### Module 2: Physician Agency and Treatment Decisions

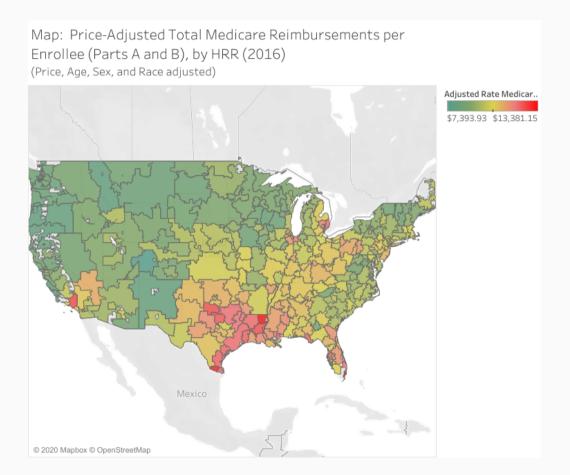
What is physician agency?

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# What is physician agency



## Variation in care



#### Wasteful?

- Estimates are that more than 30% of health care expenditures are "wasteful": (The Atlantic, 2013)
- Some clear areas of waste:
  - Payment differentials by location of treatment (policy quirks)
  - Better imaging with little benefit
  - Proton treatment (for some conditions)
  - Heart stents (for some patients)
  - Arthroscopic knee surgery

Many estimates of "waste" are after-the-fact. It's actually very hard to identify waste before-hand. Report on End-of-life Spending

# Physician Agency

#### Definition

Physicians are better informed about treatment decisions than patients, and so there exists some **agency** relationship between the two. For many conditions, patients can't treat themselves even if they wanted to.

## Setup

- ullet Denote quantity of physician services by x
- ullet Denote benefit of services to patient by B(x)
- ullet Patients pay (and physicians receive) a price of p for each unit of service x
- ullet Physicians incur cost  $oldsymbol{c}$  for each unit of care
- ullet Net benefit to patients is NB(x)=B(x)-px
- Physicians must choose quantity of care at least better than the patient's outside option,  $NB(x)=B(x)-px\geq NB^0$ .

## Solving the model

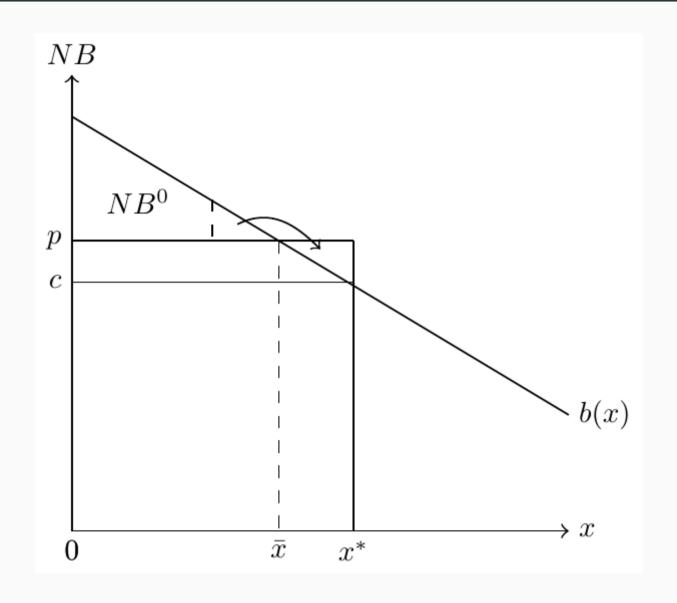
This two step approach applies when prices and quantity of care are variable. If the physician cannot set price, then we just work off of the constraint,  $B(x) - \bar{p}x = NB^0$ .

## In-class Problem: Physician agency

Denote the quantity of care consumed by x, and denote by B(x) the function that determines the benefit of care to the patient. Assume that the patient must pay the full price of care, px, so that their net benefit is NB = B(x) - px. Further assume that the physician can choose both x and y.

- 1. Find the patient's optimal  $oldsymbol{x}$ .
- 2. Draw the marginal benefit on a graph and note the price and patient's optimal quantity.
- 3. Find the physician's optimal x assuming  $NB^0=0$ .
- 4. Add the physician's optimal x to your graph and interpret the difference.

# Physician agency in a graph



## Example

Assume 
$$B(x)=8x^{1/2}$$
 ,  $NB^0=2$  , and  $c=1$  :

- 1. Find the physician's optimal level of x and p.
- 2. Find the patient's optimal level of x.
- 3. Draw this graphically.

#### Answer

First let's re-write the constraint such that  $px=8x^{1/2}$  and  $\pi=8x^{1/2}-2-x$ . The first order condition for x is then  $4x^{-1/2}-1=0$ , which is satisfied at  $x^*=16$ . Substituting this into the constraint,  $8x^{1/2}-px=2$  yields  $p=\frac{15}{8}$ .

But if they could choose on their own, the patient would prefer to maximize their net benefit. This would occur at  $4x^{-1/2}=p$ , which yields  $x=(32/15)^2\approx 4.5$  at p=15/8.