SPEAKING

LEVEL Advanced

NUMBER C1\_1058S\_EN LANGUAGE English





#### Goals

- Can understand and explain the differences between types of leadership.
- Can present my own views convincingly as to which types of leadership are suitable for particular purposes.

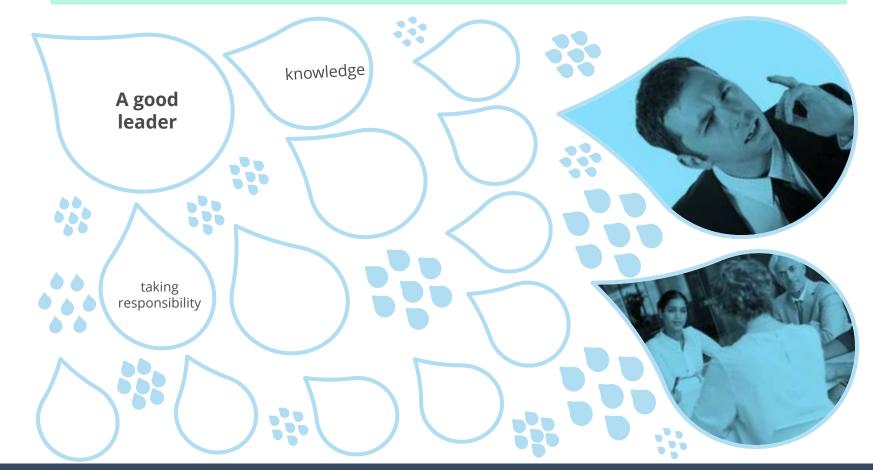






#### **Brainstorm**

What makes a good leader? Brainstorm below with your teacher or classmates.





#### **Emotional intelligence**

How important is **emotional intelligence** in a leader?
Are there times when it is more or less **appropriate**?





#### Do you think a leader should...



...be able to achieve specific outcomes?

...know when to make drastic decisions to avoid greater damage?

...know when to ignore false problems?



It is generally agreed upon that a leader should **be an authority** in their field and be able to show others the way. It might seem like every person in authority has a different **leadership style**, but there are certain categories of leadership that people broadly fall into.





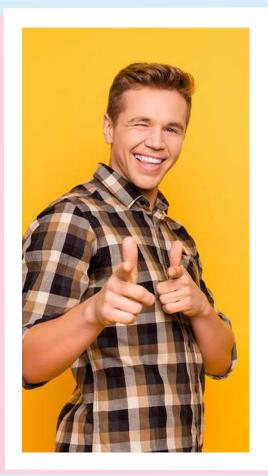












First of all, we have the **charismatic leader**, or someone who leads by charisma. They try to **make a good impression** on everyone around them through their persona, mannerisms and way of speaking. Their focus is on gaining people's respect by being **trustworthy** and by inspiring them. A charismatic leader might even want to change the beliefs and values of their team members to **align with** their own.



Next, there are the **micro-managers**: those leaders who want to be aware of every little detail that their team is involved in. They do this in order to ensure that the common goal is reached and that progress is always being made. They are **outcome-orientated** leaders, who may come across as **workaholics** and unable to let go.

On the opposite end of the spectrum we have the **laissez-faire leaders**: those who pride themselves on minimal involvement in other people's tasks, who take a **hands-off approach** to management. They have high levels of trust in their team members and they allow others to be themselves and to work in the way they see fit. This leadership style is in fact one of the least effective.



#### **Vocabulary**

#### Do you know what these words from the text mean?





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# Of the three leadership styles mentioned so far, which ones have you encountered?

charismatic leader

micro-manager

laissez-faire leader



What are the pros and cons of each of the three leadership styles we have mentioned so far?







#### **Get ready to listen**



The next few pages will focus on your listening comprehension.



### Listen for these words and phrases – do you know what they mean?

to push the empowered task-orientated boundaries to delegate clarification flat hierarchy authority



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transformational leader

democratic leader

What are the **pros and cons** of the last three **leadership styles** that you heard about?

transactional leader



Of the six leadership styles you have learnt about, which one do you think is closest to your current manager?



#### **Leadership styles:**

charismatic

laissez-faire

micromanagement

transformational

democratic

transactional



#### Which leadership style?

Which leadership style would be best for each of these business types?

Discuss with your teacher or classmates and try to come to an agreement.







an internet startup







a TV production company



## Which leadership style would you choose in these situations? Which would you definitely avoid?

organising resources after a natural disaster organising a team to present in a meeting in front of big investors

finding a new concept for an app

trying to complete a project when there is very little time available



#### Your leadership style

Now think about your own job or workplace. Which leadership style would be the most appropriate in your profession? Which style would you like to adopt in the future?





#### Which of these statements do you agree with the most?



Good leaders should know a bit about the work of their team but also trust them to do their job alone.

Good leaders should always know everything everyone in their team is doing and how they do it.





Good leaders should trust their team 100% and only check briefly for progress.



#### **Being convincing**

Discuss the sentence below with your teacher or classmates. Do you agree with it?



Good leaders are those who are able to convince rather than letting others convince them.







Do you think it is possible to teach leadership styles? If yes, how could they be taught? If not, why not?





Do you think it's possible to change your leadership style to adapt to a project or team?



#### Reflect on this lesson

Take a moment to review any new **vocabulary**, **phrases**, **language structures** or **grammar points** you have come across for the first time in this lesson.

Review them with your teacher one more time to make sure you don't forget!



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#### **Transcription**

**Democratic leaders** focus on equality and having a **flat hierarchy** within teams, and want to ensure that everyone has their voice heard. They are people-focused and are known to **delegate authority** to others, while still accepting final responsibility for a project. This is one of the most popular leadership styles today.

**Transactional leaders** focus on what was agreed upon and implementing those agreements. Their main focus in management is coordinating and organising, and when an outcome follows what was agreed upon, they give rewards. While this style of **task-orientated** leadership may sound quite traditional, it has been proven that **clarification** of expectations and rewards is useful for team members.

p. 14 A transformational leader focuses on changing people and themselves. They want to educate and instruct the people on their teams, encouraging them to push the boundaries and be proactive in their work. Their philosophy is that there are no limits, and people on these teams often do more than what they thought was possible. They also tend to be loyal to their leaders because they feel empowered by them.







#### Fill in the gaps with the words on the right

1.	A laissez-faire leader is very hands, and they try to give
	employees as much autonomy as possible.
2.	Transactional leaders are task and outcome, focusing on achieving goals.
3.	Certain leadership styles, such as the transformational style, makes employees feel
4.	Transformational leaders also try to push the of what their employees thought was possible.
5.	Democratic leaders try to have as a hierarchy as possible in their teams.
6.	Leaders are expected to be an in their field.

flat
authority
off
boundaries
empowered
orientated



Write a paragraph about the leadership style of your current manager, and one about the leadership style that you would like to have. Say why they are appropriate in your field.



#### Homework answer key

1. off, 2. orientated, 3. empowered, 4. boundaries, 5. flat, 6. authority Exercise p. 26





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