# **COMPANY PROFILE** Airbus SE.

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# **COMPANY OVERVIEW**

Airbus SE. (Airbus or 'the company') is a manufacturer of aerospace and defense products and related services. The company offers commercial aircraft, passenger aircraft, corporate jets military aircraft, space systems, space exploration systems, earth observations systems, navigation systems, orbital systems, telecom satellites and unmanned aerial systems (UAS). Airbus' major aircrafts include A220 family, A320 family, A350 XWB family, A380 and A330 family and its corporate jets portfolio include ACJ319neo, ACJ320 neo, ACJ330 neo, and ACJ350 XWB. The company also provides a range of helicopters, such as H145, H175, H215, H225, NH90, H135, H125 Ecureuil, H155, H130, H160 and AS365 N3. It serves commercial enterprises, governments and various companies. Airbus has business presence across Europe, the Americas, Asia-Pacific, the Middle East and Africa. The company is headquartered in Leiden, the Netherlands.

The company reported revenues of (Euro) EUR65,446 million for the fiscal year ended December 2023 (FY2023), an increase of 11.4% over FY2022. In FY2023, the company's operating margin was 7%, compared to an operating margin of 9.1% in FY2022. In FY2023, the company recorded a net margin of 5.8%, compared to a net margin of 7.2% in FY2022.

The company reported revenues of EUR15,995 million for the second quarter ended June 2024, an increase of 24.7% over the previous quarter.

# **KEY FACTS**

Head Office	Airbus SE.
	Mendelweg 30
	Leiden
	Leiden
	NLD
Phone	31 71 5245600
Fax	31 71 5232807
Web Address	www.airbus.com
Revenue / turnover (EUR Mn)	65,446.0
Revenue (USD Mn)	70,775.4
Financial Year End	December
Employees	154,581
Euronext Paris Ticker	AIR



# **BUSINESS DESCRIPTION**

Airbus SE. (Airbus or 'the company') is a designer, manufacturer, and marketer of aerospace products and services. The company offers commercial aircraft, civil and military helicopters, missiles, military aircraft, satellites, and defense systems. It has 18,000 direct suppliers and 180 international locations. Airbus has operations across Europe, Asia-Pacific, North America, Africa, the Middle East, and Latin America.

Airbus classifies its business into three segments: Airbus, Airbus Helicopters, and Airbus Defense and Space.

Under the Airbus segment, the company develops, manufactures, markets and sells regional turboprop aircraft, commercial jet aircraft and aircraft components. These aircrafts include A220 family, A320 family, A350 XWB family, A380 and A330 family. The company develops corporate jets, including ACJ319neo, ACJ320neo, ACJ330neo, and ACJ350 XWB. It also provides aircraft conversion and related services. As of December 2022, the segment delivered commercial aircraft, which included 53 A220 Family, 516 A320 Family, 32 A330 Family and 60 A350 Family. As of December 2022, it had order backlog for EUR390.5 million and delivered 661 commercial aircraft. In FY2022, the Airbus segment reported revenue of EUR41,428 million, which accounted for 70.5% of the company's total revenue.

Under the Airbus Defense and Space segment, the company offers unmanned aerial systems, space launcher systems, missile systems and military aircraft, including mission, combat, transport and tanker aircraft and related services. The company's military aircraft product line comprises of C295, A400M, A330 MRTT (Multi Role Tanker Transport), CN235, and Eurofighter Typhoon. It also designs, develops and provides defense and civil space systems for earth observations, telecommunications, science, navigation and orbital systems; and offers connected intelligence services around data processing from platforms, cyber security and secure communication. As of December 2022, the segment delivered 14 A400M military transport aircraft. As of December 2022, it had order backlog of EUR38.4 million. In FY2022, the Airbus Defense and Space segment reported revenue of EUR11,259 million, which accounted for 19.2% of the company's total revenue.

The Airbus Helicopters segment provides a range of helicopters and related services for civil and military market. Its helicopters are of various sizes, such as light twin-engine, including H145 helicopters and H135; single-engine, including H125 Ecureuil, and H130; medium engine, including H155, H160 and AS365 N3+; super medium, which include H175 and heavy category, which include H225 and H215 Super Puma. As of December 2022, it had order backlog for EUR20.8 million. In FY2022, the Airbus Helicopter segment reported revenue of EUR7,048 million, which accounted for 11.9% of the company's total revenue.

Geographically, the company classifies its business into six regions: Europe, Asia-pacific, North America, the Middle East, Latin America, and other countries. In FY2022, Europe accounted for 41.3%, of the company's revenue, Asia-Pacific (26.2%), North America (23.1%), the Middle East (4.4%), Latin America (3.5%) and other countries (1.5%).

History



# **HISTORY**

# **Contracts/Agreements**

Year: 2024

In October, Airbus secured an order from Air India Ltd to deliver an additional 85 planes.

# **Asset Disposal**

Year: 2024

In July, Airbus delivered seven Airbus A330 aircraft and 14 newer-generation PW-4170 engines to VAS Aero Services.

# **Corporate Changes/Expansions**

Year: 2024

In July, Airbus inaugurated a new production line for its flagship long-haul jet, the A321XLR.

# **Contracts/Agreements**

Year: 2024

In July, Airbus expanded its radome repair services contract with HAECO.

## **Contracts/Agreements**

Year: 2024

In June, Airbus secured a contract from the Belgian government for 17 H145M Light Utility Helicopters for its armed forces.

# **Contracts/Agreements**

Year: 2024

In June, Airbus partnered with Sener Engineering and technology group to develop the control Line-of-Sight data link systems for Airbus in the SIRTAP program.

History



Year: 2024

In May, Airbus secured an order from Saudia Group and flyadeal for an additional 105 A320neo Family aircraft.

# **Contracts/Agreements**

Year: 2024

In May, Airbus Protect partnered with AURA AERO for the expansion of its expertise in new technologies such as hybrid propulsion and all-electric systems.

# **Contracts/Agreements**

Year: 2024

In May, Airbus Defence & Space UK entered a EUR340 million contract with ESA to develop the Vigil satellite.

## **Contracts/Agreements**

Year: 2024

In May, Airbus signed an agreement with Berniq Airways to sell six A320neo and A321neo aircraft.

#### **New Products/Services**

Year: 2024

In May, Airbus introduced an electric truck fitted with A350 airliner controls at VivaTech.

## **Asset Disposal**

Year: 2024

In April, Airbus sold two additional Airbus H145 helicopters to the Ministry of Defense of Honduras.

# **Contracts/Agreements**

Year: 2024

In April, Airbus signed a US\$5 billion contract with IndiGo for 30 A350-900 widebody aircraft.

## **New Products/Services**

History



Year: 2024

In April, Airbus introduced its new updated website.

# **Contracts/Agreements**

Year: 2024

In April, Airbus Atlantic signed a US\$100 million contract with Mahindra Aerostructures to receive 2,300 varieties of metallic components from Mahindra Aerostructures.

#### **New Products/Services**

Year: 2024

In April, Airbus introduced an innovative platform to address the complexities of airport ground operations.

# **Contracts/Agreements**

Year: 2024

In April, Airbus and Kawasaki Heavy Industries signed a memorandum of understanding to explore the development of a hydrogen fuel ecosystem in Japan.

## **Contracts/Agreements**

Year: 2024

In April, Airbus was selected for the multi-year service agreement by Safran Nacelles and Sky Airline, for the increase demand of the Airbus A320neo family fleet.

#### **Others**

Year: 2024

In March, Airbus terminated the acquisition of a business line from Atos.

#### **New Products/Services**

Year: 2024

In March, the company introduced CityAirbus NextGen prototype.

## **New Products/Services**

History



Year: 2024

In March, the company introduced the OpenCargoLab.

# **Contracts/Agreements**

Year: 2024

In March, Airbus Helicopters and SKYCO International Financial Leasing Co., Ltd. signed an agreement for six H175 helicopters.

# **Contracts/Agreements**

Year: 2024

In March, Airbus signed a contract with Korean Air for 33 state-of-the-art A350 family aircraft.

# **Contracts/Agreements**

Year: 2024

In March, Airbus secured an order from American Airlines for an additional 85 A321neo aircraft.

## **Contracts/Agreements**

Year: 2024

In March, Airbus entered into a partnership with Cyient to develop a part of its cabin Intelligent Core Management Platform.

## **Contracts/Agreements**

Year: 2024

In March, Airbus Defence and Space entered into a partnership with Singapore's Defence Science and Technology Agency to create data analytics models for Airbus A330 Multi-Role Tanker Transport aerial refueling systems.

#### **Contracts/Agreements**

Year: 2024

In February, Airbus signed a contract with TotalEnergies to address the demands of aviation decarbonization through the utilization of sustainable aviation fuel.

History



# **Contracts/Agreements**

Year: 2024

In February, Airbus and Embraer partnered with ST Engineering to support the C295 and C-390.

# **Contracts/Agreements**

Year: 2024

In February, Airbus Helicopters and Bristow Group signed a contract for delivery of up to fifteen H135 helicopters, with five confirmed orders and an option for ten additional helicopters.

# **Contracts/Agreements**

Year: 2024

In February, Airbus HCare In-Service partnered with Air Center Helicopters, Inc to support their fleet of 18 H225 helicopters.

# **Contracts/Agreements**

Year: 2024

In February, Airbus signed a contract with Vietjet Air for the acquisition of 20 A330-900 widebody aircraft.

# **Contracts/Agreements**

Year: 2024

In February, Airbus secured an order from Niagara Helicopters for the renewal of its fleet, consisting of six H130 helicopters.

## **Commercial Operation**

Year: 2024

In January, Airbus commenced an operation at the Airbus Lifecycle Services Center in Chengdu, China.

## **Contracts/Agreements**

Year: 2024

In January, Airbus signed an agreement with Heligo Charter Private Limited for six Airbus H145

History



helicopters deployed in India.

# **Contracts/Agreements**

Year: 2024

In January, Airbus' joint venture Starlab Space LLC selected SpaceX to launch the Starlab commercial space station to low-Earth orbit.

# **Corporate Changes/Expansions**

Year: 2024

In January, Airbus opened a ZEROe Development Centre in Germany for hydrogen technologies at its Stade site.

# Plans/Strategy

Year: 2023

In December, Airbus announced its plans to acquire the cybersecurity division BDS from Atos.

# **Contracts/Agreements**

Year: 2023

In December, Airbus signed a contract with Indamer to provide after-market services for helicopters in India.

# **Contracts/Agreements**

Year: 2023

In December, the company and Defense, Albedo Space, Hydrosat, Muon Space, and Turion Space entered into an agreement with National Reconnaissance Office for the National Research Council's strategy economic improvements programme.

# **Contracts/Agreements**

Year: 2023

In December, Airbus secured an order from Avolon for 100 A321neo aircraft.

History



Year: 2023

In December, Airbus and Teledyne e2v were awarded contracts, worth GBP95 million and GBP9 million, through the UK Space Agency's membership of the European Space Agency, to deliver the next phase of the TRUTHS mission.

# **Contracts/Agreements**

Year: 2023

In December, Airbus secured a contract from Cathay Pacific Airways for six A350F aircraft.

# **Contracts/Agreements**

Year: 2023

In November, Airbus secured an order from Eva Airways for 33 Airbus jets.

# **Contracts/Agreements**

Year: 2023

In November, Airbus awarded a contract to DXC Technology to enhance delivery performance, innovation capabilities, and employee experience through the implementation of ServiceNow technologies.

# **Contracts/Agreements**

Year: 2023

In November, Airbus secured an order for 15 more A350-900 airliners from Emirates Airlines.

## **Contracts/Agreements**

Year: 2023

In October, Airbus renewed its contract with Novelis for supplying wingskins, plates and sheets from Novelis sites in Koblenz, Germany, and Zhenjiang, China.

## **Others**

Year: 2023

In October, Airbus started the construction of the new A400M maintenance centre in Wunstorf.

History



# **Contracts/Agreements**

Year: 2023

In October, Airbus signed a contract with easyJet for its carbon-removal initiative.

# **Contracts/Agreements**

Year: 2023

In September, Airbus signed a contract with Thaicom Public Company to offer OneSat satellite.

# **Contracts/Agreements**

Year: 2023

In September, Airbus Helicopters signed a framework agreement with PHI Group for 20 super-medium H175 helicopters and eight H160s to serve the energy market worldwide, including in the US.

#### **Others**

Year: 2023

In September, Airbus Defence and Space handed over to the Indian Air Force the first of the 56 C295 transport aircraft kick-starting the delivery of the planes.

# **Contracts/Agreements**

Year: 2023

In August, Airbus and STMicroelectronics entered into an agreement to cooperate on power electronics research & development to support lighter and more efficient power electronics.

## **Contracts/Agreements**

Year: 2023

In August, Airbus and Voyager Space signed an agreement paving the way for a transatlantic joint venture to develop, build, and operate Starlab, a commercial space station.

# **Contracts/Agreements**

Year: 2023

In August, Airbus secured US\$27.8 million contract from the U.S. Army to upgrade the Army National

History



Guard Security & Support Battalion Mission Equipment Package.

# **Contracts/Agreements**

Year: 2023

In August, Airbus signed a firm contract with Wizz Air for an additional 75 A321neo Family aircraft.

# **Contracts/Agreements**

Year: 2023

In August, Airbus along with BMW Group and Quantinuum announced a collaboration to develop a hybrid quantum-classical workflow to speed up the research using quantum computers.

# **Contracts/Agreements**

Year: 2023

In August, Airbus along with Qantas, JetBlue, Breakthrough Energy, Boom Supersonic, World Energy and others entered into a partnership to support the decarbonization of the aviation sector.

# **Contracts/Agreements**

Year: 2023

In July, Airbus secured a contract from the Federal Office of Bundeswehr Equipment, Information Technology and In-Service Support for the Luftwaffe's A400M in-service support.

# **Contracts/Agreements**

Year: 2023

In July, Airbus entered into an agreement to sell an Airbus C295 military transport aircraft to Gabon Air Force.

# **Contracts/Agreements**

Year: 2023

In July, Airbus entered into an agreement with Icelandair for the delivery of 13 A321XLR aircraft.

#### **New Products/Services**

History



In July, Airbus launched a new Wing Technology Development Center.

# **Contracts/Agreements**

Year: 2023

In July, Airbus selected Thales' integrated electronic standby instrument for its new line of civilian and military vertical lift aircraft.

# **Contracts/Agreements**

Year: 2023

In July, Airbus entered into an agreement with VivaAerobus for ninety A321-200neo as it targets a fleet of 170 narrowbodies.

# **Contracts/Agreements**

Year: 2023

In July, Airbus entered into a contract with Pegasus Airlines to deliver 36 new A321neo aircraft.

# **Contracts/Agreements**

Year: 2023

In July, Airbus signed a memorandum of understanding with Viva Aerobus to expand the carrier's fleet.

# **Contracts/Agreements**

Year: 2023

In July, Airbus announced to deliver two of 16 H225M multi-purpose helicopters to the Hungarian Armed Forces.

# **Corporate Changes/Expansions**

Year: 2023

In July, Airbus inaugurated a new assembly line for its A321neo passenger jet in Toulouse, southwestern France.

#### **Others**

History



Year: 2023

In June, Airbus announced performance-based navigation demo conducted for helicopters.

# Plans/Strategy

Year: 2023

In June, Airbus announced its plans to increase the operational capacity of its business in Queretaro through new production packages.

# **Contracts/Agreements**

Year: 2023

In June, Airbus along with Inmarsat and Ethiopian Airlines entered into a partnership to offer high-speed inflight broadband.

# **Asset Disposal**

Year: 2023

In June, Airbus sold two H125M helicopters to the Benin Air Force.

# **Contracts/Agreements**

Year: 2023

In June, Airbus secured an order from the Spanish Ministry of Defense for 16 Airbus C295W MPA and MSA.

# **Contracts/Agreements**

Year: 2023

In June, the company signed agreements with Air Algerie to take five A330-900s and two A350-1000s powered by the Trent 7000 and Trent XWB-97s.

# **Contracts/Agreements**

Year: 2023

In May, Airbus signed a memorandum of understanding (MOU) with Cellnex to explore collaboration in business and mission critical communications.

History



# **Contracts/Agreements**

Year: 2023

In May, Airbus and European Space Imaging were awarded a 24-month contract for the delivery of Very High Resolution (VHR) optical satellite imagery.

# **Contracts/Agreements**

Year: 2023

In May, Airbus and Masdar entered into an MoU to collaborate in the field of sustainable aviation fuel (SAF) and green hydrogen.

# **Contracts/Agreements**

Year: 2023

In May, Airbus OneWeb Satellites, LLC selected Sidus Space, Inc to design and build machined parts.

# **Contracts/Agreements**

Year: 2023

In May, Airbus selected the National Satellite Test Facility (NSTF) to carry out the comprehensive test campaign on the UK Ministry of Defence's next generation secure communications satellite SKYNET 6A.

# **Contracts/Agreements**

Year: 2023

In May, Airbus secured a contract for six H145 Helicopters from the Honduran Air Force.

## **Contracts/Agreements**

Year: 2023

In March, Airbus and Boeing joined forces to develop the "H175M Task Force" to sell new H175M helicopters to the UK armed forces.

## **Others**

Year: 2023

In March, Airbus terminated its plans to acquire a 29.9% stake in Evidian.

History



# **Contracts/Agreements**

Year: 2023

In March, Airbus Helicopters Spain entered into a contract with Sener Aerospace and Defense to install IFF mode 5/S transponders in the helicopter fleets of the Spanish armed forces.

# **Contracts/Agreements**

Year: 2023

In February, Airbus entered into an agreement to acquire a 29.9% stake in Evidian.

# **Contracts/Agreements**

Year: 2023

In February, Airbus secured a contract from Air India to deliver 250 aircraft, which includes 40 widebody A350 aircraft and 210 narrow-body planes.

# **Asset Disposal**

Year: 2023

In January, Airbus sold spare parts and equipment for Dauphin helicopters to The Colombian Navy.

# **Contracts/Agreements**

Year: 2023

In January, Airbus awarded a contract extension to Speedcast to provide gateway hosting services offering secure access to its SKYNET military satellite system from the Asia-Pacific region.

## **Contracts/Agreements**

Year: 2023

In January, Airbus secured an order of 12 A320neo Family aircraft from Uzbekistan Airways.

## Plans/Strategy

Year: 2023

In January, Airbus announced its plans to spin off its high-altitude surveillance and communications drone

History



programme, Zephyr.

# **Contracts/Agreements**

Year: 2022

In December, Airbus entered an agreement with Dassault Aviation to develop next-generation fighter aircraft.

#### **Others**

Year: 2022

In December, Airbus carried out the launch and operation of a Remote Carrier flight test demonstrator from a flying A400M.

# **Contracts/Agreements**

Year: 2022

In December, Airbus partnered with Neste to take forward the production and uptake of sustainable aviation fuel (Saf).

# **Contracts/Agreements**

Year: 2022

In December, Airbus's Airbus UpNext and CERN signed a collaboration agreement to assess the use of superconducting technologies for future zero-emission aeroplanes.

## **Contracts/Agreements**

Year: 2022

In November, Airbus signed a partnership agreement with HyPort to support the development of one of the world's first low carbon hydrogen production and distribution stations at an airport.

## **Contracts/Agreements**

Year: 2022

In October, Airbus and Tata group announced to make the C-295 transport aircraft in the country.

History



Year: 2022

In October, Airbus' HAPS Connectivity Business signed a partnership with Salam to progress the development of private networks, IoT applications, disaster management solutions and other connectivity and high-altitude Earth observation services from the stratosphere to serve the Kingdom of Saudi Arabia.

#### **Others**

Year: 2022

In October, Airbus Helicopters and Korea Aerospace Industries delivered the first Light Civil Helicopter (LCH) to Gloria Aviation.

# **Contracts/Agreements**

Year: 2022

In September, Airbus entered into an agreement with Wizz Air Holdings to sell 75 Airbus A321neo.

# **Contracts/Agreements**

Year: 2022

In September, Airbus entered into an agreement with Hiratagakuen to put potential eVTOL flight routes and operational concepts to the test in the Kansai region.

# **Contracts/Agreements**

Year: 2022

In September, Airbus agreed to sell a second A330 MRTT tanker to Belgium.

## **Contracts/Agreements**

Year: 2022

In August, Airbus and IonQ to collaborate on quantum computing for aircraft loading.

# **Contracts/Agreements**

Year: 2022

In August, Airbus along with Rolls-Royce and Avolon signed Memorandums of Understanding with the Malaysia Aviation Group to sell 20 new Airbus A330neo.

History



# **Contracts/Agreements**

Year: 2022

In July, Airbus agreed to sell 12 new A220-300 aircraft to Delta Air Lines.

# **Financing Agreements**

Year: 2022

In July, Airbus invested in clean hydrogen infrastructure fund managed by Hy24.

# **Contracts/Agreements**

Year: 2022

In June, Airbus, Repsol, Gestamp, Navantia, Tecnicas Reunidas, Telefonica, Ferrovial, and Microsoft joined the Galician multinational to help promote data technology and artificial intelligence in companies Spanish industrialists.

# Contracts/Agreements

Year: 2022

In June, Airbus announced to build satellite in Stevenage.

## **Contracts/Agreements**

Year: 2022

In June, Airbus won US\$5.5 billion order from Jet Airways.

## **Financing Agreements**

Year: 2022

In June, Airbus and Qantas Airways announced to invest US\$200 million to establish a sustainable aviation fuel industry in Australia.

# **Contracts/Agreements**

Year: 2022

In June, Airbus secured a EUR160 million contract from the European Space Agency to build the Earth Explorer FORUM satellite.

History



# **Contracts/Agreements**

Year: 2022

In June, Airbus and Linde entered into a memorandum of understanding for the development of hydrogen infrastructure at airports worldwide.

# **Contracts/Agreements**

Year: 2022

In June, Airbus and Kansai Airports signed a memorandum of understanding (MoU) to explore the use of hydrogen across three airports in Japan.

# Plans/Strategy

Year: 2022

In June, Airbus announced to strengthen and grow its cybersecurity activities throughout the Group.

# **Contracts/Agreements**

Year: 2022

In June, Airbus and Wizz Air signed a memorandum of understanding to explore the potential for hydrogen-powered aircraft operations.

## **Contracts/Agreements**

Year: 2022

In May, Airbus signed an agreement with Qantas to provide 12 Trent XWB-97 powered Airbus A350-1000s to support its ambitions to operate the world's longest commercial non-stop flights.

## **Contracts/Agreements**

Year: 2022

In May, Airbus U.S. Space & Defense and Mynaric signed a contract to host Mynaric's CONDOR Mk2 terminal for space-based laser communication on the International Space Station's (ISS) functional testbed, Bartolomeo.

History



Year: 2022

In May, Airbus entered into an agreement with MAGicALL to provide the electrically powered vertical take-off and landing (eVTOL) aircraft CityAirbus NextGen with motors.

# **Contracts/Agreements**

Year: 2022

In March, Airbus entered into an agreement to sell aircraft worth US\$13 billion to US\$15 billion to flynas.

# **Contracts/Agreements**

Year: 2022

In March, the company entered into an agreement with Spirit AeroSystems to develop CityAirbus NextGen's wing.

#### **New Products/Services**

Year: 2022

In February, Airbus inaugurated its fourth full flight A350 simulator at the Airbus Asia Training Centre (AATC) in Singapore.

## **Contracts/Agreements**

Year: 2022

In February, Airbus, Safran and Tikehau Ace Capital signed an agreement to acquire Aubert & Duval.

## **Contracts/Agreements**

Year: 2022

In February, Airbus and the Organisation for Joint Armament Co-operation entered into a Eurodrone global contract for the development of a new European military drone.

#### **New Products/Services**

Year: 2022

In January, Airbus launched a new service to offer outsized freight transportation for customers worldwide.

History



# **Contracts/Agreements**

Year: 2022

In February, Airbus along with Safran, Singapore Airlines and Rolls-Royce signed the Global SAF Declaration for the development, production and consumption of Sustainable Aviation Fuel.

#### **New Products/Services**

Year: 2022

In April, the company launched SPIKE ER2 missile from H145M for the first time in Romania.

# **Contracts/Agreements**

Year: 2022

In February, Airbus collaborated with CFM International on tests of an aircraft engine fueled by hydrogen.

# **Contracts/Agreements**

Year: 2022

In January, Airbus and partners awarded two laser-communication projects related to HydRON on behalf of ESA.

# **Contracts/Agreements**

Year: 2022

In January, Airbus, Nippon Telegraph and Telephone Corporation (NTT), NTT DOCOMO, INC. (DOCOMO) and SKY Perfect JSAT Corp jointly begun studying the feasibility of collaborating on future high-altitude platform stations (HAPS)-based connectivity services as part of a future space-based wireless connectivity ecosystem.

# **Contracts/Agreements**

Year: 2021

In November, Airbus along with The Vietnam Academy of Science and Technology (VAST) and CNES signed a letter of intent to cooperate on Earth-observation satellites.

# **Contracts/Agreements**

History



In October, Airbus and Plug Power Inc entered into a partnership to accelerate the aviation industry's transition to climate-neutral air travel.

# **Contracts/Agreements**

Year: 2021

In September, Airbus CyberSecurity entered into a cooperation agreement with Alstom to focus on rail transport cybersecurity.

# **Corporate Changes/Expansions**

Year: 2021

In August, Airbus opened a new Airbus space and defense headquarters in Stevenage, the UK.

# **Contracts/Agreements**

Year: 2021

In August, Airbus SE's UP42 entered into a partnership with HyperVerge Inc to offer satellite imagery services using Al-based change detection algorithms.

## **New Products/Services**

Year: 2021

In July, Airbus launched Mobile Airbus Training experience (MATe) Suite, a cloud-based pilot training service.

# **Contracts/Agreements**

Year: 2021

In July, Airbus SE's Flight Hour Services (FHS) was selected by Air Manas for component maintenance services.

#### **Others**

Year: 2021

In July, Airbus announced Condor agreed to acquire 16 Airbus A330neo jets.

History



Year: 2021

In June, Airbus entered into a flight hour services contract with JetBlue for its 70 A220 aircraft.

# **Contracts/Agreements**

Year: 2021

In June, Airbus U.S. Space & Defense Inc secured a US\$119 million contract from the US Army to provide logistics support services for the UH-72 Lakota helicopter.

# **Corporate Changes/Expansions**

Year: 2021

In June, Airbus announced to establish a zero-emission development centers in Germany and France.

# **Contracts/Agreements**

Year: 2021

In June, Airbus and Cathay Pacific entered into a partnership to introduce reduced crew long-haul flights.

## **Contracts/Agreements**

Year: 2021

In June, Airbus along with Air Liquide and Groupe ADP signed a memorandum of understanding to prepare airports for the clean fuel move.

# **Contracts/Agreements**

Year: 2021

In June, Airbus secured a contract from The UK Royal Navy to provide satellite-based maritime surveillance services.

# **Contracts/Agreements**

Year: 2021

In May, Airbus entered into a business agreement with Korea Aviation Engineering & Maintenance Service to cooperate with the maintenance of aircraft operating in the Korea Coast Guard and RoKAF.

History



# **Contracts/Agreements**

Year: 2021

In May, Airbus secured multiple contracts from the UK Ministry of Defence (MoD) for the Skynet 5 military satellite communication (SATCOM) services.

# **Contracts/Agreements**

Year: 2021

In May, Airbus and Latecoere Interconnection Systems signed a partnership agreement to develop a new and unique In-Flight Entertainment technology, The ACJ Smart LiFi Monitor.

# **Contracts/Agreements**

Year: 2021

In April, Airbus and the Netherlands Organisation for Applied Scientific Research entered into a partnership to develop a laser communication terminal demonstrator for aircraft.

# **Contracts/Agreements**

Year: 2021

In April, Airbus AS and Malaysia Airlines signed an extension of their flight hour services components (FHS-C) contract for the carrier's A330 and A350 fleets.

## **Contracts/Agreements**

Year: 2021

In April, Airbus entered into a contract with the Egyptian Air Force for the support of its C295 fleet.

## **Contracts/Agreements**

Year: 2021

In April, Airbus and Lufthansa Technik entered into a partnership to offer customers a reversible Cargo-in-Cabin solution.

## **Contracts/Agreements**

History



In March, Airbus secured a contract to construct and upgrade the part of the ground segment for the telecommunications satellites used by the French Armed Forces.

# **Contracts/Agreements**

Year: 2021

In March, Airbus and Draken Europe entered into a partnership to provide a second-generation search and rescue capability in the UK.

# **Contracts/Agreements**

Year: 2021

In February, Airbus entered into a contract with the European Space Agency for the construction of three European Service Modules for Orion.

# **Contracts/Agreements**

Year: 2021

In February, Airbus entered into a memorandum of understanding with Flytech Aviation Academy to train drone pilots in India.

# **Contracts/Agreements**

Year: 2021

In February, Airbus and GMR Group entered into a memorandum of understanding to collaborate on aircraft maintenance and airport services.

# **Contracts/Agreements**

Year: 2021

In February, Airbus entered into a partnership with HyperVerge to implement and integrate Al based analysis of satellite data.

# **Contracts/Agreements**

Year: 2021

In February, Airbus and Recaro Aircraft Seating entered into an extension contract for the delivery of SWIFT economy class seats.

History



# **Contracts/Agreements**

Year: 2021

In February, Airbus selected L&T Technology Services to provide technology and digital engineering solutions for Airbus' Skywise platform.

#### **New Products/Services**

Year: 2021

In January, Airbus announced to develop UAV launcher for an Airbus A400M military transport aircraft.

# **Contracts/Agreements**

Year: 2021

In January, Airbus signed an agreement with Turkmenistan Airlines to sell two P2F-converted A330-200 freighters.

# **Contracts/Agreements**

Year: 2021

In January, Airbus signed an agreement with The European Space Agency to launch two independent payload missions to the Bartolomeo payload hosting facility on the International Space Station.

# **Contracts/Agreements**

Year: 2021

In January, Airbus signed a contract to provide a digital services focus for the maintenance of the Air Refueling Boom System (ARBS) on the Royal Australian Air Force (RAAF) KC-30A Multi-Role Tanker Transport (A330 MRTT) fleet.

# **Contracts/Agreements**

Year: 2021

In January, Airbus signed a contract with Intelsat to build two OneSat satellites operating in multiple frequency bands for Intelsat's next-generation software-defined network.

# **Contracts/Agreements**

History



In January, the company awarded EUR 3.6 million to supply complex machined parts for its A220 single-aisle aircraft programme.

# **Contracts/Agreements**

Year: 2021

In September, Airbus announced to expand its cooperation with FACC in the Aerostructures segment.

# **Contracts/Agreements**

Year: 2021

In November, Airbus Corporate Jets and Alpha Star Aviation signed a letter of agreement for the new In-Flight Entertainment technology - The ACJ Smart LiFi Monitor.

#### **New Products/Services**

Year: 2021

In November, NAVBLUE launched Mission+, the first Electronic Flight Assistant.

# **Contracts/Agreements**

Year: 2020

In December, Airbus and Arianespace signed a contract to launch four optical observation satellites of the CO3D.

# **Contracts/Agreements**

Year: 2020

In December, Airbus entered into a contract with Spain for the development of a new generation fighter (NGF) under the sixth-generation Future Combat Air System jet program.

# **Contracts/Agreements**

Year: 2020

In November, Airbus UK and European Space Agency entered into a contract for the TRUTHS satellite mission.

History



Year: 2020

In November, Airbus entered into a contract to deliver 38 Eurofighter aircraft to the German Air Force.

# **Corporate Changes/Expansions**

Year: 2020

In November, Airbus opened its new integrated campus in Singapore.

# **Contracts/Agreements**

Year: 2020

In October, Airbus entered into a partnership with KULR Technology Group to provide battery safety solutions.

#### **New Products/Services**

Year: 2020

In October, Airbus launched the ACJ TwoTwenty business jet to create a new market segment, The Xtra Large Bizjet.

## **Contracts/Agreements**

Year: 2020

In October, Airbus entered into an agreement with ElringKlinger to invest in maturing fuel cell propulsion systems for the aviation market.

## **Contracts/Agreements**

Year: 2020

In October, Airbus entered into a partnership with Earthcube to develop and market Defence Site Monitoring, an online solution dedicated to defence actors, combining advanced satellite imagery and AI.

#### **Contracts/Agreements**

Year: 2020

In October, Airbus Australia Pacific and Northrop Grumman Australia entered into teaming agreement to cooperate in the delivery of advanced and optimized aircraft sustainment capabilities at Royal Australian

History



Air Force base Edinburgh in South Australia.

# **Contracts/Agreements**

Year: 2020

In October, Airbus signed a contract with Launchspace Technologies Corporation to use Bartolomeo platform for the in-orbit demonstration to host an orbital debris collection and spacecraft shielding payload.

# **Contracts/Agreements**

Year: 2020

In September, Airbus selected OnTime Networks' CM-4012F0-AER Gigabit Ethernet switch to use flight test instrumentation high speed data acquisition system applications.

#### **New Products/Services**

Year: 2020

In September, Airbus introduced designs for three zero-emission, hydrogen-powered airplanes.

# **Contracts/Agreements**

Year: 2020

In September, Airbus signed a US\$350 million contract to build CRISTAL ice-monitoring satellite for European Union's Earth-observing Copernicus program.

## **Contracts/Agreements**

Year: 2020

In September, Airbus' Airbus Helicopters division and Heli-Union secured a contract from the French defense procurement agency, General Directorate of Armaments, for the development and supply of three new-generation test bench helicopters (HBE NG).

# **Corporate Changes/Expansions**

Year: 2020

In August, Airbus opened a new aerospace exhibition and education center in Mobile, Alabama, the US.

History



Year: 2020

In August, Airbus DS Military Aircraft, a subsidiary of Airbus, secured a US\$10 million contract from the U.S. Army's Special Operations Aviation Command for the sustainment and modernization of five CASA 212-200 CC60 aircraft.

# **Contracts/Agreements**

Year: 2020

In August, Airbus secured a contract from Arabsat to build BADR-8 satellite.

# **Contracts/Agreements**

Year: 2020

In August, the company's Airbus Helicopters division secured a contract from the Helicopter Company to expand its fleet by acquiring 10 Airbus Helicopters H125 light-singles.

# **Contracts/Agreements**

Year: 2020

In August, Airbus was selected by Al Yah Satellite Communications Company to build Thuraya 4-NGS, the next generation mobile telecommunications system.

# **Contracts/Agreements**

Year: 2020

In July, Airbus secured a contract, worth US\$628 million, form the UK Ministry of Defence to develop and manufacture the Skynet 6A satellite.

# **Contracts/Agreements**

Year: 2020

In July, Airbus Helicopters secured an order from the Western Australian Police Force for one H145 helicopter to enhance police operations in Western Australia.

## **Contracts/Agreements**

History



In June, Airbus entered into an agreement with Constellium for the supply of aerospace aluminium products and solutions.

# **Contracts/Agreements**

Year: 2020

In June, the company's subsidiary Airbus UK secured a contract to design sample fetch rover from Mars.

# **Contracts/Agreements**

Year: 2020

In June, Airbus entered into a renewal contract with the European Space Agency for the operation and use of European components on the International Space Station.

# **Contracts/Agreements**

Year: 2020

In June, Airbus secured a contract for the development, supply and integration of 115 Eurofighter ESCAN Radars for the German and Spanish Eurofighter fleet.

# **Contracts/Agreements**

Year: 2020

In May, Airbus and Xenesis entered into a contract for a payload slot on the International Space Station (ISS) Bartolomeo platform for the demonstration of their Xen-Hub optical communication space terminal.

# **Corporate Changes/Expansions**

Year: 2020

In May, the company opened its A220 production facility in Mobile, Alabama, the US.

## Plans/Strategy

Year: 2020

In April, the company announced its plans to produce 3D-printed hospital visors in fight against Covid-19.

# **Contracts/Agreements**

History



In March, the company's Airbus Helicopters division secured a contract, worth US\$122.6 million from the US Army for 15 UH-72 Lakota light utility helicopters.

# **Contracts/Agreements**

Year: 2020

In March, Airbus and Magnetic MRO entered into a maintenance agreement for the support and maintenance of Airbus family aircraft.

#### **New Products/Services**

Year: 2020

In March, the company launched AgNeo, a new solution for permanent crops and commodity.

## **New Products/Services**

Year: 2020

In March, Airbus announced its brand new Airbus ACJ320neo.

# **Contracts/Agreements**

Year: 2020

In February, the company entered into a five year contract with CEVA Logistics to manage spare parts and components from multiple sites across Europe.

# **Contracts/Agreements**

Year: 2020

In February, Airbus India entered into a memorandum of understanding with Adani Defence and Aerospace to leverage synergies in the aerospace and civil aviation sector.

## **Contracts/Agreements**

Year: 2020

In February, the company signed a Memorandum of Understanding (MOU) with the Civil Aviation Authority of Singapore (CAAS) to enable urban air mobility (UAM) in Singapore.

History



Year: 2020

In February, the company secured an order from the Royal Thai Air Force to deliver six H135 military training helicopters for its pilot training enhancement programme.

# Contracts/Agreements

Year: 2020

In February, the company entered into an agreement with Singapore to develop the A330 SMART Multi Role Tanker Transport (MRTT) for the Republic of Singapore Air Force (RSAF).

## **New Products/Services**

Year: 2020

In February, the company launched its blended wing body scale model technological demonstrator, MAVERIC (Model Aircraft for Validation and Experimentation of Robust Innovative Controls).

#### **Asset Purchase**

Year: 2020

In February, the company acquired the work packages for the A220 and A330 from Bombardier for a value of US\$591 million.

# **Contracts/Agreements**

Year: 2020

In February, the company signed a contract with ST Engineering aerospace for heavy maintenance services.

# **Contracts/Agreements**

Year: 2020

In January, the company's subsidiary, Airbus CyberSecurity secured five contracts for surveillance and protection of information systems and networks.

## **Contracts/Agreements**

History



In January, the company secured an order from Metro Aviation to deliver 12 new EC145e helicopters.

# **Contracts/Agreements**

Year: 2020

In January, the company secured an order from National Aeronautics and Space Administration (NASA) to provide three H135 helicopters.

#### **New Products/Services**

Year: 2020

In January, the company's Airbus Helicopters division launched AirbusWorld collaborative customer portal and online Marketplace.

# **Contracts/Agreements**

Year: 2020

In January, Airbus and European Space Agency signed a contract for the Bartolomeo platform on the International Space Station.

# **Contracts/Agreements**

Year: 2020

In January, Airbus entered into an agreement with RUAG for fuselage structures, flooring and side shells.

#### **Divestiture**

Year: 2020

In January, Airbus divested its Airbus A320-200 MSN to Universal Asset Management.

## **Contracts/Agreements**

Year: 2020

In January, Airbus Helicopters, a subsidiary of the company, won a US\$37.73 million contract to provide performance-based logistics support to five UH-72 aircraft of the U.S. Navy.

# **Contracts/Agreements**

History



In January, Airbus Defense and Space Limited won a service support contract for the RADARSAT Constellation Mission and Polar Epsilon 2 Cryptographic Subsystems.

## **Contracts/Agreements**

Year: 2020

In January, the company secured a GBP9.1 billion order from the US airline Spirit to deliver 100 A320neo family aircraft.

## **Contracts/Agreements**

Year: 2020

In January, Airbus entered into a partnership with Aston Martin to launch ACH130 aircraft.

### **Contracts/Agreements**

Year: 2020

In January, the company secured a order from Spirit Airlines to deliver 100 Airbus A320neo aircraft.

## **Contracts/Agreements**

Year: 2019

In December, the company and Chinese XAG collaborated for the joint development of a drone cargo service with the project codename Vesper, and conducted a delivery trial in Guangzhou.

#### **Contracts/Agreements**

Year: 2019

In December, Airbus secured a USD2 billion contract from Cebu Pacific to sale 15 Airbus A320neo family jets including up to 10 of the long-range A321XLR planes.

### **Contracts/Agreements**

Year: 2019

In December, the company secured an order from the United Airlines to supply Airbus A321XLR jets and replace Boeing 757s fleet.

## **Contracts/Agreements**

History



Year: 2019

In December, the company selected by the new US Airline Startup to supply 60 Airbus A220's fleet.

### **Contracts/Agreements**

Year: 2019

In December, the company secured a order from Air France-KLM to deliver ten additional widebody A350-900s fleet.

### **Contracts/Agreements**

Year: 2019

In December, the company and Avion Express entered into an agreement to lease Airbus A320 aircraft to the Polish National Airline LOT.

### **Contracts/Agreements**

Year: 2019

In December, the company signed an agreement with The Czech Air Force to deliver two additional Airbus C295 medium airlifters to conduct maritime surveillance operations.

#### **Contracts/Agreements**

Year: 2019

In December, Airbus division Airbus Defence and Space signed a contract with Irish Air Corps to provide two Airbus C295 Maritime Patrol Aircraft.

#### Acquisitions/Mergers/Takeovers

Year: 2019

In December, Airbus acquired MTM Robotics, an industrial automation company.

#### **Contracts/Agreements**

Year: 2019

In December, Airbus partnered with GA Telesis Component Solutions Group to distribute and resell the parts removed from the Airbus A330-300 aircraft.

History



### **Contracts/Agreements**

Year: 2019

In December, the company and Albany Engineered Composites entered into a research agreement to apply Albany's 3D reinforced composites technology to next generation wing substructure applications under the Wing of Tomorrow program.

## **Contracts/Agreements**

Year: 2019

In December, Airbus secured an order from United Airlines for 50 Airbus A321XLR planes.

## **Contracts/Agreements**

Year: 2019

In December, the company secured a US\$7 billion order from United Airlines for selling Airbus SE A321neo jets.

## **Contracts/Agreements**

Year: 2019

In December, Airbus India secured a contract with L&T Technology Services to manage the avionics S/W development, V&V (validation & verification) and data analytics.

#### **Contracts/Agreements**

Year: 2019

In November, Airbus secured an order from easyJet for 12 Airbus A320neo aircraft.

#### **Contracts/Agreements**

Year: 2019

In November, Airbus signed a memorandum of understanding with EasyJet to assess the potential of hybrid- and full-electric aircraft.

#### **New Products/Services**

Year: 2019

History



In November, the company launched a Human-Centric Cyber Security Accelerator Programme to work in collaboration with the National Cyber Security Centre and other partners.

## **Contracts/Agreements**

Year: 2019

In November, the company signed an agreement to sell twenty A321XLR and twelve A330-900 aircraft to GECAS.

#### **New Products/Services**

Year: 2019

In November, the company and its partners announce to introduce the new Eurofighter electronic combat role concept that will provide passive emitter location as well as active jamming of threats, modular configurations for electronic attack.

### **Contracts/Agreements**

Year: 2019

In November, the company signed an agreement with Cebu Pacific for 16 long-range A330neo aircraft.

#### **Contracts/Agreements**

Year: 2019

In October, Airbus and Thales Group entered into an agreement to offer a solution against cyber attacks.

#### **Financing Agreements**

Year: 2019

In October, Airbus announced its plans to invest US\$2.5 billion in Turkey.

#### **New Products/Services**

Year: 2019

In September, Airbus Corporate Jets and Richard Mille launched a new travel watch.

#### **New Products/Services**

History



Year: 2019

In September, Airbus opened service center in Dubai for cabin systems.

### **Contracts/Agreements**

Year: 2019

In September, Airbus and Alibaba Cloud entered into an agreement to cooperate on developing a Skywise data centre in China.

## **Contracts/Agreements**

Year: 2019

In September, Airbus secured a contract to provide flight hour services tailored support package to maintain Vistara's A320 aircraft.

### **Contracts/Agreements**

Year: 2019

In September, the company secured a contract from Romanian Ministry of Interior to supply three Airbus H135 twin-engine helicopters and provide services for air medical, search and rescue (SAR) missions in the country.

## **Contracts/Agreements**

Year: 2019

In September, Airbus secured a contract from the UK's Defence Science and Technology Laboratory to develop technology for ultra-high-resolution satellites for the UK Ministry of Defence.

### **Contracts/Agreements**

Year: 2019

In September, Airbus entered into a partnership with Telespazio to market military telecommunications services using the future Syracuse IV satellites.

#### Plans/Strategy

Year: 2019

In August, Airbus announced its plans to invest US\$120 million in Msia to boost Malaysia's aviation and

History



aerospace industry.

## **Contracts/Agreements**

Year: 2019

In August, Airbus has selected Air Seychelles to be its Airbus A320neo operator in Africa.

## **Contracts/Agreements**

Year: 2019

In August, Airbus Defence and Space has elected exactEarth as AIS partner to support its Ocean Finder maritime service.

## **Contracts/Agreements**

Year: 2019

In July, Airbus entered into an agreement with Air France to deliver 60 A220-300s aircrafts.

### **Contracts/Agreements**

Year: 2019

In June, Airbus Group and OCCAR entered into a contract to amend the A400M military transport aircraft development and production programme contract.

#### **New Products/Services**

Year: 2019

In March, Airbus introduced a new mission support system into service for Eurofighter to the German Air Force.

### **Contracts/Agreements**

Year: 2019

In February, Airbus received order from the Brazilian Navy to deliver three H135 light twin-engine helicopters and replace the existing light twin-engine AS355s.

## **Contracts/Agreements**

Year: 2019

History



In February, Airbus entered into a partnership agreement with SKY Perfect JSAT to market the SpaceDataHighway service in Japan.

## **Contracts/Agreements**

Year: 2019

In January, the company entered into a long-term maintenance agreement with Adria Tehnika for its A320-class aircraft.

## **Contracts/Agreements**

Year: 2019

In January, Airbus secured a contract to deliver a C295 medium military transport aircraft from the Ministry of Defence of Ivory Coast.

### **Contracts/Agreements**

Year: 2018

In December, Airbus secured a contract from German Military for 7 Airbus H145 Helicopters.

#### **Contracts/Agreements**

Year: 2018

In December, Airbus awarded a multi-year contract to LSP Technologies to provide laser peening systems.

#### **Contracts/Agreements**

Year: 2018

In December, Airbus and French National School of Civil Aviation launched the Safety Management Chair through the ENAC Foundation.

## **Contracts/Agreements**

Year: 2018

In November, the company's Defence and Space and Samsung entered into a partnership to develop a terminal and collaboration platform to support narrowband and broadband systems.

History



## **Contracts/Agreements**

Year: 2018

In November, Airbus secured a purchased contract from easyjet for 17 Airbus A320neos.

### **Contracts/Agreements**

Year: 2018

In November, Airbus selected by Eutelsat to build two new-generation Hotbird telecommunication satellites.

### **Contracts/Agreements**

Year: 2018

In November, Airbus signed a deal with Eutelsat to develop components of two new communication satellites in Britain.

#### **Contracts/Agreements**

Year: 2018

In November, Airbus' aerospace accelerator, Airbus BizLab, and Kerala Government signed a MoU to establish an innovation centre and to boost start-ups.

## **Contracts/Agreements**

Year: 2018

In November, the Group secured a purchase contract from SaudiGulf Airlines to buy ten Airbus A320neo family aircraft, worth US\$1.1 billion.

#### **Contracts/Agreements**

Year: 2018

In November, the company signed a Memorandum of Understanding with Ultra Electronics to cooperate on the manufacture and supply of the Airbus Regenerative Carbon Dioxide (CO2) removal systems for Submarines.

## **Contracts/Agreements**

Year: 2018

History



In November, Airbus and Magellan Aerospace extended their contract to manufacture A350 XWB centre wing box and keel beam detail parts.

## **Contracts/Agreements**

Year: 2018

In November, Airbus entered into a contract with All Nippon Airways for its new fleet of three A380 widebody aircraft.

## **Corporate Changes/Expansions**

Year: 2018

In October, the company and Georgia Institute of Technology opened an aircraft design centre for overall aircraft design.

#### **New Products/Services**

Year: 2018

In October, Airbus introduced the commercial A380 service to the Hamburg Airport.

#### **New Products/Services**

Year: 2018

In October, the company launched a satellite-based detection and identification service, Ocean Finder to detect assets at sea.

### **Contracts/Agreements**

Year: 2018

In October, the company made a contract with STARS air ambulance to deliver H145 helicopter fleet in HEMS configuration.

#### **New Products/Services**

Year: 2018

In October, Airbus introduced a visio-assistance tool for its Airbus Helicopters technical representatives.

## **Contracts/Agreements**

History



Year: 2018

In October, Airbus entered into a cooperation and research agreement with Northrop Grumman to jointly work on the Wing of Tomorrow program.

#### **New Products/Services**

Year: 2018

In October, Airbus Helicopters, a subsidiary of Airbus, to launch its H135 aircraft for the U.S. Navy.

### **Contracts/Agreements**

Year: 2018

In October, Airbus and The Australian Space Agency partnered to provide reinforce STEM education in Australia.

### **Contracts/Agreements**

Year: 2018

In October, the company selected hotel solutions provider HRS for digitisation of hotel programme.

#### **Contracts/Agreements**

Year: 2018

In September, the company secured a contract from Deutsche Lufthansa AG to deliver 24 Airbus A320neo and three A321neo aircraft by 2023 and 2024.

#### Plans/Strategy

Year: 2018

In September, the company announced its plan to expand its new business over the renewable energy market.

## **Contracts/Agreements**

Year: 2018

In September, Airbus Helicopters secured an order from the Royal Thai Air Force for the four H225M multirole utility helicopters.

History



### **Contracts/Agreements**

Year: 2018

In September, Airbus entered into a partnership with Orbital Insight to build a suite of geospatial analytics services and tools.

### **Contracts/Agreements**

Year: 2018

In July, Airbus and Boeing won a contract, worth US\$3.1 billion, for 19 jets from the Indian affiliate of Singapore Airlines.

## **Contracts/Agreements**

Year: 2018

In July, Airbus-led consortium secured a contract from The European Commission and the European Space Agency for the provision of satellite-based seamless coverage of the whole of Europe at very high-resolution.

## **Contracts/Agreements**

Year: 2018

In July, the company secured an order from the Government of Luxembourg, for two H145M helicopters for defence and security missions.

#### **New Products/Services**

Year: 2018

In July, Airbus launched AirSense, an analytics platform.

#### **Contracts/Agreements**

Year: 2018

In July, Airbus secured new business for 431 aircraft that includes 60 A220-300s, 304 A320 Family aircraft, 42 A330neos and 25 A350 XWBs at Farnborough Airshow 2018.

#### **Contracts/Agreements**

History



Year: 2018

In July, Airbus signed a contract with Wataniya Airways to sell 25 Airbus planes for a value of US\$2.8 billion.

### **Contracts/Agreements**

Year: 2018

In July, Airbus signed a Memorandum of Understanding with International SOS to jointly study the viability of using aircraft or unmanned systems to deliver medical cargo and supplies.

## **Contracts/Agreements**

Year: 2018

In July, Airbus entered into an agreement with Singapore's Defence Science and Technology Agency for the co- development of Digital Services for Military Aircraft.

### **Contracts/Agreements**

Year: 2018

In July, the company and the National Research Council of Canada (NRC) announced to renew their research and technology (R&T) cooperation agreement.

## **Contracts/Agreements**

Year: 2018

In June, Airbus entered into a collaboration with Wilhelmsen to develop unmanned aircraft systems for maritime deliveries.

#### **Asset Purchase**

Year: 2018

In June, Airbus agreed to acquire C Series aircraft from Bombardier and Investissement Quebec.

#### **Contracts/Agreements**

Year: 2018

In May, Airbus extended its existing contract with Qatar Airways to include 50 A321neos the airline of LR variant.

History



### **Contracts/Agreements**

Year: 2018

In April, the company agreed to establish a global production hub in India for Panther helicopter.

#### **New Products/Services**

Year: 2018

In January, the company launched iflyA380 augmented reality iOS app.

### **Contracts/Agreements**

Year: 2018

In January, Airbus won a telephony contract from the French Ministry of the Armed Forces.

### **Contracts/Agreements**

Year: 2017

In December, the company signed an agreement with Indigo partners for the purchase of 430 additional A320neo family aircrafts.

### **Contracts/Agreements**

Year: 2017

In December, Airbus Helicopters and UK Ministry of Defence signed a support arrangement contract for RAF Puma Mk2.

#### **Contracts/Agreements**

Year: 2017

In December, Viva Air finalized a purchase agreement with Airbus for 50 A320 Family aircraft.

### **Contracts/Agreements**

Year: 2017

In December, Pegasus Airlines placed an order with Airbus for 25 A321neo ACF.

History



## **Contracts/Agreements**

Year: 2017

In December, Airbus Group and Williams Advanced Engineering teamed up to explore technology collaboration.

## **Contracts/Agreements**

Year: 2017

In December, Delta Air Lines announced to place an order with Airbus for 100 A321neo ACF aircraft.

#### **New Products/Services**

Year: 2017

In November, the company and Hisdesat announced to launch the PAZ satellite.

## **Regulatory Approval**

Year: 2017

In November, the company's Airbus A350-1000 secured the EASA and FAA Type certification.

#### **Contracts/Agreements**

Year: 2017

In October, the company entered into agreement to acquire 50.1% in C Series Aircraft from Bombardier inc.

## **Corporate Changes/Expansions**

Year: 2017

In September, the company expanded to overseas wide-body completion and delivery center in Tianjin.

#### **New Products/Services**

Year: 2017

In June, the company launched the EUTELSAT 172B, the first high power all-electric telecommunications satellite worldwide built by Airbus for Eutelsat.

History



## **Contracts/Agreements**

Year: 2017

Iran Air has taken delivery of its first new aircraft, an A321, in a handover ceremony in Toulouse.

#### **New Products/Services**

Year: 2017

Airbus Corporate Jets launched a private jet version of its new A330neo, which combines new-generation engines and aerodynamic and other improvements to deliver even more comfort, and efficiency.

### **Contracts/Agreements**

Year: 2017

Airbus signed a MoU with China Airlines to support the development of the airline's maintenance, engineering and technical training capabilities in Taiwan.

## **Contracts/Agreements**

Year: 2017

Airbus Defence and Space entered into an agreement to sell its 49% stake in Atlas Elektronik Group to thyssenkrupp AG based in Essen, Germany.

## **Contracts/Agreements**

Year: 2016

ATR and Iran Air signed a deal for the introduction of 40 newest generation ATR 72-600s. The agreement includes firm orders for 20 aircraft and 20 options.

#### **Contracts/Agreements**

Year: 2016

Airbus Group and SIA Engineering Company signed an agreement to form a joint venture based in Singapore to provide airframe maintenance, cabin upgrade and modification services for Airbus A380, A350 and A330 aircraft to airlines in the Asia-Pacific.

## **Acquisitions/Mergers/Takeovers**

Year: 2016

History



Airbus Group acquired Navtech, a global provider of flight operations solutions, to strengthen the group's provision of end-to-end flight operations services.

## **Contracts/Agreements**

Year: 2016

Airbus Group entered into an agreement with KKR, a global investment firm, to sell its defence electronics business (Defence Electronics), a global provider of mission-critical sensors, integrated systems and services for premium defence and security applications based in Ulm, Germany.

### **Contracts/Agreements**

Year: 2016

Airbus Group and Siemens signed a collaboration agreement in the field of hybrid electric propulsion.

## **Corporate Changes/Expansions**

Year: 2016

The group opened Airbus Asia Training Centre (AATC), a joint venture owned 55% by Airbus and 45% by Singapore Airlines (SIA), in Singapore.

#### **Contracts/Agreements**

Year: 2016

Airbus Group and Safran signed an agreement for the second and final phase of their 50/50 joint venture, Airbus Safran Launchers. Both companies would contribute to the current joint program with industrial assets dealing with civil space launchers and military launchers.

#### **Contracts/Agreements**

Year: 2016

A Chinese consortium made up of China Aviation Supplies Holding Company, Qingdao United General Aviation Industrial Development Company, and CITIC Offshore Helicopter Co. Ltd ordered 100 H135 light-twin helicopters.

#### **Contracts/Agreements**

Year: 2016

History



AirAsia signed an order with Airbus Group for the purchase of 100 A321neo aircraft.

### **Contracts/Agreements**

Year: 2016

Lufthansa Group, Honeywell Aerospace, and Airbus Group signed a MoU to work jointly on the development of a runway safety solution combining the group's Runway Overrun Prevention System (ROPS) and Honeywell's SmartLanding technologies for Lufthansa Group's fleet.

## **Contracts/Agreements**

Year: 2016

Vietnam Airlines signed a MoU with Airbus Group for 10 more A350-900 aircraft.

### **Contracts/Agreements**

Year: 2016

Airbus Defence and Space partnered with Orbital ATK to build EUTELSAT 5 West B, the latest video satellite.

## **Corporate Changes/Expansions**

Year: 2016

Airbus and SIA Engineering Company (SIAEC) incorporated their new maintenance and overhaul joint venture, Heavy Maintenance Singapore Services Pte Ltd, in Singapore.

### **Contracts/Agreements**

Year: 2016

Etihad Airways Engineering and Airbus Group signed a MoU to work jointly on the development of a new A380 MRO Services offering in Abu Dhabi, Dubai.

#### **Contracts/Agreements**

Year: 2016

Airbus Defence and Space and Aeronautical & General Instruments (AGI), a UK based company, signed a MoU for cooperation on the integration of Airbus DeckFinder products into AGI's ship based Visual Landing Aid Systems.

History



## **Contracts/Agreements**

Year: 2015

In March, the company's Airbus Defense entered into an agreement with Intelsat regarding maritime VSAT services.

## **Contracts/Agreements**

Year: 2015

Airbus Defence and Space signed a partnership agreement with TerraNIS and ARTAL Technologies to boost the use of services based on satellite imagery by private and public players, both in France and internationally.

## **Contracts/Agreements**

Year: 2015

Airbus Defence and Space concluded an agreement with Parter Capital Group to acquire Airbus Defence and Space's electronics production facility in Oostkamp, Belgium.

## **Asset Disposal**

Year: 2015

Airbus planned to sell its subsidiary CIMPA SAS to the Sopra Steria group, a European player in the digital transformation sector.

## **Asset Disposal**

Year: 2015

Airbus Group sold a further 17.5% stake in business and fighter jet maker Dassault Aviation for \$1.8 billion.

### **Contracts/Agreements**

Year: 2015

OneWeb selected Airbus Defence and Space as its industrial partner for the design and manufacturing of its fleet of microsatellites

#### **New Products/Services**

History



Year: 2015

Airbus Safran Launchers and CNES, reached an agreement to transfer CNES's stake in Arianespace to ASL.

#### **Others**

Year: 2015

Airbus Helicopters joined hands with Mahindra Group subsidiary, Mahindra Defence, to produce helicopters in India in order to meet the country's military requirements.

### **Corporate Changes/Expansions**

Year: 2015

Airbus Group inaugurated its first ever US manufacturing facility.

### **Contracts/Agreements**

Year: 2015

Guangzhou Police and Airbus helicopters signed an agreement for an order of one H145 light helicopter for law enforcement duties, to be delivered at the end of 2016.

#### **Contracts/Agreements**

Year: 2015

Airbus Defence and Space and Atos, a digital service provider, signed a strategic partnership agreement on research and development and the provision of a complementary range of products, services and solutions designed to counteract cyber-attacks.

### Acquisitions/Mergers/Takeovers

Year: 2015

Airbus Helicopters and Waypoint Leasing (Ireland) Limited agreed to acquire up to 20 Airbus H135 aircraft over the next three years.

#### **Contracts/Agreements**

Year: 2015

Airbus Defence and Space and Nanyang Technological University, Singapore signed a research and

History



development agreement following a call for innovative research proposals named 'Astrium Innova'.

### **Contracts/Agreements**

Year: 2015

Airbus Helicopters signed a MoU with the LOM PRAHA s.p. for a future cooperation in the field of helicopter maintenance, repair and overhaul.

### **Contracts/Agreements**

Year: 2015

Airbus Defence and Space signed a contract with the European Space Agency, to continue to develop Eurostar Neo, its new generation of platforms for geostationary telecommunication satellites.

## **Corporate Changes/Expansions**

Year: 2015

ATR opened its representative office in Beijing, China. The European Space Agency and Airbus Defence and Space signed E350 million (\$380.3 million) contract to develop and build ESA's JUICE (JUpiter ICy moons Explorer) spacecraft.

## **Corporate Changes/Expansions**

Year: 2014

EADS was rebranded as Airbus Group. Further in 2014, the defense and space businesses of Airbus Military, Astrium and Cassidian were combined into one new segment, Airbus Defence and Space.

### Acquisitions/Mergers/Takeovers

Year: 2014

Airbus Group planned to acquire Salzburg Munchen Bank, Establish Company Bank.

#### **Contracts/Agreements**

Year: 2014

Airbus Group signed a MoU with Bank of China regarding a global cooperation.

#### **Contracts/Agreements**

History



Year: 2014

Airbus Defence and Space and Sapura Secured Technologies signed a collaboration agreement to establish a long-term cooperation in the field of C4ISR (Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance).

#### **New Products/Services**

Year: 2014

Airbus launched a new version of its corporate jet, the ACJ319 Elegance, offering its customers simplicity, speed and savings in the cabin.

#### **New Products/Services**

Year: 2014

Airbus Defence and Space launched its new Global Field-Service Alliance (GFSA). The alliance is designed to ensure fast and professional VSAT (very small aperture terminal) installation and service support for maritime VSAT satellite service providers.

## **Contracts/Agreements**

Year: 2014

Airbus Group and ASELSAN signed a framework agreement to collaborate on civil and military avionic systems, satellite communication systems, electro-optic and laser systems, and secure radio communications.

#### **New Products/Services**

Year: 2014

Airbus Defence and Space and BAE Systems launched a strategic alliance to produce, market and sell geospatial intelligence (GEOINT) products and solutions using data collected exclusively by TerraSAR-X and TanDEM-X radar satellites.

## **Corporate Changes/Expansions**

Year: 2014

Airbus Defence and Space joined the European project Beacon that focuses on the development of key photonic technologies for future high-capacity telecommunication satellites.

#### **New Products/Services**

History



Year: 2014

Airbus Group and Safran strengthened their relationship by planning to launch a new family of space launchers, to serve both commercial and institutional needs.

### **Contracts/Agreements**

Year: 2014

Airbus Group and CESI, reached a partnership agreement in the areas of training that is designed to develop and strengthen their relations.

## **Asset Disposal**

Year: 2014

Airbus Group sold a 66.5% stake in its test and services business to ACE Management and IRDI (Institut Regional de Development Industrial de Midi-Pyrenees) after receiving the necessary regulatory approvals.

## **Contracts/Agreements**

Year: 2014

Airbus Defence and Space expanded its strategic agreement with Inmarsat on Global Xpress high-speed broadband with a new agreement extending reselling of the ultra-fast broadband service to the US government market. Airbus Group.

#### **Contracts/Agreements**

Year: 2014

Cassidian Optronics became a 100% subsidiary of Airbus Defence and Space, and will operate as Airbus DS Optronics.

#### **Contracts/Agreements**

Year: 2014

Airbus Group, and ORACLE TEAM USA, forged a technology partnership.

#### **Asset Disposal**

Year: 2014

History



Airbus Group sold a part of its stake in Dassault Aviation for E794 million (\$1,055.2 million).

#### **New Products/Services**

Year: 2014

Airbus Group and Safran created a new joint venture named Airbus Safran Launchers.

### **Contracts/Agreements**

Year: 2014

Airbus Group signed a share buyback agreement with Helsinki-based Patria to sell its entire 26.8% to the Finnish defense, security and aviation services provider.

### **Corporate Changes/Expansions**

Year: 2013

Eurocopter expanded its industrial footprint in Mexico with the inauguration of a new manufacturing center of excellence at Queretaro, which will produce aircraft structural metallic components.

## Acquisitions/Mergers/Takeovers

Year: 2013

Cassidian CyberSecurity agreed to acquire a majority shareholding in Arkoon Network Security, a European player in network security, information systems protection and data confidentiality.

### **Contracts/Agreements**

Year: 2013

Eurocopter and Ramco formed a partnership to offer cloud-based maintenance information systems for helicopters.

#### **Contracts/Agreements**

Year: 2013

EADS formed a new joint venture with Russia's Central Aerohydrodynamic Institute (TsAGI) which will develop nondestructive testing techniques offering commercial products that enable faster, more effective inspection of the composite structures increasingly used in aviation and other industries

History



#### **New Products/Services**

Year: 2013

Cassidian CyberSecurity launched Keelback, a new global service offer to detect and fight advanced persistent cyber threats.

## Incorporation/Establishment

Year: 2013

Cassidian Optronics established a subsidiary in Brazil to enter the local market for optical and optronic devices.

#### **New Products/Services**

Year: 2012

Eurocopter unveiled its new helicopter, the EC130 T2. Subsequently, Astrium and Air Liquide announced the creation of a European strategic partnership, EuroCryospace.

### **Contracts/Agreements**

Year: 2012

Also, the Japan Ministry of Defence signed a contract to acquire an EC225, a heavy twin-engine helicopter from Eurocopter's Super Puma family.

#### **Corporate Changes/Expansions**

Year: 2012

EADS Cassidian announced the establishment of a new business, Cassidian CyberSecurity, to address the cyber security market across Europe and Middle East, with an initial focus on Germany, France and the UK.

### Acquisitions/Mergers/Takeovers

Year: 2012

Cassidian and Carl Zeiss agreed to run the optronics and optics activities of Carl Zeiss Optronics jointly in future. As part of the deal, Cassidian acquired 75.1% of shares in Carl Zeiss Optronics

#### **New Products/Services**

History



Year: 2012

The group launched the ACJ318 Enhanced, a new version of its corporate jet. Also, the group changed the name of Carl Zeiss Optronics to Cassidian Optronics.

## Acquisitions/Mergers/Takeovers

Year: 2012

Cassidian CyberSecurity agreed to acquire Netasq, an expert in the IT security market, as part of its strategy to establish a European Center of Competence dedicated to next-generation integrated security solutions.

### **Corporate Changes/Expansions**

Year: 2011

Airbus established a new subsidiary Airbus ProSky, for the development and support of ATM systems. Moreover, Cassidian formed a joint venture company in the field of defence electronics

### **Corporate Changes/Expansions**

Year: 2011

Plant Equipment (dba PlantCML) changed its name to Cassidian Communications.

#### **Asset Purchase**

Year: 2011

Astrium purchased a 75.1% stake in SES ASTRA's satellite equipment provider and ground system integrator, ND SatCom.

#### **Contracts/Agreements**

Year: 2011

Airbus Military and Israel Aerospace Industries (IAI) formed a partnership to jointly develop and market a new version of the Airbus Military C295 platform fitted with an Airborne Early Warning and Control (AEW&C) system produced by ELTA Systems, a wholly owned IAI subsidiary.

#### **Contracts/Agreements**

Year: 2011

History



Eurocopter India signed a MoU with the Mahindra Group for a trade partnership focused on the manufacture of subassemblies, engineering and customization of civil helicopters, and the joint development of specific market segments.

### Acquisitions/Mergers/Takeovers

Year: 2011

Airbus acquired the US based Metron Aviation, a provider of advanced Air Traffic Management (ATM) products and services for the aviation industry.

## Acquisitions/Mergers/Takeovers

Year: 2011

Cassidian acquired SurveyCopter, engaged in the domains of hostile environment robotic, and autopilot particularly for VTOL through its subsidiary, WeControl.

### Acquisitions/Mergers/Takeovers

Year: 2011

Astrium acquired Vizada, a provider of global satellite communications services.

#### Acquisitions/Mergers/Takeovers

Year: 2011

Astrium entered into an agreement to acquire 66.78% of Space Engineering, an Italy based specialist in digital telecommunications, RF and antenna equipment engineering for both space and ground based applications.

#### Acquisitions/Mergers/Takeovers

Year: 2010

EADS North America Test and Services, a division of EADS North America, acquired Trig- Tek, a provider of precision, dynamic test and measurement instruments for the US aerospace and defence markets.

#### **Corporate Changes/Expansions**

Year: 2010

EADS established a new subsidiary, EADS Norway NUF in Norway, as part of its long-term strategy to

History



bolster its industrial presence in the Nordic region.

### **Contracts/Agreements**

Year: 2010

EADS DS and ODEBRECHT Organization joined forces in the fields of defence and security to form a joint venture company based in Sao Paulo, Brazil.

### **Corporate Changes/Expansions**

Year: 2010

EADS DS and Atlas Elektronik (AE) decided to consolidate their position in the maritime safety and security market by merging their subsidiaries Sofrelog, and Atlas Maritime Security.

### **Corporate Changes/Expansions**

Year: 2010

Astrium established a company, Spot Infoterra Hellas, a provider of geo-information products and services in Greece.

## **Corporate Changes/Expansions**

Year: 2010

Eurocopter established its subsidiary, Eurocopter India.

#### Acquisitions/Mergers/Takeovers

Year: 2010

Astrium acquired Jena-Optronik, a German specialist in space sensors and optical systems.

#### Acquisitions/Mergers/Takeovers

Year: 2009

Eurocopter acquired 80% of Euroheli's shares from ITOCHU. Subsequently, EADS established a new subsidiary, EADS Japan.

## **Corporate Changes/Expansions**

Year: 2009

History



EADS opened a new research and development branch in India and ATR opened a logistic support center in Malaysia.

## Acquisitions/Mergers/Takeovers

Year: 2008

EADS acquired California-based PlantCML, a provider of emergency response solutions, from Golden Gate Capital, a private equity fund.

## **Corporate Changes/Expansions**

Year: 2008

Airbus teamed with Honeywell Aerospace, International Aero Engines (IAE), and JetBlue Airways to pursue development of a sustainable secondgeneration biofuel for use in commercial aircraft.

#### **Asset Purchase**

Year: 2008

Astrium purchased further shares in Spot Image from the French Space Agency (CNES), becoming a majority shareholder with a holding of 81% in Spot Image.

#### Acquisitions/Mergers/Takeovers

Year: 2008

Infoterra, a business unit of Astrium, acquired Imass, a provider of integrated information solutions for the UK public safety, manufacturing design and utility markets.

#### **Others**

Year: 2007

Astrium unveiled a vehicle for space tourism in 2007.

### **Contracts/Agreements**

Year: 2007

EADS and DRS Technologies signed a cooperation agreement for establishment of industrial framework for helicopter avionics production in the US.

History



## **Contracts/Agreements**

Year: 2007

The group signed a joint venture contract for the Airbus A320 family final assembly line (FAL) with a Chinese consortium, in which Airbus held 51% and the Chinese Consortium held 49%.

## Acquisitions/Mergers/Takeovers

Year: 2006

The group acquired SOFRELOG, a provider of solutions for shipping control and coastal surveillance.

### Acquisitions/Mergers/Takeovers

Year: 2006

The group acquired Get Electronique, which specializes in services in industrial electronics and is based in Castres near Toulouse, France.

## Acquisitions/Mergers/Takeovers

Year: 2006

The group acquired Atlas Electronik. Subsequently, EADS acquired 20% stake in Airbus from BAE Systems.

## Acquisitions/Mergers/Takeovers

Year: 2004

EADS North America acquired Racal Instruments Group, a manufacturer of electronic test and measurement equipment and systems.

#### Acquisitions/Mergers/Takeovers

Year: 2003

EADS acquired Astrium, Europe's leading space company.

#### Acquisitions/Mergers/Takeovers

Year: 2002

EADS acquired the Oostkamp plant of Siemens (Belgium) near Brugge.

History



## Acquisitions/Mergers/Takeovers

Year: 2001

EADS increased its industrial presence in Australia with the acquisition of Hawker Pacific, an aviation sales and product support organization.

## Acquisitions/Mergers/Takeovers

Year: 2001

The group acquired Australian Aerospace, a company which was in to assembly, supply, and maintenance of military and civil aircrafts.

### **Corporate Changes/Expansions**

Year: 2001

EADS and BAE Systems completed the process of integration of a new legal entity and named it as Airbus, which was incorporated under French law and was based in Toulouse, France.

## Acquisitions/Mergers/Takeovers

Year: 2001

The missile and missiles systems activities of BAE Systems, EADS and Finmeccanica merged to form legal autonomous corporate entity.

#### Acquisitions/Mergers/Takeovers

Year: 2000

Airbus Group SE (Airbus Group or 'the group') was formed as EADS following the merger of Aerospatiale Matra of France, DaimlerChrysler Aerospace of Germany, and Construcciones Aeronauticas of Spain.

### **Corporate Changes/Expansions**

Year: 2000

The group was incorporated and went public.



# **KEY EMPLOYEES**

Name	Job Title	Board
Catherine Jestin	Executive Vice President-Digital and Information Management	Senior Management
Irene Rummelhoff	Director	Non Executive Board
Tony Wood	Director	Non Executive Board
Christian Scherer	Chief Executive Officer-Commercial Aircraft	Senior Management
Thomas Toepfer	Chief Financial Officer	Senior Management
Alberto Gutierrez	Executive Vice President-Special Industrial Projects	Senior Management
Julie Kitcher	Chief Sustainability Officer and Communications	Senior Management
Matthieu Louvot	Executive Vice President-Strategy	Senior Management
Wouter van Wersch	Executive Vice President-International	Senior Management
Anand Stanley	President-Asia-Pacific	Senior Management
Remi Maillard	President-Airbus India, Managing Director- South Asia Region	Senior Management
Guillaume Faury	Chief Executive Officer, Director	Executive Board
C. Jeffrey Knittel	Chief Executive Officer-Airbus Americas, Chairman, Airbus Americas	Senior Management
George Xu	Chief Executive Officer-Airbus China	Senior Management
Bruno Even	Chief Executive Officer-Airbus Helicopters	Senior Management
Thierry Baril	Chief Human Resources Officer	Senior Management
Michael Schoellhorn	Chief Executive Officer-Airbus Defence and Space	Senior Management
Mark Dunkerley	Director	Non Executive Board
Stephan Gemkow	Director	Non Executive Board
Amparo Moraleda	Director	Non Executive Board
Catherine Guillouard	Director	Non Executive Board
Ralph D. Crosby, Jr.	Director	Non Executive Board
Claudia Nemat	Director	Non Executive Board
Victor Chu	Director	Non Executive Board
Jean-Pierre Clamadieu	Director	Non Executive Board
Rene Obermann	Chairman	Executive Board
Jean-Brice Dumont	Executive Vice President-Military Aircraft	Senior Management
Stefan Thome	Chief Executive Officer-Airbus Helicopters Deutschland GmbH, Executive Vice President-Engineering, Airbus Helicopters, Chief Technical Officer- Airbus Helicopters	Senior Management

# Key Employees



Xavier Tardy	Executive Vice President-Finance, Airbus Defense and Space	Senior Management
Thomas Hundt	Executive Vice President-Finance, Airbus Helicopters	Senior Management
Julian Whitehead	Executive Vice President-Global Business and Strategic Programs, Airbus Defense and Space	Senior Management
Ben Bridge	Executive Vice President-Global Business	Senior Management
Michel Farssac	Executive Vice President-Human Resources, Airbus Helicopters	Senior Management
Philippe Mhun	Executive Vice President-Programmes and Services	Senior Management
Wolfgang Schoder	Executive Vice President-Strategy, Airbus Helicopters, General Manager-Airbus Helicopters Deutschland	Senior Management
John Harrison	General Counsel	Senior Management
Andreas Riecker	General Counsel, Head-Legal & Compliance	Senior Management
Mathilde Royer-Germain	Head-Strategy and Sustainability - Airbus Helicopters	Senior Management
Sabine Klauke	Chief Technology Officer	Senior Management
Romain Trapp	Executive Vice President-Customer Support & Services	Senior Management
Jean-Marc Nasr	Head-Space Systems, Airbus Defense and Space, President-Airbus Defense and Space SAS	Senior Management
Antoine Bouvier	Head-Strategy , Mergers & Acquisitions and Public Affairs	Senior Management



## **KEY EMPLOYEE BIOGRAPHIES**

## **Thomas Toepfer**

Board:Senior Management Job Title: Chief Financial Officer Since:2023 Age:50

Mr. Thomas Toepfer has been the Chief Financial Officer of the company since September 2023. Prior to joining the company, he served as Chief Financial Officer and Director - Labour of KION GROUP AG and Chief Financial Officer of Covestro. He worked as a consultant with McKinsey & Company Inc and in leading management positions for STILL GmbH, Karstadt Warenhaus GmbH amongst others.

### **Guillaume Faury**

Board:Executive Board
Job Title: Chief Executive Officer, Director
Since:2019
Age:54

Mr. Faury is the Chief Executive Officer and Director at Airbus. Prior to this, he served as the President of Airbus' commercial aircraft business. He served as the Chief Executive Officer of Airbus Helicopters from 2013 to 2018 and held various leadership positions in engineering, programmes and flight testing in Airbus' helicopter business from 1998 to 2008. He started his career in 1992 as a flight-test engineer for the Eurocopter Tiger helicopter in the Direction Generale de l'Armement (DGA). Earlier, he also served as the Executive Director for Research and Development, Executive-Vice President for Programmes and a member of the Eurocopter Executive Committee at Airbus' helicopter business.

### **Thierry Baril**

Board:Senior Management
Job Title: Chief Human Resources Officer
Since:2012

Mr. Baril is the Chief Human Resources Officer at Airbus. He joined the company as the Executive Vice President, Human Resources, and a Member of the Airbus Executive Committee of Airbus in 2007. Prior to joining Airbus, he served as the Executive Vice President of Human Resources at Eurocopter and a member of the Eurocopter Executive Committee. Previously, he also served as the Managing Director of Human Resources for Europe for GE; and the Vice President of Human Resources at Alcatel Space. Mr. Baril also served as the Deputy Human Resources Director at Boccard SA and as the Human Resources Manager of Laborde & Kupfer-Repelec; Human Resources Director of the Alstom Energy Belfort site and the Vice President of Human Resources of the Alstom Energy Group.

Key Employee Biographies



#### Michael Schoellhorn

Board:Senior Management Job Title: Chief Executive Officer-Airbus Defence and Space Since:2019

Mr. Schoellhorn serves as the Chief Executive Officer Airbus Defence and Space of the company since 2019. Prior to this, he worked as the Chief Operating Officer at Airbus. Before joining the company in 20198, he worked with BSH Home Appliances. Previously, he held several senior management positions in the Czech Republic, the US and Germany and served as the Executive Vice-President for Manufacturing and Quality in the group's automotive sector. Prior to that, he served as a research assistant at the Helmut Schmidt University in Hamburg from 1994 to 1999. He started his career in 1984 in the German armed forces and served as a helicopter pilot and an officer.

#### Rene Obermann

Board:Executive Board Job Title: Chairman Since:2020 Age:59

Mr. Obermann seves as the Chairman of the company since 2020. Prior to this role, he served as Partner and Managing Director at Warburg Pincus. Previously, he served as Chief Executive Officer and Member-Management Board at Ziggo NV. Mr. Rene worked at Deutsche Telekom Group and later he worked as Chief Executive Officer at Deutsche Telekom AG. Mr. Rene also served as Chief Executive Officer at Hutchison Mobilfunk GmbH.

#### Sabine Klauke

Board:Senior Management
Job Title: Chief Technology Officer
Since:2021

Mr. Klauke serves as the Chief Technical Officer since 2021. Prior to this, she served as the Head of Engineering, Airbus Defence and Space from 2018 to 2021. Previously, she served as Head of Programmes Customer Services: a responsibility she held for the A330/A340 programmes from 2015 to 2018. She worked at DELMIA, a brand of Dassault Systemes from 1998 to 2002.



## **MAJOR PRODUCTS & SERVICES**

Airbus SE. (Airbus or 'the company') is a provider of aerospace and defense products and related services. The company's major products and services include the following:

#### Products:

Commercial aircraft

Corporate jets

Military aircraft

Space systems

Transport aircraft

Space exploration systems

Earth observations systems

Navigation systems

Orbital systems

Telecom satellites

Unmanned aerial systems (UAS)

Regional turboprop aircraft

Space launcher systems

Missile systems

Military helicopters

Customer service

Civil aircraft

#### Services:

Aircraft related services
Maintenance, repair and overhaul (MRO)
Training services
Support services
Testing services
Pilot training
Navigation services



## **SWOT ANALYSIS**

Airbus SE. (Airbus or 'the company') is a provider of aerospace and defense products and related services. Increase in order backlog enhances the company's ability to capture any growth opportunities, strong focus on research and development, and global operations and diversified revenue base are the company's major strengths, whereas increase in accounts receivable remains the cause for concern. Positive outlook for global aerospace and defense sector, robust outlook for global military aircraft engines market, and contracts and partnerships are likely to offer growth opportunities to the company. However, competitive pressure, dependence on subcontractors and suppliers, and export controls and other regulations could affect its business operations.

Strength	Weakness
Strong focus on research and development Global operations and diversified revenue base Increase in order backlog	Increase in accounts receivable
Opportunity	Threat
Contracts and partnerships ensure stable revenue growth Robust outlook for global military aircraft engines market Positive outlook for global aerospace and defense sector	Dependence on subcontractors and suppliers Export controls and other regulations Competitive pressure

### Strength

Strong focus on research and development

Airbus puts a strong emphasis on research and development for the delivery of innovative products and technologies. Its R&D activities focus on developing new products and services and improving existing products and enhancing manufacturing processes and quality. The company develops aircraft and aircraft components, and conducts innovative research for the next generation of aircraft. The company operates product innovation centers in Germany, Singapore, France, the US, Spain, India, Canada, the UK and China. In FY2022, Airbus spent EUR3,079 million on R&D, which accounted for 5.2% of the company's revenue. Strong focus on R&D allowed Airbus to develop proprietary products, strengthen its product portfolio, and have an advantage over its competitors.

Global operations and diversified revenue base

Airbus is a global company that operates across many countries worldwide. The company has presence in 180 locations across Europe, the Americas, Asia-Pacific, the Middle East and Africa. The company

### **Airbus SE.** SWOT Analysis



operates its major production facilities in Germany, the US, Canada, France, the UK and Spain. It has a diversified revenue stream. In FY2022, Europe accounted for 41.3%, of the company's revenue, Asia-Pacific (26.2%), North America (23.1%), the Middle East (4.4%), Latin America (3.5%) and other countries (1.5%). Global presence coupled with diversified revenue base enables the company to take advantage of opportunities within any geographic segment, while at the same time not leaving it unduly vulnerable to region specific threats.

#### Increase in order backlog

The company has a backlog of military vehicles and aircraft orders from airlines and military agencies. At the end of FY2022, it has a total order backlog of EUR449,241 million, with an order intake of EUR14,842 million. Out of the total order backlog Airbus segment's accounted for 86% followed by Airbus Defence and Space with (9%), and Airbus Helicopters with (5%). The company's net commercial aircraft orders increased to 820 aircraft in FY2022. The company's Airbus Defence and Space segment reported an order intake of EUR13,660 million and Airbus Helicopters obtained a net order of over 362 helicopters.

#### Weakness

#### Increase in accounts receivable

The group reported an increase in its accounts receivable, which could affect the group's cash flow from operations. For the fiscal years ended FY2022 and FY2021, the group's accounts receivable and others stood at EUR9,994 million, and EUR8,872 million, respectively. Inability to recover dues from the market would significantly reduce its current assets, which hampers the company's cash flow and liquidity. The recovery of the company's accounts receivable would be a critical factor that influences its core earnings.

#### Opportunity

Contracts and partnerships ensure stable revenue growth

Airbus has secured a number of significant contracts throughout the year. In September 2023, Airbus Helicopters and PHI Group signed an agreement for 20 super-medium H175 helicopters and eight H160s to serve the energy market worldwide, including in the US. In August 2023, the company secured contract from the U.S. Army for US\$27.8 million, to upgrade the Army National Guard Security & Support Battalion Mission Equipment Package. In July 2023, the company secured contract from the Canadian government of US\$2.1 billion, for four newly-built Airbus A330 multi-role tanker transport aircraft (MRTT) and for the conversion of five commercial A330-200 aircraft.

Robust outlook for global military aircraft engines market

The increase in demand for new aircraft could aid the growth of the market. According to in-house research, the global military aircraft engine market is projected to grow at a CAGR of 4.5% to reach US\$16.7 billion by the end of 2028. The demand for military aircraft engine is expected to be due to the need to replace ageing aircraft and rotorcraft fleets, growing geopolitical rivalry, and engine refit and

### **Airbus SE.** SWOT Analysis



replacement programs. North America is expected to dominate the market with a share of 37.1% in 2028, followed by Asia-Pacific (24.1%) and Europe (21.6%) with the Middle East, Latin America and Africa expected to account for the remaining 17.2%. Over the forecast period, combat aircraft engine segment is expected to account for 54% of the total market in 2028, followed by transport aircraft engines (20%), rotorcraft engines (15%), and other aircraft engines (11%).

Positive outlook for global aerospace and defense sector

The aerospace and defense market is deemed to be the revenue accrued by manufacturers from civil and military aerospace and defense procurements. Defense electronics and military aerospace are covered by the defense segment; the civil aerospace segment includes civilian planes and space equipment but excludes military aircraft and related items. The global aerospace and defense sector has witnessed a strong growth in the last few years. The sector is expected to grow steadily posting stronger sales in the coming years. According to in-house research, the global aerospace and defense market is expected to reach US\$390,062.2 million by 2026. The US will likely account for 29.9% of the market, followed by Asia-Pacific (29.6%) and Europe (28.4%), Middle East (7.3%), and Rest of the World (4.9%). The systems and ordnance segment accounted for 44.8% of the market, followed by military aircraft (30.2%), naval vessels (15.6%), and military vehicles (9.4%). The company offers a range of products, services and solutions for the global aerospace and defense sector.

#### **Threat**

#### Dependence on subcontractors and suppliers

Airbus relies on other companies, including subcontractors and suppliers to provide and produce raw materials, integrated components and sub-assemblies, and production commodities and to perform some of the services that it provides to its customers. If one or more of the group's suppliers or subcontractors' experiences delivery delays or other performance problems, Airbus Group may be unable to meet commitments to its customers. If one or more of the raw materials on which the group depend (such as aluminium, titanium or composites) becomes unavailable or is available only at very high prices, the group may be unable to deliver one or more of its products in a timely fashion or at budgeted costs. In some instances, Airbus Group depends upon a single source of supply. Any service disruption from one of these suppliers, either due to circumstances beyond the supplier's control or as a result of performance problems or financial difficulties, could affect the company's ability to meet commitments to its customers or increase operating costs, which in turn would affect its profitability.

#### Export controls and other regulations

The export market is a significant market for Airbus. Many of the products Airbus designs and manufactures for military use are considered to be of national strategic interest. Consequently, the export of such products outside of Airbus' domestic markets may be restricted or subject to licensing and export controls. These controls are subjected notably by the UK, France, Germany and Spain, where Airbus carries out its principal military activities and by other countries where suppliers come from, for instance, the US. The export controls to which Airbus is subject may become more restrictive in the future. Reduced access to military export markets may have a material adverse effect on Airbus' business,

### **Airbus SE.** SWOT Analysis



financial condition and results of operations. In addition, Airbus is also subject to a variety of other governmental regulations that may adversely affect its business and financial condition, including, regulations relating to commercial relationships, and the use of its products and dealings with foreign officials. Furthermore, the group's ability to market new products and enter new markets may be dependent on obtaining government certifications and approvals in a timely manner. Although Airbus seeks to comply with all such regulations, even unintentional violations or a failure to comply could affect its business, financial condition and results of operations.

#### Competitive pressure

Airbus faces competition in its entire product categories with different companies. The major competitive factors include product and system performance, quality, service, warranty and indemnification terms, technology, design engineering capabilities, new product innovation and timely delivery. The company's major competitors include BAE Systems plc, Lockheed Martin Corp, The Boeing Company, Thales SA, Raytheon Co, Northrop Grumman Corporation, Dassault Aviation SA and Saab AB. Many of the company's competitors are significantly larger in terms of resources and market share and can offer a broader range of products. Some competitors have more extensive or more specialized engineering, manufacturing and marketing capabilities than Airbus. Competitors with greater financial resources may be better able to provide a broader range of financing alternatives to their customers in connection with sales of their products. Thus, strong competition could force the company to reduce prices, which in turn could affect the bargaining power of the company and strain its margins.

**Top Competitors** 



# **TOP COMPETITORS**

The following companies are the major competitors of Airbus SE.

BAE Systems plc
Dassault Aviation SA
General Dynamics Corporation
Lockheed Martin Corp
Northrop Grumman Corporation
RTX Corporation
Saab AB
Thales SA
The Boeing Company



## **COMPANY VIEW**

A statement by Mr. Rene Obermann, the Chairman of Airbus SE, is given below. The statement has been taken from the company's 2022 annual report.

Dear Shareholders, dear Stakeholders,

2022 proved to be a year of considerable geopolitical and economic uncertainty. In my remarks last year, I referenced what was then an emerging crisis on Europe's eastern borders. Regrettably, the conflict continues, demonstrating the fragility of global peace and underscoring the need for a renewed focus on defence as a prerequisite for sustainability and prosperity.

Russia's invasion of Ukraine has been a wake-up call for Europe. It has not only highlighted the essential role that defence plays in society but also how European nations need to work closely together and achieve even higher levels of strategic autonomy in this critical area. They have to remain strong and reliable partner countries within NATO and for other allies. Close cooperation is also required to ensure that Europe remains competitive in the rapidly evolving Space sector. Reflecting on the year for our industry, the lingering effects of the COVID pandemic, combined with the war in Ukraine, led to global disruption and underscored the need to ensure a robust supply chain, not overly dependent on any single source. Soaring energy prices and inflation impacted the global economy and forced central banks to raise interest rates sharply. This all led to stark increases in the cost of living for people around the world. Heightened geopolitical tensions outside of Europe also compounded the complex operating environment. Nevertheless, passenger traffic continued to recover globally, demonstrating the vital role air travel plays in connecting people and driving international trade.

At Airbus, commercial aircraft deliveries increased year-on-year, although fewer aircraft were delivered than originally targeted amid the difficult operating environment. In a promising development, some important defence contracts were signed that will safeguard EU nations' sovereignty over the coming decades, including the next phase of the Future Combat Air System. Meanwhile, the helicopters business had another successful year with higher deliveries. Overall, the Company reported increased revenues, free cash flow and EBIT Adjusted. Against this backdrop, the Board and its Committees met frequently during 2022. There were dedicated sessions to discuss topics of note, including the defence strategy, safety and cybersecurity. The Board also closely monitored developments in various legal proceedings and together with the Audit Committee supported management as it adjusted the 2022 guidance during the year. The Remuneration, Nomination and Governance Committee supported the search for a new Chief Financial Officer and new non-executive directors.

Recruiting people with key skills and retaining them – particularly in emerging technologies and cybersecurity – was a topic that we revisited several times. Airbus recognises the power of diversity, which drives creativity, innovation and problem solving, and continues to strive to be a competitive employer. Attracting the best talent will be of great importance in the years to come. Sustainability was a key theme that continued to resonate for the Board, specifically at meetings of the Ethics, Compliance and Sustainability Committee. Important topics such as Ethics and Compliance, our decarbonisation agenda, Human Rights and Inclusion and Diversity were frequently addressed at the highest level. Airbus is dedicated to leading the journey towards sustainable aerospace and coalescing a supportive ecosystem that embraces alternative fuels and enables disruptive technologies. We can't do this alone.

Company View



The right frameworks and incentives at a government level will be needed to improve both appetite and capacity for sustainable aviation fuel. However, the direction of travel is clear: at the ICAO 41st Assembly, Member States achieved an historic alignment with aviation industry bodies such as IATA and ATAG, adopting the long-term aspirational goal to reach 'net-zero carbon emissions by 2050'.

Board Members were highly motivated to take a closer look at certain Airbus facilities. A Board meeting took place on the Broughton site in the UK while visits were organised at Defence and Space facilities in Getafe (Spain), Manching (Germany) and Labège (France). These visits provide valuable insight into the hard work undertaken by employees to deliver on the Company's priorities. With the easing of health and travel protocols, members of the Board and management team were pleased to welcome shareholders in person at the 2022 Annual General Meeting in Amsterdam. This meeting approved Irene Rummelhoff's appointment to the Board as a non-executive director, bringing expertise in the fields of energy transition and renewables. Lord Drayson resigned from the Board on the date of the 2022 AGM to focus on his political and business interests, and we thank him for his engagement during his five years as a nonexecutive director.

At this year's AGM, the Board mandates of Ralph Crosby Jr., Mark Dunkerley and Stephan Gemkow are due for renewal and we are proposing a three-year term for Antony Wood. Antony replaced Lord Drayson on the Board in December 2022 and brings with him extensive experience of the aerospace industry and defence sector. Through our staggered director renewal process, we aim to ensure the Board has the right skills going forward.

In 2022, Airbus resumed paying dividends after a two-year hiatus that was necessary to maintain the Company's liquidity and financial strength during the COVID crisis. At this year's AGM, we will propose the payment of a higher gross dividend of € 1.80 per share, reflecting our commitment towards sustainable dividend growth. Finally, on behalf of the Board I salute the strong engagement of Airbus employees globally, from members of the Executive Committee setting the strategy right through to those joining at the very start of their careers. Together, we aim to ensure that Airbus remains resilient and continues to progress – with purpose.



# **LOCATIONS AND SUBSIDIARIES**

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Provence - Alpes- Cote d'Azur	Blagnac cedex
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