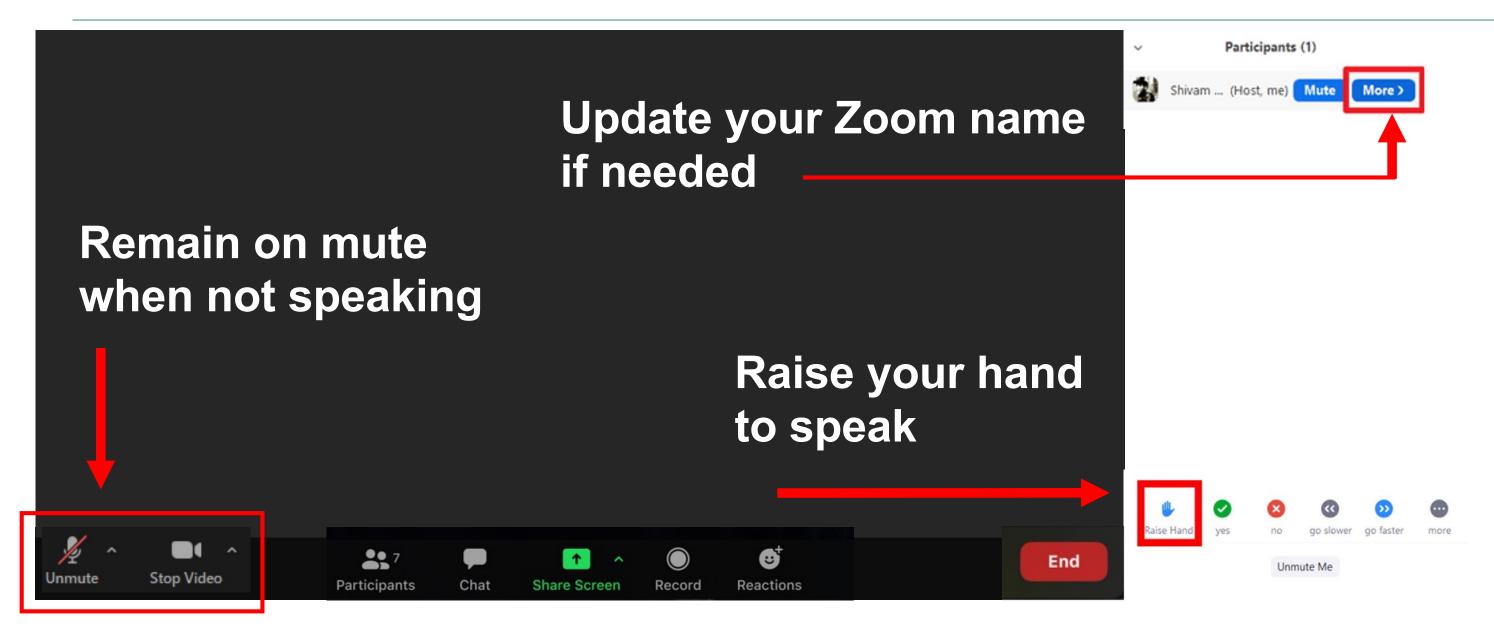


WASHINGTON STATE ROAD USAGE CHARGE

RUC Innovation Spotlight



Zoom Interface and Controls



Agenda

- 1) Welcome & Introductions
- 2) Primary goals of RUC innovation research
- 3) Policy drivers & system improvement needs
- 4) Research findings
- 5) Pilot opportunities
- 6) Discussion and Q&A

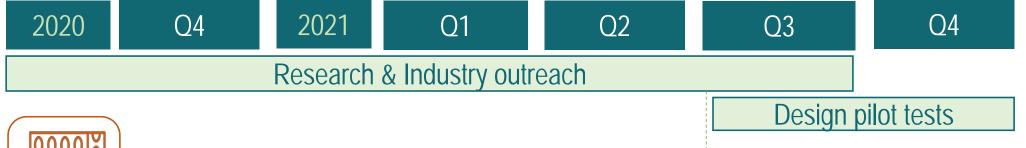


Mileage Reporting Enhancements Through Research, Industry Outreach, and Design

Incorporate emerging approaches to mileage reporting into Washington's RUC research, such as in-vehicle telematics, improved smartphone apps, use of private businesses to provide odometer verification and mileage reporting services, and more

Updated mileage reporting methods \rightarrow RUC Innovation

RUC Enhancements Through Research, Industry Outreach, and Design





Build on past efforts



Industry outreach



Explore new opportunities



Build RUC scenarios, based on

- Equity guidelines (Task 2)
- Cost reduction guidelines (Task 4)
- Best practices for a positive customer experience

RUC Innovation Research Goals for Pilot Testing



RUC prototype "sub-tests" instead of a single pilot

Conduct tests of new mileage reporting methods, equity policies, RUC for new mobility, and cost reduction techniques

Questions to Think About

- What policy challenges facing RUC can technology address?
- What automotive, consumer, or other business trends do you believe could be useful for enhancing RUC?
- What innovations are most interesting or relevant to test?
- What other ideas for pilot tests do you have?

RUC INNOVATION RESEARCH









Equity

User choice

User experience

Cost reduction







Equity

User choice

User experience

Cost reduction

Go beyond the notion of horizontal equity "All road users should pay a fair share with a RUC"





Equity

User choice

User experience

Cost reduction

Consumer choices should be considered wherever possible

A RUC system provides choices to drivers for not only how they report their miles but also how and when they pay





Equity

User choice

User experience

Cost reduction

A RUC system should be simple, convenient, transparent to the user

Compliance should not create an undue burden





Equity

User choice

User experience

Cost reduction

The administration of a RUC system should be cost effective and cost efficient





Equity

User choice

User experience

Cost reduction



Equity – focus on systems and operational equity

Definitions: What is equity?

Some dimensions of equity in relation to taxation and transportation:

- Horizontal equity: everyone is taxed the same for the same usage
- Vertical equity: considers ability to pay and relative burden
- Vehicle weight equity: considers impacts of different vehicles
- Geographic equity: considers impacts on urban and rural areas
- Cross-generational equity: considers impacts on future generations
- Systems equity/operational equity: ability to interact with/comply with system
- Process equity: ability to participate in/shape policy

Preliminary list



What features can we offer?

- Mileage reporting methods to choose from
- Clear privacy protections
- Varying choices of payment frequency
- Multiple payment channels
- Non-RUC driver services

How to make it easy to comply?

- Simple
- Accessible
- Convenient
- Low level of effort and time

Help with decision making?

- Best mileage reporting method
- Discount opportunities



Equity

User choice

User experience

Cost reduction



User choice and accessibility – mileage reporting services







| Connectivity | No connectivity | 3rd party connectivity | Native connectivity |
|--|--|--|--|
| Level of assistance | | | |
| Assisted (in-person assistance) | No connected phone No vehicle compatibility | | |
| Self-reporting (manual action required) | | Phone with internet connection, smartphone or "compatible" vehicle | |
| Fully automated | | | Connected vehicles (in- vehicle-telematics) |





(no action required)

User choice and accessibility – mileage reporting services provided in first pilot



No connectivity



3rd party connectivity

Odometer-image capture



Native connectivity

| | Level of assistance | | |
|--|------------------------------------|--|--|
| | Assisted (in-person assistance) | Vehicle Licensing Offices (using odometer-capture app) | |

Connectivity

(no action required)







| Self-reporting (manual action required) | smartphone appcamera/web browser | | |
|---|---|------------------------------|--|
| Fully automated | | Not tested in previous pilot | |

User choice and accessibility – mileage reporting services provided in first pilot













| Connectivity | No connectivity | 3rd party connectivity | Native connectivity |
|--|--|--|------------------------------|
| Level of assistance | | | |
| Assisted (in-person assistance) | Vehicle Licensing Offices (using odometer-capture app) | | |
| Self-reporting (manual action required) | | Odometer-image capturesmartphone appcamera/web browser | |
| Fully automated (no action required) | | Plug-in device (location and no location) | Not tested in previous pilot |

User choice and accessibility – options considered to enhance service offering







| Connectivity | No connectivity | 3rd party connectivity | Native connectivity |
|--|--|--|---|
| Level of assistance | | | |
| Assisted (in-person assistance) | Vehicle Licensing Offices (using odo-capture app) | Assisted installation (technology provider or retail partner) | Automaker support |
| Self-reporting (manual action required) | Camera phone (text)Website portal | Odometer-image capture smartphone app or camera/web browser Smartphone mileage logging | In-vehicle telematics (infotainment systems)? |
| | | 1 0 00 0 | |
| Fully automated | VIN look-up services | Plug-in device (location and no location)3rd party interface to | In-vehicle telematics (infotainment systems)Data aggregator platform |
| (no action required) | | telematics | Data aggregator platform |





User choice and accessibility – account management services

Account Management

- Notifications (Mail/Email/Text)
- Invoicing (paper or electronic)
- Payment
 - Payment methods
 - Payment timing (prepay or post-pay)
 - Payment frequency
- Technical support

Customer service channels

- Walk-in option
- General website
- Online user portal
- Mobile App
- Mail
- Call-in center: Phone, Email, Texts, Chats



Equity

User choice

User experience

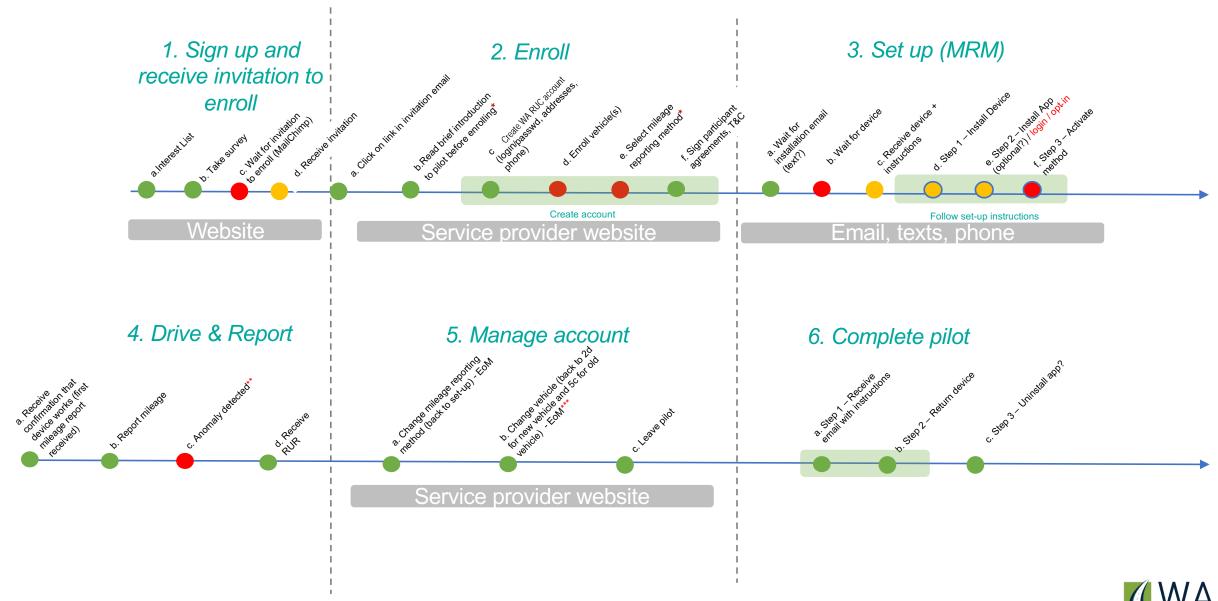
Cost reduction

A RUC system should be **simple**, **convenient**, **transparent** to the user

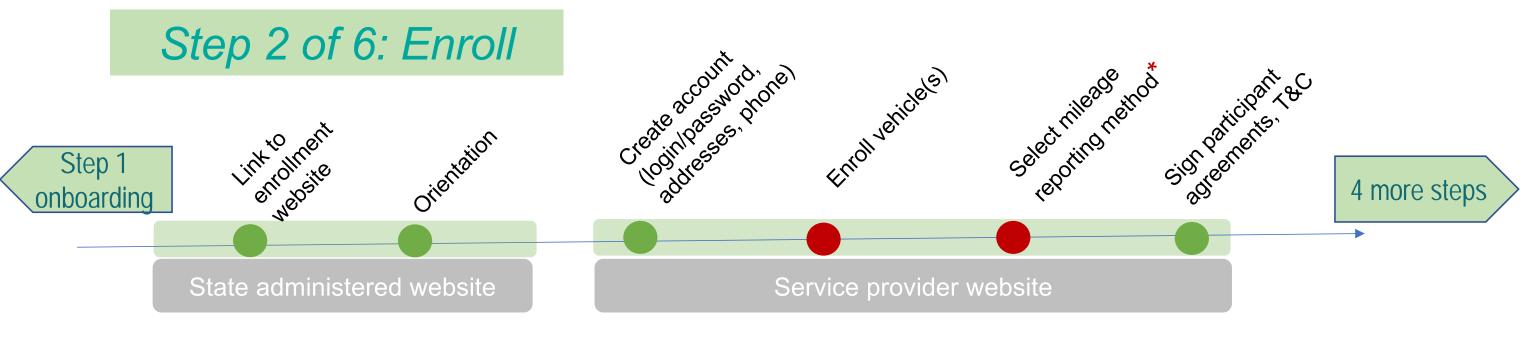
Compliance should not create an undue burden



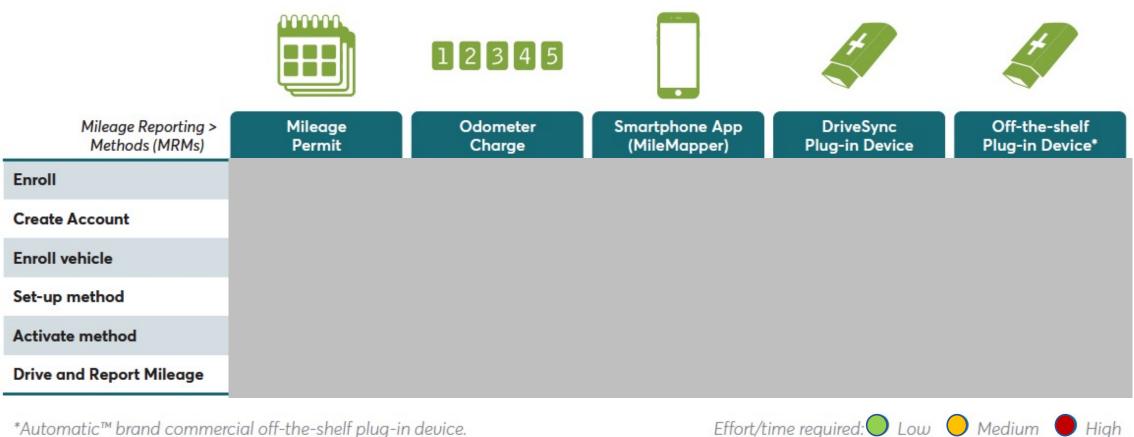
Overall user experience – find opportunities to streamline



Overall user experience – find opportunities to streamline



Level of Effort & Time Required to Start Actively Reporting Mileage, by Mileage Reporting Method

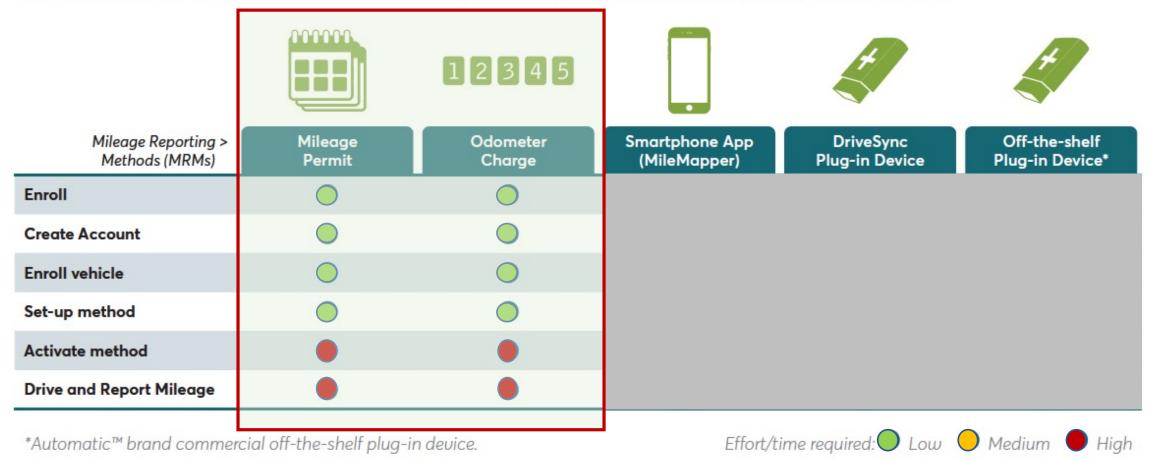


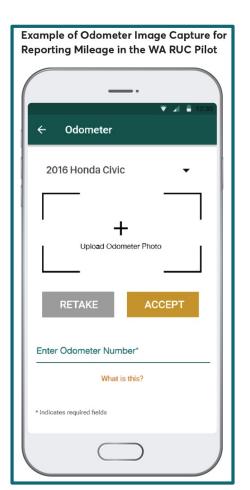


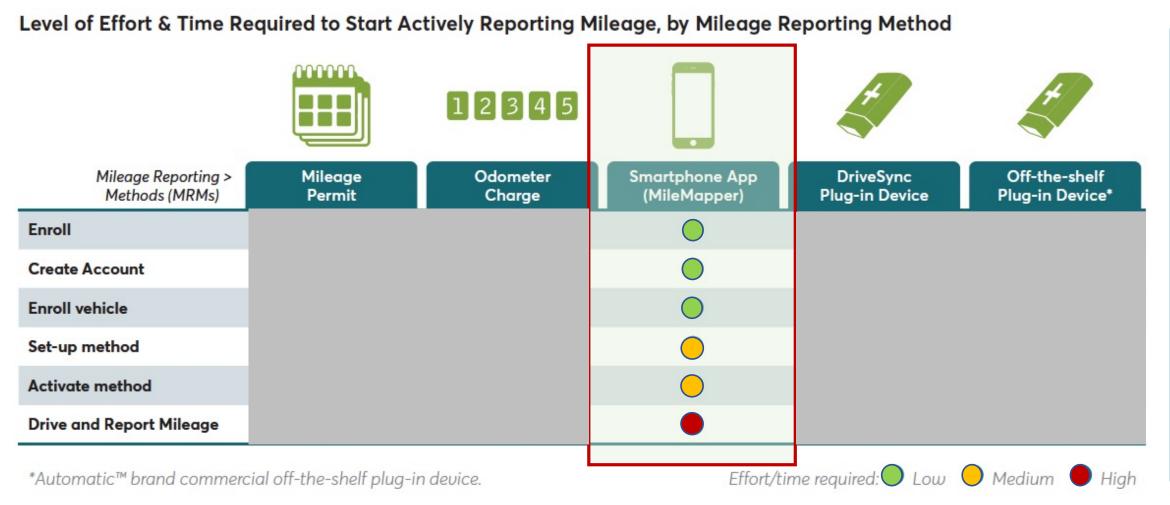




Level of Effort & Time Required to Start Actively Reporting Mileage, by Mileage Reporting Method

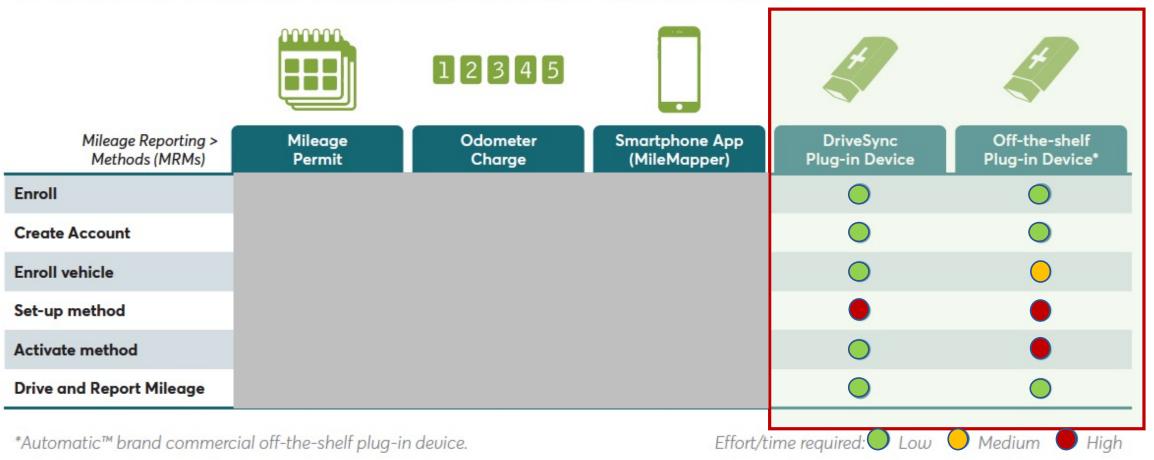








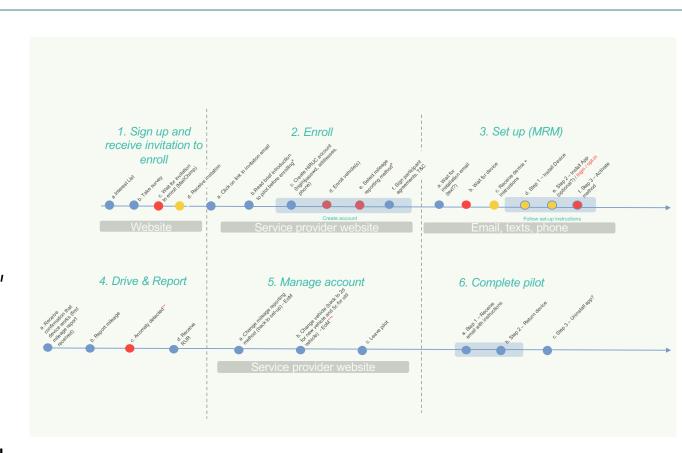
Level of Effort & Time Required to Start Actively Reporting Mileage, by Mileage Reporting Method





User experience – preliminary guidelines

- Provide context, clarity and simplicity so users can
 - Understand choices available
 - Make the best choices
 - Easily comply with reporting requirements
- Be transparent
 - Experience makes it clear what is happening, and why, and next steps expected
 - User understands how their RUC is calculated
- Support a personal experience
 - Use relevant personal data so users understand impact of RUC
- System inspires trust
 - Respects privacy rights and protects privacy
 - Meets standards for data security





Equity

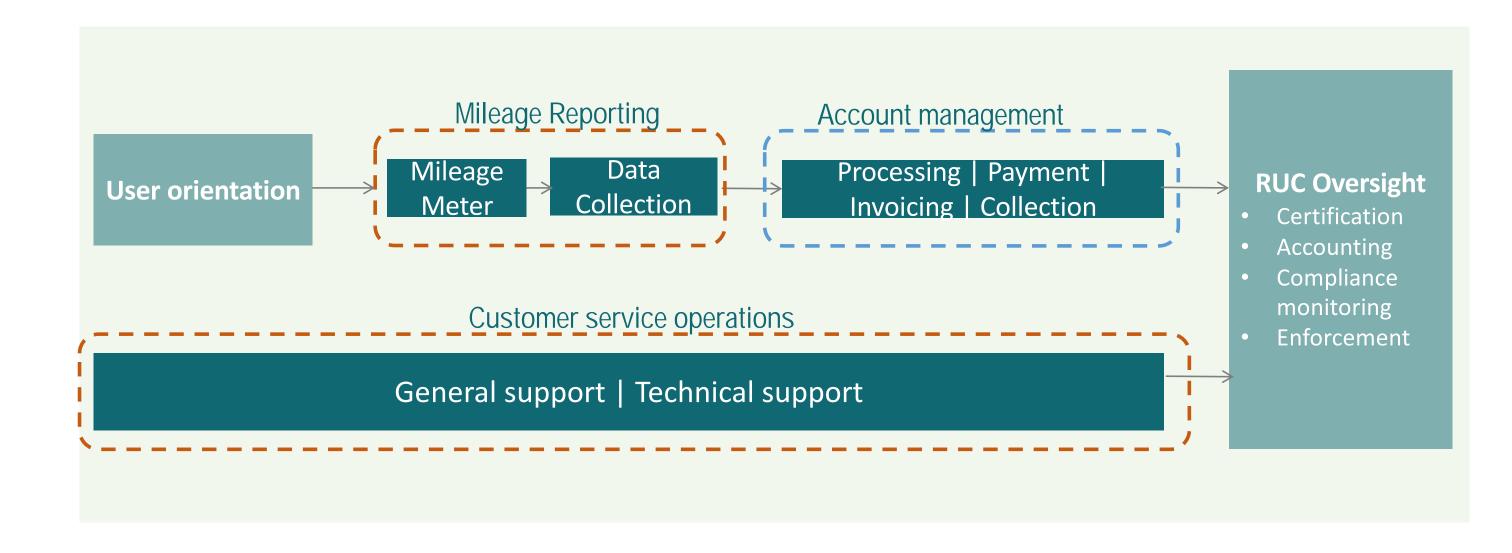
User choice

User experience

Cost reduction



Cost reduction – identifying cost drivers



Cost reduction – identifying business models that can support RUC efficiently

Usage-Based **Insurance Account** <u>Managers</u>

> **Tolling Account** Managers

Fleet telematics service providers

Data aggregators

> Clearinghouses

Technology providers

Vehicle

Licensing

Offices

Mobility as a Service (MaaS) platform providers

Vehicle History Report providers

Auto repair and service stations

RideShare platform providers

Automakers

Automatic **Business Mile** logging apps

Dealers

RESEARCH FINDINGS: UPDATES FROM THE INDUSTRY



Explore new opportunities.

Identify emerging technologies



Build on past efforts.

 Identify opportunities to enhance Mileage Reporting Methods



In-vehicle telematics services



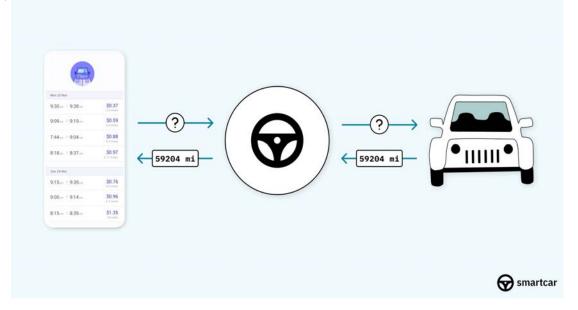
- Background
 - No hardware required
 - Data directly from vehicle
 - Increasing number of connected vehicles
 - Retail payment partners
- Current challenges:
 - Lack of automaker support
 - Proprietary technology
 - Audit and certification
- Latest developments:
 - One automaker has publicly discussed supporting RUC
 - Two automakers have in-vehicle tolling hardware



Third party telematics services



- Background
 - No hardware required
 - Data "pulled" from vehicle telematics by third party
 - Compatible with an increasing number of car brands
 - Compatible with some vehicles since MY2012 (varies by brand)
- Current challenges:
 - Lack of precise location data
 - Battery drain when vehicle is off
 - Need to share vehicle platform password
- Latest developments:
 - How to identify out-of-state travel without sharing continuous location data?
 - Can a pull API be initiated by the user?



Smartphone with Bluetooth beacon



- Background
 - Bluetooth beacon (stick inside car)
 - No car interface
 - Battery and accelerometer to capture miles when smartphone not in vehicle, powered on
 - Appear to be 95% accurate
 - Can detect attempts to remove from vehicle
- Current challenges:
 - Beta version to be further tested
 - Previous attempts had poor user interface
 - User interface will need to be polished for RUC
- Latest developments:
 - Deployment for usage-based insurance



VIN Lookup service

- Background
 - Odometer readings required by federal law (TIMA)
 - Odometers collected at vehicle service, title transfers,
 - Private firms (CARFAX, AutoCheck, and smaller players), access and consolidate this data into a single source
- Current challenges
 - Data not collected for users who do not use car mechanics or service vehicles regularly
- Enhanced User Experience
 - RUC Account Manager could integrate with VIN lookup service and uses odometer readings
 - User "passively reports" odometer readings and has the option to make more frequent payments
 - Potentially use CARFAX or AutoCheck services as Account Manager, and smartphone app interface to add RUC reminders and summaries.





PRELIMINARY PILOT OPPORTUNITIES

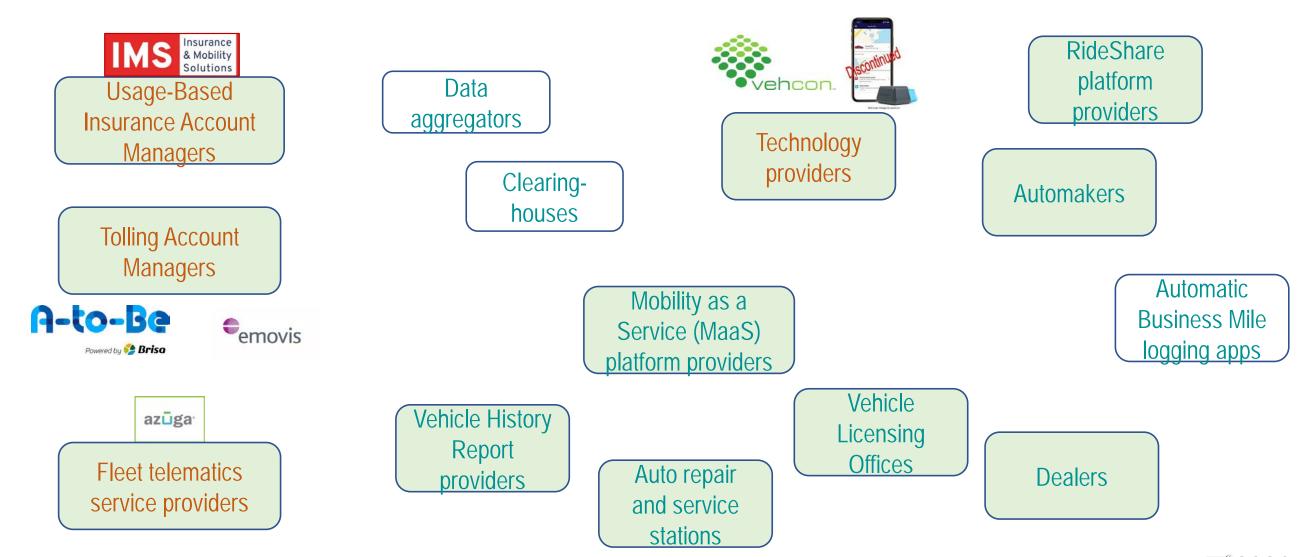


Build RUC scenarios

- Select technologies evaluated during research phase to design RUC scenarios that address policy priorities
- Identify business models that can efficiently support RUC



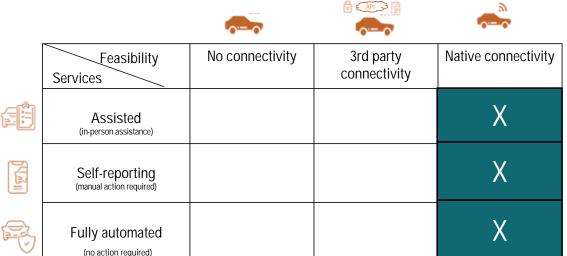
Identifying business models that can support RUC efficiently



Automaker-RUC opportunity







Research areas informed:

- **Equity**
 - Can automakers address potential connectivity issues in rural areas?
- Cost of collection
 - What is the lowest cost of RUC collection Automakers can achieve?
- User experience
 - Can automakers address user needs and concerns and provide a positive RUC experience?
 - Could automakers assess a RUC service provider fee for their value added services?

Opportunity to use Mobility-as-a-Service platform







Fully automated

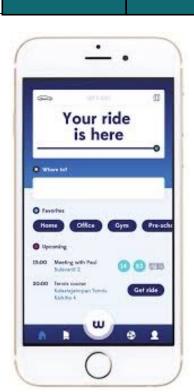




X

| Feasibility Services | No connectivity | 3rd party connectivity | Native connectivity |
|--|-----------------|---------------------------|---------------------|
| Assisted (in-person assistance) | | | |
| Self-reporting (manual action required) | X | X | X |
| | | | |





Research areas informed:

- Equity
 - Support a variety of mileage reporting options
 - Help with decision making
 - Flexible payments, low transaction fees
 - Rely more on incentives than enforcement for compliance
- Cost of collection
 - Built-in incentives could help increase compliance rate, lowering enforcement costs for the state
- User Experience
 - Well designed MaaS app
 - Help with compliance
 - Gamification for a positive user experience



Opportunity to use retail partners











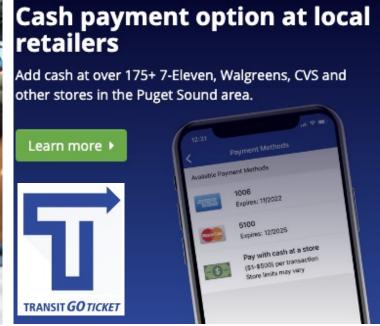
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| | |





| Feasibility Services | No connectivity | 3rd party connectivity | Native connectivity |
|--|-----------------|---------------------------|---------------------|
| Assisted (in-person assistance) | X | Χ | X |
| Self-reporting (manual action required) | | | |
| Fully automated (no action required) | | | |





Research areas informed:

- Equity
 - Provide flexible set-up, reporting and payment options
 - Providing in-person support for diverse needs through retail partners (accessibility, in-person assistance, cash)
- Cost effectiveness:
 - Encourage compliance through convenience
 - Leverage existing retail outlets and processes
- User experience
 - Customer familiarity with existing relationships and outlets
 - Accept cash



Questions & Discussion



Questions to Think About

- What policy challenges facing RUC can technology address?
- What automotive, consumer, or other business trends do you believe could be useful for enhancing RUC?
- What innovations are most interesting or relevant to test?
- What other ideas for pilot tests do you have?



Upcoming Spotlight Sessions

June 4, 1:30 pm - Cost Reduction

Next Steering Committee Meeting

July 28, 9:30am-Noon via Zoom