

# Module 2: Physician Agency and Treatment Decisions

What is physician agency?

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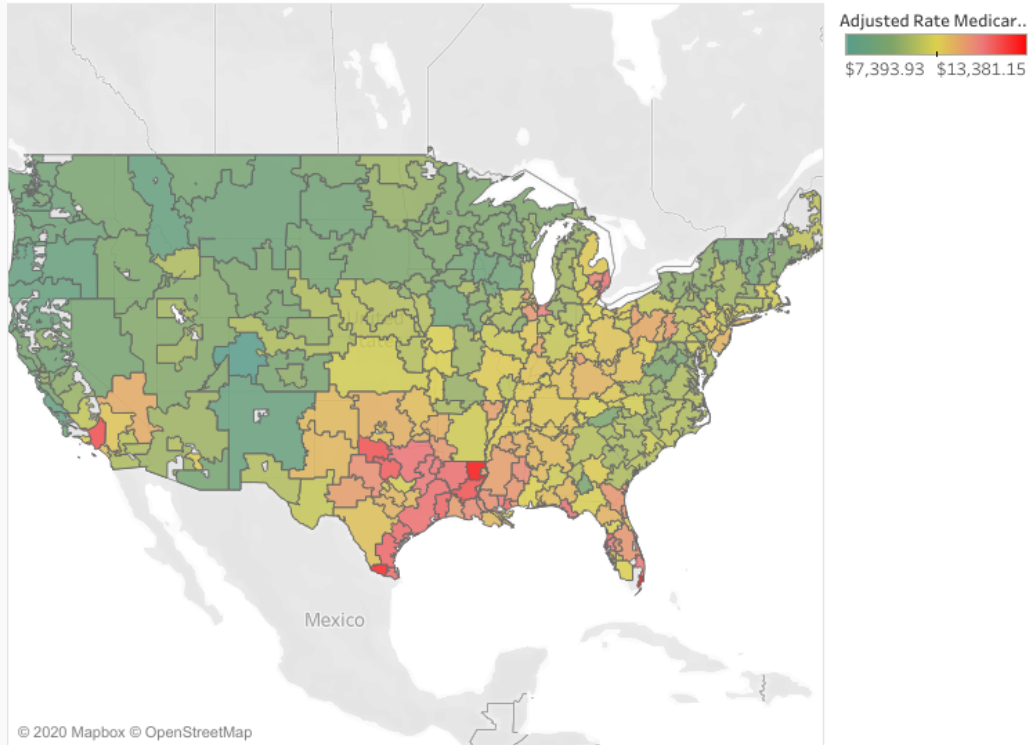
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# What is physician agency



# Variation in care

Map: Price-Adjusted Total Medicare Reimbursements per Enrollee (Parts A and B), by HRR (2016)  
(Price, Age, Sex, and Race adjusted)



# Wasteful?

- Estimates are that more than 30% of health care expenditures are "wasteful":  
(The Atlantic, 2013)
- Some clear areas of waste:
  - Payment differentials by location of treatment (policy quirks)
  - Better imaging with little benefit
  - Proton treatment (for some conditions)
  - Heart stents (for some patients)
  - Arthroscopic knee surgery

Many estimates of "waste" are after-the-fact. It's actually very hard to identify waste before-hand. [Report on End-of-life Spending](#)

# Physician Agency

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# Definition

Physicians are better informed about treatment decisions than patients, and so there exists some **agency** relationship between the two. For many conditions, patients can't treat themselves even if they wanted to.

# Setup

- Denote quantity of physician services by  $x$
- Denote benefit of services to patient by  $B(x)$
- Patients pay (and physicians receive) a price of  $p$  for each unit of service  $x$
- Physicians incur cost  $c$  for each unit of care
- Net benefit to patients is  $NB(x) = B(x) - px$
- Physicians must choose quantity of care at least better than the patient's outside option,  $NB(x) = B(x) - px \geq NB^0$ .

# Solving the model

This two step approach applies when prices and quantity of care are variable. If the physician cannot set price, then we just work off of the constraint,

$$B(x) - \bar{p}x = NB^0.$$

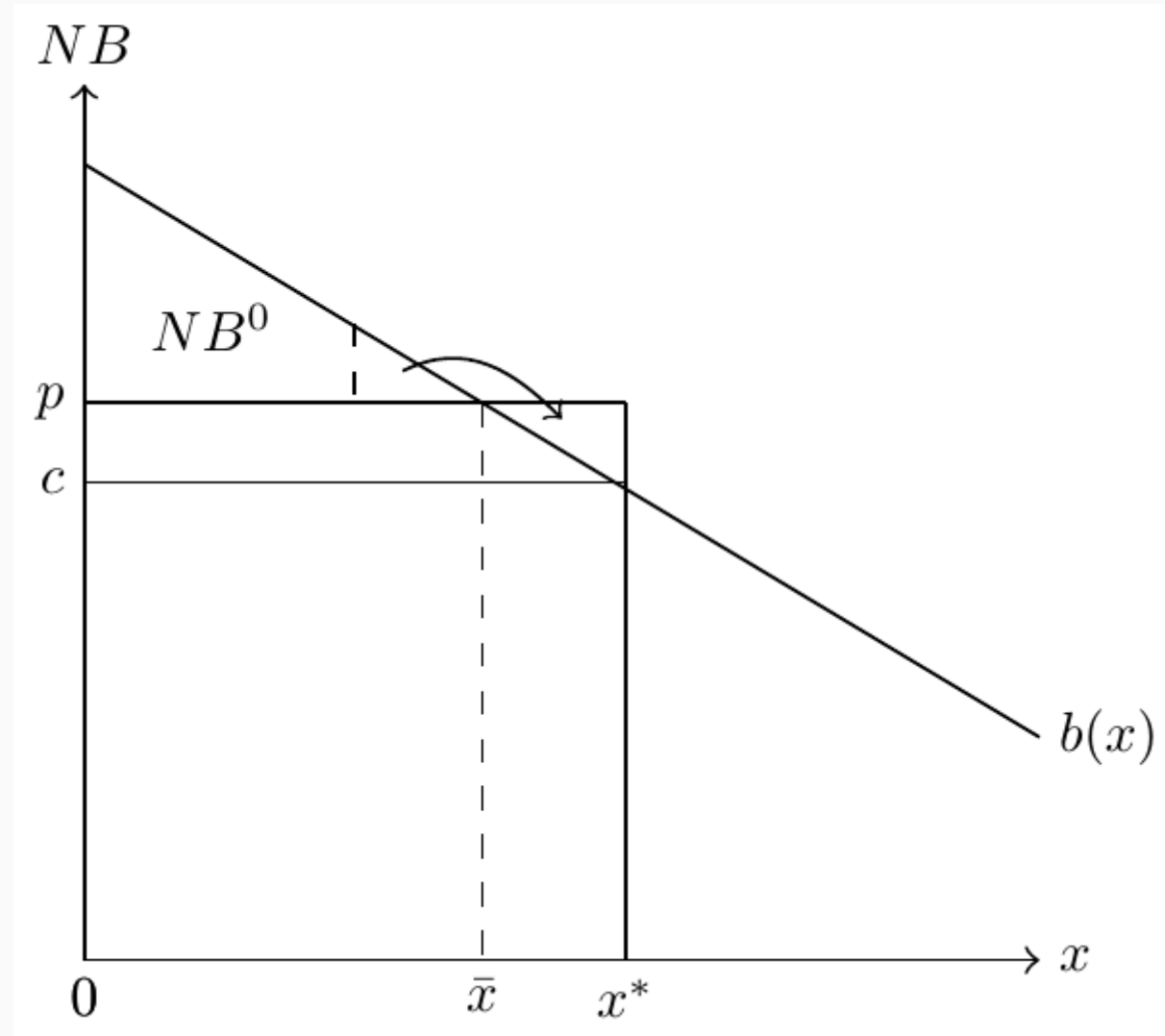


# In-class Problem: Physician agency

Denote the quantity of care consumed by  $x$ , and denote by  $B(x)$  the function that determines the benefit of care to the patient. Assume that the patient must pay the full price of care,  $px$ , so that their net benefit is  $NB = B(x) - px$ . Further assume that the physician can choose both  $x$  and  $p$ .

1. Find the patient's optimal  $x$ .
2. Draw the marginal benefit function on a graph and note the price and patient's optimal quantity. Assume that  $B'(x) > 0$  and  $B''(x) < 0$  (i.e., the marginal benefit function is positive and downward sloping).
3. Find the physician's optimal  $x$  assuming  $NB^0 = 0$ .
4. Add the physician's optimal  $x$  to your graph and interpret the difference.

# Physician agency in a graph



# Example

Assume  $B(x) = 8x^{1/2}$ ,  $NB^0 = 2$ , and  $c = 1$ :

1. Find the physician's optimal level of  $x$  and  $p$ .
2. Find the patient's optimal level of  $x$ .
3. Draw this graphically.

# Answer

First let's re-write the constraint such that  $px = 8x^{1/2}$  and  $\pi = 8x^{1/2} - 2 - x$ . The first order condition for  $x$  is then  $4x^{-1/2} - 1 = 0$ , which is satisfied at  $x^* = 16$ . Substituting this into the constraint,  $8x^{1/2} - px = 2$  yields  $p = \frac{15}{8}$ .

But if they could choose on their own, the patient would prefer to maximize their net benefit. This would occur at  $4x^{-1/2} = p$ , which yields  $x = (32/15)^2 \approx 4.5$  at  $p = 15/8$ .