

PRITHVI HALDEA

**Make CFO a top KMP to improve corp governance**

## EDITORIAL

'Mediation for real-time tax dispute resolution' won't work if relief is questioned later, need new laws for this

PRASAD-SPEAK

**'Legal education needs to be in sync with technological changes'**

INTO 'HANDS OF GOD'

**Football legend Maradona dies of heart attack at 60**

NEW DELHI, THURSDAY, NOVEMBER 26, 2020

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SENSEX: 43,828.10 ▼ 694.92 NIFTY: 12,858.40 ▼ 196.75 NIKKEI 225: 26,296.86 ▲ 131.27 HANG SENG: 26,669.75 ▲ 81.55 ₹/\$: 73.91 ▲ 0.09 ₹/€: 87.97 ▼ 0.03 BRENT: \$48.21 ▲ \$0.35 GOLD: ₹48,988 ▲ ₹30

## IN THE NEWS

**FPI buying in 2020 nudging \$15 billion**

FPI HAVE bought equities worth a record \$8 billion in November so far, encouraged by improving macroeconomic data and good corporate results for the September quarter, reports fe Bureau in Mumbai. With this, the total investment in 2020 so far is nudging \$15 billion.

**Half of country's workforce on strike today**

AROUND HALF of the country's workforce from both public and private sectors is likely to take part in the day-long general strike on Thursday, organised by 10 CTUs, against the Centre's "anti-people, anti-worker, anti-national & destructive" policies, reports fe Bureau in New Delhi.

**Fake firms to avail ₹50-cr ITC: Mastermind held**

GST OFFICIALS in Vadodara have arrested an alleged mastermind who is charged with creating 115 fake firms to avail ITC worth ₹50.24 crore fraudulently by issuing fake invoices, sources said on Wednesday, reports PTI.

## STOCK-BUILDING

**China resorts to huge agri imports**

The purchases have contributed little to India's exports

BANIKINKAR PATTANAYAK  
New Delhi, November 25

**BEATING THE COVID-19 blues**, China has been importing farm products at a brisk pace this year in an apparent bid to take advantage of relatively stable global prices and replenish its depleting food inventory.

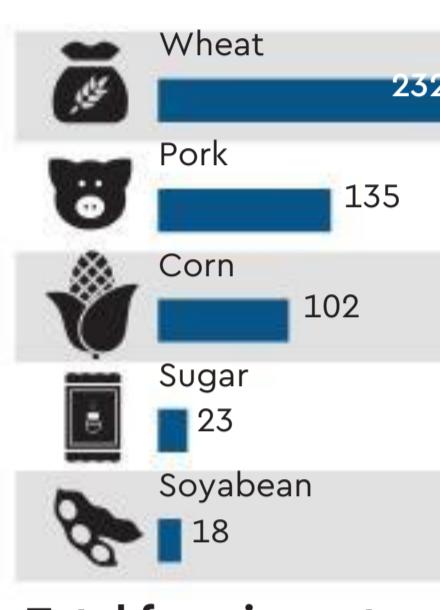
While China's purchases are expected to continue unabated in the coming months, this massive import drive hasn't quite benefited India.

Between March and October, China's imports of wheat shot up by almost 232% year on year to six million tonne, while those of pork jumped by 135% to three million tonne. Corn imports climbed by 102% to 6.9 million tonne, sugar by 23% to 3.3 million tonne and soyabean 18% to 69.7 million tonne, according to Bloomberg data.

China had imposed several curbs on trade in January and February this year in the wake of the Covid-19 outbreak there.

Though locusts and erratic weather have hit China's pro-

**China's buying spree**  
(% rise, y-o-y, import volume, Mar-Oct 2020)



**Total farm imports**  
(in \$ bn)



duction of some crops, the output levels haven't faltered much. In fact, while the output of wheat, rice, and corn has held steady, that of oilseeds has dropped marginally.

But this voracious appetite for agricultural products hasn't quite contributed to India's exports.

Continued on Page 2

## GOVT GO-AHEAD

**LVB-DBS merger gets nod, effective Nov 27**

RBI says moratorium to be lifted after merger takes effect on Nov 27



All branches of LVB will function as branches of DBS Bank India

Depositors can operate their accounts as customers of DBS Bank



**DBS Bank to infuse ₹2.5k cr, LVB's paid-up capital to be written off**

FE BUREAU  
New Delhi, November 25

AFTER THE CABINET approved the amalgamation of Lakshmi Vilas Bank (LVB) with the Indian arm of Singapore's DBS Bank on Wednesday, the Reserve Bank of India (RBI) said the moratorium on the crisis-ridden private-sector lender will be lifted as the merger takes effect on November 27, much before the scheduled date of December 17.

Consequently, the restriction on cash withdrawals by a

depositor beyond ₹25,000 will also be lifted on Friday. LVB branches will operate as those of DBS Bank India (DBIL) once the moratorium ends. As part of the amalgamation, DBIL will infuse fresh capital of ₹2,500 crore into LVB.

The beleaguered LVB's paid-up share capital will be written-

off and the shares and debentures of the bank will stand delisted upon the merger.

Meanwhile, the number of DBIL branches in India is set to leap to about 600 from just about 33 now, as a result of the merger.

Continued on Page 2

## Centre okays ₹6,000-crore infusion into NIIF

TO CATALYSE debt funding of infrastructure projects, the Cabinet on Wednesday approved a proposal to infuse ₹6,000 crore in the debt platform of the National Investment and Infrastructure Fund (NIIF) over two years, reports fe Bureau in New Delhi.

The capital infusion is expected to enable

the two NIIF-sponsored incorporated entities to raise ₹1 lakh crore in debt over five years.

NIIF will also try to rope in equity investors — domestic and global pension, insurance and sovereign wealth funds — in the debt platform, which could further its leveraging ability.

■ Full report on Page 2

## AMAZON DISPUTE

**NSE warned Future over non-disclosure**

Repeatedly told the company to submit details of arbitration order on RIL deal



ADITYA KALRA & ABHIRUP ROY  
New Delhi/Mumbai, November 25

**THE NATIONAL STOCK Exchange (NSE) privately warned Future Retail it risked regulatory action for not making timely market disclosures about efforts by Amazon.com to block a disputed asset sale, according to e-mails reviewed by Reuters.**

Future Retail — one of the country's top retailers — has been locked in a bitter dispute with Amazon over its \$3.4-billion retail assets deal with Reliance Industries. Amazon is a business partner of Future and argues the Indian firm's

asset sale breached some of their pre-existing agreements.

Continued on Page 2

## Unacademy raises fresh funds at valuation of \$2 billion

UNACADEMY ON Wednesday said it has raised fresh funds from new investors Tiger Global Management and Dragoneer Investment Group at a valuation of \$2 billion, reports fe Bureau in New Delhi. Persons familiar with the transaction said the ed-tech firm has raised between \$75 million and \$100 million. ■ Page 4

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## AMARAVATI

**SC stays Andhra HC order gagging media**

FE BUREAU  
New Delhi, November 25

**THE SUPREME COURT** on Wednesday vacated the Andhra Pradesh High Court's order that gagged media from reporting on a case related to the Amaravati land scam allegedly involving a former

advocate general and two daughters of a senior SC Judge.

A bench led by Justice Ashok Bhushan, while seeking response from former Advocate General Dammalapati Srinivas and others, also stayed a part of the HC's September 15 interim order that prohibited publication of news with

regard to the registration of an FIR, in any electronic, print or social media. The apex court also requested the former Advocate General's writ petition finally till the disposal of the case by the top court.

Continued on Page 2

Oct 19  
Nov 9  
Nov 13  
Nov 17  
Nov 24

- Oaktree bids for all assets, Piramal for retail assets
- SC Lowy & Adani Properties bid for wholesale book
- Four bidders revise bids in second round
- Adani offers ₹31,250 cr for whole company
- Piramal, Oaktree, SC Lowy oppose Adani's last-minute bid; lenders decide not to open third round due to NCLT's stay order
- Lenders resolve to call for fresh round

Continued on Page 2

## DHFL ASSETS

**Piramal, Oaktree, Adani may bid for entire book**

ANKUR MISHRA  
Mumbai, November 25

**ADANI PROPERTIES, PIRAMAL** Enterprises and Oaktree Capital now plan to bid for all the assets of Dewan Housing Finance (DHFL), FE has learned from sources close to the development. These suitors have independently conveyed their decision to lenders after the CoC (committee of creditors) on Tuesday decided to call for fresh bids.

During the second round of bidding on November 9, Oaktree Capital had submitted a bid of ₹31,000 crore for all assets while the three others, including Adani Properties, had expressed their intention to acquire parts of the business.

With this, 25 states and all three UTs with legislature, Delhi, J&K and Puducherry, have come to accept the Option 1.

Under the mechanism, the Centre envisages to borrow a total of ₹1.1 lakh crore via a special RBI window and transfer the funds to states as back-to-back loans sans any consequent fiscal impact on states.

Continued on Page 2

## GST COMPENSATION

**Bengal, Kerala too pick option mooted by Centre**

FE BUREAU  
New Delhi, November 25

**THE STATE GOVERNMENTS** of West Bengal and Kerala, which have been at loggerheads with the Centre over how to compensate the states for their GST revenue shortfall in FY21, given the paucity of the designated cess funds, also have accepted Option-1 mooted by the latter to meet the shortfall.

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FE BUREAU  
New Delhi, November 25

**MHA allows night curfew; prior consultation with Centre must for lockdown**

**MOST MAJOR** banks and NBFCs have reported collection efficiencies of over 90% for the September quarter, reports fe Bureau in New Delhi.

**SHRITAMA BOSE** in Mumbai. However, the commercial vehicle (CV) books of financiers continue to lag behind their overall collection numbers as the movement of some categories of vehicles remains restricted. Even the pick-up in collections seen so far could fail to sustain beyond the short-term, analysts said, as they could have come on the back of pent-up demand and liquidity accumulated during the moratorium. ■ Page 10

Biden's effort to resume some form of normalcy after the tumult of President Donald Trump's four years in office. Another sign that Biden will soon be in charge: He scheduled a Thanksgiving address to the nation, planning to focus his remarks on shared sacrifices during the holiday season and expressing confidence that Americans will get through the pandemic together.

Continued on Page 2

## QuickPicks

**MHA allows night curfew; prior consultation with Centre must for lockdown**

**AMID A SPURT** in coronavirus cases in some regions, the Centre on Wednesday said states and UTs can impose local restrictions like night curfew to check the spread of Covid-19 but made it clear they will have to consult it before imposing any lockdown outside the containment zones, reports PTI. While issuing guidelines for 'Surveillance, Containment and Caution' for December, the MHA also said the listing of contacts shall be carried out in respect of all persons found positive, along with their tracking, identification, quarantine and follow up for 14 days and 80% of contacts should be traced within 72 hours. ■ Page 3

**Restricted movement of vehicles continues to hit CV loan collections**

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## 'AMERICA IS BACK'

**Biden pushes past Trump era with nominees**

**ASSOCIATED PRESS**  
Wilmington, November 25

**DECLARING "AMERICA IS back", President-elect Joe Biden introduced his national security team, his first substantive offering of how he'll shift from Trump-era "America First" policies by relying on experts from the Democratic establishment to be some of his most important advisers. "Together, these public servants will restore America globally, its global lead-**

Biden's effort to resume some form of normalcy after the tumult of President Donald Trump's four years in office. Another sign that Biden will soon be in charge: He scheduled a Thanksgiving address to the nation, planning to focus his remarks on shared sacrifices during the holiday season and expressing confidence that Americans will get through the pandemic together.

The nominees are all Washington veterans with ties to the Obama administration, a sign of

ership and its moral leadership," Biden said on Tuesday from a theater in his longtime home of Wilmington, Delaware. "It's a team that reflects the fact that America is back, ready to lead the world, not retreat from it."

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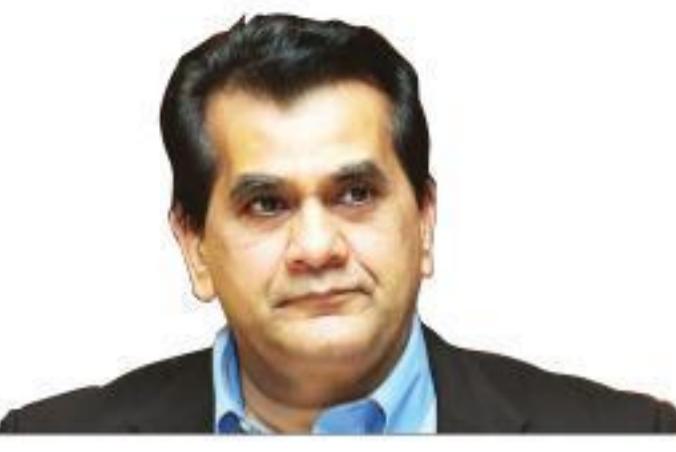
## 'AMERICA IS BACK'

**Biden pushes past Trump era with nominees**

ASSOCIATED

# Economy

THURSDAY, NOVEMBER 26, 2020

**TACKLING COVID**

Amitabh Kant, Niti Aayog CEO

While there is much to be gained by learning from global practices for tackling Covid... Instead of expecting every state to reinvent the wheel, dissemination of such practices allows them to learn from each other and help find solutions to common problems.

## Quick View



**I-T refunds of ₹1.36L cr issued till Nov 24**

THE I-T DEPARTMENT has issued refunds worth over ₹1.36 lakh crore to over 41 lakh taxpayers so far this fiscal. This includes personal income tax refunds amounting to ₹36,028 crore and corporate tax refunds of over ₹1 lakh crore during this period.

**BofA sees India's growth improving to -7.8% in Q2**

THE INDIAN ECONOMY is likely to have improved in the second quarter with GDP printing in at -7.8% against a 24% contraction in the June quarter, says a BofA report. The government will release the GDP data by the end of the month. It said the economy is likely to close this fiscal with a current account surplus of 1%.

**KIIT confers Honoris Causa Degrees of D.Litt on Ircon chief**

KALINGA INSTITUTE OF INDUSTRIAL TECHNOLOGY (KIIT), Bhubaneswar, at its 16th Annual Convocation, held virtually, on November 21 conferred Honoris Causa Degrees of D.Litt. on SK Chaudhary, chairman & MD, Ircon International "for his outstanding leadership and great contributions to the infrastructure sector".

### INFRA BOOST

## Cabinet nod to ₹6,000-cr NIIF infusion

To enable ₹1-lakh-cr debt finance for infra projects

**FE BUREAU**  
New Delhi, November 25

TO CATALYSE DEBT funding of infrastructure projects, the Cabinet on Wednesday approved a proposal to infuse ₹6,000 crore in the debt platform of the National Investment and Infrastructure Fund (NIIF) over two years. The capital infusion is expected to enable the two NIIF-sponsored incorporated entities to raise ₹1 lakh crore in

debt over five years. The NIIF will also try to rope in equity investors — domestic and global pension, insurance and sovereign wealth funds — in the debt platform, which could further its leveraging ability.

Of course, given the fiscal constraints, only ₹2,000 crore of the proposed capital will be infused in the two entities — AIIFL and NIIF-IFL — in the current fiscal; the balance amount will be provided in FY22. The proposal was part of the Atma Nirbhar Bharat 3.0 package announced on November 12.

"NIIF Infrastructure Debt Financing (IDF) platform... will act as a catalyst in attracting more investments into the



infrastructure sector as envisaged in National Infrastructure Pipeline (NIP)," the government said. Under the NIP, investments to the tune of ₹111 lakh crore is envisaged in various infrastructure sub-sectors over the next 5 years. This would require at least ₹60-70 lakh crore in debt financing.

Operationalisation of the

debt platform will help relieve exposure of banks to infrastructure projects and free up space for new green-field projects. "Strengthening the IDF/take-out financing space in the infrastructure sector will support enhance liquidity of infrastructure assets and lower the risks," the government said.

The strategy is that AIIFL will predominantly focus on under construction /greenfield / brownfield assets with less than one year of operations. The IDF platform will have its own in-house appraisal system, which will enable faster deployment of funds. NIIF IFL, on the other hand, will operate as a take-out vehicle for mature operating

assets. It will help infrastructure investors in replacing high cost bank finance with cheaper IDF finance post-commissioning.

The NIIF Strategic Opportunities Fund (NIIF SOF) has set up a Debt Platform comprising an NBFC Infra Debt Fund and an NBFC Infra Finance Company. NIIF through its NIIF SOF owns a majority position in both the companies and has already invested about ₹1,899 crore across the platform. The Strategic Opportunities Fund (SOF fund) through which the NIIF investment has been made will continue to support the two companies apart from investing in other suitable investment opportunities.

## Subsidised consumers of LPG with BPCL to be moved to IOC, HPCL

**FE BUREAU**  
New Delhi, November 25

WITH THE CENTRE making progress in the process of privatisation of fuel retailer-cum-refiner BPCL, the petroleum ministry will soon seek Cabinet nod for a process to transfer subsidised LPG customers from the company to other state-run retailers Indian Oil and Hindustan Petroleum Corporation to remove a potential irritant for the buyer. The transfer process will be completed in 3-5 years.

State-run fuel retailers often do not get subsidies on time, at times, for years. After the decontrol of prices of auto fuels, the subsidies are now on account of cooking gas, kerosene and LPG connection to the poor under the Ujjwala Yojana.

At FY20 end, such unpaid/delayed dues cumulatively stood at ₹27,000 crore, roughly split between IOC, BPCL and HPCL in the ratio of 50:25:25. Once the company goes to private hands, such an arrangement will likely be resisted by the new owners.

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years to help in continuation of LPG subsidy post stake sale.

Vedanta has formally evinced interest for the Centre's 52.98% stake in BPCL, which is on the block. While the government had confirmed receipt of "multiple expressions of interests" from domestic and foreign firms for the controlling stake in the oil major by the November 16 deadline, Vedanta is the first potential bidder to confirm it's in the fray.

BPCL owns and operates four refineries in India and 15% share of the country's 250 MT refining capacity; it also has 17,000-strong retail fuel outlet network in the country, and a over quarter of the retail market share. Its privatisation is seen as critical for the government.

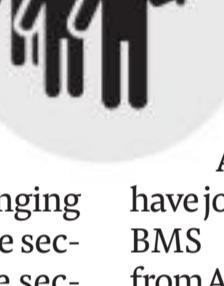
The Centre is now making a determined effort to sell its stake in BPCL, which was worth around ₹44,000 crore at Wednesday's closing price on the BSE.

The government's stake in BPCL was worth about ₹60,000 crore in November 2019, around the time the stake sale proposal was approved by the Union Cabinet. However, the actual receipts will depend on valuation and consideration of a premium (ONGC had bought the Centre's stake in HPCL in FY18 at a premium of 14% to the stock's price). As per Sebi takeover code rules, an acquirer company has obligation to launch a mandatory open offer for an additional 26% stake in the target company.

## Govt policies: One-day labour strike today

**FE BUREAU**  
New Delhi, November 25

AROUND HALF OF the country's workforce from both public and private sectors is likely to take part in the one-day, country-wide general strike on Thursday, organised by ten central trade unions, against government's alleged "anti-people, anti-worker, anti-national and destructive" policies.



Largest trade union, Bharatiya Mazdoor Sangh (BMS), is not taking part in the strike.

"Around 25 crore belonging to both public and private sectors, bank and insurance sectors, unorganised sectors, scheme workers are likely to take part in the strike. The impact will be huge," said CITU's president K Hemalatha.

The impact of the strike will not be confined to rural areas alone; it will be felt in rural areas as well since peasants are also joining the strike. The strike is

against the government's "anti-national" policies taken in the name of reforming the labour and the agriculture sectors, she said. "With these policies, the government is not taking the country to become 'atmanirbhar'; these steps are actually telling upon the country's self-reliance," Hemalatha said.

The All India Bank Employees' Association (AIBEA) would be joining the strike, it said in a statement.

Apart from CITU, NTUC, AITUC, HMS, AIUTUC, TUCC, SEWA, AICCTU, LPF and UTUC have jointly given the strike call.

BMS rejected an invitation from All India Trade Union Congress (AITUC) to take part in the strike saying, "Though we agree that some of the initiatives of the government are not in tune with our demands, but referring the government as anti-national seems ridiculous and unreasonable. The issues raised by you need further briefing and deliberations."

## Prasad highlights digital ecosystem kept world going during pandemic

**FE BUREAU**  
New Delhi, November 25

HIGHLIGHTING THAT IT is the digital ecosystem which has kept the world together during the current pandemic, law and justice and communications, and IT minister Ravi Shankar Prasad said on Wednesday that the legal education needs to be in sync with changes brought by technologies like AI (artificial intelligence), growth of Internet economy, spread of cyber crimes, etc.

"Be it the Internet, IT-enabled platforms or mobile phones to make digital connectivity simpler and effective, we continued to function in India through these digital systems. The global pandemic has created havoc with the lives, health and safety of people but it has also given us a lot of opportunity. It has created many challenges which require legal solutions," Prasad said while addressing a conclave through video conferencing at the OP Jindal Global university.

He said that HCs and district courts disposed of 25 lakh cases, mostly traffic violations, during the last few months since the country went into lockdown in March.

Speaking about usefulness of digital technologies, he noted, "High courts and district courts conducted about 25 lakh digital hearings during these few months of the pandemic.

The Supreme Court had around 10,000 hearings digitally. Electronic filing, digital payment of court fees have become the norm today. Virtual court has also become a reality. It has been rolled out in more than 7 cities and 25 lakh cases have been disposed of mostly in traffic violations and ₹115 crore has been recovered as fines."

Discussing India's growing clout as a data consuming nation, Prasad said data is going to drive the economy. The minister added that the Personal Data Protection Bill will address concerns over a user's privacy. "You may have seen that in India we produce billions and billions

(GB) of data. Our population, Indian's quest for digital platforms, digital instruments, etc, these are generating data. Our data protection law is a work in progress. We are going to make a very robust data protection law where there is a fine blend between the privacy of an individual as regard the control over his data is concerned nothing can be transferred without his consent, which is voluntary. And thereafter with his consent, his data can be used," he said.

The minister also pointed out the challenges a growing digital economy, like India faces. "Apart from the challenge of privacy, data economy will pose other challenges too. Those challenges are data on country A going to country B where country C is processing it. I have no problem with that. But the processor who is using the data of country A to be processed in country B, then who gets the share in the profit. How do we decide it? Then there are issues of taxation also," he explained.

According to CNBCTV18, the oil ministry has decided to keep BPCL as 'divested entity' for 3-5

## From the Front Page

**LVB-DBS merger gets Cabinet nod, effective Nov 27**

Responding to the merger approval, shares of Lakshmi Vilas Bank jumped 4.8% on the BSE on Wednesday, reversing a slide earlier in the day.

Global rating agency Moody's has estimated that DBS India's customer deposits and net loans will increase by about 50-70% following the merger. Fitch Ratings said LVB's balance sheets amount to less than 1% of DBS's risk-weighted assets, assets and equity, "meaning it will not immediately affect the group's asset quality, profitability or capitalisation and, consequently, its credit ratings".

In a notification on Wednesday, the central bank said: "Customers, including depositors of the Lakshmi Vilas Bank, will be able to operate their accounts as customers of DBS Bank India with effect from November 27, 2020."

Earlier in the day, the government said the swift move to prepare and approve the LVB's amalgamation plan well before the deadline was aimed at minimising depositors' woes.

On November 17, after the Centre's clearance, RBI had superceded the board of directors of LVB for 30 days owing to "serious deterioration in the financial position of the bank" and to protect interests of the depositors. Given its comfortable capital base, the combined balance sheet post the merger would remain robust with CRAR at 12.51% and CET-1 capital at 9.61%, without taking into account the infusion of additional capital, the RBI said. LVB had been exploring a merger with Clix Capital.

The bank's financial position has worsened steadily with the lender incurring losses over the last three years, eroding its net-worth. It was being overseen by a three-member committee appointed by RBI. The bank slipped into a crisis in late September after shareholders blocked the appointment or re-appointment of seven directors

to the board, including that of S Sundar, MD & CEO.

They also voted against the re-appointment of statutory auditors P Chandrasekar, CAs and branch auditors.

**China resorts to huge agri imports**

According to the DGCIS data, China barely imported some of the major farm commodities such as wheat, corn and soyabean, from India, thanks to its reluctance to give India greater market access. Its imports of sugar from India stood at a paltry ₹46 million between January and September, while those of oilseed were to the tune of ₹41 million. However, its purchases of coffee, tea and spices from India rose by 11% during the January-September period to ₹436 million.

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Senior counsel Mukul Rohatgi, appearing for the former AG, argued that there was no illegality in buying land in mid-2015 when thousands had bought land from June 2014, when it became public knowledge that Amaravati will be the new capital. Rohatgi submitted that as many as 25 criminal cases were pending against the CM and the present government wanted to destroy reputation of this lawyer.

Refuting all charges against the former AG, Rohatgi said "my client is targeted because he was appearing for the (former) CM. This case reeks of mala fide. This is worse than the Emergency... It will be a matter of common knowledge where a new capital is coming."

Senior counsel Harish Salve, appearing for other parties, submitted that the SC should not interfere at this stage and let the HC deal with the matter. But there was a vote of no confidence against the HC and the CM made allegations against the Chief Justice. The case is about "regime revenge," he said.

After the HC's order, the CM on October 6 had written a letter to the CJI accusing the top court's judges of influencing the HC proceedings in matters concerning the state. Subsequently, the letter was made public on October 10, triggering

a massive controversy and demand for contempt action against the CM.

**GST compensation: Bengal, Kerala too pick option mooted by Centre**

Future Retail's company secretary Virendra Samani answered most of NSE's queries in a late night e-mail on October 30, saying it was doing so "in the best interest of all stakeholders", the communications showed. Many of those responses were made public on directions of the NSE two days later in a six-page exchange filing by Future.

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be made within hours, "failing which appropriate actions may be initiated", the emails showed.

**COVID GUIDELINES****Local restrictions like night curfew allowed by MHA**

Prior consultation with Centre must for any lockdown, contact tracing within 72 hours



PRESS TRUST OF INDIA  
New Delhi, November 25

**AMID A SPURT** in coronavirus cases in some regions, the Centre on Wednesday said states and union territories can impose local restrictions like night curfew to check the spread of Covid-19 but made it clear that they will have to consult it before imposing any lockdown outside the containment zones.

While issuing guidelines for "Surveillance, Containment and

tain caution and strictly follow the prescribed containment strategy.

The containment strategy should be focussed on surveillance, containment and strict observance of the guidelines and SOPs issued by the MHA and the Ministry of Health.

"States and UTs, based on their assessment of the situation, may impose local restrictions, with a view to contain the spread of Covid-19 such as night curfew. However, state and UT governments shall not impose any local lockdown (state/ district/ sub-division/City level), outside the containment zones, without prior consultation with the central government," the guidelines said. The guidelines will be effective from December 1 to December 31.

—PTI

'Late hospital admissions, pollution behind surge in death cases in Delhi'

**LATE HOSPITAL ADMISSIONS** leading to Covid-19 cases turning critical, shortage of ICU beds, unfavourable weather and rising pollution are among the factors, experts attribute to the spike in Covid-19 deaths in Delhi.

Delhi's Covid-19 fatality rate has increased to 1.89% as against a national average of 1.46%. The city has been reporting the highest number of coronavirus cases and fatalities for the last few days.

Going by the epidemiological trend, the severity of the disease is more in this phase of the pandemic compared to the last one and several factors, including weather and pollution, are contributing to it, a health ministry official said.

**Shivakumar appears before CBI**

PRESS TRUST OF INDIA  
Bengaluru, November 25

**CONGRESS KARNATAKA UNIT** president D K Shivakumar on Wednesday appeared before CBI officials in Bengaluru for questioning in connection with a disproportionate assets case registered against him, sources said.

The CBI had served Shivakumar a notice on November 19 asking him to appear on November 23 but he had sought time citing pre-arranged meetings at Ballari, Maski and Basava Kalyan. Heeding his request, the CBI officials had allowed him to appear on Wednesday.

Caution" for December, the MHA said the main focus of the directive is to consolidate the substantial gains which are visible in the steady decline in the number of active cases in the country.

The guidelines said that keeping in view the recent spike in new cases in a few states and UTs, ongoing festival season and onset of winter, it is emphasised that to fully overcome the pandemic there is a need to main-



**CARGILL INDIA** IS keen to invest in facilities to produce ethanol out of corn but would wait for a clear policy on the green fuel, as the current schemes of the government are "skewed in favour of sugar mills", according to a senior executive of the company.

An unbiased ethanol policy may help the government to achieve diversification to corn from water-guzzling paddy and sugarcane and also help farmers to increase their income due to sustainable demand.

"We are producing ethanol out of corn in the US and it is a big part of our business there. We are looking at opportunities here, depending on the govern-

ment policy," Cargill India's president Simon George told *Financial Express*. He said the company would take a call after assessing how attractive is the ethanol policy once it is announced. The all-India weighted average price of corn was ₹1,307/quintal during October 1-November 24, which is nearly 30% lower than its minimum support price (MSP).

Many other companies like Cargill are waiting for the ethanol policy as the current one allows ethanol made out of only molasses (produced by sugar mills) to be eligible for buying by oil marketing companies (OMCs) under the blending programme. Though the government has allowed ethanol production out of grains, there is no such policy like sugar mills for it.

The government last month hiked by ₹1.94-3.34/litre in the reserve prices of different categories of ethanol to be purchased by OMCs under the ethanol blending programme during the 2020-21 season (December-November) to help sugar mills earn more and clear the cane dues of farmers. The declining realisation from sugar sales over the last few years have forced the sugar factories to diversify into the green fuel.

**Farmers' march: Haryana puts up barricades on borders with Punjab**

PRESS TRUST OF INDIA  
Chandigarh, November 25



The BJP-ruled Haryana also suspended its transport bus service to Punjab with immediate effect on Wednesday because of the farmers' "Delhi Chalo" call.

Haryana will completely seal its borders with Punjab on November 26 and 27, the day for which farmers' bodies have given the call for Delhi Chalo.

Meanwhile on Wednesday evening, a large group of farmers having gathered on GT Road near Mohra village in Ambala allegedly jumped over the barricade following which the police resorted to the use of water canon against them.

A Punjab Police official on duty at Khanauri inter-state border told reporters that the Haryana Police used cranes to put boulders on roads and the movement of traffic to the other side has been stopped.

Delhi police rejects requests for today's farmers' march

**DELHI POLICE** ON Wednesday asserted it has rejected requests received from various farmer organisations to protest in the national capital against the Centre's new farm laws on November 26 and 27.

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# Companies

THURSDAY, NOVEMBER 26, 2020

EXPERT VIEW

Covid-19 has accelerated digital adoption and tech start-ups can leverage this opportunity with enterprise and SMB clients for product adoption. Greater focus on the shift to online has also created new business opportunities

—Nasscom

## Quick View

### Coffee Day Global posts ₹59.38 cr loss for Jul-Sept

COFFEE DAY GLOBAL, an arm of Coffee Day Enterprises, on Wednesday reported narrowing of consolidated net loss to ₹59.38 crore in the second quarter ended on September 30. The company had posted a consolidated net loss of ₹98.42 crore in the same period last fiscal. Coffee Day Enterprises said in a regulatory filing. Consolidated revenue from operations of Coffee Day Global in the period under review stood at ₹78.69 crore, the filing added.

### Siemens Sept quarter net falls 4.7% to ₹333 crore

GERMAN TECHNOLOGY major Siemens on Wednesday reported a marginal 4.7% fall in net income to ₹333 crore for the September quarter, due to the lockdown that led to underutilisation and resultant loss of ₹285 crore. The company follows an October-September financial year and reported a dip in revenue and profit for the full year to September.

### Unicorn India Ventures invests in Innotot Tech

KERALA-BASED START-UP Innotot on Wednesday said it had raised money from the second round of investments from Unicorn India Ventures. Unicorn India had first seeded the company in 2018. Innotot focuses on providing high-quality and cost-effective IP solutions for next generation digital media broadcast receivers.

### Cityflo raises ₹57 cr in Lightbox-led funding

MUMBAI-BASED CITYFLO, an app-based bus service has raised ₹57 crore in Series A funding, led by Lightbox Ventures, India Quotient, which had infused a seed amount of ₹3 crore into Cityflo in 2019 along with other angel investors, has also participated in the round.

### Credgenics gets ₹27 cr in a pre-Series A round

Credgenics has received ₹27 crore (₹3.5 million) in a pre-Series A round led by Accel Partners, DMI Alternatives fund with participation from existing investors Titan Capital, besides marquee angel investors.

### Shipsy raises \$6m from Surge, Info Edge

SHIPSY — A SAAS-based venture empowering shippers and logistics companies to digitise and automate their operations, has raised \$6 million in Series A funding co-led by Sequoia Capital India's rapid-scale up programme Surge, and existing investor Info Edge.

### Cyclone Nivar: ALL closes Chennai plant

HINDUJA GROUP FLAGSHIP Ashok Leyland has closed the Chennai plant as a precautionary measure in view of Cyclone Nivar, which is expected to cross the coast later tonight, a company official said on Wednesday. The city-based heavy commercial vehicle manufacturer expects to resume operations at the facility from November 27, company President-Human Resources, NV Balachandar said.

### INTERVIEW: PARTH JINDAL, managing director, JSW Cement

## 'JSW Cement in talks to raise \$200 m by March '21, to list by Dec '22'

**Parth Jindal, MD of JSW Cement, spoke to Vikas Srivastava about the company's proposed IPO and plans to raise equity capital of \$200 million to fund a ₹3,600-crore expansion. The company has undertaken simultaneous expansion of projects at Shiva Cement in Odisha, where it holds 59% stake, and for group-level projects at JSW Cement. Edited excerpts:**

Despite the Covid restrictions and other supply chain bottlenecks, the company has undertaken a two-phased expansion over the next two years. What is your outlook for the company in terms of volumes and revenues?

For the first half of FY21, the cement demand de-grew 29% year on year but in the second half we expect the demand to grow at 10%, so for the full year the demand is likely to de-grow by around 7%. As far as JSW Cement is concerned, we were also affected by the slowdown and our volumes de-grew 17% on year in the first half. However, for full FY21 we are targeting to see a 20% YoY growth in volumes and revenues.

How do you plan to fund the expansion? We plan to fund the entire expansion through debt of ₹1000 crore, internal accru-

## OTT industry drafting tool kit to implement self-regulation code

FE BUREAU  
New Delhi, November 25

**THE OVER-THE-TOP (OTT)** industry and the Internet and Mobile Association of India (IAMAI) have joined hands to draft an implementation tool kit that will detail the manner in which a proposed self-regulation code for video on demand services will be applicable. The move comes after the government conveyed that the self-regulation code, curated by the IAMAI and adopted by nearly 15 OTT players, did not clearly specify the way it will be implemented.

"We did share the self-regulation code with the government but they came back with some feedback. There are some minor

or major implementation issues which they want us to tackle and which the industry in its implementation code (tool kit) is working towards," said Tarun Katial, outgoing CEO of Zee5 India and chairman of IAMAI's digital entertainment committee. Industry executives are hopeful that the process of framing the tool kit will soon be completed. "We are assuming that by moving the adjudicating ministry to I&B, there is going to be regulation. There is nowhere that the ministry has ever said that they plan to bring in any sort of regulation. They have also been supportive of content diversity," Katial said while speaking at a FICCI event on Wednesday.

Earlier this month, the government brought OTT platforms like Netflix, Amazon

There is nowhere that the ministry has ever said that they plan to bring in any sort of regulation. They have also been supportive of content diversity

— TARUN KATIAL, OUTGOING CEO, ZEE5 INDIA

Though this does not imply that digital content will now be regulated by the I&B ministry as is the case with films released in theatres and TV programmes, it is now empowered to draw up rules in this regard.

The self-regulation code issued by the IAMAI had mandated each OCCP (online curated content provider) to set up a Consumer Complaints Department and/or an internal committee as well as an advisory panel to deal with complaints, appeals and escalations. However, the government was not satisfied and had directed IAMAI to consider other regulatory models. The government was of the view that the code lacked independent third-party monitoring. Besides, it does not have a well-defined code

of ethics and fails to enunciate prohibited content adequately.

The IAMAI was advised to take cue from the structures of the Broadcasting Content Complaints Council (BCCC) and News Broadcasting Standards Authority (NBSA). "If the government is satisfied that the industry in itself has a good self-regulation code, their position in courts becomes that much more tenable," Katial said.

In contrast to OTTs, movies that are released in theatres are under regulation and need to have a certificate from the Central Board of Film Certification under the Cinematograph Act, 1952. Similarly, TV serials etc are governed under the Cable Television Network (Regulation) Act, 1995.

## Import hurdles hit iPhone, Xiaomi devices from China

SANKALP PHARTIYAL & ADITYA KALRA  
New Delhi, November 25

**INDIA'S TIGHT CONTROL** of quality clearances for electronic goods from China slowed the import of Apple's new iPhone model last month and held up other products made by companies like Xiaomi, according to two industry sources.

Applications to the quality control agency, the Bureau of Indian Standards (BIS), typically used to be processed within 15 days, but some are taking up to two months or longer. BIS started delaying approvals in August for China-made imports of devices like smartphones, smartwatches and laptops, part of the fallout from deteriorating ties with China after a border clash in June that left 20 Indian soldiers dead.

Since the clash India has tightened rules for investments from China and banned hundreds of Chinese mobile apps, including from tech giants Tencent, Alibaba and ByteDance. It banned 43 more apps on Tuesday. When Apple's new iPhone 12 was caught in the delays, its India executives assured BIS that the company would continue to expand its assembly operations in India



When Apple's new iPhone 12 was caught in the delays, its India executives assured BIS that the company would continue to expand its assembly operations in India

more than 20 days, according to the agency's website. These included applications for devices from China-based factories of Wistron and Compal Electronics, and from Hangzhou Hikvision, the data showed. Some of the applications for approval have been pending since September.

Indian traders and Hindu nationalist groups have for months called for boycotting imported products from China because of the border clash, while PM Narendra Modi continues to promote self-reliance and local production. "While the BIS is delaying approvals for products like smartwatches, the ministry of electronics and information technology is pushing companies to make these devices in India," said a source.

Under BIS's registration scheme, certain electronic goods — whether imported or locally made — need to meet certain standards.

—REUTERS

## Sequoia unveils fourth group of start-ups for accelerator scheme

YOOLIM LEE  
November 25

**SEQUOIA CAPITAL INDIA** has selected 17 early-stage start-ups for its fourth cohort of Surge, a programme to help entrepreneurs in Southeast Asia and India expand their businesses.

The latest crop of start-ups, which have collectively raised \$45.4 million, include the blogging platform Hashnode and online extracurricular academy Kyt. Three of the start-ups are in stealth mode so their identities are not disclosed.

Surge has gained prominence since its inception in March 2019 because of its approach to accelerating the development of promising seed-stage companies. Selected firms get between \$1 million and \$2 million in upfront seed capital, as well

as a 16-week programme of intensive workshops and mentorship sessions with successful founders in the region.

Surge is the brainchild of Sequoia MD Shailendra Singh. He believed that founders in their early days were forced to spend too much time raising capital, rather than developing their workforces and strategy. The programme is led by Singh and Rajan Anandan, who joined as a MD of Sequoia Capital India in 2019 after serving as Google's head of India and Southeast Asia.

Surge has evolved into a community of more than 150 start-up founders, with an increasing number of entrepreneurs who have gained experience at large startups like Gojek and Grab. Anandan said during a virtual investment conference on Wednesday.

—BLOOMBERG

als of ₹1,000 crore and an equity infusion of ₹1,500 crore. For equity, we are in advance talks with private equity players both in India and abroad to raise around \$200 million by the end of FY21. Citi has been appointed as a lead for raising the fund. This will help us reach around 25-million tonne per annum (mtpa) capacity in the next two years from 14 mtpa at present. We will also do a preferential allotment of shares to promoters worth ₹150 crore and come out with rights issue later on. However, during the process, we will not exceed our debt tar-



get of ₹2,800 crore, as we will continue to repay ₹1,000 crore in debt every year.

What is the strategic fit of Shiva Cement for JSW Cement? Can you run us through the purpose of acquisition in 2017 and now the planned expansions?

## With fresh funds, Unacademy valued at \$2bn

FE BUREAU  
New Delhi, November 25

**UNACADEMY ON WEDNESDAY** said it has raised fresh funds from new investors Tiger Global Management and Dragoneer Investment Group at a valuation of \$2 billion. Persons familiar with the transaction said the ed-tech firm has raised between \$75 million-\$100 million.

The latest infusion comes less than three months after SoftBank led a \$150-million funding round, giving it the status of a unicorn with a valuation of \$1.45 billion

Test-prep, which is higher education and government examinations, could be a \$1.5-billion opportunity over a similar time frame," Yogen Aggarwal and Abhishek Pathak wrote in a recent report.

Unacademy claims to be conducting more than 150,000 live classes on the platform each month and said the collective watch time across platforms is over two billion minutes per month.

In an interview with local media earlier this year, co-founder and CEO Gaurav Munjal had said the firm hoped to grow ten-fold in three years. Rival Byju's has already raised over \$1 billion in funding so far this year and is negotiating another \$200 million deal with investors. Chan Zuckerberg Initiative, participated in a \$113-million funding round for Eruditus.

In July, US-based Coatue led a \$100-million investment in Vedantu.

## Cashfree eyes 5 m daily transactions in 7 months

FE BUREAU  
New Delhi, November 25

**ONLINE PAYMENTS PLATFORM** Cashfree is trying to scale up its business volumes to handle around five million transactions a day over the next seven to nine months as more enterprises across the country think digital. Currently the fintech, which specialises in processing bulk online payments, processes between 1 and 1.5 million transactions a day.

Co-founder Akash Sinha told FE about the scope for operations as a payments gateway, adding customising payments processes for merchants is huge. The growth potential can be gauged from the fact that as many as 4,000-5,000 merchants are looking to go online every month.

Apart from supporting merchants, the

would be used for research and development and to develop new product lines, strengthen the team as also to fund the firm's expansions within the country and also into some emerging markets. He added the company would not require fresh funds for about 18 months.

Currently, Cashfree makes a fee of anywhere between 0.5% and 3% of the value of the transaction. The company, which counts Dunzo, Club Factory and Zomato among its clients, reported revenues of around ₹100 crore in FY20 and a profit after tax of ₹20 crore. To grow the business, it is looking to partner other companies such as IndiaFilings, which assists companies with services such as filing income taxes, GST registration and returns as also payroll. Sinha said the company was also exploring more of these partnerships.

**'Tech start-ups confident of revenue acceleration'**

During H1 2020, application hosting services and infrastructure hosting services continued to be higher growth markets on account of increasing adoption of cloud applications (majorly collaboration applications and video conferencing) and cloud infrastructure," IDC said.

The segment grew 5.3% YoY in January-June (H1) 2020 period compared to 8.9% growth in H1 2019.

Owing to increased demand for VPN licences and requirement for higher network connectivity, network services witnessed higher adoption, it added.

"In H1 2020, the role of IT services vendors gained higher prominence, as organisations increasingly approached them to help ensure business continuity by putting in place various technologies, solutions, best practices and frameworks," IDC India Market Analyst, IT Services, Garima Goenka said.

According to the findings of the latest survey, revenue acceleration and funding has improved the cash availability with start-ups.

About 43% of the tech start-ups said they had a runway for more than six months, compared to 8% in the earlier survey.

"Covid-19 has accelerated digital adoption and tech start-ups can leverage this opportunity with enterprise and SMB clients for product adoption. Greater focus on the shift to online has also created new business opportunities," Nasscom said.

There has been an increased interest from venture capital firms and funding agencies to invest in seed-early stage start-ups, it added.

Nasscom said government initiatives such as Atmanirbhar Bharat, digitalisation of India, a greater focus on sustainable business models were attracting VC interest for Indian tech start-ups.

Almost 25% of the surveyed start-ups have been able to raise funds or find prospective investors compared to 7% in the earlier survey. Sectors like ed-tech, health-tech, SaaS (software as a service) and SMBs continue to attract investor interests, it said.

Nasscom noted that four start-ups became unicorns (companies with valuation of over \$1 billion) despite the pandemic, while 30% of B2B start-ups recorded rise in revenues. Also, there was a 2.5X growth in number of tech start-ups seeing over three-plus months runway compared to the first survey.

# Covid pushes Taj hotel chain to review cost-cutting moves

PR SANJAI  
November 25



The firm, which owns the iconic Taj brand and operates The Pierre in New York City, didn't cut any jobs but redeployed some staff elsewhere in the salt-to-software Tata empire

redeployed some staff elsewhere in the salt-to-software Tata empire, Chhatwal said.

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Its shares have rebounded 82% from a six-year low in May as India's economy gradually reopens. Prime Minister Narendra Modi imposed a strict and sudden lockdown in March to contain the coronavirus outbreak.

—BLOOMBERG

INDIAN HOTELS, THE luxury hotel chain run by the Tata Group, used the coronavirus-imposed lockdown to see where it could save costs.

"This was the historic opportunity to review our fixed and variable costs," chief executive officer Puneet Chhatwal said on Wednesday in a Bloomberg television interview. "The industry never experienced such a revenue decline in last 100 years."

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redeployed some staff elsewhere in the salt-to-software Tata empire, Chhatwal said.

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—BLOOMBERG

TAURUS ASSET MANAGEMENT COMPANY LIMITED  
CIN: U67190MH1993PLC073154

Head Office & Regd Office : Ground Floor, AML Centre-1, 8 Mahal Industrial Estate, Mahakali Caves Road, Andheri (E), Mumbai - 400 093. Tel: 022 - 6624 2700  
Email: [customerservice@taurusmutualfund.com](mailto:customerservice@taurusmutualfund.com) A copy of CSID, SAI and KIM along with application form may be obtained from Fund's Website: [www.taurusmutualfund.com](http://www.taurusmutualfund.com)



## CORRIGENDUM TO NOTICE CUM ADDENDUM TO THE STATEMENT OF ADDITIONAL INFORMATION (SAI), SCHEME INFORMATION DOCUMENT (SIDs) AND KEY INFORMATION MEMORANDUM (KIMs) OF SCHEMES OF TAURUS MUTUAL FUND

Change (Closure) to the List of Official Point of Transactions of KFin Technologies Pvt. Ltd., Registrar & Transfer Agent of Taurus Mutual Fund:

This has reference to our Notice cum Addendum No. 17/2020-21 dated November 24, 2020 published on November 25, 2020 - kindly note the following correction -

Investors/Unit holders are informed to take note that the following branch shall not be closed for business and will continue to operate as the Official Point of Transactions of KFin Technologies Pvt. Ltd., Registrar & Transfer Agent for Taurus Mutual Fund -

Branch	Region	Address & Contact Details	Revised Update
Margao	Bangalore	KFin Technologies Pvt. Ltd. 2nd Floor, Dalal Commercial Complex, Pajilford, Margao - 403601 Tel: 0832-2731823	Branch to continue to operate as normal - w.e.f. November 25, 2020 <i>Earlier Addendum for branch closure stands corrected.</i>

This Addendum forms an integral part of the SAI, SIDs & KIMs of schemes of Taurus Mutual Fund, as amended from time to time. All other terms and conditions of SAI, SIDs and KIMs of Scheme(s) will remain unchanged.

Place: Mumbai  
Date: November 25, 2020  
Notice cum Addendum No. 18/2020-21

For Taurus Asset Management Company Ltd.  
(Investment Manager for Taurus Mutual Fund)  
Sd/-  
Authorised Signatory

Mutual Fund investments are subject to market risks, read all scheme related documents carefully.

**Hero MotoCorp Limited**  
Regd. Office: The Grand Plaza, Plot No. 2, Nelson Mandela Road, Vasant Kunj - Phase-II, New Delhi - 110070  
CIN: L35911DL1984PLC017354 | Phone: 011-46044220  
Fax: 011-46044399 | E-mail: [secretarialho@heromotocorp.com](mailto:secretarialho@heromotocorp.com)  
Website: [www.heromotocorp.com](http://www.heromotocorp.com)

**PUBLIC NOTICE FOR ISSUE OF DUPLICATE SHARE CERTIFICATES**  
Members of the general public and existing shareholders of Hero MotoCorp Ltd. ("Company") are hereby informed that the original Share Certificates, details of which are given below, have been reported lost/misplaced/stolen/not received and that pursuant to requests received from concerned shareholders, the Company intends to issue duplicate share certificates in lieu of the said original Share Certificates (Face Value Rs.2/-) in their favour.

Folio No.	Shareholders Name	Face Value	Distinctive Nos.	Certificate No.(s)	No. of Shares
HML0100919	NITIN B CHOKSHI	Rs.10/-	1191166-1191215 2132616-2132665 2495366-2495415 2899816-2899865	23833 42662 49917 58006 304023 34248204-34248253 34248254-34248303 34248304-34248353 34248354-34248403 34248404-34248453	50 50 50 50 50 50 50 50 50 50
	KASHYAP D CHOKSHI		19765567-19765616 34248254-34248303 34248304-34248353 34248354-34248403 34248404-34248453	393862 393863 393864 393865 393866	50 50 50 50 50
HML0130918	H M ARJUN	Rs.10/-	19352058-19352077 19352078-19352082 19352088-19352092 19352093-19352094	286549 286550 286551 286552	20 10 05 02
	COL R D ARJUN		19956893-19956893 34879542-34879579	310839 406712	01 38

Any person having objections to issue of duplicate Share Certificates, as mentioned herein above, may submit the same, in writing, with the Company marked to the "Secretarial Department" at its Registered Office or send an email at [secretarialho@heromotocorp.com](mailto:secretarialho@heromotocorp.com) within 7 days from the date of publication of this Notice. In the meanwhile, members of the public are hereby cautioned against dealing in the above mentioned Share Certificates.

For Hero MotoCorp Ltd.

Sd/-  
Neerja Sharma  
Company Secretary & Chief Compliance Officer

Place : New Delhi  
Date : 25/11/2020



**ICICI Prudential Asset Management Company Limited**  
Corporate Identity Number: U99999DL1993PLC054135

Registered Office: 12th Floor, Narain Manzil, 23, Barakhamba Road, New Delhi - 110 001.  
Corporate Office: One BKC, 13th Floor, Bandra Kurla Complex, Mumbai - 400 051.  
Tel.: +91 22 2652 5000, Fax: +91 22 2652 8100, Website: [www.iciciprุมf.com](http://www.iciciprุมf.com), Email id: [enquiry@iciciprุมf.com](mailto:enquiry@iciciprุมf.com)

Central Service Office: 2nd Floor, Block B-2, Nirlon Knowledge Park, Western Express Highway, Goregaon (E), Mumbai - 400 063. Tel.: 022 26868313

**Notice to the Investors/Unit holders of ICICI Prudential Equity & Debt Fund (the Scheme)**  
Notice is hereby given that ICICI Prudential Trust Limited, Trustee to ICICI Prudential Mutual Fund has approved declaration of the following dividend under the dividend option of the Scheme, subject to availability of distributable surplus on the record date i.e. on December 1, 2020\*:

Name of the Scheme/Plan	Dividend (₹ per unit) (Face value of ₹ 10/- each)**	NAV as on November 24, 2020 (₹ Per unit)
<b>ICICI Prudential Equity &amp; Debt Fund</b>	0.35	13.51

\$ The dividend payout will be subject to the availability of distributable surplus and may be lower depending upon the extent of distributable surplus available on the record date under the dividend option of the Scheme.

# Subject to deduction of applicable statutory levy.

\* or the immediately following Business Day, if that day is a Non - Business Day. Dividend will be paid to all the unit holders/beneficial owners whose names appear in the register of unit holders/Statement of beneficial owners maintained by the Depositories, as applicable under the dividend option of the Scheme, at the close of business hours on the record date.

**It should be noted that pursuant to payment of dividend, the NAV of the dividend option of the Scheme would fall to the extent of dividend payout and statutory levy (if applicable).**

For ICICI Prudential Asset Management Company Limited

Place : Mumbai  
Sd/-  
Date : November 25, 2020  
Authorised Signatory  
No. 011/11/2020

To know more, call 1800 222 999/1800 200 6666 or visit [www.iciciprumidity](http://www.iciciprุมf.com)

As part of the Go Green Initiative, investors are encouraged to register/update their e-mail id and mobile number to support paper-less communications.

To increase awareness about Mutual Funds, we regularly conduct Investor Awareness Programs across the country. To know more about it, please visit <https://www.iciciprุมf.com> or visit AMFI's website <https://www.amfiindia.com>

**Mutual Fund investments are subject to market risks, read all scheme related documents carefully.**



**NOTICE CUM ADDENDUM NO. AD/39/2020**

**THIS NOTICE CUM ADDENDUM SETS OUT THE CHANGES TO BE MADE IN THE STATEMENT OF ADDITIONAL INFORMATION ("SAI"), SCHEME INFORMATION DOCUMENT ("SID") AND KEY INFORMATION MEMORANDUM ("KIM") OF ALL THE SCHEMES OF MIRAE ASSET MUTUAL FUND ("MAMF")**

**Closure of the Official Points of Acceptance of Transactions of KFin Technologies Pvt. Ltd.**

**NOTICE** is hereby given that the investors / unitholders are advised to take note of the closure of the Official Points of Acceptance of Transactions of KFin Technologies Pvt. Ltd ('KFin'), Registrar and Transfer Agent for Mirae Asset Mutual Fund ('the Fund') with effect from November 25, 2020.

Sr.No.	Branch Name	Address
1	Dharwad	KFin Technologies Pvt. Ltd., Adinath Complex, Beside Kamal Automobiles, Bhoovi Galli, Opp. Old Laxmi Talkies, P.B Road, Dharwad - 580 001.
2	Alleppey	KFin Technologies Pvt. Ltd., 1st Floor, JP Towers, Mullakkal, KSRTC Bus Stand, Alleppey - 688 011.
3	Malappuram	KFin Technologies Pvt. Ltd., 2nd Floor, Peekays Arcade, Down Hill, Malappuram - 676 505.
4	Dindigul	KFin Technologies Pvt. Ltd., No. 59B, New Pensioner Street, Palani Road, Opp. Gomathi Lodge, Dindigul - 624 001.
5	Pollachi	KFin Technologies Pvt. Ltd., 1st Floor, MKG Complex, Opp. to Gowri Shankar Hotel, Pollachi - 642 001.
6	Thanjavur	KFin Technologies Pvt. Ltd., No 1, Basement, Nallaiyah Complex, Srinivasam Pillai Road, Thanjavur - 613 001.
7	Tirupur	KFin Technologies Pvt. Ltd., No. 669A, Kamaraj Road, Near Old Collector Office, Tirupur - 641 604.
8	Vijayanagaram	KFin Technologies Pvt. Ltd., D No. 20-29, 1st Floor, Surya Nagar, Kalavapuvi Media, Near Ayodhya Stadium, Dharmapuri Road, Vijayanagaram - 535 002.
9	Nellore	KFin Technologies Pvt. Ltd., D No. 16-5-66, Ramarao Complex, No. 2, Shop No. 305, 3rd Floor, Nagula Mitta Road, Opp. Bank of Baroda, Nellore - 524 001.
10	Jaunpur	KFin Technologies Pvt. Ltd., R N Complex, 1-1-9-G.R. N. Complex, Opp. Pathak Honda, Above Oriental Bank of Commerce, Jaunpur - 222 002.
11	Korba	KFin Technologies Pvt. Ltd., Nidhi Biz Complex, Plot No 5, Near Patidar Bhawan, T. P. Nagar, Korba - 495 677.
12	Saharanpur	KFin Technologies Pvt. Ltd., 18 Mission Market, Court Road, Saharanpur - 247 001.
13	Ratlam	KFin Technologies Pvt. Ltd., 1 Nagnal Bhawan, Free Ganj Road, Do Batti, Near Nokia Care, Ratlam - 457 001.
14	Dalhousie	KFin Technologies Pvt. Ltd., 2nd Floor, Room No. 226, R N Mukherjee Road, Kolkata - 700 001.

Accordingly, SAI, SID and KIM of all the schemes of MAMF stands amended suitably to reflect the change as stated above.

This notice cum addendum forms an integral part of SAI, SIDs and KIMs of the Scheme(s) of MAMF, as amended from time to time. All the other terms and conditions of SAI, SIDs and KIMs of the Scheme(s) will remain unchanged.

For and on behalf of the Board of Directors of MIRAE ASSET INVESTMENT MANAGERS (INDIA) PVT. LTD. (Asset Management Company for Mirae Asset Mutual Fund)

Date : November 25, 2020  
Sd/-  
AUTHORISED SIGNATORY

MIRAE ASSET MUTUAL FUND (Investment Manager: Mirae Asset Investment Managers (India) Private Limited) (CIN: U65990MH2019PTC324625). Registered & Corporate Office: 606, Windsor, Off CST Road, Kalina, Santacruz (E), Mumbai - 400098. 1800 2090 777 (Toll free), [customerservice@miraasset.com](mailto:customerservice@miraasset.com) @ [www.miraassetmf.co.in](http://www.miraassetmf.co.in)

**Mutual Fund investments are subject to market risks, read all scheme related documents carefully.**

Place : Hyderabad  
Date : November 25, 2020

The Letter of Offer is available on the website of SEBI at [www.sebi.gov.in](http://www.sebi.gov.in), the Stock Exchanges i.e. NSE at [www.nseindia.com](http://www.nseindia.com) and BSE at <a href="http://www.bse

# Opinion

THURSDAY, NOVEMBER 26, 2020



**BATTLE FOR BENGAL**  
Chief minister of West Bengal Mamata Banerjee  
I am not afraid of the BJP or its agencies. If they have the guts, they can arrest me and put me behind the bars. I will fight elections from jail and ensure the victory of the TMC

## Need new laws for real-time tax dispute resolution

If relief given via mediation is to be questioned later, as is likely, no taxman is going to embrace the FM's new plan

**A**FTER COMING OUT with the Vivad Se Vishwas scheme to try and resolve a large number of direct tax disputes, finance minister Nirmala Sitharaman told a CII audience that she was looking at creating a mechanism where, on a real-time basis, there can be a process of mediation to ensure tax differences don't become tax disputes. That is a laudable objective and, should it work, it will go a long way in improving India's image in the eyes of investors, both local as well as foreign. Achieving what the finance minister wants will require not just a very different mindset on the part of the taxman, and for the direct tax Board to be a lot more proactive, it will probably need legislative changes as well.

In the last five years, for which data is available, to put this in perspective, disputed direct tax claims have risen 2 times (from ₹4.1 lakh crore in FY14 to ₹8 lakh crore in FY19) while actual direct tax collections have risen 1.8 times (from ₹6.3 lakh crore to ₹11.4 lakh crore). And keep in mind that, with the taxman losing a lot more cases in the tribunals and courts, a large share of the disputed tax claims are probably not kosher. Worse, for all the talk of trying to make sure the taxman is non-adversarial, the disputed tax amounts are growing every year. In FY19, around 60% of the disputed direct taxes were of 1-2 year vintage. Fixing this requires two things. One, there needs to be some penalty against taxmen who make arbitrary demands. Two, and more important, the tax Board needs to examine tax demands—where the tax implications are large—and to scrap them if they appear unreasonable and to issue necessary clarifications to field officials. Had the Board done this in the case of the MAT tax on FIIs that resulted from the demand notice by one taxman, for instance, then the finance minister Arun Jaitley would not have had to refer the matter to an expert panel—the panel felt the tax was uncalled for—and then withdraw it.

The government will probably also need to ensure the mediation panel has enough legal cover to do its job. One of the reasons why the taxman appeals most cases even after losing them at various levels is the fear that the CAG will pass strictures or, worse, that the CBI can come knocking on his/her door and allege favouritism. If the group does not get this cover—the Prevention of Corruption Act has been amended several times, but it is not clear if the protection is absolute—it is unlikely tax officials manning the panel or even the independent experts in it would be willing to take a risk. Keep in mind that, even after a global arbitration panel—which had one member nominated by the government of India—gave an award in favour of Vodafone Plc, the government is unwilling to accept it for fear that it will be accused of letting Vodafone off lightly; if the government is hesitant to take a call, how are tax officials or a mediation panel going to take that call?

## Get cybersecurity right

Mumbai power failure shows firefighting can't be a response

**T**HE MAHARASHTRA GOVERNMENT has claimed—based on a probe report of the state police's cyber-cell—that the October 12 power outage in Mumbai was an act of sabotage. The government, in a press briefing, said that the probe report revealed that there were multiple suspicious log-in to the servers of the power supply and transmission utilities by accounts operating from a clutch of South Asian countries. While the *Mumbai Mirror* cited an unnamed source to say in a report that similar cyber-attacks have been targeting the city's power supply since February—indeed, in June, there was a swarm of 40,000 such attacks, from suspected Chinese non-state actors—the state government hasn't made the report of the cyber-cell public. Against growing concern about countries resorting to cyber-attacks with debilitating effects over a large geography, that the government should be taciturn on informing the public is rather unfortunate. Indeed, with most of the available information being from unnamed sources in media reports, the picture on the exact nature of the attack and the vulnerabilities in each link within the system is not clear.

While effective communication is only one part of the problem, the bigger issue is that India seems to have learnt little from past breaches of its cyber defences. Cyber-attacks on key utilities have become worryingly frequent: The Jawaharlal Nehru Port Trust was attacked in 2017, and the government had to send its cybersecurity head to investigate the matter. While that should have served as a warning, last year, hackers got access to administrative servers of the Kudankulam Nuclear Power Plant. Even after, the response seems to be marked by lethargy. The National Cybersecurity Policy is yet to be updated, seven years after the last one was released; bear in mind, threats and vulnerabilities are evolving almost literally by the minute. The Union government is yet to decide on the contours of the national data protection policy, which has a bearing on cybersecurity. More so, as this newspaper has highlighted earlier, India lacks an umbrella structure for reporting the reporting and response to such attacks.

The government needs to have a cybersecurity playbook for critical infrastructure till the time it comes out with a cybersecurity policy. Also, it needs to interact with other jurisdictions to strengthen its cybersecurity defences. Sensing a threat to their systems and in order to share best safety practices, UK energy operators, earlier this year, joined the European Network for Cybersecurity. A Siemens-Ponemon Institute report released this year states that the risk of cyberattacks on the utility industry may be worsening. Fifty-six per cent of respondents reported at least one shutdown or operational data loss per year, whereas mega attacks impacted 25%. The intensity of such attacks has increased in India too. The government needs to mandate companies to earmark adequate spending for cybersecurity. There is also a need to create a reporting structure wherein related parties of a target are also informed of cybersecurity threats. The recent BigBasket episode, etc, make having critical cybersecurity infrastructure in place an urgent need, more so in the government sector. Budget data shows that the FY21 allocation for cybersecurity in India was a mere ₹170 crore. In contrast, the UK has allocated ₹18,050 crore for five years starting 2016.

## Disuniting LAW

UP's ordinance against so-called 'love jihad' is prone to misuse, can become a tool of harassment

**T**HE UTTAR PRADESH government has brought an ordinance to stop 'forced' conversions, including conversion because of marriage, against the backdrop of a division bench of the Allahabad High Court having overturned two single-judge orders that made conversion solely for the purpose of marriage illegal. The law's defenders (chiefly from the BJP) claim that this will stop 'love jihad'—an alleged strategy of using interfaith marriages to promote conversions. The provisions of the new law, though, also criminalise mass conversions in a state that has a significant SC population, where many Dalits have converted in the past to, among other religions, Buddhism.

The Allahabad HC had termed the single bench order 'not good in law' and had insisted interfaith marriages are a matter of free will and choice. Many legal experts had believed the law won't stand the test of constitutionality, especially when weighed against the provisions Article 21. That apart, the problem is that such a broad-sweep law is prone to misuse. The fact that the law puts the onus on the married couple to prove that the purpose of conversion, if this took place, wasn't marriage—else, the marriage can be declared null and void—is rather draconian. Not only does this bring in arbitrariness—what will be acceptable as proof, what extent of 'proof' would be deemed enough?—it also violates against the principles of personal liberty. The law also requires interfaith couples to seek permission from the district administration two months before the wedding; even the Special Marriage Act (SMA) doesn't have such a long notification period. Notification periods, as has been the case with the SMA, are often used to inform family and community members, who then pressure couples to split.

HEAVIER FRAUD PENALTIES ON COMPANY ELITE, MAKING CFO THE MOST CRITICAL KMP, ETC, SERVE CORPORATE GOVERNANCE BETTER THAN HAVING INDEPENDENT DIRECTORS

## Independent directors: A new paradigm

**I**N MY EARLIER article, I had promised a roadmap for the institution of independent directors (IDs). I had mentioned that a major theme in corporate governance that has emerged worldwide is the institution of IDs. This institution was created to prevent the growing incidence of promoters/management enriching themselves through unfair means or outlandish remunerations, at the expense of the minority shareholders. Clearly, therefore, if IDs were to perform their role, they were to be independent of the promoters; otherwise, the entire concept becomes meaningless.

I had also mentioned that the key issue in India has been who gets appointed as an ID. While regulations do specify who cannot be an ID, these are almost silent on qualifications or experience. The field, as such, is wide open to the appointment of what I call as 'home directors'—friends, school/college mates, ex-colleagues, relatives (not covered by definition), neighbours, etc. It is not difficult for any company to find 3-4 such persons to achieve numerical compliance. In any case, what promoter in his senses would ever induct a stranger, however qualified she may be, and get exposed to unwanted roadblocks!

So, before proceeding further with the roadmap, my above basic hypothesis needs to be restated. That IDs are an oxymoron ... they are appointed and paid by the very person whose excesses they are supposed to guard against. And yet, the law has an utterly wrong expectation, that IDs would deliver governance.

Has anything improved after the discovery more than a decade ago that even the most intelligent IDs failed at Satyam? Not governance, only more and more regulations. Innumerable intellectual hours have been wasted on thousands of conferences and scores of committees. We have also seen how most companies have misused the requirement of women directors or performance evaluation of directors. Everyone is exasperated looking for a solution. But then, there is no solution if our expectations from IDs continue to be misplaced.

I have no magic wand. And no single solution. What I am proposing is a change in the mindset so that the focus

can shift to the perpetrators of, and accomplices in, fraud. And, not, IDs, who are, at best, bystanders. If we are serious about governance, multi-pronged and harsh measures are the only ways.

Some of these suggestions may, on the face of it, appear outlandish. But, all of these deserve serious consideration.

### Punish individuals, not companies, for fraud/non-compliance

Individuals commit frauds; companies are only vehicles. There is an urgent need to build comprehensive databases for each company of all promoters, directors and key management persons—the individuals directly responsible for governance, and then interlink them, along with databasing all their relatives.

We need to greatly enhance surveillance and software-driven Early Warning Systems in the context of both the companies and these individuals.

Severe punishments for malpractices are the best deterrents and inducers of governance. The only effective retribution is a significant monetary penalty on the promoters/management in their personal capacities, and in extreme cases, throwing them out or even jailing them. Public shaming also works; information on all frauds should be widely publicised.

I have often said, even at public

**PRITHVI HALDEA**

Founder-Chairman, Prime Database Group

Views are personal

fora, that although every professional is not a scamster, behind every scam, there is a professional.

**Recognise CFO as the most critical KMP:** Almost all scams are money-related, and hence, there is need to focus on finance. CFO, in every company, should be made the most critical

key management person as all financial transactions

have to pass through her. Her responsibilities and liabilities have to be enhanced. Also, prior to appointment, her qualifications and track record should be made public, and as an extreme measure, her appointment, like that of the managing director, should be subject to the shareholder approval.

### Increase focus on auditors

The role and responsibilities of the auditors also need to be enhanced significantly. The world is supposed to trust audited accounts; auditors cannot become accomplices. They are the only external bodies which have access to and can demand almost all information/documents of a company, and almost through the year (IDs meet at best just 5-6 times a year for a few hours). Moreover, auditors should be selected through a random software from a database maintained by ICAI and, in order to obtain greater independence, the audit fees should be paid out of the investor protection funds of MCA, Sebi and others. An increase in audit fees, commensurate with the size and complexity of the auditee, should be considered. The new process can be started with a pilot for the top-200 companies. The audit firms of these companies should be required to register with Sebi. On the other hand,

NFRA should become superactive to create a body of more diligent and honest auditors. Finally, of late, we have witnessed resignations of several statutory auditors, before the expiry of their terms. These high-alert incidents should lead to extensive grilling of such auditors and the respective companies.

**Mandate internal auditors:** At the same time, internal auditors should be made mandatory for at least the large companies. Their roles and responsibilities should be enhanced, and they should be required to work in close collaboration with the statutory auditors.

**Mandate law firms for every listed company:** Law firms understand the risks and liabilities well. Presently, they do risk analysis mainly at the time of issuance of securities; they should be mandated to do this on an ongoing basis.

**Improve the quality of disclosures and their availability/usability:** Timely and analysable information is the key raw material not only for the investors but also for the regulators. Though there is growing unrest among companies about an overdose of disclosures, we know that while the manner of disclosure is still very tardy, there is lack of full disclosures. A lot of critical information is not being disclosed, and finally, most of the information is not searchable and analysable. The need is for focused disclosures and in a machine-readable form.

Coming back to the issue of IDs, it would surely require a lot of courage to scrap this very institution despite all its shortcomings and futility. It would also be politically controversial to abandon it, as it is now a universally adopted concept. Scrapping would also mean an admission of having introduced a bad regulation in the first place, as if without proper thought. So, what is the way forward with specific reference to the IDs? Read my next article.

(Concluding part tomorrow)

## A dwindling recovery

We expect Q2 GDP contracted 7.9% y-o-y versus the large 23.9% fall in Q1; the real test will likely come over the next few months when pent-up and festival-led demand abate

**PRANJUL BHANDARI & AAYUSHI CHAUDHARY**

Bhandari is chief India economist and Chaudhary is economist, HSBC Global Research. Views are personal

**THE AVERAGE OF** daily new cases remained under 50,000 over the last fortnight compared with ~85,000 about two months ago. However, Delhi is reporting a strong third-wave, and there are risks of the virus spreading. Some cities have already imposed select mobility restrictions to curb the spread.

Economic activity indicators rose quickly over September and October, led partly by pent-up and festival-led demand, in our view. In its latest reading, our recovery tracker moderated a tad compared with the early-November highs. Growth in electricity consumption, labour participation and e-way bills softened a shade. Mobility remained strong with rising non-workplace travel.

After the large 23.9% y-o-y contraction in Q1, we expect a narrower contraction of 7.9% y-o-y for Q2, reflecting the uptick in demand as explained above. The risk to our view is that the Statistics Office reports an even stronger performance on the release date (November 27) that is later revised down over subsequent revisions. The unavailability of real-time informal sector data means that in its first estimate, formal sector data is used as a proxy for informal sector growth. At a time when the informal sector is doing arguably worse, this practice could end up overstating growth. We also believe that the Q1 GDP growth could be revised up given that corporate sector data is now available,

but was not available back in August due to lockdown-led filing delays.

Vegetable prices continue to rise in November. However, a favourable base could lead to lower inflation prints going forward. The Reserve Bank of India has been an active buyer of both government bonds and currency assets. Banking sector liquidity has risen back, bond yields remain contained, and the rupee has depreciated vis-à-vis the dollar in recent weeks.

**Co-authored with Priya Mehrishi, economics associate, HSBC Global Research**  
*Edited excerpts from HSBC Global Research's India Covid-19 Chartbook (dated November 24, 2020)*

## LETTERS TO THE EDITOR

### On bank reforms

The recommendations of the Internal Working Group (IWG) of RBI, allowing large industrial or corporate houses to promote banks merits a serious and objective deliberation before its implementation. Given the risks associated with allowing large industrial houses to promote banks, it would be prudent on the part of RBI to maintain the status quo. The argument that apprehensions and concerns about letting industrial houses promoting banks can be effectively addressed through improved supervising and well thought out regulations flies in the face of the recent collapse of IL&FS, Nirav Modi scam at the Punjab National Bank and implosion of Yes Bank and Lakshmi Vilas Bank. True, there is a strong case for liberalising entry into the banking sector and creation of big private banks to meet the burgeoning financial needs of the economy. However, before that, RBI needs to turn its focus towards establishing a system of effective checks and balances on the ground. — M Jeyaram, Sholavandan

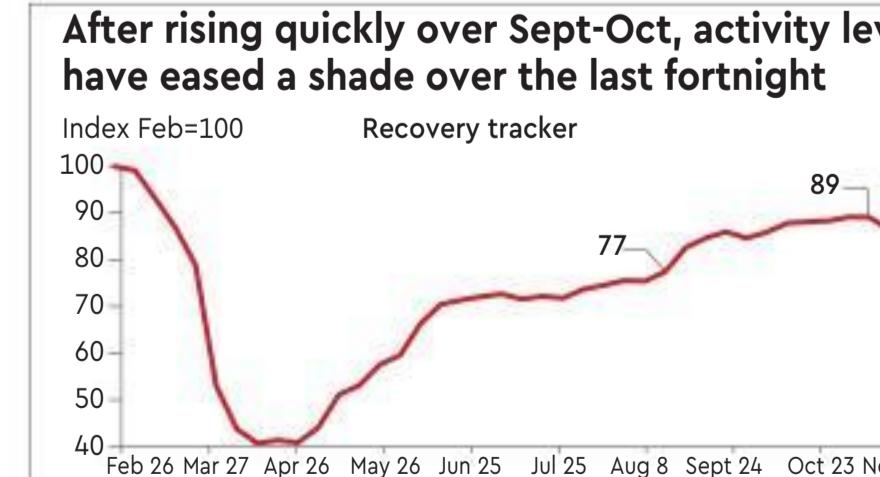
### Banning apps

The BJP-led NDA government appears to be sparing no effort to block Chinese apps, citing threat to national security, integrity and sovereignty. The ministry of electronics and information technology issued an order under section 69A of the IT Act, blocking access to 43 mobile apps. Around 177 apps ranging from e-commerce to gaming, social media, browsers, instant messaging and file-sharing were banned earlier. The ban on Chinese apps could widen the rift between the two neighbours, who are engaged in sabre-rattling along the border.

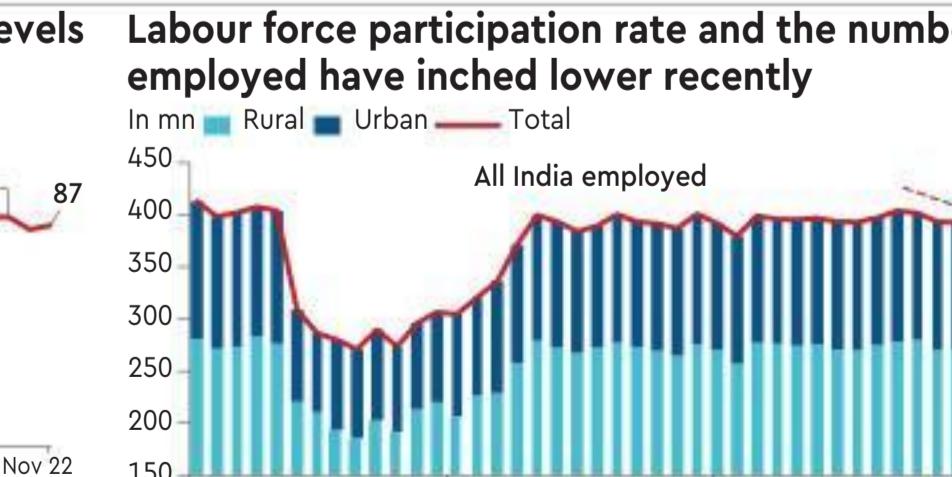
— NJ Ravi Chander, Bengaluru

● Write to us at [feletters@expressindia.com](mailto:feletters@expressindia.com)

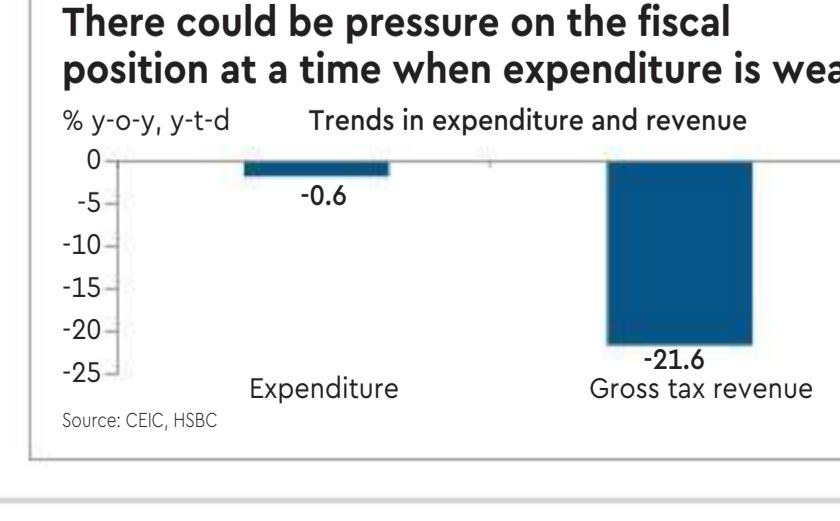
### After rising quickly over Sept-Oct, activity levels have eased a shade over the last fortnight



### Labour force participation rate and the number employed have inched lower recently



### There could be pressure on the fiscal position at a time when expenditure is weak



### India key macroeconomic forecasts

In fiscal year terms, unless otherwise stated	Unit



ILLUSTRATION: ROHIT PHORE

**T**HE AGRICULTURAL SECTOR reforms announced by the government of India will, over the next few years, not only transform agriculture, but potentially all of the rural economy. The reforms are aimed at reducing regulatory constraints, bringing greater certainty and transparency in decision-making, and providing choices to both farmers and the industry. The reforms lay down the direction, policy and framework for organised private players to invest across the value chain of the agricultural sector, and thereby bring higher levels of prosperity to all the players in the sector.

The reforms will trigger consolidation and integration of the agricultural value chain where there will be tighter coupling between market requirements and the quality and quantity of production by farmers. A critical prerequisite for this integration is aggregation of produce through farmer producers' organisations (FPOs). An FPO is an organised body of farmers in a local area. The FPOs will become the channel to contract farming, trading and processing of agricultural produce, among other things. Currently, there are approximately 6,000 FPOs and the government intends to create another 10,000 in the near future.

The integration will bring a higher level of mechanisation, which is currently at 40% and lower than China's (60%), Brazil's (75%), and the US's (95%). As seen in similar but more advanced agriculture economies, we expect consolidation of crop management services with aggregators, who will have custom hiring centre (CHC) entrepreneurs on one side and value chain integrated players on the other side as buyers. Additionally, mechanisation shall also be facilitated by renting of equipment through the establishment of new private CHCs having tractors, irrigation pumps and harvesters, among others. According to our estimate, a minimum of 2,000-2,500 new CHCs are expected to be set up in the next five years. These centres would attract an investment ₹2,000 crore from the private sector and create employment for 30,000 to 40,000 people per year. Similarly, agriculture inputs and

**GAURAV TANEJA &  
SATYAM SHIVAM SUNDARAM**

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## The long-term impact of farm reforms

The government's agriculture reforms can potentially attract private investment of ₹80,000-1,00,000 crore, and create employment for 15-20 lakh people

seeds would also see an uptake from the private sector in the form of investments in research and development (R&D) to develop organic, micro-nutrients and high-quality seeds. Private investments would also be made in the micro-irrigation segment, coupled with the development of strong market linkages.

According to budget estimates, approximately ₹93,000 crore is wasted every year due to poor storage and transport infrastructure. Private sector involvement can reduce this wastage significantly by building relevant storage infrastructure. With an estimated production of 300 MMT of produce in the current fiscal year, an additional storage of 70-80 MMT on an aggregate level is required. According to our estimates, assuming that the private sector constructs 40-50 MMT storage during the next five years, an investment of

₹20,000-25,000 crore is expected, generating employment for 5 lakh people each year during the construction phase. Further, 5 lakh people per year can be employed to handle the produce at these warehouses. In addition, ₹5,000 crore may get infused to modernise and introduce technology at existing warehouses having a capacity of 91 MMT. An equivalent of 1 lakh people may be employed for a year as part of this modernisation.

A critical activity in the value chain is trading. There are about 7,320 Agricultural Produce Market Committee (APMC) regulated principal or sub-market yards in India, which are not sufficient. According to our estimate, with deregulation, around 5,000 private mandis and procurement centres are expected come up in the next five years with an investment of ₹15,000 crore, generating employment for 20,000 to 30,000 people per

year. Further, we estimate more than 20,000 sorting, grading and packaging centres to come up in the next five years with an investment of ₹10,000-15,000 crore, generating employment for another 1 lakh people. A critical aspect of trading is quality-assaying. At least 2,000 assaying centres within mandis and 5,000 outside mandis may get established to facilitate trade in the next few years. According to our estimate, this initiative will employ approximately 20,000-25,000 people with an investment of ₹10,000-15,000 crore. Central accreditation (a regulatory mechanism) may need to be set up to certify quality and reliability of these centres.

Additionally, private sector e-commerce platforms are also likely to be developed. In this context, there is an immediate need to address two areas that positively impact market access for farmers. Firstly, quality standards for 175 commodities have been developed under e-NAM and the same should be adopted across all trading platforms. Secondly, there is a need to develop common standards to ensure interoperability across platforms.

Food processing near the farmgate is an area that will attract private investments. According to our estimate, 100 processing clusters and 20 mega food parks can be developed to bring an investment of ₹5,500 crore and generating employment for 1.5 lakh people per year.

The impact of the reforms along with some of the implementation follow-up suggested above may help farmers boost their income through direct sale and contract farming by 25-30%. An additional income of 10-25% may accrue on account of preserving the quality of the produce through better post-harvest management.

The above investments of ₹80,000 crore to ₹1,00,000 crore and employment for 15-20 lakh people would be realised only when the implementation is effective and efficient. This impact can be achieved through a reform implementation process that is inclusive and helps all stakeholders co-implement the vision in an environment of partnership and trust.

## It's time for Africa

**MATTHEW A WINKLER**

Bloomberg

Covid helps African economies compete

**W**HEN ALL IS said and done in 2020, African economies will probably have outperformed the rest of the world during the Covid-19 pandemic. Africa's 54 countries now include seven of the globe's 10 fastest-growing economies, in part because the lethal virus may have improved their competitive advantage as they accelerated their decade-long transformation from exporters of natural resources to hubs of wireless, remotely engaged commerce. The transition to tech-driven, 21st-century business is reflected in the changing landscape of the 1,300 publicly traded companies that make up corporate Africa. Communications firms have become a robust presence, making up 29% of the total market capitalisation of the continent in 2020 compared to 13% a decade earlier, according to data compiled by Bloomberg. Materials and energy, the region's benchmarks since colonial times, declined to 23% from 34% during the same period.

Africa has held off the Covid-19 assault better than many developing regions. The virus had receded by mid-November in South Africa, Nigeria and Ethiopia to their lowest levels since April or May, according to data compiled by the Johns Hopkins Bloomberg School of Public Health. In contrast, Mexico became the fourth country to exceed 100,000 confirmed Covid-19 deaths behind the US (257,929), Brazil (169,485) and India (134,218) amid a recent virus resurgence. South Africa, Africa's sixth-most populous country, suffered 20,968 deaths among its 767,759 Covid-19 cases.

Ethiopia, Uganda, Ivory Coast, Egypt, Ghana, Rwanda and Kenya withstood the economic impact of the pandemic so successfully that they were among the world's 10 fastest-growing in 2020. At least five of them are expected to remain in that elite growth club through 2022, according to forecasts by economists compiled by Bloomberg during the past three months. Two years ago, Africa included only three of the best performers and in 2015 it had four.

Shares of sub-Saharan Africa's 200 largest public companies have appreciated 13% this year as the comparable emerging-market index gained 12% and the more risky frontier-market benchmark lost 3%, according to data compiled by Bloomberg. Corporate Africa advanced 78% during the past two years as the emerging market advanced 33% and the frontier market gained 12%. The same 200 African firms appreciated 324% over five years as the emerging market rallied 67% and the frontier market rose 27%.

Africa's commodity-related companies led all industries with a 188% two-year total return (income plus appreciation) that dwarfed the 37% of global peers, and its nascent tech sector returned 123% when the comparable global benchmark climbed 92%. The tech stars include Cartrack Holdings, the Johannesburg-based software maker that collects vehicle data transmitted while driving, giving users safety and performance intelligence; its share price has risen 76% so far in 2020. CBZ Holdings, the Harare-based bank with a burgeoning digital business, was 11 times more valuable this year than last. MTN Nigeria, the Lagos-based telecom service benefiting especially from Covid-19 lockdowns, has rallied 58% in 2020; the rest of global telecom was down 1%.

Among the world's 93 major equity markets, the Nigerian Stock Exchange All Share Index of 153 companies was No. 1 with a 27% total return. Communications, accounting for 28% of the index this year, up from less than 1% in 2015, gained 68%, surpassing No. 2 healthcare. That's a taste of the best likely to come for investors in African companies. Global X MSCI Nigeria, the largest exchange-traded fund in assets invested in the country, has the greatest discount of 32%, which is a record since the fund's inception in 2013.

Just as investors snapped up the US companies enabling people to work and play remotely, a similar trend is unfolding across the Atlantic. The global pandemic is everyone's problem. It's proving to be a profit opportunity in Africa.

### Seven out of ten are African

World's fastest-growing economies in 2020, y-o-y growth

(%)	2013	2014	2015	2016	2017	2018	2019	2020
Bangladesh	6.0	6.1	6.6	7.1	7.3	7.9	8.2	5.0
Ethiopia	9.9	10.3	10.4	8.0	10.2	7.7	9.0	3.0
Vietnam	5.4	6.0	6.7	6.2	6.8	7.1	7.0	3.0
China	7.8	7.4	7.0	6.8	6.9	6.7	6.1	2.1
Uganda	3.9	5.7	6.8	0.4	7.3	6.1	6.7	2.1
Ivory Coast	9.3	8.8	8.8	7.2	7.4	6.8	6.5	2.0
Egypt	3.3	2.9	4.4	4.4	4.1	5.3	5.6	1.9
Ghana	7.2	2.9	2.2	3.5	8.1	6.3	6.1	1.3
Rwanda	4.7	7.3	8.9	6.1	4.0	8.6	10.0	1.3
Kenya	5.9	5.4	5.7	5.9	4.8	6.3	5.6	1.0

All 2020 data and 2019 figures for Vietnam & Rwanda are projections; Bloomberg

**T**HE GOALS OF the Make in India initiative and now the Atmanirbhar Bharat Abhiyan are driving a major shift in policy. Import duties are being raised. Production-linked incentives are being offered to firms across a wide canvas of 10 priority sectors. This is welcome. We are finally implementing an 'industrial policy'. At the same time, there is considerable unease at the rolling back of trade liberalisation. India gained so much from globalisation. Old-fashioned protectionism was tried till the 1980s. It failed. There is no point in repeating the mistakes of the past.

This binary is not very useful. Pragmatism and freedom from theoretical dogmas of faith in the free market or in the efficacy of state intervention are better for the development of effective policy instruments. The fact is that in the industrial age competitive advantage is developed and is not a natural endowment. This is the key lesson from the rapid industrialisation of South Korea, followed by China.

It would still take India many years to develop its physical infrastructure to the levels required for international competitiveness. Until then, large industrial parks for textiles, electronics, toys or shipbuilding need to be developed by state agencies with soft financing to create globally-competitive infrastructure internally and connectivity to the highway network, freight corridors and the seaports. Competitive logistics are essential. This was critical for the success of the information technology (IT) industry where world-class infrastructure was created within the software parks. High-speed broadband

## The right policy mix for success

India's industrial policies have tended to be doctrinaire. We need a heavy dose of pragmatism to achieve our full potential

**AJAY SHANKAR**

The author is former secretary, DIPP, GoI

real-time connectivity to the US market was provided through public investment. This was done well before general telecom modernisation began.

While industrial corridors and zones have been under development, long-term financing for world-class infrastructure is still a gap. The central government need not keep waiting for a long-term debt market to emerge. It can either use one of its existing financial institutions, or create a new development financial institution to provide long-term low-interest rate debt for the creation of world-class infrastructure for competitive manufacturing in select industrial zones. The sovereign needs to provide risk-mitigation through an implicit guarantee. It can afford to do so.

The other prerequisite is to prevent real exchange rate appreciation. A 10% real exchange rate appreciation is equal to an across-the-board 10% tariff reduction. Before considering specific increases in import duties, real exchange appreciation should be undone. This would have the effect of raising tariffs across the board. This is being advocated by many economists, including Arvind Panagariya, the former vice-chairman of the NITI Aayog. It is high time the government and the Reserve Bank of India (RBI) agreed on this objective. That we had some industrial growth in spite of a 19% real exchange rate appreciation over a decade is quite creditable.

Then, there is a need to change the



regime for the special economic zones. Allow enterprises from these zones to sell into the domestic area with import duties at the lowest applicable rate with any trading partner and the same value-addition norms. Tax exemption on profits could be dispensed with while continuing to provide a duty-free import regime. This would create a level-playing field for production vis-à-vis competitive locations overseas. Large zones would have to be developed by the state. The private sector can be partners in the process, but achievement of scale is only possible by the state. Production for the domestic as well as the global market would become easier.

Further, domestic value-addition can be incentivised by reducing duties to zero

for all primary raw materials and inputs, and then have progressively higher rates for intermediates with the highest rate for the finished product. In short, have just the opposite of the inverted duty structure we have had for computers. The incentives so created could change investment and production decisions if other costs of production in India have been reduced with import duties on cars being high so that auto majors have been choosing to make in India. This could be attempted in a few high-priority areas such as electronics and toys.

In some industries, commitment of procurement of full production for a few years would suffice to get investment. Bids

could be invited for solar panels, or for battery storage for the grid, for annual supply for, say, five years with the condition that full value-addition has to be done in India. Commitment to buy for five years from the year production commenced from a new plant in India would provide for amortisation of the capital investment and make it a risk-free investment. If the bid size is large enough, the best global firms would come and invest. If the bids are repeated, prices would come down and a competitive industry structure would be created.

Public investment in firms should not be ruled out altogether on the principle that the government has no business being in business. In some cases, it may be the best way to create competitive capacity. Maruti Suzuki is a good example in India. Volkswagen was set up by a state government in Germany, which is still a substantial shareholder. This is a policy instrument that can be used to create competitive advantage. There should also be willingness to create a fund that looks at modest returns, but aims at creating national and global champions through start-ups. The Israelis have achieved wonders with this approach. An Intel or a Samsung could be persuaded to set up a chip manufacturing plant with our public investment and a mutually-acceptable risk-allocation arrangement.

The foundation of China's incredible success was laid by Deng Xiaoping with the maxim on economic policy that one should not bother about the colour of the cat as long as it caught mice. India's policies have tended to be doctrinaire. We need a heavy dose of pragmatism to achieve our full potential.

# International

THURSDAY, NOVEMBER 26, 2020



## TEAM BIDEN

Joe Biden, President-elect, US

@JoeBiden

While this team has unmatched experience and accomplishments, they also reflect the idea that we cannot meet the challenges we face with old thinking or unchanged habits.

## Quick View

### ViacomCBS sells publisher for \$2.18 bn to Bertelsmann

VIACOMCBS AGREED TO sell its Simon & Schuster book publishing business to German media giant Bertelsmann for \$2.18 billion, part of the broadcaster's plan to exit nonstrategic businesses. The all-cash deal is expected to close next year, Bertelsmann said Wednesday. The acquisition adds heft to Bertelsmann's publishing portfolio and fits with plans to expand its Penguin Random House unit.

### US goods-trade gap widens as imports rise

THE US MERCHANTISE-TRADE deficit widened in October as imports reached the highest in more than a year, outpacing a gain in the value of exports. The shortfall grew to \$80.3 billion from \$79.4 billion in September, according to Commerce Department data released Wednesday.

### Euro zone business activity shrinks sharply

EUROZONE BUSINESS ACTIVITY contracted sharply this month as renewed lockdowns forced many firms in the bloc's dominant service industry to close temporarily, although news of possible vaccines boosted hopes for 2021, surveys showed on Monday. The bloc's economy is on track for its first double-dip recession in nearly a decade as a second wave of the coronavirus sweeps across Europe, a Reuters poll suggested last week.

### Putin can't take Russia's 'safe' vaccine: Kremlin

PRESIDENT VLADIMIR Putin told fellow world leaders last week that both of Russia's Covid-19 vaccines, including one he championed as the world's first inoculation against the disease, are safe and effective. That doesn't mean he's taken a jab. "We have not yet begun widespread vaccination and the head of state can't take part in vaccination as a volunteer. It's impossible," Kremlin spokesman Dmitry Peskov.

### Tesla issues two recalls covering 9,500 US cars

TESLA IS ISSUING two recalls covering about 9,500 vehicles for roof trim that may separate and bolts that may not have been properly tightened. The larger recall covers 9,136 Model X cars from the 2016 model year, the National Highway Traffic Safety Administration said on Wednesday.

### COVID CRISIS

## Scramble for vaccine deals as infections near 60 million

REUTERS  
Paris/Berlin, November 25

COUNTRIES AROUND THE world are scrambling to finalise vaccine deals as the global number of coronavirus infections approached 60 million on Wednesday, scientists urged caution and US officials pleaded with Americans to stay home over Thanksgiving.

The holiday weekend is expected to fuel a surge of infections in the United States, which leads the world with soaring Covid-19 infections and the daily toll on Tuesday climbing above 2,000, the highest 24-hour tally since early May.

Hopes for a successful vaccine, boosted by Pfizer, AstraZeneca and Moderna, have boosted world stock markets.

But an approved vaccine is unlikely to be widely available for months while scientists insist on the continued need for vigilance as politicians seek to relax curbs for Christmas amid a second wave of the pandemic.

Germany on Wednesday reported a record 410 Covid-19 deaths in the last 24 hours, before its 16 federal state leaders and Chancellor Angela Merkel meet on Wednesday to discuss easing restrictions for the Christmas and New Year holidays.

Italy reported 853 deaths related to Covid-19 on Tuesday, soaring from 630 the day before and the highest daily toll since March 28. But new infections and the number of people in hospital with the virus in France dropped sharply as a national lockdown went into its fourth week.

French President Emmanuel Macron said on Tuesday a vaccine could start being administered by the end of the year.

"We will very likely, and pending autho-



risation by health authorities, start vaccination of the most vulnerable populations, hence the elderly, as soon as the end of December, early January," he said in a televised address.

Air France-KLM is among airlines gearing up for the challenge of transporting millions of doses of temperature-sensitive Covid-19 vaccines.

"It's going to be a major logistics challenge," said Air France cargo chief Christophe Boucher.

Macron said France will start easing its Covid-19 lockdown this weekend so that by Christmas, shops, theatres and cinemas will reopen and people can spend the holiday with their families.

The four nations of the United Kingdom, which have devised their own pandemic policies until now, agreed to relax restrictions for Christmas to allow up to three households to meet at home for five days.

European Commission President Ursula von der Leyen warned against relax-

### US surpasses 2k deaths in a day with hospitals already full

DAILY US deaths from Covid-19 surpassed 2,000 for the first time since May and with hospitals across the country already full, portending a surge in mortalities to come as the coronavirus pandemic casts a shadow over the holiday season.

The death toll reached 2,157 on Tues-

day - one person every 40 seconds - with another 170,000 people infected, numbers that experts say

could grow with millions of Americans defying official warnings and traveling for Thursday's Thanksgiving holiday.

US hospitalizations for Covid-19 sur-

pased 87,000 on Tuesday, an all-time high,

while 30 of the 50 states reported a record number of Covid-19-related hospitalizations this month, according to a *Reuters* tally of official data.

The daily record of 3,384 deaths came on April 14, in the early stages of the pandemic.

— REUTERS

ing lockdowns too quickly.

"We must learn from the summer and not repeat the same mistakes," she told the European Parliament. "Relaxing too fast and too much is a risk for a third wave after Christmas."

— REUTERS

## Global stocks hit record high as Biden transition, vaccines brighten outlook

TOM WILSON & HIDEYUKI SANO  
London/Tokyo, November 25

GLOBAL SHARES REACHED record highs on Wednesday after the Dow Jones broke 30,000, with investors relieved at the prospect of a smooth handover of power after the US presidential election and confident a Covid-19 vaccine would soon be ready.

President-elect Joe Biden on Tuesday introduced his foreign policy and national security team after President Donald Trump cleared the way to prepare for the start of his administration.

Reports that Biden planned to nominate former Federal Reserve Chair Janet Yellen as Treasury Secretary, potentially easing the passage of a fiscal stimulus package to counter Covid-19 damage, also cheered markets.

The renewed demand for shares pushed MSCI's broadest gauge of world stocks to a record high of 622.12. It was last up 0.1%.

European shares Euro STOXX 600 followed suit, gaining 0.1% in early trading to hold near nine-month highs, with banking stocks gaining ground, then falling back.

In Asia, Japan's Nikkei earlier rose to a 29-year high. MSCI's index of Asia-Pacific shares outside Japan traded down 0.2% as Chinese shares were capped by worries about rising debt defaults.

The Dow Jones Industrial Average on Tuesday crossed 30,000 for the first time on Tuesday Futures for the S&P 500 added 0.2%.

"The world is going to look a lot better this time next year than it does now, and that's what equity markets are reflecting," said Mike Bell, global market strategist at



JPMorgan Asset Management. "The fact is the outlook has dramatically changed in the last month."

Amid the improved outlook, investors bet that forthcoming virus vaccines would ease the pain of industries hit hardest by the pandemic, from tourism to energy.

Global energy shares have risen almost 34% so far this month, on track for their best month on record as crude prices rally.

Oil prices held near their highest levels since March on the improved global economic outlook. Brent futures were up 1.3% to \$48.48 per barrel, touching a high last seen in March.

Those risk-on moves played out in bond markets, too. Yields on benchmark euro zone debt rose from record lows. German Bund yields traded near their highest levels in almost a week. Yields rose when bonds fell.

US Treasuries were pressured, too, as investors bet any fiscal stimulus package in Washington would bring more debt.

— REUTERS

## Soccer icon Maradona dies of heart attack at 60

BLOOMBERG  
November 25



DIEGO MARADONA, ARGUABLY the best soccer player ever whose wild swings in fortune came to personify the flux of his home nation Argentina, has died. He was 60.

Maradona suffered a heart attack in Tigre, Buenos Aires, after undergoing surgery to remove a blood clot from his brain earlier this month, according to the Clarin newspaper.

Maradona led Argentina to the 1986 World Cup and won league championships in Italy and at home, granting him the sort of iconic status normally reserved for war heroes. His scoring prowess and flair in slaloming past opponents vaulted him into the hall of soccer fame, but he struggled to cope with the adulation and his battles with addiction became regular global news.

"The best of the lot, no question," Brazil's Zico, a titan of the sport in his own right, said in 2005. "I saw Maradona do

things that God himself would doubt were possible."

After retiring Maradona developed heart problems caused by cocaine addiction, and he endured wild weight and fitness swings that seemed to reflect his do-or-die attitudes to both soccer and life.

"I am black or white," Maradona said in 2009. "I'll never be gray."

Argentina's "golden boy" is best remembered for the two goals that dumped England out of the 1986 World Cup. The quarterfinal in Mexico City was

eagerly anticipated, coming just four years after the Falklands War between the U.K. and Argentina. Maradona made sure it was a game few would forget.

Six minutes into the second half, England's Steve Hodge miscued a clearance, sending the ball high into his own penalty area. Maradona, at 5-foot-5, leaped above 6-foot England goalkeeper Peter Shilton as he tried to punch the ball clear.

Replays showed that Maradona fisted, rather than headed, the ball into the net, a foul the referee missed. The Argentine No. 10 dedicated the goal to the "hand of God."

While that goal has become one of the most infamous in soccer history, Maradona's second in the game was voted the best of the 20th century in a 2002 vote held by FIFA, the sport's ruling body.

After collecting a pass inside his own half, Maradona dribbled at full speed past four English players, shimmied around Shilton and rolled the ball into the net from a tight angle just as defender Terry Fenwick slid in to tackle him.

## US economy surges by record 33.1% in third quarter

ASSOCIATED PRESS  
Washington, November 25



THE US ECONOMY rebounded at a record pace of 33.1% in the July-September quarter, unchanged from the first estimate a month ago. But a resurgence in the coronavirus is expected to slow growth sharply in the current quarter with some economists even raising the spectre of a double-digit recession.

The overall increase in the gross domestic product, the country's total output of goods and services, remained the same as its first estimate, the Commerce Department reported Thursday, although some components were revised.

Bigger gains in business investment, housing and exports were offset by downward revisions to state and local government spending, business inventories and consumer spending.

The 33.1% gain was the largest quarterly gain on records going back to 1947 and surpassed the old mark of a 16.7% surge in 1950.

Still even with the big increase, the economy has not gained back all the output that was lost in the first six months of the year. The output lost in the first six months of the year when GDP fell at an annual rate of 5% in the first quarter and suffered a record-shattering drop of 31.4% in the second quarter when the pandemic shut down much of the economy and triggered millions of layoffs.

Economists are concerned that growth has slowed sharply in the current October-December and some fear that GDP could dip back into negative territory in the first three months of next year.

## Sunak reveals UK spending in first skirmish with virus legacy

ALEX MORALES & DAVID GOODMAN  
November 25

CHANCELLOR OF THE Exchequer Rishi Sunak warned the UK will suffer its deepest recession in more than 300 years as a result of the coronavirus pandemic, with 2.6 million unemployed, as he set out government spending plans.

Sunak announced billions of pounds for new infrastructure projects to boost jobs, and support for low-paid workers, but he cut funding for policies he said were hard to "justify" -- such as public sector pay rises and overseas aid.

"Our health emergency is not yet over and our economic emergency has only just begun," Sunak told Parliament. "So our immediate priority is to protect people's lives and livelihoods."

The chancellor's statement to Parliament on Wednesday began the British state's painful reckoning with the finan-

cial consequences of the pandemic, with some tough decisions on how to address a ballooning budget deficit.

With renewed lockdowns threatening further economic damage, the chancellor focused on support for jobs and the unemployed, plowing tens of billions of pounds into infrastructure spending, and ensuring the health care system can cope with a resurgent wave of infections.

Sunak's choices will set the tone for the ruling Conservative Party's approach to the fiscal legacy of the coronavirus.

The most noteworthy announcement in advance was the biggest uptick in defenses spending in three decades: a four-year, 24 billion-pound investment in the country's armed forces that pleased traditional Conservatives. The chancellor also confirmed a cut in the UK's foreign aid budget to 0.5% of national income, breaking a promise to spend 0.7%.

The drop in overseas development

spending is likely to dismay other Tories including former Prime Minister David Cameron, who warned it will hamper renewed efforts to display Britain's global role just as Brexit takes effect.

Sunak said the 0.7% aid commitment was "difficult to justify" to the British people. "I have listened with great respect to those who have argued passionately to retain this target," he said. "But at a time of unprecedented crisis, government must make tough choices."

Cuts to public sector pay also provoked an immediate backlash.

"Earlier this year the chancellor stood on his doorstep and clapped for key workers, today his government institutes a pay freeze for many of them," Labour's shadow chancellor, Anneliese Dodds, told Sunak.

"The beginning of his speech was that our economic emergency was only just begun. Try telling that to people who've been out of work since March."

— BLOOMBERG

## US jobless claims register first back-to-back increases since July

APPLICATIONS FOR US state unemployment benefits unexpectedly rose for a second straight week in the first back-to-back increases since July. The data indicate that soaring coronavirus cases and fresh lockdowns are spurring a new wave of layoffs.

Initial jobless claims in regular state programs increased by 30,000 to 778,000 in the week ended November 21, according to Labour Department data Wednesday. With adjustments for seasonal fluctuations, the figure rose by about 78,000 during the week, which coincides with the reference period for the monthly jobs report.

Continuing claims -- the total pool of Americans on ongoing state unemployment benefits -- fell by 299,000 to 6.07 million in the week ended November 14. But the number of Americans on an extended assistance program continued to increase, a sign that more people have exhausted regular state

benefits. The main figures compared with economists' projections for 730,000 initial claims and 6 million continuing claims, based on the median estimates in Bloomberg surveys. The consecutive increases in claims offer evidence that the coronavirus threatens to stall an economic rebound that was already moderating from a breakneck pace in the third quarter, with some economists predicting a contraction for the first quarter.

— BLOOMBERG

ized by Congress through the CARES Act, after outgoing Treasury Secretary Steven Mnuchin announced he would sunset them by year-end.

Yellen will need to make a call on whether she has the legal authority to resurrect the programs, which the Fed said it wanted to extend. The question was made tougher by Mnuchin's latest plan to put unused CARES Act money into the department's general account, over which Congress has authority.

Both of Mnuchin's moves have prompted strong partisan reactions, showcasing the charged political atmosphere that Yellen will be entering in her new role. With financial conditions easing amid record stock highs on Wall Street, it could afford her the space to put off any change in direction, as she also attempts

to persuade Congress to enact a new fiscal stimulus package.

# Gadgets

THURSDAY, NOVEMBER 26, 2020



## DIGITAL PROGRESS

Ravishankar Prasad, Minister For Electronics & IT, Communications, Law & Justice

Digital India must lead to digital inclusion; it must bridge the digital divide. And this must be achieved by technology which is home grown and also inclusive.

### DELL LATITUDE 9510

## This PC makes your work-life easier

**Dell Latitude 9510 is a nice-looking 15-inch business laptop that comes with more than 30 hours of battery life and plenty of new features that increase productivity**

SUDHIR CHOWDHARY

**COOPED UP IN** our homes for close to nine months now, our work and entertainment devices—laptops, tablets, mobile phones, TVs—are bearing the brunt of our office and education-related work overload. So much so that many among us have experienced device-related breakdowns during these pandemic times, leaving us high and dry. Physical damage, power surges or hard disk failure are cited as key reasons for computer breakdowns. In short, if you are on the lookout for a new machine that is sturdy built and comes packed with new technology, Dell Latitude 9510 can be a good option. This is a new-age notebook computer infused with modern technology that adapts to you; let me explain how.

Before I deep-dive into the finer nuances of this Dell creation, it is pertinent to highlight that when it comes to productivity at work, Dell Latitude PCs are quite sought-

after in the market. They are ideal for senior working professionals as well as students (provided they can afford them). I have been using the Dell Latitude 9510 for over a fortnight now, I reckon it is an all-and-all out business machine (the best I have come across in recent months), a nice-looking laptop that lets you get your work done smartly and in an efficient manner.

Dell officials say the Latitude 9510 has been designed with the finest details in mind—to be smaller and thinner than ever before, with a larger display and a superior experience. "The new Latitude 9510 delivers on what enterprise users seek—the longest battery life of any 15-inch business PC with a target of up to 34 hours, 5G-ready

design, powerful audio features, and intelligent solutions that increase productivity," they point out.

By any yardstick, the major highlight in the Latitude 9510 has to be the Dell Optimiser—built-in Artificial Intelligence software that learns how you work and continuously adapts to your style to create a smarter, more personal experience. The result? Improved system responsiveness, better application performance, and

smarter use of battery power. Basically, this is an innovative piece of software that learns to adjust performance and battery based on your usage habits. It starts to pick up on your patterns after as little as an hour, but once you work with it for a few weeks, it learns how you use your apps and will keep the performance of your five most-used apps the snappiest. It also learns when you are usually plugged in and for how long, to help with

power management as well.

The Latitude 9510 is pretty lightweight and portable, and is available in laptop or 2-in-1 (our trial unit) form factor. There's even Dell Active Pen (in Latitude 2-in-1) that allows you to easily take notes and stay organised. An attractive brushed aluminum design with diamond-cut edges give it a sophisticated style with a new keyboard and touchpad that feels as good as it looks. The build quality is very sturdy; its good-sounding speakers are situated one on each side of the keyboard.

Moving on to the screen, the Latitude 9510 comes with very good real estate—15-inch 16:9 FHD (1920 x 1080) display with WVA Touch that is anti-reflective and anti-smudge, aptly supported by Corning Gorilla Glass 6 DX. The right edge of the chassis houses the 3.5 mm headphone jack and a USB port while the left side carries an SD card port, two USB Type-C ports and an HDMI port.

Our trial unit was powered by Intel Core i7 (10th Gen) processor with 8GB LPDDR3 RAM and 512GB SSD. The operating system the machine supports are Microsoft Windows 10 Pro 64 bit and Microsoft Windows 10 Home (64 bit).

The battery is another strong point of the Latitude 9510. There's no need to carry chargers, adapters, hot spots or to find a conference phone with this Dell laptop. It breaks records with the longest run time of any 15-inch business PC, 18+ targeting a 30-hour battery life.

In summary, there's a lot you'll love in this Dell 15-inch laptop—gorgeous and lightweight design, excellent battery life and numerous powerful components that power it. Prices start at a steep ₹1,49,000, but take my word, it is a brilliant performer and hence finds a strong mention.

### NEW NORMAL

## Flexibility at work is the future

Flexible workspaces can help with the office-like atmosphere while avoiding commute time and overcrowded office spaces



Priti Shetty

**THE PANDEMIC HAS** forced us to catapult into the future. A contactless, digitised, flexible, and agile tomorrow. Who knew it would happen so quickly? Moving towards flexible workspace solutions is an integral part of the future state of business.

Our community team at WeWork India is working to help our members transition from working from home to returning to our spaces, bursting with warmth, colour, light and creativity, with options to work near home (WNH). Our members are discovering that flexible and hybrid work models are providing them the perfect balance while retaining their routine, company culture, and with the benefits of a safe, hygienic and secure working environment.

### Disrupted routines

As we emerge from the pandemic, we must aim to challenge the new normal and find a happy medium. One that restores balance, boundaries between work and home, human connection, and creativity. Flexible workspaces, located around the city and close to home, can help with the office-like atmosphere while avoiding commute time and overcrowded office spaces.



False sense of productivity

In these times, some of us may have felt we are more productive than ever, especially as we have found ourselves unable to disconnect from work until odd hours of the morning and night. Maintaining clear boundaries and making time for our well-being or family routine in the middle of a long working day, requires deep resolve, clear communication, empathy and trust from co-workers and this is not the state of "utopia" that most organisations are operating in.

### Workforce burnout

Now that India is entering its ninth month of work from home, studies show that more than two thirds of the workforce is experiencing burnout. The health of the workforce, and productivity for business is seriously being compromised. While anxiety, depression, and weakened immune systems have been extensively researched as having devastating effects on our lives, one big challenge has now come to the fore: the pandemic has become the loneliness epidemic.

### Community and the benefits

Businesses have had to restructure communication and familiarise themselves with digital avenues. Those who have mastered digital communication with their employees have found that it does not convincingly translate the passion of working towards a common mission. As we work from home, in isolation, communication bottlenecks or challenges to appreciate each individual's context are undeniable. Miscommunication may lead to unclear briefs, multiple iterations, and unresolved conflict. We then tend to focus more on ourselves than our team and community, an unhealthy way to engage with our colleagues or build a team for the long term.

When we reflect back on 2020, it will be remembered as a year that forced us to grow, change, and evolve with our environment. It also taught us a lesson – our environment can change at any time; will we be ready to change with it? Flexible workspaces offering "space as a service" will cater to businesses for attracting, retaining, and engaging with highly skilled employees and making sure their people stay happy, productive and propel the business forward.

The writer is Head of People, WeWork India



# eFE

### INTO A NEW ORBIT

## Making space for small satellites

**Agnikul will be the first Indian startup in the private sector to launch small satellites commercially**

SRINATH SRINIVASAN

**IT IS THE** right time to be in the satellite launch business in India. With the government willing to work with and allowing more private players to operate in various departments in the space sector, startups are coming up in the sector. One such startup incubated by IIT Madras and based in IIT Madras Research Park is Agnikul, co-founded by Srinath Ravichandran and Moin SPM.

"There are launch vehicles for large satellites. But for small ones, especially in the micro and nano segment, the market is big and untapped. There is no exclusivity for them," says Ravichandran. Today, small satellites are grouped and launched with larger satellites and Ravichandran points out the problem in this. "As the satellites are small, they share the same launch vehicles with larger ones. In some cases, many small satellites are clustered and launched. The makers of the large satellites feel that sharing space onboard a fast moving vehicle is not all that secure for their satellites. The smaller satellites are also put on hold for long time periods because of this. And so we promise the small satellites exclusivity and customi-



Moin SPM, Co-Founder &amp; COO (L) &amp; Srinath Ravichandran, co-founder &amp; CEO, Agnikul Cosmos (R)

sation," he says.

Given all this demand, Ravichandran and his team along with IIT Madras professors began developing launch vehicles

to carry small satellites with a waiting time of a week compared to months typically. "Our launch vehicles are designed from ground-up by a bunch of passion-

ate engineers who have expertise in every part of it. It is just like a car, requires vehicle design, engine and testing many different systems," he shares.

Agnikul has raised \$4 million to date. "We expect to have the first commercial launch in 2022," he informs. The startup also promises very fast and seamless integration for the satellites with the launch vehicles. "We don't charge them too high just because we give them exclusivity. In fact the costs could come down to as low as \$50,000 depending on the payload," he explains.

Modern rockets are also made better with the use of software. "As a launch vehicle this is very hardware-oriented but for testing we use software. Our aim before any launch would be to know the various parameters of the hardware inside out. We will be able to tell confidently that the hardware won't fail from within. There is a little bit of software play during the release of the satellite at orbit. There is no necessity for a predictive software from launch to orbit for our vehicles today," he says.

According to the Agnikul co-founder, India is at very important point in developing the space and aerospace ecosystem. Agnikul has access to best advisors from Indian Space Research Organisation (ISRO), vendors who also supply to ISRO and investors who are also ready to invest in the next frontier that is space. "The next one year is important for everyone who wishes to start up in this space. The next decade will open up more opportunities given that the government has opened up the sector to private players," he informs.

hours of online content on average, as compared to 8.7 hours of traditional broadcast viewing per week in 2020.

Then, almost half (47%) of global consumers will cancel a streaming subscription due to high prices. Indian consumers' behaviour is consistent with the global average, with almost 46% indicating price sensitivity. Subsequently, more than half (51%) of Indians admit to sharing login information or using someone else's account.

Watching user-generated content has doubled over the past year to an average of four hours per week. YouTube dominates as the most-preferred platform for watching user-generated content (65%), followed by Facebook (16%). The choice of Indians is similar with varying averages, with YouTube and Facebook usage standing at 72% and 12% respectively.

"The pandemic has accelerated the demand for high-quality streaming in India and across the globe. People wish to be entertained, informed and communicate without latency issues. There is a need for reliable infrastructure to be set up, to match the increasing appetite for new and improved online experiences," said Ashwin Rao, country director, Limelight Networks India.



cast viewing. India has witnessed one of the steepest increases in online viewing as compared to traditional broadcast viewership. Indian viewers are watching 10.9

### VIEWERS' CHOICE

## Online content viewing spikes during pandemic times

Indian viewers consume the most online video content per week on average, with almost 70% subscribing to new streaming services in the last 6 months, says a Limelight Networks Research report

FE BUREAU

**THE COVID-19 PANDEMIC** has dramatically changed consumer behaviour with respect to streaming video across all age groups. Streaming video via the internet is significantly on the rise in India and the world. Indians outdo the global average of 7 hours, 55 minutes weekly viewing by at least 3 hours, taking it to 10 hours 54 minutes, according to the 'State of Online Video 2020' report commissioned by Limelight Networks, a provider of video delivery and edge cloud services.

As some of the key findings, staying home drove streaming subscriptions. Nearly 47% of the world's population have subscribed to a new streaming service in the last six months, with Indians exceeding the global average at 70%. Primarily, this is attributed to people spending more time at home due to Covid-19 (40% globally), with 43% Indians citing this as a reason. The second largest driver of new subscription purchases (25%) is availability of new content.

Among other findings, online video consumption exceeds traditional broad-



### NOISE AIR BUDS

## Time to go hands-free & cord-free

Noise Air Buds are stylish, lightweight and pretty affordable, and offer good call quality

SUDHIR CHOWDHARY

**WORKING FROM HOME** for long hours and tired of the never-ending phone calls, you need a good pair of wireless earbuds. Noise, a homegrown connected lifestyle brand, founded in 2018 by Gaurav Khatri and Amit Khatri, has an impressive line-up of products in the smart wearables and wireless earphones categories. Its new offering, Noise Air Buds, is a good pair of wireless earbuds, that offer good call quality and an enhanced 20-hour playtime at ₹2,499. The device can be purchased from the brand's official website or Amazon.

Designed with a glossy finish, the Air Buds come with 13mm dynamic drive size, Bluetooth 5.0, an earbud capacity of 45mAH for high resolution audio and case battery capacity of 500mAh. The earbuds are available in white colour and come with a Type-C charging case. Company officials inform the Noise Air Buds are tailor-made to suit the 'new normal' today that can help users stay connected to everyone during work hours, workouts or while working in the house.

The extremely lightweight hands-free earbuds have IPX4 sweat resistance quality for those athletic spirits who want to enjoy their activities without any disruption. With a charging time of 1.2 hours, the full-touch control earbuds have a 20-hour long playtime for uninterrupted binge-watching/musical. They offer crystal-clear calling quality to the users for extended virtual meets.

Let me list some of the things I liked about the Noise Air Buds. One, the Air Buds 13mm dynamic drivers, when connected to the mobile or laptop, offer very good call quality with an additional control for the wireless earbuds with a single touch. They offer support to virtual voice assistants like Google Assistant and Siri. Two, with 20-hour battery life and 1.2 hours charging time, audio lovers and working professionals can enjoy all-day listening experience. Three, the Air Buds are elegant and quite comfortable in the ear; they are meant for extended use. Plus, they are lightweight at just 4.5g.

All in all, the Noise Air Buds give very good sound quality, have stylish appearance and are pretty affordable. Time to say goodbye to bulky wires and log into the wireless world.

Estimated street price: ₹2,499

# Markets

THURSDAY, NOVEMBER 26, 2020



## INVESTOR AWARENESS

Ajay Tyagi, chairman, Sebi

In the present scenario of uncertainty in economic growth and extra ordinarily buoyant market, there is a dire need to further ramp up the investor education and awareness efforts.

## Money Matters

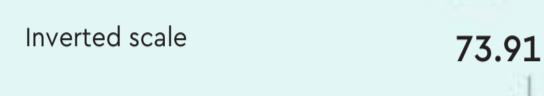
## G-SEC

The benchmark yield rose 0.003% under selling pressure



## ₹/\$

The rupee ended higher 0.120% amid positive newsflow on Covid vaccines



## €/\$

The euro fell against the dollar 0.067%



## Quick View

## Sebi takes action against ATM Agro, Sunshine Agro Infra

MARKETS REGULATOR SEBI has ordered attachment of bank accounts, share and mutual fund holdings of ATM Agro Industries and Sunshine Agro Infra as well as their directors as part of its effort to recover over ₹21 crore. The recovery proceedings have been initiated against them after they failed to repay investors' money, as directed by the Securities and Exchange Board of India (Sebi) in 2016. The two companies had raised funds from investors without complying with public issue norms. ATM Agro Industries garnered funds illegally through issuance of redeemable preference shares (RPS) and secured redeemable non-convertible debentures (NCD).

## After NSE, BSE declares Kary Stock Broking as defaulter

LEADING BOURSE BSE has also declared Kary Stock Broking as a defaulter and expelled the brokerage house from its membership after a similar action was taken by the National Stock Exchange (NSE). Investors having any outstanding claims against the brokerage can file their claims with the exchange within 90 days from the date of issue of the notice — by February 22, 2021 — the BSE said in a circular on Tuesday. The NSE has also declared the brokerage house as a defaulter and expelled from its membership with effect from November 23.

## FPIs REMAIN BUYERS

## Sensex tanks 695 points on profit booking in banks, IT

Experts feel valuations of the markets have become high, and are expected to fizzle out soon

FE BUREAU  
Mumbai, November 25

**THE RECORD RUN** of equities screeched to a halt on Wednesday as investors booked profit in banking, finance and IT counters amid a mixed trend overseas. The Nifty declined 196.75 points (1.51%) to close at 12,858.4 while the Sensex tumbled 694.92 points (1.56%) to close at 43,828.1.

Kotak bank was the top loser in the Sensex pack, skidding 3.22%, followed by Axis Bank, Sun Pharma, HDFC Bank, Bajaj Finance, Asian Paints, Bharti Airtel, Infosys and Tech Mahindra.

The Sensex fell by over a 1,000 points from the day's highs during the second half of the session and the Nifty wiped out 300 points from its highs. Wednesday's fall was the sharpest in one month. Nifty Bank, which was responsible for this month's rally, declined 1.8% during the day's trade.

The markets in France, Germany and the UK were down between 0.07% and 0.6%. The Asian markets too had a tepid session, with the bourses in Taiwan, South Korea, and China declining between 0.49% and 1.19%. However, the Dow Jones Industrial Average breached the 30,000-mark



## Investor wealth erodes by ₹2.24 lakh crore

**INVESTORS' WEALTH DECLINED** by ₹2,24,978.33 crore on Wednesday as equity markets tumbled from record highs on profit-taking. Snapping a three-session winning streak, the 30-share BSE Sensex ended 694.92 points or 1.56% lower at 43,828.10. The market capitalisation of BSE-listed companies declined by ₹2,24,978.33 crore to stand at ₹1,72,56,942.95 crore. —PTI

for the first time in the overnight session on COVID vaccine optimism.

While the markets did end in the red, foreign brokerages maintain that the risk

reward in equities still remains favourable as the economic situation of the country improves. Jefferies said, "We lower our FY21 GDP growth forecast to negative 7.1% (negative 8.4% earlier) and raise FY22 GDP growth to 13% to factor in encouraging trends. Foreign exchange reserves are at record levels and risk to rupee is on the upside. Equity risk reward still remains favourable."

Market experts are of the view that valuations of the markets have become high and are expected to fizzle out soon. G Chokkalingam, chief investment officer, Equinomics Research and Advisory, said: "The continuity in the profit taking will last for some more time since the current market cap is of ₹171 trillion, which is hard to justify for the markets. The high foreign inflows have helped with perception that is causing the markets to rise. However, the valuations have become high and they are expected to fizzle out."

Foreign portfolio investors till November 25 pumped \$8 billion into the Indian equities, which is a record high monthly inflow. However, due to profit taking, FPI buying on Wednesday was lower compared with previous trading sessions. They bought stocks worth \$3.2 million, according to provisional data. Domestic institutional investors sold stocks worth \$245.37 million.

The futures and options segment on the NSE saw a turnover of ₹38.91 lakh crore and the cash segment witnessed a turnover of ₹67,494.98 crore. These are against the six-month average of ₹19.2 lakh crore and ₹52,327.79 crore, respectively.

The abundance of liquidity globally has prompted foreign funds to deploy some of it in Asian equities.

FPIs had picked up stocks worth \$2.8 billion in October and continued to remain buyers even though the Indian market is at its most expensive ever trading at multiples that are way above historical averages.

It could take another two quarters before we can say that they are back to some kind of normalcy," Iyer said, adding, "those are the segments which have not been able to service their loans during this period and probably these are the consumers who may come up for restructuring."

IndusInd Bank, a major player in the CV market, said that its overall collection efficiency in the vehicles business was 94.3% for September, as against its normal collection efficiency which hovers in the high nineties. Suman Kathpalia, managing director and CEO, IndusInd Bank, said, "Collection efficiency was lower than the average in small commercial vehicles and two-wheelers...SCV, which is the small commercial vehicles, are the most impacted segments from Covid and are slowly getting back on track. In two-wheelers, we had accessibility and collection force availability issue, which are getting sorted."

The taxi aggregator segment, the school bus segment, heavy commercial goods carriers, trailers, container movers and vehicles attached to hotels and

tourism centres are still some way away from normalised levels of repayments.

Ramesh Iyer, vice chairman and managing director, Mahindra & Mahindra Financial Services, said that these particular segments are clearly under pressure and may remain so for a few more months. School bus operations would start only in the next academic year. The aggregator-driven vehicles have started earning some revenues with the opening up of airports and some offices, though they are nowhere near their pre-pandemic levels. Tourist vehicles are being redeployed for alternate use wherever possible and therefore, there is a pressure on their revenues.

"It could take another two quarters before we can say that they are back to some kind of normalcy," Iyer said, adding, "those are the segments which have not been able to service their loans during this period and probably these are the consumers who may come up for restructuring."

IndusInd Bank and Shriram Transport Finance also said that borrowers in the passenger transportation segment, which is yet to recover, could be candidates for restructuring.

Following the success of SWIFT gpi for high-value cross-border payments, we have decided to extend the same benefits for low-value retail payments to the global financial community. We are piloting a service, 'gpi for low value payments' to help banks improve the experience of SMEs and consumers who want to make low-value cross-border payments. Through SWIFT gpi, almost 92% of cross-border payments are credited to the beneficiary's account within 24 hours and 40% within 30 minutes.

SWIFT India has been helping Union Bank of India with its digital payment solutions for Indian as well as cross-border trade and compliance across branches. During the pandemic, how has the bank been leveraging SWIFT's solutions to offer services and improve customer experience?

Union Bank of India (UBI) has been a member of SWIFT since 1991 and our Indian entity has been partnering with the bank for over five years now. UBI has deployed our cross-border payments and compliance solutions across its network, which spans over 9,500 branches. During the merger of Andhra Bank and Corporation Bank into UBI, we worked on minimising the challenges and ensured a smooth transition of the cross-border transactions of the three banks into the amalgamated entity.

Besides Union Bank of India, which are the banks that have partnered with you and how are you helping them?

In India, SWIFT India Domestic Services (SWIFT India) is a joint venture created by SWIFT SC (Society for Worldwide Interbank Financial Telecommunication), the global banking cooperative, in partnership with 11 Indian banks. Our member banks are: Axis Bank, Bank of Baroda, Canara Bank, HDFC Bank, ICICI Bank, Punjab National Bank, State Bank of India, Union Bank of India, Citibank and Standard Chartered Bank.

Besides strengthening security of the financial community, through our solutions we hope to help drive digitisation of trade finance processes.

## Bank credit growth slows to 5.8% in Sept quarter: RBI data

PRESS TRUST OF INDIA  
Mumbai, November 25

**BANK CREDIT GROWTH** decelerated to 5.8% in the September quarter from 8.9% in the year-ago period, according to the RBI data.

Aggregate deposits of banks rose 11% year-on-year in the July-September period as compared to 10.1% growth a year ago, according to the Quarterly Statistics on Deposits and Credit of Scheduled Commercial Banks (SCBs), September 2020 - released by the Reserve Bank of India.

The deceleration in bank credit growth was seen across all the population groups — rural (11.2% vs 14.8%), semi-urban (9.4% vs 12.3%), urban (8.7% vs 9.9%) and metropolitan (3.6% vs 7.2%), the data showed.

Annual growth (y-o-y) in credit by private sector banks moderated significantly to 6.9% in September 2020 from 14.4% a year ago, whereas it increased marginally for public sector banks to 5.7% from 5.2% over the same period last year, it said.

The share of current account and sav-



ing account (CASA) in total deposits has been gradually increasing. It stood at 42.3% in September 2020 compared to 41.2% a year ago and 40.8% three years ago, the data showed.

As deposit growth exceeded credit growth, the all-India credit-deposit (C-D) ratio declined to 72% in September 2020 from 73.1% in the previous quarter.

C-D ratio for metropolitan branches, which have a dominant share in bank deposits and credit, stood at 88.4% in September 2020 (90.9% a quarter ago). The ratio for Tamil Nadu, Andhra Pradesh and Chandigarh remained above 100%, the data showed.

## HDFC to buy around 20% in Renaissance Investment Solutions for ₹50 lakh

**MORTGAGE LENDER** HDFC on Wednesday said it will acquire nearly 20% stake in Renaissance Investment Solutions ARC (asset reconstruction company) for ₹49.8 lakh.

HDFC on Wednesday entered into agreements for investment in Renaissance Investment Solutions ARC, the company said in a regulatory filing.

The investment would result in holding of 4,98,750 equity shares of ₹10 each representing 19.95% of Renaissance Investment Solutions ARC's share capital for a total consideration of ₹49,87,500, the filing said.

## ANALYST CORNER

### Adani Group focusing more on B2C as against B2B

JEFFERIES

WE ORGANISED A call with Adani Group CFO Juggeshwar Singh, Jeet Adani and Balasubramanyam. The group is moving to a B2C focus vs B2B, with incremental investments in airports and data centres. Adani Wilmar and Gas are existing B2C investments. Maximising ROIC/ROE is top of mind. The family owns 65% in group companies. Confidence was exhibited on replicating Adani Ports' success of growing faster than the market across the group.

Airports a priority in logistics vs roads. Revenue streams related to passenger/non-passenger footfalls is a focus area for generating healthy returns on airport assets. Management cited an example of Ahmedabad having 80% of footfalls from non-passengers, who are generally not catered to.

Strong relationships with regulators in 300+ locations across the country should help in seeing through initiatives that are in-line with the regulator's

vision. Mumbai distribution's regulatory assets have been brought down to negligible levels within 2.5 years of taking over, as power is being supplied at competitive rates without compromising quality. Investments in road and water sectors are being evaluated on scalability and risk acceptance.

Adani Green - scale the game-changer. 10 GW+ renewable energy capacity on one site eventually should ensure that Adani Green benefits from economies of scale on O&M, T&D, and overheads. Management mentioned that the recent solar power bid at ₹2/unit should not indefinitely delay the 8GW PPA signing at ₹2.92/unit.

Manufacturing linked tender makes this project critical from a country perspective and the average SEB procurement price of ₹3.51/unit is well above the ₹2.92/unit. Adani Power's delisting thought process is around the cost of capital rising due to ESG concerns on coal power plants and regulatory receivables exceeding debt.

## Maintain 'buy' on NTPC as it ups its game in RE space

ICICI SECURITIES

IN A SIGNIFICANT development in renewables space, solar tariff in SECI's latest round of bidding plunged to its lowest ever at ₹2/unit. NTPC emerged as a big winner securing 470MW at ₹2.01/unit. As per our initial estimates, cost/MW for this project should range at ₹40-42 million resulting in 12-14% IRRs. This bid win reaffirms NTPC's competitiveness in the RE space amongst global peers, as it continues its journey to become a cleaner and greener company. Further, in recent interactions with investors, NTPC's CMD Gurdeep Singh indicated willingness to unlock value of NTPC's green assets through a renewables platform. He also maintained that dividend policy (higher of 5% of net worth or 30% of profits) remains intact and optimising shareholder returns is important.

Maintain 'buy'.

NTPC ups its game in RE space. During the latest round of SECI auctions, NTPC emerged as a winner for developing 470MW bidding tariff of ₹2.01/unit. As per our initial estimates, cost/MW for this project

should range at ₹40-42 million resulting in IRRs ranging at 12-14% (including innovative financing), helped by a decline in average cost of debt to 6.37% in H1FY21 (vs 6.91% in H1FY20) and tax breaks (tax rate at 15%), since the project will be set up under a new company (NTPC Renewable Energy). Currently, owned operational RE capacity is 1,070 MW, 2,404 MW is under construction and 2,088 MW under various stages of tendering. Through developer mode, 3,983 MW is commissioned, 1,400 MW under construction and 1,170 MW under various stages of tendering.

Solar tariffs plunge further: ₹2/unit is the lowest tariff discovered till date, significantly lower than previous tariff discovery of ₹2.36/kWh for 2GW in June 2020. In this round, SECI received bids from 14 companies for 4.35 GW (tender was oversubscribed by 3,280 MW). In fact, eight quotes were below the previous record low of ₹2.36/kWh. The projects will be set up on a build-own-operate basis, interconnected with the nearest substation of the state transmission utility.

## INTERVIEW: KIRAN SHETTY, CEO and regional head, SWIFT India

## 'SWIFT to extend gpi benefits to low-value payments'



Following the success of its global payments initiative (gpi) for high-value, cross-border payments, financial messaging services provider SWIFT has decided to extend the same benefits for low-value retail payments, says Kiran Shetty, CEO and regional head, SWIFT India and South Asia. In an interview with Mithun Dasgupta, Shetty says during the merger of Andhra Bank and Corporation Bank into Union Bank of India, the company worked on minimising the challenges and ensured a smooth transition of cross-border transactions of the three banks into the amalgamated entity. Excerpts:

The pace of digital adoption across channels/touch points has accelerated amid disruptions. How is SWIFT India partnering with banks to provide them its solutions?

Today, implementation of the digital banking ecosystem has been expedited due to remote working conditions and online banking, necessitated by the pandemic. To support banks and businesses during these challenging times, SWIFT has been delivering new efficiencies and removing friction from paper-heavy trade processes. By reusing existing SWIFT rails, a group of banks has trialled

an initiative that dematerialises trade documents and simplifies highly manual and complex letter of credit process, driving seamless connectivity for cross-border trade and bringing about improved customer experience to their clients.

Fast, real-time, seamless, and transparent cross-border transactions are the need of the hour. These requirements are constantly driving the industry to innovate and evolve its payment solutions. Recognising the need of the financial community for a standardised platform that enables smooth and fast cross-borders

transactions, SWIFT launched SWIFT global payments initiative (gpi) in 2017. SWIFT gpi has transformed cross-border transactions in over 200 country corridors by significantly improving the international payments process, thereby benefiting more than 4,000 bank and financial institution members.

# After 8 months, Sebi eases some surveillance measures

PRESS TRUST OF INDIA  
New Delhi, November 25



## RELAXATIONS

- Sebi cites "changed market environment" as reason
- If MWPL utilisation in a security crosses 95%, derivative contracts to enter into a ban period
- Any increase in open positions would attract appropriate penal or disciplinary action of the stock exchanges

risk management, price discovery and maintenance of market integrity.

Among the measures, the watchdog had increased the margin requirement for non-F&O stocks in cash market and revised Market Wide Position Limit (MWPL) from 95% to 50% of existing levels in a phased manner.

These two measures would be relaxed with effect from close of business on November 26.

"Based on market feedback and changed market environment, the above regulatory measures have been reviewed," the statement said. Besides, Sebi said MWPL would be withdrawn subject to continuation of certain conditions till further directions.

In case MWPL utilisation in a security crosses 95%, derivative contracts will enter into a

ban period. Then, all clients or trading members are required to trade in the derivative contracts of said scrips only to decrease their positions through offsetting positions, Sebi said. Any increase in open positions would attract appropriate penal or disciplinary action of the stock exchanges or clearing corporations, it added.

Further, stock exchanges or clearing corporation would continue to check on an intraday basis whether any member or client has exceeded their existing positions or has created a new position in the scrips in the new ban period.

According to Sebi, dynamic price bands for F&O stocks could be flexed only after a cooling-off period of 15 minutes from the time of meeting the existing criteria specified by the stock exchanges for flexing.

## Non-life insurers report gross direct premium of ₹15,855 cr in October

**Motor insurance, which was going through a challenging period due to the fall in new vehicles sales, saw premiums grew in October**

FE BUREAU  
Mumbai, November 25

**NON-LIFE INSURERS REPORTED** gross direct premium of ₹15,855.11 crore in October, down 0.42% year-on-year. However, motor insurance, which was going through a challenging period in the last few months due to the fall in new vehicles sales, saw premiums pick up in October. The pace of the growth in health insurance

slowed due to the fall in group health premiums.

Data from Kotak Institutional Equities show that gross direct premium for motor insurance was ₹7,183.5 crore in October, compared with ₹6,954.1 crore in the same month last year, a growth of 3%. Motor insurance, which has two segments — motor own damage (OD) and motor third party (TP), also saw growth in October.

Motor TP insurance is mandatory, with premium being fixed by the regulator on an annual basis. Insurers, on the other hand, fix their own rates for OD and personal accident cover. Gross direct premium for motor TP was ₹4,306.4 crore in October, up 4% compared with ₹4,139.4 crore in October last year. Premiums for motor OD went up by 2% to ₹2,877 crore in the month under review.

"Robust festive demand



**Gross direct premiums for health insurance stood at ₹4,074.8 crore, against ₹3,840.6 crore in the year-ago period, growing by 6%**

and a gradual rise in freight volumes and utilisation rates supported premiums. Motor premiums have gradually improved from trough levels observed in April and May and will likely improve further," said the Kotak report.

Motor insurance is an important segment in the

non-life industry as it commands market share of around 30% of overall premiums.

Health insurance also saw surge in premiums in October. Gross direct premiums for health insurance stood at ₹4,074.8 crore, against ₹3,840.6 crore in the year-ago period, growing by 6%. Retail health surge in premiums by 30% to ₹1,982.6 crore. In the last few months, the pace of growth in retail health has slowed down, market players said.

"A slowdown in growth in retail health was likely an interplay of slowdown in daily new Covid cases in India and lower volumes during the festive season. Standalone health insurers reported a 3.2% Y-o-Y increase in health premiums, led by a 43% Y-o-Y increase in the retail health business," said the report.

The report from Kotak Institutional Equities.

**ABM INTERNATIONAL LIMITED**  
Regd. Office: 10/60, Industrial Area, Kirti Nagar, New Delhi-110015  
Email Id: vgandhi@abmintl.in, Ph. No.: +91-11-41426055  
CIN: L51909DL1983PLC015585, Website: www.abmintl.in

### NOTICE OF POSTAL BALLOT

Pursuant to Section 110 of Companies Act, 2013 read with Rule 22 of Companies (Management and Administration) Rules, 2014 and the MCA circulars (as defined below) Members are hereby informed that pursuant to the provisions of Section 110 and other applicable provisions, if any of the Companies Act, 2013, read with Rule 22 of the Companies (Management and Administration) Rules, 2014, and such other applicable laws, rules & regulations (including any statutory modification(s) thereof, for the time being in force) and in terms of General Circular No. 14/2020 dated April 08, 2020 and General Circular No. 17/2020 dated April 13, 2020 read with General Circular No. 33/2020 dated 28' September, 2020 (the "MCA Circulars") issued by the Ministry of Corporate Affairs, Government of India (the "MCA"), ABM INTERNATIONAL LIMITED (the "Company") has on 25' November, 2020 completed the dispatch of Postal Ballot Notice (the "Notice") through email to all its Members who have registered their e-mail IDs with the Depository through the concerned Depository Participants and/or the Company's Registrar and Share Transfer Agent ("RTA"), M/s Beetal Financial & Computer Services Pvt Ltd. ("Beetal") for seeking their approval by way of special resolution in respect of the businesses mentioned in the Notice dated 23' November, 2020.

Each Member's voting rights shall be in proportion to his/her share of the Paid up Equity Share Capital of the Company as on cut-off date i.e. 20' November, 2020, which shall be considered for voting. A person who is not a Member as on the cut-off date i.e. 20' November, 2020 should treat this notice for information purpose only.

The Company has engaged the services of CDSL for providing "Remote E-Voting" facility will commence on 28' November, 2020 at 09:00 A.M (IST) and will end on 27' December, 2020 at 05:00 PM (IST) (both days inclusive). Remote E-Voting will be disabled by CDSL on 27' December, 2020 after 05:00 PM.

The Board of Directors has appointed Mr. Mohit Mehta (Membership No: 46893) of M/s. Mohit Mehta & Associates, Practicing Company Secretaries, as the Scrutinizer for conducting the Postal Ballot process in a fair and transparent manner.

The Members of the Company are also hereby informed and requested to note that:

- The necessary instructions for Remote E-Voting has been set out in the Notice dated 23' November, 2020.
- Once vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast the vote again.
- The voting rights of the Members shall be in proportion to their shares of the paid up equity share capital of the Company as on the Cut-off date.
- The Postal Ballot Notice, together with Explanatory statement, Remote E-Voting instructions and the process of email registration for non-registered Members to avail Postal Ballot Notice & procedure for 'Remote E-Voting', in terms of MCA Circulars, is available on the Company's website www.abmintl.in. The Postal Ballot Notice along with its Explanatory Statement is also available on the Company's website www.abmintl.in and the website of stock exchanges i.e. www.mseindia.com on which the shares of the Company are listed.
- In light of the MCA Circulars, Members who have not registered their e-mail address and in consequence could not receive the e-voting notice may get their e-mail registered. To facilitate such members to receive this Notice electronically and cast their vote electronically, the members are requested to register their email id to Registrar and Share Transfer Agent of the Company i.e., Beetal Financial & Computer Services Pvt Ltd, at investor@beetalfinancial.com with the name of the registered shareholder(s), folio number, DP ID / Client ID and no. of equity shares held from the email address to register and enable them to exercise their vote on special business as set out in the Postal Ballot Notice through remote e-voting facility provided by CDSL.
- It is clarified that for the permanent registration of e-mail address, the Members are however requested to register their e-mail address, in respect of electronic holdings with the Depository through the concerned Depository Participants and in respect of physical holdings with the Company's RTA, M/s Beetal Financial Computer Services Pvt Ltd. by following the due procedure.
- In terms of MCA Circulars, voting can be done only by Remote E-Voting. As the Remote E-Voting does not require a person to attend to a meeting physically, the members are strongly advised to use the Remote E-Voting procedure by themselves and not through any other person/proxies. Further no hard copy of Postal Ballot Notice along with Postal Ballot Forms and pre-paid business envelope will be sent to the Members for this Postal Ballot and Members are required to communicate their assent and dissent through Remote E-Voting system only.
- In case of any query/ grievance pertaining to 'Remote E-Voting', please contact to Mr. Nitin Kunder (022 23058738) or Mr. Mehboob Lakhanji (022 23058543) or Mr. Rakesh Dalvi, Manager CDSL, A'Wing, 25<sup>th</sup> Floor, Marathan Futurex, Mafatil Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai 400013 or send an email to helpdesk.evoting@cDSLindia.com or call 022 23058542/43.
- The results of the Postal Ballot shall be announced on or before Tuesday, 29' December, 2020 i.e. not later than 48 hours of conclusion of voting through 'Remote E-Voting'. The same shall be posted on the Company's website www.abmintl.in and as well as CDSL's web-link https://www.evotingindia.com/noticeResults.jsp, and will also be communicated to the stock exchanges where the Company's share are listed.

By the Order of Board of Directors  
For ABM International Limited  
Sd/-  
Virender Kumar Gandhi  
Managing Director

Date : 25/11/2020

Place : New Delhi

Virender Kumar Gandhi  
Managing Director

Date : November 25, 2020

Place : Jamshedpur

## Lenders give in-principle nod to Kesoram resolution plan

FE BUREAU

Kolkata, November 25



BK BIRLA GROUP flagship Kesoram Industries on Wednesday said its lenders have given their in-principle approval to a resolution plan to raise funds and restructure debts.

"The consortium of lenders have given its in-principle approval to the resolution plan of the company formulated under the Reserve Bank of India (Prudential Framework for Resolution of Stressed Assets) Directions, 2019, issued by the RBI vide its circular dated June 7, 2019," the

company said in a stock exchange filing. The total debt of the company currently stands at over ₹2,000 crore.

"We are going through a settlement with the banks through a combination of debt and cash. We are doing a couple of things – probably debt can

be replaced by debt. We are repaying banks with cash predominantly. An investor (US-based investment management firm) is putting in money," a company source told FE. "We are looking at targeting the debt to around ₹1,800-1,900 crore post the resolution," the person said.

"The parent is working towards a resolution plan with the lenders and has signed a non-binding term sheet with a potential investor, which will enable the group to scale up its operations and meet the remaining financial obligations," Kesoram had said in its latest annual report.

**Fino Payments Bank reports profit for three straight qtrs**

PRESS TRUST OF INDIA

Mumbai, November 25

**FINO PAYMENTS BANK** on Wednesday reported a net profit of ₹4.5 crore for the July-September period, making it the third consecutive quarter that it has ended in the black.

The payments bank, which has a network in 700 districts of the country through 5.5 lakh merchant points, had reported a post-tax net profit of ₹1.9 crore in the June quarter and ₹1.3 crore in the March quarter, which was also its maiden three-month of profit. It had posted a loss of ₹11.1 cr in Q2 FY20.

Chief financial officer Ketan Merchant said it is confident of growing the bottom line by 35-40% every quarter as compared to the preceding one.

Overall revenue rose to ₹187 crore in Q2FY21, against ₹167 crore in the year-ago period and ₹141 crore in the June quarter, he said. "We have cracked the code of making the business sustainable through the low-cost asset model."

## Strike: Banking ops may be hit today

PRESS TRUST OF INDIA

New Delhi, November 25

### BANKING OPERATIONS

ACROSS the country may be impacted on Thursday as some bank unions would be joining the one-day nationwide strike called by central trade unions.

Ten central trade unions, except the Bharatiya Mazdoor

Sangh, will observe the nationwide general strike to protest against various policies of the central government.

Many lenders, including IDBI Bank and Bank of Maharashtra, in regulatory filings on Wednesday said their normal working could be affected at the branches and offices.

The All India Bank Employ-

ees' Association (AIBEA), All India Bank Officers Association (AIBOA) and Bank Employees Federation of India (BEFI) are participating in the strike.

Bank employees will protest against the privatisation of banks and outsourcing and contract system in jobs in the sector.

## #WorldInvestorWeek2020

### Nippon Life India Asset Management Limited

Corporate Identity Number: L65910MH1995PLC220793

To increase awareness about Mutual Funds, we regularly conduct Investor Awareness Programmes (IAPs) across the country.

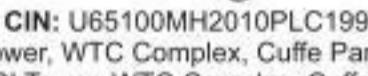
On the occasion of World Investor Day 2020, schedule of upcoming IAPs is as mentioned below:

Date	Time	Zoom Meeting ID	Password
26th Nov'2020	5:00 PM	938 5133 5989	810251
27th Nov'2020	5:00 PM	979 7417 3378	023790
28th Nov'2020	11:00 AM	980 1524 2474	025985

Name: Pankaj Khevalkar | Contact No - 8767602598

Email ID - pankaj.a.khevalkar@nipponindiam.com / pankaj.a.khevalkar@nipponindiaamc.com

Mutual Fund investments are subject to market risks, read all scheme related documents carefully.



### IDBI Asset Management Limited

CIN: U65100MH2010PLC199319

Corporate Office: 4<sup>th</sup> Floor, IDBI Tower, WTC Complex, Cuffe Parade, Colaba, Mumbai - 400005

Tel: (022) 66442800 Fax: (022) 66442801 Website: www.idbimutual.co.in E-mail: contactus@idbimutual.co.in

### NOTICE CUM ADDENDUM NO.19/2020-21

#### Continuation of Official Point of Acceptance

With reference to our notice cum addendum no. 18/2020-21, dated November 24, 2020, regarding closure of official Point of Acceptance (PoA) of the schemes of IDBI Mutual Fund, at Margao location, the Investors are requested to note that the PoA will continue to be in operation at the same location as mentioned below:

Location	Current Address
Margao	KFin Technologies Pvt. Ltd, 2nd Floor, Dalal Commercial Complex, Pajfond, Margao – 403601

This Addendum shall form an integral part of Statement of Additional Information, Scheme Information Document / Key Information Memorandum of all the schemes of IDBI Mutual Fund, as amended from time to time.

For IDBI Asset Management Limited (Investment Manager to IDBI Mutual Fund)

Sd/- Company Secretary and Compliance Officer

Statutory Details: IDBI Mutual Fund has been set up as a trust sponsored by IDBI Bank Limited with IDBI MF Trustee Company Limited as the Trustee ("Trustee" under the Indian Trusts Act, 1882) and with IDBI Asset Management Limited as the Investment Manager.

Mutual Fund investments

# SREELEATHERS LIMITED

(CIN: L67190WB1991PLC050656)

Registered Office: 6, Tottee lane, Kolkata-700 016, West Bengal | Tel. No.: +91 33 22861571 | Fax No.: +91 33 22176468;

E-Mail ID: sreeleathers@sreeleathers.com | Website: www.sreeleathers.com

Contact Person: Mr. Bijoy Kumar Roy, Company Secretary &amp; Compliance Officer | E-Mail ID: bijoykumarroy@gmail.com

This Public Announcement ("Public Announcement") is being made in relation to the Buyback of Equity Shares (as defined hereinbelow) by Sreeleathers Limited (the "Company") from the Open Market through Stock Exchange mechanism, pursuant to the provisions of Regulation 16(iv)(j) and in compliance with Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018, for the time being in force including any statutory modifications and amendments from time to time ("Buyback Regulations") and contains the disclosures as specified in Schedule IV read with Schedule I to the Buyback Regulations.

**BUY-BACK OF EQUITY SHARES FROM THE OPEN MARKET THROUGH STOCK EXCHANGE MECHANISM****PART A-DISLOSURES IN ACCORDANCE WITH SCHEDULE I OF THE BUYBACK REGULATIONS****1. DETAILS OF THE BUY BACK OFFER AND BUY BACK PRICE**

- Pursuant to the provisions of Sections 68, 69, 70, and all other applicable provisions, if any, of the Companies Act, 2013, as amended ("Companies Act") ("Act") and applicable rules thereunder, and the provisions of the Buyback Regulations, Article 9(v) of the Articles of Association of the Company, and pursuant to the resolutions passed by the Board of Directors of Sreeleathers Limited (the "Company") (the Board of Directors of the Company (hereinafter referred to as the "Board" or the "Board of Directors") at their meeting held on November 24, 2020 (the "Board Meeting"), approved the said proposal of Buyback of the Company's fully paid-up Equity Shares of face value of ₹10 (Rupees Ten only) each (the "Equity Shares") from its shareholders/beneficial owners, other than those who are Promoters or the persons in control of the Company (hereinafter collectively referred to as the "Promoters" or "Promoter Group"), from the Open Market through Stock Exchanges, for an total amount not exceeding ₹32,00,00,000 (Rupees Thirty Two Crores only) ("Maximum Buyback Size") and at a price not exceeding ₹160 (Rupees One Hundred and Sixty only) ("Maximum Buyback Price"), payable in cash (the process being referred hereinafter as "Buyback"). The Maximum Buyback Size shall not include any expenses incurred or to be incurred for the Buyback like filing fees payable to SEBI, advisors' fees, stock exchange fees, brokerage, applicable taxes including inter alia securities transaction tax, goods and services tax, stamp duty, etc., public announcement publication expenses and other incidental and related expenses ("Transaction Costs").
- The maximum buyback size of ₹32,00,00,000 (Rupees Thirty Two Crores only), represents 9.88% of paid-up equity capital and free reserves of the Company based on the audited financials of the Company as at March 31, 2020. Since the Maximum Buyback Size is not more than 10% of the total paid-up Equity Share Capital and free reserves of the Company in accordance with the proviso to the Section 68(2)(b) of the Act, the approval of the shareholders of the Company is not required.
- At the Maximum Buyback price and for the maximum buyback size, the indicative number of Equity shares that would be bought back would be 20,00,000 (Twenty Lakhs only) Equity Shares which is 7.95% of the total number of Equity Shares of the Company. If the equity shares are bought back at a price below the Maximum Buyback Price, the actual number of equity shares bought back could exceed the indicative Maximum Buyback Shares (assuming full deployment of Maximum Buyback Size) but will always be subject to the Maximum Buyback Size. Further, the number of Equity Shares to be bought back will not exceed 25% of the total number of Equity Shares forming part of the paid up equity Share Capital of the Company.
- The Company will deploy a minimum of ₹16,00,00,000 (Rupees Sixteen Crores only) for the Buyback ("Minimum Buy-back Size") being 50% of the Maximum Buy-back Size.
- The number of Equity Shares bought back would depend upon the average price paid for Equity Shares bought back and aggregate consideration paid for such equity shares bought back. The maximum number of Equity Shares that can be bought back will be in consonance with Regulation 38 of Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015 (SEBI (LODR) Regulations, 2015), Section 68 of the Companies Act, Buy-Back Regulations and Maximum Buy-Back Size.
- The Buyback (including Transaction Cost) will be implemented by the Company out of its securities premium account and other free reserves, in accordance with Section 68(1) of the Act and Regulation 4 (ix) of the Buyback Regulations and shall be from the open market purchases through the Stock Exchange, by using the order matching mechanism except "all or none" order matching system, as provided under the Buyback Regulations.
- The Board shall determine, at its discretion, the time frame for completion of the Buyback and may close the Buyback (which shall not be longer than (6) six months from the date of opening of the Buyback or such other period as may be permitted under the Act and/or Buyback Regulations or as may be directed by the appropriate authorities) after the Minimum Buyback Size has been reached, and irrespective of whether the Maximum Buyback Size has or has not been reached, after giving appropriate notice for such closure and on completing all formalities in that regard, in accordance with the Act and/or Buyback Regulations.
- The indicative maximum number of Equity Shares to be bought back at the Maximum Buyback Size and the Maximum Buyback Price is 20,00,000 (Twenty Lakhs only) Equity Shares ("Maximum Buyback Shares"), which will not exceed 25% of the total paid up Equity Share Capital of the Company. The Company shall, during the Buyback period and upon completion thereof, comply with the requirement of maintaining a minimum public shareholding of at least 25% of the total paid up Equity Share Capital of the Company as provided under Regulation 38 of the SEBI (LODR) Regulations, 2015.
- The Company shall not purchase Equity Shares which are locked-in or non-transferable, in the Buyback, until the pendency of the lock-in or until the Equity Shares become transferable, as applicable. There are no party paid-up Equity Shares with calls in arrear of the Company.
- This Buyback from non-resident members, Overseas Corporate Bodies (OCBs) and Foreign Institutional Investors (FIIs) / Foreign Portfolio Investors (FPIs), and members of foreign nationality, if any, etc. is subject to such approvals as may be required including approvals from the Reserve Bank of India under the Foreign Exchange Management Act, 1999 and the rules, regulations framed thereunder, if any, and such approvals shall be required to be taken by such non-resident members.
- A copy of this Public Announcement is available on the website of the Company i.e. www.sreeleathers.com and is expected to be available on the website of the Securities and Exchange Board of India ("SEBI") i.e. www.sebi.gov.in and on the websites of Stock Exchanges, i.e., www.bseindia.com, www.nseindia.com and www.cse-india.com.

**2. NECESSITY FOR THE BUYBACK AND DETAILS THEREOF**

- The Board of Directors of the Company is of the view that the Buyback will help the Company effectively utilize its available surplus funds, which is in excess of the surplus amount needed to be retained by the Company for the future growth.
- The Buyback is expected to enhance overall long term shareholders' value for continuing shareholders, without compromising on the future growth opportunities of the Company, as well as provide an exit opportunity to the public shareholders.
- The Buyback may lead to reduction in outstanding Equity Shares, improvement in 'earnings per share' and enhanced return on equity, based on the assumption that the Company would earn similar profits as in the past.

**3. MAXIMUM BUYBACK SIZE AND MINIMUM BUYBACK SIZE AND BUYBACK SHARES**

- The Maximum Buyback Size i.e. maximum amount to be utilized under the buyback will not exceed ₹32,00,00,000 (Rupees Thirty Two Crores only) (excluding Transaction costs) which represents 9.88% of the total paid-up Equity Share Capital and Free Reserves (including Securities Premium account) as per the latest Audited Financial Statements of the Company for the financial year ended March 31, 2020.
- At the Maximum Buyback size and the Maximum buyback price, the indicative maximum number of Equity Shares to be bought back would be 20,00,000 (Twenty Lakhs only) Equity Shares ("Maximum/Buyback Shares") which represents 7.95% of the total number of Equity Shares of the Company. However, if the Equity Shares are bought back at a price below the maximum buyback price, the actual number of Equity Share bought back could exceed the indicative maximum buyback shares (assuming full deployment of the buyback size). The actual number of Equity Shares to be bought back will depend upon the actual price, excluding the transaction costs, paid for the Equity Shares bought back and the aggregate consideration paid in the buyback, subject to maximum buyback size. Further the number of Equity Shares to be bought back in the buyback will not, in any case, exceed 25% of the total number of Equity Shares of the Company.
- In accordance with Regulation 15 of the buyback regulations, the Company shall utilize at least 50% of the amount earmarked as the maximum buyback size for the buyback i.e. ₹16,00,00,000 (Rupees Sixteen Crores Only).

**4. MAXIMUM BUYBACK PRICE & BASIS FOR ARRIVING AT THE MAXIMUM BUYBACK PRICE**

- The Maximum Buyback Price of ₹160 (Rupees One Hundred and Sixty only) per Equity Share has been arrived at after considering various factors including trends in the Market Price of the Equity Shares on the Stock Exchanges, the Net Worth of the Company and the potential impact of the Buyback on the earnings per share. The Maximum Buyback Price excludes the Transaction Costs.
- The Company confirms that as required under Section 68(2)(d) of the Companies Act 2013, the ratio of the aggregate of secured and unsecured debts owed by the Company will not be more than twice the paid-up Equity Share Capital and free reserves post Buyback.
- The Maximum Buyback Price of ₹160 per Equity Share represents: (i) a premium of 14.96% and 13.70% over the volume weighted average market price of the Equity Shares on BSE and NSE, respectively, for three months preceding the date of intimation to the Stock Exchanges of the Board Meeting to consider the proposal of the Buyback; (ii) a premium of 13.59% and 13.72% over the volume weighted average market price of the Equity Shares on BSE and NSE, respectively, for two (2) weeks preceding the date of intimation to the Stock Exchanges for the Board Meeting to consider the proposal of the Buyback and (iii) a premium of 7.20% and 7.31% over the closing market price of the Equity Shares as on the trading day prior to the date of the Board Meeting i.e. November 23, 2020, on BSE and NSE respectively. The closing market price of the Equity Shares as on the date of Board Meeting i.e. November 24, 2020 was ₹150.35 and ₹149.95 on BSE and NSE respectively.
- The actual number of Equity Shares bought back will depend upon the actual price paid for the Buyback, excluding the Transaction Costs paid for the Equity Shares bought back and the aggregate amount paid in the Buyback, subject to the Maximum Buyback Size. The actual reduction in outstanding number of Equity Shares would depend upon the price at which the Equity Shares of the Company are traded at the Stock Exchanges as well as the total number of Equity Shares bought back by the Company from the open market through the Stock Exchange during the Buyback period.

**5. DETAILS OF SHAREHOLDING OF THE PROMOTERS AND PROMOTERS GROUP OF THE COMPANY AND OTHER DETAILS**

- The aggregate shareholding of the Promoters and Promoters Group and of the Directors of the Promoters, where promoter is a company and of persons who are in control of the Company as on the date of Board Meeting i.e. November 24, 2020 are as under:

Sr. No.	Promoters / Promoter Companies/ Persons who are in control	No. of Equity Shares held	% of total Equity Share Capital
<b>Individuals</b>			
1	Jyotsna Dey	5,00,300	1.99
2	Kalpana Mitra	4,750	0.02
3	Satya Brata Dey	45,33,485	18.02
4	Shekar Dey	5,07,740	2.02
5	Shipra Dey	33,593	0.13
6	Sumantha Dey	8,93,200	3.55
7	Sushanto Dey	11,68,450	4.64
8	Rochita Dey	1,59,246	0.63
9	Soham Dey	1,80,240	0.72
<b>Bodies Corporate</b>			
10	Easel Advertising Pvt. Ltd	32,39,500	12.88
11	Panchavati Tie-up Pvt. Ltd	50,24,666	19.97
12	Shoeline Trading Pvt. Ltd.	4,93,654	1.96
	<b>Total</b>	<b>1,67,38,824</b>	<b>66.54</b>

Major Shareholders in the above mentioned Promoter Companies:

Sr. No.	Name of the Promoter Companies	Name of the Shareholders	No. of Shares	Percentage (%)
<b>Individuals</b>				
1	Easel Advertising Pvt. Ltd.	Shipra Dey	10,100	10.43%
		Tug Developers Pvt. Ltd.*	18,000	18.59%
		Shoeline Trading Pvt. Ltd.*	12,000	12.39%
		Panchavati Tie-up Pvt. Ltd*	14,250	14.71%
2	Panchavati Tie-up Pvt. Ltd.	Satya Brata Dey	95,000	38.71%
		Shipra Dey	1,20,000	48.90%
		Tug Indofin Pvt. Ltd.	25,713	10.48%
		Satya Brata Dey	1,13,700	24.06%
		Sreeleathers Ltd.*	90,000	19.04%
3	Shoeline Trading Pvt. Ltd.	Panchavati Tie-up Pvt. Ltd*	94,400	19.97%
		Tug Developers Pvt. Ltd.*	90,000	19.04%
		Tug Indofin Pvt. Ltd.	68,750	14.55%

\*The Company is controlled by Satya Brata Dey, Sumantha Dey and Shipra Dey.

- No Equity Shares have been bought or sold by the Persons mentioned above preceding the last twelve (12) months from the date of the Board Meeting to approve the Buy-back except for the following:

Name	Aggregate No. of Equity Shares acquired / sold	Nature of Transaction	Maximum Price per Equity Share (₹)	Date of Maximum Price	Minimum Price per Equity Share (₹)	Date of Minimum Price
Rochita Dey	70,846	Purchase	177.50	December 27, 2019	111.85	March 19, 2020
Soham Dey	1,80,240	Purchase	180.00	December 27, 2019	108.15	March 13, 2020
Shipra Dey	20,668	Purchase	126.50	March 27, 2020	113.10	March 26, 2020

\*The Company is controlled by Satya Brata Dey, Sumantha Dey and Shipra Dey.

For Chanani &amp; Associates Chartered Accountants

FRN: 325425E

Madhwan Chanan

Partner

Membership No.:060624

Place: Kolkata

Date: November 24, 2020

For Chanani &amp; Associates Chartered Accountants

FRN: 325425E

Madhwan Chanan

Partner

Membership No.:060624

Place: Kolkata

Date: November 24, 2020

www.financialexpress.com

www.financialex

## PM for state-specific export strategy; reviews projects worth ₹1.41 lakh cr

PRESS TRUST OF INDIA  
New Delhi, November 25

**PRIME MINISTER NARENDRA** Modi on Wednesday asked states to develop a state-specific export strategy and reviewed development projects worth ₹1.41 lakh crore spread across 10 states and union territories.

Reforms are beneficial only when one performs, and this is the way forward to transform the country, Modi said as he chaired the meeting of PRA-GATI – an ICT-based multi-modal platform for Pro-Active Governance and Timely Implementation involving central and state governments.

In the PRAGATI meeting, multiple projects, grievances and programmes were reviewed, the Prime Minister's Office said in a statement.

In the previous 32 such meetings, a total of 275 projects worth ₹12.5 lakh crore have been reviewed, along with 47 programmes/schemes and grievances across 17 sectors that were taken up.

The projects, taken up at the 33rd such PRA-GATI meeting on Wednesday, were of the ministry of railways, the ministry of road transport and highways, the Department for Promotion of Industry and Internal Trade, and the power ministry, the statement said.

### Amazon fined for not displaying mandatory info about products

**THE GOVERNMENT HAS** imposed a penalty on e-commerce major Amazon for not displaying mandatory information, including the country of origin, of products sold on its platform, according to an official order.

Last month, the consumer affairs ministry had issued notices to e-commerce majors Flipkart and Amazon for not displaying such information.

The ministry had also asked states to ensure that all e-commerce firms comply with the Legal Metrology (Packaged Commodities) Rules.

Penalty has been imposed on Amazon as its reply to the notice was not found satisfactory, as per the order issued by the ministry dated November 19.

—PTI

<b>FORM G</b>	
<b>INVITATION FOR EXPRESSION OF INTEREST</b>	
Under Regulation 36A (1) of the Insolvency and Bankruptcy (Insolvency Resolution Process for Corporate Persons) Regulations, 2016	
<b>RELEVANT PARTICULARS</b>	
1. Name of the Corporate Debtor	<b>DION GLOBAL SOLUTIONS LIMITED</b>
2. Date of incorporation of Corporate Debtor	23rd March 1994
3. Authority under which corporate debtor is incorporated / registered	Registrar of Companies, Delhi
4. Corporate Identity number / limited liability identification number of corporate debtor	L74899DL1994PLC058032
5. Address of the registered office and principal office (if any) of corporate debtor	409, Chaudhary Complex, 9 VS Block, Madhuban Road, Shakarpur, Delhi -110092 IN
6. Insolvency commencement date of the corporate debtor	18.08.2020
7. Date of invitation of expression of interest	26.11.2020 (Originally issued on 01.11.2020)
8. Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Available on request from the Resolution Professional by posting a request on <a href="mailto:cirdpsg@gmail.com">cirdpsg@gmail.com</a>
9. Norms of Ineligibility applicable under section 29A are available at:	As per section 29A and other provisions of the Insolvency and Bankruptcy Code, 2016. Available on the website of IIBB ( <a href="https://iibb.gov.in/legal-framework/act">https://iibb.gov.in/legal-framework/act</a> )
10. Last date for receipt of expression of interest	11.12.2020 (Original: 11.11.2020)
11. Date of issue of provisional list of prospective resolution applicants	21.12.2020 (Original: 26.11.2020)
12. Last date for submission of objections to provisional list	26.12.2020 (Original: 01.12.2020)
13. Date of issue of final list of prospective resolution applicants	05.01.2021 (Original: 11.12.2020)
14. Date of issue of information memorandum, evaluation matrix and request for resolution plans to prospective resolution applicants	26.12.2020 (Original: 01.12.2020)
15. Manner of obtaining request for resolution plan, evaluation matrix, information memorandum and further information	Prospective Resolution Applicants who meet the minimum eligibility criteria and who sign the non-disclosure agreement under section 29 of the Insolvency and Bankruptcy Code, 2016 will be provided by email.
16. Last date for submission of resolution plans	25.01.2021 (Original: 31.12.2020)
17. Manner of submitting resolution plans to resolution professional	In Electronic Form to <a href="mailto:pradeep.lakhani1967@gmail.com">pradeep.lakhani1967@gmail.com</a>
18. Estimated date for submission of resolution plan to the Adjudicating Authority for approval	24.02.2021 (Original: 30.01.2021)
19. Name and registration number of the resolution professional	Mr. Pardeep Kumar Lakhani Reg No.: IIBB/IPA-001/PI-P00541/2017-2018/10966
20. Name, Address and e-mail of the resolution professional, as registered with the Board	Mr. Pardeep Kumar Lakhani 879, Sector 40, Near Community Center, Gurgaon, Haryana, 122012 Email: <a href="mailto:pradeep.lakhani1967@gmail.com">pradeep.lakhani1967@gmail.com</a>
21. Address and email to be used for correspondence with the resolution professional	KVG Insolvency Advisors Private Limited 405, New Delhi House, 27, Barakhamba Road, Connaught Place, New Delhi-110001 E-mail: <a href="mailto:cirdpsg@gmail.com">cirdpsg@gmail.com</a>
22. Further Details are available at or with	For further details mail at <a href="mailto:cirdpsg@gmail.com">cirdpsg@gmail.com</a>
23. Date of publication of Form G	26.11.2020
Pursuant to 03rd meeting of Committee of Creditors ("CoC") of the Corporate Debtor "Ms Dion Global Solutions Limited" held on 23.11.2020, the members of CoC has decided to re-issue the invitation for Expression of Interest in Form-G subject to the approval of Hon'ble NCLT, New Delhi Bench regarding extension of period of CIRP beyond 180 days under Section 12 of the Insolvency and Bankruptcy Code, 2016.	
Pardeep Kumar Lakhani Resolution Professional of Dion Global Solutions Limited Reg. No.: IIBB/IPA-001/PI-P00541/2017-2018/10966 Address: 879, Sector 40, Near Community Center, Gurgaon, Haryana-122012	
Date : 26.11.2020 Place: Gurgaon	



**QUANTUM MUTUAL FUND**  
*Profit with Process*

Investment Manager: Quantum Asset Management Company Private Limited  
 7<sup>th</sup> Floor, Hoechst House, Nariman Point, Mumbai - 400021, India  
 Toll Free No.: 1800-209-3863/1800-22-3863; Toll Free Fax No.: 1800-22-3864  
 Email: [CustomerCare@QuantumAMC.com](mailto:CustomerCare@QuantumAMC.com); Website: [www.QuantumMF.com](http://www.QuantumMF.com) CIN: U65990MH2005PTC156152

ADDENDUM NO. 23/2020

### Notice-Cum-Addendum

Cessation of Official Point of Acceptance for the schemes of Quantum Mutual Fund

Notice is hereby given to Investors / Unit holders of the schemes of Quantum Mutual Fund to take note that the following locations will cease to be the Official Point of Acceptance for the schemes of Quantum Mutual Fund:

A. KFin Technologies Private Limited w.e.f. November 27, 2020

Location	Address
Dharwad	Adinath Complex, Beside Kamal Automobiles, Bhovi Galli, Opp Old Laxmi Talkies, P B Road, Dharwad - 580001
Alleppey	1 <sup>st</sup> Floor, Jp Tower, Mullakkal, KSRTC Bus Stand, Alleppey - 688011
Malappuram	2 <sup>nd</sup> Floor, Peekays Arcade, Down Hill, Malappuram - 675050
Dindigul	No 598 New Pensioner street, Palani Road, Opp Gomathi Lodge, Dindigul - 624001
Pollachi	1 <sup>st</sup> floor, MKG complex, Opp to Govri Shankar Hotel, Pollachi - 642001
Thanjavur	No 1, Basement, Nallaiyan Complex, Srinivasam Pillai road, Thanjavur - 613001
Tirupur	No 669A, Kamaraj Road, Near old collector office, Tirupur - 641604
Vijayanagar	D No : 20-29, 1st Floor, Surya Nagar, Kalavapuvi Meda, Near Ayodhya Stadium, Dharmapuri Road, Vizianagaram - 535002
Nellore	D No: 16-56, Ramarac Complex, No:2 Stop No:305, 3rd Floor, Nagula Mitta Road, Opp Bank of Baroda, Nellore - 524001
Jaunpur	R N Complex 1-1-9-G.R. N. Complex, Opposite Pathak Honda, Above Oriental Bank of Commerce, Jaunpur 222002
Korba	Nidhi BIZ Complex, Plot No 5, Near Patidar Bhawan, T.P. Nagar, Korba - 495677
Saharanpur	18 Mission Market, Court Road, Saharanpur - 247001
Ratlam	1 Nagpal Bhawan, Free Ganj Road, Do Batti, Near Nokia Care, Ratlam - 457001
Dalhousie	2 <sup>nd</sup> Floor Room no-226, R N Mukherjee Road, Kolkata - 700 001

B. Quantum Asset Management Company Private Limited w.e.f. November 30, 2020:

Location	Address
Borivali	602, 6th floor, Siddharth Arcade, Above HSBC Bank, L.T. Road, Borivali West, Mumbai - 400 092

This addendum forms an integral part of the Scheme Information Document and Key Information Memorandum of the Scheme(s) and Statement of Additional Information of Quantum Mutual Fund as amended from time to time.

For Quantum Asset Management Company Private Limited  
 (Investment Manager - Quantum Mutual Fund)

Sd/-  
**Jimmy A Patel**  
 Managing Director and Chief Executive Officer  
 DIN: 00109211

Place: Mumbai

Date: November 25, 2020

Mutual fund investments are subject to market risks, read all scheme related documents carefully.

not dealt in the Equity Shares or other specified securities of the Company either through the Stock Exchanges or off-market transactions (including inter-se transfer of Equity Shares among the promoter members of the promoter group of the Company) from the date of the Board Meeting till the date of the Public Announcement and shall not deal in the Equity Shares or other specified securities of the Company either through the stock exchanges or off-market transactions (including inter-se transfer of Equity Shares among the promoters and members of the promoter group of the Company) from the date of the Public Announcement till the completion of the Buyback.

10.4. For the aggregate shareholding of the promoter and members of the promoter group of the Company as on the date of the Board Meeting i.e. November 24, 2020, please refer to Paragraph 5.1 of Part A. For the details of the transactions undertaken by the promoter and members of the promoter group of the Company, please refer to Paragraph 5.2 of Part A.

### 11. MANAGEMENT DISCUSSION AND ANALYSIS ON THE LIKELY IMPACT OF THE BUYBACK ON THE COMPANY

11.1. The Buyback is expected to enhance overall long-term shareholders' value for continuing shareholders, without compromising on the future growth opportunities of the Company, as well as provide an exit opportunity to the public shareholders. The Buyback is not likely to cause any material adverse impact on the earnings of the Company, except a reduction in the treasury income which the Company could have otherwise earned from investments in fixed deposits and mutual funds. The Company will also bear the cost of the Buyback transactions.

11.2. The Buyback is proposed, considering the accumulated surplus funds available with the Company being in excess of the surplus amount needed to be retained by the Company for future growth of the Company as envisaged by the Board of Directors.

11.3. The Buyback will be funded from the accumulated surplus funds available with the Company, in the form of cash and/or investments in fixed deposits and mutual funds, and will be drawn out of free reserves and the securities premium account of the Company and in accordance with section 68(1) of the Act and Regulation 4(ix) of Buyback Regulations.

11.4. The Buyback may lead to reduction in outstanding Equity Shares, improvement in earnings per share and enhanced return on equity, assuming that Company would earn similar profits as in the past.

11.5. Pursuant to Regulation 16(ii) of the Buyback Regulations, the Promoters and promoter group will not participate in the Buyback. The Buyback will not result in change control or otherwise affect the existing management of the company.

11.6. Consequently to the Buyback (which excludes participation by the Promoters and promoter group) and based on the number of Equity shares bought back by the Company, the shareholding pattern of the Company would undergo a change; however public shareholding shall not fall below 25% of the total fully paid-up Equity Share capital of the Company.

11.7. In accordance with Section 68(2)(d) of the Act the ratio of the aggregate of secured and unsecured debts owed by the Company shall not be more than twice the paid-up Equity Share Capital and free reserves post the Buyback based on audited financial statements of the Company.

11.8. In compliance with the provisions of the Buyback Regulations, the Company shall not raise further capital for a period of one (1) year from the closure of the Buyback, except in discharge of its subsisting obligations. Further, the Company shall not issue any Equity Shares or other securities including by way of bonus issue or convert any outstanding instruments into Equity Shares or other Securities including by way of bonus issue or convert any outstanding into Equity Shares, till the date of closure of the Buyback in accordance with the Act Buyback Regulations.

11.9. Unless otherwise determined by the Board of Directors or as may be directed by the appropriate authorities, the Buyback will be completed within a maximum period of 6 (six) months from the date of opening of the Buyback. In accordance with Buyback Regulations, the Company shall not withdraw the Buyback post Public Announcement.

### 12. STATUTORY APPROVALS

12.1. Pursuant to Section 68, 69, 70 and all other applicable provisions of the Act and applicable rules thereunder and the provisions of Buyback Regulations and Article 9(iv) of the Articles of Association of the Company, the Company has obtained Board of Director's approval as mentioned above.

12.2. The Buyback is subject to receipt of such sanctions and approvals from statutory, regulatory or governmental authorities as may be required under applicable laws, including the Reserve Bank of India, the Securities and Exchange Board of India ("SEBI"), and the stock exchanges on which the Equity Shares are listed, namely, National Stock Exchange of India Limited ("NSE"), BSE Limited ("BSE") and The Calcutta Stock Exchange Limited, Kolkata ("NSE") (hereinafter together referred to as the "Stock Exchanges").

12.3. The shareholders shall be solely responsible for obtaining all such statutory consents and approvals (including, without limitation the approvals from the Reserve Bank of India and/or the SEBI, if any) as may be required by them in order to sell their Equity Shares to the Company pursuant to the Buyback. Shareholders would be required to provide copies of all such consents and approvals obtained by them to the Company's Broker.

12.4. The Buyback shall be subject to such necessary approvals as may be required, and the Buyback from overseas corporate bodies and other applicable categories shall be subject to such approvals of the Reserve bank of India, if any, under the Foreign Exchange Management Act, 1999 and the rules and regulations framed thereunder.

12.5. To the best of the knowledge of the Company, no other statutory approvals are required by it for the Buyback as on date of this Public Announcement. Subject to the obligation of the shareholders to obtain consents and approvals necessary for transfer of their Equity Shares to the Company as set out in Paragraph 12.3above, the Company shall obtain such statutory approvals as may be required, from time to time, if any for completion of Company's obligations in relation to the Buyback.

### 13. COLLECTION AND BIDDING CENTRES:

The Buyback will be implemented by the Company by way of open market purchase through Stock Exchange using their nationwide trading terminals. Therefore, the requirement of having collection centres and biddingcentres is not applicable.

### 14. COMPLIANCE OFFICER AND INVESTOR SERVICE CENTRE:

Investors may contact Compliance Officer for any clarification or to address their grievances, if any, during office hours i.e., 10:00 a.m. to 5:00 p.m. on all working days except Saturday, Sunday and public holidays. Mr. Bijoy Kumar Roy, Company Secretary & Compliance Officer Address: 6, Totte Lane, Kolkata-700 016; Contact Details: +91 33 2217 6468.

### 15. REGISTRAR TO THE BUYBACK

In case of any query, the shareholders may also contact Niche Technologies Pvt. Ltd., the Registrar and Share Transfer Agent of the Company, appointed as the Investor Service Centre for the purposes of the Buyback, on any day except Saturday and Sunday and public holiday between 10.00 a.m. to 5:00 p.m. at the following address:

**Niche Technologies Pvt. Ltd.**, having its office at 3A, Auckland Place, 7th Floor, Room No. 7A & 7B, Kolkata-700017 is appointed the Investor Service Centre for the purpose of the Buyback, in terms of Regulation 19(3) of the Buyback Regulations. Name of the Contact Person: Mr. S. Abbas; Tele. No.: +91 33 2280 6616/6617/6618 | Fax No.: +91 33 2280 6619 | E-Mail Id: [nichetechp@nichetechp.com](mailto:nichetechp@nichetechp.com)

### 16. MERCHANT BANKER/MANAGER TO THE BUYBACK OFFER:

Mark Corporate Advisors Private Limited  
 CIN: U67190MH2008PC181996  
 404/1, The Summit Business Bay,  
 Sant Janabai Road (Service Lane),  
 Off W. E. Highway, Vile Parle (East), Mumbai-400 057.

Contact Person: Mr. Manish Gaur  
 Tel. No.: +91 22 2612 3207/08  
 Email: [buyback@markcorporateadvisors.com](mailto:buyback@markcorporateadvisors.com)





Marketing & Communications Department, Corporate Centre,  
State Bank Bhawan, 9th Floor, Madame Cama Road, Mumbai - 400 021.

### CORIGENDUM

Please refer RFP for empanelment of agency for Strategy Planning & Execution of Marketing Initiatives (RFP No.CC/M&C/2020-21/05), the same was published on 12.11.2020 in this newspaper. Corrigendum for RFP is available on our website: <https://bank.sbi> under 'Procurement News'. Sd/-

Place: Mumbai      Deputy General Manager  
Date: 26.11.2020      (Marketing & Communications)

### MODERN DAIRIES LIMITED

CIN: L74899HR1992PLC032998  
Regd. Office: 136 K.M. G.T. Road, Karnal - 132 001 (Haryana)  
Tel.: 0172-26090012; Website: [www.moderndairies.com](http://www.moderndairies.com)  
Email: [secretarial@moderndairies.com](mailto:secretarial@moderndairies.com)

#### NOTICE

Notice is hereby given that the 28th Annual General Meeting of the members of the Company will be held on Friday, the 18th December, 2020 at 11:00 a.m. at the Registered Office of the Company situated at 136 K.M. G.T. Road, Karnal - 132 001 (Haryana).  
The Notice, Attendance Slip, Proxy Form and Annual report of 28th Annual General meeting of the Company have been sent to the members in the paper mode. Those members who have not received the notice, may address the Company's proposal. Participants have been sent in documents in electronic mode. Pursuant to MCA circular 2020 dated 5th May, 2020 and SEBI circular SEBI/HO/ICIDCM/DIR/P/2020/79 dated 12th May, 2020, the physical copies of the annual report for the financial year 2019-20 is not being sent to the members. The Notice and full Annual Report is also displayed on the Company's website at [www.moderndairies.com](http://www.moderndairies.com) and on NSDL website [www.evoting.nsdl.com](http://www.evoting.nsdl.com).

#### Book closure:

Pursuant to Regulation 42 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 91 of the Companies Act, 2013, the Register of Members and Share Transfer Books of the Company will remain closed from Friday, 11th December, 2020 to Friday, 18th December, 2020 (both days inclusive) for the purpose of Annual General Meeting.

#### Remote e-voting:

Pursuant to Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management & Administration) Rules, 2014 as amended by the Companies (Management & Administration) Amendment Rules, 2015 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide its Members the electronic facility for transacting all the items of business mentioned in the notice through NSDL, which will commence on Tuesday, the 15th December, 2020 (9.00 a.m.) and ends on Thursday, the 17th December, 2020 (5.00 p.m.). During this period, shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. 11th December, 2020 may cast their vote electronically. The remote e-voting shall be disabled by NSDL beyond the said date and time.

Any person who acquires shares of the company and becomes member of the Company after e-mail of the notice of AGM and holding shares as on the cut-off date i.e. 11th December, 2020 may obtain the login id and password by sending request at [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in). However, if a person is already registered with NSDL for remote e-voting then existing user id and password can be used for casting vote.

The facility for voting by ballot papers will be provided at the AGM to those members who have not cast their vote by remote e-voting. Members may participate in AGM even after exercising right to vote by remote e-voting but shall not be entitled to vote again at the AGM. The voting rights of the members shall be in proportion to the equity shares held by them as on the cut-off date.

A person whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail facility of remote e-voting as well as voting at the AGM through ballot paper.

For electronic voting instructions, Members may go through the instructions mentioned in Note No. 14 of AGM notice or contact Mr. Santa Monte, Assistant Manager, National Securities Depository Limited, Plot No. 1-A Wing - 4th Floor, Kamla Mills Compound, Serapuri Bazaar Marg, Colaba Panel, Mumbai at email id: [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) or Phone No. 022-24994890/1800-222-990 who will address the shareholders' grievances connected with the e-voting.

By order of the Board of Directors  
For Modern Dairies Limited

Sd/-  
Shruti Joshi  
Company Secretary

Place: Chandigarh

Dated: 26th November, 2020

### DCM FINANCIAL SERVICES LIMITED

CIN: L65921DL1991PLC043087  
Regd. Office: D 7/3, Okhla Industrial Area, Phase-II, New Delhi -110020  
Email ID: [info@dfslonline.com](mailto:info@dfslonline.com) | Website: [www.dflonline.com](http://www.dflonline.com) | Tel: 011-26387750

#### 29TH ANNUAL GENERAL MEETING TO BE HELD THROUGH VIDEO CONFERENCING

Notice is hereby given that 29<sup>th</sup> Annual General Meeting (AGM) of members of DCM Financial Services Limited ("the Company") is scheduled to be held through video conferencing (VC) or Other Audio Visual Means (OAVM) on Friday, 18<sup>th</sup> December, 2020 at 12:30 P.M. in compliance with applicable provisions of the Companies Act, 2013 and circulars issued thereunder. To transact the business items as set out in the notice of AGM which shall inter-alia contain the instructions for joining AGM through VC.

#### Manner of registering/ updating e-mail addresses:

In Case, Demat Holding	Please contact your 'DP' to register/update email IDs in your demat account, as per the process advised by your DP.
In Case, Physical Holding	Send a duly signed request letter to the RTA of the Company i.e. MCS Share Transfer Agent Ltd, F-65, 1st Floor, Okhla Industrial Area, Phase-I, New Delhi-110020 or email at <a href="mailto:helpdeskdelhi@mcsregistrar.com">helpdeskdelhi@mcsregistrar.com</a> and provide the following details/documents for registering email address: a) Folio No., Name of Shareholder & Mobile No. b) Copy of Share Certificate c) Copy of self-attested PAN Card and Aadhar Card

Members will have an opportunity to cast their vote remotely on the business items as set out in notice of AGM, through remote e-voting/e-voting at AGM. The manner of casting vote through remote e-voting/e-voting system including those by physical shareholders or by shareholders, who have not registered their email ids, shall be provided in notice of AGM. Copy of the AGM notice along with Annual Report for financial year 2019-20 and login details for such voting will be sent to all the members whose email addresses are registered with the Company/DP in due course.

Notice is also hereby given that the Register of Members & the Share Transfer Books will remain closed from Saturday, 12<sup>th</sup> December, 2020 to Friday, 18<sup>th</sup> December, 2020 (both days inclusive) for the purpose of AGM.

Notice is also hereby given that the businesses as set out in the Notice dated 11<sup>th</sup> November, 2020 transacted through remote e-voting. The remote e-voting period shall commence on Tuesday, 15<sup>th</sup> December, 2020 (09.00 A.M.) to Thursday, 17<sup>th</sup> December, 2020 (5.00 P.M.). Members holding share either in physical or in demat form at the close of business hours as on the cut-off date i.e. Friday, 11<sup>th</sup> December, 2020 shall only be entitled to avail the facility of remote e-voting as well as voting at the AGM.

The aforesaid notice of 29<sup>th</sup> AGM along with Annual Report will be made available on the website of the Company i.e. at [www.dflonline.com](http://www.dflonline.com) and on the website of stock exchanges viz. BSE Limited & National Stock Exchange Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively. The above information is also available on the said websites.

For DCM Financial Services Limited  
Shantanu Deveshwar  
Whole-Time Director  
DIN: 08268523

Date : 24.11.2020  
Place : New Delhi

### E-Auction Sale Notice

(Sale of Properties under Insolvency and Bankruptcy Code, 2016)

### M/S MEGA SOFT INFRASTRUCTURE PRIVATE LIMITED (IN LIQUIDATION)

D-104, Mangal Apartments, Vasundhara Enclave, Delhi-110096

Liquidator: Abhishek Anand

Address of Liquidator : E-103, G.K. Enclave-1, New Delhi-110048

Contact : +91 9899000168

Date & Time of Auction : 28.12.2020 from 02:00 to 04:00 pm (with unlimited extension of 5 min)

Sale of Properties owned by M/S Mega Soft Infrastructure Private Limited (in Liquidation) forming part of Liquidation Estate by the Liquidator appointed by the Hon'ble NCLT, New Delhi Bench vide order dated 28.02.2018. The sale will be done by the undersigned through e-auction platform at the web portal of <https://www.bankeauctions.com>. Property will be live on the E-auction portal from 28.11.2020 for submitting the bids.

Particulars of Immovable / Movable Properties - Agricultural Land admeasuring 5.2962 Hectare Situated at Village- Subhanpur Bangar, Tehsil- Khehra & District-Bagpat(U.P.)

Bid incremental Value Reserve Price EMD

INR 100000/-	INR 5,95,81,500/- (Rupees Five Crores Ninety Five Lakh Eighty One Thousand Five Hundred only)	60 Lac
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Terms and Condition of the E-auction are as under:

1. E-Auction will be conducted on "AS IS WHERE IS" and "WHATEVER THERE IS BASIS" through approved service provider: Ms. C1 India Private Limited.

2. The intending bidders prior to submitting their bid, should make their independent inquiries regarding the encumbrances, title of property, claims/rights/dues/affecting the property, inspect the property at their own expenses and satisfy themselves. The date and time of inspection of the property will be 12.12.2020,12:00 noon onwards to 14.12.2020, 06:00 pm at site.

3. The Complete E-Auction tender document containing online e- auction bid form, Declaration, General Terms and condition of online auction sale are available on website - <https://www.bankeauctions.com>, Mr. Vinod Chauhan, Contact: 09813387931 delhi@1cindia.com, For Auction Support/ Technical Assistance/ Helpline: Support Landline no: +91 124 4302020/2021/2022/2023/2024, Support Mobile no: +91 7291881124 / 729188125 / 729188126, email Id: support@bankeauctions.com

(On going to the link, <https://www.bankeauctions.com> interested bidders will have to search for the mentioned company by using either one of the two options, (i) Company's name (Mega Soft Infrastructure Private Limited), or by, (ii) State and property type).

4. The sale shall be subject to provisions of Insolvency and bankruptcy code 2016 and regulations made there under.

Sd/-

Abhishek Anand  
Liquidator for Mega Soft Infrastructure Private Limited

IBBI Registration No.: IBBI/IPA-PN-00038/2016-Delhi-110048

Date : 26.11.2020 Add: E-103, GK Enclave-1, New Delhi-110048

Place : New Delhi Contact: +91 9899000168 | Email ID: irpeoch@gmail.com

### RAIL LAND DEVELOPMENT AUTHORITY

(A Statutory Authority under Ministry of Railways, Government of India)

Unit No. 702-B, 7th Floor, Konnectus Tower-II DMRC Building, Ajmeri Gate, New Delhi-110026, Phone: +91-11-23232854, Fax: +91-11-23232854

REQUEST FOR PROPOSAL (RFP) FOR ENGAGEMENT OF CONSULTANT FOR PROVIDING ARCHITECTURAL & REAL ESTATE CONSULTANCY FOR RAILWAY COLONY RE-DEVELOPMENT WORKS AT HAZARIBAGH COLONY-JAMER, SADUL COLONY-BIKANER AND NEW LOCO COLONY-JODHPUR

Earnest Money Deposit Rs. 50,000/- For any queries/questions, may please contact: JGM/Arch.

Estimated Cost for the work Rs. 25.04 Lakh M : 95078 66237 (E-mail : [jgmarch@rlda.railnet.gov.in](mailto:jgmarch@rlda.railnet.gov.in))

Last Date & Time of Submission of RFP Documents: 24.12.2020 upto 15:00 hrs.

(1) For complete details, visit website [www.rlda.indianrailways.gov.in](http://www.rlda.indianrailways.gov.in) or [www.tenderworld.com](http://www.tenderworld.com). (2) Any Corrigendum/Addendum to the RFP will be hosted on above mentioned websites only and will not be published in newspapers. (RFP Notice No. RLDA/RFP/CT-93 of 2020) DGM/ Tender (Mob: 7703918078)

### E-TENDER NOTICE

Online tender are invited for Facility Management Services for Madhya Pradesh State Wide Area Network. Interested eligible bidders may view/download the tender document from [www.mptenders.gov.in](http://www.mptenders.gov.in). First time users of this portal will be required to register online with payment of registration charges.

### CHIEF GENERAL MANAGER M.P. STATE ELECTRONICS DEVELOPMENT CORPORATION LIMITED

State IT Centre, 47-A, Arera Hills, Bhopal- 462011

Phone : 0755-2518605, 2518630 Fax : 2579824

Email : [marketing@mpsec.com](mailto:marketing@mpsec.com), Website : [mpsec.com](http://mpsec.com)

M.P.M. 99029/2020

दो गज का दूरा, मास्क ह जररो।

DELHI ZONAL OFFICE, 15, NBCC TOWER, 3RD FLOOR,  
BHAKJI CAMA PLACE, NEW DELHI -110062

Premises Required for Rent

Bank of Maharashtra invites offers from owners/POA holders of premises strictly having permission of Local Govt. authority for commercial activities for its Bank Branch at Mayur Vihar Ph-1, Delhi -110091

Approx. Carpet Area Location

1200-1500sqft Mayur Vihar Ph-1, Delhi -110091

The proposed premises should be preferably at ground floor (in sufficient parking place) on lease basis for opening its Branch. The premises should have adequate power load and provision of other infrastructural requirements as per Bank's requirements and specifications. The premises should be ready for possession or to be ready within 10-15 days as per Bank's requirement. The interested parties/ persons should submit their offers on the Bank's prescribed formats of "Technical Bid" / "Commercial Bid" respectively upto 04.00 PM on 10/12/2020 in the office of Zonal Manager, Bank of Maharashtra at above address. These formats can be obtained in person from above office during office hours and also can be downloaded from Bank's website [www.bankofmaharashtra.in](http://www.bankofmaharashtra.in) under "Tender" section along with this tender advertisement. The Bank reserves the right to cancel/reject any offer without assigning the reason thereof. No brokerage will be paid. Incomplete and delayed proposals will not be considered.

Any addendum/ Corrigendum will be notified on Bank's website. For further details contact us at premises\_del@mahabank.co.in, Mob: 8770541781

DATE : 25.11.2020, PLACE : DELHI.

AUTHORIZED OFFICIAL

IDFC FIRST Bank

IDFC FIRST Bank Limited

(erstwhile Capital First Limited and amalgamated with IDFC Bank Limited)

CIN : L65110TN2014PLC097792

Registered Office: KRM Towers, 8th Floor, Harrington Road, Chetpet, Chennai - 600031.

Tel: +91 44 4564 4000 | Fax: +91 44 4564 4022

# Pak host to largest number of UN-proscribed terrorists, should remember Abbottabad: India

PRESS TRUST OF INDIA  
United Nations, Nov 25

INDIA HAS REMINDED Pak-

istan, the host to the world's largest number of UN proscribed terrorists and entities, of Abbottabad, the garrison city where al-

Qaeda leader Osama bin Laden hid for years and was killed, in a hard-hitting response as Islamabad's UN envoy gave a 'dossier

of lies' to secretary general Antonio Guterres, India's Permanent Representative to the UN, ambassador T S Tirumurti on

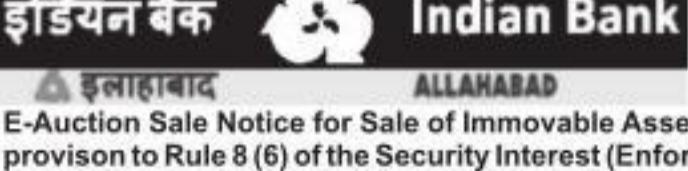
Tuesday tweeted that the "dossier of lies presented by Pakistan enjoys zero credibility".

"Concocting documents and

peddling false narratives is not new to Pakistan, host to the world's largest number of UN proscribed terrorists and entities.

Remember Abbottabad," he said. Tirumurti's tweet was in response to Islamabad's UN envoy Munir Akram meeting

Guterres to hand over the dossier from the Pakistan government that alleged India was promoting terrorism in the country.



ALLAHABAD

E-Auction Sale Notice for Sale of Immovable Assets under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with provision to Rule 8(6) of the Security Interest (Enforcement) Rules, 2002. Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described immovable property mortgaged/charged to the Secured Creditor, the physical/concrete / Symbolic (whichever is applicable) possession of which has been taken by the Authorized Officer of Indian Bank(e-Allahabad Bank), Secured Creditor, will be sold on "As is where is", "As is what is", and "Whatever there is" Basis on the below mentioned dates, for recovery of under mentioned dues & future interest, charge and cost etc as detailed below. The reserve price and EMD amount for each property has been furnished below.

## MEGA E-AUCTION 28.12.2020 SALE NOTICE

## ZONAL OFFICE, MEERUT, 55 THE MALL, MEERUT CANTT Public Notice for E-Auction Sale of Immovable Properties

**BRANCH: MEERUT DELHI CHUNGI**  
1. M/s Novachem Biotech (proprietor Mr. Sanjay Sharma) 940, Shiv Shakti Nagar, Meerut.  
2. Mr. Sanjay Sharma S/o Sh. Rajpal Sharma (Borrower)  
3. Smt. Rajdulari w/o Mr. Rajpal Singh (Mortgagor & guarantor)  
All residents of 940, Shiv Shakti Nagar, Meerut.

**2. BRANCH: MEERUT DELHI CHUNGI**  
1. M/s. Delight Furniture House proprietor Mohd Irfan S/o Mohd Ahmad, Madina Colony, Village-Lisari, Meerut  
2. Mohd Irfan S/o Mohd Ahmad R/o H No 768, constructed on Plot no 241-B, Madina Colony, Lisari gate, Meerut (Borrower)  
3. Mohd Aslam S/o Mohd Intiaz R/o Madina Colony, Village-Lisari, Meerut (Guarantor)

**3. BRANCH: MEERUT DELHI CHUNGI**  
1. M/s Shashi Enterprises proprietor Mr. Khush Malhotra S/o Mr. Ramesh Chand Shop no 4, Kotla Bazar, Meerut  
2. Mr. Khush Malhotra S/o Mr. Ramesh Chand R/o 831, Shiv Shakti Nagar, Meerut(Borrower)  
3. Smt. Surabhi w/o Lt. Sh. Jai Kishan Malhotra R/o 831, Shiv Shakti Nagar, Meerut(Legal heir of deceased Sh. Jai Kishan Malhotra (Guarantor))  
4. Sh. Bahram Singh S/o Sh. Hari Singh R/o 519, New Devi Puri, Mahavirji Nagar, Meerut (Guarantor)

**4. BRANCH: MEERUT DELHI CHUNGI**  
1. M/s Jaya Garments proprietor Mr. Jai Kishan S/o Mr. Ramesh Chand Shop no 5, Kailash Complex, Kotla Bazar, Meerut  
2. Mr. Jai Kishan S/o Mr. Ramesh Chand R/o 831, Shiv Shakti Nagar, Meerut (Borrower)  
3. Smt. Surabhi w/o Lt. Sh. Jai Kishan R/o 831, Shiv Shakti Nagar, Meerut (Legal heir of deceased Sh. Jai Kishan (Borrower))  
4. Smt. Shashi Bala W/o Mr. Ramesh Chandra Malhotra R/o 831, Shiv Shakti Nagar, Meerut (Mortgagor & Guarantor)  
5. Sh. Brakm Singh S/o Sh. Hari Singh R/o 519, New Devi Puri, Mahavirji Nagar, Meerut (Guarantor)

**5. BRANCH: MEERUT CANTONMENT**  
Sh. Harmeet Singh S/o Sh. Baldeo Singh R/o 47,Jaggid Nagar, Ghaziabad  
2. Sh. Harmeet Singh S/o Sh. Baldeo Singh B-217/2, Lohia Nagar, Ghaziabad

**6. BRANCH: MEERUT CANTONMENT**  
M/s R.K.V Kitchen N Bath (Proprietor Sh. Vaibhav Jain) 64,1st floor, Begum Bridge Road, Meerut  
1. Sh. Vaibhav Jain S/o Sh. Ravindra Kumar Jain (Borrower)  
2. Smt. Khushboo Jain w/o Sh. Vaibhav Jain (Guarantor & Mortgagor)  
3. Sh. Ravindra Kumar Jain (Guarantor) All residents of H.No 47, Punjabi Pura, Delhi Road, Meerut

**7. BRANCH: MEERUT CANTONMENT**  
Smt. Sunita Mittal, Sh. Vipul Mittal and Sh. Shailendra Kumar Mittal All residents of H.No 175/2, Krishna Building, Subhash Nagar, Meerut

**8. BRANCH: MEERUT RITHANI**  
1. Smt. Seema Mittal w/o Sh. Sanjeev Mittal (Borrower & Mortgagor) 2. Sh. Sanjeev Mittal S/o Sh. Suresh Chand Mittal (Borrower)  
Both residents of A-5, Rajkamal Enclave, Rithani Delhi Road, Meerut  
1. Sh. Rishabh Mittal S/o Sh. Sanjeev Mittal R/o A-5, Rajkamal Enclave, Rithani Delhi Road, Meerut (Guarantor),  
2. Sh. Piyush Gupta S/o Sh. Vimal Kumar Gupta R/o F-415, Supertech, palm Green, Hapur Bye pass Road, Meerut (Guarantor).

**9. BRANCH: MEERUT RITHANI**  
1. Sh. Parminder Singh Khurana S/o Sh. Jagjit Singh  
2. Smt. Daljeet Kaur Khurana w/o Sh. Parminder Singh Khurana  
3. Sh. Baltej Singh Khurana S/o Sh. Parminder Singh Khurana  
4. Km. Purva Singh D/o Sh. Parminder Singh Khurana All residents of Villa No 38, Supertech Green, Village- Noor Nagar, Hapur Bye Pass Road, Meerut,

**10. BRANCH: SHASTRI NAGAR, MEERUT**  
1. Sh. Ravi Prakash S/o Sh. Ram Kishor (Borrower & Mortgagor)  
2. Sh. Rahul Kumar S/o Sh. Ram Kishor (Borrower & Mortgagor)  
Both residents of 65/3, Tejgarhi, Garh Road, Opp. Telephone Exchange, Meerut

**11. BRANCH: MEERUT DEVELOPMENT AUTHORITY**  
M/s Shree Jagdish Prakash & Varun Kumar 196, Kesar Ganj, Main Bazaar, Meerut  
2. Smt. Manju Devi W/o Sh. Arun Jindal R/o 196, Kesar Ganj, Main Bazaar, Meerut  
3. Sh. Ankur Agarwal 196, Kesar Ganj, Main Bazaar, Meerut

**12. BRANCH: MEERUT DEVELOPMENT AUTHORITY**  
M/s Madhav Dairy (Proprietor Sh. Suchitra Goel) 1414, Gali No 4,Indira nagar-1, Meerut  
1. Sh. Suchitra Goel S/o Sh. Brijesh Goel R/o 1414, Gali No 4, Indira Nagar-1, Meerut (Borrower)  
2. Smt. Veermati W/o Sh. Vijay Pal Singh R/o House no 217, Anoopnagar, Fazalpur, Meerut (Guarantor & Mortgagor)

**13. BRANCH: MEERUT DEVELOPMENT AUTHORITY**  
1. Smt. Pratibha Gupta W/o Sh. Sunil Gupta Old no 268 New No 580, Mohalla Shiv Shakti Nagar, Near Pipleshwar Mandir, Meerut  
2. Smt. Pratibha Gupta W/o Sh. Sunil Gupta 27/21N, Shiv Shakti Nagar, Meerut

**14. BRANCH: MEERUT DEVELOPMENT AUTHORITY**  
M/s Goyal Store (Proprietor Sh. Ambuj Goyal) Pratap Nagar, Vill-Dataliwan Gesupur, Meerut  
1. Sh. Ambuj Goel S/o Lt. Sh. Rajendra Goel(Borrower) R/o 394/5,Nehru Nagar,Meerut  
2. Sh. Ambuj Goel S/o Lt. Sh. Rajendra Goel(Borrower) R/o 169, Pravesh Vihar Colony, Shastri Nagar, Meerut  
3. Sh. Satish Kumar S/o Sh. Ramesh Chandra R/o 131, Nehru Nagar, Meerut(Guarantor)  
4. Sh. Hari Pal S/o Sh. Ram Pal Junila R/o 743/1, Phool bagh Colony, Meerut (Guarantor)

Bidders are advised to visit the website ([www.mstccommerce.com](http://www.mstccommerce.com)) of our e auction service provider MSTC Ltd to participate in online bid. For Technical Assistance Please call MSTC Ltd to participate in online bid. For Technical Assistance Please call MSTC Ltd, please contact [ibapi@mstccommerce.com](mailto:ibapi@mstccommerce.com) and for EMD status please contact [ibapifin@mstccommerce.com](mailto:ibapifin@mstccommerce.com). For property details and photograph of the property and auction terms and conditions please visit: <https://ibapi.in> and for clarifications related to this portal, please contact help line number „18001025026“ and „011-41106131“. Bidders are advised to use Property ID Number mentioned above while searching for the property in the website with <https://ibapi.in> and [www.mstccommerce.com](http://www.mstccommerce.com)

Date : 25.11.2020

Place: Meerut

Authorised Officer,

Regd. & Works Office:  
"SAURABH", Chittora Road,  
Harsulia Mod, Diggipalpura Road,  
Teh. Phagi, Jaipur - 303 904  
CIN : L29308RJ1992PLC006870

**NOTICE TO SHAREHOLDERS**

For transfer of shares to the Investor Education and Protection Fund (IEPF) Account (As per Section 124(6) of the Companies Act 2013)

In terms of requirements of Section 125(6) of the Companies Act, 2013 read with the Investor Education and Protection Fund (IEPF) Authority (Accounting, Audit, Transfer and Refund) Amendments Rules, 2017 the company is required to transfer all shares, in respect of which the dividend remains unpaid or unclaimed for a period of 7 consecutive years to the IEFP Account established by the Central Government.

Notice is hereby given pursuant to the provisions of Section 124 of the Companies Act, 2013 ("Act") read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 and the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Amendments Rules, 2017 ("Rules") notified by the Ministry of Corporate Affairs, that the Company is required to transfer unpaid / unclaimed dividend(s) and shares in respect of which dividend has remained unpaid / unclaimed by the shareholders for seven consecutive years or more, to the Investor Education and Protection Fund ("IEPF") Account. A list of such Shareholders, who have not encashed their dividends for 7 consecutive years and whose shares are therefore liable for transfer to the IEFP Account, is displayed on the website of the company [www.gravataindia.com](http://www.gravataindia.com).

Accordingly, Company has sent specific communication to the concerned shareholders whose shares are liable to be transferred to IEFP Authority during F.Y. 2020-21 under the said rules at their addresses registered with the Company. Inter-alia, providing the details of these shares in transfer to IEFP.

The last date for the concerned shareholders to approach the company claiming these shares is 15.02.2021 failing which the Company shall transfer the shares to IEFP Authority in accordance with procedure prescribed under IEFP Rules. It may be noted that if no response or claim is received by the Company or the Registrar on or before 15.02.2021, the Company will be constrained to transfer such unpaid/unclaimed dividend(s) and shares to the IEFP Account, without any further notice.

The concerned shareholders may note that even upon transfer the shares to IEFP Authority as above, they can claim the said shares along with dividend(s) from IEFP, for which detailed procedure and requirements are available at [www.iepf.gov.in](http://www.iepf.gov.in).

For further information concerned shareholders may contact any of the following addresses.

**Gravita India Limited**  
Registered Office: "Saurabh", Chittora Road, Harsulia Mod, Diggipalpura Road, Tehsil Phagi, Jaipur-303904 (Rajasthan)  
Corporate Office: Gravita Tower, A-27 Shanti Path, Tilak Nagar, Jaipur-302004 (Rajasthan) Tel. No.: 91-141-4057700 Fax: +91-141-2621491 Website: [www.gravataindia.com](http://www.gravataindia.com)

For Gravita India Limited

Sd/- Nitin Gupta (Company Secretary)

FCS-9984

**Form No. INC-26**  
(Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014)  
Before the Central Government  
Regional Director, Northern Region, New Delhi

In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rules, 2014

And in the matter of  
**USHUS ENERGY SYSTEMS PRIVATE LIMITED** (CIN: U4102GD2019PTC03086) having its Registered Office at 153,BLOCK-D,POCKET-11,SECTOR-7, ROHINI, NEW DELHI-110085

...Applicant Company / Petitioner  
NOTICE is hereby given to the General Public that the company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed in the Extra Ordinary General Meeting held on 17 November 2020 to enable the company to change its Registered office from "National Capital Territory of Delhi" to the State of Kerala".

Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either on the MCA-21 portal ([www.mca.gov.in](http://www.mca.gov.in)) by filing investor complaint form or cause to be delivered or send by registered post of his / her objections supported by an affidavit stating the nature of his / her interest and grounds of opposition to the Regional Director, Northern Region, Ministry of Corporate Affairs, B-2 Wing, 2nd Floor, Pandit Deendayal Antyodaya Bhawan, CGO Complex, New Delhi-110003 within Fourteen days from the date of publication of this notice with a copy to the applicant company at its Registered Office at the address mentioned below:-

153,BLOCK-D,POCKET-11,SECTOR-7, ROHINI, NEW DELHI-110085

For & on behalf of Applicant  
**USHUS ENERGY SYSTEMS PRIVATE LIMITED** Sd/- RAJENDRA BIJU (Director)

Date : 26.11.2020

Place : New Delhi DIN : 03042340

## JAL SHAKTI DEPARTMENT, JAMMU OFFICE OF THE EXECUTIVE ENGINEER JAL SHAKTI (PHE), DIVISION REASI

Fax: 01991-244323, E-mail: [pherasi001@gmail.com](mailto:pherasi001@gmail.com)

e-NIT No. PHERSI/68 of 2020-21

DATE: 18.11.2020

### NOTICE INVITING E-TENDER

For and on behalf of the Lt. Governor of UT of J&K e-tenders (Two cover System) Item Rate basis are invited from reputed and resourceful Contractors/Firms/Companies/Joint Venture of rupees, which should be uploaded on the e-Procurement web portal <http://www.jktenders.gov.in> up to 16.30 PM for the subject work referred below and as per the details mentioned in this e-tender notification and to whom all the terms and conditions of detailed Nit/Tender Documents / PWD Form No.25 doable are applicable. The detailed tender document and Specifications etc. can be downloaded on the e-procurement Portal <http://www.jktenders.gov.in>. The cost of tender documents (Non-refundable/ Non-Transferable) should be in the shape of e-challan/Treasury Receipt to be deposited in MHC-0215-WSS (Revenue Head) or through RTGS in J&K Bank Branch REASI in CD Bank Account No. 002901020000829, IFSC code JAKA0REASSI in favour of Executive Engineer, Jal Shakti (PHE), Division REASI and the proof of having made such payment shall have to be uploaded in Cover-1.

S. No.	Name of Work	Adv. Cost of work In Lacs	Earnest Money In Rs.	Class of Contractor	Cost of Document	Period of Completion	MH of Account
1.	A. RETROFITTING AND AUGMENTATION OF WATER SUPPLY SCHEME ALLYA UNDER JAL JEEVAN MISSION INCLUDING CIVIL, ELECTRICAL & ELETRO-MECHANICAL COMPONENTS, COMPLETING COMPLETE NECESSARY SURVEY, SOIL TESTS & DESIGN AS REQUIRED AT SELECTED SITE, AS PER THE PARAMETERS/ SPECIFICATIONS	136.80	273600/-	"A"	5000/-	6 Months	JJM
	B Operation & Maintenance of critical components as per SBD for a period of three years.			Inclusive in A)	---	---	1st year 2nd year 3rd year
	i) 1st year ii) 2nd year iii) 3rd year						
	No: PHER/6685-6733 Dated: 18.11.2020 DIPJ-7930/20						Sd/- Executive Engineer Jal Shakti Division Reasi

Regd. Office : 9th Floor, Antriksh Bhawan, 22, K.G. Marg, New Delhi-110001  
Phones : 011-23357171, 23357172, 23705414, Website : [www.pnbhousing.com](http://www.pnbhousing.com)

BRANCH ADDRESS : SCO-323-324, First Floor, Sector- 35-B, Chandigarh-160035, Ph No. 0172-2601408, Email: [chandigarh@pnbhousing.com](mailto:chandigarh@pnbhousing.com), website:

**Fullerton India Credit Company Limited**  
Corporate Office: Supreme Business Park, Floors 5 & 6, B Wing, Powai, Mumbai - 400 076  
**POSSESSION NOTICE (For Immovable Property)**

(Under Rule 8 (1) of the Security Interest (Enforcement) Rules, 2002)  
Whereas the undersigned being the authorized officer of Fullerton India Credit Company Limited, Having its registered office at Megh Towers, 3rd Floor, Old No. 307, New No. 165, Poonamallee High Road, Maduravoyal, Chennai, Tamil Nadu - 600095 and corporate office at Floor 5 & 6, B Wing, Supreme IT Park, Supreme City, Behind Lake Castle, Powai, Mumbai - 400 076, under Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (54 of 2002), and in exercise of powers conferred under Section 13 (12) read with Rule 3 of the Security Interest (Enforcement) Rules, 2002 issued Demand Notice dated 11.03.2019 calling upon the borrower(s) 1) Mr. Anuj Mehta, 2) Mr. Sumit Mehra, 3) Kanika Mehra, 4) Sumit Cosmetics under loan account number (s) # 17300391009129 & 173001310079748 to repay the amount mentioned in the notice being Rs. 1,03,19,126/- (Rupees One Crore Three Lakh Nineteen Thousand One Hundred Twenty Six Only) within 60 days from the date of receipt of the said notice.

The borrower(s) having failed to repay the amount, notice is hereby given to the borrower(s) and the public in general that undersigned has taken possession of the property described herein below in exercise of powers conferred on him under sub section (4) of section 13 of the Act read with Rule 8 of the Security Interest (Enforcement) Rules, 2002 on this 23 Day of November in the year 2020.

The borrower in particular and the public in general are hereby cautioned not to deal with the property and any dealings with the property will be subject to the charge of Fullerton India Credit Company Limited for an amount of Rs. 1,03,19,126/- (Rupees One Crore Three Lakh Nineteen Thousand One Hundred Twenty Six Only) and interest thereon.

The borrower's attention is invited to provisions of sub-section (8) of section 13 of the Act, in respect of time available, to redeem the secured assets.

**Description of Immovable Property:** All that part and parcel of property consisting of Entire Second Floor (Without Roof Rights alongwith ¼ Undivided Share in Stilt Parking) of Built up Property bearing No. 98 A Village Rajpur Chhaoni Known as old Gupta Colony, Delhi-110009 (measuring 160 square yards).

Place: Delhi SD/- Authorised Officer:  
Date: 26.11.2020 Fullerton India Credit Company Limited

**PUBLIC NOTICE**  
Form No. INC-25A [Pursuant to Section 14 of the Companies Act, 2013 and Rule 41 of the Companies (Incorporation) Rules, 2014]

Before the Central Government

Regional Director, Ministry of Corporate Affairs, Northern Region, B-2 Wing, 2<sup>nd</sup> Floor Paryavarhan Bhawan, CGO Complex, New Delhi-110003

In the matter of the Companies Act, 2013, Section 14 of Companies Act, 2013 and Rule 41 of the Companies (Incorporation) Rules, 2014

AND  
In the matter of M/s. SANT JANKI PRASAD INDUSTRIES LIMITED  
CIN: U74899DL1998PLC093057 having its registered office address at 60, NEW MANGALPURI, NEAR CHATTARPUR METRO STATION, NEW DELHI SOUTH DELHI -110030.....Applicant

Notice is hereby given to the General Public that the Company proposes to make application to the Central Government under Section 14 of the Companies Act, 2013 read with aforesaid rules and is desirous of converting into a Private Company seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on 05<sup>th</sup> November 2020 to enable the company to give effect for such conversion. Any person whose interest is likely to be affected by the proposed change/status of the company may deliver or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director Northern Region, B-2 Wing, 2<sup>nd</sup> Floor Paryavarhan Bhawan, CGO Complex, New Delhi-110003 within fourteen days from the date of publication of this notice with a copy of the applicant Company at its registered office at the address mentioned above:

Place: New Delhi For and on behalf of  
Date: 26.11.2020 M/s. SANT JANKI PRASAD INDUSTRIES LIMITED

## MGM REALTORS PRIVATE LIMITED

CIN: U45200DL2008PTC181473  
Regd. Office: 108, First Floor, Madangir Village, New Delhi, South Delhi, DL-110062 | Email: mgmrealtor12@gmail.com

**Un-Audited Financial Results for the Half Year Ended 30th September, 2020**  
(Amount in Rupees)

Sl. No.	Particulars	Six Months Ended 30/09/2020 (Unaudited)	Six Months Ended 30/09/2019 (Unaudited)	Year Ended 31/03/2020 (Audited)
<b>PART I</b>				
1.	Income From Operation	8,594,094	11,739,882	23,479,764
(a) Net Sales/ Income from Operations	—	—	476,853	
(b) Other operating Income	—	—	—	
Total Income (a+b)	8,594,094	11,739,882	23,956,617	
2. Expenditure				
(a) Increase/decrease in stock in trade & work in progress	—	—	—	
(b) Consumption of raw materials	—	—	—	
(c) Purchase of traded goods	—	—	—	
(d) Employee Cost	—	159,000	269,800	
(e) Depreciation	—	—	—	
(f) Other Expenses	1,670,908	4,203,551	5,124,08	
Total Expenses	1,670,908	4,362,551	5,393,883	
3. Profit from Operations before other income, Interest & Exceptional item (1-2)	6,923,186	7,377,331	18,562,734	
4. Other Income				
5. Profit from Operations before interest & Exceptional item (3-4)	6,923,186	7,377,331	18,562,734	
6. Interest	7,825,117	245,672,884	492,952,488	
7. Profit after interest but before Exceptional items(5-6)	(901,931)	(238,295,553)	(474,389,754)	
8. Exceptional Items	—	—	—	
9. Profit Loss from ordinary activities before Tax (7+8)	(901,931)	(238,295,553)	(474,389,754)	
10. Tax Expenses				
11. Net Profit from Ordinary Activities after Tax (9-10)	(901,931)	(238,295,553)	(474,389,754)	
12. Extraordinary Items (net of tax)				
13. Net Profit for the Period (11-12)	(901,931)	(238,295,553)	(474,389,754)	
14. Paid Up Equity Share Capital (Face Value Rs. 10/- each)	27,790,000	27,790,000	27,790,000	
15. Paid up Debt Capital	1,890,000,000	1,890,000,000	1,890,000,000	
16. Reserves excluding Revaluation Reserves as per balance sheet of previous accounting year	(994,109,618)	(518,813,621)	(993,207,687)	
17. Debenture Redemption Reserve				
18. Earnings Per Share (EPS)	(0.32)	(85.75)	(170.71)	
19. Debt Equity Ratio	(4.11)	(4.99)	(4.11)	
20. Debt Service Coverage Ratio	0.00	0.01	0.00	
21. Interest Service Coverage Ratio	0.01	0.04	0.04	

**Notes:**  
1. The above un-audited financial results for the half year ended 30th Sep, 2020 have been reviewed by the Audit Committee and were taken on record by the Board of Directors at its meeting held on 24-11- 2020, in accordance with the requirements of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015.  
2. Paid Up Debt Capital comprises of secured, redeemable and non convertible debentures (NCD's) only which are listed on BSE Limited.  
3. In the absence of Profits, Company has not created Debenture Redemption Reserve during the period.  
4. Formula used for computation of Ratios: Debt Equity Ratio: Total Liabilities / Shareholders Equity Debt Service Coverage Ratio: Net Operating Income(Before Interest & Taxes)/ Total Debt Interest Service Coverage Ratio: Net Operating Income(Before Interest & Taxes)/ Interest expenses  
6. Disclosure as per Regulation 52 (4) of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 is annexed along with the audited Financial Results.

For MGM REALTORS PVT. LTD.

NILESH BHARI

Whole Time Director

DIN: 07114456

Date: 24.11.2020  
Place: New Delhi

Date: 24.11.2020  
Place: New Delhi

## "IMPORTANT"

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**JAL SHAKTI DEPARTMENT, JAMMU**  
OFFICE OF THE EXECUTIVE ENGINEER JAL SHAKTI (PHE), DIVISION REASI  
Fax: 01991-244323, E-mail: phereasi001@gmail.com

Date: 19.11.2020

## NOTICE INVITING E-TENDER

For and on behalf of the Lt. Governor of UT of J&K e-tenders (Two cover System) Item Rate basis are invited from reputed and resourceful Contractors/Firms/Companies/ Joint Venture of repute, which should be uploaded on the e-Procurement Portal http://www.jktenders.gov.in up to last bidding date:- 14-12-2020 up to 1630 hrs for the subject work referred below and as per the details mentioned in the e-tender notification and to whom all the terms and conditions and Specifications etc. can be downloaded on the e-Procurement Portal http://www.jktenders.gov.in. The cost of tender documents (Non-refundable/ Non-transferable) should be paid at the site of e-tender/Treasury Receipts to be deposited in MI-10215-WSS (Revenue Head) or through RTGS in J&K Bank Branch REASI in Current Account No. 002901020000829, IFSC Code JKAOREASI in favour of Executive Engineer, Jal Shakti (PHE), Division REASI and the proof of having made such payment shall have to be uploaded in Cover-1.

S. No.	Name of Work	Adv. Cost of work In Lacs	Earnest Money In Rs.	Class of Contractor	Cost of Document	Period of Completion	MH. Account
1.	A RETROFITTING AND AUGMENTATION OF WATER SUPPLY SCHEME TIRTHI UNDER JAL JEEVAN MISSION INCLUDING CIVIL, ELETRO-MECHANICAL COMPONENTS, CONDUCTING COMPLETE NECESSARY SURVEY, SOIL TESTS & DESIGN AS REQUIRED AT SELECTED SITE, AS PER THE PARAMETERS/ SPECIFICATIONS	189.16	378320/-	"A"	5000/-	6 Months	JJM
	B Operation & Maintenance of critical components as per SBD for a period of three years.			Inclusive in A)	---	---	1st year 2nd year 3rd year

Position of funds: - Available. Dated: 19-11-2020  
No: PHER/694-7041  
DIP-J-7581/20

Sd/- Executive Engineer  
Jal Shakti Division Reasi

## Canara Bank

### Regional Office : Etah

## E-AUCTION NOTICE

**E-AUCTION SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES UNDER THE SECURITISATION AND RECONSTRUCTION OF FINANCIAL ASSETS AND ENFORCEMENT OF SECURITY INTEREST ACT, 2002**  
**READ WITH PROVISO TO RULE 8 (6) OF THE SECURITY INTEREST (ENFORCEMENT) RULES, 2002**

**Last Date & Time for receipt tender document : 14.12.2020 up to 5.00 PM**

**Date & Time of e-auction : 15.12.2020 from 11.30 AM to 12.30 PM**

Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described immovable property mortgaged/charged to the Secured Creditors, the Constructive/Physical (Strike Whichever is not applicable) possession of which has been taken by the Authorised Officer of Canara Bank, will be sold on **"As is where is"**, **"As is what is"**, and **"Whatsoever there is"** On 15.12.2020

**Name & Address of Borrowers & Guarantors** **Branch : Ferozabad Tilak Nagar Contact Detail : Branch Manager, Ph. No. 9412751063, e-mail id : cb18814@canarabank.com**

**EMD A/C Details: A/C No. 88143020000085, IFSC Code: SYNB0008814**

<b>Borrower- M/s Manoj Trading Co., Prop: Manoj Kumar Rathore S/o Prem Chand, Add: Nagla Karan Singh, Gali No 3, Firozabad, Mortgagor : 1) Shri Kali Charan Urf Kali Urf Jugal Kishor S/o Prem Chand, Add: H No 12, Bharat Nagar, Nagla Karan Singh, Gali No 3 Firozabad, 2) Shri Geetam Singh S/o Jyoti Prasad Add: Pipal Nagar, Nai Abadi Rehna Firozabad.</b>	<b>₹ 10,90,523.48 + intt. &amp; Other Expe. thereon from 27-12-18</b>	<b>Commercial Shop Property Site Situated at Shop No. 1 &amp; 2, Durga Market, Opposite Kanta Hotel, Kotla Road, Firozabad, U.P. Area- 404.52 Sq. Ft. In the name of Mr. Manoj Kumar Rathor &amp; Mr. Kali Charan Urf Jugal Kishore Both S/o Prem Chandra, Bounded as: East- Shop of Kamla Devi &amp; Arjun Singh, West-Stairs &amp; Between Dav College Hostel, North-Prop. of Raj Ranj Agrawal &amp; 9' Wide Gallery, South- Corridor &amp; Shop No. 2 &amp; Property of Pk Telang</b>	<b>₹ 17,48,610/-</b>
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<b>Borrower- M/s Shivani Iron Scrap, Prop: Hari Singh S/o Pyare Lal, Add: H No. 87, Bharat Nagar, Jalesar Road, Firozabad, Mortgagor : Smt Kamlesh W/o Hari Singh Rathore, Add: H. No. 12, Bharat Nagar, Jalesar Road, Firozabad.</b>	<b>₹ 11,20,735.90 + intt. &amp; Other Expe. thereon from 28-02-14</b>	<b>Residential Property Bearing Municipal No.12, Mohalla Bharat Nagar, Mauza Sukhmalpur, Nizamabad, Firozabad, U.P. Area 131.17 Sq. Ft. In the name of Mrs. Kamlesh W/o Hari Singh Rathor, Bounded as: East- Plot of Mrs. Omwati &amp; Shakuntala, West- Plot of Shri RamaShankar, North- Gal /rasta 12 Ft Wide, South- Plot of Shri Krishan</b>	<b>₹ 15,49,620/-</b>
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For detailed terms and conditions of the sale please refer the link "E-Auction" provided in Canara Bank's website : [www.canarabank.com](http://www.canarabank.com) or may contact OR the service provider M/S. Antares Systems Limited, Contact person - Mr. Kushal Bose, Contact no. 7686913157, Email id: kushal.b@antaresystems.com. Auction/bidding shall be only through "online Electronic Bidding" through the website portal [www.bankeauctionwizard.com](http://www.bankeauctionwizard.com). Bidders are advised to go through the website for detailed terms before taking part in the e-auction sale proceeding.

**Place : Etah Date : 26-11-2020**

**Authorised Officer**

**GIFT SEZ LIMITED**  
**E-Tender Notice for Invitation to Bid for Selection of Contractors for Works on Item Rate Basis**



# Growing for you. Growing with you.



## UNAUDITED FINANCIAL RESULTS FOR THE HALF YEAR ENDED SEPTEMBER 30, 2020

FORM L-1-A-RA - Policyholders' Account (Technical Account)

Particulars	UNAUDITED FOR THE HALF YEAR ENDED SEPTEMBER 30, 2020								UNAUDITED FOR THE HALF YEAR ENDED SEPTEMBER 30, 2019							
	TOTAL	LINKED			NON-LINKED			TOTAL	LINKED			NON-LINKED			TOTAL	TOTAL
		INDIVIDUAL		GROUP	INDIVIDUAL		GROUP		INDIVIDUAL		GROUP	INDIVIDUAL		GROUP		
		(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)		(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)	(₹'000's)
Premiums earned - net																
(a) Premium	48,24,047	11,80,417	65,876	1,11,327	30,50,866	1,27,590	2,87,971	-	49,28,410	11,91,257	79,292	71,617	30,80,115	73,841	1,22,988	3,09,300
(b) Reinsurance ceded	(3,39,409)	(17,418)	(1)	-	(2,54,695)	(1)	(67,294)	-	(2,92,202)	(17,362)	(4)	-	(2,47,973)	(1)	(26,862)	-
(c) Reinsurance accepted	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>SUB TOTAL</b>	<b>44,84,638</b>	<b>11,62,999</b>	<b>65,875</b>	<b>1,11,327</b>	<b>27,96,171</b>	<b>1,27,589</b>	<b>2,20,677</b>	<b>-</b>	<b>46,36,208</b>	<b>11,73,895</b>	<b>79,288</b>	<b>71,617</b>	<b>28,32,142</b>	<b>73,840</b>	<b>96,126</b>	<b>3,09,300</b>
Income from Investments																
(a) Interest, Dividends and Rent - Gross	28,46,833	4,77,475	50,760	94,053	21,06,741	88,335	29,469	-	28,46,094	6,54,365	66,841	1,19,577	18,87,169	85,166	32,976	-
(b) Profit on sale/redemption of investments	10,58,361	8,67,237	1,11,335	60,075	1,986	-	17,728	-	15,51,103	12,02,328	2,08,802	1,09,450	2,808	27,015	700	-
(c) (Loss) on sale/ redemption of investments	(19,25,747)	(14,07,558)	(1,35,141)	(23,010)	(3,60,018)	-	(20)	-	(8,79,512)	(7,23,416)	(71,855)	(44,134)	(39,186)	-	(921)	-
(d) Transfer/Gain on revaluation/change in fair value	48,07,953	42,74,336	4,67,791	65,826	-	-	-	-	(16,90,814)	(13,14,082)	(2,44,221)	(1,32,511)	-	-	-	-
<b>SUB TOTAL</b>	<b>67,87,400</b>	<b>42,11,490</b>	<b>4,94,745</b>	<b>1,96,944</b>	<b>17,48,709</b>	<b>88,335</b>	<b>47,177</b>	<b>-</b>	<b>18,26,871</b>	<b>(1,80,805)</b>	<b>(40,433)</b>	<b>52,382</b>	<b>18,50,791</b>	<b>1,12,181</b>	<b>32,755</b>	<b>-</b>
Other Income																
(a) Fee, Charges and Rent Income	19,043	261	9	-	18,709	64	-	-	18,632	270	-	-	18,277	85	-	-
(b) Transfer from Shareholders for Mortality charges per IRDAI order	7,072	5,684	-	-	1,388	-	-	-	7,284	1,867	-	-	5,417	-	-	-
(c) Contribution from the Shareholders' A/c	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- towards excess of expense of management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- towards deficit funding and others	4,96,623	72,859	5,206	-	3,28,415	58,927	16,225	14,991	1,13,285	42,973	-	-	408	37,367	34	32,503
<b>TOTAL (A)</b>	<b>1,17,94,776</b>	<b>54,53,293</b>	<b>5,65,835</b>	<b>3,08,271</b>	<b>48,93,392</b>	<b>2,74,915</b>	<b>2,84,079</b>	<b>14,991</b>	<b>66,02,280</b>	<b>10,38,200</b>	<b>38,855</b>	<b>1,23,999</b>	<b>47,07,035</b>	<b>2,23,473</b>	<b>1,28,915</b>	<b>3,41,803</b>
Commission (including Rewards and Recognition)	1,00,338	12,851	102	355	78,277	1,323	7,430	-	93,908	13,132	183	150	77,222	785	2,436	-
Service Tax on Linked Charges	66,113	60,719	3,295	2,099	-	-	-	-	75,014	68,319	4,054	2,641	-	-	-	-
Operating Expenses related to Insurance Business	13,94,095	3,60,523	15,058	6,114	8,58,122	1,11,934	42,344	-	14,58,297	4,12,050	17,068	6,267	9,32,779	66,995	22,621	517
Provision for Doubtful debts	5,411	1,399	58	24	3,330	436	164	-	(1,60,173)	(45,257)	(1,869)	(687)	(1,02,456)	(7,369)	(2,478)	(57)
Bad debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provisions (other than taxation)																
(a) For diminution in the value of investments (Net)	9,224	-	-	-	9,224	-	-	-	1,47,980	50,114	-	-	97,866	-	-	-
(b) Others	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL (B)</b>	<b>15,75,181</b>	<b>4,35,492</b>	<b>18,513</b>	<b>8,592</b>	<b>9,48,953</b>	<b>1,13,693</b>	<b>49,938</b>	<b>-</b>	<b>16,15,026</b>	<b>4,98,358</b>	<b>19,436</b>	<b>8,371</b>	<b>10,05,411</b>	<b>60,411</b>	<b>22,579</b>	<b>460</b>
Benefits Paid (Net)	40,88,431	15,43,137	1,60,592	1,83,936	10,86,863	59,411	1,70,892	8,83,600	48,11,103	28,47,930	3,58,596	3,02,950	7,45,350	59,562	2,96,715	2,00,000
Interim Bonuses Paid	1,944	973	852	-	114	5	-	-	6,935	5,935	837	-	41	122	-	-
Change in valuation of liability in respect of life policies																
(a) Gross	56,89,079	29,92,368	3,78,596	1,09,080	28,48,527	1,02,097	1,27,020	(8,68,609)	(88,999)	(23,74,379)	(3,50,712)	(1,92,764)	28,36,669	59,242	(2,08,398)	1,41,343
(b) Amount ceded in Reinsurance	(60,644)	755	-	-	2,381	(9)	(63,771)	-	5,978	(302)	-	-	22,197	(5)	(15,912)	-
(c) Amount accepted in Reinsurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(d) Reserve for discontinued policies	4,20,986	4,20,986	-	-	-	-	-	-	12,931	12,931	-	-	-	-	-	-
<b>TOTAL (C)</b>	<b>1,01,39,796</b>	<b>49,58,219</b>	<b>5,40,040</b>	<b>2,93,016</b>	<b>39,37,885</b>	<b>1,61,504</b>	<b>2,34,141</b>	<b>14,991</b>	<b>47,47,948</b>	<b>4,92,115</b>	<b>8,721</b>	<b>1,10,186</b>	<b>36,04,257</b>	<b>1,18,921</b>	<b>72,405</b>	<b>3,41,343</b>
<b>TOTAL (B+C)</b>	<b>1,17,14,977</b>	<b>53,93,711</b>	<b>5,58,553</b>	<b>3,01,608</b>	<b>48,86,838</b>	<b>2,75,197</b>	<b>2,84,079</b>	<b>14,991</b>	<b>63,62,974</b>	<b>9,90,473</b>	<b>28,157</b>	<b>1,18,557</b>	<b>46,09,668</b>	<b>1,79,332</b>	<b>94,984</b>	<b>3,41,803</b>
<b>SURPLUS/(DEFICIT) (D)=(A)-(B)-(C)</b>	<b>79,799</b>	<b>59,582</b>	<b>7,282</b>	<b>6,663</b>	<b>6,554</b>	<b>(282)</b>	<b>-</b>	<b>-</b>	<b>2,39,306</b>	<b>47,727</b>	<b>10,698</b>	<b>5,442</b>	<b>97,367</b>	<b>44,141</b>	<b>33,931</b>	<b>-</b>
APPROPRIATIONS																
Transfer to Shareholders' Account	-	-</td														