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***Feedback***

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](https://www.scrum.org/Scrum-Guide) on Scrum.org and take this assessment again to improve your score.  
  
Ken Schwaber

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Correctly answered Correctly answeredIncorrectly answered Incorrectly answeredMissed correct option Missed correct option

[All Questions**14** Correct**3** Partially Correct**13** Incorrect](https://www.classmarker.com/online-test/results/)

**Question 1 of 30**

Who is required to attend the Daily Scrum?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **E)**  
**Note:** This question displayed answers in random order during the test.

Missed correct answer

**A)**

The Developers.

**B)**

The Developers and Product Owner.

**C)**

The Scrum Team.

**D)**

The Developers and Scrum Master.

Incorrect answer

**E)**

The Scrum Master and Product Owner.

***Feedback***

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers, they will need to be at the Daily Scrum.

**Question 2 of 30**

**True or False:** Scrum has a role called "project manager."

Correct answer: **B)**  
You chose: **A)**

Incorrect answer

**A)**

True

Missed correct answer

**B)**

False

***Feedback***

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

**Question 3 of 30**

The timebox for a Daily Scrum is?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

The same time of day every day.

Correct answer

**B)**

15 minutes.

**C)**

Two minutes per person.

**D)**

15 minutes for a 4-week sprint. For shorter Sprints it is usually shorter.

**E)**

4 hours.

***Feedback***

The Daily Scrum is a 15-minute event for the Developers of the Scrum Team. The Scrum Master serves the Scrum Team by ensuring that all Scrum events take place and are positive, productive, and kept within the timebox.

**Question 4 of 30**

The CEO asks the Developers to add a "very important" item to a Sprint that is in progress. What should the Developers do?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

Inform the other members of the Scrum Team so the team can decide what to do.

**B)**

Add the item to the current Sprint without any adjustments.

**C)**

Add the item to the next Sprint.

**D)**

Add the item to the current Sprint and drop an item of equal size.

***Feedback***

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Developers.

**Question 5 of 30**

Upon what type of process control is Scrum based?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

Defined

Correct answer

**B)**

Empirical

**C)**

Complex

**D)**

Hybrid

***Feedback***

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

**Question 6 of 30**

When is a Sprint over?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

When the timebox expires.

**B)**

When all the tasks are completed.

**C)**

When the Product Owner says it is done.

**D)**

When all Product Backlog items meet their Definition of Done.

***Feedback***

Sprints are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

**Question 7 of 30**

Which of the following services is appropriate for a Scrum Master in regard to the Daily Scrum?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

Facilitate in a way that ensures each team member has a chance to speak.

Correct answer

**B)**

Teach the Developers to keep the Daily Scrum within the 15 minute timebox.

**C)**

Lead the discussions of the Developers.

**D)**

Ensure that all 3 questions have been answered.

**E)**

All answers apply.

***Feedback***

The Scrum Master ensures that the Developers have the event, but the Developers are responsible for conducting the Daily Scrum. The Scrum Master teaches the Developers to keep the Daily Scrum within the 15-minute timebox. The Scrum Master enforces the rule that only Developers participate in the Daily Scrum.

**Question 8 of 30**

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **A)**

Incorrect answer

**A)**

Without a new vocabulary as a reminder of the change, very little change may actually happen.

**B)**

The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.

**C)**

Management may feel less anxious.

Missed correct answer

**D)**

All of the above.

**Question 9 of 30**

How much work must the Developers complete for each Product Backlog item they select for a Sprint?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

As much as it can fit into the Sprint.

Correct answer

**B)**

Enough so that each Product Backlog item they select meets the Definition of Done.

**C)**

All development work and at least some testing.

**D)**

Analysis, design, programming, testing and documentation.

***Feedback***

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

**Question 10 of 30**

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **C)**  
**Note:** This question displayed answers in random order during the test.

**A)**

The Developers.

Missed correct answer

**B)**

The Product Owner and the Developers.

Incorrect answer

**C)**

The Product Owner and all stakeholders.

**D)**

The Scrum Master, the project manager, and the Developers

***Feedback***

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

**Question 11 of 30**

What does it mean to say that an event has a timebox?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

The event must happen at a set time.

Correct answer

**B)**

The event can take no more than a maximum amount of time.

**C)**

The event must happen by a given time.

**D)**

The event must take at least a minimum amount of time.

***Feedback***

Timeboxed events are events that have a maximum duration.

**Question 12 of 30**

What is the recommended size for a Scrum Team?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

Typically 10 or fewer people.

**B)**

9.

**C)**

7 plus or minus 2.

**D)**

Minimum of 7.

***Feedback***

A Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Generally smaller teams communicate better and are more productive

**Question 13 of 30**

What is the role of Management in Scrum?  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **D)**  
**Note:** This question displayed answers in random order during the test.

**A)**

Continually monitor staffing levels of the Scrum Team.

**B)**

Identify and remove people that are not working hard enough.

**C)**

Monitor the progress of the Developers on the Scrum Team.

Correct answer

**D)**

Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-management, bottom-up intelligence, and intelligent release of software.

***Feedback***

Management has no active role in the actual product development through Scrum. However, management external to the Scrum Team is relevant in setting the vision and strategy to guide the overall direction of the organization.

**Question 14 of 30**

A Scrum Team consists of the following:  
  
**(choose the best three answers)**

Correct answer: **A) B) D)**  
You chose: **A) B)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

Product Owner

Correct answer

**B)**

Developers

**C)**

Customers

Missed correct answer

**D)**

Scrum Master

**E)**

Users

***Feedback***

The Scrum Team consists of one Scrum Master, one Product Owner, and Developers.

**Question 15 of 30**

**True or False:** It is mandatory that the product Increment be released to production at the end of each Sprint.

Correct answer: **B)**  
You chose: **A)**

Incorrect answer

**A)**

True

Missed correct answer

**B)**

False

***Feedback***

The product Increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

**Question 16 of 30**

When many Scrum Teams are working on a single product, what best describes the Definition of Done?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **C)**  
**Note:** This question displayed answers in random order during the test.

**A)**

It depends.

Missed correct answer

**B)**

All Scrum Teams must have a Definition of Done that makes their combined Increment valuable and useful.

Incorrect answer

**C)**

Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.

***Feedback***

The Increment must be valuable and useful. This means that when many Scrum Teams are working on a single product, they are expected to adhere to a single Definition of Done for the Increment.

**Question 17 of 30**

Which statement best describes the Sprint Review?  
  
**(choose the best answer)**

Correct answer: **C)**  
You chose: **C)**  
**Note:** This question displayed answers in random order during the test.

**A)**

It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

**B)**

It is a mechanism to control Developer activity during a Sprint.

Correct answer

**C)**

It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

***Feedback***

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.

**Question 18 of 30**

When does the next Sprint begin?  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **C)**  
**Note:** This question displayed answers in random order during the test.

**A)**

When the Product Owner is ready.

**B)**

Next Monday.

Incorrect answer

**C)**

Immediately following the next Sprint Planning.

Missed correct answer

**D)**

Immediately after the conclusion of the previous Sprint.

***Feedback***

A new Sprint starts immediately after the conclusion of the previous Sprint.

**Question 19 of 30**

Select three incorrect, untrue, or misleading statements about Scrum?  
  
**(choose the best three answers)**

Correct answer: **A) C) E)**  
You chose: **B) C) D)**  
**Note:** This question displayed answers in random order during the test.

Missed correct answer

**A)**

Scrum is like traditional processes but with self-organization to replace Project Managers.

Incorrect answer

**B)**

Scrum is based on empirical process control theory.

Correct answer

**C)**

Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.

Incorrect answer

**D)**

Each component of Scrum serves a specific purpose and is essential to your ability to use Scrum to develop complex products.

Missed correct answer

**E)**

Scrum is a framework that eliminates complexity.

**F)**

Scrum is a framework for developing and sustaining complex products.

***Feedback***

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
2. Scrum does not eliminate the complexity that is inherent in delivering a product in today’s world, instead it offers a framework for dealing with complexity. By regularly delivering Increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-managing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

**Question 20 of 30**

Which statement best describes a Product Owner's responsibility?  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Incorrect answer

**A)**

Keep stakeholders from distracting the Developers.

**B)**

Directing the Developers.

**C)**

Managing the project and ensuring that the work meets the commitments to the stakeholders.

Missed correct answer

**D)**

Optimizing the value of the work the Scrum Team does.

***Feedback***

The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

**Question 21 of 30**

The three pillars of empiricism are:  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

Respect For People, Kaizen, Eliminating Waste.

Incorrect answer

**B)**

Planning, Inspection, Adaptation.

**C)**

Planning, Demonstration, Retrospective.

Missed correct answer

**D)**

Inspection, Transparency, Adaptation.

**E)**

Transparency, Eliminating Waste, Kaizen.

***Feedback***

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.  
Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

**Question 22 of 30**

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

Never. The entire Scrum Team is accountable for creating value every Sprint.

**B)**

During the Daily Scrum.

**C)**

Whenever a team member can accommodate more work.

**D)**

At the Sprint Planning Event.

***Feedback***

All members of the Scrum Team share in the accountability for creating value every Sprint.

**Question 23 of 30**

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Correct answer

**A)**

The Product Owner

**B)**

The Project Manager

**C)**

The Developers

**D)**

The Scrum Master

***Feedback***

The Product Owner is the sole person responsible for ordering the Product Backlog. Their responsibilities include making the Product Backlog visible, transparent, and clear to all.

**Question 24 of 30**

Who is responsible for managing the progress of work during a Sprint?  
  
**(choose the best answer)**

Correct answer: **B)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

**A)**

The most junior member of the team.

Correct answer

**B)**

The Developers.

**C)**

The Product Owner.

**D)**

The Scrum Master.

***Feedback***

The Developers use the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

**Question 25 of 30**

**True or False:** The Scrum Team must choose at least one high priority process improvement item, identified during the Sprint Retrospective, and place it in the Sprint Backlog.

Correct answer: **B)**  
You chose: **A)**

Incorrect answer

**A)**

True

Missed correct answer

**B)**

False

***Feedback***

An earlier version of the Scrum Guide prescribed the practice of placing one improvement in the Sprint Backlog. This was removed in the 2020 update to the Scrum Guide because it was felt to be too prescriptive. However, if this practice provides value to you then you should adopt it. It is simply not prescribed anymore, but can still be valuable.

**Question 26 of 30**

Which two things should the Scrum Team do during the first Sprint?  
  
**(choose the best two answers)**

Correct answer: **C) E)**  
You chose: **A) C)**  
**Note:** This question displayed answers in random order during the test.

Incorrect answer

**A)**

Develop a plan for the rest of the release.

**B)**

Create the complete Product Backlog to be developed in subsequent Sprints.

Correct answer

**C)**

Develop and deliver at least one piece of functionality.

**D)**

Determine the complete architecture and infrastructure for the product.

Missed correct answer

**E)**

Deliver an Increment of useful and valuable product.

***Feedback***

The heart of Scrum is a Sprint, which is one month or less during which a done, usable, valuable product Increment is created. This applies to every Sprint.

**Question 27 of 30**

Which statement best describes Scrum?  
  
**(choose the best answer)**

Correct answer: **A)**  
You chose: **B)**  
**Note:** This question displayed answers in random order during the test.

Missed correct answer

**A)**

A framework for creating complex products in complex environments.

Incorrect answer

**B)**

A defined and predictive process that conforms to the principles of Scientific Management.

**C)**

A complete methodology that defines how to develop software.

**D)**

A cookbook that defines best practices for software development.

***Feedback***

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

**Question 28 of 30**

**True or False:** The purpose of a Sprint is to produce a valuable and useful Increment of working product.

Correct answer: **A)**  
You chose: **A)**

Correct answer

**A)**

True

**B)**

False

***Feedback***

The heart of Scrum is a Sprint, a timebox of one month or less during which a done, useful, and valuable working product Increment is created.

**Question 29 of 30**

When might a Sprint be abnormally cancelled?  
  
**(choose the best answer)**

Correct answer: **D)**  
You chose: **A)**  
**Note:** This question displayed answers in random order during the test.

Incorrect answer

**A)**

When the Developers feel that the work is too hard.

**B)**

When it becomes clear that not everything will be finished by the end of the Sprint.

**C)**

When the sales department has an important new opportunity.

Missed correct answer

**D)**

When the Sprint Goal becomes obsolete.

***Feedback***

A Sprint could be cancelled if the Sprint Goal becomes obsolete. Only the Product Owner has the authority to cancel the Sprint.

**Question 30 of 30**

**True or False:** When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**  
You chose: **A)**

Incorrect answer

**A)**

True

Missed correct answer

**B)**

False

***Feedback***

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

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