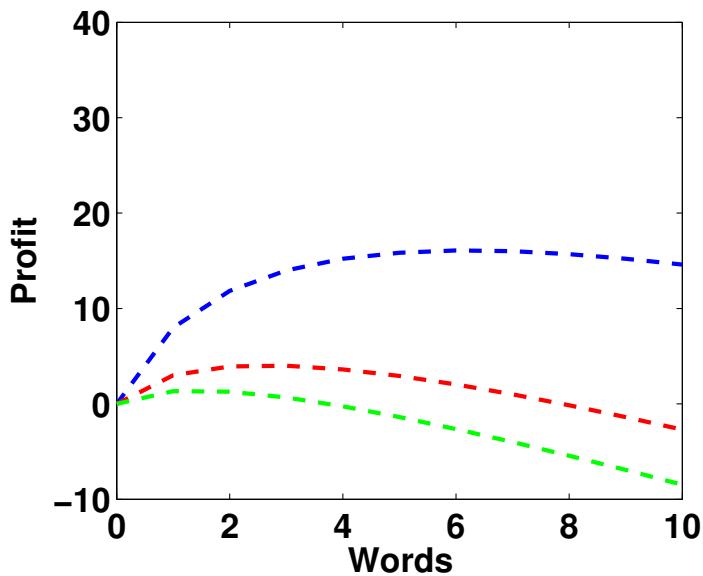
$$c(w) = W \cdot c_w$$

- The profit function

$$\begin{aligned}\pi &= b(W) - c(W) \\ &= k \cdot \log_a(W + 1) - W \cdot c_w\end{aligned}$$



Longer Query, More Benefit



Trade-off between Length and Profit

# Optimal Query Length

- By differentiating the profit function with respect to  $W$ , and solve we arrive at:

$$W^* = \frac{k}{c_w \cdot \log a} - 1$$

- $W^*$  increases, i.e. queries get longer, when:
  - $C_w$  decreases
  - $\alpha$  increases i.e. diminishing returns kicks in later
  - $k$  increases

**REFORMULATE OR TAKE THE  
SUGGESTION?**

# A Model of Querying Choices

- A user enters a query into the system and the system doesn't retrieve any relevant documents 😞
- Let's assume that this is because the query is **underspecified** or **impoverished** in some way
- Choices
  - (a) reformulate and make it more specific, or
  - (b) take a query suggestion

# A Model of Querying Choices

Python  **Search**

Results for: **a** Type longer query Showing page 1

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**b** Take query suggestion

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# A Model of Querying Choices

- $C_{q2}$  - cost of modifying the original query
  - cost of choice (a)
- $C_{es}(\cdot)$  - cost of examining the suggestions, which is proportional to the number of suggestions  $Q_s$
- $P_s$  - probability that a suggestion exists that the user takes, otherwise they need to reformulate, anyway.
- $C_c$  - cost of taking the suggestion, cost of choice (b):

$$c_{es}(Q_s) + p_s \cdot c_c + (1 - p_s) \cdot c_{q2}$$

# Reformulate or Take Suggestion?

- If the LHS is less than the RHS, then it is better to reformulate,
- Else it is better to examine the suggestions, first.

$$c_{q2} < c_{es}(Q_s) + p_s \cdot c_c + (1 - p_s) \cdot c_{q2}$$

$$p_s \cdot c_{q2} - p_s \cdot c_c < c_{es}(Q_s)$$

$$c_{q2} - c_c < \frac{c_{es}(Q_s)}{p_s}$$

- We can see that  $p_s$  has a big impact, and magnifies the cost of examining suggestions.
- An obvious trade-off is b/w  $c_{es}$  and  $p_s$ :
  - more suggestions, greater  $p_s$ , but higher  $c_{es}$

**GIVE RELEVANCE FEEDBACK?**

# Issue a new query

Python

1

nq: issue a new query

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# A Cost Model of Issuing a New Query

$$c_{nq} = c_q + N.c_a + c_q + N.c_a$$

- ↗  $c_q$ : cost of issuing a query
- ↗  $c_a$ : avg cost of examining a document

# Relevance Feedback

 **Search**

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rf: mark which docs are relevant and click “find more like these”

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# A Cost Model of Relevance Feedback

$$c_{rf} = c_q + N.c_a + c_d + M.c_m + c_c + N.c_a$$

- ↗  $c_q$ : cost of issuing a query
- ↗  $c_a$ : avg cost of examining a document
- ↗  $c_c$ : cost of click on find more like this button
- ↗  $c_d$ : cost of deciding to mark and do RF
- ↗  $c_m$ : cost of marking a document as relevant;  $M$  number of marked docs

# When to issue a new query?

- Let's assume for now that benefits from each choice are equivalent
- Opt to issue a new query when:

$$c_{nq} < c_{rf}$$

$$2.c_q + 2.N.c_a < c_q + 2.N.c_a + c_d + M.c_m + c_c$$

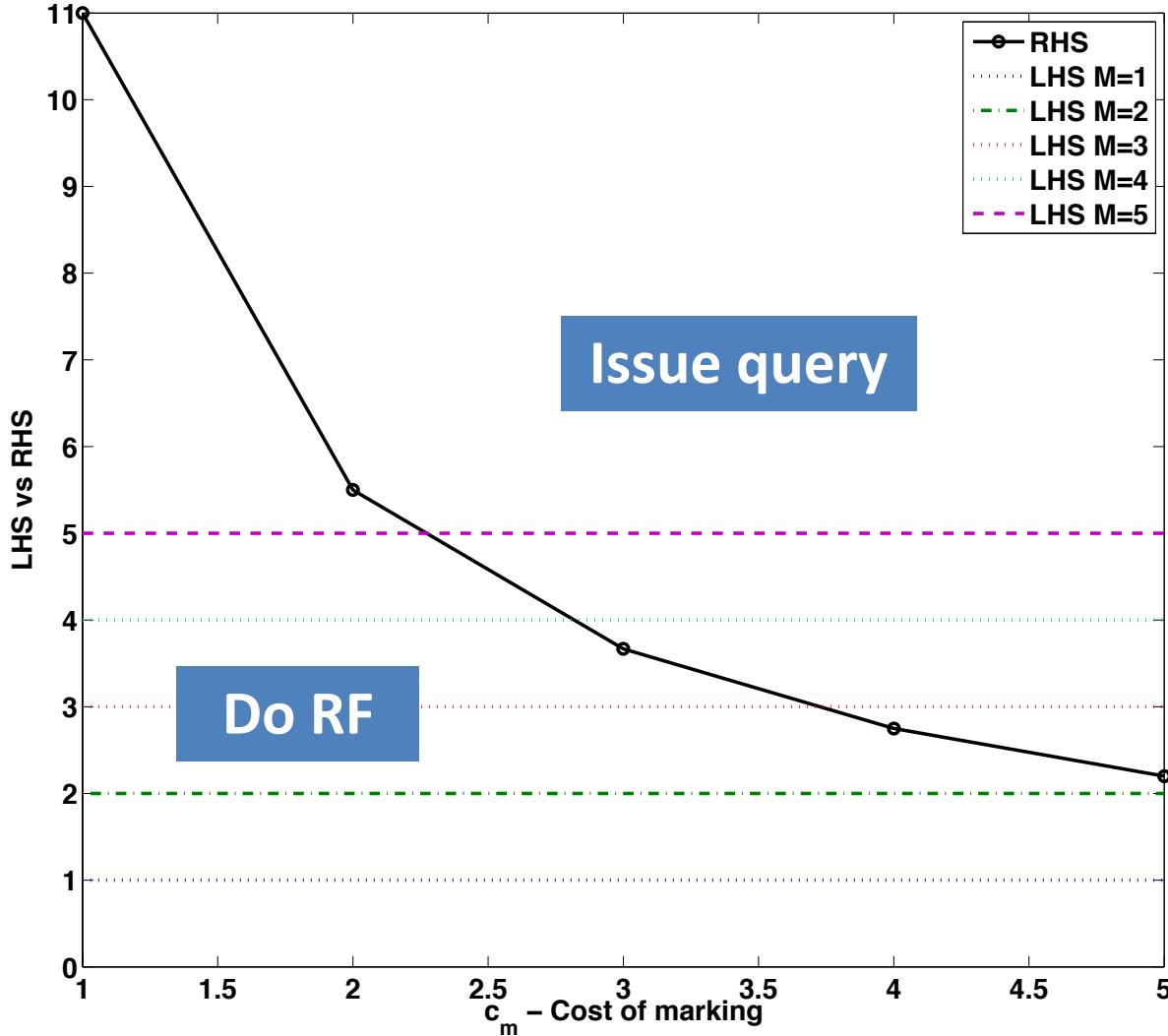
$$c_q < c_d + M.c_m + c_c$$

# Marking documents for RF

- We can derive the relationship with respect to **M**: the number of documents marked for RF

$$M > \frac{c_q - c_d - c_c}{c_m}$$

# When to RF and when to query?

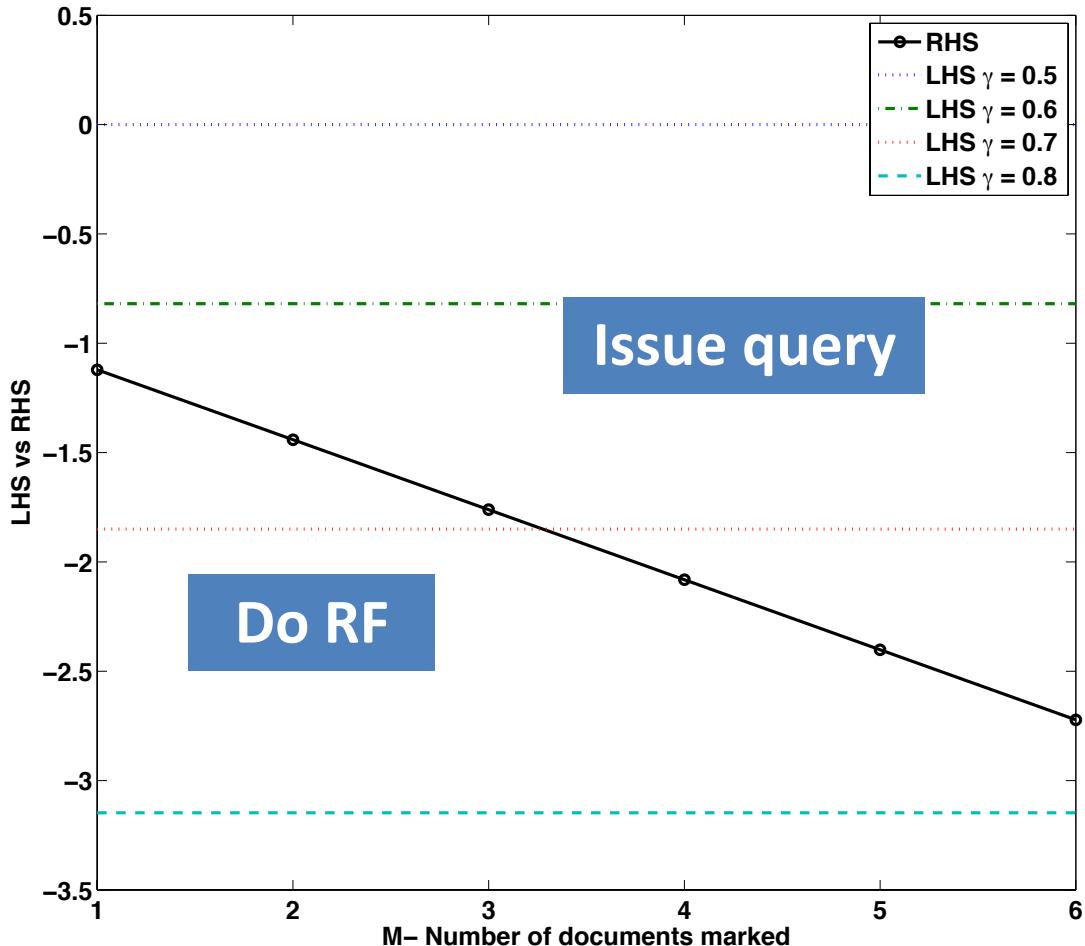


$$M > \frac{c_q - c_d - c_c}{c_m}$$

- If the cost of marking is low, then it is better to do RF
- If  $M$  has to be high to have the same benefit as querying, then querying is more desirable

# Different benefit functions

$$N^\beta - N^\gamma > \frac{c_q - c_d - M.c_m - c_c}{k.d(q)}$$



- ↗  $\Upsilon$ : performance of RF,  $\beta = 0.5$  for Q
- ↗ Issue query if LHS > RHS
- ↗ If  $\text{benefit}(Q) > \text{benefit}(\text{RF})$ , then LHS is positive
- ↗ Benefit of RF needs to be substantially greater than benefit of next query for RF to be useful i.e.  $\Upsilon \gg \beta$

# SUMMARY

# Summary

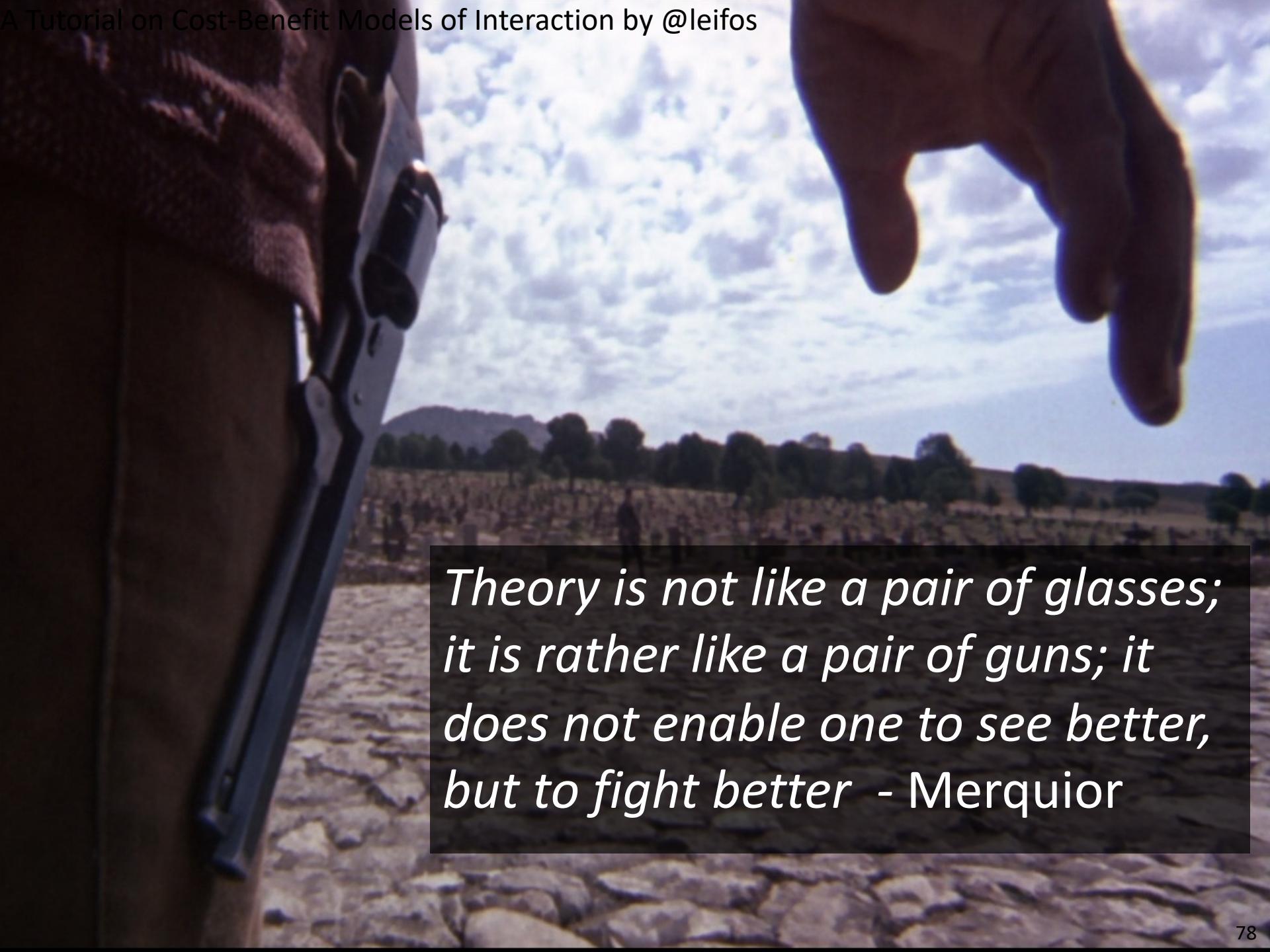
- We have explored how we can create a variety of models based on **costs** and **benefits**.
- We've created some **really simple abstracted models**
  - They are the starting point for **more complex & realistic models**
- Each model, however, **highlights salient costs & benefits** that are likely to effect the choices users make
  - They make **predictions** about **user behavior**
  - And **suggest** what we need to **improve** in our **system** for an **option to be profitable**

# Summary

- Before any **experimentation**, such models provide a **formal guide on how to proceed**
- The **models** provide **hypothesizes** about **behavior**
- These can be used to inform design and be tested in practice

# Challenges

- How do we measure the **costs and benefits**?
- How do we measure the **uncertainty**?
- And, how do we construct experiments that enable us to test the hypotheses generated from the models?

A photograph showing a close-up of a person's hands holding a pair of binoculars. The hands are dark-skinned. The background is a bright, cloudy sky above a landscape with rolling hills and green vegetation.

*Theory is not like a pair of glasses;  
it is rather like a pair of guns; it  
does not enable one to see better,  
but to fight better - Merquior*

**END OF SESSION TWO**