

Live Nation - Model Sync Flows - Actual: Mar 2024

All cube-to-cube data movements in table format

SOURCE ↓ TARGET →	Event	Festival	PSS	Restaurant Ops	Artist Nation	Sponsorship	Other
People	Headcount	Headcount	Headcount	Headcount	Headcount	Headcount	Headcount
Capex	Capex	Capex	Capex	Capex	Capex	Capex	Capex
Event							
Festival							
PSS							
Restaurant							
Artist Nation							
Concerts/SBS							
Sponsorship							
Ticketing							
Rollforward							

Matrix View

Ticketing	Capex	Rollforward	Concerts	Global
leadcount				
Capex				
			Show P&L	P&L
			Show P&L	P&L
			P&L	P&L
			Ops Metrics	Ops
				P&L
				Corporate
				P&L
				Ticketing
	Capex			Cash Flow

COLOR LEGEND

- Segment Cubes (Yellow)
- Reporting Cubes (Red)
- Specialty Cubes (Green)
- Other Cubes (Light Green)

Kontforward							
Fixed Expense							

	Capex			Cash Flow

Live Nation - Model

Top-down consolidation flow - D

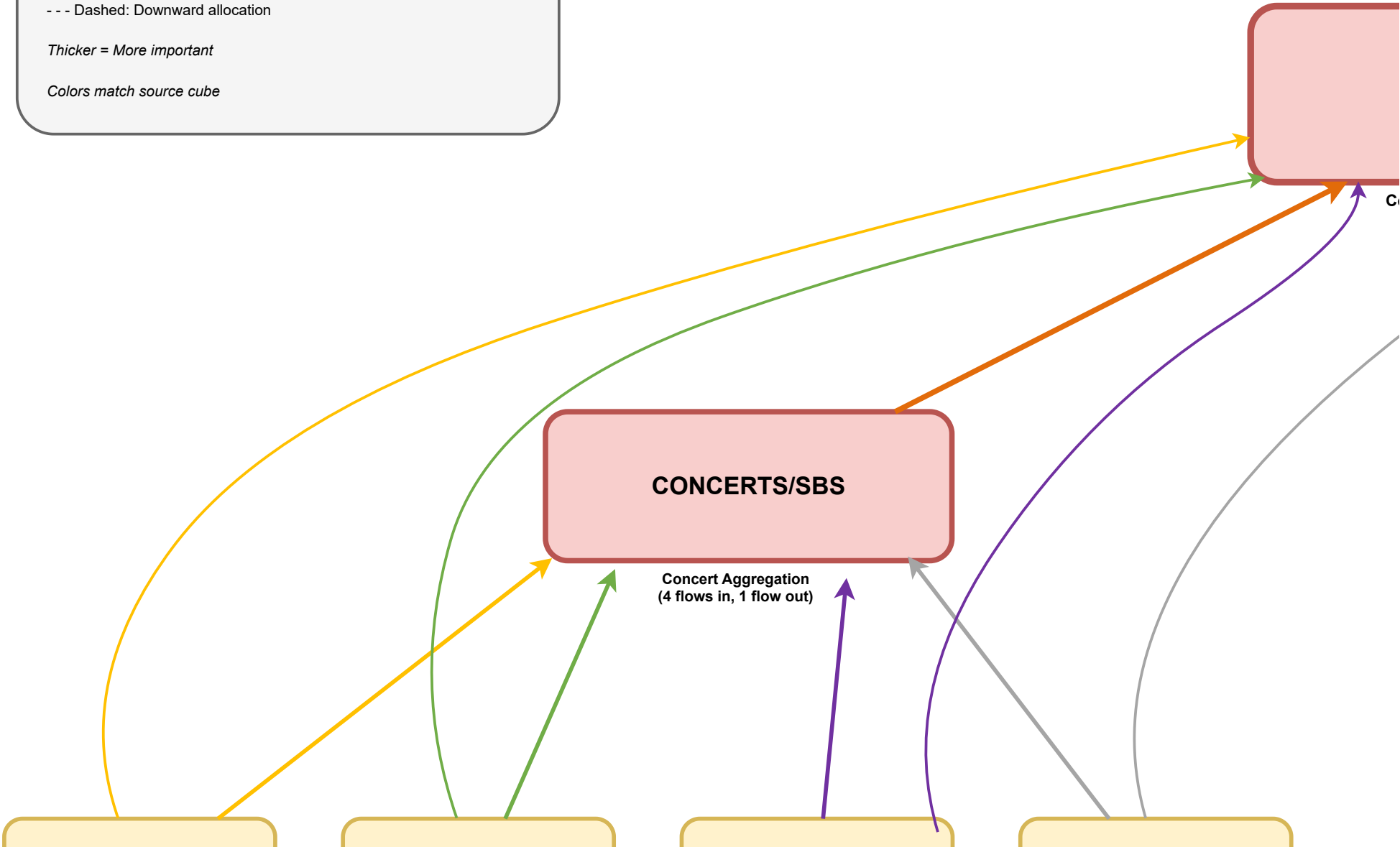
FLOW TYPE LEGEND

— Solid: Upward consolidation

- - - Dashed: Downward allocation

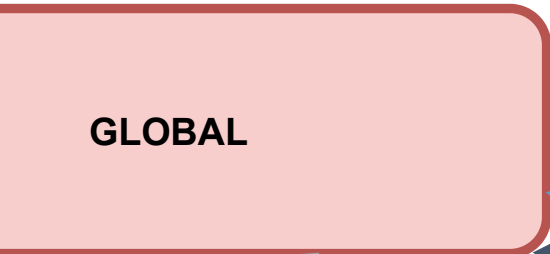
Thicker = More important

Colors match source cube

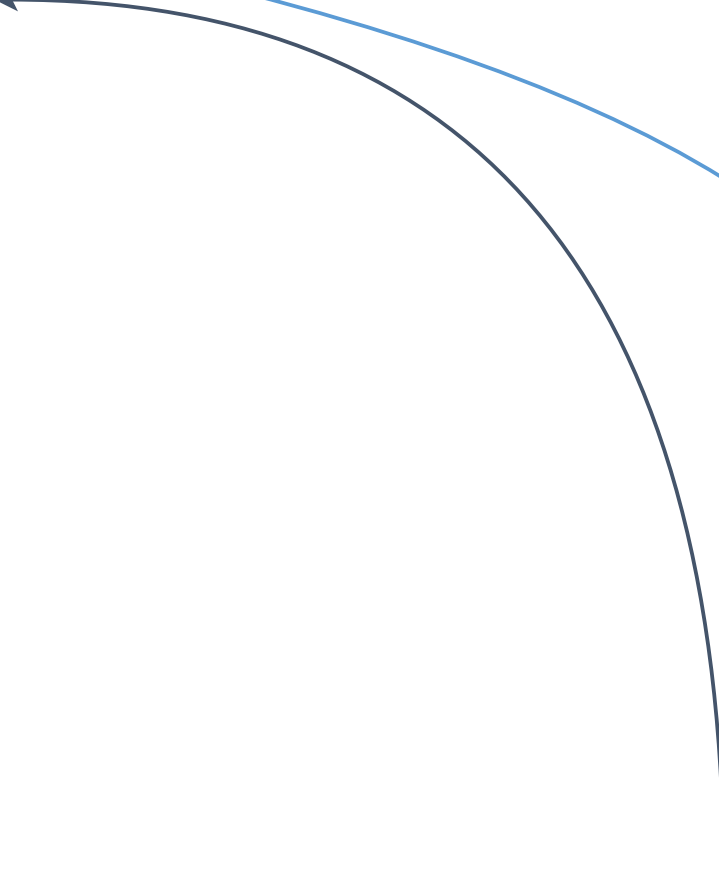
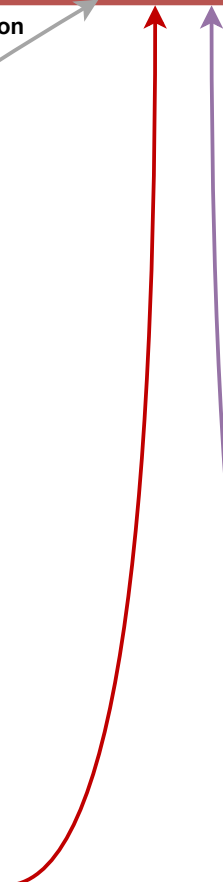
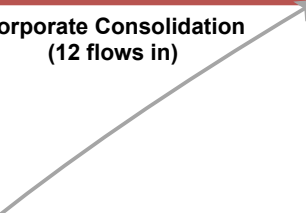


Sync Flows - Actual: Tree View

Data flows upward from operational cubes to Global



Corporate Consolidation
(12 flows in)



HIERARCHICAL STRUCTURE

Tier 1: GLOBAL (1 cube, 12 flows in)

Tier 2: CONCERTS (1 cube, 4 in / 1 out)

Tier 3: Segments + Specialty (9 cubes)

Tier 4: Allocators (People, Capex)

TOTAL: 29 flows across 4 tiers



