

Leveraging CRM Data: To Understand Customer Behavior and Marketing Effectiveness

Iffa Aulia Ulwani



1. Overview

2. Data Understanding

Outline

3. Customer Analysis

4. Marketing Analysis

5. Strategic Recommendation





Business Background

In early 2012, Sunrise Supermarket began introducing a structured system to record essential customer data: demographic information, purchasing activities, promotional campaign engagement, complaints, and purchase channels. At first, the system was built mainly for operational purposes — simple bookkeeping, monthly summaries, and inventory checks.

However, as the years passed, the volume and quality of data grew significantly. By 2015, the London headquarters recognized the **strategic value** of this information and brought in a **dedicated data analyst** to turn raw records into actionable insights. What began as an operational tool was now evolving into a **data-driven growth engine**.



Problem Statement

- Low Marketing Campaign Engagement
 Many customers do not respond to or accept campaign offers, revealing a gap between marketing tactics and actual customer behavior. This results in ineffective promotions and lost growth opportunities.
- Lack of Customer Segmentation Strategy
 Although Sunrise has rich CRM data, it lacks a clear segmentation framework. Without behavioral and demographic segmentation, marketing stays broad and generic, limiting precision and impact.
- Inefficient Marketing Resource Allocation
 Current campaigns target the entire customer base instead of high-potential segments.



"How can CRM insights be used to drive solutions to these issues?"



What is CRM?

CRM (Customer Relationship Management) is a system and strategy used to **collect, manage, and analyze customer information** — such as demographics, purchase history, and engagement with campaigns.

For a **supermarket business**, CRM helps to:

- Understand customer behavior and preferences.
- Personalize promotions and offers.
- Improve customer service and in-store experience.
- Build loyalty and increase repeat purchases.
- Support smarter, data-driven business decisions.



Stakeholders

As Sunrise Supermarket grew, the CEO formed a CRM Force—a unified team of marketing, store managers, customer service and all supported by a data analyst. This team connects campaigns, sales, and feedback to turn customer interactions into actionable insights, enabling smarter decisions and a stronger retail ecosystem.





Data Dictionary



Here are the data dictionary details from the cleaned dataset (2012–2014), providing a clear overview of each variable and its **definition.** This serves as a foundation for understanding the dataset's structure and guiding the subsequent analysis.

People

ID: Unique customer identifier.

Year_Birth: Year of birth of the customer.

Age / Age_Group: Customer's current age and age category.

Education: Customer's education level. **Living_Status:** Living arrangement or status.

Income: Annual income of the customer. **Dependents:** Number of dependents.

Parental_Status: Indicates if the customer has children.

Family Size: Total household size.

Dt_Customer: Date of first purchase or enrollment. **Complain:** Whether the customer made a complaint.

Recency: Days since last purchase.

Place

Web_Purchase: Number of website purchases.
Catalog_Purchase: Number of catalog purchases.
Store_Purchase: Number of in-store purchases.
Web_Visit_Month: Website visits per month.

Product

Wine: Spending on wine products.
Fruit: Spending on fruit products.
Meat: Spending on meat products.
Fish: Spending on fish products.
Sweet: Spending on sweets.

Gold: Spending on gold or luxury products.

Promotion

Deals_Purchase: Number of purchases made using deals or discounts.

Campaign1: Response to Marketing Campaign 1.

Campaign2: Response to Marketing Campaign 2.

Campaign3: Response to Marketing Campaign 3.

Campaign4: Response to Marketing Campaign 4.

Campaign5: Response to Marketing Campaign 5.

Latest_Campaign: Response to the most recent marketing campaign.



Demographic



n. 2216



31,5% of customers are between **35–44 years** old

64,5% are living together with their partner.

39,7% customers come from **3-person** household.

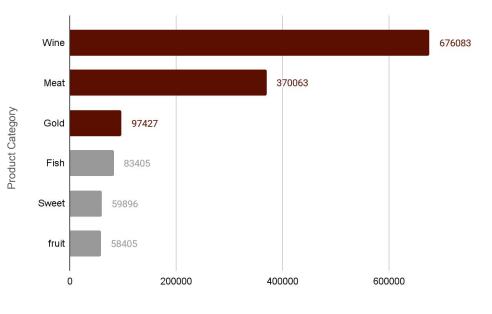
50,4% hold a bachelor's degree.

45,3% of customers come from the mid-income category.

Customer's Preference



Most Spending Item



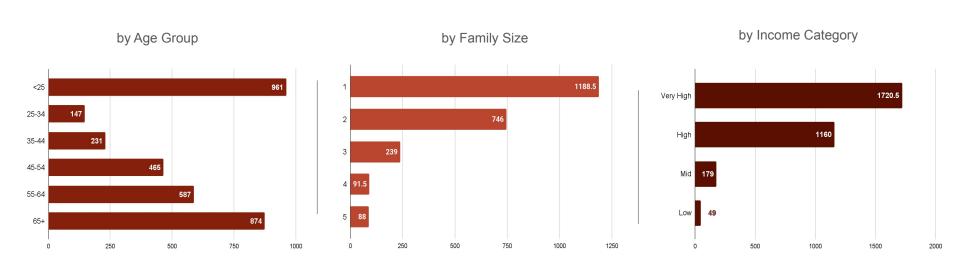
Overall, the **top three** categories where Sunrise **customers spend the most** are **Wine**, **Meat**, **and Gold** products. These categories are typically higher in price than other items, making them the main drivers of total spending.

Amount Spent

Customer Spending Behavior

Sunrise

Breakdown by demographic



Median **spending peaks** among customers **under 25**.

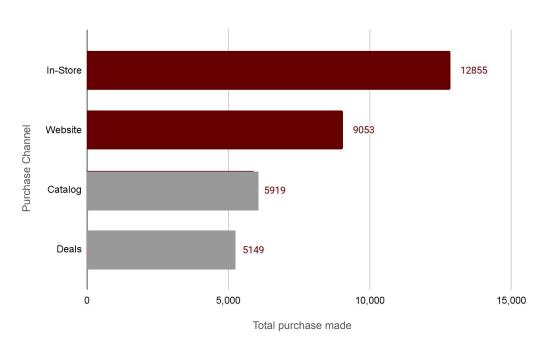
1-person households record the **highest median spending** among all household sizes.

Higher income levels are clearly reflected in **higher spending**.

Customer's Purchase behavior



Favourite Purchase Channel

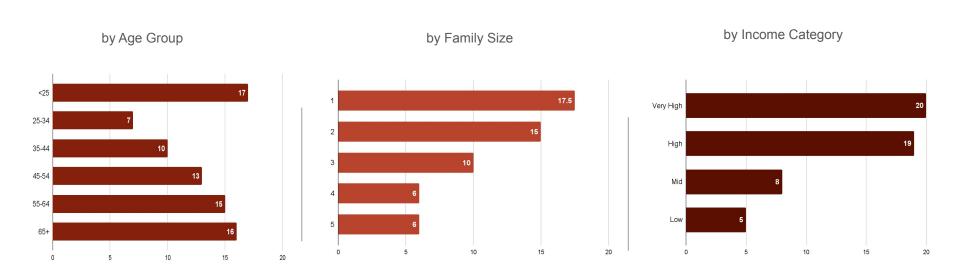


Most customers prefer shopping in-store, with online purchases coming in second.
Catalog and deals channels contribute at nearly the same level.

Customer's Purchase behavior



Breakdown by demographic



Median purchase frequency is highest in the under-25 segment, indicating strong engagement from younger customers.

1-person households also show the highest purchase frequency.

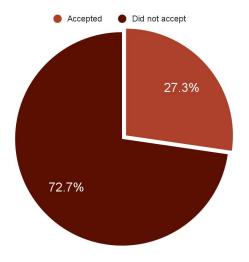
Higher income levels are clearly reflected in **higher purchase activity**



Campaign Performance

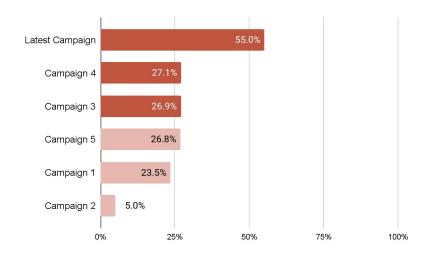


How many customers accepted the campaign offers?



Almost 73% of customers have never accepted any campaign offers, indicating low overall campaign engagement.

Top-performing campaign based on customer response.

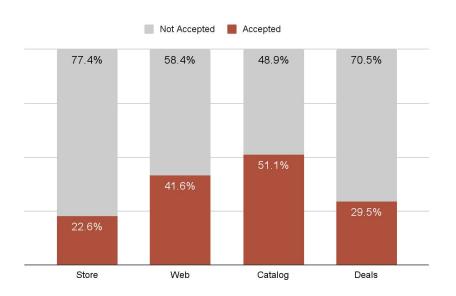


The **Latest Campaign** received the highest response, making it **a strong benchmark** for future campaign strategies.

Campaign Performance



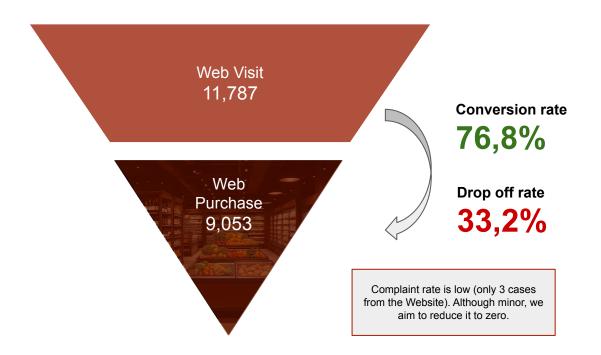
Top platform used by customers who engage with promotions.



Previously, Store was the most used channel overall. Interestingly, among customers that engaged with the campaign, Catalog became the top channel, followed by Web.

Website Conversion Funnel





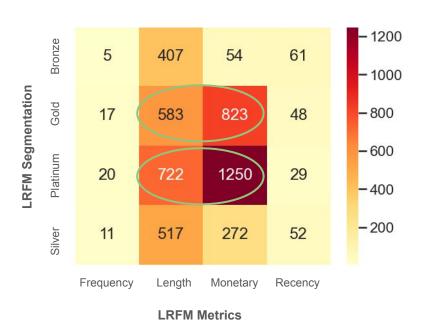
 A quite high conversion rate through website purchases at 76.8%.

 However, it seems 33.2% of visitors drop off, indicating that some users change their mind before completing the purchase.

Length Recency Frequency Monetary Analysis



Objective: to segment customers based on their engagement and value, enabling more targeted marketing, personalized experiences, and smarter retention strategies.



Platinum — Top segment with the highest spending, longest tenure, and most recent activity, core revenue driver.

Gold — Strong engagement and spending, showing high loyalty and retention value.

Silver — Moderate spending and tenure but lower frequency, good target for reactivation.

Bronze — Lowest spending and engagement, with the highest recency, indicating churn risk.



Recommendation



Marketing Teams		
	High Engagement / Frequency	Low Engagement / Frequency
High Value / Spending	Platinum: Top spending, longest tenure, recent activity (core revenue driver) Action: - Exclusive promotions (e.g., "early access" for Valentine bundle) - Premium in-store experiences (e.g., wine tasting bar or BBQ Night demo) - Personalized loyalty offers via email & web	Gold: High spending, strong loyalty Action: - Cross-selling bundles (e.g., Wine + Meat, Sweets + Fruits) - Seasonal campaigns (e.g., "Christmas Hampers", "Summer BBQ Deals") - Product curation & catalog refresh to sustain engagement
Low Value / Spending	Silver: Moderate spending & tenure, lower frequency Action: - Reactivation campaigns (e.g., discount voucher via email) - Payday or Black Friday-style online sales - Simplified checkout flow & targeted reminders (e.g., abandoned cart reminders)	Bronze: Lowest spending, high recency (churn risk) Action: - Awareness promotions (e.g., first-purchase - discounts) - Starter bundle deals (e.g., "Mix & Match Fruits & Snacks") — - Personalized "We miss you" or reactivation push messages with light offers

Recommendation



Store Managers



- Maintain Excellent In-Store Experience: Keep the store layout clean, organized, and easy to navigate while ensuring high-value products (wine, meat, sweets, fruits) remain visible and well-displayed.
- Empower & Engage Staff: Ensure staff remain attentive, responsive, and knowledgeable to provide a smooth shopping experience and support cross-selling opportunities.
- **Strengthen Campaign Execution:** Align in-store activation with marketing efforts, ensuring promotions and thematic displays (e.g., BBQ Nights, Valentine's Specials) are executed consistently and effectively.

Customer Service Teams



- **Maintain Low Complaint Levels:** Keep service fast, responsive, and solution-oriented to preserve the strong customer satisfaction rate.
 - **Proactive Customer Engagement:** Support retention by providing clear information, following up on inquiries, and reinforcing positive experiences across all touchpoints.

