

Building Economic Models of Human-Computer Interaction

Part II

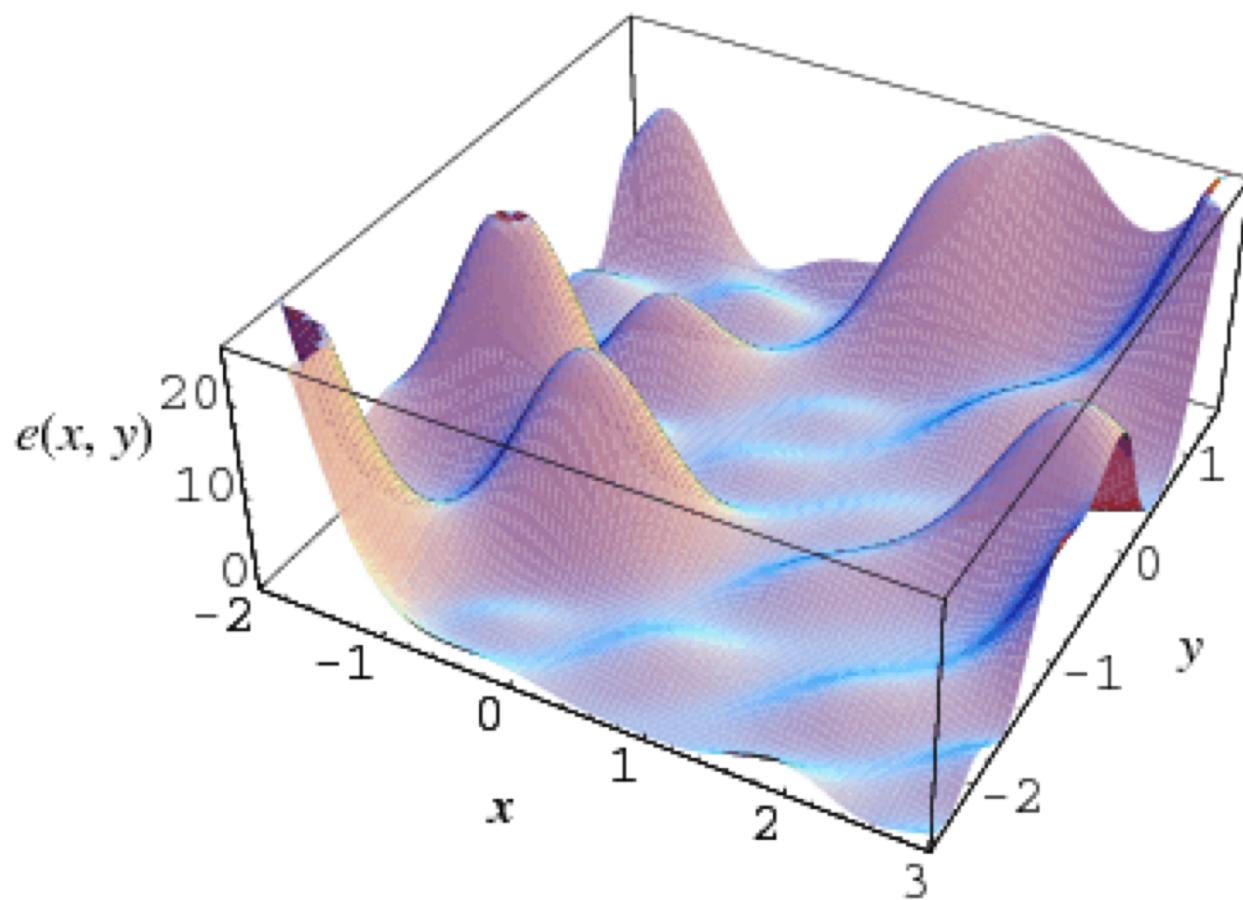
by @leifos and @guidozuc



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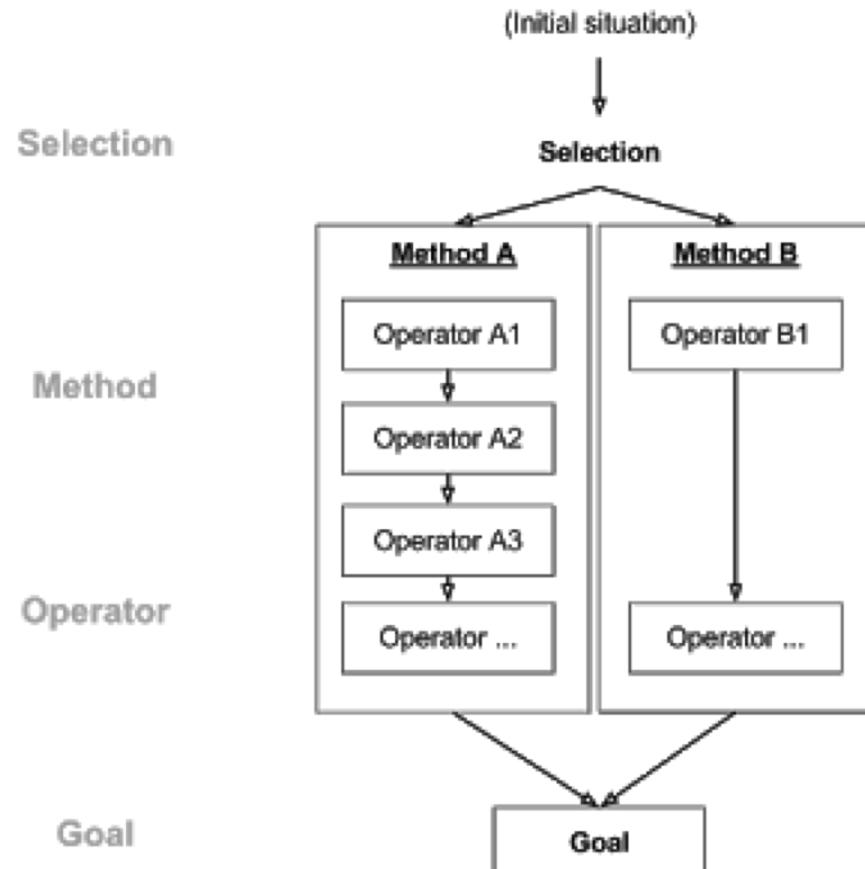


REDUCING FRICTION

Making interfaces more usable

GOMS

- Goals,
- Operators,
- Methods and
- Selection Rules
- One of the first approaches to modelling the time taken to perform a task.
 - Lots of variants on GOMS



Card, Moran & Newell (1983)

GOMS-KLM

- **Keystroke Level Model**
 - Aims to model the low level costs of interaction
 - Helps to find ways that are more efficient or better ways to complete a task
 - Analyze the steps involved in a given process
 - Re-arrange or remove unneeded steps
 - Well suited to **very goal directed tasks** that are completed in a short period of time
 - A **method** is **modelled** as a **sequence of operations**

Card et al (1980)

GOMS-KLM

Operator	Description	Time (s)	
K	Best typist (135 wpm)	0.08	
	Good typist (90 wpm)	0.12	
	Avg skilled typist (40 wpm)	0.20	
	Avg no-secretary typist (40 wpm)	0.28 or...	
	Typing random letters	0.50	
	Typing complex codes	0.75	
	Worst typist (unfamiliar with keyboard)	1.20	
P	Point with a mouse	Point with a mouse (range is 0.8 to 1.6 sec, not including button press)	1.10
H	Home to/from keyboard or other device		0.40
D (nd, ld)	Draw nd straight lines of total length ld	9 nd + 0.16 ld	
M	Mentally prepare	1.35 Olson & Nilsen say 1.62	
S	Scan	e.g., find coordinates of spreadsheet, not in original KLM	2.29
R(t)	Response by system	Varies with command, including wait if required	t

GOMS-KLM

- Prediction tend to only be valid for expert users who never make errors
- Only provides one view for evaluating the design (cost)
 - Other aspects usefulness, enjoyment, etc. are not considered.
- Model is very low level, and cumbersome
 - Though a variant Quick & Dirty GOMS presents models a simple tree consisting of subtasks
 - And the parent node predicts the time.

Cost Models

- Here we will be taking a more practical approach and defining cost models at an appropriate level of abstraction
 - Depends on the interface, interaction, scenario, etc.
 - For example a keystroke level is appropriate for text entry
 - But, cost of entering a query, viewing snippets, selecting items, could be modelled as a higher level

COST BENEFIT ANALYSIS

A super efficient overview

Cost Benefit Analysis (CBA)

- Aims to **estimate** and total up the **value** of the **benefits** and the **costs** associated with a particular **decision/choice**.
- Provides the **basis** for the **comparison** of **decision/choices**.
- **Assumption:** benefits and costs must be formulated in the same unit of measurement
 - However, we can perform a cost-effectiveness analysis if costs and benefits are in different measurements.

Applying CBA in CHI

- List the alternative decisions/choices
- List the stakeholders
 - For simplicity we will consider only one stakeholder e.g. the user
 - But we could consider other users/collaborators, advertisers, vendors, etc. too.
- Select a measurement and measure all the cost/benefit elements
- Apply discount rate (if appropriate)
- Calculate the net present value.

Speak or Type

- Alternatives:
 - (a) ask Siri,
 - (b) type in the question yourself
- Unit of Measurement
 - Time Spent
 - Quality of Response (given the input)
- Discount Rate:
 - Users prefer to receive a good response sooner (so each additional interaction means the benefit is discounted, by say $1/\# \text{interactions}$)

Speak or Type

- Given a ranking of documents

Ask	Error	Ask	Error	Ask	Ans
-----	-------	-----	-------	-----	-----

- We assume that the user receives some gain for each document (gain = benefit - cost)

Ask	Ans	1	0	0	2	0	4	0	0
-----	-----	---	---	---	---	---	---	---	---

- Discount the value the further down the ranked list (say $1/\text{rank}$)

Type	Ans	0.33	0.25	0.2	0.16	0.14	0.12	0.11	0.1
------	-----	------	------	-----	------	------	------	------	-----

- Compute NPV e.g $(3*1 + 1*.33 + 2*.16 + 4*.12) = 4.16$

Type

- Given the sequence of interactions:

Type	Ans
------	-----

- We assume that the user receives some payoff for each document (payoff = benefit - cost)
 - Let's say: Payoff(type) = -20, Payoff(Ans) = 100

-20	100
-----	-----

- Discount the value

1	0.5
---	-----

- Compute NPV
 - $(-20 * 1 + 100 * 0.5) = 30$

Speak

- Given the sequence of interactions when speaking:

Ask	Error	Ask	Ans
-----	-------	-----	-----

- We assume that the user receives some payoff for each document (payoff = benefit - cost)

- Let's say: Payoff(Ask) = -10, Payoff(Error)=-5, Payout(Ans)=100

-10	-5	-10	100
-----	----	-----	-----

- Discount the value

1	0.5	0.33	0.25
---	-----	------	------

- Compute NPV

$$(-10*1 -5*0.5 -10*.33 + 100*.25) = 9.17$$

- But if there is no error then the NPV(speak) = 40*

Cost Benefit Analysis

- Compute the NPV of different methods to determine which alternative is preferable
- But, there is no notion of uncertainty
 - What if there is some probability of an error
 - How good does the system need to be, before you would always speak to the agent?
- We need to consider the uncertainty associated with payoffs.

DECISION THEORY

A super quick introduction

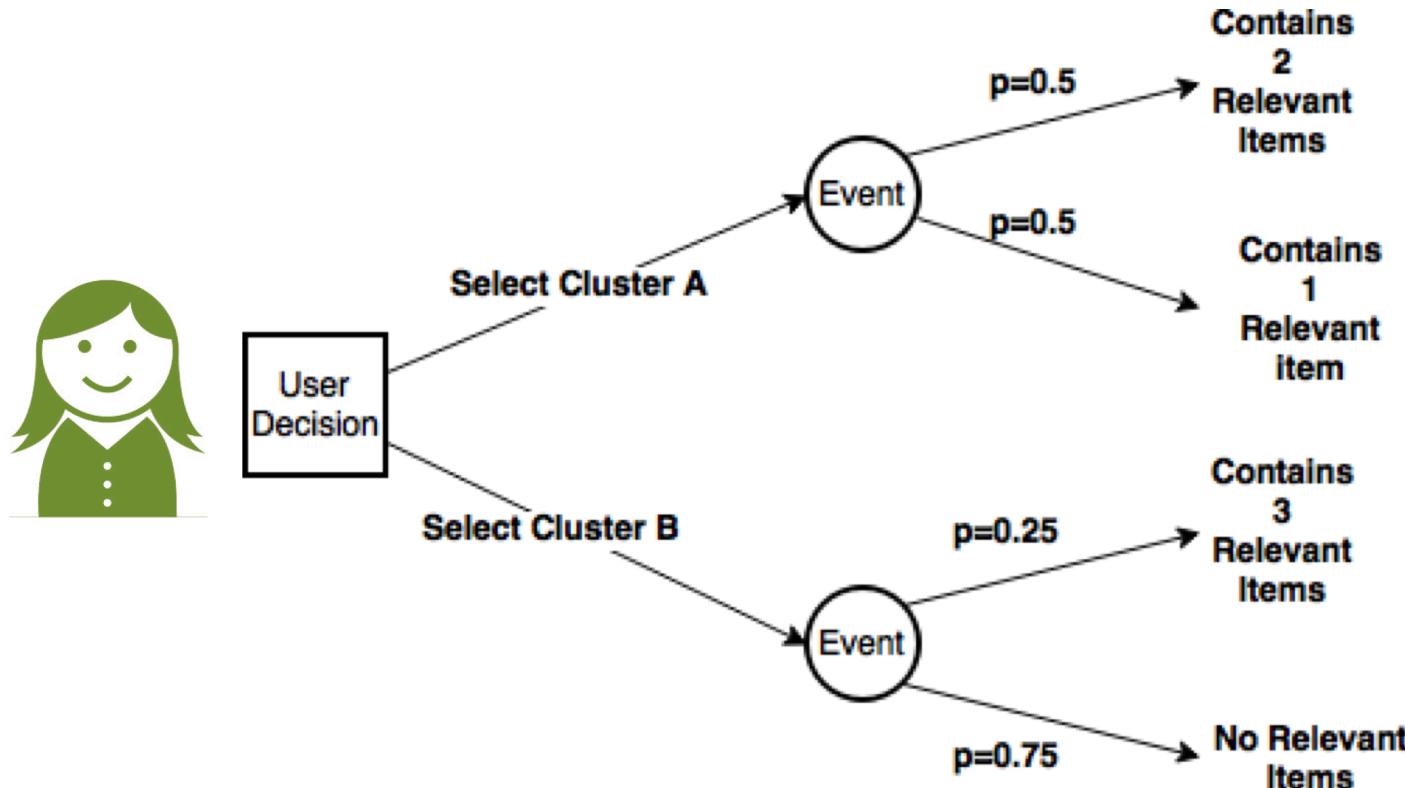
Decision Theory

- Extending the idea of CBA
- **Decision Theory** considers decision problems
 - where the goal is to select the best available/known alternative.
 - Often under uncertainty
- **Example:** You have been given the choice between using *Google* or *Yahoo!*
 - Which one would you use to search the web?
 - Which one would you use to read the news?
 - Which one would you use for a joke?

Decision Theory

- There are **four basic elements**:
 - **Acts**: the choices/decisions considered by the user
 - **Events**: occurrences taking place outside the control of the user
 - **Outcomes**: the result of the occurrence of acts and events
 - Usually have some probability of occurring
 - i.e. Uncertainty in the outcome
 - **Payoff**: the value the user places on the occurrences
 - Payoff = Benefit - Cost
- It is often useful to represent the decision problem as a tree.

Browsing Clusters Example



- **Actions:** User can select cluster A or B
- **Events:** System responds with documents
- **Outcomes:** With some probability different amounts of relevant items are returned
- **Payoffs:** The benefit minus the cost for each outcome.

Expected Value

- Expected Value of an Event is:

$$E[\text{event}] = \sum_{\text{outcomes}} p(\text{outcome}) \times g(\text{outcome})$$

- Where p is the probability and g is the gain.
- Decisions:
 - Select Cluster A: Expected Payoff is: $0.5 * 2 + 0.5 * 1 = 1.5$
 - Select Cluster B: Expected Payoff is: $0.25 * 3 + 0.0 = 0.75$
- Since the expected payoff of **A** is greater than **B**, then the user should select **A**.

EXAMPLE

Page Finding

Page Finding

- Your friend has recently completed a marathon, and you have found the page of times for runners.
 - They are ordered by time.
 - You would like to know how fast your friend completed the marathon.
 - However, there are thousands of runners in the list.
- Actions:
 - (a) Scroll through list until you find friends name, or
 - (b) using the Find Command, type friends name



Example adapted from Russell

Scrolling

- **Action (a) – Scrolling**
 - Outcomes:
 - (1) Finds correct name ($p=1.0$)
 - Payoffs in terms of costs only
 - (1) on average examine about $n/2$ runners
 - Notes and Assumptions
 - To examine **1** runner takes **2** seconds
 - Total Cost = **n** seconds.

Finding

- **Action (b) – Find Command**
 - Outcomes:
 - (1) Finds correct name ($p=1.0$)
 - Payoffs in terms of costs only
 - (1) on average examine about $m / 2$ runners
 - Notes and Assumptions
 - To reduce down to m runners the user enters k letters
 - Where $m = n/(k+1)^2$
 - To examine 1 runner takes 2 seconds.
 - To enter 1 letter takes 2 seconds.
 - To switch to Finding takes 5 seconds.

Scroll vs Find

- **Expected Cost for Finding** = $m + 2k + 5$
 - Where $m = n/(k+1)^2$
- **Expected Cost for Scroll** = n
- Which action should the user take?
 - Compare the costs
 - Scroll, if Total Cost of Scrolling is less than Total Cost of Finding e.g.,
 - Scroll, if $n < m + 2k + 5$
- Homework – do the math ☺

Scrolling with Uncertainty

- Action (a) – Scrolling
 - Outcomes:
 - (1) Finds correct name ($p=0.9$)
 - (2) Finds incorrect name ($p=0.05$)
 - (3) Misses name ($p=0.05$)
 - Payoffs in terms of costs only
 - (1) on average examine about $n/2$ runners
 - (2) on average examine about $n/2$ runners
 - (3) examines all n runners
 - To examine 1 runner takes 2 seconds.

Finding with Uncertainty

- Action (b) – Find Command
 - Outcomes:
 - (1) Finds correct name ($p=0.98$)
 - (2) Finds incorrect name ($p=0.01$)
 - (3) Misses name ($p=0.01$)
 - Payoffs in terms of costs only
 - (1) on average examine about $m / 2$ runners
 - (2) on average examine about $m / 2$ runners
 - (3) examines all m runners
 - To reduce down to m runners the user enters k letters
 - Where $m = n/(k+1)^2$ (assumption)
 - To examine 1 runner takes 2 seconds.
 - To enter 1 letter takes 2 seconds.

Scroll vs Find

$$C_s = \frac{2n}{2} * 0.9 + \frac{2n}{2} * 0.05 + 2n * 0.05 = 1.05n$$

correct incorrect missed

$$\begin{aligned} C_f &= \frac{2m}{2} * 0.98 + \frac{2m}{2} * 0.01 + 2m * 0.01 + 2k + 5 = \\ &= 1.01m + 2k + 5 \end{aligned}$$

correct incorrect missed letters CTRL+F

If n is large, then finding is cheaper than scrolling.

And the user is more likely to get to the correct name & time via the find command.

Cost-Effectiveness Ratio

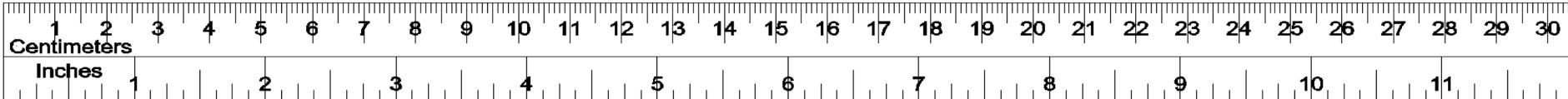
- Since our costs are in time, and our gain is based on whether we find the answer or not, then we need to consider the ratio, e.g.

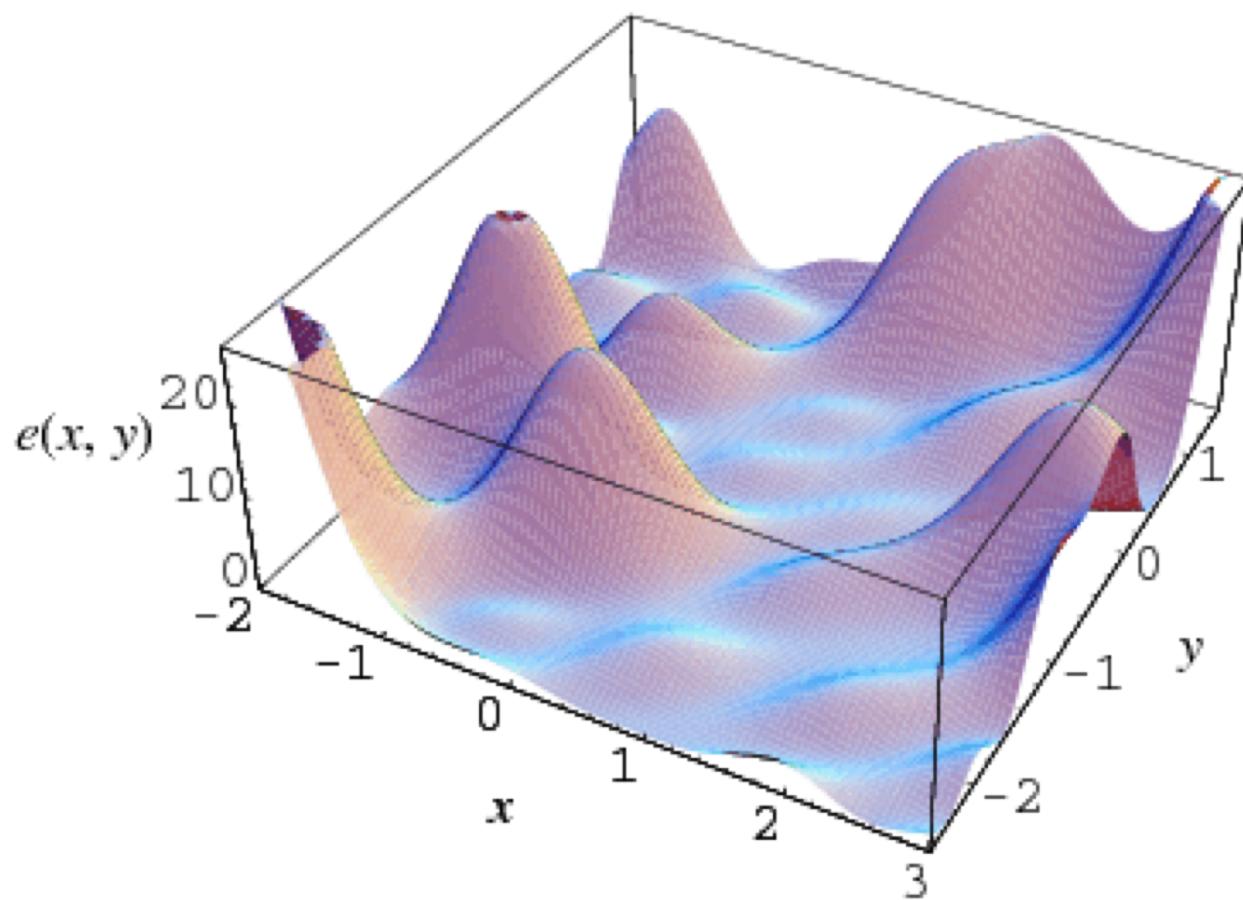
$$\frac{B_a}{C_a} \text{ vs. } \frac{B_b}{C_b}$$

- The ratio that is higher, is therefore, the better decision – assumes that people want to maximize their rate of gain
- We will see that **Information Foraging Theory** uses a similar ratio (e.g. effectiveness-cost ratio) where the gain is divided by the cost.

Defining Costs and Benefits

- **Costs and benefits** have been referred to in a variety of ways
- **Benefit:** happiness, enjoyment, satisfaction, gain utility, expected utility, usefulness
- **Cost:** mental/cognitive, physical, financial, temporal
 - But often time is used as a proxy for cost
- Generally the costs and benefits are considered to be **common but abstracted unit.**
- **Estimating costs and benefits is a major challenge.**





ECONOMIC / OPTIMIZATION MODELS

Optimization Models

- Provide a powerful tool for analyzing the designs of organisms, artifacts and systems.
- Key to an optimization model is:
 - **an objective function,**
 - **Profit/utility/benefit function**
 - **Cost function** and
 - any **constraints/requirements** that need to be satisfied.

Hillier & Lieberman (2001)

Murty (2003)

Optimization Problem

- For example
 - Imagine that you are studying for a test, and you have summaries, lectures, and papers.
 - How much time should you spend reading through each resource type?
 - It is the day before the exam, so you have about 10 hours to revise.
 - Your objective is to maximize how much you know about the course.

Objective Function: what to optimize

- The objective function is a mathematical model that we want to maximize or minimize
 - i.e. Maximize the profit, for a fixed cost
 - Or minimize the cost for a given level of output
 - Thus they generally take the form of min/max some function subject to some constraints
 - The task determines the objective function that is used.

Hillier & Lieberman (2001)

Murty (2003)

Optimality and Rationality

- Optimization models often assume that human behavior is rational
 - Perfect information, Infinite computational power
- However, models can be developed with more realistic assumptions of human behavior:
 - Bounded rationality
 - Satisficing which can be considered as local optimization
 - Imperfect information and constraints

Simon (1972)

Simon (1955)

Stigler (1961)

Optimization Models

- They **shouldn't be applied naively**
 - But can be used to expand our understanding of the interactions
- They **do not imply users are able achieve the optimal** in a particular scenario/task
- Can be used to determine how well a person could perform
 - i.e. how much they deviate from the optimal

EXAMPLE

User versus System

Time to spend searching?

- Cooper wondered:
 - how much time a **user** should spend searching, and
 - how much time the **system** should spend searching?
- (library) systems at the time were mechanized, also employed librarians, etc.
- What is the most **economic division of effort** b/w **user** and **system**?

User-System Interaction

- A **user** can choose from a range of **information seeking strategies**
- The **user's time** is an **economic quantity**
 - i.e. cost
- The **user** pursues a **particular strategy** until the **cost** incurred **exceeds the utility received**,
 - At this point the user may choose another strategy
 - Or they stop

Cooper (1972)

The trade-off

- A system needs to consider more than just matching, it also needs to consider:
 - The **cost** of the **search** to the **system**
 - The **cost** of the **search** to the **user**
 - The **benefit** to the **user**
 - The **most economic division of effort** between the **user** and the **system** to accomplish the user's search goals and objectives

Cooper (1972)

Variables that influence cost

- **Time Spent**
 - Time spent at the console
 - Time required to map request into query language
 - Time waiting for system response
- **System Design**
 - The design of the console, its flexibility, responsiveness, features, etc
- **Results Quality**
 - The quality of the results, their presentation, etc
- **Total Cost** is a combination of these factors
 - What system (or method of accessing the relevant information) is determined by a cost-benefit function.

User-System Time Trade-off Model

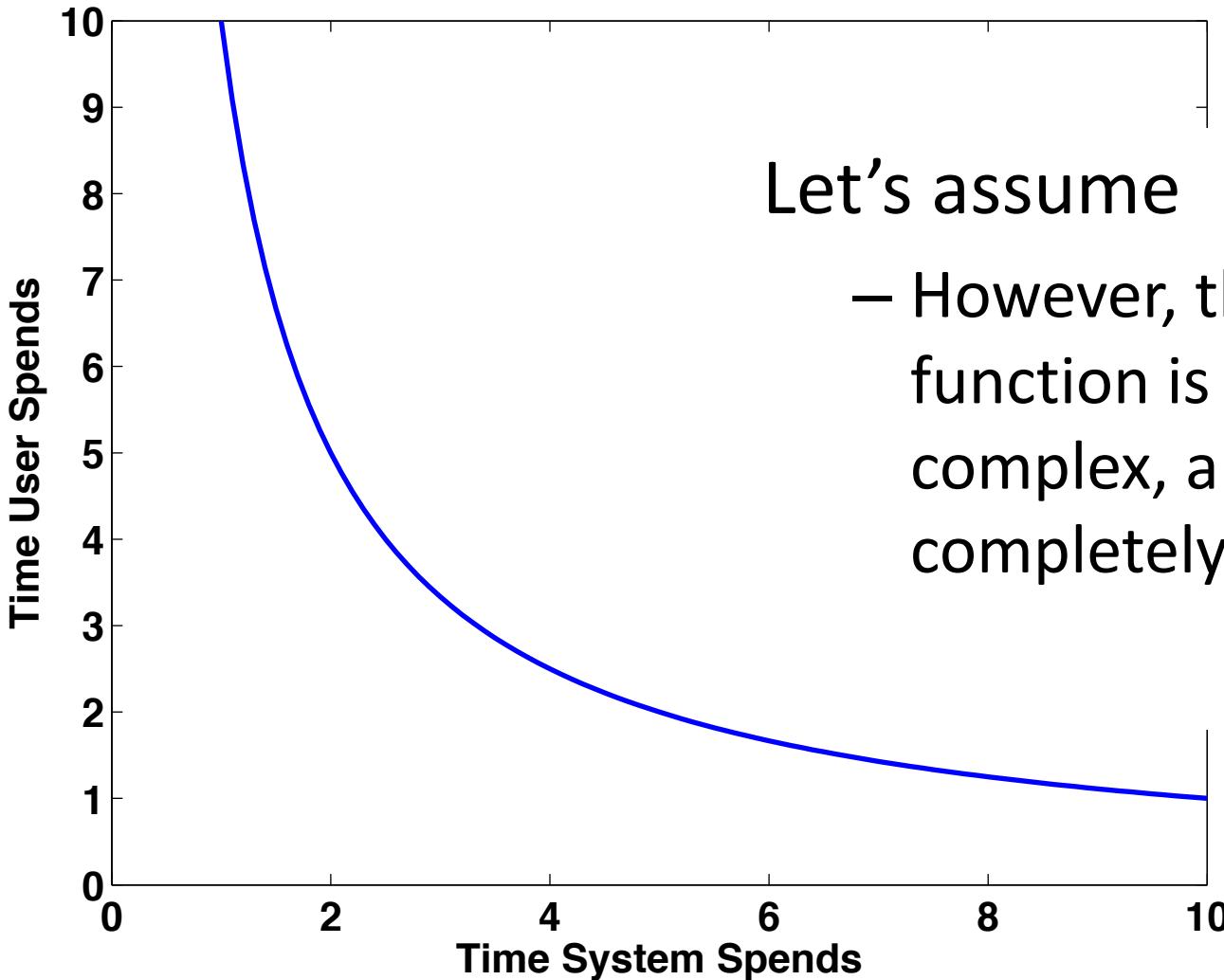
- Total Cost: $C_t = t_u \cdot c_u + t_s \cdot c_s$
 - t_u – time user spent in seconds
 - c_u – cost per second to the user
 - t_s – time system spent in seconds
 - c_s – cost per second to the system
- P – performance resulting from the user-system interaction.

where

$$P = f(t_u, t_s)$$

Cooper (1972)

User-System Time Trade-off Model



Let's assume $P = t_u \cdot t_s$

- However, the actual function is likely to be more complex, and/or a completely different shape.

Cooper (1972)

Optimal Division of Time

- Given the model:

$$P = t_u \cdot t_s$$

- it is possible to determine optimal level of t_s and t_u that **minimizes** the **total cost** for a given level of performance.
- i.e. This is the objective function!

Optimal Division of Time

- Given the model: $P = t_u \cdot t_s$
it is possible to determine optimal level of t_s and t_u that **minimizes the total cost** for a given level of performance.

$$T_u^* = \sqrt{\frac{P \cdot c_s}{c_u}}$$

$$T_s^* = \sqrt{\frac{P \cdot c_u}{c_s}}$$

Cooper (1972)

Insights from Model

- Given: $T_u^* = \sqrt{\frac{P \cdot c_s}{c_u}}$
- If c_s goes up, then t_u goes up, while t_s goes down.
 - The user needs to invest more in issuing a good query
- If P goes up, then t_u and t_s goes up.
 - i.e. to get more relevant documents you need to search more.

Cooper (1972)

*All models are wrong
but some are useful*



George E.P. Box

Summary

- **Formal models** provide a way to **think** and **reason** about **interaction**
- Users make many choices when interacting with a system
- Designers make many choices when designing a system
 - Such **choices** often involve **trade-offs**
- Using **Economic / Optimization Models** focuses our attention on **salient variables** to **draw insights** about the interaction.

MORE EXAMPLE

Some search related models

Interactions & Decisions

- **Explain** why user behavior
- **Compare** different sequences of interactions
- **Reason** when certain functionality will be better than other functionality
- **Determine** how valuable the functionality needs to be for it to be used

Interactions & Decisions

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Interactions & Decisions

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Querying: how long
should a user's query be?



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Query Suggestions:
When should a user take a suggestion?

2

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HOW LONG SHOULD A QUERY BE?

Or why do users pose short queries?

A Model of Query Length

- Users tend to pose short queries
- **But longer queries perform better**
- Many attempts to illicit longer queries
 - Instructing users
 - Longer query boxes
 - **Glow boxes**
- **Inline query autocomplete** and **voice queries** have meant that queries are getting longer.
- But, why?

A Model of Query Length

- What is the relationship between the benefit of a query and the length of a query?
 - W is the number of words in the query
 - The benefit $b(W)$ from a query with W words:

$$b(W) = k \cdot \log_a(W + 1)$$

- α represents how quickly benefits drops off
- k is a scaling factor

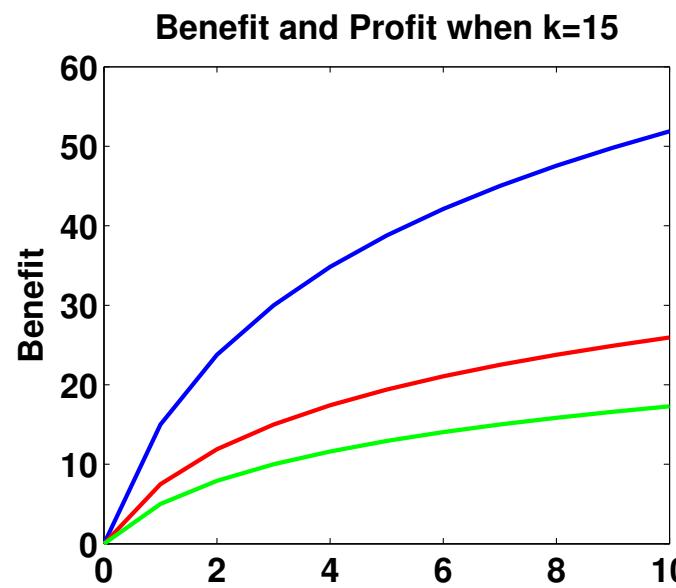
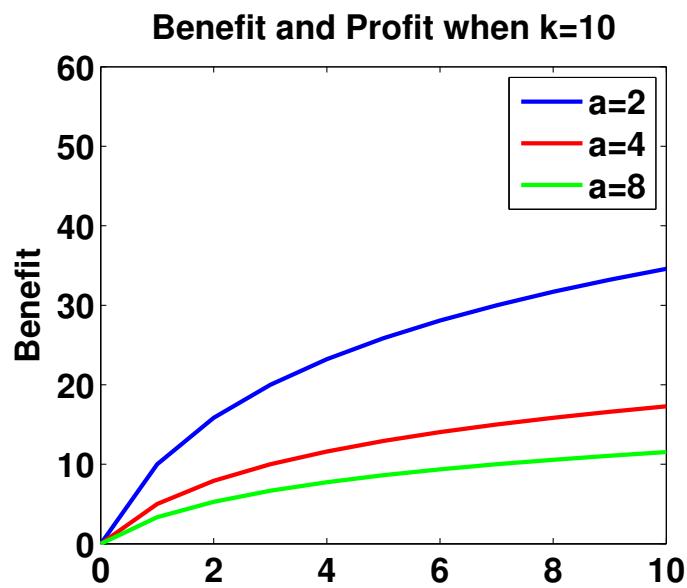
A Model of Query Length

- The cost of entering a query with W words

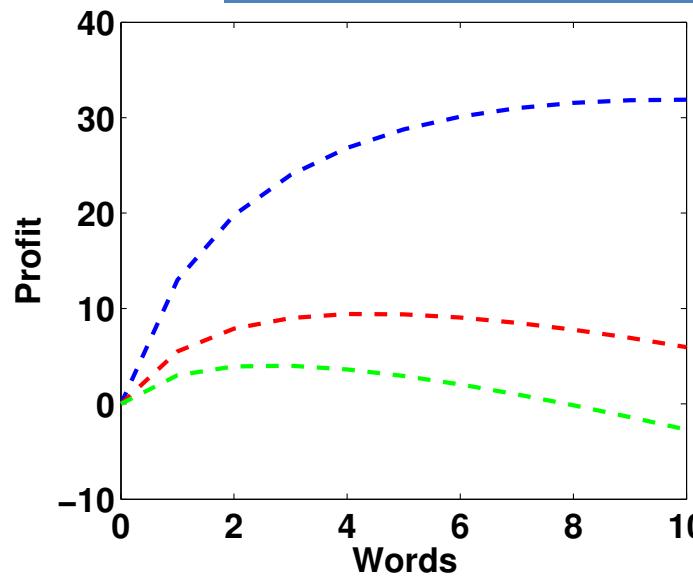
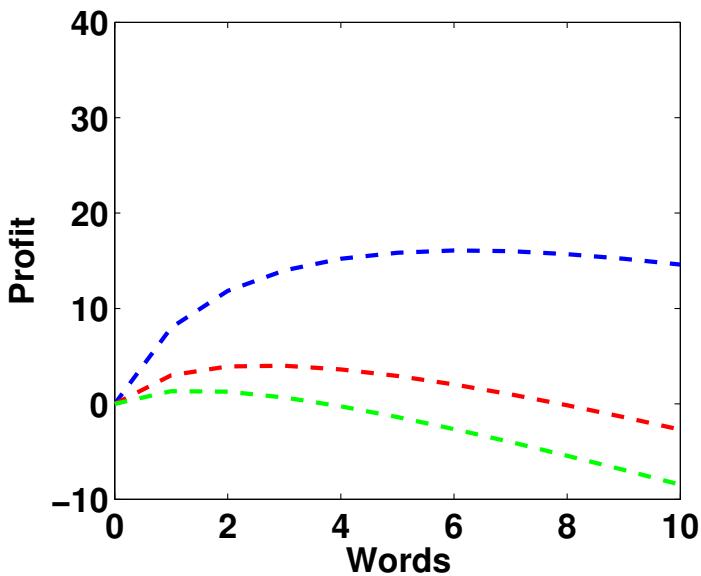
$$c(w) = W \cdot c_w$$

- The profit function

$$\begin{aligned}\pi &= b(W) - c(W) \\ &= k \cdot \log_a(W + 1) - W \cdot c_w\end{aligned}$$



Longer Query, More Benefit



Trade-off between Length and Profit

Optimal Query Length

- By differentiating the profit function with respect to W , and solve we arrive at:

$$W^* = \frac{k}{c_w \cdot \log a} - 1$$

- W^* increases, i.e. queries get longer, when:
 - C_w decreases
 - α increases i.e. diminishing returns kicks in later
 - k increases

**REFORMULATE OR TAKE THE
SUGGESTION?**

A Model of Querying Choices

- A user enters a query into the system and the system doesn't retrieve any relevant documents 😞
- Let's assume that this is because the query is **underspecified** or **impoverished** in some way
- Choices
 - (a) reformulate and make it more specific, or
 - (b) take a query suggestion

A Model of Querying Choices

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b Take query suggestion

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A Model of Querying Choices

- C_{q2} - cost of modifying the original query
 - cost of choice (a)
- $C_{es}(\cdot)$ - cost of examining the suggestions, which is proportional to the number of suggestions Q_s
- P_s - probability that a suggestion exists that the user takes, otherwise they need to reformulate, anyway.
- C_c - cost of taking the suggestion, cost of choice (b):

$$c_{es}(Q_s) + p_s \cdot c_c + (1 - p_s) \cdot c_{q2}$$

Reformulate or Take Suggestion?

- If the LHS is less than the RHS, then it is better to reformulate,
- Else it is better to examine the suggestions, first.

$$c_{q2} < c_{es}(Q_s) + p_s \cdot c_c + (1 - p_s) \cdot c_{q2}$$

$$p_s \cdot c_{q2} - p_s \cdot c_c < c_{es}(Q_s)$$

$$c_{q2} - c_c < \frac{c_{es}(Q_s)}{p_s}$$

- We can see that p_s has a big impact, and magnifies the cost of examining suggestions.
- An obvious trade-off is b/w c_{es} and p_s :
 - more suggestions, greater p_s , but higher c_{es}

GIVE RELEVANCE FEEDBACK?

Issue a new query

Python

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nq: issue a new query

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A Cost Model of Issuing a New Query

$$c_{nq} = c_q + N.c_a + c_q + N.c_a$$

- ↗ c_q : cost of issuing a query
- ↗ c_a : avg cost of examining a document

Relevance Feedback

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rf: mark which docs are relevant and click “find more like these”

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A Cost Model of Relevance Feedback

$$c_{rf} = c_q + N.c_a + c_d + M.c_m + c_c + N.c_a$$

- ↗ c_q : cost of issuing a query
- ↗ c_a : avg cost of examining a document
- ↗ c_c : cost of click on find more like this button
- ↗ c_d : cost of deciding to mark and do RF
- ↗ c_m : cost of marking a document as relevant; M number of marked docs

When to issue a new query?

- Let's assume for now that benefits from each choice are equivalent
- Opt to issue a new query when:

$$c_{nq} < c_{rf}$$

$$2.c_q + 2.N.c_a < c_q + 2.N.c_a + c_d + M.c_m + c_c$$

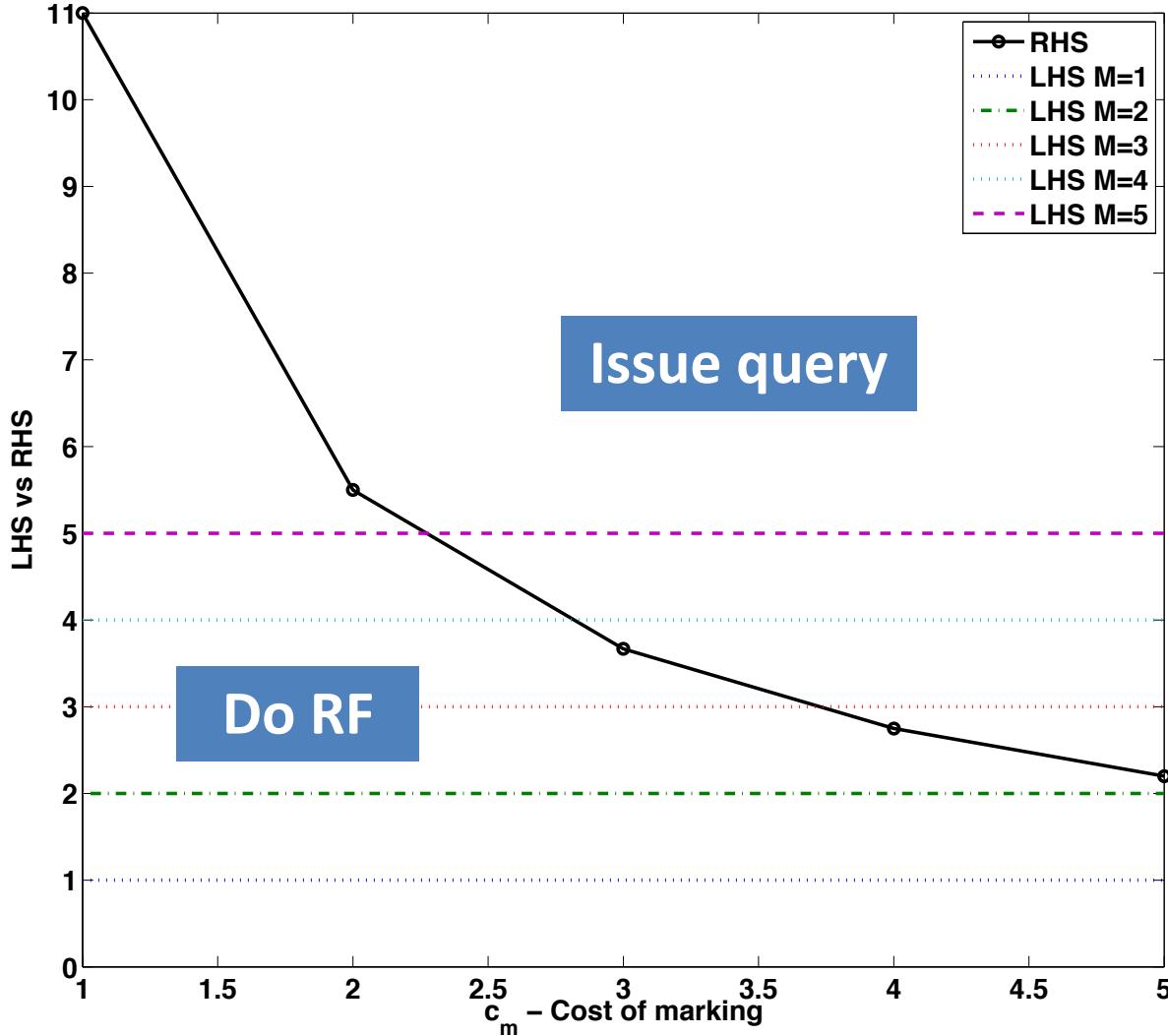
$$c_q < c_d + M.c_m + c_c$$

Marking documents for RF

- We can derive the relationship with respect to **M**: the number of documents marked for RF

$$M > \frac{c_q - c_d - c_c}{c_m}$$

When to RF and when to query?

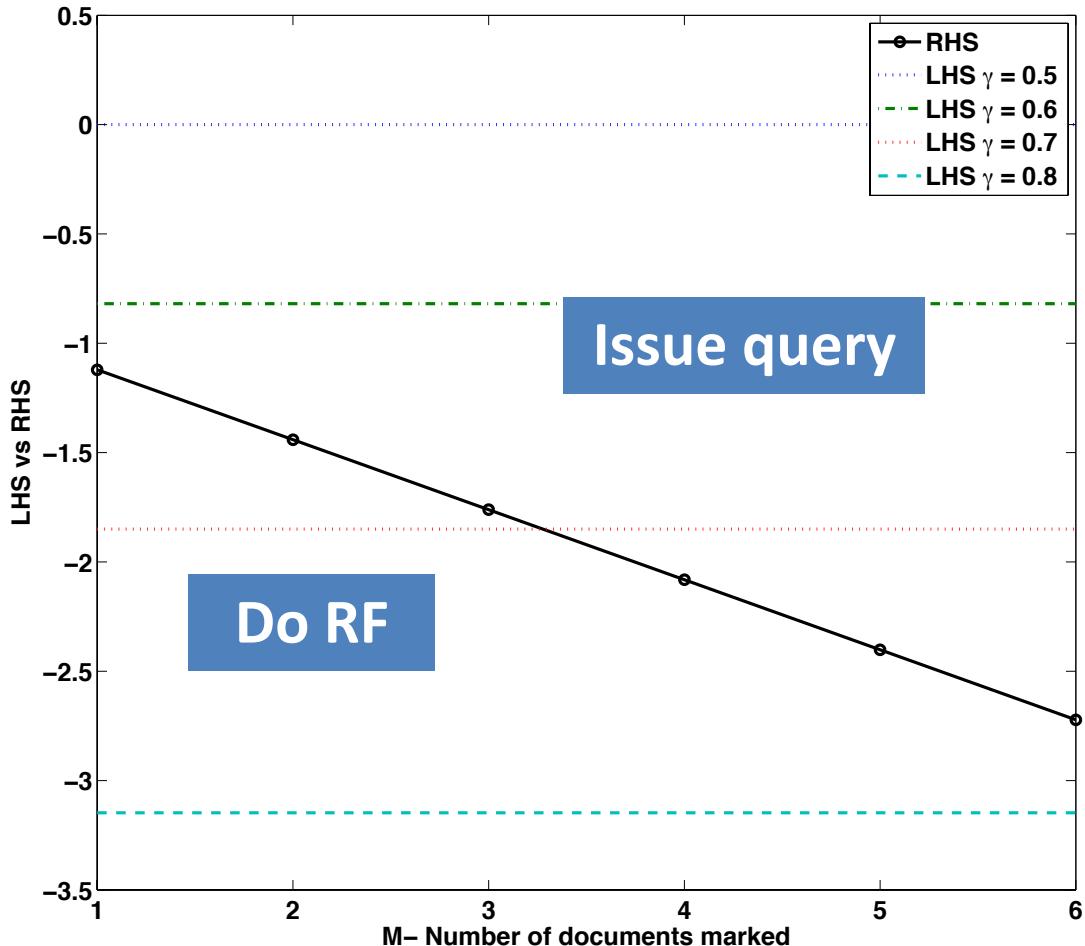


$$M > \frac{c_q - c_d - c_c}{c_m}$$

- If the cost of marking is low, then it is better to do RF
- If M has to be high to have the same benefit as querying, then querying is more desirable

Different benefit functions

$$N^\beta - N^\gamma > \frac{c_q - c_d - M.c_m - c_c}{k.d(q)}$$



- ↗ Υ : performance of RF, $\beta = 0.5$ for Q
- ↗ Issue query if $LHS > RHS$
- ↗ If $benefit(Q) > benefit(RF)$, then LHS is positive
- ↗ Benefit of RF needs to be substantially greater than benefit of next query for RF to be useful i.e. $\Upsilon \gg \beta$

SUMMARY

Summary

- We have explored how we can create a variety of models based on **costs** and **benefits**.
- We've created some **really simple abstracted models**
 - They are the starting point for **more complex & realistic models**
- Each model, however, **highlights salient costs & benefits** that are likely to effect the choices users make
 - They make **predictions** about **user behavior**
 - And **suggest** what we need to **improve** in our **system** for an **option to be profitable**

Summary

- Before any **experimentation**, such models provide a **formal guide on how to proceed**
- The **models** provide **hypothesizes** about **behavior**
- These can be used to inform design and be tested in practice

Challenges

- How do we measure the **costs and benefits**?
- How do we measure the **uncertainty**?
- And, how do we construct experiments that enable us to test the hypotheses generated from the models?

A photograph showing a close-up of a person's hands holding a rifle. The person is looking through the rifle's scope, which is pointed towards a landscape featuring rolling hills and a cloudy sky. The hands are dark-skinned.

*Theory is not like a pair of glasses;
it is rather like a pair of guns; it
does not enable one to see better,
but to fight better - Merquior*

END OF SESSION TWO