FINANCIAL STATISTICS - Standalone

Year Share Capital Reserves 79445 152 10 1949-50 152 24 1949-50 152 24 1954-50 152 24 1954-50 312 24 1954-50 312 24 1954-50 312 64 1954-75 994 206 1974-75 994 206 198-80 4917 25926 1990-91 7375 28871 1990-93 3262 41931 1992-93 9262 41931 1992-93 1268 7122 1993-94 11268 7122 1994-95 18070 141396 1995-96 18070 14396 1995-97 18070 14396 1995-98 18070 14537 1996-97 18070 140537 1997-98 18070 140537 1996-90 18070 140537	8 Borrowings® h ₹ in lakh 2 126 0 126 0 281 0 281 0 281 0 283 0 283 0 283 0 1189 0 283 0 182 0 183 0 184 0 184 0 185 0 184		Net Block [#] ₹ in lakh 179 223 210 501	Gross revenue***	Expense		Profit before	Taxes	Distributable	Ordinary	per Ordinary	Ordinary
### ### ### ### ### ### ### ### #### ####	F	7 in lakh 229 288 288 302 701 701 863 863 863 864 864 864 864 864 864 864 864 864 864	₹ in lakh 179 223 210 501			Depreciation	taxes		profit for the year	Share (Basic)	Share	Share
152 152		229 288 288 302 701 863 863 3889 5878 20286 64972 99468 99468	223	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh	₹ in lakh
152 152 362	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	288 302 302 308 863 3089 5878 20286 64972 99468 99468	223 210 501	16	29	1	(13)	•	1	1	1	8.11
192 312 362		302 701 863 3089 5878 5878 50286 64972 99468 99468	210	116	107	6	1	1	1	0.07	1	7.83
312 94 94 94 1594 4917 7375 2262 7375 7375 2262 11288 9262 7375 11288 11288 11288 118070 118		701 863 3089 52028 64972 91843 99468	501	223	191	18	14	1	14	1.03	1	10.80
362 994 994 1594 1594 11594 11286 73375 2262 2262 11268 7 11268 118070 1		863 3089 5878 20286 64972 91843 99468		351	303	21	27	1	12	06.0	09'0	11.68
994 1594 1594 1594 1594 1575 2375 2340 1807 1		3089 5878 20286 64972 91843 99468	643	876	649	72	155	63	80		1.60	15.52
994 1594 4917 7375 2002 2002 1128 1128 1128 11807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1807 1215 1807 1215		5878 20286 64972 91843 99468	2390	3464	2652	201	611	250	309	3.82	1.60	18.06
1594 4917 7375 7375 9262 11268 11268 118070 18070 18070 18070 18070 18070 18070 18070 18070 18070 18070 121516 121516 21516 23456 23456 3		20286 64972 91843 99468	4432	5860	4421	513	926	364	434	5.97	2.00	31.80
4917 7375 7375 7375 7376 7376 7376 7377 7377		64972 91843 99468 147159	9715	13570	10429	896	2173	450	1204	12.34	2.50	53.70
7375 9262 9262 9262 11268 11288 18070 18070 18070 18070 18070 18070 18070 121516 21516 21516 23456 23456 23456 33566 335666 33566 33566 33566 33566 33566 33566 33566 33566 3356		91843 99468 147159	21293	30902	23172	2056	5674	1600	3612	8.29	3.00	62.73
7375 9262 11268 11288 18069 18070 1807		99468	33942	35202	27354	2403	5445	1000	3945	6.03	2.50	45.35
9262 11268 11268 118069 18070		147159	51179	41204	29580	2650	8974	3000	3974	8.10	3.00	50.45
11268 11288 18070 18070 18070 18070 18070 18070 18070 121516 21516 21516 23406 33406			98308	48743	34754	2623	11366	3871	6495	8.91	3.50	54.84
11288 18069 1 18070 1 18070 1 18070 1 18070 1 18070 1 18070 1 21516 1 21516 1 23406 3		207738	171930	64698	40424	2266	22008	200	16508	20.21	00'9	73.03
18069 18070 18070 18070 18070 18070 18070 21516 21516 21516 21516 23406		256582	183030	92443	59171	4601	28671	9	23165	25.38	0.50	92.00
18070 18070 18070 18070 18070 18070 18070 21516 21516 21516 21516 21516 21516 21516 21516 21516		286310	187603	155565	103420	10489	41656	2200	22231	21.83	0.50	72.72
18070 18070 18070 18070 18070 21516 21516 21516 21516 21516 21516 21516 21516 21516 21516 21516		305125	193962	162813	122372	11409	29032	3800	20487	13.96	0.50	79.42
18070 18070 18070 18070 21516 ^{®)} 21516 21516 21516 21516 21516 23406		312221	201843	166151	121432	11513	33205	4350	28863	15.97	0.50	88.28
18070 18070 18070 21516 ⁸⁰ 21516 21516 21516 23406		324630	203479	150030	117432	11615	20983	2816	18167		2.00	92.79
18070 18070 18070 21516 ⁸⁰ 21516 21516 21516 23406		306313	202244	165882	139190	12347	14345	2616	11729	6.50	2.00	93.73
18070 18070 21516 ⁽⁶⁾ 21516 21516 21516 21516 23406		309171	188436	173411	141518	13284	18609	2114	16495	9.13	2.00	105.36
21516 ^{a)} 21516 21516 21516 21516 23406		307638	181467	151605	118278	13321	20006	7324	12682	7.02	2.00	84.35
21516 ^{a)} 21516 21516 21516 21516 23406		289288	168441	170483	130588	13693	26202	6544	19658	10.88	5.50	89.81
21516 21516 21516 23406		324291	174145	272984	225961	14415	32608	10555	22053	10.25	5.50	94.48
21516		36/544	156239	322515	263451	137/0	45294	11239	34055	15.83	6.50	92.80
23406		394514	155097	3/3461	308481	13893	5108/	15784	35303	16.41	00.7	111.07
22400	1041//	3/2583	1514/4	426923	348504	1 4876	115710	18963	44421	50.02	00.8	157.64
22523		763877	19/375	670707	79007	16303	70099	20102	74910	10.25	00.6	152.0
25555		741969	183009	576975	499443	18719	58813	15335	43478	18 38	00.6	176.07
25482		771822	192763	656776	580460	20446	55870	15021	40849		10.00	186.09
	336709	839127	208104	846375	747472	22468	76435	17775	58660	23.03	10.00	193.73
2012-13 25482 505250	371640	914847	205984	897412	793447	21429	82536	18205	64331	25.25	10.00	208.33
25482		895153	203713	911890	839120	15882	56888	13281	43607	17.12	10.00	223.79
25482		895038	197529	1053087	948407	19271	85409	21612	63797	25.04	12.50	237.22
25482		848385**	205270	1093794	985888	19879	88027	21407	66620	26.15	10.00	317.41
25482		819678**	213340	863080	747132	16988	09686	29689	69271	27.19	11.00	347.60
25482		965720"	169824	908530	639087	13913	255530	78834	176696	69.36	22.00	444.51
72487	,	936950	277718	516235	381060	14323	120852	2,3878	90974	35./1	12.50	463.04
25482		828403	277121	935752	224562	14950	696240	12218	684022	268.50	11.00	470.15
25482		296887	310391	321803	240674	19732	61397	13486	47911	18.81	10.00	520.39
25482	325	1201262"	368256	399886	278884	22241	98761	20111	78650	31.46	12.50	602.24
25482		1599182***	444100	523100	3/2100	24500	126500	12000	102/00	40.31	17.50	627.73
2023-24 23462 1647000	00011	1003902	229/00	460900	000000	00000	000101	12000	00000	71.00	15.00	10.000/

⁽a) Includes the balance lying in share capital suspense account amounting to ₹ 3446 lakh.

From year ended March 31, 2016 onwards, the Company has followed Ind AS

were neded March 31, 2011 onwards borrowing include non-current (long-term) borrowing + non-current (lases + current (short-term) borrowing + current maturity of non-current (long- term) borrowing and leases

From year ended March 31, 2011 onwards net block includes capital work-in-progress + capital advances

[&]quot;Capital Employed: Till 2021-22: total assets minus current liabilities plus current (short-term) borrowing plus current maturities of non-current (long-term) borrowing and finance lease obligations minus investment in

^{**}Capital Employed: From 2022-23: Equity (including Reserves) + Borrowings (including leases)

^{***}including other income and exceptional gains





FINANCIAL STATISTICS - Standalone

Equity Shares Issu	ed on Conversion	Equity Shares Issued on Conversion of Bonds/Debentures		Rights Issue			Bonus Issue	
	₹in lakh	Premium			₹ in lakh			₹ in lakh
982-83	116	₹8/- per share	1954-55	1 for 2 at par	48	1966-67	1 for 10	30
983-84	300	₹ 10/- per share	1957-58	4 for 5 at par	112	1968-69	3 for 10	100
984-85/1985-89	009	₹ 30/- per share	1961-62	1 for 5 at Prem Re. 0.5 per share	20	1970-71	1 for 5	87
987-88	725	₹ 40/- per share	1972-73	1 for 5 at Prem Re. 0.5 per share	104	1974-75	1 for 2	311
987-88	725	₹ 60/- per share				1985-86	2 for 5	777
992-93	1960	₹ 40/- per share				1990-91	1 for 2	2458
993-94	1960	₹ 40/- per share				1995-96	3 for 5	7779
2007-08	1889	₹220.78/- per share						
60-800	117	₹220.78/- per share						
2009-10	808	₹220.78/- per share						
	9201				314			10540

FINANCIAL STATISTICS - Consolidated

	Net Worth per Ordinary Share	₹ in lakh	103.11	119.52	158.96	202.81	193.89	214.00	248.72	251.75	218.46	217.92	269.05	310.42	435.78	484.43	506.27	560.93	716.48	774.11	873.02	847.63
	per Ordinary Share (Basic)	₹in lakh	19.91	23.62	43.51	27.59	25.61	26.10	32.88	15.72	(40.51)	23.41	30.25	38.98	95.51	45.38	275.02	10.06	49.37	90.95	10.52	9.23
	Profit for the Year	₹in lakh	42834	50804	96440	64810	60591	65347	83759	40040	(103200)	59646	77058	99311	243308	115591	700633	25637	125762	231700	26800	23500
(SNOI	Share of Profit/ (Loss) in JV and Associate	₹ in lakh	1	1	1	1	1347	'	(246)	(308)	(333)	(540)	1489	1562	4923	9921	2749	2562	21594	(2000)	5400	15400
ED OPERAT	Minority	₹ in lakh	1	1	1	11171	13114	19257	19946	20703	22100	20553	23558	24099	26941	23094	22182	17985	14751	11700	16700	15200
ISCONTINU	Taxes	₹ in lakh	17231	24009	21147	15751	20932	27492	34392	30252	28878	35112	28732	41807	56935	34359	17933	19777	27979	28800	38100	18100
CAPITAL ACCOUNTS REVENUE ACCOUNTS (INCLUDING DISCONTINUED OPERATIONS)	Profit before Taxes	₹ in lakh	9009	74813	117587	91732	93290	112096	138343	91303	(51889)	115851	127859	163655	322261	163123	737999	60837	146898	274200	76200	41400
ACCOUNTS (IN	Depreciation	₹ in lakh	18404	27388	31383	42264	44678	45105	50868	53388	47124	46314	57137	55244	53059	57139	66647	75932	80612	89200	98000	112300
REVENUE	Expenses	₹in lakh	346846	504082	528813	1166716	845176	979211	1232095	1400520	1641748	1606708	1579960	1327495	1218260	1020023	874949	906653	1062033	1337300	1310400	1349700
	Gross Revenue***	₹in lakh	425315	606283	677783	1300712	983144	1136412	1425027	1545211	1636983	1768873	1764956	1546394	1593580	1240285	1679595	1043422	1289543	1700700	1484600	1503400
	Goodwill on Consolidation	₹ in lakh	70749	76324	464924	562128	532470	563242	635874	662702	672261	669269	176193	169841	173185	181103	195423	191774	197084	210900	218900	851100
	Net block*	₹ in lakh	277941	305605	337121	376696	383096	449047	495141	468350	476215	460432	1202595	1183144	1157090	1262173	1436751	1468100	1585631	1753300	1801300	1939200
UNTS	Capital Employed	₹ in lakh	430024	469081	885172	1122734	1007837	1161268	1381258	1532813	1480479	1481024	2164099**	2109338**	2320108"	2431680**	2470486**	2541829**	2991133**	2693782##	2867682##	2957282##
CAPITAL ACCOUNTS	Borrowings*	₹in lakh	182769	186420	480669	628381	499372	569972	706073	838400	839306	837884	909042	744256	641825	614343	770237	693293	702459	629600	556300	707200
	Minority Interest	₹in lakh	1	1	4234	15219	35006	40645	44809	53614	65522	67349	259846	262389	271716	291467	76377	85260	90450	92100	87300	90700
	Reserves	₹ in lakh	200419	235666	348439	453455	447310	519687	608145	615874	531069	529689	659950	765342	1084689	1208645	1264284	1403515	1799807	1946600	2198600	2133900
	Share Capital	₹ in lakh	21516	21516	23406	23523	24332	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482	25482
	Year		2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16®	2016-17®	2017-18®	2018-19®	2019-20®	2020-21®	2021-22®	2022-23®	2023-24®	2024-25®

From year ended March 31, 2011 onwards, borrowing include non-current (long-term) borrowing + non-current leases + current (short-term) borrowing + current of non-current (long-term) borrowing and leases

From year ended March 31, 2011 onwards, net block includes capital work-in-progress + intangible assets held under development + capital advances [®]From year ended March 31, 2016 onwards, the Company has followed Ind AS

[&]quot;Capital Employed: Till 2021-22: Total Assets minus current liabilities plus current (short-term) borrowing plus current Maturities of non-current (long-term) borrowing and finance lease obligations

^{***}Capital Employed: From 2022-23: Equity (including Reserves) + Non-controlling Interest + Borrowings (including leases)

^{***}including other income and exceptional items

Abbreviations

3R – Reduce, Reuse, and Recycle

AA – Affirmative Action

ABAC – Anti Bribery and Anti-Corruption

ADIT – Advanced Diploma in International Taxation

ADR – American Depository Receipts

AI - Artificial Intelligence

AIF - American India Foundation

AML – Anti-Money Laundering

ANSAC - American Natural Soda Ash Corporation

ASL - Allied Silica Limited

ATS - Apprentice Training School

B2B – Business to Business

B2C – Business to Consumer

BCIU – Business Council for International Understanding

BCP – Business Continuity Plan

Bn - Billion

BNG – Biodiversity Net Gain

BRSR – Business Responsibility and Sustainability Report

BSC – Balanced Scorecard

BSE – Bombay Stock Exchange

BSL – British Salt Limited

BU – Business Unit

CAGR – Compound Annual Growth Rate

CAPEX – Capital Expenditure

CARO - Companies Auditor's Report Order

CCM – Comparable Companies Method

CCS – Carbon Capture and Storage

CCU – Carbon Capture and Utilisation

CDP – Carbon Disclosure Project

CDSL – Central Depository Services

CEC – Chief Ethics Counsellor

CEO – Chief Executive Officer

CESTAT – Customs, Excise & Service Tax Appellate Tribunal

CFBC – Circulating Fluidised Bed Combustion

CFD – Contract for Differences

CFHAG - Coal Fired Hot Air Generator

CFHR - Cash Flow Hedge Reserve

CFO – Chief Financial Officer

CFS - Consolidated Financial Statements

CGST – Common Goods and Services Tax

CGU – Cash Generating Unit

CH, - Methane

CHP - Combined Heat and Power

CHRO – Chief Human Resource Officer

CIA – Chemicals Industry Association

CIC – Core Investment Company

CII – Confederation of Indian Industry

CIN – Corporate Identification Number

CIR – Credit Information Report

CIT – Collective Investment Trust

CLI - Crop Life India

CO - Carbon Monoxide

CO, - Carbon dioxide

CoE – Centre of Excellence

CORE – Certificate of Readiness

COSO – Committee of Sponsoring Organisations

CPI – Consumer Price Index

CRISIL - Credit Rating Information Services of India Limited

CRM – Customer Relationship Management

CSA – Corporate Sustainability Assessment Score

C-SAFE – Centre of Excellence for Sustainable Agriculture and Farm Excellence

C-SCAPES – Centre for Sustainable Conservation Action for Protection of Ecosystems of the Seas

CSHL - Cheshire Salt Holdings Limited Group

CSI - Customer Satisfaction Index

CSIR - Council of Scientific and Industrial Research

CSM – Custom Synthesis Manufacturing

CSMCRI - Central Salt and Marine Chemicals Research Institute



CSMS – Contractor Safety Management System **ERP** – Enterprise Resource Planning **CSPC** – Coastal Salinity Prevention Cell **ERT** – Emergency Response Team **CSR** – Corporate Social Responsibility **ESAPA** – European Soda Ash Producers Association CST - Central Sales Tax ESG - Environmental, Social, and Governance **CSTR** – Continuous Stirred Tank Reactor **ESP** – E-Voting Service Provider **CWIP** – Capital Work-In-Progress **ESRS** – European Sustainability Reporting Standards CY - Calendar Year ETP - Effluent Treatment Plant **D&I** – Diversity and Inclusion **EU** – European Union **D/E** – Debt and Equity **EV** – Electric Vehicle **EVP** – Employee Value Proposition **DA** – Dearness Allowance **DATOM™** – Data and Analytics Target Operating Model FAMI QS - Feed Additives and Pre-mixture Quality System **DC** – Designated Consumers FAQ - Frequently Asked Questions **DDP** – Delivered Duty Paid FCTR – Foreign Currency Translation Reserve Dec - December FDA – Food and Drug Administration **DECA** – Sodium Carbonate Decahydrate FEMA – Foreign Exchange Management Act FGT - Flue Gas Treatment **DEI** – Diversity, Equity and Inclusion **DIN** – Director Identification Number **FLN** – Foundational Literacy and Numeracy **DJSI** – Dow Jones Sustainability Index FMEA - Failure Mode and Effects Analysis **DMM** – Data Maturity Model **FOS** – Fructooligosaccharides **DP** – Depository Participants **FPC** – Farmer Producer Company **DP ID** – Depository Participant Identification FSSC - Food Safety System Certification **DR** – Disaster Recovery FTA - Free Trade Agreement DSIR - Department of Scientific and Industrial Research, Ministry of FVLCS - Fair Value Less Costs to Sell Science and Technology **FVTOCI** – Fair Value Through Other Comprehensive Income **DVA** – Digital Value Acceleration **FVTPL** – Fair Value Through Profit or Loss **EBIT** – Earnings before Interest and Taxes FY - Financial Year EBITDA – Earnings Before Interest, Taxes, Depreciation and g-Gram Amortization **GAAP** – Generally Accepted Accounting Principles **E-BMR** – Electronic Batch Manufacturing Record GBP - Great British Pound **ECE** – Early Childhood Education **GDP** – Gross Domestic Product **EIGA** – European Industrial Gases Association **EIR** – Effective Interest Rate **GDPR** – Global Data Protection Regulation **GDR** – Global Depository Receipts **EMDE** – Emerging Markets and Developing Economies EP/USP - European Pharmacopoeia/ United States Pharmacopoeia **GEDG** – Green Earth Development Group **GGBS** – Ground Granulated Blast Slag **EPR** – Extended Producer Responsibility GHG - Green House Gases **EPS** – Earnings Per Share **ERM** – Enterprise Risk Management **GITA** – Global Innovation And Technology Alliance

TATA CHEMICALS

GJ – Gigajoule **GPS** – Global Positioning System **GRI** – Global Reporting Initiative **GSTR** – Goods and Services Tax Return **HAP** – Hazardous air pollutants **HAZOP** – Hazard and Operability Study **HDS** – Highly Dispersible Silica **HFC** – Hydrofluorocarbon HFUK - Homefield Pvt. UK Limited HIRA - Hazard Identification and Risk Assessment **HR** – Human Resources **HSG** – Health and Safety Guidance **HUF** – Hindu Undivided Family IBBI - Insolvency and Bankruptcy Board of India **IBC** – Insolvency and Bankruptcy Code IC - Innovation Centre IC - Internal Committee ICAI - Institute of Chartered Accountants of India ICSI – Institute of Company Secretaries of India **ID** – Independent Director IEPF – Investor Education and Protection Fund **IFCI** – Industrial Finance Corporation of India **IGST** – Integrated Goods and Services Tax **IICA** – Indian Institute of Corporate Affairs **IIoT** – Industrial Internet of Things IIP - Index of Industrial Production IIRC - International Integrated Reporting Council IIT - Indian Institute of Technology **ILO** – International Labour Organisation IMACID - Indo Maroc Phosphore SA IMF - International Monetary Fund **Ind AS** – Indian Accounting Standards INR - Indian Rupee **INVEST** – Increase Value, Enhance Skills for Tomorrow **IR** – Integrated Reporting

ISIN - International Securities Identification Number **ISO** – International Organisation of Standardisation IT – Information Technology ITAT - Income Tax Appellate Tribunal ITC - Input Tax Credit ITI - Industrial Training Institute JSA - Job Safety Analysis JV - Joint Ventures **Kg** – Kilogram Kg/ha - Kilograms Per Hectare KMP - Key Managerial Personnel **KPI** – Key Performance Indicators **KT** – Kilo Tonnes **KYC** - Know Your Customer LaaS – Literacy as a Service **LAMP** – Lifestyle Asset Management Program LAN – Local Area Network **LATAM** – Latin America LCA - Life Cycle Assessments **LEAD** – Leadership, Ecosystem, Awareness, Data **LEC** – Local Ethics Counsellors **LEP** – Learning Enhancement Program LGBTQIA+ - Lesbian, Gay, Bisexual, Transgender, Queer, Intersex, Asexual, and Aromatic/agender **LIBOR** – London Interbank Offered Rate **LLC** – Limited Liability Corporation **LLP** – Limited Liability Partnership **LOLT** – Language of Learning and Teaching LOPA - Layers of Protection Analysis **LSEP** – Lostock Sustainable Energy Plant LSS – Lean Six Sigma LTIFR - Lost Time Injury Frequency Rate MAT – Minimum Alternate Tax MBPA - Mumbai Port Authority MCA - Ministry of Corporate Affairs MD - Managing Director

MIKE - Most Innovative Knowledge Enterprise

iPads – Internet Packet Assembler Disassembler

IRO - Impact-Risk-Opportunity





MIT - Massachusetts Institute of Technology **ODR** – Online Dispute Resolution ML – Machine Learning PAN - Permanent Account Number PAT - Profit After Tax Mn MT - Million Metric Tonnes **PBT** – Profit Before Tax MoU - Memorandum of Understanding MS – MicroSphere Silica PCR - Passenger Car Radial MSDS - Material Safety Data Sheet **PDV** – Pure Dried Vacuum MSHA – Mine Safety and Health Administration **PFC** – Perfluorocarbons MSME - Micro, Small and Medium Enterprises PHA - Process Hazard Analysis MSMED - Micro, Small, and Medium Enterprises Development Act PII - Personally Identifiable Information MT - Metric Tonnes PIT - Prohibition of Insider Trading MTC - Malnutrition Treatment Centre **PM** – Particulate Matter MTPA – Metric Tonnes Per Annum PoD - Proof of Delivery MUFG - Mitsubishi UFJ Financial Group POP – Persistent Organic Pollutants matter **POSH** – Prevention of Sexual Harassment MUW - MakeUp Water **NA** – Not Applicable PPE - Property, Plant and Equipment **NAE** – National Academy of Engineering **PPP** – Purchasing Power Parity **NAV** – Net Asset value **PSI** – Process Safety Index NCD - Non-Convertible Debentures **PSRM** – Process Safety and Risk Management **NCI** – Non-Controlling Interests PwD - Persons with Disability **NE - NID - Non-Executive Non Independent Director QMS** – Quality Management System **NF**, – Nitrogen Trifluoride **R&D** – Research and Development **NGC** – National Green Corps **RCA** – Root Cause Analysis NGO - Non- Government Organisations **RE** – Renewable Energy NGRBC - National Guidelines on Responsible Business Conduct RHA - Rice Husk Ash NIOS - National Institute of Open Schooling RICH - Rallis Innovation and Chemistry Hub NIT - National Institute of Technology **RMC** – Risk Management Committee NO - Nitric Oxide RO - Reverse Osmosis NoD - Normalisation of Deviation **ROCE** – Return on Capital Employed **NPS** – Net Promoter Score RPFC - Regional Provident Fund Commissioner NRC - No Report Certificate RTA - Registrar and Transfer Agent NRC - Nomination & Remuneration Committee **SA** – Standards on Auditing NRI - Non-Resident Indian **SAM** – Standard Ash Magadi **NSDL** – National Securities Depository Limited **SAP BTP** – SAP Business Technology Platform SAs – Statistical Analysis System NSE - National Stock Exchange of India

OAVM – Other Audio Visual Means

OCI – Other Comprehensive Income

Tata Chemicals

SBTi - Science Based Targets Initiative

SASB – Sustainability Accounting Standards Board

TATA CHEMICALS

SC – Schedule Caste TCL – Tata Chemicals Limited **SCADA** – Supervisory Control and Data Acquisition TCML - Tata Chemicals Magadi Limited **SCM** – Supply Chain Management TCNA – Tata Chemicals North America **SCORES** – SEBI Complaints Redress System **TCO** –Total Cost of Ownership **SCRA** – Securities Contracts (Regulation) Act **TCoC** – Tata Code of Conduct **SDGs** – Sustainable development Goals TCPL - Tata Consumer Products Limited **SDM** – Strategic Delivery Model TCS – Tata Consultancy Services SE – Stock Exchange TCSAP - Tata Chemicals Soda Ash Partners SE Asia - South East Asia TCSAPH – Tata Chemicals (Soda ash) Partners Holdings SEBI - Securities and Exchange Board of India TCSRD - Tata Chemicals Society for Rural Development **SEC** – Securities and Exchange Commission TDS - Tax Deducted at Source **SEDA** – Suspense Escrow Demat Account **TERI** – The Energy and Resource Institute **SF**₄ – Sulfur Hexafluoride **TMTC** – Tata Management Training Centre SHES – Safety, Health, Environment and Sustainability TRIFR - Total Recordable Injury Frequency Rate SHG – Social Help Group TRMG – Treasury Risk Management Group **SHINE** – Seamlessly Harnessing Internal Expertise TVO - Total value of Ownership **SIF** – Serious Injury and Fatality **UDIN** – Unique Document Identification Number SIL - Safety Integrity Level **UK** – United Kingdom SJR - Steam Jet Refrigeration **UKETS** – United Kingdom Emission Trading Scheme **SO** – Sulfur Monoxide **UN SDG** – United Nations Sustainable Development Goals **SOFR** – Secured Overnight Financing Rate **UNGC** – United Nations Global Compact **SONIA** – Sterling Overnight Index Average **US** – United States **SOP** – Standard Operating Procedure **USA** – United States of America **SPC** – Statistical Process Control **USD** – United States Dollars **SPM** – Suspended Particulate Matter **VAPT** – Vulnerability Assessment and Penetration Testing **SRC** – Stakeholders Relationship Committee VAT - Value Added Tax ST - Schedule Tribes **VC** – Video Conferencing **STEM** – Science, technology, Engineering, and Mathematics VFD - Variable Frequency Drive **SWOT** – Strengths, Weakness, Opportunities and Threats **VIU** – Value in Use **TAAP** – Tata Affirmative Action Policy **VOC** – Volatile Organic Compound **TBEM** – Tata Business Excellence Model **VSD** – Variable Speed Drives VUCA - Volatile, Uncertain, Complex and Ambiguous TBExG – Tata Business Excellence Group TBR – Truck Bus Radial **WBCSD** – World Business Council for Sustainable Development TBT - Tool Box Talk WCE - Weed Control Efficiency WLDS - Weak Liquor Distillation System TCE - Tata Chemicals Europe

ZTNA – Zero Trust Network Architecture

TCIPL - Tata Chemicals International Pte. Limited

TCEL – Tata Chemicals Europe Limited