I LOOKED AT MY NOTES AND I DIDN'T LIKE THEM. I'd spent three days at Robot Inc. and might as well have spent them at home with the encyclopedia.

He had been born in the year 1982, they said, which made him seventy-five now. Everyone knew that. Appropriately enough, Robot, Inc. was seventy-five also, since it had been in the year of his birth that the CEO had first taken out incorporation papers for what eventually became the strangest industrial giant in human history. Well, everyone knew that, too.

At the age of twenty, he had been part of the particular Psycho-Math seminar at which the director of research of Robot, Inc. had demonstrated the first mobile robot to be equipped with a voice. It was a large, clumsy unbeautiful robot, smelling of machine-oil and destined for the projected mines on Mercury. But it could speak and make sense.

He said nothing at that seminar; took no part in the hectic discussion period that followed. He was a frosty boy, plain and colorless, who protected himself against a world he disliked by a mask-like expression and a hypertrophy of intellect. But as he watched and listened, he felt the stirrings of a cold enthusiasm.

He obtained his bachelor's degree at Columbia in 2003 and began graduate work in cybernetics.

All that had been done in the mid-twentieth century on "calculating machines" had been upset by the CEO's mechanical brain-paths. The miles of relays and photocells had given way to the spongy globe of plantinumiridium about the size of a human brain.

He learned to calculate the parameters necessary to fix the possible variables within the "mechanical brain"; to construct "brains" on paper such that the responses to given stimuli could be accurately predicted.

In 2008, he obtained his Ph.D. and joined Robot, Inc. as a "Roboscientist," becoming the first great practitioner of a new science.

For fifty years, he watched the direction of human progress change and leap ahead.

Now he was retiring — as much as he ever could. At least, he was allowing someone else's name to be inset upon the door of his office.

That, essentially, was what I had. I had a long list of his published papers, of the patents in his name; I had the chronological details of his promotions. In short I had his professional "vita" in full detail.

But that wasn't what I wanted.

I needed more than that for my feature articles for Galaxy Times. Much more.

I told him so. "Doctor," I said, as lushly as possible, "in the mind of the public you and Robot, Inc. are identical. Your retirement will end an era and—"

"You want the human-interest angle?" He didn't smile at me. I don't think he ever smiles. But his eyes were sharp, though not angry. I felt him glance slide through me and out my occiput and knew that I was uncommonly transparent to him; that everybody was.

But I said, "That's right."

"Human interest out of robots? A contradiction."

"No, doctor. Out of you."

"Well, I've been called a robot myself. Surely, they've told you I'm not human."

They had, but there was no point in saying so.

He got up from his chair. He wasn't tall and he looked frail. I followed him to the window and we looked out.

The offices and factories of Robot, Inc. were a small city; spaced and planned. It was flattened out like an aerial photograph.

"When I first came here," he said, "I had a little room in a building right about there where the fire-house is now." He pointed. "It was torn down before you were born. I shared the room with three others. I had half a desk. We built our robots all in one building. Output — three a week. Now look at us."

"Fifty Years," I hackneyed, "is a long time."

"Not when you're looking back at them," he said. "You wonder how they vanished so quickly."

He went back to his desk and sat down. He didn't need expression on his face to look sad, somehow.

"How old are you?" he wanted to know.

"Thirty-two," I said. "Then you don't remember a world without robots. There was a time when humanity faced the universe alone and without a friend. Now they have creatures to help them; stronger creatures than themselves, more faithful, more useful, and absolutely devoted to them. Humanity is no longer alone. Have you ever thought of it that way?"

"I'm afraid I haven't. May I quote you?"

"You may. To you, a robot is a robot. Gears and metal; electricity and positrons. Mind and iron! Human-made! If necessary, human-destroyed! But you haven't worked with them, so you don't know them. They're a cleaner, better breed than we are."

I tried to nudge him gently with words, "We'd like to hear some of the things you could tell us; get your views on robots. The Galaxy Times reaches the entire Solar System. Potential audience is three billion, Doctor. They ought to know what you could tell them on robots."

It wasn't necessary to nudge. He didn't hear me, but he was moving in the right direction.

"They might have known that from the start. We sold robots for Earth-use then — before my time it was, even. Of course, that was when robots could not talk. Afterward, they became more human and opposition began. The labor unions, of course, naturally opposed robot competition for human jobs, and various segments of religious opinion had their superstitious objections. It was all quite ridiculous and quite useless. And yet there it was."

I was taking it down verbatim on my pocket-recorder, trying not to show the knuckle-motions of my hand. If you practice a bit, you can get to the point where you can record accurately without taking the little gadget out of your pocket.

"Take the case of Bobbie," he said. "I never knew him. He was dismantled the year before I joined the company — hopelessly out-of-date. But I saw the little girl in the museum—"

He stopped, but I didn't say anything. I let his eyes mist up and his mind travel back. He had lots of time to cover.

"I heard about it later, and when they called us blasphemers and demon-creators, I always thought of him. Bobbie was a non-vocal robot. He couldn't speak. He was made and sold in 1996. Those were the days before extreme specialization, so he was sold as a caretaker."

"As a what?"

"As a caretaker."