

RENU KOHLI

Inflation shadow on foreign capital flowing into India

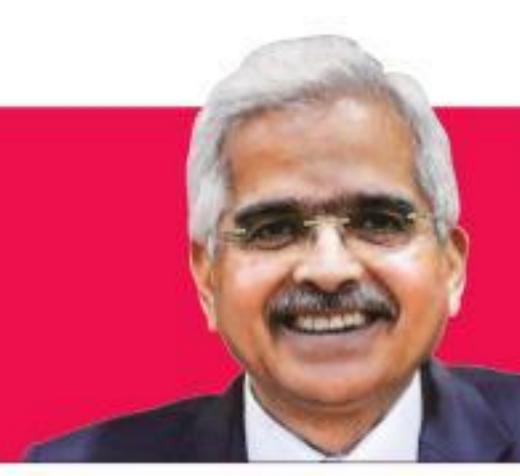
SUNIL JAIN

Govt must not challenge Cairn arbitration award, already has a long list of errors in the matter

NEW DELHI, THURSDAY, DECEMBER 24, 2020

DAS-SPEAK

RBI governor tells banks to strengthen capital, provisioning

FOLLOW US ON TWITTER & FACEBOOK. APP AVAILABLE ON APP STORE & PLAYSTORE WWW.FINANCIALEXPRESS.COM

WHAT'S COOKING!

Musk says Apple CEO refused talks for acquiring Tesla at \$60 billion



FINANCIAL EXPRESS

READ TO LEAD

VOL. XLVI NO. 255, 20 PAGES, ₹6.00 (PATNA ₹6.00, RAIPUR ₹7.00) PUBLISHED FROM: AHMEDABAD, BENGALURU, CHANDIGARH, CHENNAI, HYDERABAD, KOCHE, KOLKATA, LUCKNOW, MUMBAI, NEW DELHI, PUNE

SENSEX: 46,444.18 ▲ 437.49 NIFTY: 13,601.10 ▲ 134.80 NIKKEI 225: 26,524.79 ▲ 88.40 HANG SENG: 26,343.10 ▲ 223.85 ₹/\$: 73.76 ▲ 0.09 ₹/€: 89.93 ▲ 0.25 BRENT: \$50.18 ▲ \$0.10 GOLD: ₹49,706 ▼ ₹273

■ IN THE NEWS

Vande Bharat train bid: Chinese firm disqualified

THE RAILWAYS HAS disqualified a consortium of a Chinese and Indian company from the bidding for manufacturing of 44 Vande Bharat trainsets at a cost of ₹1,800 crore, reports **FE Bureau** in New Delhi. Only three players had bid for the contract, including the CRRC Pioneer Electric India, a JV between Beijing-based CRRC Yongji Electric and India's Pioneer Fil-Med, with its plant in Haryana.

Honda shuts its Greater Noida plant operations

HONDA CARS INDIA on Wednesday formally announced closure of manufacturing operations at its Greater Noida facility, reports **PTI**. It said the decision has been taken as part of realignment of manufacturing operations to improve business efficiency.

DHFL lenders to meet today to discuss bids

THE COMMITTEE OF creditors of DHFL will meet on Thursday to discuss bids submitted in the fourth round of bidding, reports **Ankur Mishra** in Mumbai.

● LIQUIDITY CRUNCH

BSNL slips on clearing vendor dues promises

KIRAN RATHEE
New Delhi, December 23

STATE-OWNED BSNL HAS failed on its commitment to its vendors that it would clear 10% of their dues every month. The company did clear the dues as per this commitment for August and September, but since then has failed to make payments, industry sources told **FE.**

According to rough estimates, the company owes around ₹15,000 crore to various vendors, which include the likes of Nokia, ZTE, UT Starcom, among others. Around 70% of their dues still remain

AGRI BILLS

Farmers ready for talks, drop demand for repeal of laws

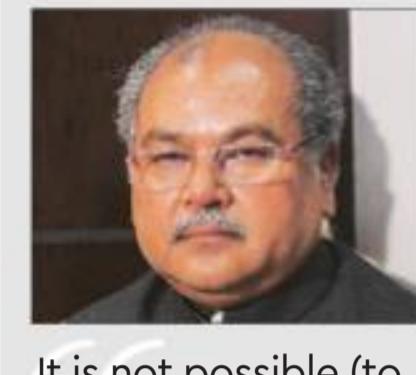
Stick to demand that minimum support price be made statutory

FE BUREAU
New Delhi, December 23**FARMERS' ORGANISATIONS**

ON Wednesday stuck to their demand that the minimum support price (MSP) be made statutory, but appeared to have climbed down from the intransigent position that nothing less than repeal of three new farm laws is acceptable to them. Speaking to **FE**, agriculture minister Narendra Singh Tomar insisted that the farmers protesting on the borders of Delhi are not demanding legal guarantee for MSP, while "some others" ask for it.

On the other hand, farmer leaders said they have sent a reply to the government on its proposals for resumption of talks and sought some "concrete suggestions" from the government.

"We do not want a gift, we want rightful price for our produce. Nothing less than the legal guarantee on MSP is possible to



It is not possible (to provide legal guarantee to MSP). The agitating farmers have not demanded it, some others have raised this demand. There are also many farmer groups, who are supporting the new laws and are averse to any change.

—NARENDRA SINGH TOMAR
AGRICULTURE MINISTER

break the deadlock and farmers are ready for talks," said Yogen-Dra-Yadav, working group member of All India Kisan Sangharsh Coordination Committee.

Continued on Page 16

Economy

THURSDAY, DECEMBER 24, 2020



Quick View



Global summit on start-ups on Jan 15-16

THE COMMERCE and industry ministry will be organising a global summit on startups on January 15 and 16 next year with a view to promoting the growth of the sector, an official said. Startups from Asian countries, domestic players and global entrepreneurs would participate in the virtual summit.

Govt's paddy procurement up 23% to ₹81,400 cr

PADDY PROCUREMENT has increased 23% so far in the ongoing kharif marketing season to 431.14 lakh tonne, valued at ₹81,400 crore. The kharif marketing season (KMS) starts from October.

Paddy procurement for kharif 2020-21 is continuing smoothly in Punjab, Haryana, Uttar Pradesh, Telangana, Uttarakhand, Tamil Nadu, Chandigarh, Jammu & Kashmir, Kerala, Gujarat, Andhra Pradesh, Odisha, MP, Maharashtra and Bihar.

Gadkari to start ₹8,341-cr highway project in Rajasthan

UNION MINISTER Nitin Gadkari will on Thursday inaugurate and lay foundation stones for highway projects worth ₹8,341 crore in Rajasthan, an official statement said. These projects are for a total length of 1,127 kms.

IWAI wants more coal movement via waterways

THE INLAND Waterways Authority of India (IWAI) want more transportation of coal through waterways, an official said on Wednesday. National Waterway (NW-1) holds immense potential for coal movement through inland waterways but still coal movement remains scanty, the official said.

Vinit Kumar takes additional charge of Paradip Port

VINIT KUMAR, chairman of Kolkata Port now known as Syama Prasad Mookerjee Port chairman on Wednesday took over additional charge as chairman of Paradip Port, a Port official said. The two ports are important of the eastern region. Paradip port will be setting up a ₹4,000-cr riverine port project in Mahanadi river in Odisha and a MoU is expected soon with the union government, he said.

Trifed, MoFPI ink pact to help food entrepreneurs

THE TRIBAL cooperative marketing development federation (Trifed) has signed an agreement with the ministry of food processing (MoFPI) to support food entrepreneurs under the PM-FME scheme. With the necessary funding under the PM-FME Scheme, the TriFED range of tribal food products would be developed, branded, and packaged by Trifed. The MoFPI would also provide funds to Trifed to undertake training, capacity building of tribals in food processing.

PRE-BUDGET MEETINGS

Suggestions galore as FM ends consultations

Holds 15 virtual meetings over nine days with more than 170 invitees representing nine stakeholder groups

FE BUREAU
New Delhi, December 23

FINANCE MINISTER NIRMALA Sitharaman concluded her pre-Budget consultations on Wednesday, having held 15 virtual meetings over nine days with more than 170 invitees representing nine stakeholder groups. They presented her with dozens of suggestions — from focussing on growth and reforms to deepening the bond market and privatising PSUs — for adoption in the Budget for FY22 to get the Covid-ravaged economy back on the high-growth path.

Sitharaman's last meeting was with a second group of economists; the first one with economists was held on Saturday.

Economists are learnt to have asked the government to bolster spending and resort to aggressive divestment and asset monetisation to partly fund the expenditure. They also highlighted the need for continuous and bold reforms, mainly in the factors of production.

Growth should be the prime objective of the Budget for FY22 and the government need not worry much about the fiscal deficit target, they reckoned.

In the near-absence of private investments in the aftermath of the pandemic, the role of government spending as a growth catalyst assumed utmost importance. Although government consumption expenditure fell 22% on year in the September quarter, there have been signs of improvement. The Centre's budget spending rose 9.5% on year in October and budgetary

WHAT ECONOMISTS SUGGEST

- The minister received suggestions on fiscal policies and taxes; deepening bond markets; infrastructure spending; raising health and education budgets; MGNREGA; ease of doing business; production-linked investment scheme and exports
- Need to bolster spending and aggressive divestment and asset monetisation to partly

capex was up 130% in the month, at ₹31,519 crore. Economic affairs secretary Tarun Bajaj last week said government's capital expenditure went up by as much as 15%, year on year, in November and overall spending rose by 5%.

Thanks to lower-than-expected contraction in real GDP in the September quarter (7.5% vs a record 23.9% slide in Q1), some agencies have bettered their projections for this fiscal and projected a rebound next year. The latest projections for a contraction in India's real GDP for FY21 are in the 7.7-10% range, with an expectation of a sharp rebound (9-11% expansion) in the next fiscal.

As for disinvestment, the government had budgeted an ambitious disinvestment target of ₹2.1 lakh crore for FY21. However, the disinvestment receipts so far have been about ₹10,900 crore or 5% of the FY21 target, thanks to the pandemic.

The economists who attended Wednesday's meeting included Amiyatosh Puranandam of the University of Michigan; Pranjal Bhandari, chief India economist at HSBC; and Soumya Kanti Ghosh, group chief economic advisor at SBI. Those who attended the meeting on Saturday included Rakesh Mohan, former deputy governor of the RBI; Surjit S

Over the course of her meetings, the minister received suggestions on various subjects, including fiscal policies and taxes; deepening the bond markets; infrastructure spending; raising health and education budgets; MGNREGA; ease of doing business; production-linked investment scheme and exports, the finance ministry said in the statement.

The experts stated that India is among very few countries whose economic activity has risen with declining pandemic induced fatalities.

The meetings were also attended by minister of state for finance & corporate affairs Anurag Singh Thakur and top finance ministry officials.



fund the expenditure

■ Continuous and bold reforms, mainly in the factors of production

URBAN BODIES' REFORM

AP, MP get nod to borrow additional ₹4,898 crore

FE BUREAU
New Delhi, December 23

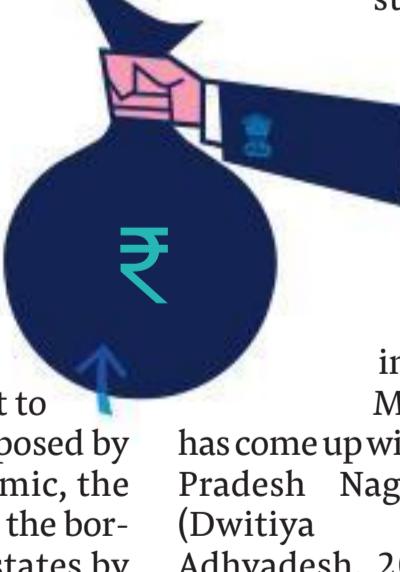
ANDHRA PRADESH AND Madhya Pradesh have become the first two states to successfully complete a set of reforms in the functioning of the Urban Local Bodies (ULBs) to be eligible to borrow an extra ₹4,898 crore in FY21.

Out of these, Andhra Pradesh has received permission of borrowing an additional ₹2,525 crore, while Madhya Pradesh got the nod for additional ₹2,373 crore, the union finance ministry said in a statement.

In view of the resource requirement to meet the challenges posed by the Covid-19 pandemic, the Centre had enhanced the borrowing limit of the states by 2% of their Gross State Domestic Product (GSDP). Half of this special dispensation was linked to undertaking citizen centric reforms by the states. The states get permission to raise additional funds equivalent to 0.25% of GSDP on completion of reforms in each sector — implementation of one nation one ration card system, ease of doing business reform, urban local body/utility reforms and power sector reforms.

Besides the ULBs reforms undertaken by Andhra Pradesh and Madhya Pradesh, 10 states have implemented the one nation one ration card system and six states have done the ease of doing business reforms, so far. If the recommendation from the nodal ministry concerned regarding implementation of the reform is received by February 15, 2021, the state will be eligible for reform linked benefits.

Reforms in the urban local bodies and the urban utility reforms are aimed at financially strengthening of ULBs in



the state and to enable them to provide better public health and sanitation services.

The reforms stipulated to achieve these objectives are: the states will notify floor rates of property tax in ULBs, which are in consonance with the prevailing circle rates and floor rates of user charges in respect of the provision of water-supply, drainage and sewerage, which reflect current costs/past inflation.

The states will put in place a system of periodic increase in floor rates of property tax/ user charges in line with price increases.

Madhya Pradesh has come up with the "Madhya Pradesh Nagarpalik Vidhi (Dwitiya Sanshodhan)" Adhyadesha, 2020 to implement the reforms and Andhra Pradesh has also issued an ordinance to amend various municipal acts to effect the reforms.

Besides the ULBs reforms undertaken by Andhra Pradesh and Madhya Pradesh, 10 states have implemented the one nation one ration card system and six states have done the ease of doing business reforms, so far. If the recommendation from the nodal ministry concerned regarding implementation of the reform is received by February 15, 2021, the state will be eligible for reform linked benefits.

Under an air bubble agreement between two nations, airlines of both the countries can operate special flights between their territories with certain restrictions.

In view of the resource requirement to meet the challenges posed by the Covid-19 pandemic, the Centre had enhanced the borrowing limit of the states by 2% of their Gross State Domestic Product (GSDP). Half of this special dispensation was linked to undertaking citizen centric reforms by the states. The states get permission to raise additional funds equivalent to 0.25% of GSDP on completion of reforms in each sector — implementation of one nation one ration card system, ease of doing business reform, urban local body/utility reforms and power sector reforms.

Reforms in the urban local bodies and the urban utility reforms are aimed at financially strengthening of ULBs in

Approval for revised air service pacts with Afghanistan, Philippines

THE UNION CABINET on Wednesday approved the signing of revised air service agreements between India and Afghanistan as well as India and the Philippines, said an official statement.

If a country wants to operate passenger flights to another country, a "bilateral air services agreement" has to be negotiated to decide how many airlines, port of entries and total flights (or seats) per week can be allowed between the two nations, it said.

The official statement said the revised air services agreement signifies an important landmark in the civil aviation relations between India and the two countries. Such a revised agreement has the potential to spur greater trade, investment, tourism and cultural exchanges between India and the two countries in tune with the developments in the civil aviation sector, the statement added.

While all scheduled international passenger flights have been suspended in India since March 23 due to the coronavirus pandemic, special flights have been operating under the Vande Bharat mission since May and under air bubble arrangements since July.

India has formed air bubble arrangements with more than 22 countries.

Under an air bubble agreement between two nations, airlines of both the countries can operate special flights between their territories with certain restrictions.

In view of the resource requirement to meet the challenges posed by the Covid-19 pandemic, the Centre had enhanced the borrowing limit of the states by 2% of their Gross State Domestic Product (GSDP). Half of this special dispensation was linked to undertaking citizen centric reforms by the states. The states get permission to raise additional funds equivalent to 0.25% of GSDP on completion of reforms in each sector — implementation of one nation one ration card system, ease of doing business reform, urban local body/utility reforms and power sector reforms.

Reforms in the urban local bodies and the urban utility reforms are aimed at financially strengthening of ULBs in

Flipkart arm Instakart found availing GST credit fraudulently

SUMIT JHA
New Delhi, December 23

THE GST INTELLIGENCE has found that Instakart Services, a subsidiary of Walmart-owned e-commerce company Flipkart, has availed fraudulent input tax credit (ITC) worth ₹21 crore since July 2017, according to officials.

The undue credit has been availed by the firm on the basis of fake invoices issued by two of its vendors engaged in manpower supply, they said.

A Instakart Services spokesperson said: "The investigation by the GST Intelligence wing concerns the non-payment of GST by two vendors. We are merely cooperating with the authorities to help with their findings to trace and track any wrongdoings by such vendors. We have paid each and every invoice of these vendors through banking channels and all documentary evidence has already been submitted to the department.

The investigation is not to be misconstrued as being related to any wrongdoing by us — any such allegation is vehemently denied by us."

However, while investigating a separate case, the Directorate General of GST Intelligence (DGII) is learnt to have found that the accused had supplied fake invoices to these two vendors contracted by Instakart, which, in turn, had availed ITC based on invoices issued by these firms.

Further, after having issued summons to Instakart's vendors, the DGII found that these two firms didn't exist at their given addresses. This was followed by summons issued to Instakart to investigate its dealing with these firms which only existed on paper.

The Instakart spokesperson

added that the firm's transactions with these vendors were based on the valid GST registration certificate issued to them by the department. "We are committed to supporting the regulators as they complete this investigation. This matter is also currently before the High Court and subjudice."

After DGII refused Instakart's plea to allow appearance of its officials via video conference, the company filed a writ petition in the Delhi High Court earlier this month. DGII is likely to argue that the evidence at this stage

Govt notifies rules to curb GST credit fraud

Registration to require physical presence now and mismatch between returns can be ground for cancelling registration

get existing registrants who are suspected of foul play. A taxpayer's registration could now be cancelled if ITC is claimed in violation of law.

Further,

if the details of outward supplies in GSTR-1 return (outward supplies) are in excess to the outward supplies declared in GSTR-3B return for one or more tax periods, the authorities can initiate cancellation process. Similarly, if details in GSTR-1, GSTR-3B and GSTR-2B are not reconciled then it would lead to cancellation of registration.

Further, taxpayers who could claim 10% of ITC for invoices that were not uploaded by their supplier can now claim only 5% ITC on such invoices. This rule will come into effect from January 1 next year.

The new changes also tar-

get of investigation couldn't be shared electronically due to its sensitive nature, sources said.

Instakart's petition, which has been reviewed by FE, says tax payment to the government was not its responsibility as it had paid the due taxes to its suppliers. It has also appealed for quashing the summons for personal appearance of its officials.

Further, after having issued

summons to Instakart's vendors, the DGII found that these two firms didn't exist at their given addresses. This was followed by summons issued to Instakart to investigate its dealing with these firms which only existed on paper.

The Instakart spokesperson

added that the firm's transac-

tions with these vendors were

based on the valid GST regis-

tration certificate issued to

them by the department. "We

are committed to supporting

the regulators as they com-

plete this investigation. This

matter is also currently before

the High Court and subjudice."

After DGII refused

Instakart's plea to allow

appearance of its officials via

video conference, the com-

pany filed a writ petition in

the Delhi High Court earlier

this month. DGII is likely to argue that the evidence at this stage

of investigation couldn't be

shared electronically due to

its sensitive nature, sources

said.

Sources said that the gov-

ernment contention is that the

investigation was not on the

issue of whether Instakart had

paid GST to vendors on the

supplies but was in relation to

wrongful availment of ITC on

the strength of fake invoices.

In the same petition, the

firm has also challenged the

constitutional validity of the

sections of GST law that allow

the government to recover

VANDE BHARAT TRAINS Chinese company-led consortium out of race

FE BUREAU
New Delhi, December 23



Only three players had bid for the contract including the CRRC Pioneer Electric India, a joint venture between Beijing-based CRRC Yongji Electric and India's Pioneer Fil-Med, with its plant in Haryana.

THE RAILWAYS HAS disqualified a consortium consisting of a Chinese company and an Indian firm from the bidding for manufacturing of 44 Vande Bharat train sets at a cost of ₹1,800 crore.

Only three players had bid for the contract including the CRRC Pioneer Electric India, a joint venture between Beijing-based CRRC Yongji Electric and India's Pioneer Fil-Med, with its plant in Haryana.

The move is in sync with the crackdown on Chinese entities in the wake of the Galwan clashes in June this year between Indian and Chinese troops and escalating tension between the neighbours. Railways, however, have cited non-compliance with the rules meant for neighbouring countries for the disqualification. The tepid response to the

Board which had decided to float the tender after ICF failed three times to bid out the train set manufacturing contract.

The last tender was floated on December 22, 2019 by the ICF and was opened on July 11 and finally discharged on August 21.

With the exit of the Chinese player, there are only two valid bids — of Medha Servo Drives and Bharat Heavy Electricals with Medha, tipped as favourite to win. Medha, which had got the contract for the manufacturing for the first two such trains, has quoted the lowest bid. The tender is for "3 phase propulsion, control and other equipment along with bogies for trainsets".

The Railways will procure 44 rakes of Vande Bharat trains from Integral Coach Factory. The procurement process promotes transparency, accountability, speed of delivery.

bid was attributed to changes in the tender conditions to make it an indigenous tender with stipulation of minimum local content of 75%.

The Vande Bharat project was taken over by the Railway

Noida airport region drew ₹7,617 cr in investments: Official

PRESS TRUST OF INDIA
Noida, December 23

NOTWITHSTANDING THE COVID-19 pandemic, the region surrounding the upcoming Noida International Airport has got investments worth ₹7,617 crore in the ongoing fiscal year, including those from some "big ticket" Fortune 500 firms, a top government official said.

From April till December, industrial plots were allotted to 911 companies, which are expected to create 1.91 lakh jobs in this region in western Uttar Pradesh, Yamuna Expressway Industrial Development Authority (YEIDA) CEO Arun Vir Singh told PTI in an interview.

Singh, also the CEO of the Noida International Airport (NI), cited the figures as he asserted that the mega greenfield project has triggered massive infrastructure development, including road and rail connectivity in UP's Jawar region — around 70 km from the national capital.

Jawar, which falls along the Yamuna Expressway, would be connected to the Eastern Peripheral Expressway, the Delhi-Mumbai Expressway and also have a metro link to Greater Noida, besides the ambitious high-speed Delhi-Varanasi Bullet Train having a stoppage at the Noida airport, he said.

"All this will be ready before the first flight takes off which is expected in December 2023 or January 2024," Singh told PTI.

He said the DPR (detailed project report) of the airport mentions a station for the stoppage of a bullet train that is proposed between Delhi and

Varanasi, while a metro rail line is also approved for connectivity from Greater Noida to Jawar.

"There will not be any separate direct metro line from Delhi airport to Noida airport," he clarified. Besides the rail connectivity, he said, Jawar is being connected by road to Haryana's Balabaghgarh, which falls on the Delhi-Mumbai Expressway.

"The National Highway Authority of India (NHAI) has agreed for this 30-km road project and talks are underway between the state governments of Uttar Pradesh and Haryana for acquisition of land on this route to connect Jawar and Balabaghgarh," he said.

Between April and December, industrial plots were allotted to 911 companies, which are expected to create 1.91 lakh jobs in the western UP region

An interchange has already been approved on the Eastern Peripheral Expressway and work will soon begin on that," he added. He said the YEIDA, which

manages development along

the 165-km-long Yamuna Expressway, allotted 911 plots for industries from April till December this year despite the pandemic and the lockdown.

"Altogether investments worth ₹7,617 crore have been made in the region during this eight-nine month period. This has led to creation of 1.91 lakh jobs in the region. These include investments from some big ticket companies which feature in Fortune 500," Singh said, but declined to name the companies which have made investments.

He said with the proposed infrastructure and connectivity this region, the Yamuna Expressway region will be among the best for investment in the country in times to come.

ED searches PDP ex-MLA, seizes over ₹28 lakh cash

THE ENFORCEMENT DIRECTORATE on Wednesday seized over ₹28 lakh cash after it raided the premises of Anjum Fazili, a close aide of PDP president Mehbooba Mufti, in a money

laundering case linked to alleged financial fraud at the J&K Bank, official sources said. The searches were conducted on the premises of the former party MLA in Srinagar and Delhi. Cash amount-

ing to ₹21,38,200 was seized from her residence in Srinagar while another ₹6,62,500 was recovered from her residence in the national capital, they said.

JORABAT SHILLONG EXPRESSWAY LIMITED

Registered Office: The IL&FS Financial Centre, Plot C - 22, G - Block, Bandra Kurla Complex, Bandra (East), Mumbai-400051
Website: <http://www.itnlindia.com/JSEL-SPV.aspx> | CIN: U45203MH2010PLC204456

Statement of Unaudited Financial Results for the half year ended September 30, 2019 (Rs. in Lakhs)

Particulars	Half year ended September 30, 2019 (Unaudited)	Half year ended September 30, 2018 (Unaudited)	Year ended March 31, 2019 (Audited)
1 Total Income from Operations	5,416	5,962	11,820
2 Net Profit / (Loss) for the year (before tax, Exceptional and/or Extraordinary items)	4,086	(50,927)	(46,733)
3 Net Profit / (Loss) for the year before tax (after Exceptional and/or Extraordinary items)	4,086	(50,927)	(46,733)
4 Net Profit / (Loss) for the year after tax (after Exceptional and/or Extraordinary items)	4,086	(50,927)	(46,733)
5 Total Comprehensive Income for the year (Comprising Profit / (Loss) for the year (after tax) and Other Comprehensive Income (after tax))	4,086	(50,927)	(46,733)
6 Paid-up equity share capital (face value - ₹ 10 per share)	8,400	8,400	8,400
7 Reserves (excluding revaluation Reserve)	(37,258)	(45,538)	(41,345)
8 Net worth	(28,858)	(37,138)	(32,945)
9 Paid-up Debt Capital	1,33,169	1,33,169	1,33,169
10 Outstanding Redeemable Preference Shares (Refer note 6)	-	-	-
11 Debt Equity Ratio (number of times)	(4.61)	(3.59)	(4.04)
12 Earnings per share (of ₹ 10/- each) (Not Annualised)			
(a) Basic	4.86*	(60.63)*	(55.63)
(b) Diluted	4.86*	(60.63)*	(55.63)
13 Capital Redemption Reserve	-	-	-
14 Debenture Redemption Reserve	-	-	-
15 Debt Service Coverage Ratio (DSCR) (number of times)	-	(110.01)	(1.74)
16 Interest Service Coverage Ratio (ISCR) (number of times)	-	(7.13)	(0.41)
17 Assets Coverage Ratio (ACR) (number of times)	0.82	0.77	0.79

Notes

- The above is an extract of the detailed format of half year ended financial results filed with Stock Exchanges under Regulation 52 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015. The full format of the half year ended financial results are available on the websites of the National Stock Exchange (NSE) - www.nseindia.com and the Company - www.itnlindia.com/JSEL-SPV.aspx
- For the items referred in sub-clauses (a), (b), (d) and (e) of the Regulation 52 (4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the pertinent disclosures have been made to the Stock Exchange (NSE) and can be accessed on (www.nseindia.com) and on the Company's website - www.itnlindia.com/JSEL-SPV.aspx
- The above results for half year ended September 30, 2019, are in compliance with Indian Accounting Standards ("Ind AS") notified by the Ministry of Corporate Affairs, read with SEBI Circular No. CIR/IMD/DFI/69/2016 dated August 10, 2016.
- IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/business/companies owned by IL&FS Group. Further, in this regard, IL&FS Board on December 21, 2018, invited public Expression of interest (EOI) as part of the divestment process. The holding company received a bid from an external party in respect of the company and the same has been accepted by the Board of Directors of ITNL and IL&FS (the ultimate holding Company). While the final price is subject to various adjustments, the Company has used the bid price to determine the fair value of the asset. Shortfall in the value of the bid as compared to the carrying cost of the assets in the books of the Company as on March 31, 2019, recognised as impairment in the value of these assets in the financial statement during previous year. As the bid being continued, management is of the view that no further impairment is required for FY2019-20.
- The National Company Law Tribunal ("NCLT"), vide order dated January 1, 2019, had allowed a petition filed by the Union of India, for re-opening of the books of accounts and re-casting the financial statements under the provisions of Section 130 of the Companies Act, 2013, for the financial years from 2012-13 to 2017-18, of Infrastructure Leasing & Financial Services Limited ("IL&FS"), and its subsidiaries namely IL&FS Financial Services Limited ("IFIN") and IL&FS Transportation Network Limited ("ITNL"), the parent Company. The said exercise is going on and not yet concluded. Pending completion of the exercise, presently Management is not aware of any financial implications of the same on the financial statements of the Company.
- The Ministry of Corporate Affairs (MCA), Government of India has, vide its letter dated October 1, 2018, initiated investigation by Serious Fraud Investigation Office (SFIO) against IL&FS and its group companies under Section 212(1) of the Companies Act, 2013. As a part of its investigation, SFIO has been seeking information from the Company on an ongoing basis. The investigation is in progress and the Company is fully co-operating with the investigating agencies. The implications, if any, arising from the aforesaid developments would be known only after the aforesaid matters are concluded and hence are not determinable at this stage.
- The Board of Directors of IL&FS (ultimate holding company) in January 2019, initiated a forensic examination for the period from April 2013 to September 2018, in relation to the certain Companies of the Group, and has appointed an independent third party for performing the forensic audit and to report the findings. The Company is not in the list of Companies identified by the Board of Directors of IL & FS for forensic audit. The independent third party has submitted their interim report in relation to the audit of ITNL (the holding Company) and the observations contained therein related primarily to the operations of ITNL.
- Given that the report is interim in nature and pending full completion of the examination and final report, specific adjustment if any, related to the Company arising from the said forensic audit of ITNL, has not been determined. Hence, no adjustments have been recorded in these financial statements for any consequential effects/matters that may arise in this regard.
- Pursuant to the "Third Progress Report – Proposed Resolution Framework for the IL&FS Group" dated 17 December, 2018 and the "Addendum to the Third Progress Report – Proposed Resolution Framework for IL&FS Group" dated January 15, 2019 ("Resolution Framework Report") submitted by the Company to the Ministry of Corporate Affairs, Government of India which, in turn, was filed with the Hon'ble National Company Law Appellate Tribunal ("NCLAT"), the creditors of the Company were invited (via advertisement(s) dated May 22, 2019) to submit their claims as on October 15, 2018 with proof, on or before 6 June, 2019 (later extended till June 18, 2020) to a Claims Management Advisor ("CMA") appointed by the IL&FS Group. The amounts claimed by the financial and operational creditors are assessed for admission by the CMA.
- The CMA, vide their various communications to the management of the Company, have submitted their report on the status of the claims received and its admission status. The report is subject to updation based on additional information/clarification that may be received from the creditors in due course.
- "Management of the Company has reviewed the claims made by third parties with the CMA, and reconciled them with the books of accounts. Such claims have either been provided for, or shown as contingent liabilities if there is a possible obligation on the company. No action is taken if the possibility/probability of outflow is remote.
- The Company is not in compliance with various laws and regulations, including but not limited to the Companies Act 2013. Management is in the process of evaluating the financial and other consequences arising from such non-compliance and of making a comprehensive assessment of other non-compliances, to determine the impact/consequences, including financial and operational impact, of such non-compliances on the Company. Pending final determination and assessment thereof, no adjustments have been made to these Financial Statements.
- However, based on the best assessment made by the management, the same is not likely to have a material impact on the financial statements.
- National Company Law Appellate Tribunal ("NCLAT") had passed an order on October 15, 2018 ("Interim Order") in Company Appeal (AT) 346 of 2018, imposing moratorium on the creditors of IL&FS and its 348 group companies, which includes the Company. Further, NCLAT vide its orders dated February 11, 2019, had also classified the Company under the "Amber Category" based on a 12-month cash flow solvency test, indicating it is not in a position to discharge its entire debt as and when due. Accordingly, the Company is permitted to make only those payments necessary to maintain and preserve the going concern status. This consequently also resulted in downgrade of debt ratings of the Company. NCLAT vide its order dated March 12, 2020, had upheld its interim order of October 15, 2018. The said order specifies October 15, 2018, as the date of initiation of the Resolution Process of the Company. Accordingly, the Company has not accrued any interest, default interest, penal interest and any other similar charges after the said cut-off date of October 15, 2018 and also not repaid any principal amount of debt due. Consequently, the amount of unamortised transaction cost has not been amortised in respect of the current year.
- Based on the re-assessment of the incurrence of operation and maintenance and periodic maintenance cost there has been a re-measurement of the financial assets of the company. This has resulted into modification gain of Rs. 96 Lakhs (Previous year Loss: Rs. 1,8058 Lakhs) in accordance with the principle of IND-AS 109.
- During the current financial year, the company has received the order of Conciliation from NHAI in respect to various claims preferred by the company. The order has been accepted by the company.
- The above results were approved by the board of directors at their meeting held on December 22, 2020.
- No complaints were recorded during the period and no complaint is pending as on September 30, 2019.
- The Company doesn't have any outstanding Redeemable Preference Shares, accordingly, there is no requirement to record Capital Redemption Reserve.
- Formula used for the computation of the Ratios:

 - a) Debt/Equity Ratio = Debt/(Equity Share Capital + Reserves & Surplus)
 - b) Debt = Aggregate of Long-term borrowings, Current maturities of Long-term borrowings and Short-term borrowings excluding preference shares
 - c) Debt Service Coverage Ratio (DSCR) = Profit before Interest Expenses and Tax and Provision for Impairment/(Interest Expenses + Principal Repayment excluding refinancing of loans)
 - d) Interest Service Coverage Ratio (ISCR) = Profit before Interest Expenses and Tax and Provision for Impairment/Interest Expenses excluding Modification loss.

- DSCR & ISCR are not applicable for the year and period ended September 30, 2019, in view of there being no accrual of interest and repayment in respect of its borrowings.
- Figures for the previous year have been regrouped, reclassified where necessary, to conform to the classification of the current period.

For and on behalf of the Board

Director

Vijay Kini

Din: 0661276

HINDUSTAN UNILEVER LIMITED (Formerly Hindustan Lever Limited)

Regd. Offt.: Hindustan Unilever Limited, Unilever House, B D Savant Marg, Chakala, Andheri (East), Mumbai - 400099

NOTICE OF LOSS OF SHARES

Notice is hereby given that the following share certificates have been reported as lost/misplaced and the Company intends to issue duplicate certificates in lieu thereof, in due course.

Any person who has a valid claim on the said shares should lodge such claim with the Company at its Registered Office within 15 days hereof.

Name of the holder Folio No. No. of shares (Re. 1/- FV) Certificate No.(s) Distinctive No.(s)

MANHAR SOMALAL CHOKSHI HLL2805034 9100 5175601 900975991-900985090

Date: Delhi, Date: 22.12.2020

EXPRESS Careers

Advt. No. 112/2020

Government of India

Public Enterprises Selection Board

invites applications for the post of

Director (Finance)

in

Oil and Natural Gas Corporation Limited

Last date of receipt of applications in

PESB is by 15.00 hours on

25th February, 2021

For details login to website

<a href="http

Companies

THURSDAY, DECEMBER 24, 2020



A BETTER 2021

Anil Kumar Chaudhary, chairman, SAIL

We think domestic demand will continue to be strong in Q4. Overall, this (financial) year should be good despite the pandemic in Q1 and also the fact that we lost a lot of money. Financial year 2021-22 should also be a good year as demand has already started picking up.

Quick View



Tata Comm acquires 58.1% stake in eSIM company Oasis

DIGITAL TECHNOLOGY FIRM Tata Communications on Wednesday said it has acquired 58.1% stake in France-based eSIM company Oasis Smart SIM Europe SAS (Oasis). Oasis develops and provides advanced technologies and personalised services to enable deployment of eSIM and SIM technologies. With this investment, eSIM technology will be fully integrated into Tata Communications' connectivity solution offering, the company said.

Nissan to hike prices of all vehicles by up to 5% from Jan

JAPANESE AUTOMAKER NISSAN on Wednesday said it will hike prices of its vehicles in India by up to 5% across models from next month to offset increased costs. The revised prices will be applicable across all available models for Nissan and Datsun, effective January 2021.

Settlement with German regulator: Bharat Forge

AUTO COMPONENT major Bharat Forge on Wednesday said its three Germany-based subsidiaries — Bharat Forge Aluminiumtechnik GmbH, Bharat Forge CDP GmbH and Bharat Forge Global Holding GmbH — have reached a settlement with the European country's national competition regulator Bundeskartellamt in connection with two separate proceedings.

L&T's construction arm wins large contracts in MP

ENGINEERING AND CONSTRUCTION major Larsen & Toubro (L&T) on Wednesday said its construction arm has won large contracts in Madhya Pradesh. The company, however, did not specify the exact amount of the contract. As per its specifications, a large contract varies between ₹2,500 crore to ₹5,000 crore.

Essar Projects wins \$62-m contract from Papua Guinea

ESSAR PROJECTS ON Wednesday said it has won a contract worth over \$62 million (around ₹456 crore) from the government of Papua Guinea. The project pertains to construction of provincial headquarters in the Jiwaka province. The contract was won via an international competitive bidding route.

Piaggio India launches Aprilia SXR 160 at ₹1.26L

PIAGGIO INDIA ON Wednesday launched its premium scooter Aprilia SXR 160 priced at ₹1.26 lakh (ex-showroom Pune). The model can be booked for an initial amount of ₹5,000 across all dealerships in India and online on apriliaindia.com, the company said.

Vikram Solar commissions 900 KW solar plant in WB

CLEAN ENERGY SOLUTIONS provider Vikram Solar on Wednesday announced commissioning of a 919.73 kilowatt rooftop solar plant at its Falta facility in West Bengal. The newly commissioned plant will fulfil over 27% of the total electricity requirement of the said unit where the company produces (photovoltaic) modules, Vikram Solar said.

Emami units get GMP certification

TWO PLANTS OF home-grown FMCG company Emami have got WHO-GMP certification for its units at Vapi and Masan in Gujarat which manufactures Ayurveda healthcare products under the 'Zandu' brand for a period of three years. The two units have also obtained Certificate of Pharmaceutical Products, the company said in a statement.

Glenmark inks pact with Menarini Group

GLENMARK PHARMACEUTICALS ON Wednesday said its subsidiary has inked a licensing pact with Menarini Group for commercialising its nasal spray Ryaltris across 33 countries in Europe, including the Balkan region. Glenmark Specialty has entered into an exclusive licensing agreement with the Menarini Group for Ryaltris, the Mumbai-based drug firm said.

SUSTAINABILITY

Honda brings curtains down on Greater Noida plant

To discontinue CR-V and Civic models manufactured at the facility

PRESS TRUST OF INDIA
New Delhi, December 23

HONDA CARS INDIA (HCIL) on Wednesday formally announced the closure of manufacturing operations at its Greater Noida facility in Uttar Pradesh. The automaker said the decision to cease production at the plant, which came up in 1997, has been taken as part of the realignment of manufacturing operations with the goal of improving business efficiency.

With the closure of the Greater Noida facility, HCIL has also discontinued CR-V and Civic models in the country. Both the models were being manufactured at the plant.

"To maintain sustainability of operations by leveraging production and supply chain efficiencies, the company has decided to consolidate the manufacturing operations for vehicles and components at its Tapukara plant in Rajasthan with immediate effect for all domestic sales and exports," HCIL said in a statement. All head office functions, India R&D centre and spare parts operations for automobile, two-wheeler and power product business would, however, continue to operate from the Greater Noida location, it added.

The firm continues to believe in resilience of the Indian economy and hopes for a quicker recovery of the market, he added. "India is an extremely important market in Honda's global strategy and HCIL is committed to bring its latest and advanced technology models including electrified vehicles in future," Nakanishi noted.



"Despite an uptick in sales in the last three months, the current market conditions remain unpredictable for the industry at large. The impact of Covid-19 has pressed us to strengthen our constitution, and to achieve the same, HCIL has decided to consolidate its manufacturing operations by making the Tapukara plant a unified manufacturing base," HCIL president and CEO Gaku Nakanishi said.

The firm continues to believe in resilience of the Indian economy and hopes for a quicker recovery of the market, he added. "India is an extremely important market in Honda's global strategy and HCIL is committed to bring its latest and advanced technology models including electrified vehicles in future," Nakanishi noted.

The Greater Noida plant had an installed production capacity of 1 lakh units per

annum. On the other hand, Tapukara facility, which employs around 5,500 people, can roll out 1.8 lakh units per year. HCIL senior V-P and director (sales & marketing) Rajesh Goel said this development is a strong statement from the company in the direction that it is there in the country for a long haul. "It shows that depending upon market circumstances we can take actions as required to make business sustainable," he said.

Commenting on the end of road for CR-V and Civic models in India, Goel said: "It is a difficult decision for us to stop production of CR-V and Civic as both are popular models. It has been done as Tapukara plant was conceived as a high-efficiency facility for small and mid-sized cars. Cars above a certain size cannot be manufactured there unless you make certain investments," he added.

Paytm trims losses by 28% in FY20, sees marginal rise in revenue from operations

FE BUREAU
New Delhi, December 23

PAYTM'S NET LOSSES narrowed by 28.44% year-on-year (y-o-y) to ₹2,833.18 crore on a standalone basis in the year to March 31, 2020, according to the company's regulatory filings sourced from business intelligence platform Tofler.

The fintech major's total expenses decreased to ₹5,861.54 crore in FY20 compared with ₹7,254.8 crore in FY19. Revenue from operations, however, increased marginally to ₹3,115.1 crore during the financial year against ₹3,049.87 crore in FY19.

Earlier this year Paytm had said the firm managed to trim its losses by nearly 40% y-o-y to ₹2,597.46 crore on a consolidated basis in FY20. "Optimising expenses" have helped pare the loss, the company had said.

The Noida-based company claims it is on its path to being profitable by 2022. Paytm has been expanding its financial services by adding lending, wealth management and insurance offerings which opened up new revenue streams.

In July, Paytm along with founder Vijay Shekhar Sharma, announced the acquisition of Raheja QBE, a Mumbai-based general insurance company. The deal, valued at an estimated ₹568 crore will help the company expand its footprint in the insurance space and create affordable products.

The company's valuation shot up to \$16 billion after it secured a fresh \$1 billion in funding led by T Rowe Price in November last year.

Paytm trying to hire staff from smaller towns



PAYTM HAS doubled down on its efforts to hire staff from smaller towns and allow them to continue working from those locations instead of moving to its offices in larger cities amid the pandemic, its founder Vijay Shekhar Sharma said on Wednesday. Speaking at the ClearTax e-Invoicing Leadership Conclave, he said initially, the plan was to get the new recruits to join larger offices whenever the situation would have eased. "We figured out we could now recruit from cities where we were previously not going... We are doubling down on that... (People) can now work from wherever they are... Our plan is that we will recruit in small cities and not ask them to join (offices)... he added.

E-commerce

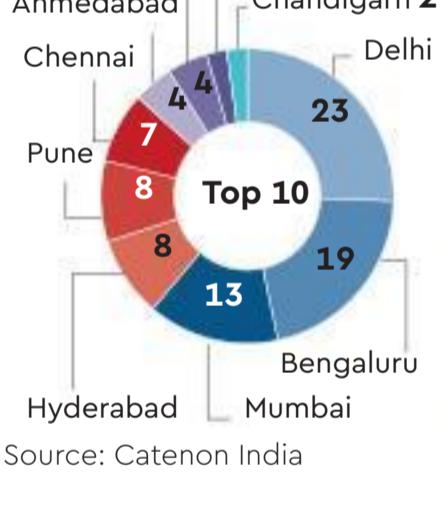
FE BUREAU

Delhi, Mumbai and Bengaluru emerge hotspots with 53% demand for talent



City-based demand

E-commerce talent in India (%)



Delhi, Bengaluru and Mumbai have emerged as demand hotspots on an average with 53% of total demand in the e-commerce sector. Indore, Kochi and Coimbatore are next in line, after the top 10 contenders, when it comes to generating demand for top talent in e-commerce. Meanwhile, product management roles are the highest paid ones and also saw the steepest hike in annual compensation for higher years of experience in the sector.

Salaries for top 10 roles

(in ₹)	Senior (15+ yrs)	MID (5-15 yrs)	Junior (0-5 yrs)
Category management	2,500,000	1,550,000	800,000
Fulfilment & distribution	2,250,000	1,450,000	650,000
Inventory planning	2,150,000	1,300,000	550,000
Performance marketing	2,300,000	1,400,000	700,000
Customer service	2,400,000	1,350,000	450,000
Product management	3,550,000	1,750,000	950,000
Business analytics	2,650,000	1,900,000	850,000
Content development*	2,550,000	1,650,000	750,000
Merchandising	2,250,000	1,450,000	720,000
Programme mgmt	2,300,000	1,700,000	850,000

*and UI/UX design

FE BUREAU

Mumbai, December 23

IN A SIGN THAT sales in the residential sector are fast recovering from the impact of Covid-19, the last three months — October-December — of this year saw an increase of 51% in sales compared with July-September 2020. This improvement has been holistic with all seven key residential markets showing an uptick in sales, according to the findings shared by JLL India.

Mumbai, the country's largest contributor to sales for this quarter accounts for 23% of the overall sales, while the Delhi-NCR market accounts for 20%. Pune saw the maximum increase in sales activity compared to the third quarter at 147% with 3,323 units sold in all.

Ramesh Nair, CEO and country head (India), JLL said: "Against the backdrop of issues like job security and fall in income levels, this uptick in sales is a significant achievement. The housing market will chart a new chapter of growth in 2021, fuelled by affordability, reinforced the desire to own a house and renewed interest from certain buyer segments such as NRIs."

In terms of new launches, the fourth quarter of 2020 witnessed 26,785 new residential unit launches, more than twice the new launches witnessed in July-September months of 2020. Bengaluru and Delhi-NCR saw a substantial increase in

Sales volume swelled across markets (in units)

	2020				Growth (%) Q4 2020 over Q3 2020
	Q1	Q2	Q3	Q4	
Bengaluru	4,186	1,977	1,742	2,535	46%
Chennai	2,453	460	1,570	2,500	59%
Delhi-NCR	5,941	2,250	3,112	4,440	43%
Hyderabad	3,027	1,207	2,122	3,570	68%
Kolkata	1,259	481	390	438	12%
Mumbai	6,857	3,527	4,135	5,026	22%
Pune	3,728	851	1,344	3,323	147%
Total	27,451	10,753	14,415	21,832	51%

Mumbai includes Mumbai city, Mumbai suburbs, Thane city and Navi Mumbai.

Source: Real Estate Intelligence Service, JLL Research



launches during the quarter.

Hyderabad dominated new launches accounting for nearly 40% of the overall launches during the quarter and Bengaluru followed with over 16%. However, new launches are still restricted compared to the pre-Covid levels. Developers across the markets focused on completion of under-construction projects and clearing existing inventory.

Samantak Das, chief economist & head of research & REIS (India), JLL said: "Given that the affordable and mid-segments continue to witness maximum sales traction, select developers are also reviewing their projects to make them more aligned to buyers. Buyers are unwilling to take risks and are showing a higher preference for completed projects, or projects where significant construction is underway".

Airtel adds maximum wireless subscribers in Oct, for third month in a row

KIRAN RATHEE
New Delhi, December 23

FOR THE THIRD month in a row, Bharti Airtel has added the maximum number of wireless subscribers at 3.67 million in October, followed by Reliance Jio which added 2.23 million customers.

Vodafone Idea continues to lose customers with a decline of 2.65 million subscribers. When it comes to wireless broadband customers, Airtel added 4.15 million (primarily 4G users) while Jio added 2.23 million 4G users.

As per data shared by Telecom Regulatory Authority of India (Trai), though Vodafone Idea lost users overall, it also managed to add broadband users. The company added 0.65 million wireless broadband subscribers while state-run BSNL added 1.09 million users.

Jio is a pure-play 4G operator while Airtel, Vodafone Idea and BSNL offers



ADVERTORIAL

ATMANIRBHAR BHARAT

Petronet LNG Diversifying in Many Other Sectors Across the LNG Value Chain!

Even in a pandemic-induced scenario, coupled with the problems of lockdown and other unprecedented events triggered by the pandemic, Petronet LNG has been able to come out with flying colours, surpassing its previous year's profits, thanks to its robust operational efficiency and effective commercial planning. The company is the largest LNG importer of India and aims to increase LNG consumption in India by diversifying in many other businesses across the LNG value chain, providing LNG as automotive fuel, LNG in Mining, Gassing-up & Cool Down operations, Bunkering and expanding its business internationally in South Asian countries", says Manoj Kumar Pawa, Executive Director (BD and L&D), Petronet LNG.



PLL is pioneer of Small Scale LNG in India



India's 1st LNG Bus



India's 1st LNG Station



India's 1st LNG Fishing Boat

How has the company fared during the pandemic?

The COVID-19 pandemic has had a devastating impact on the LNG demand due to the steep decline in economic and industrial activity triggered by COVID-19 in March & April 2020. Gas demand started to increase as restrictions were eased from May onwards, and PLL's LNG import edged up in May after dropping sharply in April. As it can be said that LNG demand was more resilient than oil demand during the lockdowns, possibly because LNG is, among other things, used for electricity generation and that helped more stable demand than that in the transport sector for fuel.

PLL has been in the international media for its Bunkering and other marine services recently, how has PLL positioned itself for its new diversified business of marine services?

PLL is a pioneer in LNG bunkering not only in India but in the entire South Asia. PLL did 2 successful back-to-back LNG bunkering in 2015 and proved that not only it has the capacity but also the capability and correct infrastructure to do the same. PLL is now in the process of having a fully owned subsidiary to manage GUCL, LNG bunkering and several marine services at KOCHI SEZ.

PLL is open for any global partnering in making this a success not only in India but in other parts of world. With the growing need of using LNG as a clean fuel, by 2022, the world over, there will be more than 500 LNG propelled vessels and growing. Presently, most of these vessels are sailing in the European region, however, with PLL having its presence in the LNG bunkering, it will give confidence to the Ship owners to expand their businesses and plan their operations in this part of the world.

Is PLL playing any role for the use of LNG in the Mining Industry? What are the challenges expected to be faced in this new business domain?

PLL is actively pursuing this new business opportunity which has the potential of around 2 MMTPA of LNG demand in India and can contribute significantly to the vision of GoI of becoming a gas-based economy. PLL is better placed than any of its competitors because replacement of diesel is cannibalisation of its own product for OMCs, but for PLL it's entirely a new business domain. The main challenge in implementing use of LNG in the Mining sector is that the PESO approval for mobile LNG dispensing units is awaited. Once approved, it will facilitate lower capex infusion in LNG stations and enable earthmovers ac-

cessibility and catering to the segregated mines. We have been taking up the matter for PESO approval for mobile LNG dispensing, which can be a gamechanger.

How has the company's profits shaped up till now in the current financial year? What are the plans for next year in this regard?

During Q1 of FY 2020-21, our Company has reported PBT of Rs 697 Crore, as against Rs 486 Crore in the previous quarter and Rs 838 Crore in the corresponding quarter. The PAT for the Q1 FY 2020-21 was reported at Rs 520 Crore as against the PAT of the previous quarter and corresponding quarter i.e., Rs 359 Crore and Rs 560 Crore, respectively. In spite of the impact of COVID-19 pandemic on the economy and the Oil & Gas industry, the strong financial results in Q1 of FY 2020-21 was achieved due to robust operational efficiency and effective commercial planning by the Company. Further, during the Q2 of FY 2020-21, our Company has reported highest ever PBT of Rs 1,242 Crore, as against Rs 697 Crore in the previous quarter and Rs 885 Crore in the corresponding quarter. The PAT for the Q2 FY 2020-21 was reported at Rs 927 Cr as against the PAT of the previous quarter and corresponding quarter i.e., Rs 520 Crore and Rs 1,103 Crore, respectively.

During Q2 of FY 2020-21, the Company has recorded highest ever throughput of 242 TBTU in a quarter at Dahej Terminal. The strong financial results in Q2 of 2020-21 was achieved due to resurgence of demand to pre-COVID-19 level. We are hoping to continue this growth momentum in numbers for the rest of this FY and next financial year as well.

What are your development plans in Kerala and utilisation of Kochi Terminal?

We are pleased to inform that Kochi-Managal pipeline has been commissioned recently, and we are expecting that our utilisation level should rise to 30%. We are engaged with the government(s) to support our various initiatives to push the use of LNG as fuel in Automotive and Marine sectors. We are trying to run at least 100 KSRTC buses on LNG and converting fishing boats on LNG in the state. PLL is in advanced stages of setting up new subsidiary at Kochi SEZ which would cater to flurry of marine services to international third parties.

Please tell us about your recent MoU with Ministry of PNG for undertaking compressed bio-gas (CBG) Projects?

Under GoI SATAT scheme, PLL signed a

MOU with MoPNG on 20 November 2020 for setting up of 100 CBG plants. PLL is looking to set up 4-5 CBG plants in the initial phase in states of Punjab, Haryana, UP and Gujarat. PLL is looking forward to have a separate SBU for its green energy initiatives. It is expected that PLL, apart from setting its own plants, would also include various others business modalities in order to start early implementation of the projects.

What is the role of Petronet LNG in the overall gas infra of India?

PLL is the biggest LNG importer of India and caters to around 75% of the country's LNG requirement by supplying 70 MMSCMD of LNG collectively from its Dahej and Kochi terminals. It owns 53% share of the country's existing Regas Capacity with a capacity of 17.5 MMTPA at its Dahej terminal. PLL's Dahej terminal is the world's 4th largest terminal by throughput capacity. PLL has long-term chartered vessels, namely 'Disha', 'Raahi', and 'Asseem', to offtake LNG volume under the RasGas contract from Qatar to PLL's Dahej and Kochi terminals. PLL has spearheaded various initiatives in the past to push the RLNG consumption in many sectors such as Automotive, Inland Waterways, Coastal

Shipping etc.

PLL is currently engaged in pushing the use of LNG usage in the Mining sector as well. Petronet is putting best efforts to support the government to achieve the vision of our prime minister to raise the share of gas to 15% in energy mix much before 2030.

What are the future plans of the company?

PLL, apart from offering world-class regasification facilities at its Dahej and Kochi terminals, is also diversifying in many other businesses across the LNG value chain, offering services like providing LNG as automotive fuel through its chain of LNG stations in collaborations with OMCs and CGD players, LNG supply for industrial usages through trucks (virtual pipelines), LNG supply to earthmovers in Mining Sectors, Compressed Bio Gas, LNG Bunkering, Gassing Up and Cooling Down operations for vessels, etc. PLL is also planning to have an Ethane import facility at Dahej, setting up FSRU on East Coast (in Gopalpur, Odisha), foraying into Renewables and International expansion in South Asian countries catering to their LNG and related infrastructure requirements i.e., Sri Lanka, Maldives, Bangladesh, Myanmar, Mauritius, etc.



Opinion

THURSDAY, DECEMBER 24, 2020

RationalExpectations

SUNIL
JAIN

sunil.jain@expressindia.com

@thesuniljain



Don't get it wrong again on Cairn

Levy tax when there was no cash outgo, not referring it to AP Shah panel, selling its shares... a long list of errors

HAD THE BJP not come to power in 2014, and then again in 2019, chances are it would have celebrated the global arbitration awards in the Vodafone and Cairn Energy cases—Vodafone's award was in September, Cairn's yesterday—as evidence of how flawed the UPA's retrospective tax was; indeed, a big part of the BJP's 2014 campaign was to stop tax-terror that included cases like Vodafone and Cairn. The BJP, however, is in government today, and all indications are it will challenge the Cairn ruling since, unlike in the Vodafone case, it will have to pay over \$1.4 bn including interest as well as costs of the litigation.

Ideally, the government should accept both awards since not only does appealing them show that India has no respect for global arbitration, its then finance minister Arun Jaitley had repeatedly said he would accept what the courts—including arbitration panels—ruled in the case of the retrospective tax cases where legal cases had started. And, while it appears that the government will have to pay \$1.4 bn versus virtually nothing in the Vodafone case, keep in mind this is money the taxman has, in the past, taken from Cairn; so, the taxman is actually just being asked to return what has been confiscated, nothing else. This includes \$1 bn worth of Cairn's shares as well as the dividend Vedanta had to pay Cairn. The taxman who convinced Jaitley that confiscating—and selling—Cairn's assets even prior to winning the case clearly has a lot to answer for.

On the face of things, the Cairn and Vodafone cases look similar as both are about the unwarranted use of the retrospective tax and, in both cases, even the arbitrator appointed by the Indian government ruled against its taxman. Yet, in a fundamental sense, they are quite different since, unlike the Vodafone case where \$11.1 bn was paid out to Hutchinson Telecom for its India business—the taxman said Vodafone should have deducted TDS on the amount—there were no cash flows in the Cairn deal.

The Cairn case pertains to its IPO in 2006. Apart from the fact that IPO proceeds are never taxed, Cairn could have done the IPO overseas; at that point, the various Cairn subsidiaries that held the India assets, like the Rajasthan oilfields, were located abroad. Cairn, however, chose to do the IPO in India, and when it submitted details of the corporate restructuring between its various overseas subsidiaries and the Indian one to the Foreign Investment Promotion Board—a finance ministry secretary is part of FIPB—the issue of taxes being due was never raised. When the share transfers—between the Cairn companies, which were related parties—were examined by a transfer pricing officer, the issue of taxes was never raised either.

In 2009 and 2011, Cairn sold its stake to Petronas and Vedanta, and paid around ₹3,700 crore of capital gains taxes on these transactions; the same 2006 transactions were examined once again, and, even then, no demand was made for taxes. It was only after the retrospective tax legislation was introduced in 2012 that the taxman decided to go after Cairn under that.

What makes Cairn different from Vodafone is also the timing of the tax demand. Unlike Vodafone where the tax demand was reinstated after the retrospective tax legislation was passed in 2012, the Cairn tax demand was issued nearly a year after the BJP came to power; as it happens, the tax notice was sent on March 10, 2015, the birthday of Cairn CEO Simon Thomson! So, when the BJP government was saying it would be trying to fix the UPA's retrospective tax issue, and the solution found was to accept court/tribunal judgments/rulings on the cases in court, Cairn had not been sent a tax notice. If the BJP had wanted, the case could easily have been sent to a panel for examination. As it happens, some months later, the government set up the Justice AP Shah committee to look at the issue of levying MAT on FII, and the mandate of the panel was extended to hear other tax cases as well; at that time, the government said 'active cases' would not be considered by the committee, but the fact is that Cairn would not have been an 'active' case had the panel been set up a few months earlier.

Though no decision has been taken on challenging the Cairn award—the Vodafone one will also have to be challenged if Cairn is—if past is precedent, it most certainly will be challenged, though how the courts react is not clear. Just a few months ago, the Supreme Court (SC) turned down a government appeal to stop a \$476-mn award that Vedanta and Videocon had won way back in January 2011. The Reliance Industries award—it won this in 2016—in the Panna Mukta Tapti case is still pending in court, as is the 2018 Reliance ONGC one where the Centre was unable to convince the arbitration panel that Reliance had to pay \$1.6-bn in damages for 'stealing' natural gas from ONGC.

While the government has appealed the \$672-mn arbitration award that Devas Multimedia won against Isro-arm Antrix Corporation in 2016, the fact that the SC asked Devas whether it would be willing to waive off the interest component of the money owed to it suggests the challenge may not hold. Indeed, in the Tata Docomo award that the government challenged—even though it was not a party to the case—on grounds that the agreement between Tata and Docomo violated FEMA rules, the Delhi High Court said the global arbitration award would have to be honoured even if this meant the Tatas paid a fine for violating FEMA rules. In the case of the government's canalising agency Nafed versus Swiss firm Alimenta SA, though, SC didn't allow the 1989 global arbitration award to be implemented earlier this year as it felt it violated India's public policy.

The taxman, who is the villain of the piece in both Cairn and Vodafone, though, probably got it right in the case of Swiss firm Xstrata's arbitration award against Delhi-based Dalmia Bharat. The Delhi High Court ruled against the tax department—last year—wanting to tax the award as a 'windfall gain'; the Section of the DTAA between India and Switzerland cited by the taxman talks of income from lotteries, races, card games, gambling, betting... Unknowingly, possibly, was the taxman admitting that successfully enforcing arbitration awards in India is really a matter of luck, a lottery?

CoverageCOST

Survey shows many reluctant to pay for Covid-19 shot, govt must ensure access-barriers don't scuttle coverage

ONE OF THE key challenges of the fight against Covid-19 is the cost-barrier to access. India's vaccine roll-out will be targeted at healthcare and other frontline workers, people aged above 50 and those with co-morbidities—this population makes for 20% of the country's total. It is not clear yet whether the vaccine will be available for free to even the target groups, let alone the overall population. This is where the government really needs to pay heed to a survey, undertaken by media platform Gaon Connection, finding that, of 6,040 households in 60 districts in 16 states and one Union Territory, less than half were willing to pay for the vaccine.

Given experts believe that at least 60-70% of the population needs to be covered by the vaccine in order to meaningfully counter the pandemic, the Gaon Connection findings should trigger concern. If such overwhelming numbers would rather abstain than pay, getting to 60-70% coverage is going to be challenging. The government—the states and the Centre together—needs to address concerns on the cost front, by assuring free shots while exhorting people who can afford to pay for it to voluntarily do so. This kind of nudging has proved successful, in the GiveItUp campaign for LPG subsidies. If the government negotiates with vaccine-makers for a lower bill in return for grant of legal indemnity—this is something the EU has done—it can lower the cost of offering the vaccine for free.



ON COVID-19 VACCINE

Congress leader Rahul Gandhi

23 lakh people in the world have already received Covid vaccinations. China, US, UK, Russia have started ... When will India get its turn, Modi ji?

ECONOMIC OUTLOOK
A SURPRISE INFLATION OUTBURST MAY FORCE RICH-WORLD CENTRAL BANKS TO SHRINK ACCOMMODATION

Will capital flows reverse in 2021?

RENU
KOHLI

Author is a New Delhi based macroeconomist

Views are personal



THE TROUBLED YEAR ends with bumper foreign capital inflow, thanks to aggressive monetary policies and a vaccine shot to economic prospects. Growth has also recovered faster-than-expected in most countries, including India, China exhibiting outstanding performance. These developments have propelled yield-hunting global capital into emerging markets (EMs) in the last two months of 2020. The economic optimism for 2021 is predicated on the fact that the inflation will remain low in developed countries, maintaining the aggressive stimulus injected by their central banks. As sudden occurrence of inflation is not impossible; repressed demand can come back with a vengeance as most of the population will be inoculated by the second half of 2021. That could force normalisation of monetary policies, raising the risk of capital-flows boom turning into a bust. An abrupt capital flow reversal could be a repeat nightmare of India's 2013 taper shock as macro vulnerabilities are not too dissimilar— inflation is high, a fiscal position far inferior, while the improved external position with large reserves' stock does not offer infallible protection.

The up-scaled flow of foreign capital swirled into EMs from November's truly extraordinary. Data from the Institute of International Finance (IIF) on global stock and bond flows reported in the *Financial Times* ("Foreign investors dash into emerging markets at swiftest pace since 2013", December 18) shows much of the capital flight in March, estimated \$243 billion, has reversed by the year-end. It gathered speed in November, with \$145 billion invested—almost \$37 billion went into emerging market debt with \$40 billion invested in equities. 2020's end-quarter strength of capital flows into EMs, according to the IIF, matches the first quarter of 2013, i.e., ahead of the Fed chairman's taper remark-driven stampede out of EMs that year, and exceeds that after the 2008 financial crisis in both time and speed of its return.

India is also benefiting from this munificence. 2020 ends with a three-sixty degree turn in foreign portfolio inflows from the \$16 billion exit in March from bonds and equities. While

FPIs started trickling back from June, the domestic ride on the global tide is observed in \$8.5 billion of net capital inflow in November and almost equivalent received in December so far. Nearly four-fifth of the net \$22 billion invested by foreigners in Indian stocks this year entered in the last quarter (\$18 billion net). However, foreign investors remain net sellers of Indian debt, taking out \$14 billion to date. This reflects aversion to high inflation and escalated fiscal risks; a *Bloomberg* report ascribes it to slackened liberalisation towards the inclusion of Indian bonds in global bond indices.

The push and pull forces driving the current boom in international financial flows are quite similar to those in 2013. *Inter alia*, excessively loose monetary conditions, lucrative returns from relative interest rate differentials and equity valuations in EMs versus developed countries, resurgent growth and commodity prices. Global investors perceived little risk against these favourable constellations though some remain cautious due to scepticism about growth normalisation, the looming shadow of fiscal rules and inflation.

At the heart of this boom is a solid belief in low inflation and that major central banks are committed to staying accommodative through the recovery.

Views on subdued inflation, reasonably enough, are based upon the enormous slack observed in the labour market or high unemployment, which is likely to restrain wage pressures for quite some time. The US Federal Reserve also modified its inflation target in August to make up for past undershoots, indicating

tolerance for higher inflation for longer. Besides, the long-term structural forces of demography, technological shifts, etc, that kept prices depressed in the past one decade remain as before. All these contribute towards sanguineness over the risk of more rapid price growth in 2021 and assurance about a continued monetary stimulus.

This complacency rules out a potential eruption of inflation when consumers in developed countries are freed by vaccination, expectedly in the second half of 2021. However, more than a year of repression could see demand bouncing back with unexpected strength, widening the gap with supply. A nasty inflation surprise could occur, causing asset prices to shift, and triggering portfolio reallocations across the globe.

Even now, alongside the buoyancy in capital flows, there are counter-indications about expected inflation in the US. The 10-year TIPS, the treasury break-even rate that represents a measure of expected inflation, has consistently risen from its end-September value, 1.6%. At 1.94% in December to date, it is up 34 basis points, although still below the long-term inflation average (2.03%). The 10-year US benchmark bond yield has similarly climbed up, but lower than its December 2019 level at present. It is worth noting that investors are increasingly seeking cover by buying treasury inflation-protected securities, for which the demand has been rising.

This upward momentum could sustain, build up with progressing vaccination, economic pickup and the subsequent unfolding of demand. An

unexpected, sharper pickup in inflation with changing expectations about the economy several months into 2021 would affect the amount of money needed in the system, shift interest rates—even a mention of lessening the former would be enough for the world to see another taper tantrum. In June 2013, it was a mere suggestion of an imminent reduction in bond purchases by the then US Fed chairman, Ben Bernanke, that spread panic in bond markets across the world. It triggered an abrupt, large-scale reversal of capital by foreign investors.

Acknowledging the possibility of a capital flow reversal risk next year is useful in order to be better prepared. If a 2013-like taper shock occurs, it will hit India when severe macro difficulties are not very different from seven years ago. For example, high inflation persistence is a resembling vulnerability, which even the central bank believes will endure as it also expects firmer core inflation from various pressures due to, and other than, Covid-19; overseas inflation would be an adverse reinforcement. Two, the fiscal situation is far worse than in 2013, which was preceded by sharp expenditure compression with consolidation in 2012. Comparably, a vastly inferior fiscal position before Covid-19 is further battered by large borrowings and greater accumulation of future debt due to the pandemic. What is significantly improved is the external sector compared to its delicateness in 2013. The large stock of reserves can no doubt help avoid a sudden, discrete depreciation that often results when the capital flow cycle turns from boom to bust. The central bank might even be able to prevent an interest rate response, insulate domestic monetary policy. But, it is debatable if it could maintain monetary intervention to repress bond yields as at present—investors look as keenly at inflation and fiscal metrics as external vulnerability indicators when appraising the value of their investments.

To raise a flag on capital reversal risks is not an agreeable endnote to this forgettable year, especially when the mood is looking up at a strong recovery and a prospective end of the pandemic in the new year. Identifying potential risks, however, is an equal responsibility. This is one such.

LETTERS TO THE EDITOR

Politics breaks marriage

As the election comes closer these days, the more frequent is shifting of netas from one party to another.

Voters worry about what this means for us, but this shifting takes a toll on said politician's families too, is not discussed.

Not only has BJP Bishnupur MP Saumitra Khan's wife Sujata Mondal Khan joining TMC breaks apart their relationship, watching both of them cry their case on a split TV screen has taken audiences deep into their emotions. Her submissions get sympathy as she states that he has really been neglecting her. When BJP hasn't even made him the chief ministerial face, why is he cruel with a wife who has only gone elsewhere in pursuit of respect? Saumitra chokes with emotion in turn, wailing that his wife has been stolen by TMC. Then with poetic fire he declares that not just wife, he would even sacrifice his life for BJP. The political is the personal. This Bengal saga has just opened the tap on heartfelt truths.

— Sanjay Chopra, Mohali

CASS R SUNSTEIN

Bloomberg

What Biden's climate plan is missing

If govts want rapid action and immediate results, they should add something promising and cost-effective to the mix right now: green by default

SUPPOSE WE COULD adopt, soon or right now, a strategy that would substantially reduce greenhouse gas emissions while costing people very little, or possibly even nothing? Not only that, it would not require bans or mandates, new regulations or carbon taxes. Consumers would retain freedom of choice. The very idea sounds fanciful, even nuts. Yet a number of municipalities in California have adopted such an approach, and it is widespread use in Germany, where it is having a major impact.

It is called "green by default". The basic concept is that consumers should be automatically enrolled in renewable energy, with the right to opt out if that is what they want to do.

If the approach were adopted all over the US, it could potentially play a larger role in reducing emissions than seemingly more aggressive steps, such as energy efficiency requirements for household appliances. In the municipalities in California, hundreds of thousands of people are now receiving 100% renewable energy, and that means dramatic cuts in greenhouse gas emissions.

All over Germany, automatic enrolment in renewable energy is also working, in the sense that most people are staying with cleaner energy sources.

If the idea is so simple and cost-effective, why aren't we seeing it everywhere?

However promising, it does raise questions. Some environmentalists might object that people will just opt out, if all they have to do is check a box to switch to a dirtier and possibly cheaper energy source. In that case, wouldn't a mandate be better?

Thus far the record in California, and Germany more generally, suggests that the overwhelming majority of consumers are unlikely to opt out. One reason is conscience. If people are automatically enrolled in clean energy, it might

feel a bit irresponsible to switch to, say, coal. Another reason is inertia; people are busy, so they stick with the default, even if it costs a bit more.

But in a time when so many people are struggling economically, should we really enrol consumers in a more expensive source of energy? Won't that hurt poor people in particular, and the economy in general? In that case, green by default would turn out to be an energy tax. The first answer is that the cost of renewables is rapidly falling, and in some places, greener is not costlier than fossil fuels. It might even be cheaper. When that is so, the concern dissipates.

But it remains true that renewable energy can be more expensive. In California, those who stay 100% green can end up paying around 8% more for their electricity—meaning that on a monthly bill of \$100, they pay \$8 more. Not a fortune, but not nothing.

Recall, however, that if people want to save money, they can opt out. And in California, municipalities do not even charge poor customers that 8% extra. If the US and other countries are going to move generally in the direction of green by default, they will need to think about the best way to protect people at the bottom of the economic ladder against the risk of increased prices.

Then there is the question of capacity. The US continues to rely heavily on fossil fuels, and while use of renewables is growing rapidly, it just isn't realistic to say that green by default will work everywhere. What makes sense for California

might not suit Pennsylvania. Fair enough. Still, the approach should be given serious consideration wherever it is feasible. And, one of its virtues is that it will create an immediate incentive to increase capacity. If companies know that a lot of people are going to be using—and paying for—

renewable energy, they are likely to try to meet the demand.

There are also important administrative questions. In California, green by default has been made possible by what is called Community Choice Aggregation. Local governments are allowed to obtain power from an alternative supplier, while also receiving services from their existing supplier. If municipalities choose, they can negotiate better rates from that existing supplier, or decide instead to drop that supplier in favour of a greener one (perhaps because greener is better on environmental grounds, perhaps because greener is cheaper).

Community Choice Aggregators are now authorised not only in California, but also in Illinois, Ohio, Massachusetts, New Jersey, New York and Rhode Island. All of these states could move quickly in the direction of green by default, and many more states could take advantage of the flexibility that the programme affords them. And even without Community Choice Aggregation, states and utilities could explore other ways to enrol consumers automatically in green energy. The Joe Biden administration is promising to offer diverse approaches in response to climate change. These include new fuel economy standards for motor vehicles, new emissions standards for power plants, and large investments in clean energy, alongside close engagement with state and local governments and with other nations.

That is good, even great, but something is missing from Biden's programme. If national, state and local officials want rapid action and immediate results, they should add something promising and cost-effective to the mix right now: green by default.

This column does not necessarily reflect the opinion of the editorial board or Bloomberg LP and its owners

— NJ Ravi Chander, Bengaluru

Write to us at feletters@expressindia.com

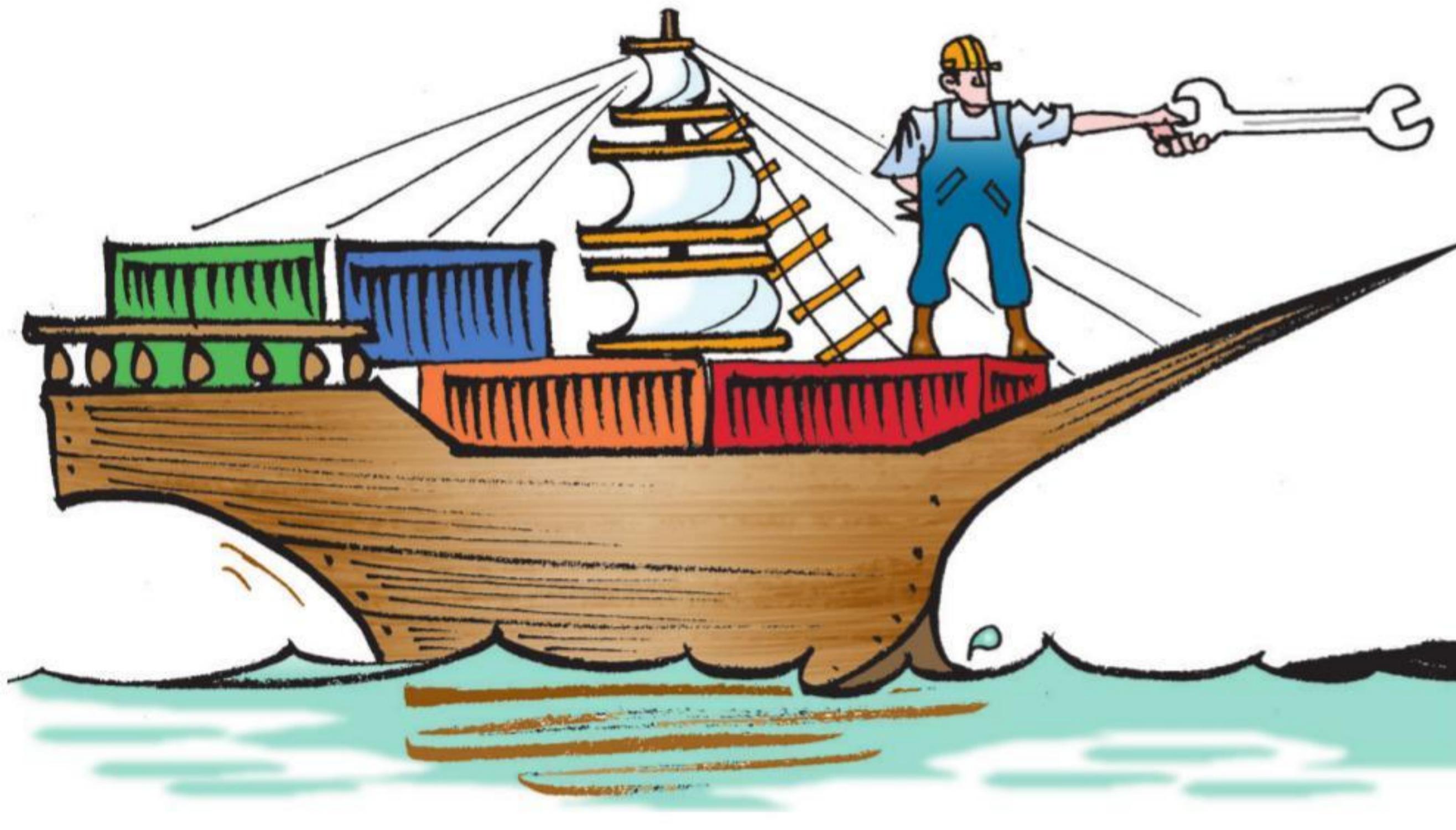


ILLUSTRATION: ROHIT PHORE

AFTER INITIALLY SHOWING interest in joining Asia's mega-trade agreement, the Regional Comprehensive Economic Partnership (RCEP), India finally stayed away, citing concerns about ballooning trade deficits with China and the Association of South-East Asian Nation (ASEAN) countries, from signing the mega-deal.

India's decision to stay away follows growing scepticism with regards to our trade partnerships with other Asian economies. Today, there is a strong view that trade agreements with the Asian countries, which were signed as part of India's Look East (and later, Act East) Policy, have benefited only the partner countries. A 2018 Niti Aayog policy note argued that partner countries have successfully reduced their import-export ratios, while India's exports to these countries have remained muted. Parallelly, India has initiated a review of India-ASEAN FTA (AIFTA) and is working towards concluding an FTA with the USA and European Union (EU).

Does the evidence on trade warrant such a radical shift from 'look East' to 'look West'?

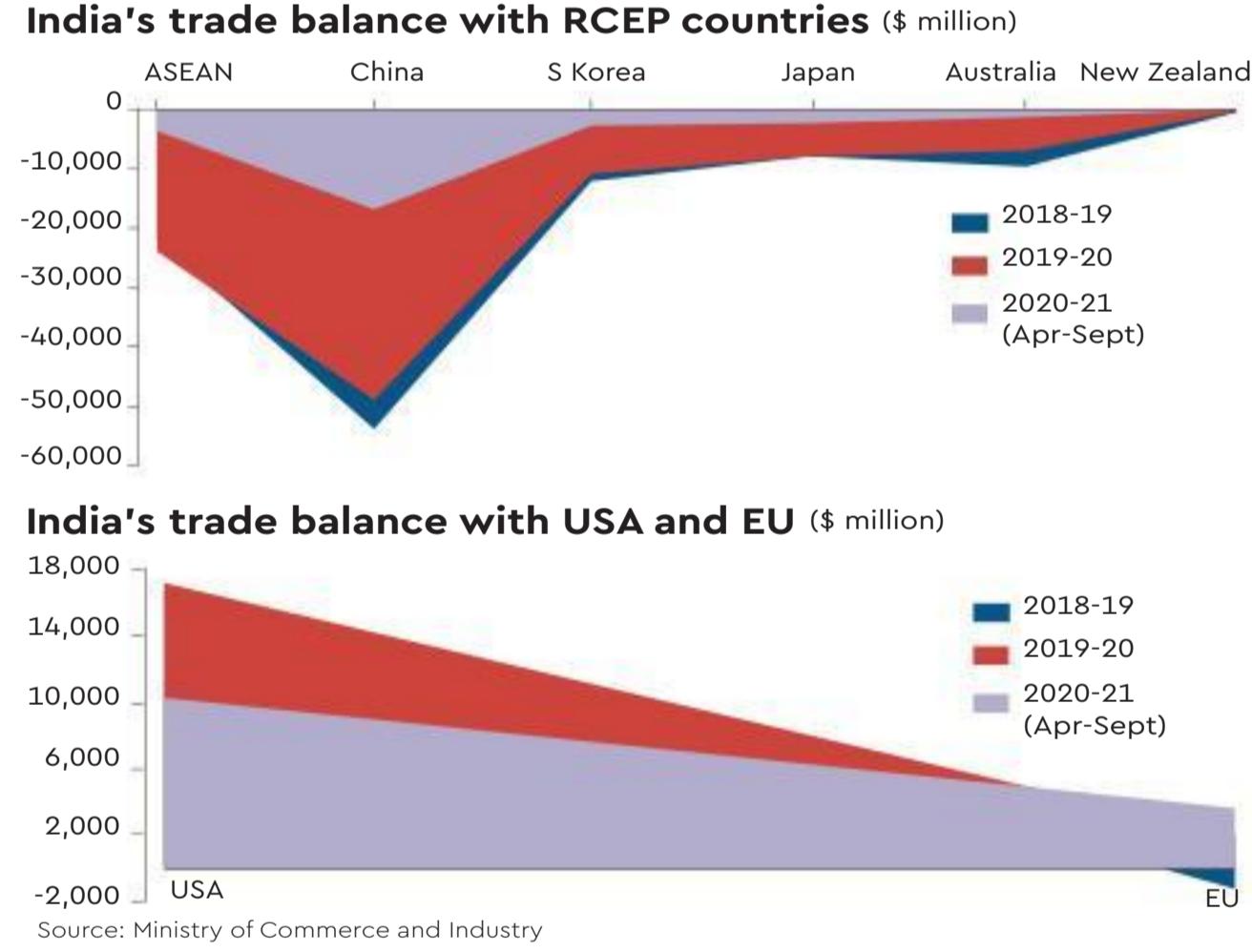
If we use the trade deficit as the only yardstick to answer this question, the answer may well be yes. India has a favourable trade balance with both the EU and US after all. But such a view, focused on just one narrow yardstick, is myopic, as it does not take into account the overall impact of trade relations on the economy, and considers trade deficits as unambiguously and universally harmful. It may be more useful to look at a broader metric to assess the impact of trade ties on the Indian economy. One such metric that captures both the growth and distributional impact of trade is employment.

In a recently published research paper, one of us has attempted to examine the impact of India's trade ties with major eastern and western partners through the lens of employment. The research suggests that the long-run impact of exports to both the West (EU plus USA) and the East (RCEP region) is positive in terms of employment gains. But contrary to the mainstream view, the negative effects of imports from the RCEP region on industrial sector employment appear to be insignificant.

Within the RCEP region, there is a clear divergence between gains from trade with China and trade with ASEAN countries. While India's trade with ASEAN has been employment enhancing, with China, it has had a negative impact on employment. India's imports

Act East, court West

Trade agreements with the EU and US cannot be a substitute for close ties with our Eastern trade partners. India should reconsider RCEP and strengthen ties with ASEAN even while negotiating FTAs with the US and the EU



from China are mostly concentrated in labour-intensive industries such as textiles, manufacture of non-metallic mineral products, machinery and equipment, and electrical and optical equipment. Moreover, India's exports to China (mainly agricultural industry)

seem to have displaced unskilled labour in favour of skilled labour. With ASEAN, the story has been different. India's labour-intensive imports, especially in food products, beverages and tobacco industry, have been used as inputs by Indian exporters, and have, therefore,

aided growth in India's exports and export-oriented employment. However, the growth in such exports has been slow.

India's trade with the US and EU has had a mixed impact on employment over the past two decades. India exports labour-intensive products, such as electrical machinery, medical and optical equipment, mechanical appliances, textiles, wood products, etc., to the US and imports capital-intensive products such as chemical and chemical products and rubber and plastic product. Hence, India-US trade ties have on balance been positive for India's employment prospects. In the case of India-EU trade, there hasn't been any positive impact on employment. This could be because India's share in the EU's imports has been small, at roughly 2%. India also imports labour-intensive products, such as paper and paper products, non-metallic mineral products, machinery and equipment, electrical and optical equipment, etc., from the EU, which would have, therefore, displaced local labour.

The empirical evidence suggests that it is in India's interest to pursue an 'Act East' policy to boost India's employment potential. This potential could rise in the coming years as Asia grows at a faster clip than the West. Trade theory also suggests that trade partnerships with countries sharing common borders, maritime links, culture and ethnicity are likely to be more successful than with others.

Deeper integration with Asian neighbours also makes strategic sense. India can import intermediate and capital goods at internationally competitive prices. This, in turn, will improve the productive capacity of India's industrial sector and can make Indian exports competitive, thereby generating employment opportunities. If India wants to take part in reshaping global value chains, it can ill afford to ignore 'Factory Asia'. It should pursue a policy of closer integration while simultaneously carrying out structural reforms to bridge the competitiveness gap with Asian peers.

Trade agreements with the EU and US cannot be a substitute for close ties with our Eastern trade partners. India should reconsider RCEP and strengthen ties with ASEAN even while negotiating FTAs with the USA and EU. To make the most of its trade ties, India should intensify intra-industry trade with its East-Asian partners to entrench itself in global value chains while simultaneously exploiting export markets in the West. India can make bigger gains in the West if it has stronger ties in the East.

Decriminalising Companies Act

MADHU SUDAN KANKANI

Partner, Deloitte India. Views are personal

THE COMPANIES AMENDMENT Bill, 2020, proposes to amend many sections, leading to decriminalisation of several non-compliance and defaults. There are provisions for imprisonment for defaults in several sections, and the amendment Bill proposes fines and penalties instead for many of these. Similarly, the quanta of fines prescribed by many existing provisions are proposed to be reduced. Since the introduction of the Companies Act, 2013, it was felt that the penal provisions of many of the administrative non-compliances were too harsh. At times, it was also felt that due to these stringent provisions, many professionals were reluctant to accept key corporate governance positions, such as director, independent director, top managerial posts such as CFO or company secretaries, etc. Those who held such positions need to spend considerable time on compliances. Over the last few years, consciousness and focus on some compliances and corporate governance areas has improved, and there are many other regulators involved in monitoring corporate functioning. Hence, decriminalisation is a timely step in the right direction.

Some of the matters where such relaxations are provided include variation in rights of shareholders, matters to be included in prospectus, notice to be given to registrar, reduction of share capital, filing of documents with registrars, proxies, disclosure of interest by directors and related party provisions, maintenance of various records and registers, provisions of buy back etc. It should be noted that there are no relaxations in more serious offences and non-compliances.

The proposed decriminalisation is wider and long term in nature. These relaxations would enable management to focus on business and balance the compliance burden with business management. This proposal will also boost the confidence of global stakeholders and investors, who have viewed some of these penal provisions as quite harsh. Lowering of these penalties may also encourage corporatisation of smaller businesses. Further, the imposition of monetary penalties in lieu of criminal prosecution will reduce the burden of the judiciary.

Typically, the responsibility of adhering to compliances within the Act lies with the CFOs and company secretaries in addition to the Board and senior management. The relaxations proposed will reduce their concerns. This may enable better discharge of their duties and focus on the business. However, CFOs should continue to take the compliances seriously and continue to strengthen the corporate governance in the organisations.

The proposed amendments bring a balance between the nature of non-compliances & defaults and the consequences of those

There are few other enabling proposed amendments as well in the Bill—for example, direct overseas listing. Currently, under the Indian regulations, Indian companies are not able to list their equity shares in the overseas capital markets, if they are not listed in Indian markets. In many cases, listing in overseas capital markets such as NYSE or Nasdaq offer companies several benefits such as incremental valuations, cheaper cost of capital, access to capital, building global brands etc. This move by the government to permit direct overseas listing is a much awaited reform which may particularly benefit many Indian companies and have far-reaching positive impact on globalisation of Indian companies and their brands.

There are also enabling amendment to exclude from the definition of listed companies, certain categories of private companies which may have their debt instruments listed. This will further reduce the compliance burden on such companies. However, the detailed rules in this regard are awaited, and this may also require changes in SEBI rules.

It should be noted that the civil and criminal measures continue to remain for more serious offences, for examples in the matters relating to fraud, those that cause "injury to public interest or deceit", monetary matters etc. However, the proposed amendments bring a balance between the nature of non-compliances & defaults and the consequences of those. Board of directors, investors and shareholders take compliances seriously irrespective of the amount and nature of consequences. Therefore, compliances need to be built in the governance framework of the companies.

Regulators seem to have looked at the Act comprehensively and decriminalised non-compliances which are in the nature of administrative, technical and those without any intent of causing any harm to stakeholders. In addition, many changes were also made to support ease of doing business through this pandemic. The level of corporate governance and self-regulation in companies will further encourage regulators to decriminalise more provisions of the Companies Act.

Farmers' protest far from being illogical

Govt needs to strengthen the existing structures, privatisation cannot substitute inadequate public institutions

PRAVESH SHARMA & RASHMI SHARMA

Pravesh Sharma leads an agri-start up, and Rashmi Sharma is senior visiting fellow, ICRER. Both are former IAS officers. Views are personal

where the *mandi* system is functional. It is for these reasons, and not the revenues generated by *mandis* alone, that state-level politicians of all parties have historically resisted pressures from central governments to dispense with the *mandi* system.

This is not the first time that an attempt to attract private sector investment in agricultural marketing is being made in India. There is little evidence that the entry of the private sector alone will benefit farmers. The abolition of APMC-run *mandis* in 2004 in Bihar has seen chaotic conditions rule its agricultural markets for a decade and a half now, without a single major corporate stepping forward to create an alternate mecha-

nism for agri-trading. In parts of the state, erstwhile physical spaces occupied by *mandis* have been encroached and taken over by unscrupulous elements.

Even the co-existence of private players with *mandis* has yielded little. Between 2014 and 2017, a majority of states, under very legal central government's persuasion, removed fresh produce from the *mandi* system's monopoly. No significant private sector investment in setting up alternate marketing mechanisms followed. Farmers continue to bring the bulk of fresh produce to *mandis* for sale even today, despite not being legally obliged to do so. Private markets have co-existed with



mandis in Maharashtra for over a decade, without the expected gains. Even better thought through initiatives to enlist private investment in agri-marketing, such as the ITC e-chauhan, which permitted large processors to buy directly at their plants in Rajasthan, Gujarat and Madhya Pradesh, and the computerisation of *mandis* in partnership with a private sector player to bring significant process efficiencies in Karnataka, have not borne a rich harvest.

As the agriculture reform laws do not abolish *mandis*, the farmers' protests are seen to be illogical, or ill-motivated, or both. However, farmers appear to sense that with these reform laws, the government is sig-

nalling, even if not explicitly stating, that it will not invest in *mandis*. It is nobody's case that APMC-run *mandis* are ideal agri-marketing platforms. Indeed, their outreach is inadequate, and the private sector is already active, even if illegally, in the purchase of farm produce in countless villages across the country, located at distances that make it uneconomical for small and marginal farmers to transport their produce to the *mandi*. These farmers usually sell their produce at low rates. *Mandis* lack infrastructure, and as in most public institutions, rent-seeking is ubiquitous. The outreach of *mandis* needs to be widened through a hub-and-spoke model, and infrastructure such as storage facilities provided to improve farmers' holding capacity. Instead, farmers apprehend that the government will simply allow private players to move in and allow *mandis* to atrophy. It is noteworthy that protesting farmers have demanded the strengthening of *mandis*.

The farmers' perception that the government is withdrawing leaving farmers to their fate, apparent in their fears about the retraction of the minimum support price (MSP), is strengthened by the provisions for contract farming in the farm reform laws. Farmers largely view corporates as unwilling to share risks while seeking higher returns for themselves. They have also witnessed declining public investments in agriculture for over two decades now, a fact

extensively documented by agri-economists. Notably, reform laws provide no details about the regulation of corporate players. Further, even if provisions regarding their regulation were added, India has a poor record of enforcing laws where powerful interests are concerned.

Farmers seem to understand instinctively what eludes the government and many experts: privatisation cannot substitute inadequate public institutions. They sense that the entry of private players in the context of poor law enforcement does not offer real choice. In fact, if the government is serious about creating alternative marketing avenues through private sector players, it is even more important to upgrade the *mandi* infrastructure to give farmers a genuine option of multiple competing platforms. The social and economic capital invested in *mandis* over the past six decades should not be wasted, but strengthened. Equally, for genuinely productive use of private sector initiative, enhanced provisions for regulation, as well as regulatory capacity, are necessary.

Far from being illogical or misinformed, the farmers' agitation is rooted in an intuitive discernment of the biggest policy misorientation today, ie, the idea that we do not need to build strong public institutions, and instead, we can simply privatise. Farmers know that such simplistic solutions don't work.

International

THURSDAY, DECEMBER 24, 2020



CYBERSECURITY IS TOP AGENDA
Joe Biden, US President-elect
@JoeBiden
This cybersecurity attack happened on Donald Trump's watch. But rest assured that even if he does not take it seriously, I will.

PANDEMIC PACKAGE

Trump seeks changes to Covid relief bill, calling it a 'disgrace'

The president sought bigger payments for Americans and a bill that dealt more specifically with pandemic relief. He said the bill has almost nothing to do with Covid.

THE NEW YORK TIMES
Washington, December 23

PRESIDENT TRUMP ON Tuesday evening threatened to derail months of bipartisan work in Congress to deliver \$900 billion in coronavirus relief to a country battered by the pandemic, demanding payments to Americans that are more than three times as much as those in the bill, which he called a "disgrace."

The president, who has been preoccupied with the baseless claim that the election was stolen from him, seized on congressional leaders' decision to pass the relief bill by combining it with a broader spending plan to fund government operations and the military. That spending plan includes routine provisions like foreign aid and support for Washington institutions like the Kennedy Center for the Performing Arts and the Smithsonian.

But Trump portrayed such spending items as "wasteful and unnecessary" additions to the coronavirus legislation.

"It's called the Covid relief bill, but it has almost nothing to do with Covid," Trump said in a video posted online. "Congress found plenty of money for foreign countries, lobbyists and special interests while sending the bare minimum to the American people."

"I am asking Congress to amend this bill and increase the ridiculously low \$600 to \$2,000," he added.

Speaker Nancy Pelosi of California, who had been pressing for similarly sized payments, welcomed Trump's intervention.

"Republicans repeatedly refused to say what amount the President wanted for direct checks. At last, the President has agreed to \$2,000 - Democrats are ready to bring this to the floor this week by unanimous consent. Let's do it!" she wrote on Twitter.

House Democrats planned to bring up the \$2,000 payments for a vote by unanimous consent on Thursday, said an aide who was familiar with the proposal.

In recent weeks, congressional leaders and a bipartisan group of moderates have worked around the clock to deliver a relief package aimed at saving businesses from closure, funding distribution of coronavirus vaccines and providing President-elect Joseph R. Biden Jr. with a stable econ-



omy when he takes office in January.

The \$900 billion relief package revived supplemental unemployment benefits for millions of Americans at \$300 a week for 11 weeks and provided for a round of \$600 direct payments to adults and children.

Republican and Democratic leaders hailed the bill as a badly needed stopgap measure until a new Congress can convene next year to consider providing more stimulus.

The bill passed with an overwhelming, veto-proof margin.

"Help is on the way," said Senator Mitch

McConnell, Republican of Kentucky and the majority leader.

But Trump, who sat out the negotiations, demanded on Tuesday that the government distribute much larger direct payments, despite opposition to such spending from Senate Republicans.

Senator Chuck Schumer of New York, the Democratic leader, enlisted the president in the Democrats' push to get larger coronavirus relief checks to Americans next year. Pfizer and US reach agreement on additional vaccine doses.

Deutsche Bank says Trump's personal banker has resigned

DEUTSCHE BANK SAID Rosemary Vrablec, the longtime banker of President Donald Trump, has resigned. Her resignation and that of colleague Dominic Scalzi will take effect at year-end, according to an emailed statement Tuesday from bank spokesman Dan Hunter. The New York Times reported earlier on her departure.

Vrablec, who worked in the private banking division, helped manage

Trump's relationship with the bank as the German lender lent hundreds of millions of dollars of loans to Trump's company over a number of years. That relationship subjected Deutsche Bank to pressure from lawmakers and prosecutors for information during Trump's presidency.

Deutsche Bank told the Times in August that it was reviewing a real estate deal between Vrablec and Scalzi and a company part-owned by Jared Kushner, Trump's son-in-law.

Vrablec joined Deutsche Bank in 2006 after stints at other companies, including Bank of America. Her other clients have included Herbert Simon, owner of the Indiana Pacers basketball team.

—BLOOMBERG

US jobless claims fall; consumer spending declines in November

REUTERS
Washington, December 23

THE NUMBER OF Americans filing first-time claims for unemployment benefits unexpectedly fell last week, though remaining elevated as more businesses face restrictions and consumers hunker down amid an explosion of new Covid-19 cases. Indeed, a separate report showed consumer spending fell last month for the first time since April.

Initial claims for state unemployment benefits totalled a seasonally adjusted 803,000 for the week ended December 19, compared to 892,000 in the prior week, the Labour Department said on Wednesday. Economists polled by Reuters had forecast 885,000 applications in the latest week.

Though jobless claims have dropped from a record 6,867 million in March, they remain above their 665,000 peak during the 2007-09 Great Recession.

The weekly unemployment claims report, the most timely data on the economy's health, was released a day early because government offices are closed on Christmas Eve. It was consistent with recent weak economic reports.

Brexit trade talks difficult as EU, UK split on key issues

REUTERS
London, December 23

BRITAIN AND THE European Union remained divided over competition and fishing on Wednesday as they tried to clinch a Brexit trade deal in time to avoid a turbulent split at the end of the year.

Ireland said a deal was still possible before Britain leaves the EU's orbit on December 31, 11 months after it formally quit the bloc and entered a transition period keeping it in the bloc's customs union and single market until the year ends. But with a dizzying array of conflicting signals coming from the two sides, Britain has not yet managed to agree a deal that would ease the pain of its departure by keeping in place zero-tariff and zero-quota access to the single market.

British Housing Secretary Robert Jenrick told Sky News that "at the moment there isn't sufficient progress" at the talks. British Prime Minister Micheal Martin said the gap on how much fish EU boats could catch in British waters was still wide, but that he believed there should be a deal given the economic shock that failure would trigger. "On balance, I think given



the progress that has been made that there should be a deal," Martin told national broadcaster RTE. "A no-deal would be an appalling shock to the economic system on top of Covid-19."

British Prime Minister Boris Johnson and European Commission President Ursula von der Leyen are in close contact and were expected to hold another call on Wednesday.

British sources said talks remained "difficult" and underscored the differences. EU sources were more upbeat.

The British pound rose, as did midcap stocks. Investors expect swings in the currency as overnight volatility was holding above 25%. Johnson has said he will not sign up to any deal that undermines British sovereignty.

Pfizer to supply US with 100 million more Covid shots by July

REUTERS
December 23

THE US GOVERNMENT will pay Pfizer nearly \$2 billion for 100 million additional doses of its Covid-19 vaccine to bolster its supply as the country grapples with a nationwide spike in infections.

The company will deliver at least 70 million doses by June 30 and the rest no later than July 31, Pfizer said on Wednesday, bringing the total number of doses to 200 million for a total price of about \$4 billion. The new deal comes amid a jump in US coronavirus infections that added more than a million new cases in six days.

Pfizer's vaccines are already being rolled out across the country. "This new federal purchase can give Americans even more confidence that we will have enough supply to vaccinate every American who wants it by June 2021," US Department of Health and Human Services Secretary Alex Azar said. "Securing more doses from Pfizer and BioNTech for delivery in the second quarter of 2021 further expands our supply of doses across the Operation Warp Speed portfolio."

MAPPING THE VIRUS

Cases pass

78.1 million

Deaths exceed

1.71 million

Recoveries

54,808,870

Hospitals in US deluged as vaccine still months away

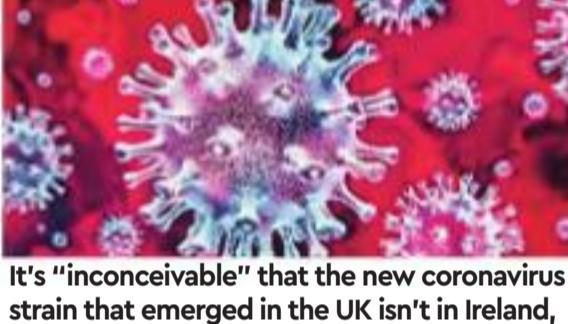
World's most loathed industry gave us a vaccine in record time

UK border reopening hit by backlogs and trucker anger

Russia halts uptake of new volunteers in Sputnik V vaccine trial

France reopens border with UK after paralyzing busiest port

Moderna shot approved in Canada



Singapore Airlines started trials on a new digital verification process that offers customers the ability to store and present information related to their coronavirus tests or vaccination status.

South Korea is suspending flights to and from the UK from Wednesday through Dec. 31, while the Philippines will halt UK flights from Thursday through Dec. 31 on concern about the new virus variant.

Prime Minister Boris Johnson imposed tougher regulations across a swath of England in an effort to control the mutant strain of coronavirus that's spreading quickly across the country.

The US government agreed to pay Merck \$35 million for tens of thousands of doses of an experimental treatment for severe Covid-19, adding to its arsenal of potential therapies at the same time that a mass immunization effort is getting underway.

It's "inconceivable" that the new coronavirus strain that emerged in the UK isn't in Ireland, though the variant hasn't been confirmed in the country, Irish Prime Minister Micheal Martin told RTE Radio, citing the recent growth in new cases.

Malaysia is set to secure an additional 6.4 million doses of the AstraZeneca vaccine through the Covax facility, enough to inoculate 10% of the country's population, Science and Technology Minister Khairy Jamaluddin said.

Quick View

VW recalls Beetles to replace Takata air bag inflators

VOLKSWAGEN IS RECALLING over 105,000 Beetles with faulty Takata front driver's air bags that can explode and hurl shrapnel. The recall covers Beetles from the 2012 through 2014 model years. Dealers will replace the front driver's air bags at no cost to owners starting on February 12. Takata used volatile ammonium nitrate to create a small explosion to inflate the bags in a crash. But the chemical can degrade when exposed to high heat and humidity and burn too fast, blowing apart a metal canister. Twenty-seven people have been killed worldwide by the exploding inflators, including 18 in the US.

US consumer spending drops 0.4%

US CONSUMER SPENDING fell 0.4% in November, the first decline since April, as Americans confronted a newly resurgent virus. The November decline followed a 0.3% gain in October and even bigger increases starting in May, the Commerce Department reported on Wednesday, as the country emerged from a pandemic lockdown that had been imposed to try to stop the spread of the virus. The last decline was 12.7% fall in April during the lockdown. Personal incomes fell 1.1% in November, the third drop in the past four months as various government relief programmes have been expiring.

Russia Parliament backs new limits on dissent

RUSSIAN LAWMAKERS APPROVED a raft of new measures restricting political activity and protests as well as tightening control over the Internet in what analysts say is a response to simmering popular discontent and fears of more pressure from the US.

Malaysia Islamic authorities say Covid shots are permissible

BLOOMBERG
December 23

MALAYSIA'S RELIGIOUS AUTHORITIES have decided that the Covid-19 vaccine is allowed and is mandatory for some groups.

This view has been relayed to the Council of Rulers, Religious Affairs Minister Zulkifli Mohamad Al-Bakri said in a statement on Wednesday, amid concern among local Muslims that the shots could contain substances forbidden by Islam.

The use of vaccines to protect Muslims from fatal diseases was not unusual in Islamic law, the minister said. He cited six instances between 1988 and 2013 when they were given to prevent infections from Hepatitis B to Meningitis Menveo.

The Special Muzakarah Committee of the National Council for Malaysian Islamic Affairs, which met on December 3, is of the



opinion that the Covid vaccine must be given to groups identified by the government, Zulkifli said.

"As such, I urge all Malaysians, especially Muslims, to abide by and give full trust to the government to manage the Covid-19 pandemic through the use of vaccines," he said. Malaysia is struggling to stem a fresh wave of cases that emerged in September. Daily cases hit a record 2,234 on December 10, with the outbreak spreading to facilities of companies including Top Glove and Karex.

Magna in electric-car parts joint venture with LG electronics

BLOOMBERG
December 23

LG ELECTRONICS PLANS to spin off some its electric-car components business into a new joint venture with Canada's Magna International.

Magna will buy a 49% stake in the new unit for 501.6 billion won (\$453 million) while the remainder will be owned by LG Electronics, the South Korean company said in an exchange filing. The joint venture will make e-motors, inverters and electric-drive systems in factories in Incheon in Korea and Nanjing in China, people familiar with the matter said earlier Wednesday.

Shares in LG Electronics soared by the 30% daily limit, their biggest gain on record. The company's largest shareholder, LG, advanced 10%, the most since March.

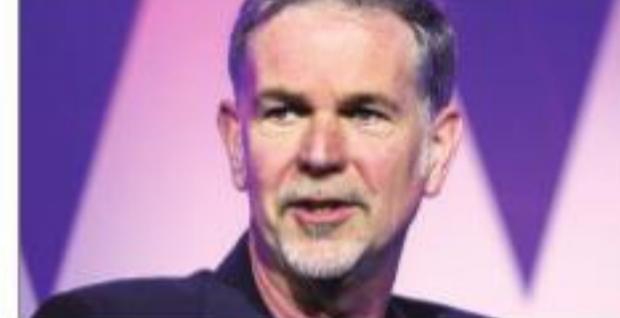
Netflix's Hastings collects \$225 million in stock sale

BLOOMBERG
December 23

NETFLIX'S REED HASTINGS just pocketed \$225 million from a stock sale, the latest in a series of such transactions the billionaire has made this year totalling \$616 million.

Hastings has collected enough cash in 2020 to produce all four seasons of "The Crown," all six seasons of "Peaky Blinders" or the equivalent of about 4.7 million annual Netflix subscriptions, based on average monthly subscription costs. The sales, the latest of which was December 21, were made as part of a trading plan.

Hastings, the Los Gatos, California-based firm's co-chief executive officer, has seen his wealth increase about \$2.2 billion this year to \$6.4 billion, according to the Bloomberg Billionaire's Index, making him the 120th-richest person in the US.



The stock has climbed 63% this year as the streaming service has added 28.1 million new subscribers in the first nine months of 2020, fuelled by increased demand for at-home entertainment during the Covid-19 lockdowns.

Hastings, 60, founded his first tech business, Pure Software, in 1991, before going on to co-found Netflix in 1997.

Another former Netflix director, Roku co-founder Anthony Wood, has also seen his fortune soar during the pandemic.

China-EU talks run into another roadblock as Biden camp objects

NEW YORK TIMES
December 23

CHINA AND THE European Commission appeared close to announcing a landmark agreement this week that would make it easier for their companies to invest in each other's economies. Then it hit another snag: A tweet by a top aide to Joseph R. Biden Jr. signalled that the president-elect was not happy about the deal.

The pact, nearly seven years in the making, remains a top priority of Chancellor Angela Merkel of Germany because it would give companies like Daimler and Volkswagen better control over their operations in China.

China, which has long been wary of allowing foreign companies greater access, seems eager to strike a deal now before the new US administration can try to rally a united front against Chinese policies and actions, as Biden has pledged to do.



The deal's fate is uncertain amid growing animosity toward China and increasingly vocal opposition

toward China and increasingly vocal opposition in the final rounds of talks.

In the European Parliament, the pact faces significant opposition from members who say it does not do enough to open China's economy or to stop Chinese human rights violations.

In Washington, members of the incoming administration openly flagged that they hoped Europe would wait.

Biden's choice as national security adviser, Jake Sullivan, wrote on Twitter on Monday that the new administration "would welcome early consultations with our European partners on our common concerns about China's economic practices."

The White House also weighed in. A spokesman for the National Security Council, John Ulyot, warned that any commitment from China "that is not accompanied by strong enforcement and verification mechanisms is merely a propagandawin" for the Chinese Communist Party.

Musk says Apple CEO refused talks for Tesla at \$60 billion

BLOOMBERG
December

Gadgets

THURSDAY, DECEMBER 24, 2020



SELF-RELIANT INDIA

Kulmeet Bawa, President and MD, SAP India

Vision of Atmanirbhar Bharat can be facilitated via digital enablement of citizens, businesses & government, up-skilling workforce & leveraging emerging technologies to manage supply chain disruptions.

BEST TWS HEADPHONES @ < ₹10K

A good choice for people working from home

SUDHIR CHOWDHARY

THE TRULY WIRELESS Stereo (TWS) headphones category has exploded in the last couple of years and 2020 saw some big launches. The complete wire-free listening experience with improved comfort and ease of use has seen uptake during the Covid-19 induced work-from-home routine and is one of the few segments in the gadgets market that has shown resilience. We list top picks in the under ₹10,000 truly wireless headphones segment, perfect for workaholics, bass-heavy music listeners, fitness enthusiasts, and gamers.

Sony WF-XB700 (₹7,990)

The Sony WF-XB700 is an extra bass, hassle-free device which is perfect for music lovers on-the-go. The headphones create precise, punchy low-end sound that lifts the track and maintains vocal clarity for an extremely rich, well-rounded listening experience. The WF-XB700 has a battery backup of nine hours and can further offer nine hours with the handy charging case to give you 18 hours of hassle-free music listening.



experience. The WF-XB700 boasts of an IPX4 and IP55 rating for water and dust resistance respectively and comes with built-in Alexa and Google Assistant.

JBL Tune 225TWS (₹8,299)

The headphones are powered by the JBL Pure Bass Sound combined with a powerful battery playback of 25 hours with five hours on earbuds and 20 hours on charging case. JBL Tune 225TWS harnesses 12 mm dynamic drivers with a comfortable outer-ear fit and a compact carry case. It also offers passive noise isolation which helps in partly filtering out some ambient sound. The earbuds offer clean sound while streaming on Netflix and other OTT platforms, along with a convenient and hassle-free experience of taking voice or video calls.

Jabra Elite 65t (₹4,999)

Jabra has been a hit with fitness enthusiasts for its comfort

and snug fit. With Elite65t, Jabra brings a balance between comfort, powerful battery backup and strong microphone technology to take calls, making it a good choice for people working from home. These headphones are engineered with IP55 rating, making it sweat proof to meet one's workout demands. The headphones are equipped with 4-microphone technology for convenient voice call and are powered by 15 hour battery support to ensure one never runs out of charge.

Lypertek Tevi (₹4,999)

The headphones boast of tight and controlled bass response, detailed mid and high frequencies giving stellar sound quality packed in a comfort fit design. The compact pair of headphones comes with solid build quality to provide good passive noise isolation and also sports IPX7 rating for water resistance making it the perfect at-home workout companion. The pair also packs powerful battery life providing 10 hours of play time for the buds on a full charge.



Samsung Galaxy Buds+ (₹8,990)

The Buds+'s powerful bass and crisp high notes will have you moving to the beat wherever you go. You get to enjoy crystal clear calls and voice quality with two outer mics that pick up your voice and preserve it against background noises. The adaptive three microphone system of Galaxy Buds+ makes sure you are being heard over distracting noises. The two outer mics work together with the inner mic to block out surrounding sounds while you are on a call.

Plus, the Galaxy Buds+ boasts a long-lasting battery life. You can enjoy up to 11 hours of uninterrupted listening on a single charge that extends to 22 total hours with the

Galaxy Buds+ charging case.

OnePlus Buds Z (₹2,999)

In-ear design is a better environment for deep bass and with the OnePlus Buds Z, each earbud incorporates an advanced 10mm dynamic driver, delivering deep bass definition. The Buds Z pair also transforms your audio and elevates your sound with Dynamic 3D stereo powered by Dolby Atmos, and panoramic sound fidelity using the latest Dirac Audio Tuner digital technology, for a truly immersive sound. A full-charge provides 20 hours of battery life while just 10 minutes of fast charging lets you connect to an impressive three hours of vibrant, lively audio. Bud Z's IP55 rating provides good water and sweat resistance, each bud weighs a feather-light 4.3g. Want to pause your track, change track or answer a call? Do it all with just a single tap. The OnePlus Buds Z are built to last.



BLENDED LEARNING

A new learning paradigm in higher education

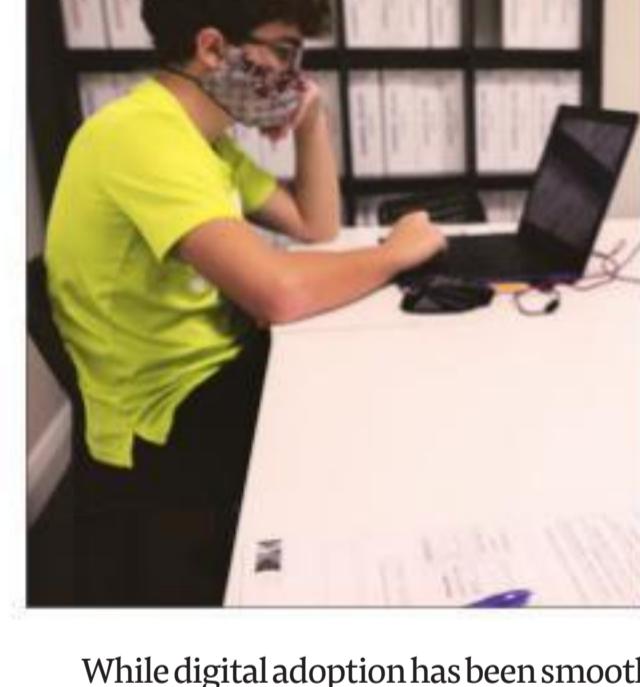
Higher education institutes have made a huge start with digital-led learning formats, now it is time to build on these new learning models



Uma Ganesh

MOST INSTITUTIONS OF higher learning have responded to the urgencies created by Covid-19 and have adapted to the new mode of learning delivery via digital platforms. Thanks to the user-friendly collaboration and communication platforms many of which are available free of cost, they have been able to maintain the connect between faculty and students – the essential conduit for education.

However, what will be the contours of the future of education? Some are of the view that instead of standalone digital-based learning, blended learning would become the new norm. Some others are of the view that this is the time to reengineer the learning process by adopting flipped classroom approach with gathering information and getting familiar with the concepts to be left to the digital means, and the classroom to be used for clarifying key concepts and reaffirming understanding of the subject. Thus the role of the teacher would get transformed – from being the source of all information and knowledge to a facilitator who could guide the students with their expert knowledge and put them on a thinking path. And then there some others who are of the view that there is also an opportunity to explore personalisation of learning pathways and mastery of subjects within the overall boundaries of common minimum goals to be achieved. Whatever path the institution wishes to adopt, it is important to outline the new normal and work towards it rather than be unprepared and be led by external factors alone.



While digital adoption has been smooth for some and rough for others, there is another important dimension underlying this shift which concerns the norms of functioning of the institutions. With the boundaries of learning having got dismantled, no longer constrained by geographical restrictions for delivering the education services, it would hereon be possible for institutions to access teachers from anywhere in the world to augment their current teaching staff and for students to have a wider set of options to select from for pursuing their education.

Taking advantage of the transparent and seamless exchange of information that digital platforms provide, another possibility that could be explored is to enable students to pursue learning from more than one institution based on their interest areas and upon successful completion of these courses, stitch their certifications together to receive the final qualification. Further, the much awaited possibility of integrating vocational skills with mainstream academic qualification could also become a reality as the digital led learning formats could bring in flexibility and dynamism to make learning and certification address the employability factor emphatically.

The biggest gain from the Covid-19 situation is that institutions have made a huge start with digital – the scale and impact of which would have been unthinkable in normal times. It is now important to seize this opportunity and leap frog to envision the post-Covid status and make a conscious choice of the future pathways to remain competitive and create a niche for themselves. Winners in the post-Covid era would be those with the compelling vision to design the future on the strength of new thinking on learning models and the will to act towards that goal.

The writer is chairperson, Global Talent Track, a corporate training solutions company

eFE

E-GOVERNANCE

Bringing digital services into the mainstream

UMANG aims to take the best of Digital India to every nook and corner of the country

SRINATH SRINIVASAN

INDIA'S DIGITAL INFRASTRUCTURE has been a global case study for modernisation and has amazed large tech corporations in private sectors across the globe. One of the reasons for this is the scale at which the digital services operate throughout the length and breadth of the country. Making them more unified, relevant to each region and taking the services to the last mile is UMANG or Unified Mobile Application for New-Age Governance, which has been in operation for the last three years.

"There are so many government URLs and portals today that people get confused which is what and also which is genuine. UMANG unifies them all with authentic information, encouraging people to use those services," says Abhishek Singh, president & CEO, National E-Governance Division (NeGD), under the ministry of Electronics and IT; CEO, MyGov; MD & CEO, Digital India Corporation.

The demand for these services went up during the Covid-induced lockdown drastically. In March 2020, there were 643 services and as of today, the number has gone up to 2084 services, covering a range of services across various states. To keep up with the demand, the technical team at UMANG has even updated the app during

the lockdown period. As a result, it can handle high transaction loads and provide better user experience to users in their own languages.

"For people who do not have access to a smartphone, we developed an assisted mode of accessing the services. We partnered with local service centres/CSCs, which are like front-end outlets in the rural areas where people can go and avail their services," says Singh. Around 3,75,000 of them have been set up so far across the country. There is a programme management team, a group of seven professionals who analyse different states, their digital platforms and assess which services can be brought on board and how it can be integrated.

According to Singh, this is a time of rapid growth for the platform, which means that there is going to be continuous on-boarding of services from different states. At this time the platform can not be opened for third-party developers who can

grate onto UMANG. "We have around 25 members in the back-end development team. There are developers who write codes and API's. And then we have the front-end team, a small team of nine to 10 people who do the UI/UX part," adds Singh. This technical team is supported by a team of 25-30 people who manage the help desk.

According to Singh, this is a time of rapid growth for the platform, which means that there is going to be continuous on-boarding of services from different states. At this time the platform can not be opened for third-party developers who can

bring their ideas to life in the service of people. "Once this entire ecosystem stabilises, we can think of opening it up for developers who can think of building more value-added services, because that's where the real opportunity will be. And that's where we'll be able to harness the capabilities and potential that exists in our tech," he says.

UMANG is open to partnerships with tech startups as well. One such instance is in bringing out voice-based services. Singh says, "We are looking at Indian tech startups to offer voice-based services. For example, if you want to check your passport status you should be able to ask through UMANG about the status of the passport." We would be doing this via tender because it will be like a contract, wherein we will give preference to startups, and that is what we are allowed to do as a government agency."

While technology has solved for most parts so far, there are some challenges for which some level of further innovation needs to be built. Currently, the platform is available in 13 languages and Singh says that taking it further into last mile in all 22 official languages in the next six to nine months will be the immediate challenge.

Next comes the challenge of scale. So far, the platform has had 122 crore transactions and almost 40,000 new users are joining the platform on an average, everyday. Singh expects this growth to increase by 35% in the next one year across different languages and regions.



There are so many government URLs and portals today that people get confused which is what and also which is genuine. UMANG unifies them all with authentic information, encouraging people to use those services.

—ABHISHEK SINGH, PRESIDENT & CEO, NEGD; CEO, MYGOV; MD & CEO, DIGITAL INDIA CORPORATION

WAREHOUSE MANAGEMENT SYSTEM

Making logistics smart & efficient

Spoton Logistics reduces vehicle loading time by 20% with its in-house cloud-based solution

SUDHIR CHOWDHARY

HOMEGROWN ENGINEERING AND tech-driven express logistics firm Spoton Logistics has enhanced its technology platform with a state-of-the-art warehouse management system (WMS) as it aims to optimise operations at its logistics hubs. This fast-growing company in road express logistics is currently implementing the national rollout of the cloud-based WMS. The company has successfully been able to bring down the vehicle loading time by 20%.

Some of the other key benefits witnessed by Spoton Logistics with the implementation, included reduced shortage creation, accurate inventory track-



ing, enhanced space utilisation, improvement in productivity, visibility of pieces (shortage/ access), among others. Spoton's customers stand to benefit with streamlined processes from order to delivery, accurately determined invento-

ry, reduced picking errors, more realistic delivery dates, and enhanced overall customer service.

Abhik Mitra, CEO, Spoton Logistics, said, "In the year 2020, we have channelised our resources to further

strengthen our IT capabilities thereby ensuring smarter logistics operations. We believe that Covid-19 will continue to impact and complicate supply chains, but we haven't and won't let that be a roadblock in our continued growth."

"Technology has been a key driver in our fast-paced growth. The induction of the state-of-the-art WMS has brought many changes, the biggest of them being the reduced vehicle loading time, helping us significantly increase productivity. With this implementation, we have also set the bedrock for the adoption of Automatic Guided Vehicles that we have started to implement in our logistics hubs with a view to reduce human effort and further increase productivity," said Uday Sharma, COO, Spoton Logistics.

Spoton Logistics operates across 350+ locations covering 22,000+ pin codes. It started its journey in 2012 when private equity firm India Equity Partners bought TNT India's domestic business. In 2018, Spoton partnered with a consortium of investors led by Samara Capital and Xponentia Fund Partners to build out the next stage of Spoton's growth. Early this year, with a view to expand the horizon of its services, Spoton picked up majority stake in 3PL company Raag Technologies and Services.

Markets

THURSDAY, DECEMBER 24, 2020

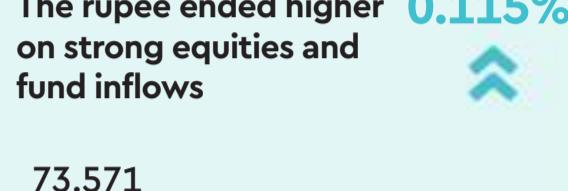
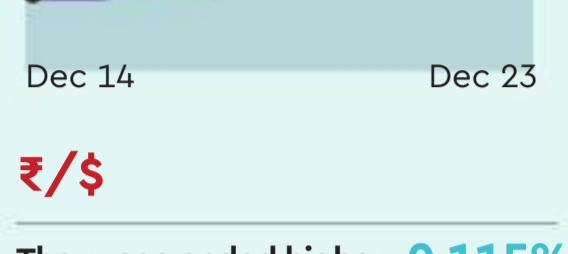


ROOM FOR GROWTH

Huzaifa Husain, head of equities, PineBridge India
While the Indian market have hit a new high, it has only marginally grown from January 2020 levels. There is still ample room for growth in the year ahead.

Money Matters

G-SEC



MEETS BANK CHIEFS

Das asks banks to boost lending capacity by raising capital

RBI guv emphasised the importance of the banking sector in supporting the ongoing revival in economic activities

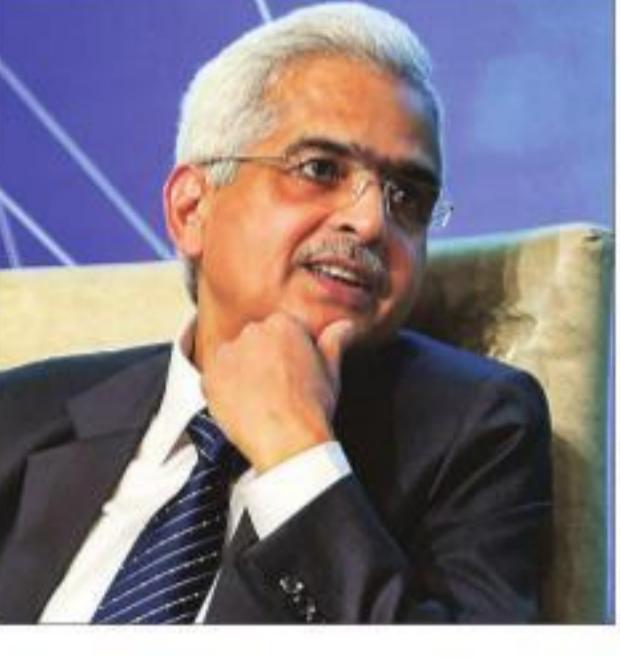
FE BUREAU
Mumbai, December 23

THE GOVERNOR OF the Reserve Bank of India (RBI) held meetings with the chiefs of public sector banks and some private banks on Tuesday and Wednesday, respectively, through video conference. At the meetings, governor Shaktikanta Das asked banks to strengthen their capital and provisioning positions, as also their ability to lend and contribute to financial stability.

The meetings were also attended by deputy governors of RBI. In his opening remarks, Das touched upon the current economic situation and emphasised the importance of the banking sector in supporting the ongoing revival in economic activities.

"With specific reference to the financial sector, he highlighted the measures taken by the RBI since the onset of the pandemic to stabilise the economy and to ensure financial stability. With regard to the banking sector, he reiterated the need for banks to remain vigilant and take proactive measures to strengthen their resilience and lending capacity by raising capital and making provisions proactively," said a statement on the RBI website.

The other issues discussed in the meet-



ing included an assessment of the current economic situation and outlook, monetary policy transmission and the liquidity situation, credit flows to different sectors of the economy, including stressed sectors and MSMEs, and progress in the implementation of the resolution framework for Covid-related stressed assets.

Progress made in making the identified districts in states and union territories (UTs) 100% digitally enabled, strengthening and enhancing the capacity and efficiency of the IT infrastructure and IT systems in banks and focussed attention on improving grievance redress mechanisms in banks were also discussed.

All of these have of late been areas of concern for the regulator. For instance, during the last monetary policy announcement, governor Das had said that with a view to enhance the efficacy of the grievance redress mechanism in banks, it will put in place a comprehensive framework comprising enhanced disclosure

RBI cautions against unauthorised digital lending platforms, apps

THE RESERVE BANK on Wednesday cautioned the public not to fall prey to the growing number of unauthorised digital lending platforms and mobile apps.

In a release, the RBI noted that there have been reports about individuals/small businesses falling prey to such unauthorised platforms and apps which promise quick and hassle-free loans.

"Members of public are hereby cautioned not to fall prey to such unscrupulous activities and verify the antecedents of the company/firm offering loans online or through mobile apps," the RBI said. — PTI

sures on customer complaints and monetary disincentives in the form of recovery of cost of redress of complaints.

In a recent speech, he said that financial inclusion in the country is poised to grow exponentially with digital savvy millennials joining the workforce, social media blurring the urban-rural divide and technology shaping policy interventions.

"Going forward, harnessing the near universal reach of bank accounts across the length and breadth of the country, there needs to be greater focus on penetration of sustainable credit, investment, insurance and pension products by addressing demand side constraints with enhanced customer protection," he said.

IT, FMCG stocks drive mktks, Sensex soars 437 points

PRESS TRUST OF INDIA
Mumbai, December 23

THE SENSEX AND NIFTY defied gravity for the second straight session on Wednesday as investors scooped up IT and FMCG shares amid a firm trend in global markets. A recovering rupee and global drugmakers' assertion that their Covid-19 vaccines will work against a new coronavirus strain in the UK further shored up investor confidence, traders said.

The Sensex rallied 437.49 points, or 0.95%, to close at 46,444.18. The Nifty surged 134.80 points, or 1%, to 13,601.10.

HUL was the top gainer in the Sensex pack, spurring 2.67%, followed by Infosys, M&M, SBI, ITC, IndusInd Bank, Bajaj Finance, Asian Paints, Bharti Airtel and TCS.

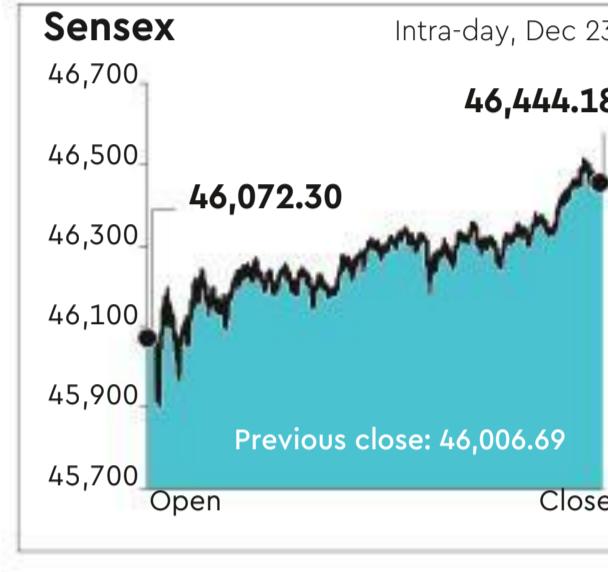
Only four index components closed lower—Titan, PowerGrid, NTPC and HDFC—shedding up to 0.81%.

Global markets were largely positive after drug companies like BioNTech, Moderna and AstraZeneca exuded confidence that their Covid-19 vaccines will be effective against the new virus strain reported in the UK.

However, gains were capped after US President Donald Trump hinted at vetoing the \$900-billion economic aid package passed by the Congress due to the "ridiculously low" \$600 aid for individuals.

Market is continuing its rally amid concerns over new virus strain, lockdown and weak global cues, fuelled by IT, mid and small caps. The additional stimulus announced in the US did not gain much momentum in the global market as the quantum of the benefit was well-factored, but Europe and emerging markets are maintaining the buoyancy.

In the coming days, the market will also focus on Brexit trade deals which is



expected to be finalised soon and fallout in the economy due to strict lockdown," said Vinod Nair, head of research at Geojit Financial Services. All sectoral indices ended with gains. BSE realty, metal, IT, telecom, teck, FMCG and industrials indices surged as much as 3.97%. In the broader markets, the BSE midcap and smallcap indices rallied up to 2.65%.

Elsewhere in Asia, bourses in Shanghai, Seoul, Hong Kong and Tokyo ended on a positive note. Stock exchanges in Europe were also trading with gains in early trading. Meanwhile, global oil benchmark Brent crude futures rose 0.12% to \$50.14 per barrel.

Quick View

SBI extends global trade finance solutions to Israeli corporates

STATE BANK OF India is offering trade finance solutions and services to Israeli corporates to help them tap business potential arising out of recent Abraham accords leading to normalisation of ties between Israel and Arab states, a bank official said. International trade activities of late have picked up momentum after the unprecedented market shocks and resultant inactivity due to Covid-19 pandemic induced lockdowns and closures around the world, with optimistic outlook for the near to medium term, B V Ramana, the CEO of SBI Tel Aviv branch said. SBI has substantial presence in the Middle East, and the Gulf region in particular, which may act as an enabler and a catalyst for those looking to immediately engage in trade ties with the corporates in the UAE and Bahrain, Ramana said.

Yes Securities elevates Prabhakaran as MD, CEO

YES SECURITIES ON Wednesday announced the elevation of Prasanth Prabhakaran as its managing director and chief executive officer with immediate effect. Prabhakaran was previously the joint MD and CEO of Yes Securities, spearheading the wealth broking and investment advisory and institutional equities business, the company said in a statement. Yes Securities is a wholly-owned subsidiary of Yes Bank.

DHFL CoC to meet today for discussing bids

ANKUR MISHRA
Mumbai, December 23

THE COMMITTEE OF creditors (CoC) of Dewan Housing Finance Corporation (DHFL) will meet on Thursday to discuss bids submitted in the fourth round of bidding. The agenda of the meeting includes evaluation of the resolution plans, discussion on distribution mechanism, among others. The agenda also includes voting on the approval of resolution plans.

FE has learned that lenders are likely to give 40% weightage to the net present value (NPV) of resolution plan and 30% weightage to upfront cash. Similarly, 10% weightage will be there for capital infusion, 5% to equity stake and remaining 15% evaluation will be done based on qualitative parameters. The qualitative parameters include track record of resolution applicant and its key management personals.

According to sources, lenders are closely evaluating competing bids from Oaktree Capital and Piramal Capital and Housing Finance (PCHFL). American asset management firm Oaktree Capital, PCHFL and Adani Properties had earlier submitted bids for the entire book of DHFL in the latest round of bidding. While Oaktree Capital had offered ₹36,646 crore, Piramal Capital and Housing Finance offered ₹35,550 crore for the troubled lender. Adani Properties had submitted a total bid of ₹33,110 crore for DHFL.

Ajay Piramal, chairman Piramal Enterprises and Oaktree Capital had sep-



FE has learned that lenders are likely to give 40% weightage to the net present value (NPV) of resolution plan and 30% weightage to upfront cash

arately written to DHFL lenders in favour of their resolution plans.

While Piramal had pointed out that their bid for DHFL was ₹2,500 crore higher than next bid, Oaktree Capital claimed that its bid exceeded Piramal's bid by ₹1,150 crore on a notional basis. Oaktree Capital also underlined that their bid was exceeding by ₹1,478 crore than Piramal's offer on an NPV basis. While Oaktree has offered to pay ₹21,000 crore of debt over seven years, Piramal Capital has said it will pay ₹19,550 crore in 10 years as per sources.

DHFL has been undergoing insolvency proceedings at National Company Law Tribunal (NCLT) in Mumbai since December 3 and has admitted claims of ₹87,120 crore. State Bank of India is the lead creditor with claims of ₹10,083 crore for DHFL.

Ajay Piramal, chairman Piramal Enterprises and Oaktree Capital had sep-

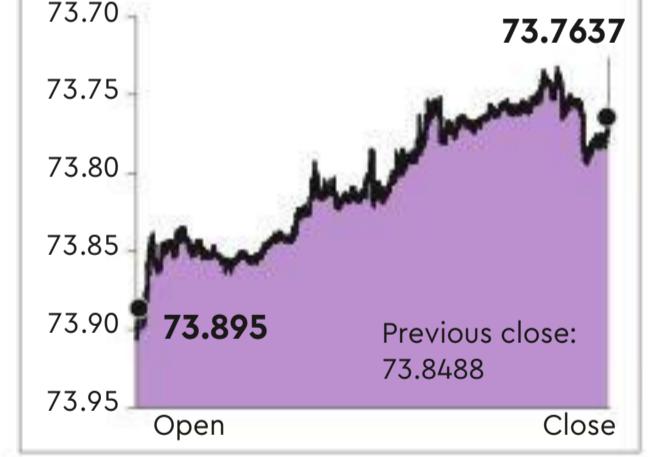
Rupee snaps two-day losing run, rises 8 paise

THE RUPEE SNAPPED its two-day losing streak to settle higher by 8 paise at 73.76 against the US dollar on Wednesday, tracking strong domestic equities and sustained foreign fund inflows.

At the interbank forex market, the unit opened at 73.89 against the greenback and witnessed an intra-day high of 73.73 and a low of 73.90. It finally ended at 73.76 against the American currency, registering a rise of 8 paise over its previous close. On Tuesday, rupee had settled at 73.84 against the dollar.

Meanwhile, the dollar index, which gauges the greenback's strength against a basket of six currencies, fell 0.29% to 90.39.

"Rupee rebounded after two days of decline. Risk-on sentiments along with a weaker dollar index supported the local currency. The pound advanced against the dollar as the EU's chief Brexit negotiator said the two sides were ready to make a final push," said Devarsh Vakil, deputy head of retail research, HDFC Securities. He said the near-term outlook for spot dollar-rupee remains range bound.



Analysts see multi-year growth cycle awaiting IT sector

URVASHI VALECHA
Mumbai, December 23

MARKETS ON WEDNESDAY were driven up by the strong rally in the information technology (IT) stocks, thanks to the surge in the prices of IT services companies like Infosys and Wipro. The Nifty IT index rose 2.36%, which is higher than the 1% gain in the 50-share benchmark. Market experts continue to remain positive on the sector on account of a multi-year growth cycle awaiting the sector.

Currently, stocks such as Infosys and Wipro are trading at an FY22 price earnings multiple of 24.9 times and 18.2 times. Motilal Oswal Institutional Equities in its report said, "Despite rich valuations, we remain positive on the sector alluding to the multi-year growth cycle awaiting the sector."

The Nifty IT index has year-to-date risen by 50.18% which is a sharp outperformance compared to the Nifty which has rallied by 11.64% during the same period. Even in December, the Nifty IT index has rallied by 9.01% whereas Nifty rallied by 3.75% during the same period. However, given the strong run up in the stocks over the last four months, experts believe that there could be some consolidation in the stock prices.

Deepak Jasani, head - retail research, HDFC Securities, said, "Given the rally in the IT sector over the last three to four months, there could be another 5% to 7% rise in the stock prices from here on following which there could come some consolidation going forward for the next few quarters before the next round of re-rating of the sector takes place again if the intervening quarterly numbers are supportive."

The IT sector going forward is expected to perform well owing to the strong deal pipeline which is expected to remain going forward and has continued to support the IT sector. Sanjeev Hota, head of research, Sharekhan by BNP Paribas said, "We believe that IT sector will continue to do well going forward given that the MNCs are expected to monetise their captives, they are putting more funds in transformation deals so the strong deal pipeline is expected to continue and Indian IT MNCs are poised to gain market share."

Share prices of companies such as Wipro, Infosys and HCL Technologies hit their 52-week highs on Wednesday after the IT giants announced large deal wins. Infosys recently announced a mega-deal with Daimler that involves IT infrastructure transformation. The stock has rallied by 70% so far this year.

ANALYST CORNER

Double-digit revenue growth seen for Infy in FY22 & beyond

KOTAK INSTITUTIONAL EQUITIES

THE DEALS KEEP on flowing. Infosys has announced a mega-deal with Daimler that involves IT infrastructure transformation. Daimler's IT infra team in Germany, wider Europe, US and APAC region will transition to Infosys. Infosys has not announced size and tenure though basis the size of Daimler and scope, the deal will be fairly substantial in nature. Infosys is on track to report double-digit revenue growth in FY2022 and beyond. Even after the run-up, the stock offers reasonable upside. Buy.

Infosys has announced an IT infrastructure transformation deal with Daimler. Infosys will absorb Daimler's employees across various geographies including Germany, rest of Europe, US and APAC region. The deal is subject to regulatory approvals. Infosys will transform IT operating model and infrastructure landscape across workplace services, service desk, data center, networks and SAP basis together.

for Daimler. Infosys' deliverables include—smart hybrid cloud with focus on accelerating the multi-cloud journey with focus on open source adoption, creation of Zero Trust network, standardised technology stack by bringing in an ecosystem of best of breed partners and persona-driven and cognitive, AI powered anywhere-anywhere workplace solution.

Infosys has not disclosed deal size or duration. The deal will be included in 3QFY21 TCV numbers. Unauthenticated media reports have pegged the deal at US\$1.3 bn in size in November.

Infrastructure management has not been an area of strength for Infosys. Deal wins validate the investments made in capabilities, assets, solutions and partnerships for building strong cloud practice. Daimler deal dynamics are not clear from the press release though it's reasonable to assume lower upfront margins noting the rebadging of employees in high-cost geographies with skill sets that do not appear to be differentiated.

INTERVIEW: PRASHANT KUMAR, MD & CEO, Yes Bank

'We believe can recover 50% of ₹40k-cr bad loans'

Barely nine months after the moratorium was imposed on Yes Bank, the private sector lender is on the road to recovery.

Prashant Kumar, MD and CEO, in an interview with Malini Bhupta, says operating profits and recoveries would be sufficient to provide for credit costs and it would not need to consume capital. Excerpts:

Nine months after the moratorium was imposed, can you say the Yes Bank turnaround story is complete?

The moratorium was imposed on March 5 and I joined the next day. At that point, the expectation was that the bank would be merged with SBI. Customers lacked confidence and it reflected in deposit outflows. In September 2019, deposits stood at ₹2.1 lakh crore and those came down to ₹1.05 lakh crore in March 2020. The bank's CD ratio was at 166% at the time, as it was not able to raise substantial capital during FY20. And within a week of this, the nationwide lockdown due to the Covid-19 situation was imposed. At SBI, we always believed that we are capable of dealing with any situation. With SBI having a 49% stake in the bank, we embarked on the bank's journey of transformation, and failure was



came back to us with the feedback that other banks could not handle the traffic.

What about the bank's ability to cover credit costs?

CRISIL REPORT**Securitised pool collections rise to pre-Covid levels**

PRESS TRUST OF INDIA
Mumbai, December 23

GOOD SHOW

- Median collection efficiency ratios for November 2020 payouts improved to their highest levels in FY21
- Collection efficiency for mortgage-backed loans were around 96% in October-November
- Pools backed by loans to SMEs saw a drop in collection efficiency

Krishnan Sitaraman said. He added that as cash flows improved, borrowers have started repaying their loan instalments.

The monthly collection efficiencies of most Crisil-rated securitised pools are almost at pre-pandemic levels. That's because economic activity has been gathering steam in recent months. Agricultural activity, which was less impacted, has steadily picked up, too," Crisil senior director

Wheels India Limited
CIN: L35911TN1966PLC00175
Registered Office: 21, Puhala Road, Chennai - 600 002, Tel: (044) 28522745
Factory: Padi, Chennai - 600 050, Tel: (044) 26234000, Fax: (044) 26235121
Email: investorrelations@wheelsindia.com Website: www.wheelsindia.com

NOTICE TO SHAREHOLDERS
(For Mandatory Transfer of Equity Shares of the Company to Investor Education and Protection Fund (IEPF))

This Notice is published pursuant to Section 124(6) of the Companies Act, 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 read with relevant circulars and amendments thereto ("IEPF Rules"). The Company is mandated to transfer all shares in respect of which dividends have not been paid or claimed for seven consecutive years to Investor Education and Protection Fund Authority ("IEPF Authority").

The Company has communicated individually to the concerned shareholders whose shares are liable to be transferred to IEPF Authority in case they do not encash any of their dividend(s), which remains unpaid/unclaimed for last seven (7) consecutive years. The details of such shareholders including their folio number or DP and Client Id and number of shares due for transfer are also available on the Investors section of the Company's website: www.wheelsindia.com.

The concerned shareholders have been advised to make their claim latest by 31.01.2021 for the unclaimed dividends in respect of shares held by them in writing to the Company or the Company's Registrar and Share Transfer Agent M/s Cameo Corporate Services Ltd, "Subramanian Building", 1 Club House Road, Chennai - 600002, Tel: 044-28460390/1/92/93/94 email ID: investor@cameoindia.com. If the Company does not receive any communication from the concerned shareholders, the Company shall have a view to complying with the requirements set out in the Rules dematerialize and transfer the shares to the IEPF authority by way of corporate action by the due date as per the procedure stipulated in the Rules.

In case shareholders wish to claim the shares / dividend after its transfer to IEPF Authority, a separate application has to be made to the IEPF Authority in form IEPF-5, as prescribed under IEPF Rules, and the same is available along with all details at the IEPF website: www.iepf.gov.in

For Wheels India Limited
Place : Chennai
Date : 21.12.2020
K V Lakshmi
Company Secretary

UTI small cap fund NFO garners ₹920 crore

PRESS TRUST OF INDIA
New Delhi, December 23

UTI ASSET MANAGEMENT Company on Wednesday said it has raised over ₹920 crore through a new fund offer (NFO) of its small cap fund. The scheme — UTI Small Cap Fund — attracted more than 86,000 applications during the NFO period of December 2-16 garnering more than ₹920 crore, the fund house said.

"The excellent mobilisation in the NFO of UTI Small Cap Fund is a reflection of the continued trust reposed by investors in UTI Mutual Fund, its fund management capabilities and in its robust systems and processes," said Imtaiyazur Rahman, chief executive officer, UTI AMC.

UTI small cap fund is an open-ended equity scheme which will predominantly invest in small cap stocks.

The scheme re-opened for subscription and redemption for an ongoing basis from Wednesday. The investment objective of the scheme is to generate long-term capital appreciation by investing predominantly in equity and equity-related securities of small cap companies.

Median collection ratios for November 2020 payouts for commercial vehicle loan pools jumped up to 93% from a paltry 24% in May 2020. That compares with 98-99% in January-March 2020, the rating agency said.

Antony Waste Handling IPO subscribed 15 times

PRESS TRUST OF INDIA
New Delhi, December 23

THE INITIAL PUBLIC offering of Antony Waste Handling Cell was subscribed 15 times on the last day of subscription on Wednesday.

With its initial public offering getting oversubscribed in a few hours of opening on Monday, the company joined the

likes of Burger King India and Mrs Bector's Food Specialities whose offers were also oversubscribed within a few hours of opening.

The ₹300-crore initial public offering (IPO) received bids for 10,02,71,821 shares, against its offer size of 66,66,342 shares, according to NSE data.

The portion for qualified

institutional buyers (QIBs) was

subscribed 9.67 times, non institutional investors 18.69 times and retail individual investors 16.55 times.

The IPO comprised a fresh issue of ₹85 crore and an offer for sale of 68,24,933 shares.

Price range for the offer, which opened for subscrip-

tion on Monday, was at ₹313-

315 per share.

Equirus Capital and IIFL Securities were the managers to the offer.

JORABAT SHILLONG EXPRESSWAY LIMITED

Registered Office: The IL&FS Financial Centre, Plot C - 22, G - Block, Bandra Kurla Complex, Bandra (East), Mumbai-400051
Website: <http://www.itnlindia.com/JSEL-SPV.aspx> | CIN: U45203MH2010PLC204456

Statement of Audited Financial Results for the year ended March 31, 2020

(Rs. in Lakhs)

Particulars	Year Ended March 31, 2020 (Audited)	Year Ended March 31, 2019 (Audited)
1 Total Income from Operations	11,134	11,820
2 Net Profit / (Loss) for the year (before tax, Exceptional and/or Extraordinary items)	8,872	(46,733)
3 Net Profit / (Loss) for the year before tax (after Exceptional and/or Extraordinary items)	8,872	(46,733)
4 Net Profit / (Loss) for the year after tax (after Exceptional and/or Extraordinary items)	8,872	(46,733)
5 Total Comprehensive Income for the year (Comprising Profit / (Loss) for the year (after tax) and Other Comprehensive Income (after tax))	8,872	(46,733)
6 Paid-up equity share capital (face value - ₹ 10 per share)	8,400	8,400
7 Reserves (excluding revaluation Reserve)	(32,472)	(41,345)
8 Net worth	(24,072)	(32,945)
9 Paid-up Debt Capital	1,33,169	1,33,169
10 Outstanding Redeemable Preference Shares (Refer note 6)	-	-
11 Debt Equity Ratio (number of times)	(5.53)	(4.04)
12 Earnings per share (of ₹ 10/- each):		
(a) Basic	10.56	(55.63)
(b) Diluted	10.56	(55.63)
13 Capital Redemption Reserve	-	-
14 Debenture Redemption Reserve	8,162	-
15 Debt Service Coverage Ratio (DSCR) (number of times)	-	(1.74)
16 Interest Service Coverage Ratio (ISCR) (number of times)	-	(0.41)
17 Assets Coverage Ratio (ACR) (number of times)	0.85	0.79

Notes

- The above is an extract of the detailed format of annual financial results filed with Stock Exchanges under Regulation 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the annual financials results are available on the websites of the National Stock Exchange (NSE) - www.nseindia.com and the Company - www.itnlindia.com/JSEL-SPV.aspx
- For the items referred in sub-clauses (a), (b) and (e) of the Regulation 52 (4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the pertinent disclosures have been made to the Stock Exchange (NSE) and can be accessed on (www.nseindia.com) and on the Company's website - www.itnlindia.com/JSEL-SPV.aspx
- The above results for year ended March 31, 2020, are in compliance with Indian Accounting Standards ("Ind AS") notified by the Ministry of Corporate Affairs, read with SEBI Circular No. CIR/IMD/DF/16/9/2016 dated August 10, 2016.
- IL&FS Board has been working on a resolution plan, with a view to enable value preservation for stakeholders of IL&FS Group. The resolution plan, inter alia, involves sale of assets/businesses owned by IL&FS Group. Further, in this regard, IL&FS Board on December 21, 2018, invited public Expression of interest (EOI) as part of the divestment process. The holding company received a bid from an external party in respect of the company and the same has been accepted by the Board of Directors of ITNL and IL&FS (the ultimate holding Company). While the final price is subject to various adjustments, the Company has used the bid price to determine the fair value of the asset. Shortfall in the value of the bid as compared to the carrying cost of the asset in the books of the Company as on March 31, 2019, recognised as impairment in the value of these assets in the financial statement during previous year. As the bid being continued, management is of the view that no further impairment is required for FY 2019-20.
- The National Company Law Tribunal ("NCLT"), vide order dated January 1, 2019, had allowed a petition filed by the Union of India, for re-opening of the books of accounts and re-casting the financial statements under the provisions of Section 130 of the Companies Act, 2013, for the financial years from 2012-13 to 2017-18, of Infrastructure Leasing & Financial Services Limited ("IL&FS"), and its subsidiaries namely IL&FS Financial Services Limited ("IFIN") and IL&FS Transportation Networks Limited ("ITNL"), the parent Company. The said exercise is going on and not yet concluded. Pending completion of the exercise the Management is not able to determine any impact on these financial statements of the Company.
- The Ministry of Corporate Affairs (MCA), Government of India, has vide its letter dated October 1, 2018, initiated investigation by Serious Fraud Investigation Office (SFIO) against IL&FS and its group companies under Section 211(1) of the Companies Act, 2013. As a part of its investigation, SFIO has been seeking information from the Company on an ongoing basis. The investigation is in progress and the Company is fully co-operating with the investigating agencies. The implications, if any, arising from the aforesaid developments would be known only after the aforesaid matters are concluded and hence are not determinable at this stage.
- The Board of Directors of IL & FS (ultimate holding Company) in January, 2019, initiated a forensic examination for the period from April 2013 to September 2018, in relation to the certain Companies of the Group, and has appointed an independent third party for performing the forensic audit and to report the findings. The Company is not in the list of Companies identified by the Board of Directors of IL & FS for forensic audit. The independent third party has submitted their interim report in relation to the audit of ITNL (the holding Company) and the observations contained therein related primarily to the operations of ITNL. Given that the report is interim in nature and pending completion of the examination and final report, specific adjustment if any, related to the Company arising from the said forensic audit of ITNL, has not been determined. Hence, no adjustments have been recorded in these financial statements for any consequential effects/matters that may arise in this regard.
- Pursuant to the "Third Progress Report – Proposed Resolution Framework for the IL&FS Group" dated 17 December, 2018 and the "Addendum to the Third Progress Report – Proposed Resolution Framework for IL&FS Group" dated January 15, 2019 ("Resolution Framework Report") submitted by the Company to the Ministry of Corporate Affairs, Government of India which, in turn, was filed with the Hon'ble National Company Law Appellate Tribunal ("NCLAT"), the creditors of the Company were invited (via advertisement(s) dated May 22, 2019) to submit their claims as on October 15, 2018 with proof, on or before 6 June, 2019 (later extended till June 18, 2020) to a Claims Management Advisor ("CMA") appointed by the IL&FS Group. The amounts claimed by the financial and operational creditors are assessed for admission by the CMA.
- The CMA, vide their various communications to the management of the Company, have submitted their report on the status of the claims received and its admission status. The report is subject to update based on additional information/clarification that may be received from the creditors in due course.
- Management of the Company has reviewed the claims made by third parties with the CMA, and reconciled them with the books of accounts. Such claims have either been provided for, or shown as contingent liabilities if there is a possible obligation on the company. No action is taken if the possibility/probability of outflow is remote.
- The Company is not in compliance with various laws and regulations, including but not limited to the Companies Act 2013. Management is in the process of evaluating the financial and other consequences arising from such non-compliance and of making a comprehensive assessment of other non-compliances, to determine the impact/consequences, including financial and operational impact, of such non-compliances on the Company. Pending final determination and assessment thereof, no adjustments have been made to these Financial Statements.
- However, based on the best assessment made by the management, the same is not likely to have a material impact on the financial statements.
- National Company Law Appellate Tribunal ("NCLAT") had passed an order on October 15, 2018 ("Interim Order") in Company Appeal (AT) 346 of 2018, imposing moratorium on the creditors of IL&FS and its 348 group companies, which includes the Company. Further, NCLAT vide its order dated February 11, 2019, had also classified the Company under the "Amber Category" based on a 12-month cash flow solvency test, indicating it is not in a position to discharge its entire debt as and when due. Accordingly, the Company is permitted to make only those payments necessary to maintain and preserve the going concern status. This consequently also resulted in downgrade of debt ratings of the Company. NCLAT vide its order dated March 12, 2020, has upheld its interim order of October 15, 2018. The said order specifies October 15, 2018, as the date of initiation of the Resolution Process of the Company. Accordingly, the Company has not accrued any interest, default interest, penal interest and any other similar charges after the said cut-off date of October 15, 2018 and also not repaid any principle amount of debt due. Consequently, the amount of unamortised transaction cost has not been amortised in respect of the current year.
- Based on the re-assessment of the incurrence of operation and maintenance and periodic maintenance cost there has been a remeasurement of the financial assets of the company. This has resulted into modification gain of Rs. 96 Lakhs (Previous year loss: Rs. 1,055.6 Lakhs) in accordance with the principle of IND-AS 109.
- During the current financial year, the company has received the order of Conciliation from NHAI in respect to various claims preferred by the company. The order has been accepted by the company.
- The above audited results were approved by board of Directors at their meeting held on December 22, 2020.
- As on March 31, 2020, 7 complaints were pending.
- The Company doesn't have any outstanding redeemable preference shares, accordingly, there is no requirement to record Capital Redemption Reserve.
- Formula used for the computation of the Ratios:

- Debt/Equity Ratio = Debt / (Equity Share Capital + Reserves & Surplus)
 - Debt = Aggregate of Long-term borrowings, Current maturities of Long-term borrowings and Short-term borrowings excluding preference shares
 - Debt Service Coverage Ratio (DSCR) = Profit before Interest Expenses and Tax and Provision for Impairment/(Interest Expenses + Principal Repayment excluding refinancing of loans)
 - Interest Service Coverage Ratio (ISCR) = Profit before Interest Expenses and Tax and Provision for Impairment/Interest Expenses excluding Modification loss.
- DSCR & ISCR are not applicable for the year and period ended March 31, 2020, in view of there being no accrual of interest and repayment in respect of its borrowings.
- The figures of the half year ended March 31, 2019, & March 31, 2020, are the difference between the figures as per the audited financials for the respective years and the amounts for the half year ended September 2018 & September 2019 respectively.
- Figures for the previous year have been regrouped, reclassified where necessary, to conform to the classification of the current year.

For and on behalf of the Board

Vijay Kini

Director

Pin: 06162768

LIC Mutual Fund Asset Management Limited

(Investment Managers to LIC Mutual Fund)

CIN No: U67190MH1994PLC077858

Registered Office: Industrial Assurance Bldg, 4th Floor, Opp. Churchgate Station, Mumbai - 400 020

Tel. No.: 022-66016000, Toll Free No.: 1800 258 5678, Fax No.: 022-22835606 • Email: service@lcmf.com • Website: www.lcmf.com

NOTICE-CUM-ADDENDUM No. 33 of 2020-2021

NOTICE is hereby given that LIC Mutual Fund Trustee Private Limited, the Trustee to LIC Mutual Fund, has approved the following:

Declaration of dividend under below Schemes of LIC Mutual Fund:-

Name of the Scheme	Face Value (₹ per unit)	Dividend Rate (₹ per unit)*	Record Date**	NAV as on 22/12/2020 (₹ per unit)
LIC MF Banking & PSU Debt Fund – Direct Monthly Dividend Plan		0.06		10.9102
LIC MF Banking & PSU Debt Fund – Regular Monthly Dividend Plan		0.06		10.7553
LIC MF Debt Hybrid Fund – Direct Monthly Dividend Plan		0.06		11.2799
LIC MF Debt Hybrid Fund – Regular Monthly Dividend Plan		0.02		11.5667
LIC MF Arbitrage Fund – Direct Monthly Dividend Plan	10.00	0.06	29 th December 2020	10.1108
LIC MF Equity				

GOVERNMENT OF TAMIL NADU
**PROJECT DEVELOPMENT GRANT FUND (PDGF)
INVITATION FOR PROPOSALS (IFP)**
CONSULTING SERVICES

Ref: DIPR/PDGF/CMA/Dec/2020

1. Project Development Grant Fund (PDGF) intends to appoint a consultant for providing the following consultancy service for Thoothukudi City Municipal Corporation. In this regard, PDGF invites proposals for Consulting Services as detailed in the table given below:

Description of Services	EMD	Pre-bid meeting	Bid Submission last date	Bid Opening
Appointment of Consultant for "Preparation of Feasibility Report and providing Transaction Advisory Services for construction of Modern Integrated Bus Terminal for Thoothukudi City Municipal Corporation under PPP mode"	Rs. 25,000/-	06-01-2021 @ 11.00 hrs.	27-01-2021 upto 11.00 hrs.	27-01-2021 at 11.30 hrs.

2. The above assignment is open to all eligible consulting firms. Request for Proposals (RFP) may be downloaded and used free of cost from the websites viz. www.tenders.tn.gov.in and www.tnufis.com
 3. Pre-qualification, Technical and Financial proposals under the 'three cover system' must be delivered in the office of TNUIFSL, 19, T.P. Scheme Road, Raja Annamalaiapuram, Chennai - 600 028 on or before date mentioned in above table and Pre-qualification cover-1 alone will be opened on the same day, in the presence of the consultancy firms who wish to attend. If the office happens to be closed on the date of receipt of the proposals as specified, the proposals will be received and opened on the next working day at the same time and venue.
 4. A pre-proposal conference will be held in the office of TNUIFSL, to clarify queries if any as stated in the RFP.
 5. Any Changes / Clarifications, Minutes of Pre-bid meeting and Addendum & Corrigendum issued will be uploaded only in the above websites. Other details are available in the RFP.

DIPR/4857/TENDER/2020

Managing Director, TNUIFSL, Fund Manager of PDGF

**IDBI Asset Management Limited**

CIN: U65100MH2010PLC199319

Registered Office: IDBI Tower, WTC Complex, Cuffe Parade, Colaba, Mumbai - 400005

Corporate Office: 4th Floor, IDBI Tower, WTC Complex, Cuffe Parade, Colaba, Mumbai - 400005Tel: (022) 66442800 Fax: (022) 66442801 Website: www.idbimutual.co.in E-mail: contactus@idbimutual.co.in**NOTICE CUM ADDENDUM NO. 22/2020-21****CHANGE IN BASE TOTAL EXPENSE RATIO OF THE SCHEME(S) OF IDBI MUTUAL FUND**

Notice is hereby given that it is proposed to change the base Total Expense Ratio ("TER") (i.e.) TER excluding additional expenses provided in Regulation 52(6A)(b) and 52(6A)(c) of SEBI (Mutual Funds) Regulations, 1996 and GST on Management Fees for the following scheme(s) offered by IDBI Mutual Fund ("the Fund") with effect from January 01, 2021.

Name of the Scheme(s)	Base TER			
	Regular Plan		Direct Plan	
	Existing	Proposed	Existing	Proposed
IDBI Diversified Equity Fund	2.25	2.25 (No Change)	1.06	1.01
IDBI India Top 100 Equity Fund	2.25	2.25 (No Change)	1.23	1.17
IDBI Equity Advantage Fund	2.25	2.25 (No Change)	1.10	1.07
IDBI Hybrid Equity Fund	2.25	2.25 (No Change)	1.51	1.48
IDBI Midcap Fund	2.25	2.25 (No Change)	1.50	1.46
IDBI Dividend Yield Fund	2.25	2.25 (No Change)	1.42	1.36
IDBI Healthcare Fund	2.25	2.25 (No Change)	1.22	1.13
IDBI Banking & Financial Services Fund	2.25	2.25 (No Change)	1.37	1.30
IDBI Long Term Value Fund	2.25	2.25 (No Change)	1.55	1.48
IDBI Equity Savings Fund	2.00	2.00 (No Change)	1.15	1.08
IDBI Nifty Index Fund	1.00	1.00 (No Change)	0.32	0.29
IDBI Nifty Junior Index Fund	1.00	1.00 (No Change)	0.45	0.42
IDBI Credit Risk Fund	1.28	1.28 (No Change)	0.63	0.55
IDBI Focused 30 Equity Fund	2.25	2.25 (No Change)	1.49	1.44
IDBI Small Cap Fund	2.25	2.25 (No Change)	1.41	1.36
IDBI Gilt Fund	1.28	1.28 (No Change)	0.55	0.51

This Addendum shall form an integral part of Scheme Information Document / Key Information Memorandum of the schemes of IDBI Mutual Fund, as amended from time to time.

All other features and terms and condition as stated in the SID/KIM of the Schemes shall remain unchanged.

For IDBI Asset Management Limited

(Investment Manager to IDBI Mutual Fund)

Sd/- Company Secretary and Compliance Officer

Place : Mumbai

Date : December 23, 2020

Statutory Details: IDBI Mutual Fund has been set up as a trust sponsored by IDBI Bank Limited with IDBI MF Trustee Company Limited as the Trustee ("Trustee" under the Indian Trusts Act, 1882) and with IDBI Asset Management Limited as the Investment Manager.

Mutual Fund investments are subject to market risks, read all scheme related documents carefully.

For Determining the applicable NAV, the following shall be ensured:

- Application for switch-in is received before the applicable cut-off time.
- Funds for the entire amount of subscription / purchase as per the switch-in request are credited to the bank account of the Scheme either on the same day or before the cut-off time.
- The funds are available for utilization before the cut-off time.
- In case of 'switch' transactions from one scheme to another, the allocation shall be in line with redemption payouts.

To clarify, for investments through systematic investment routes such as Systematic Investment Plans (SIP), Flex SIP, Systematic Transfer Plans (STP), Flex-STP, Swing STP, Dividend Transfer Plan (DTP), etc. the units will be allotted as per the closing NAV of the day on which the funds are available for utilization by the Target Scheme irrespective of the installment date of the SIP, STP or record date of dividend etc."

Note: For Purchase / switch in applications received on Thursday, December 31, 2020 after cut-off timings for less than ₹ 2 lakhs, the NAV shall be allotted as per above revised rule i.e. based on availability of funds for utilization. Thus, for e.g. if funds are credited to the Scheme after cut-off timings on Friday, January 1, 2021, the applicable NAV shall be of Monday, January 04, 2021.

The Trustee reserves the right to change / modify the aforesaid requirements at a later date in line with SEBI directives from time to time.

All other terms & conditions of the aforesaid Schemes will remain unchanged.

This addendum shall form an integral part of the Scheme Information Documents / Key Information Memoranda of the aforesaid Schemes of HDFC Mutual Fund as amended from time to time.



MUTUAL FUND

BHAROSA APNO KA

HDFC Asset Management Company Limited

A Joint Venture with Standard Life Investments

CIN: L65991MH1999PLC123027

Registered Office: HDFC House, 2nd Floor, H.T. Parekh Marg, 165-166, Backbay Reclamation, Churchgate, Mumbai - 400 020. Phone: 022 66316333 • Toll Free Nos: 1800-3010-6767 / 1800-419-7676 Fax: 022 22821144 • e-mail: ciser@hdfcfund.com • Visit us at: www.hdfcfund.com**Corrigendum to Notice-cum-Addendum dated December 21, 2020**

This is with reference to the Notice-cum-Addendum dated December 21, 2020 published in the December 22, 2020 issues of The Financial Express and Navshakti informing the Investors / Unit holders about the Change in Fundamental Attributes of HDFC Multi-Asset Fund. The Effective Date for the changes should be read as January 28, 2021 (instead of January 28, 2020).

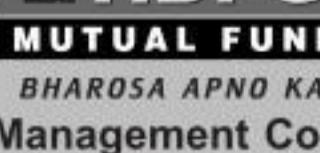
This corrigendum forms an integral part of the Notice-cum-Addendum dated December 21, 2020 and all other details mentioned therein shall remain unchanged.

For HDFC Asset Management Company Limited

Place : Mumbai

Date : December 23, 2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

MUTUAL FUND

BHAROSA APNO KA

HDFC Asset Management Company Limited

A Joint Venture with Standard Life Investments

CIN: L65991MH1999PLC123027

Registered Office: HDFC House, 2nd Floor, H.T. Parekh Marg, 165-166, Backbay Reclamation, Churchgate, Mumbai - 400 020. Phone: 022 66316333 • Toll Free Nos: 1800-3010-6767 / 1800-419-7676 Fax: 022 22821144 • e-mail: ciser@hdfcfund.com • Visit us at: www.hdfcfund.com**NOTICE-CUM-ADDITION TO THE SCHEME INFORMATION DOCUMENTS / KEY INFORMATION MEMORANDA OF SCHEMES OF HDFC MUTUAL FUND**

NOTICE is hereby given that pursuant to SEBI Circular No. SEBI/HO/IMD/DF2/CIR/P/2020/175 dated September 17, 2020, in respect of all Scheme(s) except HDFC Liquid Fund and HDFC Overnight Fund ("the Scheme(s)"), for purchase application (including switch-in) received within the cut-off time on a Business Day, irrespective of the amount, the closing Net Asset Value (NAV) of the day on which the funds are available for utilization shall be applicable with effect from January 1, 2021 ("Effective Date").

It may be noted that the existing provisions on NAV applicability for HDFC Liquid Fund and HDFC Overnight Fund and cut-off times for ALL schemes remain unchanged.

Accordingly, the existing provisions for applicability of NAV for Purchases / Switch-in for the Schemes shall stand replaced with the following from the Effective Date:

"The below cut-off timings and applicability of NAV shall be applicable in respect of valid applications received at the Official Point(s) of Acceptance on a Business Day:

For Purchase (including switch-in) of any amount:

- In respect of valid applications received upto 3.00 p.m. and where the funds for the entire amount are available for utilization before the cut-off time i.e. credited to the bank account of the Scheme before the cut-off time - the closing NAV of the day shall be applicable.
- In respect of valid applications received after 3.00 p.m. and where the funds for the entire amount are credited to the bank account of the Scheme either on the same day or before the cut-off time of the next Business Day - the closing NAV of the next Business Day shall be applicable.
- Irrespective of the time of receipt of application, where the funds for the entire amount are credited to the bank account of the Scheme before the cut-off time on any subsequent Business Day i.e. available for utilization before the cut-off time on any subsequent Business Day - the closing NAV of such subsequent Business Day shall be applicable.

For Switch-ins of any amount:

For determining the applicable NAV, the following shall be ensured:

- Application for switch-in is received before the applicable cut-off time.
- Funds for the entire amount of subscription / purchase as per the switch-in request are credited to the bank account of the Scheme before the cut-off time.
- The funds are available for utilization before the cut-off time.
- In case of 'switch' transactions from one scheme to another, the allocation shall be in line with redemption payouts.

To clarify, for investments through systematic investment routes such as Systematic Investment Plans (SIP), Flex SIP, Systematic Transfer Plans (STP), Flex-STP, Swing STP, Dividend Transfer Plan (DTP), etc. the units will be allotted as per the closing NAV of the day on which the funds are available for utilization by the Target Scheme irrespective of the installment date of the SIP, STP or record date of dividend etc."

Note: For Purchase / switch in applications received on Thursday, December 31, 2020 after cut-off timings for less than ₹ 2 lakhs, the NAV shall be allotted as per above revised rule i.e. based on availability of funds for utilization. Thus, for e.g. if funds are credited to the Scheme after cut-off timings on Friday, January 1, 2021, the applicable NAV shall be of Monday, January 04, 2021.

The Trustee reserves the right to change / modify the aforesaid requirements at a later date in line with SEBI directives from time to time.

All other terms & conditions of the aforesaid Schemes will remain unchanged.

This addendum shall form an integral part of the Scheme Information Documents / Key Information Memoranda of the aforesaid Schemes of HDFC Mutual Fund as amended from time to time.



MUTUAL FUND

BHAROSA APNO KA

Place : Mumbai

Date : December 23, 2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

Place : Kolkata

Date : 23.12.2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

Place : Kolkata

Date : 23.12.2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

Place : Kolkata

Date : 23.12.2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

Place : Kolkata

Date : 23.12.2020

Sd/- Authorized Signatory

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SC

This is a public announcement for information purposes only and does not constitute an invitation or offer to acquire, purchase or subscribe to securities nor is it a prospectus announcement. Not for release, publication or distribution, directly or indirectly, outside India.



MRS. BECTORS FOOD SPECIALITIES LIMITED

Our Company was incorporated as Quaker Cremica Foods Private Limited on September 15, 1995, as a private limited company under the Companies Act, 1956, pursuant to a certificate of incorporation dated September 15, 1995 issued by the Registrar of Companies, N.C.T of Delhi and Haryana. The name of our Company was changed to Mrs. Bectors Food Specialities Private Limited as approved by our shareholders by way of a resolution dated December 10, 1999 and a fresh certificate of incorporation dated December 15, 1999 was issued by the Registrar of Companies, N.C.T of Delhi and Haryana. The name of our Company was changed to Mrs. Bectors Food Specialities Limited pursuant to a resolution of the shareholders dated December 7, 2001 and a fresh certificate of incorporation dated December 10, 2001 was issued by the Registrar of Companies, N.C.T of Delhi and Haryana. For details, see "History and Certain Corporate Matters - Amendments to our Memorandum of Association" on page 183 of the Prospectus dated December 19, 2020 (the "Prospectus").

Corporate Identity Number: U74899PB1995PLC033417, Registered Office: Theeing Road, Phillaur, Jalandhar 144 410, Punjab, India Tel: (+91) 182-6225418

OUR PROMOTER: MR. ANOOP BECTOR

Our Company has filed the Prospectus with the RoC and the Equity Shares are proposed to be listed on the National Stock Exchange of India Limited ("NSE") and the BSE Limited ("BSE") and trading is expected to commence on December 24, 2020.

BASIS OF ALLOTMENT

INITIAL PUBLIC OFFERING OF 18,769,701 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH (THE "EQUITY SHARES") OF MRS. BECTORS FOOD SPECIALITIES LIMITED ("OUR COMPANY" OR THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹ 288 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ 278 PER EQUITY SHARE) (THE "OFFER PRICE") AGGREGATING TO ₹ 5,405.40 MILLION (THE "OFFER") COMPRISING A FRESH ISSUE OF 1,408,592 EQUITY SHARES AGGREGATING TO ₹ 405.40 MILLION (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF 17,361,109 EQUITY SHARES (THE "OFFERED SHARES") AGGREGATING TO ₹ 5,000.00 MILLION, COMPRISING AN OFFER FOR SALE OF TO 8,506,944 EQUITY SHARES AGGREGATING TO ₹ 2,450.00 MILLION BY LINUS PRIVATE LIMITED, TO 1,336,805 EQUITY SHARES AGGREGATING TO ₹ 385.00 MILLION BY MABEL PRIVATE LIMITED, TO 6,458,333 EQUITY SHARES AGGREGATING TO ₹ 1,860.00 MILLION BY GW CROWN PTE. LTD. AND TO 1,059,027 EQUITY SHARES AGGREGATING TO ₹ 305.00 MILLION BY GW CONFECTIONARY PTE. LTD. (MABEL PRIVATE LIMITED, GW CROWN PTE. LTD., AND GW CONFECTIONARY PTE. LTD., TOGETHER REFERRED TO AS "GATEWAY SELLING SHAREHOLDERS", THE GATEWAY SELLING SHAREHOLDERS AND LINUS PRIVATE LIMITED, COLLECTIVELY REFERRED TO AS "SELLING SHAREHOLDERS" AND SUCH OFFER BY SELLING SHAREHOLDERS, THE "OFFER FOR SALE"). THIS OFFER INCLUDED A RESERVATION OF 18,315 EQUITY SHARES AGGREGATING TO ₹ 5.00 MILLION (CONSTITUTING UP TO 0.03% OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY) FOR PURCHASE BY ELIGIBLE EMPLOYEES (THE "EMPLOYEE RESERVATION PORTION"). THE OFFER LESS THE EMPLOYEE RESERVATION PORTION IS HEREAFTER REFERRED TO AS THE "NET OFFER". THE OFFER AND THE NET OFFER CONSTITUTED 31.95% AND 31.92%, RESPECTIVELY, OF OUR POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. OUR COMPANY AND THE SELLING SHAREHOLDERS IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS, OFFERED A DISCOUNT OF ₹ 15.00 PER EQUITY SHARE OF THE ISSUE PRICE TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION ("EMPLOYEE DISCOUNT").

**OFFER PRICE: ₹ 288 PER EQUITY SHARE OF FACE VALUE OF ₹ 10 EACH
ANCHOR INVESTOR OFFER PRICE: ₹ 288 PER EQUITY SHARE
THE OFFER PRICE IS 28.80 TIMES THE FACE VALUE**

Risks to Investors

- I. The three merchant bankers associated with the Offer have handled 25 issues in the past three financial years, out of which 9 issues closed below the issue price on listing date.
- II. The Price/Earnings ratio based on diluted EPS on a restated consolidated basis for FY20 for the Issuer at the issue price is 54.34 compared to the NIFTY Fifty index Price/Earnings ratio of 36.83 (as on December 8, 2020).
- III. Average cost of acquisition of Equity Shares for Selling Shareholders i.e. Linus, Mabel, GW Crown, GW Confectionary is ₹ 174.89, ₹ 175.46, ₹ 175.46 and ₹ 175.46 per Equity Share respectively and the Issue Price at upper end of the Price Band is ₹ 288 per Equity Share.
- IV. Weighted Average Return on Net Worth for last three financial years is 10.75%.

BID/OFFER PERIOD:

OPENED ON: TUESDAY, DECEMBER 15, 2020

CLOSED ON: THURSDAY, DECEMBER 17, 2020

ANCHOR INVESTOR BIDDING DATE WAS: MONDAY, DECEMBER 14, 2020

The Offer was made in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended (the "SCRR"), read with Regulation 31 of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations"). The Offer was made through the Book Building Process, in compliance with Regulation 6(1) of SEBI ICDR Regulations, wherein not more than 50% of the Offer was made available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Category"). Our Company and the Selling Shareholders, in consultation with the BRLMs, allocated up to 60% of the QIB Category to Anchor Investors on a discretionary basis (the "Anchor Investor Portion"), of which one-third was reserved for the domestic Mutual Funds, subject to valid Bids having been received from the domestic Mutual Funds at or above the price at which allocation was made to Anchor Investors ("Anchor Investor Allocation Price"). Further, 5% of the QIB Category (excluding the Anchor Investor Portion) was made available for allocation on a proportionate basis only to Mutual Funds, subject to valid Bids having been received at or above the Offer Price, and the remainder of the QIB Category was made available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids having been received at or above the Offer Price. Further, not less than 15% of the Offer was made available for allocation on a proportionate basis to Non-Institutional Investors ("Non-Institutional Category") and not less than 35% of the Offer was made available for allocation to Retail Individual Investors ("Retail Category"), in accordance with the SEBI ICDR Regulations, subject to valid Bids having been received from them at or above the Offer Price. Further, Equity Shares were allocated on a proportionate basis to Eligible Employees applying under the Employee Reservation Portion, subject to valid Bids having been received from them at or above the Offer Price. All Bidders (except Anchor Investors) mandatorily participated in this Offer only through the Application Supported by Blocked Amount ("ASBA") process, and provided details of their respective bank account (including UPI ID for Retail Individual Investors using UPI Mechanism) in which the Bid Amount was blocked by the Self Certified Syndicate Banks ("SCSBs") or the Sponsor Bank. Anchor Investors were not permitted to participate in the Anchor Investor Portion through the ASBA process. For details, see "Offer Procedure" on page 376 of the Prospectus.

The bidding for Anchor Investor opened and closed on December 14, 2020. The Company received 31 applications from 15 anchor investors (including 7 mutual funds through 23 Mutual Fund Schemes) for 6,186,700 Equity Shares. The Anchor investor price was finalized at ₹ 288 per Equity Share. A total of 5,625,415 shares were allocated under the Anchor Investor Portion aggregating to ₹ 1,620,119,520.

The Offer (excluding Anchor Investor Portion) received 2,335,826 applications for 2,595,349,500 Equity Shares (prior to technical rejections) resulting in 197,4508 times subscription. The details of the applications received in the Offer from various categories are as under (before technical rejections):

Sr. No.	Category	No. of Applications	No. of Equity Shares Applied	Equity Shares Reserved as per Prospectus	No. of times Subscribed	Amount (₹)
A.	Retail	23,18,435	17,58,33,750	65,62,986	26,7917	50,66,73,05,050
B.	Non-Institutional Bidders	8,596	1,75,14,45,900	28,12,708	622,6903	5,04,42,06,61,500
C.	Eligible Employee	8,625	8,35,900	18,315	45,6402	22,84,18,500
D.	QIBs	170	66,72,33,950	37,50,277	177,9159	1,92,16,33,77,600
E.	Anchor Investors	31	61,86,700	56,25,415	1.0998	1,78,17,69,600
TOTAL		23,35,857	2,60,15,36,200	1,87,69,701	138,6030	7,49,26,15,32,250.00

Final Demand

A summary of the final demand as at different Bid prices is as under:

Sr. No.	Bid Price	No. of Equity Shares	% to Total	Cumulative Total	Cumulative % of Total
1.	286	34,88,750	0.13	34,88,750	0.13
2.	287	28,31,850	0.11	63,20,600	0.24
3.	288	2,46,68,88,250	93.86	2,47,32,08,850	94.10
4.	9999	15,51,72,800	5.90	2,62,83,81,650	100.00
TOTAL		2,62,83,81,650	100.00		

The Basis of Allotment was finalized in consultation with the Designated Stock Exchange, being the NSE on December 22, 2020.

Allotment to Retail Individual Bidders (After Technical Rejections)

The Basis of Allotment to the Retail Individual Bidders, who have bid at the Cut-Off Price or at the Offer Price of ₹ 288 per Equity Share, was finalized in consultation with the NSE. This category has been subscribed to the extent of 25.44 times. The total number of Equity Shares Allotted in Retail Portion is 6,562,986 Equity Shares to 131,259 successful Retail Individual Bidder. The category-wise details of the Basis of Allotment are as under:

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares applied	% to Total	No. of Equity Shares allotted per Bidder	Ratio	Total No. of Equity Shares allotted
1.	50	18,91,379	85.87	9,45,68,950	56.64	50	9:151	56,36,300
2.	100	1,47,201	6.68	1,47,20,100	8.81	50	9:151	4,38,650
3.	150	38,445	1.74	57,66,750	3.45	50	9:151	1,14,550
4.	200	29,929	1.35	59,85,800	3.58	50	9:151	89,200
5.	250	14,727	0.66	36,81,750	2.20	50	9:151	43,900
6.	300	11,367	0.51	34,10,100	2.04	50	9:151	33,850
7.	350	8,693	0.39	30,42,550	1.82	50	9:151	25,900
8.	400	5,192	0.23	20,76,800	1.24	50	9:151	15,450
9.	450	1,968	0.08	8,85,600	0.53	50	9:151	5,850
10.	500	10,633	0.48	53,16,500	3.18	50	9:151	31,700
11.	550	1,659	0.07	9,12,450	0.54	50	9:151	4,950
12.	600	3,460	0.15	20,76,000	1.24	50	9:151	10,300
13.	650	37,704	1.71	2,45,07,600	14.67	50	9:151	1,12,350
18,533 Allottees from Serial no 2 to 13 Additional 1(one) share							36:18533	36
TOTAL		22,02,357	100.00	16,69,50,950	100.00			65,62,986

B. Allotment to Non-Institutional Bidders (After Technical Rejections)

The Basis of Allotment to the Non-Institutional Bidders, who have bid at the Offer Price of ₹ 288 per Equity Share was finalized in consultation with the NSE. The Non-Institutional Portion has been subscribed to the extent of 619.66 times. The total number of Equity Shares Allotted in this category is 2,812,708 Equity Shares to 1,905 successful Non-Institutional Bidder. The category-wise details of the Basis of Allotment are as under (Sample):

Sr. No.	Category	No. of Applications Received	% of Total	Total No. of Equity Shares applied	% to Total	No. of Equity Shares allotted per Bidder	Ratio	Total No. of Equity Shares allotted
1.	700	2063	25.10	14,44,100	0.08	50	47:2063	2,350
2.	750	476	5.79	3,57,000	0.02	50	3:119	600
3.	800	186	2.26	1,48				

HSBC MUTUAL FUND
NOTICE CUM ADDENDUM

Change in Fundamental Attributes of HSBC Multi Cap Equity Fund

We would like to inform you that, in terms of the provisions of SEBI circular no. SEBI/HO/IMD/DF3/CIR/P/2017/114 dated October 06, 2017, HSBC Multi Cap Equity Fund is classified as a "Multi Cap Fund" category equity scheme investing minimum 65% in equities and equity related securities across large cap, mid cap, small cap stocks. However, vide its circular no. SEBI/HO/IMD/DF3/CIR/P/2020/172 dated September 11, 2020, SEBI has modified the scheme characteristics of "Multi Cap Fund" and prescribed minimum 75% investments in equity and equity related instruments subject to minimum 25% investments each in Large Cap, Mid Cap and Small Cap companies. This modified minimum asset allocation is required to be complied with by January 31, 2021.

Further, vide its circular dated SEBI/HO/IMD/DF3/CIR/P/2020/228 dated November 06, 2020, SEBI has introduced a new category named "Flexi Cap Fund" under Equity Schemes with the characteristics of minimum 65% investment in equity & equity related instruments.

The existing scheme characteristics of HSBC Multi Cap Equity Fund ("HMEF/the Scheme") are similar to the newly introduced category "Flexi Cap Fund". Accordingly, it has been decided to re-categorize the Scheme as Flexi Cap Fund by changing the fundamental attributes of the Scheme in accordance with the provisions of Regulation 18(15A) of SEBI (Mutual Funds) Regulations, 1996.

Accordingly, the following changes will be carried out in the features of HMEF. The Board of Directors of the HSBC Asset Management (India) Pvt. Ltd. (the AMC) and the Board of Trustees (the Trustees) of HSBC Mutual Fund ("the Fund") have approved the following changes which will be effective from January 28, 2021 ("Effective Date") and will be effected in the Scheme Information Document (SID) and Key Information Memorandum (KIM) of the Scheme.

Sr. No.	Particulars	Existing provisions	Revised provisions																																
1.	Name of the Scheme	HSBC Multi Cap Equity Fund	HSBC Flexi Cap Fund																																
2.	Scheme Category	Multi Cap Fund	Flexi Cap Fund																																
3.	Type of Scheme	An open ended equity scheme investing across large cap, mid cap, small cap stocks.	An open ended dynamic equity scheme investing across large cap, mid cap, small cap stocks																																
4.	Investment Objective	To seek long term capital growth through investments across all market capitalisations, including small, mid and large cap stocks. The fund aims to be predominantly invested in equity and equity related securities. However, it could move a significant portion of its assets towards fixed income securities if the fund manager becomes negative on equity markets. However, there can be no assurance or guarantee that the investment objective of the scheme would be achieved	To seek long term capital growth through investments made dynamically across market capitalization (i.e. Large, Mid, and Small Caps). The investment could be in any one, two or all three types of market capitalization. The Scheme aims to predominantly invest in equity and equity related securities. However, in line with the asset allocation pattern of the Scheme, it could move its assets between equity and fixed income securities depending on its view on these markets. However, there can be no assurance or guarantee that the investment objective of the scheme would be achieved.																																
5.	WHERE WILL THE SCHEME INVEST?	<p>The corpus of the Scheme will be invested in equity, equity related and various fixed income securities. The Scheme will actively move its assets between equity and fixed income securities depending on its view on these markets. The Scheme will endeavor to invest in large cap companies as well as identify mid cap stocks, which have the potential to become blue chip large cap stocks over time. The investment style is to seek aggressive growth by focusing on mid cap companies in addition to investments in large cap stocks.</p> <p>Subject to the Regulations and other prevailing laws as applicable, the corpus of the Scheme can be invested in any (but not exclusively) of the following securities:</p> <ul style="list-style-type: none"> • Equity and equity related securities including convertible bonds and debentures and warrants carrying the right to obtain equity shares • ADRs / GDRs issued by the Indian companies, subject to the guidelines issued by the Reserve Bank of India and Securities and Exchange Board of India • Foreign Securities as may be permitted by SEBI / RBI • Derivative Instruments as may be permitted by SEBI / RBI • Securities issued / guaranteed by the Central, State and local governments (including but not limited to coupon bearing bonds, zero coupon bonds and treasury bills) • Indian Depository Receipts (IDR) issued by foreign companies, subject to the guidelines issued by the Reserve Bank of India and Securities and Exchange Board of India • Debt obligations of domestic government agencies and statutory bodies, which may or may not carry a Central / State Government guarantee • Corporate debt (of both public and private sector undertakings) • Debt obligations of banks (both public and private sector) and financial institutions • Money market instruments permitted by SEBI and / or RBI, having residual maturities of up to 1 year • Certificate of Deposits (CDs) • Commercial Paper (CPs) • Bills of Exchange / Promissory Notes • Securitised Debt • TREPS & reverse repos • Floating rate debt instruments • Investment in units of Real Estate Investment Trust (REIT) & Infrastructure Investment Trust (InvIT). • Repurchase and reverse repurchase obligations in securities • The non-convertible part of convertible securities • Any other domestic fixed income securities • Pass through, Pay through or other Participation Certificates representing interest in a pool of assets including receivables <p>The Scheme shall not participate in repo in corporate debt securities until it complies with the requirements as stated under SEBI circular no. CIR/IMD/DF/19/2011 dated November 11, 2011. The securities mentioned above could be listed, unlisted, privately placed, secured, unsecured, rated or unrated and of any maturity. The securities may be acquired through New Fund Offers (NFOs), secondary market operations and private placement, rights offers or negotiated deals.</p> <p>The Scheme may participate in securities lending as permitted under the Regulations.</p>	<p>The corpus of the Scheme will be invested in equity, equity related and various fixed income securities. The Scheme will move its assets between equity and fixed income securities depending on its view on these markets.</p> <p>Subject to the Regulations and other prevailing laws as applicable, the corpus of the Scheme can be invested in any (but not exclusively) of the following securities:</p> <ul style="list-style-type: none"> • Equity and equity related securities. • Derivative Instruments as may be permitted by SEBI • Securities issued / guaranteed by the Central, State and local governments (including but not limited to coupon bearing bonds, zero coupon bonds and treasury bills) • Indian Depository Receipts (IDR) issued by foreign companies, subject to the guidelines issued by the Reserve Bank of India and Securities and Exchange Board of India • Debt obligations of domestic government agencies and statutory bodies, which may or may not carry a Central / State Government guarantee • Corporate debt (of both public and private sector undertakings) • Debt obligations of banks (both public and private sector) and financial institutions • Money market instruments permitted by SEBI and / or RBI, having residual maturities of up to 1 year • Certificate of Deposits (CDs) • Commercial Paper (CPs) • Bills of Exchange / Promissory Notes • Securitised Debt • TREPS & reverse repos • Floating rate debt instruments • Investment in units of Real Estate Investment Trust (REIT) & Infrastructure Investment Trust (InvIT). • Repurchase and reverse repurchase obligations in securities • The non-convertible part of convertible securities • Any other domestic fixed income securities • Pass through, Pay through or other Participation Certificates representing interest in a pool of assets including receivables <p>The Scheme shall not participate in repo in corporate debt securities until it complies with the requirements as stated under SEBI circular no. CIR/IMD/DF/19/2011 dated November 11, 2011.</p> <p>The Scheme may invest in other Scheme(s) managed by the AMC or in the schemes of any other mutual fund not exceeding 5% of net assets of the Scheme, provided it is in conformity with the investment objectives of the Scheme and in terms of the prevailing Regulations. As per the Regulations, no investment management fees will be charged for such investments.</p> <p>The securities mentioned above could be listed, unlisted, privately placed, secured, unsecured, rated or unrated and of any maturity. The securities may be acquired through New Fund Offers (NFOs), secondary market operations and private placement, rights offers or negotiated deals.</p> <p>The Scheme shall not participate in repo in corporate debt securities until it complies with the requirements as stated under SEBI circular no. CIR/IMD/DF/19/2011 dated November 11, 2011. The securities mentioned above could be listed, unlisted, privately placed, secured, unsecured, rated or unrated and of any maturity. The securities may be acquired through New Fund Offers (NFOs), secondary market operations and private placement, rights offers or negotiated deals.</p> <p>The Scheme may participate in securities lending as permitted under the Regulations.</p>																																
6.	Asset Allocation Pattern	<table border="1"> <thead> <tr> <th>Instruments</th> <th>Indicative Allocation (% of net assets)</th> <th>Risk Profile</th> </tr> <tr> <th></th> <th>Minimum</th> <th>Maximum</th> </tr> </thead> <tbody> <tr> <td>Equities & Equity related securities</td> <td>65%</td> <td>100%</td> <td>High</td> </tr> <tr> <td>Debt instruments & Money Market instruments (including Cash & Cash equivalents)</td> <td>0%</td> <td>35%</td> <td>Low to Medium</td> </tr> </tbody> </table> <p>If the Scheme decides to invest in securitised debt, it is the intention of the Investment Manager that such investments will not normally exceed 30% of the corpus of the Scheme and if the Scheme decides to invest in ADRs / GDRs issued by Indian Companies and foreign securities in line with SEBI stipulation, it is the intention of the Investment Manager that such investments will not, normally exceed 30% of the assets of the Scheme. The Scheme shall have derivative exposure as per the SEBI regulations issued from time to time.</p> <p>The Scheme may review the above pattern of investments based on views on the equity and debt markets and asset liability management needs and the portfolio shall be reviewed and rebalanced on a regular basis. However, at all times the portfolio will adhere to the overall investment objective of the Scheme.</p> <p>The Scheme does not intend to invest in structured</p>	Instruments	Indicative Allocation (% of net assets)	Risk Profile		Minimum	Maximum	Equities & Equity related securities	65%	100%	High	Debt instruments & Money Market instruments (including Cash & Cash equivalents)	0%	35%	Low to Medium	<table border="1"> <thead> <tr> <th>Instruments</th> <th>Indicative Allocation (% of net assets)</th> <th>Risk Profile</th> </tr> <tr> <th></th> <th>Minimum</th> <th>Maximum</th> </tr> </thead> <tbody> <tr> <td>Equities & Equity related securities</td> <td>65%</td> <td>100%</td> <td>High</td> </tr> <tr> <td>Debt instruments & Money Market instruments (including Cash & Cash equivalents)</td> <td>0%</td> <td>35%</td> <td>Low to Medium</td> </tr> <tr> <td>Units issued by REITs and InvITs</td> <td>0%</td> <td>10%</td> <td>Medium to High</td> </tr> </tbody> </table> <p>If the Scheme decides to invest in securitised debt, it is the intention of the Investment Manager that such investments will not normally exceed 20% of the corpus of the Scheme. The Scheme shall have derivative exposure as per the SEBI regulations issued from time to time. However, the Scheme does not intend to write call options under covered call strategy. Further, derivatives exposure in equity and debt securities shall not exceed 50% of the net assets of the scheme. The cumulative gross exposure through equity, debt & money market instruments, REITs & InvITs units and derivative positions, shall not exceed 100% of net assets of the Scheme.</p> <p>The Scheme does not intend to invest in structured</p>	Instruments	Indicative Allocation (% of net assets)	Risk Profile		Minimum	Maximum	Equities & Equity related securities	65%	100%	High	Debt instruments & Money Market instruments (including Cash & Cash equivalents)	0%	35%	Low to Medium	Units issued by REITs and InvITs	0%	10%	Medium to High
Instruments	Indicative Allocation (% of net assets)	Risk Profile																																	
	Minimum	Maximum																																	
Equities & Equity related securities	65%	100%	High																																
Debt instruments & Money Market instruments (including Cash & Cash equivalents)	0%	35%	Low to Medium																																
Instruments	Indicative Allocation (% of net assets)	Risk Profile																																	
	Minimum	Maximum																																	
Equities & Equity related securities	65%	100%	High																																
Debt instruments & Money Market instruments (including Cash & Cash equivalents)	0%	35%	Low to Medium																																
Units issued by REITs and InvITs	0%	10%	Medium to High																																

Sr. No.	Particulars	Existing provisions	Revised provisions
7.		<p>The Scheme will adopt the list of large, mid and small cap companies as defined by SEBI, from time to time. Presently as per SEBI circular no. SEBI/HO/IMD/DF3/CIR/P/2017/114 dated October 6, 2017 and SEBI/HO/IMD/DF3/CIR/P/2017/126 dated December 4, 2017 large cap companies will comprise of companies from 1st to 100th companies. Mid cap companies will comprise of companies from 101st to 250th and small cap companies will comprise of companies from 251st onwards in terms of full market capitalization. The Fund would adopt the list of large, mid and small cap companies prepared by AMFI for this purpose in accordance with the aforesaid SEBI circulars. If there is any updation in the list of large, mid and small cap companies, the fund would rebalance its portfolio (if required) in line with the updated list, within a period of one month.</p> <p>Investors may note that securities which provide higher returns typically display higher volatility. Accordingly, the investment portfolio of the Scheme would reflect moderate to high volatility in its equity and equity related investments and low to moderate volatility in its debt and money market investments.</p>	<p>obligations. The Scheme shall not engage in short selling or securities lending.</p> <p>The Scheme may review the above pattern of investments based on views on the equity and debt markets and asset liability management needs and the portfolio may be reviewed and rebalanced on a regular basis. However, at all times the portfolio will adhere to the overall investment objective of the Scheme.</p> <p>The Scheme will adopt the list of large, mid and small cap companies as defined by SEBI, from time to time. Presently as per SEBI circular no. SEBI/HO/IMD/DF3/CIR/P/2017/114 dated October 6, 2017 and SEBI/HO/IMD/DF3/CIR/P/2017/126 dated December 4, 2017 large cap companies will comprise of companies from 1st to 100th companies. Mid cap companies will comprise of companies from 101st to 250th and small cap companies will comprise of companies from 251st onwards in terms of full market capitalization. The Fund would adopt the list of large, mid and small cap companies prepared by AMFI for this purpose in accordance with the aforesaid SEBI circulars. If there is any updation in the list of large, mid and small cap companies, the fund would rebalance its portfolio (if required) in line with the updated list, within a period of one month.</p> <p>Investors may note that securities which provide higher returns typically display higher volatility. Accordingly, the investment portfolio of the Scheme would reflect moderate to high volatility in its equity and equity related investments and low to moderate volatility in its debt and money market investments.</p>
8.	Risk Factors & other changes	<p>Consequent to the above proposed changes, following changes shall be made to the Scheme:</p> <p>A) Changes to Scheme Specific Risk Factors</p> <ul style="list-style-type: none"> • Risks associated with short selling and securities lending by scheme shall stand deleted. • Risks associated with investing in Foreign Securities shall stand deleted. • Following risk factors shall be added: <p>a) Risks associated with investing in REITs and InvITs</p> <p>Market Risk: REITs and InvITs Investments are volatile instruments and are subject to price fluctuations on a daily basis owing to the market conditions and factors impacting the underlying assets. Fund Manager will do the necessary due diligence but actual market movements may be at variance with the anticipated trends.</p> <p>Liquidity Risk: The liquidity of the investments could, at times, be restricted by trading volumes, settlement periods, dissolution of the trust, potential delisting of units on the exchange etc. Hence, the time taken by the Fund Manager for liquidating the investments in the scheme may be longer than anticipated. As these products are new to the market they are likely to be exposed to liquidity risk.</p> <p>Reinvestment Risk: Investments in REITs & InvITs may carry reinvestment risk as there could be repatriation of funds by the Trusts in form of buyback of units or dividend pay-outs, interest payments, etc. Depending upon the market conditions, interest rates prevailing on the interest or maturity due dates may differ from the original coupon of the bond. As a result, the proceeds may get deployed at a lower yield.</p> <p>Regulatory/Legal Risk: REITs and InvITs being new asset classes, regulatory guidelines may be evolving in nature which may impact the investments in REITs and InvITs.</p> <p>b) Dynamic nature of the investment strategy may result in the portfolio undergoing changes in the market capitalization exposure/allocation (between large, mid and small caps) from time to time depending on the Fund Manager's views on specific segments. For e.g. a portfolio with large cap stock tilt may shift towards a mid & small cap stock tilt if the risk-reward outlook for the latter improves. Changes to market cap allocation may impact the portfolio from market risk and liquidity risk.</p> <p>B) Other Changes - Reference of / provisions relating to Securities / Stock Lending and foreign securities shall stand deleted.</p>	<p>In addition, the Investment Team of the AMC will study the macro economic conditions, including the political, economic environment and factors affecting liquidity and interest rates. The AMC may use this analysis to position the portfolio appropriately. The Scheme may invest in other Scheme(s) managed by the AMC or in the schemes of any other mutual fund, provided it is in conformity with the investment objectives of the Scheme and in terms of the prevailing Regulations. As per the Regulations, no investment management fees will be charged for such investments.</p>
9.	Creation of Segregated Portfolio	<p>In order to ensure fair treatment to all investors in case of a credit event and to deal with liquidity risk, SEBI vide its circular no. SEBI/HO/IMD/DF2/CIR/P/2018/160 dated December 28, 2018 has allowed creation of Segregated Portfolio of debt and money market instruments by mutual fund schemes.</p> <p>Segregated Portfolio</p> <p>In order to ensure fair treatment to all investors in case of a Credit Event and to deal with liquidity risk, SEBI (vide its circular no. SEBI/HO/IMD/DF2/CIR/P/2018/160 dated December 28, 2018) has allowed creation of Segregated Portfolio of debt and money market instruments by mutual fund schemes.</p>	<p>In order to ensure fair treatment to all investors in case of a credit event and to deal with liquidity risk, SEBI (vide its circular no. SEBI/HO/IMD/DF2/CIR/P/2018/160 dated December 28, 2018) has allowed creation of Segregated Portfolio of debt and money market instruments by mutual fund schemes.</p>



I look at every side before taking a side.

Inform your opinion with insightful perspectives.

The Indian Express.
For the Indian Intelligent.



Sl. No.	Name of work and EMD	Approximate value of work	Period	EMD in favour of
1.	Two Cover System : Construction of New Multi Storied 'B' Type Quarters at Todhunter Nagar, Saidapet, Chennai-15. EMD Rs. 42,71,000/-	Rs. 8522.00 Lakhs	18 Months	Executive Engineer, PWD., Buildings (C & M) Division - I, Chepauk, Chennai - 5.

Tender schedule can be Downloaded at free of cost from the Website "http://www.tenders.tn.gov.in" or http://www.tenders.gov.in" and also available in the Osto the undersigned at a cost of Rs. 15000/- + Rs. 1800/- (GST). Tender schedule will be made available from 28.12.2020 to 27.01.2021. Last date of receipt of tender is 28.01.2021, upto 03.00 P.M. and opened on the same day at 04.00 P.M. by the undersigned. Contractors Eligibility conditions and all other conditions are available in the above Website.

DIPR/4870/Tender/2020

Superintending Engineer, PWD., Buildings (C & M) Circle, Chepauk, Chennai - 5.

HSBC MUTUAL FUND

NOTICE CUM ADDENDUM

Change in Fundamental Attributes of HSBC Multi Cap Equity Fund

Sr. No.	Particulars	Existing provisions	Revised provisions																																																																					
9.	Creation of Segregated Portfolio Benefits associated with Segregated Portfolio The creation of Segregated Portfolio is aimed at ring fencing a bad asset and restrict cascading effect of illiquidity on the rest of portfolio. This will ensure fair treatment to all investors in case of a Credit Event and allow HSBC AMC to deal with liquidity risk. This offers advantage to the investors in following ways: <ul style="list-style-type: none"> • Protecting interest of the investors - It protects investors from exits of large investors as segregation of bad assets help in stabilizing the NAV and minimize panic redemptions, thereby providing a cushion to the liquid portfolio of the Scheme. • Fair treatment to the investors - New investors coming to the Scheme (Main Portfolio) after the Credit Event will neither get benefit of subsequent recovery, if any, of the bad assets nor will they have to bear the cost of further reduction in value of bad assets. Furthermore, an existing investor exiting from the liquid portfolio (Main Portfolio) after the Credit Event shall still be entitled to receive his portion of subsequent recovery of bad assets in the Segregated Portfolio. The salient features of creation of Segregated Portfolio is given as below: Creation of Segregated Portfolio Creation of Segregated Portfolio shall be subject to guidelines specified by SEBI from time to time and includes the following: 1) Segregated Portfolio may be created, in case of a Credit Event at issuer level i.e. downgrade in credit rating by a SEBI registered Credit Rating Agency (CRA), as under: <ul style="list-style-type: none"> a. Downgrade of a debt or money market instrument to 'below investment grade', or b. Subsequent downgrades of the said instruments from 'below investment grade', or c. Similar such downgrades of a loan rating. 2) In case of difference in rating by multiple CRAs, the most conservative rating shall be considered. Creation of Segregated Portfolio shall be based on issuer level Credit Events as mentioned above and implemented at the ISIN level. 3) In case of unrated debt or money market instruments of an issuer that does not have any outstanding rated debt or money market instruments, actual default of either the interest or principal amount by the issuer of such instruments shall be considered as a Credit Event for creation of Segregated Portfolio. 4) Creation of Segregated Portfolio is optional and is at the discretion of the AMC. Definitions <ul style="list-style-type: none"> 1) The term 'Segregated Portfolio' means a portfolio, comprising of debt or money market instrument affected by a Credit Event that has been segregated in a mutual fund scheme. 2) The term 'Main Portfolio' means the scheme portfolio excluding the Segregated Portfolio. 3) The term 'Total Portfolio' means the scheme portfolio including the securities affected by the Credit Event. Process for Creation of Segregated Portfolio <ul style="list-style-type: none"> 1) On the date of Credit Event, the AMC shall decide on creation of Segregated Portfolio. Once the AMC decides to Segregated Portfolio, it shall : <ul style="list-style-type: none"> a. seek approval of Board of Trustees prior to creation of the Segregated Portfolio; b. immediately issue a press release disclosing its intention to segregate such debt and money market instrument and its impact on the investors. The Fund will also disclose that the segregation shall be subject to the Trustee approval. Additionally, the said press release will be prominently disclosed on the website of the AMC; and c. ensure that till the time the Trustee approval is received, which in no case shall exceed 1 business day from the day of Credit Event, the subscription and redemption in the scheme will be suspended for processing with respect to creation of units and payment on redemptions. 2) Once the Trustee approval is received by the AMC: <ul style="list-style-type: none"> a. Segregated Portfolio will be effective from the day of Credit Event b. The AMC shall issue a press release immediately with all relevant information pertaining to the Segregated Portfolio. The said information will also be submitted to SEBI. c. An e-mail or SMS will be sent to all unit holders of the concerned scheme. d. The Net Asset Value (NAV) of both Segregated and Main Portfolios will be disclosed from the day of the Credit Event. e. All existing investors in the scheme as on the day of the Credit Event will be allotted equal number of units in the Segregated Portfolio as held in the Main Portfolio. f. No redemption and subscription will be allowed in the Segregated Portfolio. However, upon recovery of any money from Segregated Portfolio, it will be immediately distributed to the investors in proportion to their holding in the Segregated Portfolio. g. The AMC shall enable listing of units of Segregated Portfolio on the recognized stock exchange within 10 working days of creation of Segregated Portfolio and also enable transfer of such units on receipt of valid transfer requests. 3) If the Trustee do not approve the proposal to segregate portfolio, the AMC will issue a press release immediately informing investors of the same. Processing of Subscription and Redemption Proceeds <ul style="list-style-type: none"> 1) All subscription and redemption requests for which NAV of the day of Credit Event or subsequent day is applicable will be processed as under: <ul style="list-style-type: none"> i. Upon trustees' approval to create a Segregated Portfolio - <ul style="list-style-type: none"> • Investors redeeming their units will get redemption proceeds based on the NAV of Main Portfolio and will continue to hold the units of Segregated Portfolio. • Investors subscribing to the scheme will be allotted units only in the Main Portfolio based on its NAV. In case trustees do not approve the proposal of Segregated Portfolio, subscription and redemption applications will be processed based on the NAV of Total Portfolio. Disclosure The AMC shall make necessary disclosures as mandated by SEBI, in statement of account, monthly/ half yearly portfolio statements, KIM, SID, Scheme Advertisements, Scheme Performance data, AMC's website and at other places as may be specified. The information regarding number of Segregated Portfolio(s) created in a scheme shall appear prominently under the name of the scheme at all relevant places such as SID, KIM-cum-Application Form, advertisement, AMC and AMFI websites, etc. The NAV of the Segregated Portfolio shall be declared on daily basis. Further, the investors of the Segregated Portfolio shall be duly informed of the recovery proceedings of the investments of the Segregated Portfolio. Status update may be provided to the investors at the time of recovery and also at the time of writing-off of the segregated securities. Total Expense Ratio (TER) for the Segregated Portfolio <ul style="list-style-type: none"> 1) The AMC will not charge investment and advisory fees on the Segregated Portfolio. However, TER (excluding the investment and advisory fees) can be charged, on a pro-rata basis only upon recovery of the investments in Segregated Portfolio. 2) The TER so levied shall not exceed the simple average of such expenses (excluding the investment and advisory fees) charged on daily basis on the Main Portfolio (in % terms) during the period for which the Segregated Portfolio was in existence. 3) The legal charges related to recovery of the investments of the Segregated Portfolio may be charged to the Segregated Portfolio in proportion to the amount of recovery. However, the same shall be within the maximum TER limit as applicable to the Main Portfolio. The legal charges in excess of the TER limits, if any, shall be borne by the AMC. 4) The costs related to Segregated Portfolio shall in no case be charged to the Main Portfolio. Monitoring by Trustees The Trustee will monitor the compliance of the SEBI Circular in respect of creation of Segregated Portfolio and disclosure in this respect shall be made in Half-Yearly Trustee reports filed with SEBI. In order to avoid mis-use of Segregated Portfolio, Trustees shall have a mechanism in place to negatively impact the performance incentives of fund managers, Chief Investment Officers, etc. involved in the investment process of securities under the Segregated Portfolio, mirroring the existing mechanism for performance incentives of the AMC, including transfer of such impacted amount to the Segregated Portfolio. Risks associated with Segregated Portfolio Liquidity risk - Segregated Portfolio is created to separate debt and money market instruments affected by a Credit Event from the Main Portfolio of the Scheme. The Fund will not permit redemption of the Segregated Portfolio units, but the units will be listed on a recognized stock exchange. The Fund is not assuring any liquidity of such units on the stock exchange. Further, trading price of units on the stock exchange may be significantly lower than the prevailing NAV. Investors can continue to transact (subscribe/redeem) from the Main Portfolio. Credit risk - While the AMC will put in sincere efforts to recover the securities in the Segregated Portfolio and distribute the same to unit holders, it is likely that such securities may not realize any value leading to losses to investors. Illustration of Segregated Portfolio Below mentioned is sample Portfolio of a scheme, net assets of which amount to ₹558.41 lacs. (1) Portfolio Before Downgrade Event (As on 29 June, 2019) <table border="1"> <thead> <tr> <th>Security</th> <th>Rating</th> <th>Type of Security</th> <th>Quantity</th> <th>Price Per Unit (₹)</th> <th>Market Value (₹ in lacs)</th> <th>% of Net Assets</th> </tr> </thead> <tbody> <tr> <td>7.14% A Finance Corporation Ltd</td> <td>AAA</td> <td>NCD</td> <td>50000</td> <td>102,625</td> <td>51,31245</td> <td>9.19%</td> </tr> <tr> <td>7.70 % B Industries Ltd</td> <td>AAA</td> <td>NCD</td> <td>60000</td> <td>98,3588</td> <td>59,01528</td> <td>10.57%</td> </tr> <tr> <td>8.29% C Services Ltd</td> <td>AA+</td> <td>NCD</td> <td>70000</td> <td>98,9125</td> <td>69,23875</td> <td>12.40%</td> </tr> <tr> <td>D Ltd</td> <td>A1+</td> <td>CD</td> <td>30000</td> <td>98,199</td> <td>29,4597</td> <td>5.28%</td> </tr> <tr> <td>7.37% Gol Sep 16 2019</td> <td>Sovereign</td> <td>Gilt</td> <td>50000</td> <td>98,7623</td> <td>49,38115</td> <td>8.84%</td> </tr> <tr> <td>Cash / Cash Equivalents</td> <td></td> <td></td> <td></td> <td>300,00142</td> <td>53.72%</td> <td></td> </tr> <tr> <td></td> <td></td> <td>Net Assets</td> <td></td> <td>558.41</td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td>No. of units (in Lacs)</td> <td></td> <td>10</td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td>NAV (₹ per unit)</td> <td></td> <td>55.8409</td> <td></td> <td></td> </tr> </tbody> </table>	Security	Rating	Type of Security	Quantity	Price Per Unit (₹)	Market Value (₹ in lacs)	% of Net Assets	7.14% A Finance Corporation Ltd	AAA	NCD	50000	102,625	51,31245	9.19%	7.70 % B Industries Ltd	AAA	NCD	60000	98,3588	59,01528	10.57%	8.29% C Services Ltd	AA+	NCD	70000	98,9125	69,23875	12.40%	D Ltd	A1+	CD	30000	98,199	29,4597	5.28%	7.37% Gol Sep 16 2019	Sovereign	Gilt	50000	98,7623	49,38115	8.84%	Cash / Cash Equivalents				300,00142	53.72%				Net Assets		558.41					No. of units (in Lacs)		10					NAV (₹ per unit)		55.8409			
Security	Rating	Type of Security	Quantity	Price Per Unit (₹)	Market Value (₹ in lacs)	% of Net Assets																																																																		
7.14% A Finance Corporation Ltd	AAA	NCD	50000	102,625	51,31245	9.19%																																																																		
7.70 % B Industries Ltd	AAA	NCD	60000	98,3588	59,01528	10.57%																																																																		
8.29% C Services Ltd	AA+	NCD	70000	98,9125	69,23875	12.40%																																																																		
D Ltd	A1+	CD	30000	98,199	29,4597	5.28%																																																																		
7.37% Gol Sep 16 2019	Sovereign	Gilt	50000	98,7623	49,38115	8.84%																																																																		
Cash / Cash Equivalents				300,00142	53.72%																																																																			
		Net Assets		558.41																																																																				
		No. of units (in Lacs)		10																																																																				
		NAV (₹ per unit)		55.8409																																																																				

Sr. No.	Particulars	Existing provisions	Revised provisions					
		(2) Rating downgrade of security						
		Downgrade event date	30-Jun-2019					
		Downgraded security	8.29% C Services Ltd from AA+ to B					
		Valuation marked down by	25%*					
			*Mark down in valuation of downgraded securities shall be based on the haircut matrices specified by Association of Mutual Funds in India (AMFI) which takes into account downgraded rating, sector to which security belongs and secured/unsecured nature of the security.					
			Portfolio after Downgrade (As on 30 June, 2019)					
		Security	Rating	Type of Security	Quantity	Price Per Unit (₹)	Market Value (₹ in lacs)	% of Net Assets
		7.14% A Finance Corporation Ltd	AAA	NCD	50000	102,625	51,31245	9.47%
		7.70 % B Industries Ltd	AAA	NCD	60000	98,3588	59,01528	10.90%
		8.29% C Services Ltd*	B*	NCD	70000	75	52.5	9.69%
		D Ltd	A1+	CD	30000	98,199	29,4597	5.44%
		7.37% Gol Sep 16 2019	Sovereign	Gilt	50000	98,7623	49,38115	9.12%
		Cash / Cash Equivalents				300,00142		55.38%
				Net Assets		541.67		
				No. of units (in Lacs)		10		
				NAV (₹ per unit)		54.1670		
								* Mark down of 25% is on the face value (₹ 100/-) of security on the date of Credit Event. Before marked down, the security was valued at ₹ 98.9125 per unit On 30 June, 2019 which is the date of Credit Event, NCD of C Services Ltd will be segregated into a separate portfolio.
								Main Portfolio (As on 30 June, 2019)
		Security	Rating	Type of Security	Quantity	Price Per Unit (₹)	Market Value (₹ in lacs)	% of Net Assets
		7.14% A Finance Corporation Ltd	AAA	NCD	50000	102,625	51,31245	10.49%
		7.70 % B Industries Ltd	AAA	NCD	60000	98,3588	59,01528	12.06%
		D Ltd	A1+	CD	30000	98,199	29,4597	6.02%
		7.37% Gol Sep 16 2019	Sovereign	Gilt	50000	98,7623	49,38115	10.09%
		Cash / Cash Equivalents				300,00142		61.33%
				Net Assets		489.17		
				No. of units (in Lacs)		10		
				NAV (₹ per unit)		48.9170		
								Segregated Portfolio (As on 30 June, 2019)
		Security	Rating	Type of Security	Quantity	Price Per Unit (₹)	Market Value (₹ in lacs)	% of Net Assets
		8.29% C Services Ltd*	B*	NCD	70000	75	52.5	100.00%
				Net Assets		52.50		
				No. of units (in Lacs)		10		
				NAV (₹ per unit)		5.2500		
								(3) Holding after creation of Segregated Portfolio
		Particulars		Segregated Portfolio		Main Portfolio		Total Value (₹. in lacs)
		No. of units (in Lacs)			10	10		
		NAV (₹ per unit)			5.2500	48.9170		
		Total value			52.50	489.17		541.67

Securities and Exchange Board of India vide its email dated December 21, 2020 has taken note of the aforesaid change in fundamental attributes of the Scheme.

As per Regulation 18(1A) of the SEBI (Mutual Funds) Regulations, 1996, the above proposed changes are construed as changes in the fundamental attributes of the Scheme. Hence, unit holders who do not wish to continue to hold units in view of the proposed changes, have an option to switch their investments held in HMEF to any other schemes of the HSBC Mutual Fund or redeem their investments at prevailing applicable Net Asset Value, without payment of any exit load, if any, by submitting their application at any of the designated Official Points of Acceptance, during a period of 30 days starting from December 29, 2020 to January 27, 2021 (both days inclusive).

Unitholders who have pledged / marked lien on their units will have the option to exit only if they submit a release of their pledges / lien prior to submitting their redemption / switch requests during the exit option period. In case a lien is marked on units held by a unitholder or units have been frozen / locked

Rising price, shortage of steel likely to hamper revival of forging industry

GEETA NAIR
Pune, December 23



FORGING COMPANIES HAVE been hit hard by the rise in steel prices. Asheet Pasricha, director, Association Of Indian Forging Industry (AIFI) and joint MD of Trinity Engineers, said the 30% rise in the price of steel seen from the second quarter this year will hinder the revival of the domestic forging industry.

Around 75% of input for the forging industry is steel and it directly affects the forging industry, he said. "In 40 years I have not seen steel prices go up this much," Pasricha added. With these developments, he does not expect the forging industry to be anywhere close to where it was in 2019. The forging industry largely supplies to the automotive industry. For now, the OEMs in India are compensating for some of the increase in steel prices but this may not go on for long, he said.

Companies that are exporting may not be able to get a price rise at a time when steel prices in US and Europe have gone down, Pasricha said. The auto segment accounts for around 60-65% of the forging industry business and this was the only segment that had seen some revival.

Demand from other segments such as power, aerospace, oil and gas sector has not revived yet.

According to Yash Munot, CEO of Varsha Forgings and V-P of AIFI, another price rise is expected soon. Steel supplies, too, are not in the required quantities and steel companies are demanding advance payment. This is affecting their cash flows, he added.

The premium at which firms are buying steel will not be compensated by OEMs, he said. This premium works out to around 5-7% per tonne. Many OEMs have not given a price rise for a long time and it's going to be difficult for the forging industry as it can't absorb any more price rise, he said.

There are around 378 forging companies in the country with installed capacity of around 47 million tonne and production of 23.50 lakh million tonne in FY20.

MAHA ROAD PROJECT Banks' consortium seeks bids to replace concessionaire

SHRITAMA BOSE
Mumbai, December 23

A CONSORTIUM OF lenders led by Union Bank of India (UBI) on Wednesday sought bids to replace the concessionaire in the four-laning of a road project in Maharashtra.

The current concessionaire is Supreme Manor Wada Bhiwandi Infrastructure, which has defaulted on loans worth ₹164 crore to UBI.

Edelweiss Finance & Investment has been mandated by UBI to act as a process adviser in the substitution of the concessionaire through the Swiss challenge method. According to a National Company Law Tribunal (NCLT) order dated August 11, Supreme Manor was given a joint lenders' forum (JLF) restructuring package.

Nevertheless, its financial position continued to deteriorate and there were irregularities found in the payment mechanism in respect of the recast package. Thereafter, lenders invoked strategic debt restructuring (SDR), with November 24, 2016 as the reference date. The JLF also gave in-principle approval for change of management outside SDR by invocation of



The current concessionaire is Supreme Manor Wada Bhiwandi Infrastructure, which has defaulted on loans worth ₹164 crore to Union Bank of India

to the bid submitted by KTL involving change in ownership into KTL.

In view of the Reserve Bank of India (RBI) circular dated February 12, 2018, the lenders agreed that the bid involving change in ownership could not be considered for implementation as it did not receive a credit opinion of RP4 or better. UBI then issued a recall notice on June 1, 2018, requiring Supreme Manor to make the payment of the loan to the extent of ₹160.81 crore on January 30, 2018.

"The notice reveals that the account has been classified as NPA (non performing asset) as per the prudential norms of RBI guidelines with retrospective effect from 24.11.2016," the order said. It further adds that despite repeated reminders, the borrower failed and neglected to regularise the credit facilities.

Eventually, UBI moved to file an insolvency petition against Supreme Manor. The debtor in turn moved to quash the petition on the grounds that since the circular dated February 12, 2018, had been held ultra vires the provisions of the Banking Regulation Act, all actions taken under it must be declared null.

Firstsource Solutions buys PatientMatters for \$13 million

FE BUREAU
Kolkata, December 23

FIRSTSOURCE SOLUTIONS, a global BPM services provider, has acquired PatientMatters, a Florida-based healthcare revenue cycle management (RCM) solutions provider, for \$13 million in an all-cash deal.

"Firstsource Solutions USA, LLC, USA, a wholly owned subsidiary of MedAssist Holding, LLC, a step-down subsidiary of the company, has entered into membership interest purchase agreement to acquire 100% stake in PatientMatters, LLC, a leading RCM solutions provider with focus on US healthcare providers (hospitals)," the company said in a stock exchange filing on Wednesday.

"The notice reveals that the account has been classified as NPA (non performing asset) as per the prudential norms of RBI guidelines with retrospective effect from 24.11.2016," the order said. It further adds that despite repeated reminders, the borrower failed and neglected to regularise the credit facilities.

Eventually, UBI moved to file an insolvency petition against Supreme Manor. The debtor in turn moved to quash the petition on the grounds that since the circular dated February 12, 2018, had been held ultra vires the provisions of the Banking Regulation Act, all actions taken under it must be declared null.

Insider trading one of key concerns of shareholders: Survey

FE BUREAU
Mumbai, December 23

INSIDER TRADING REMAINS one of the biggest concerns of minority shareholders, shows a survey.

According to the Corporate Governance Survey 2020 conducted by LocalCircles, 82% of the individual shareholders believed that insider trading was prevalent in publicly listed companies in India.

According to the survey, 66% individual shareholders believe insider trading in public companies takes place through friends, family or agents of the beneficiary.

The top three concerns of the individual shareholders of publicly traded companies are accounting for fraud, selling of company assets without the knowledge of shareholders and insider trading, the survey found

believed that independent directors in public-traded Indian companies are not acting to protect the interest of minority shareholders.

The survey report said, "One of the other concerns raised by common shareholders in the public discussions is

The top three concerns of the individual shareholders of publicly traded firms are accounting for fraud, selling of company assets without knowledge of shareholders and insider trading, the survey found

that of the paper directors that is independent directors at publicly traded corporations who exist merely on papers and who get their retainer fee while participating in just a few of the board meetings and many times just skipping them altogether."

If corporate governance of Indian companies improves, it will most definitely attract an increasing number of foreign institutional investors into Indian markets, the survey states.

Bharti Enterprises and Taiwan's Foxconn Technology Group — winning 450 MW and ReNew Power (120 MW).

The hybrid policy was launched in 2018, primarily to overcome the challenges posed by the intermittent nature of wind and solar powerplants. The model envisaged configuring wind turbines and solar systems at same grid connection points for optimal utilisation of power generating and transmission capacities. Similar to the trend noticed in the recent SeCI auctions for standalone solar projects, a large number of winning developers are backed by foreign capital in the latest bidding.

Standalone solar price has fallen to the record-low level of ₹1.99/unit, buoyed by lower interest rates, declining solar panel prices, improved technology and assured purchase of power. Foreign-funded companies, with their eagerness to establish themselves as serious solar players in the Indian market, are leveraging their access to cheaper capital and flexible loan repayment options have been quoting aggressively to win contracts.

The country has set a target to raise the capacity of installed renewable energy generation plants from the current level of 89 GW to 175 GW by the end of 2022. About 35 GW is under various stages of implementation and 30 GW under various stages of bidding. If the 45.7 GW of hydro and 6.8 GW of nuclear capacities are included, the target under the Paris climate change accord of having 40% of installed power generation capacity from non-fossil fuel sources can be achieved by 2022 itself.

IndiGo recovering from Covid carnage, may rehire in next 3 months

InterGlobe's shares rose as much as 4.2% Wednesday.

They've climbed 22% this year, while a Bloomberg gauge of Asia Pacific airlines has dropped 21% and an index of global carriers is down 29%.

Rather than having too many planes on order, IndiGo may have not ordered enough given the huge growth potential for travel in India as the middle class expands and more people start to fly, Dutta said. The company is in early discussions with engine manufacturers for planes due for delivery from 2024.

The chief executive said IndiGo, which in August announced a share sale to bring in as much as ₹4,000 crore (\$540 million), isn't looking to raise more funds. The company's strategy remains focused on reducing costs and rapidly growing its operations, Dutta said.

—BLOOMBERG

From the Front Page

Liquidity crunch: BSNL slips on clearing vendor dues



ONE OF THE vendors told FE that on being asked about the matter, the BSNL management says that the company is trying to secure loans to clear the dues.

In September, BSNL had raised ₹8,500 crore through issuance of sovereign bonds. The funds raised were meant to be utilised for retiring debt and meeting the capex requirements. The state-run company has over ₹20,000 crore debt on its books.

Most of the vendors have

A few months ago, industry body COAI had also written to DoT on behalf of the vendors urging that payments be released.

Nokia had once even warned that it would pull out support for maintaining BSNL's network in the absence of clearance of the dues. Despite the revival package to the tune of around ₹70,000 crore announced in October last year, BSNL continues to face liquidity challenges.

Swaminathan Commission.

In a sign that the government is also equally determined not to budge from its stated position that the laws won't be repealed, Tomar on Wednesday continued his meeting with different groups and one such group claimed to have garnered signatures of 6 lakh farmers supporting the laws. Tomar reiterated his offer of dialogue on the provisions of the three laws.

More than one lakh farmers have been protesting outside Delhi borders since November 26 demanding repeal of the three farm laws, enacted recently to unshackle Indian agriculture from various restrictions.

The Centre last week ruled out the possibility of putting on hold the new farm laws until a proposed committee of independent experts is constituted to facilitate talks with protesting farmers. Expressing the Centre's inability to heed the Supreme Court's (SC) suggestion to "assure that no executive action under the new laws" will be initiated, attorney general KK Venugopal said no farmer will then come for registration. Nevertheless, he said he would seek the Centre's instructions on the matter.

Meanwhile, prime minister Narendra Modi will disburse Rs 18,000 crore to bank accounts of 9 crore farmers as last instalment of PM-Kisan scheme for FY21 on December 25 through direct benefit transfer (DBT). He will also interact with 6 farmers of 6 states who have benefited from Centre's various agricultural schemes. The Centre has so far disbursed ₹96,000 crore to 10.59 crore farmers under PM-Kisan since its launch in 2019.

E-commerce to continue to strengthen its hold in 2021

The winners in the first two rounds were Adani Green (600 MW and 390 MW), SBG CleanTech — a joint venture between Japan's SoftBank Group, India's

NATIONAL FERTILIZERS LIMITED
(A Govt. of India Undertaking)
NANGAL UNIT, NAYA NANGAL – 140128 (PUNJAB)

TENDER NOTICE Date: 22.12.2020
On-line tenders are invited in Two Part Bid System for the following:

Sr. No.	Description	Estimated Value	EMD	Last date & time for on-line bid submissions/opening of Tender
1.	Contract for transportation of Ammonium Nitrate (Melt) Ex-NFL, Nangal (Punjab) to various destinations in the Union of India.	Rs. 10.75 Cr	Rs. 1.00 Lac	11.01.2021 at 03.00 pm 12.01.2021 at 03.00 pm

For any further details visit our website: www.nationalfertilizers.com, <https://nfl.tenders.gov.in>. Vendors are advised to visit our website regularly. Any Amendment/Corrigendum to the above NIT will be displayed only on aforesaid website.
DGM (Materials)

Hero MotoCorp Limited
Regd. Office: The Grand Plaza, Plot No. 2, Nelson Mandela Road, Vasant Kunj - Phase II, New Delhi - 110070
CIN: L35911DL1984PLC017354 | Phone: 011-46044220
Fax: 011-46044399 | E-mail: secretarial@heromotocorp.com
Website: www.hermotocorp.com

PUBLIC NOTICE FOR ISSUE OF DUPLICATE SHARE CERTIFICATES
Members of the general public and existing shareholders of Hero MotoCorp Ltd. ("Company") are hereby informed that the Original Share Certificates, details of which are given hereunder have been reported lost/misplaced/stolen/not received and that pursuant to requests received from concerned shareholders, the Company intends to issue duplicate share certificates in lieu of the said original Share Certificates (Face Value Rs.2/-) in their favour:

Folio No.	Shareholders Name	Face Value	Distinctive Nos.	Certificate No.(s)	No. of Shares
HML0028920	KACHARA BHAI PATEL	Rs.2/-	44582091-44582270	507836	180
HML0134044	YAMINI Y KAPADIA YATIN P KAPADIA	Rs.10/-	15467828-15467877	173184	50

Any person having objections to issue of duplicate Share Certificates, as mentioned hereinabove, may submit the same, in writing, with the Company marked to the 'Secretarial Department' at its Registered Office or send an email at secretarial@heromotocorp.com within 7 days from the date of publication of this Notice. In the meanwhile, members of the public are hereby cautioned against dealing in the above mentioned Share Certificates.

For Hero MotoCorp Ltd., Sd/-
Neerja Sharma
Place : New Delhi
Date : 23/12/2020
Company Secretary & Chief Compliance Officer

KNR Constructions Limited
Regd. Off. KNR House, 3rd & 4th Floors, Plot No. 114, Phase-I,
Kavuri Hills, Hyderabad - 500033
Phone: +91 40 4026 8761 / 62, Fax: +91 40 4026 8760
www.knrci.com; E-mail: investors@knrci.com,
CIN: L74210TG1995PLC130199
NOTICE

Members of the Company are hereby informed that the Company has on 23rd December, 2020 completed the dispatch of Postal Ballot Notice under Sections 108 and 110 of Companies Act 2013, read with Rules 20 and 22 of (Management and Administration) Rules, 2014 along with Postal Ballot Form and prepay envelope to all the Shareholders whose names appear in the Register of Members as on 18th December 2020, for transacting the following items of business by postal ballot which includes voting by electronic means:

1. Increase in Authorised Share Capital and consequent alteration to the Capital Clause of the Memorandum of Association
2. Issue of Bonus Shares
3. Re-appointment of Shri K Narsimha Reddy to the office of Managing Director
4. Re-appointment of Shri K Jalandhar Reddy to the office of Executive Director

The Postal Ballot Notice has also been uploaded on our corporate website, www.knrci.com and on the website of CDSL, www.cdsli.com.

The Members are requested to note that the voting process through Postal Ballot form as well as e-Voting shall commence on Thursday, 24th December 2020 (from 9:00 A.M.) and will remain open upto Friday, 25th January, 2021 (up to 5:00 P.M.). Members holding shares either in physical form or in dematerialized form, and recorded as such in the register of member or in the register of beneficial owners maintained by the depositories, as on the cut-off date i.e., Friday, 18th December, 2020 may cast their vote either through Postal Ballot form or by way of e-Voting on all the items of business as set out in the Notice. The e-Voting facility is available to the Members to cast their vote at the following link: <https://www.evotingindia.com>

The last date for receipt of votes casted through Postal Ballot or e-Voting from the Members indicating their assent or dissent to the proposed resolutions required to be passed under Companies Act 2013 is Friday, 22nd January, 2021 (up to 5:00 P.M.). The Members who have not received the Postal Ballot form may apply to the Company and obtain duplicate thereof.

Mr. Vikas Sirohi, Practicing Company Secretary (ACS: 15116, CP:5246) and Partner M/s. P. S Rao & Associates, Company Secretaries has been appointed as a Scrutinizer for conducting the Postal Ballot process in fair and transparent manner. Members may please return the Postal Ballot form completed in all respects so as to reach the Scrutinizer on Friday, 22nd January, 2021. Any Postal Ballot form received from the members after the closing hours of Friday, 22nd January, 2021 will not be valid and voting, whether by post or electronic means, shall not be allowed beyond the said time & date.

The Scrutinizer will submit his report to the Chairman of the Company after completion of scrutiny of the voting process. The results shall be announced by the Chairman or in his absence by any Director of the Company on Sunday, the 24th January, 2021 at the Registered Office of the Company and will be communicated to BSE Limited ("BSE"), National Stock Exchange of India Limited ("NSE") National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL"). The results, along with the Scrutinizer Report will be placed on the website of the Company, www.knrci.com, on the website of

Centre doing everything to restore grassroots democracy in J&K: Shah

Army chief visits Ladakh for security review

PRESS TRUST OF INDIA
New Delhi, December 23

ARMY CHIEF GENERAL

MM Naravane on Wednesday visited various high-altitude forward areas in eastern Ladakh and reviewed India's overall military preparedness as the tense border standoff with China in the region prolonged for over seven months, the Army and official sources said.

The Army said General Naravane visited the forward areas including Rechin La and undertook a first-hand assessment of the situation along the Line of Actual Control (LAC) in Ladakh.

Nearly 50,000 troops of the Indian Army are deployed in a high state of combat readiness in various mountainous locations in

eastern Ladakh in sub-zero temperatures. China has also deployed an equal number of troops, according to officials.

Gen PGK Menon, the commander of the Leh-based 14 Corps, popularly known as 'Fire and Fury' Corps, briefed the Army chief on various aspects of the situation in eastern Ladakh.

Sources said Gen Naravane reached Ladakh at

8:30 am on a day-long visit with an aim to review the ground situation in the region that is experiencing harsh winter.

General MM Naravane #COAS visited forward areas of #FireandFury Corps including Rechin La and undertook a first-hand assessment of the situation along the LAC. He was briefed by #GOC #FireandFury Corps and other local commanders on the opera-

tional preparedness of our forces,' the Army tweeted.

The Army said Gen Naravane interacted with the troops deployed in forward areas and exhorted them to continue working with the same "zeal and enthusiasm".

He also distributed sweets and cakes ahead of Christmas.



STATE BANK OF INDIA

Stressed Assets Recovery Branch, 2nd Floor,

Ajeet Complex, Saharanpur Road, Dehradun - 248001

Corrigendum

Notice is hereby given by State Bank of India to Public in general that 'Sale Notice' dated 08.12.2020, published in **Financial Express & Jansatta** on dated 09.12.2020, for sale of property mortgaged of (Borrower "M/s. Kohinoor Industries"), please read the last date & time of submission of EMD & Documents at Branch is 28.12.2020 up to 5.00 pm instead of date 26.12.2020 up to 5.00 pm.

Other details/ conditions are same.

Date : 23.12.2020

Authorised Officer

CENTRAL WAREHOUSING CORPORATION (A Govt. of India Undertaking)			
Corporate Office: 4/1, Siri Institutional Area, August Kranti Marg, Hauz Khas, New Delhi-110016			
WAREHOUSING FOR EVERYONE			
No: CWC/CO-ENGG./PRESS NOTE/2020-21/	Dt.23.12.2020		
CWC invites online tender from the contractors for the following work:-			
Sr. No.	Name of Work	Estimated Cost (In Lakhs)	Last date of online Submission & Opening of Tender
1.	Upgradation of internal roads at CW, BD, Bahaneri, Muzaffarnagar (UP).	473.06	19.01.2021
Detailed Tender Notice along with conditions of contract and Notice Inviting E-Tender may be seen and downloaded from the CWC website www.cewacor.co.in or e-tender website cwcprocure.com or CPP Portal: http://eprocure.gov.in/epublish/app . Further Corrigendum/Addendum to this Tender, if any, will be published on the above mentioned websites only. Newspaper press advertisement shall not be issued for the same.			
CHIEF ENGINEER(I/c)			

...पंजाब नैशनल बैंक punjab national bank ...the name you can BANK upon!

Zonal Office: Raj Tower, Shivaji Nagar, Delhi Road, Saharanpur

SYMBOLIC POSSESSION NOTICE (For Immovable property)

Whereas
The undersigned being the Authorised Officer of the **Punjab National Bank, B/o: New Awas Vikas Saharanpur** under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 and in exercise of Powers conferred under Section 13 read with Rule 3 of the Security Interest (Enforcement) Rules, 2002, issued a demand notice dated 02.04.2016 calling upon the Borrower Shri Ms Neha Rana D/o Sh. Satender Rana & Sh. Satender Rana S/o Sh. Makhtool Singh, R/o- 2/2302, DSO Compound, Hakikat Nagar, Saharanpur-247001 to repay the amount mentioned in the notice being Rs. 5,57,614/- (Rupees Five Lakh Fifty Seven Thousand Six Hundred Forty Only) + Interest + Other Expenses Until Payment In Full within 60 days from the date of notice/date of receipt of the said notice.

The borrower having failed to repay the amount, notice is hereby given to the borrower and the public in general that the undersigned has taken Symbolic Possession of the property described herein below in exercise of powers conferred on him under sub-section (4) of section 13 of Act read with rule 8 of the Security Interest Enforcement) Rules, 2002 on this the 19.12.2020

The borrower's/guarantor's/mortgagor's attention is invited to provisions of sub-section (8) of section 13 of the Act in respect of time available to redeem the secured assets

The borrower in particular and the public in general is hereby cautioned not to deal with the property and any dealings with the property will be subject to the charge of the Punjab National Bank for an amount of Rs. 5,57,614/- (Rupees Five Lakh Fifty Seven Thousand Six Hundred Forty Only) + Interest + Other Expenses Until Payment In Full and interest thereon.

Description of immovable property

All Construction And Land Beneath The Same, One Residential House Measuring 80 Sq Yards Bearing M.no. 2/2302, Situated in DSO Compound, Hakikat Nagar, Saharanpur In the name of Smt. Kiran Rana W/o Sh. Satender Rana

Bounded As Under: East: Rasta Gallery, Thereafter House Of Sh. Raj Singh Advocate, West: House Owned By Dr. Ramesh Chand Bajaj, North: Pulin Passage, South: House Owned By Sh. Vikram Singh

Dated: 23.12.2020 Authorised Officer

Name(s) of Applicant
1. Amit Khamta (Designated Partner)
2. Deepika Khanna (Designated Partner)

Dated this : 23.12.2020

Authorised Officer

Company Secretary

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.

Notice is hereby given that the following share Certificate(s) has / have been reported as lost / misplaced and the holder(s) of the Share Certificate(s) has / have applied to the Company for the issue of Duplicate Share Certificate(s).-
No. - 3158, 3159, 3160 Name:-
Cert No.- Dist Nos:-
Shares:- 93100

Any person(s) who has/have any claim(s) in respect of the said Share Certificate(s) should lodge such claim(s) with the Company at the Regd Office: 17/745, Alur Road, Adoni-513031, Kurnool Dist, A.P. India Of Roopa Industries Ltd Within 15 days of the publication of this notice after which no claim(s) will be entertained and the Company will proceed to issue duplicate share certificates.



BUSINESSES OFFER

Horizon Supports For Take over Merger of Running Industrial Units. Also Deals in Factory Shed, Industrial Land, MIDC Land , Warehouse Sale Purchase Rent. (In Maharashtra) Contact Vasu Patel 9657141085 0050173043-1

NAME CHANGE

I, Monika Bhasin d/o Rajinder Kumar Bhasin w/o Amit Khurana r/o House number-2461, Urban Estate, Phase-2, Patiala, Punjab-147001 have changed my name to MONIKA KHURANA. 0040558479-1

"IMPORTANT"

Whilst care is taken prior to acceptance of advertising copy, it is not possible to verify its contents. The Indian Express (P) Limited cannot be held responsible for such contents, nor for any loss or damage incurred as a result of transactions with companies, associations or individuals advertising in its newspapers or publications. We therefore recommend that readers make necessary inquiries before sending any monies or entering into any agreements with advertisers or otherwise acting on an advertisement in any manner whatsoever.

Call : 0120-6651214

**ZOSARB, LUCKNOW**

1st Floor, V-23, Vibhuti Khand, Gomti Nagar,
Lucknow-226010, Ph. 0522-6677739/634/638, Mob: 8090002389
Email: armluc@bankofbaroda.co.in

Sale notice for sale of immovable properties "APPENDIX- IV-A [See proviso to Rule 6(2) & 8(6)]
E-Auction Sale Notice for Sale of Immovable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso of Rule 6(2) & Rule 8 (6) of the Security Interest (Enforcement) Rules, 2002
Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described immovable property mortgaged/charged to the Secured Creditor, possession of which has been taken by the Authorised Officer of **Bank of Baroda**, Secured Creditor, will be sold on "As is where is", "As is what is", and "Whatever there is" basis for recovery of below mentioned account/s. The details of Borrower/s/Guarantor/s/Secured Assets/s/Dues/Reserve Price/E-Auction date & time, EMD and Bid increase Amount are mentioned below:

Date of Auction: 20.01.2021

Last Date of EMD Submission: 19.01.2021 upto 4.00 PM

Sl.	Name & Address of the borrower/ Guarantors/Total dues/Date of Demand & Possession	Description of the Immovable Property with known encumbrances, if any	Total Dues	Date & Time of E-Auction	Reserve Price/EMD/ Bid increase Amount	Status of Possession (Constructive Physical)	Property Inspection date & Time
1.	M/s Yaduver Food Product Pvt. Ltd. Add: F8 & 9, Tikariya Industrial Area, Post - Gauriganj, Distt. Amethi. Directors: (1) Mr. Kamta Prasad Singhal S/o Gauri Shankar Agarwal (2) Mrs. Asha Singhal W/o Mr. Kamta Prasad Singhal Both R/o Old Bus Stop Post-Gauriganj, Distt. Amethi. Guarantors: (1) Mr. Mukesh Agarwal S/o Mr. Gauri Shankar Agarwal R/o Old Bus Stop Katrai Ganj, Post - Gauriganj, Distt. Amethi. (2) Mr. Badri Prasad Jaiswal S/o Mr. Ganesh Prasad Jaiswal R/o Vill-Ateha, Post-Lalganj, Distt. Pratapgarh. Demand Notice: 26.11.2015. Possession Notice: 10.02.2016. Amount of Debt: Rs. 5,83,63,463.00 + Interest & other charges	(1) E/M of Leasehold Factory Land & Building Area-3464.46 Sq. meter situated at Plot No-F-8 & F-9, Tikaria Industrial Area, Vill-Belkhouri, Post-Gauriganj, Dist-Amethi. Owner: M/S Yaduver Food Products Pvt Ltd. Boundary: East-Plot no: F-7, West-Plot no: F-10. North-Road to Vill Belkhouri South-UPSIDC Plot (2) E/M of Property Plot No.560 Ka. Area-840 sq. mtr situated at Vill-Dulapur Khurd, Parg-Amethi, Tah-Gauriganj, Dist-Amethi. Owner: Mr. Mukesh Kumar Agarwal S/o Mr. Gauri Shankar Agarwal. Boundary: East-Khet of Chela Gupta, West-Road (Gauriganj to Musafirkhana), North- Plot of Rajputi, South-Plot of Mukesh Agrawal. (3) E/M of Property Plot No.561, Area-1000 Sq.mtr. situated at Vill-Dulapur Khurd, Parg-Amethi, Tah-Gauriganj, Dist-Amethi. Owner: Mr. Mukesh Kumar Agarwal S/o Mr. Gauri Shankar Agarwal. Boundary: East-Khet of Chela Gupta, West-Road (Gauriganj to Musafirkhana), North- Plot of Ram Samujh South-Chak Road. (4) E/M of Property Gata No.551, Area-209.10 sq.mtr situated at Vill-Katalaganj, Parg-Amethi, Tah-Gauriganj, Dist-Amethi. Owner: Mr. Mukesh Kumar Agarwal S/o Mr. Gauri Shankar Agarwal. Boundary: East-Railway Station Road Gauganji, West-Rest Land of Seller North- Raebareli to Amethi Road. South-House/Land of Dinesh & Others. (5) Plant & Machinery	Rs. 5,83,63,463.00 + Interest & other charges	20.01.2021 01:00 PM to 03:00 PM	Rs. 68,82,641/- (RP) Rs. 6,88,264/- (EMD) Rs. 10,000/- (Bid Increase Amount)	Constructive	18.01.2021 between 01:00 PM to 4:00 PM
					Rs. 11,42,400/- (RP) Rs. 1,14,240/- (EMD) Rs. 10,000/- (Bid Increase Amount)		
					Rs. 13,60,000/- (RP) Rs. 1,36,000/- (EMD) Rs. 10,000/- (Bid Increase Amount)		
					Rs. 25,71,930/- (RP) Rs. 2,57,193/- (EMD) Rs. 10,000/- (Bid Increase Amount)		
					Rs. 1,05,30,000/- (RP) Rs. 10,53,000/- (EMD) Rs. 10,000/- (Bid Increase Amount)		

For detailed terms and conditions of the sale, please refer to the link provided in Bank of Baroda secured website i.e. <https://www.bankofbaroda.in/e-auction.htm> & <https://ibapi.in>. Also, prospective bidders may contact the authorised officer on Phone No. 0522-6677739/634/638, Mob: 8090002389

Date: 24.12.2020; Place Lucknow

Authorised officer, Bank of Baroda

HERO FINCORP LIMITED

Regd. Office: 34, Community Centre, Basant Lok, Vasant Vihar, New Delhi-110057

POSSESSION NOTICE

[Appendix IV] Rule 8(1)

Whereas the Authorized officer of Hero FinCorp Limited (HFCL), a Non-Banking Financial Company, under the provisions of the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (54 OF 2002) (hereinafter referred to as "Act") and in exercise of the powers conferred under Section 13(2) of the Act read with Rule 3 of the Security Interest (Enforcement) Rule, 2002 issued a Demand Notice dated 27.01.2020 calling upon:

1. **M/s We Care Fitness (Borrower/Mortgagor),** Having its Office at D-216/3-4, Ground Floor, Central Block, Opposite J and K pocket, Dilshad Garden, Jhilmil, Delhi - 110095.
2. **Mr. Raj Rani Singh (Co-borrower),** R/o D-216/3-4, Ground Floor, Central Block, Opposite J and K pocket, Dilshad Garden, Jhilmil, Delhi - 110095.
3. **Mr. Rohit Chahukya (Co-borrower),** R/o D-216/3-4, Ground Floor, Central Block, Opposite J and K pocket, Dilshad Garden, Jhilmil, Delhi - 110095

to repay the amount mentioned in the notice **Rs.1,82,06,041.56/- (Rupees One Crore Eighty Two Lakhs Six Thousand Forty One and Fifty Six Paise Only)** as on 13.01.2020 along with the applicable interest and other charges within Sixty (60) days from the date of receipt of the said notice.

The Borrower having failed to repay the amount, Notice is hereby given to the Borrower and the public in general that the undersigned has taken possession of the properties described herein below in exercise of powers conferred on him under sub-section (4) of section 13 of Act read with Rule 8 of the Security Interest (Enforcement) Rules, 2002 on 18th day of December, 2020.

The Borrower in particular and the public in general is hereby cautioned not to deal with the properties and any dealings with the properties will be subject to the charge of HFCL for amount of **Rs.1,82,06,041.56/- (Rupees One Crore Eighty Two Lakhs Six Thousand Forty One and Fifty Six Paise Only)** as on 13.01.2020 along with the applicable interest and other charges within Sixty (60) days from the date of receipt of the said notice.

The attention of the Borrower is invited to provisions of sub-section (8) of section 13 of the Act, in respect of time available, to redeem the secured asset.

DESCRIPTION OF IMMOVABLE PROPERTIES/SECURED ASSETS IS AS UNDER:

GROUND FLOOR AND THIRD FLOOR (FRONT SIDE) BUILT ON PROPERTY BEARING PLOT NO. D-216/3, IN CENTRAL BLOCK AREA NO.3, AREA MEASURING 250 SQ. YDS., SITUATED IN CENTRAL BLOCK, IN THE REVENUE ESTATE VILLAGE JHILMIL TAHIRPUR, DILSHAD GARDEN, DELHI.

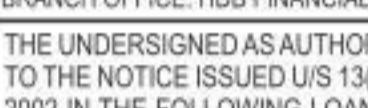
Place: New Delhi Authorised Officer

Hero FinCorp Limited

Date: 18.12.2020

CIN : U74899DL1991PLC046774 | Tel: 011-49487150 | Fax: 011-49487197

Email: legal@herofincorp.com | website: www.herofincorp.com

**HDB FINANCIAL SERVICES LIMITED**

Registered Office: Radhika, 2nd Floor, Law Garden Road, Navrangpura, Ahmedabad-380009

BRANCH OFFICE: HDB FINANCIAL SERVICES LIMITED, Khasra No. 47, Opposite Dussehra Ground, Budela, Near Oxford School, Vikaspuri, New Delhi-110018

THE UNDERSIGNED AS AUTHORIZED OFFICER OF HDB FINANCIAL SERVICES LIMITED HAS TAKEN OVER POSSESSION OF THE FOLLOWING PROPERTY PURSUANT TO THE NOTICE ISSUED US 13(2) OF THE SECURITISATION AND RECONSTRUCTION OF THE FINANCIAL ASSETS AND ENFORCEMENT OF SECURITY INTEREST ACT 2002 IN THE FOLLOWING LOAN ACCOUNTS WITH A RIGHT TO SELL THE SAME ON "AS IS WHERE IS BASIS" AND "AS IS WHAT IS BASIS" FOR REALIZATION OF COMPANY'S DUES.

1. **BORROWER/S & GUARANTOR/S NAME & ADDRESS 2. TOTAL DUE+ INTEREST FROM**

Kulip Singh H No. D-31, Sector 61, Noida- 201301 Also At : Shop No.112, (First Floor), S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 ALSO At : Shop No.111, First Floor, S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 ALSO At : Shop No.112, (First Floor), S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 ALSO At : Shop No.111, First Floor, S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 ALSO At : Shop No.111, First Floor, S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 Admeasuring 621sq.ft.

Property No 1 All that piece and parcel of Shop No.112, (First Floor), without roof rights in S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 Admeasuring 621sq.ft.

Second Property 2 All that piece and parcel of Shop No. 111,(First Floor), without roof rights in S.G.S.Bala Tower, Plot No.109 Off. Comm/ Sector-3, Vasundhara, Ghaziabad - 201010 admeasuring 410sq.ft.

All that part and parcel of the property bearing Plot No. -B-21-22, Sector-16, Near Sector-16, Metro Station, Noida-201301 admeasuring 10953 Sq. Ft. And recorded in the name of R.D. Fireline Private Limited, Bounded by North-Road, South-Plot No. 20, East- Road 50 Ft., West-Kotak Bank.

1) E-AUCTION DATE: 12.01.2021 - 10:30 AM TO 11:00 AM WITH UNLIMITED EXTENSION OF 5 MINUTES

10.30 AM TO 11:30 AM WITH FURTHER EXTENSION OF 5 MINUTES

2) LAST DATE OF SUBMISSION OF EMD WITH KYC 07.01.2021 -- TILL 5 PM

3) DATE OF INSPECTION: BETWEEN 05.01.2021 - 1:00 PM TO 2:00 PM IST

1) E-AUCTION DATE: 12.01.2021 - 10:30 AM TO 11:00 AM WITH UNLIMITED EXTENSION OF 5 MINUTES

Rs. 10,17,00,000/- (Rupees Ten Crore Seventeen Lakh Only)

EMD Amount(IN INR): Rs. 1,01,70,000/- (Rupees Four Lacs Ninety Five Thousand Only)

2) LAST DATE OF SUBMISSION OF EMD WITH KYC 07.01.2021 -- TILL 5 PM

3) DATE OF INSPECTION: BETWEEN 05.01.2021 - 1:00 PM TO 2:00 PM IST

RESERVE PRICE: (IN INR) Rs. 10,17,00,000/- (Rupees Ten Crore Seventeen Lakh Only)

EMD Amount(IN INR): Rs. 1,01,70,000/- (Rupees One Crore One Lakh Seventy Thousand Only)

1) E-AUCTION DATE: 12.01.2021 - 10:30 AM TO 11:00 AM WITH UNLIMITED EXTENSION OF 5 MINUTES

10.30 AM TO 11:30 AM WITH FURTHER EXTENSION OF 5 MINUTES

2) LAST DATE OF SUBMISSION OF EMD WITH KYC 07.01.2021 -- TILL 5 PM

3) DATE OF INSPECTION: BETWEEN 05.01.2021 - 1:00 PM TO 2:00 PM IST

RESERVE PRICE: (IN INR) Rs. 10,17,00,000/- (Rupees Ten Crore Seventeen Lakh Only)

EMD Amount(IN INR): Rs. 1,01,70,000/- (Rupees One Crore One Lakh Seventy Thousand Only)

1) E-AUCTION DATE: 12.01.2021 - 10:30 AM TO 11:00 AM WITH UNLIMITED EXTENSION OF 5 MINUTES

10.30 AM TO 11:30 AM WITH FURTHER EXTENSION OF 5 MINUTES

2) LAST DATE OF SUBMISSION OF EMD WITH KYC 07.01.2021 -- TILL 5 PM

3) DATE OF INSPECTION: BETWEEN 05.01.2021 - 1:00 PM TO 2:00 PM IST

RESERVE PRICE: (IN INR) Rs. 10,17,00,000/- (Rupees Ten Crore Seventeen Lakh Only)

EMD Amount(IN INR): Rs. 1,01,70,000/- (Rupees One Crore One Lakh Seventy Thousand Only)

1) E-AUCTION DATE: 12.01.2021 - 10:30 AM TO 11:00 AM WITH UNLIMITED EXTENSION OF 5 MINUTES

10.30 AM TO 11:30 AM WITH FURTHER EXTENSION OF 5 MINUTES

2) LAST DATE OF SUBMISSION OF EMD WITH KYC 07.01.2021 -- TILL 5 PM

3) DATE OF INSPECTION: BETWEEN 05.01.2021 - 1:00 PM TO 2:00 PM IST

RESERVE PRICE: (IN INR) Rs.

BIDEN ON IMMIGRATION**'It will take months to reverse Trump policies'**

ALEXANDRA JAFFE
Wilmington, Dec 23

PRESIDENT-ELECT JOE Biden says it will take months to roll back some of President Donald Trump's actions on immigration, offering a slower timeline than he promised on the campaign trail and one that may reflect advocates pushing for speedy action on the issue.

His Tuesday comments echo those made by two of his top foreign policy advisers in an interview with Spanish wire service EFE on Monday, hitting the brakes on rolling back Trump's restrictive asylum policies.

Susan Rice, Biden's incoming domestic policy adviser, and Jake Sullivan, his pick for national security adviser, as well as Biden himself, warned that moving too quickly could create a new crisis at the border.

Speaking to reporters in Wilmington, Delaware on Wednesday, Biden said he's already started discussing the issues with the Mexican president and "our friends in Latin



President-elect Joe Biden pauses as he leaves to listen to a reporter's shouted question at The Queen Theater in Wilmington, Delaware, on Tuesday

PHOTO: AP

America" and that "the timeline is to do it so that we in fact make it better not worse." "The last thing we need is to say we're going to stop immediately, the access to asylum, the way it's being run now, and then end up with 2 million people on our border," Biden said.

He noted that more funding is needed for more asylum judges to process claims, and promised that while he will work to loosen Trump's asylum restrictions, "it's going to take probably the next six months to put that in place." His comments come as interceptions along the border have increased in recent months.

According to data from Customs and Border Patrol, detentions in October increased by 30% from September, and remained at that rate in November. Some experts predict the surge could increase in the early months of Biden's presidency, as a response to the damage wrought by the two hurricanes that have pummeled Central America and the economic fall-

out from the pandemic, as well as expectations of a more humane approach to immigration from the Biden administration.

Sullivan and Rice both said in their interview with EFE that Biden will take executive action where possible to address issues with the immigration system, and emphasized plans to provide humanitarian aid and help bolster Latin American econo-

mies to try to address the root cause of the influx of immigrants to the US.

Biden "will work to promptly undo" Trump's deals with Guatemala, Honduras and El Salvador that let the US transfer asylum seekers to those countries, and will "follow through" on his commitment to end a Trump-era program that returns undocumented border

crossers to Mexico to await their legal proceedings, Sullivan said.

On his campaign website, Biden promised to end the agreement with Mexico, known as the Migrant Protection Protocols, within the first 100 days of his presidency.

But Sullivan emphasised that many of those reforms will take time. He cautioned that "increasing processing capacity and changing policy at the border will take time," and warned those considering fleeing for the US to wait, predicting it will take "months" for the Biden Administration to fully implement their plans with respect to Latin America.

"Given the pandemic and the large number of migrants already waiting in northern Mexico, now is not the time to undertake the dangerous trip to the United States," he said. "It will take months until we are able to fully implement our plans." Rice said that "processing capacity at the border is not like a light that you can just switch on and off."

"Our priority is to reopen

asylum processing at the border consistent with the capacity to do so safely and to protect public health, especially in the context of Covid-19. This effort will begin immediately but it will take months to develop the capacity that we will need to reopen fully," she said.

But Michelle Heisler, medical director of Physicians for Human Rights, expressed concerns about the pace of change during a conference call with reporters Tuesday and said there should be no "public-health rationale" to maintain extraordinary powers to immediately expel people from the United States without an opportunity to seek asylum.

Rice was noncommittal about when Biden would withdraw that authority, which Trump introduced in March on grounds that it would contain the coronavirus even though reporting by *The Associated Press* and others has found that government scientists saw no evidence for it.

—AP

White supremacists plotted attack on US power grid, says FBI

ASSOCIATED PRESS
Minneapolis, December 23

WHITE SUPREMacists plotted to attack power stations in the southeastern US, and an Ohio teenager who allegedly shared the plan said he wanted the group to be "operational" on a fast-tracked timeline if President Donald Trump were to lose his re-election bid.

ing to the affidavit. An informant told investigators that the teen "definitely wanted to be operational for violence, but also activism."

The Ohio teen, who was 17 at the time, also shared plans with a smaller group about a plot to create a power outage by shooting rifle rounds into power stations in the southeastern US. The teen called the plot "Light's Out" and there were plans to carry it out in the summer of 2021, the affidavit states.

An Ohio teenager who allegedly shared the plan said he wanted the group to be "operational" on a fast-tracked timeline if President Trump were to lose his re-election bid

One group member, a Texas native who was a Purdue University student at the time, allegedly sent the informant a text saying "leaving the power off would wake people up to the harsh reality of life by wreaking havoc across the nation." The affidavit identifies three people by name and references others who were allegedly communicating with or part of the group.

The Associated Press is not naming any of the individuals because charges have not been publicly filed.

None of the three men immediately replied to emails, texts or voicemails left Tuesday seeking comment. The father of one of the men had no comment.

Google's new review procedure asks that researchers consult with legal, policy and public relations teams before pursuing topics such as face and sentiment analysis and categorisations of race, gender or political affiliation, according to internal webpages explaining the policy.

"Advances in technology and the growing complexity of our external environment are increasingly leading to situations where seemingly inoffensive projects raise ethical, reputational, regulatory or legal

issues," one of the pages for research staff stated. Reuters could not determine the date of the post, though three current employees said the policy began in June.

Google declined to comment for this story.

The "sensitive topics" process adds a round of scrutiny to Google's standard review of papers for pitfalls such as disclosing of trade secrets, eight current and former employees said.

For some projects, Google

longed industry disruption could cause shortages and complicate the global economic recovery.

Thompson, founder of Washington-based Pluggable Technologies, sells work-from-home staples like laptop docking stations. He diversified sourcing to be less reliant on a single country

for manufacturing and less exposed to US tariffs on Chinese goods.

Things did not go as planned and now, like many other importers, he is concerned about keeping enough product in stock. "We've moved production out of China and moved ourselves right into a disadvantage," said Thompson.

His new factory in Thailand was first to suffer delays of about four weeks, in part because shipping companies routed empty containers to the top priority US-China trade lane.

A pandemic dilemma over holiday rights for elders

ASSOCIATED PRESS
Paris, December 23

NOT ONCE IN the long months since the pandemic struck has 74-year-old Jean-Francois been able to leave his nursing home in eastern France to visit his daughter or sister.

In fact, the retired metal worker thinks it's been two months since he last stuck his nose outside at all, as nursing homes across France shielded their vulnerable residents from another nationwide surge of virus infections and deaths.

Yet freedom now beckons.

Until Jan. 3, France is springing nursing home residents for the holidays. The aim is to alleviate some of the mental suffering and solitude of the pandemic by allowing multi-generation family reunions, which have been off-limits during repeated lockdowns for fear of relatives infecting each other.

And so a year full of sorrows and privations is ending with nursing home residents and their families facing the agonizing dilemma of whether a few days, or hours, of communal Christmas and New Year's cheer are worth risking lives for. As well as trips out of the nursing

**20 yrs ago Nissan squeezed suppliers, now it needs their help**

WHEN CARLOS GHOSN arrived at Nissan in 1999, suppliers took the brunt of cost-cutting that helped revive the automaker. Two decades later, his successors are trying for another turnaround without the ability to pressure parts makers.

Nissan Motor Corp., like rivals, has been hit as the pandemic sapped global demand. But Japan's No. 3 automaker has another problem: an ageing line-up of step with changing tastes, including growing appetite for sport utility vehicles in the United States and luxury brands in China.

Ghosn's relentless pursuit of chasing volume resulted in a focus on price and incentives, rather than new designs. Under Ghosn, Nissan halved its suppliers to 600 firms. Those that remained had to lower costs, but benefited from more orders as Nissan's global market share went from 4.9% to 6.6%.

Ghosn, who also ran alliance partner Renault SA, was arrested in Japan two years ago on charges of financial wrongdoing, which he has denied. He has since fled to Lebanon.

—REUTERS

homes, the three-week window of relaxed rules also allows visits to homes that have COVID infections and to residents who are infected. Visits were previously allowed only in homes with no infections.

On the other hand, even without the pandemic, this might be the last chance for many elderly people to celebrate Christmas in my room is a big thing."

"Family is sacred," he said in a phone interview. "But to then spend a week in total confinement in my room is a big thing."

Jean-Francois' daughter wants him to join them around the Christmas tree. But he would rather stay put, as the risk of infection unnerves him.

"I'm very scared," he said. The year-end gift of freedom also comes with strings attached: Residents face a government-mandated week of solitary confinement in their rooms when they return.

Jean-Francois doesn't relish that prospect. But he is also mindful of not hurting his daughter's feelings, which is why he didn't want to be identified by his full name in explaining his preference to spend the holidays apart.

"Family is sacred," he said in a phone interview. "But to then spend a week in total confinement in my room is a big thing."

Jean-Francois' daughter wants him to join them around the Christmas tree.

But he would rather stay put, as the risk of infection unnerves him.

"I'm very scared," he said.

The year-end gift of freedom also comes with strings attached: Residents face a government-mandated week of solitary confinement in their rooms when they return.

—REUTERS

China loses patience with Jack Ma, its loudest billionaire

BLOOMBERG
December 23

WHEN JACK MA took to a Shanghai conference stage in October, China's most famous entrepreneur was on the brink of pulling off an unprecedented \$35 billion initial public offering for the finance juggernaut he co-founded two decades earlier. Ant Group's listing would value the company at more than \$300 billion and swell Ma's own fortune beyond its already blistering \$61 billion, cementing his position as the nation's richest man.



Since September, Chinese govt has launched a coordinated regulatory crackdown, which in November scuttled the Ant public offering

ber, with his empire under regulatory scrutiny, the man most closely identified with the meteoric rise of China was advised by the government to stay in the country, according to a person familiar with the matter.

While his wealth and influence are being curbed, Ma isn't on the verge of a personal downfall, say those familiar with the situation, who requested anonymity to discuss sensitive matters, as did other officials and executives with whom *Bloomberg News* spoke for this story. Instead, his public rebuke is a warning that Beijing has lost patience with the outsize power of its technology moguls, being perceived as a threat to the political and financial stability President Xi Jinping prizes most.

Once hailed as drivers of economic prosperity and symbols of the country's technological prowess, the empires built by Ma, Tencent Holdings' chairman, "Pony" Ma Huateng, and other tycoons are now suspect after amassing hundreds of millions of users.

Production and delivery challenges set up turbulent year of the vaccine

AS 2020 CLOSES, regulatory approval of COVID-19 vaccines has raised hopes the world can defeat the pandemic next year. But production and delivery challenges suggest beating the disease will be a marathon whose finish line is still faraway.

Europe on Monday followed Britain and the US in giving a green light to a COVID-19 vaccine from Pfizer and its partner BioNTech which, like a similar shot from Moderna that has US emergency approval, demonstrated 95% efficacy in large trials.

Tensions between Google and some of its staff broke after the abrupt exit of scientist Timnit Gebru.

Meanwhile, the flamboyant Ma has all but vanished from public view. As of early December,

then we're getting into a serious problem of censorship," Mitchell said.

Google states on its public-facing website that its scientists have "substantial" freedom.

Tensions between Google and some of its staff broke into view this month after the abrupt exit of scientist Timnit Gebru, who led a 12-person team with Mitchell focused on ethics in artificial intelligence software (AI).

then we're getting into a serious problem of censorship," Mitchell said.

Google states on its public-facing website that its scientists have "substantial" freedom.

Tensions between Google and some of its staff broke into view this month after the abrupt exit of scientist Timnit Gebru, who led a 12-person team with Mitchell focused on ethics in artificial intelligence software (AI).

—REUTERS

NORTHERN RAILWAY TENDER NOTICE NO 44/2020-2021**Invitation of Tenders through E-Procurement system**

Principal Chief Materials Manager, Northern Railway, New Delhi-110001, for and on behalf of the President of India, invites e-tenders through e-procurement system for supply of the following items:-

S.No.	Tender No.	Brief Description	Qty	Closing Date
01	08191504C	RELAY NON AC IMMUNE PLUG IN TYPE STYLE	1860 NOS	25.01.2021
02	19200613	SET OF CYLINDRICAL ROLLER BEARING	48 SET	25.01.2021
03	19210991	METALIZED CARBON STRIPS SUITABLE FOR HIGH REACH PANTOGRAPHS	320 NOS	25.01.2021

Note:- 1. Vendors may visit the IREPS website i.e. www.ireps.gov.in for details.

2. No Manual offer will be entertained.

2865/20 SERVING CUSTOMERS WITH A SMILE

Staff Training Centre, Behind Neelam Cinema, Nehru Ground, NIT Faridabad-121001, Ph. 0129-2414206, email: icentre@pnbc.co.in

TENDER NOTICE (Catering Services)

Punjab National Bank, Staff Training Centre, Faridabad, invites online bids for Catering Services from reputed Catering Contractors, having main office in India.

Necessary tender documents may be downloaded from our bank's e-procurement website <https://etender.pnbc.net.in> or <https://pnbindia.in/Tender.aspx>. Bidders have to pay a tender document fee of ₹1000/- plus GST (Non-Refundable) in form of DD in favour of Punjab National Bank payable at Faridabad/Delhi at the time of submission of the bid.

Last date of downloading the tender document is 14.01.2021 up to 15.00 hrs.

Last Date & time for submission/ acceptance of queries - 29.12.2020 till 14.00 hrs.

Date & venue/ Time of pre bid meeting: 29.12.2020 at 15.30 hrs

Place: Punjab National Bank

Staff Training Centre, 4th Floor,

Behind Neelam Cinema, Nehru Ground,

NIT Faridabad-121001, HARYANA

Writing the Growth Story of UP... Way Forward to Becoming a \$1 Trillion Economy

In his over three-and-a-half-years tenure as Chief Minister of UP, Yogi Adityanath and his government have successfully implemented comprehensive measures to ensure all-round development across all sections of society, with an aim to project UP as the shining example of new age development and to achieve its dream target of becoming a \$1 trillion economy by 2025.

The State Government firmly believes that UP has a rich cultural heritage to showcase when it comes to tourism. The state also considers tourism as a major shot in the arm to make the state realise its dream of becoming a \$1 trillion economy by 2025.

Boosting Infrastructure

WRITING THE growth story of Uttar Pradesh, the Yogi Adityanath government has embarked on a mission to make Uttar Pradesh a \$1 trillion economy by 2025. To achieve this target, the State Government has identified 5 major sectors - infrastructure development, industry, agriculture, urban development and service sectors. Currently, the state government is working with full force to bring noteworthy changes in these sectors to achieve its dream target.

For the past three-and-a-half years, Uttar Pradesh has witnessed a radical transformation in terms of its economic and social development under the dynamic leadership of Chief Minister Yogi Adityanath. To project UP as the most investor-friendly destination in the country, the State Government seems to have adopted the mantra of - Revive the infrastructure, Invite the investments. Unless there's a robust infrastructure in place, the investments won't flow in. Therefore, the State Government is working with a mission to revive the state's economy by taking on infrastructure development.

The CM, Yogi Adityanath has managed to improve infrastructure in the state in terms of building roads, providing water supply and increasing irrigation capacity, along with year-round 24x7 power supply. Currently, the chief minister is actively engaged in facelifting the entire state to make it emerge as the hub of investments in near future.

Earlier this year in February, the Yogi Government presented a massive state budget for 2020-21 - a first of its kind in the history of the state. Estimated at Rs 5.12 lakh crore, the budget's key focus areas are infrastructure, youth education and employment, women empowerment and agriculture. This budget proposes the construction of 11



new airports at a cost of Rs 2,592.5 crore, including Noida International Greenfield Airport. To increase tourism footfalls, the second airport is planned at Ayodhya. Undoubtedly, once the airport is operational, Ayodhya is going to witness a huge surge in tourism on the lines of Varanasi. An increase in tourism will generate employment, especially in the hospitality sector, boost consumption and reduce out-migration of both skilled and unskilled workers from the region.

To boost industrialisation, the State Government has been organising investor summits. The first UP investors' summit was organized in February 2018 that fetched investment proposals worth Rs. 4.68 lakh crore. The government had also held the DefExpo 2020 in Lucknow from 5th to 8th February. It was a grand success and the state received investment proposals to the tune of Rs 60,000 crore in defence industries to be set up in defence industrial corridor and parks. The government has also sanctioned 20 special economic zones (SEZs) focused on IT, ITeS, electronic hardware and software, handicrafts and agri-based industries.

To further speed up the infrastructure growth in the state, some landmark projects such as UP Defence Corridor, Purvanchal Expressway, Bundelkhand Expressway and Ganga Expressway

are currently in various stages of development. Overall, the Yogi government is working in full swing to project Uttar Pradesh as a shining example of new-age development. All the government policies and initiatives are currently aimed at increasing the "ease-of-doing" business factor in the state, leading to an improved, business-friendly ecosystem for investors.

Government Efforts

When Yogi government assumed power in Uttar Pradesh in 2017, one of the biggest challenges for the newly formed Yogi Government was to revive the faith of people in the law and order situation of the state amidst the prevailing anarchy and "goonda raj". To usher in a new era of industrial revolution, it was important for the State Government to put a curb on criminal activities that have hindered the state's growth for the past many decades. Therefore, the first step was to bring the law and order situation under control, tighten the noose around illegal mining, land mafia and shut down the unauthorised slaughterhouses polluting rivers in the state.

To spur industrialisation in the eastern part of the state, some 300 projects worth Rs 18,000 crore have been launched in Varanasi, including highways, hospitals and sewage plants etc. The government has also launched several initiatives to create investment

hubs in the state through various investment summits, including the UP Investors' Summit in February 2018, which attracted about Rs 4.68 lakh crore of investment.

In 2020, Chief Minister Yogi Adityanath launched widespread police reforms, introducing a Commissionerate system of policing for Gautam Buddha Nagar and Lucknow. The state had also been a major contributor to the Pradhan Mantri Awas Yojana (PMAY), urban and rural, with nearly 30 lakh homes built in the past 3.5 years. The State Government has built a record 1.3 million houses under the PMAY (Rural) in the year 2019-20. Also, 26.1 million toilets have been constructed under the Swachh Bharat Mission (Gramin).

According to a survey, Central and State Government's schemes such as BPL ration card scheme (which ensures availability of foodgrains from Fair Price Shops at regulated prices), the PM Jan Dhan Yojana (for bank accounts) and the PM Ujjwala Yojana (having benefited 1.47 crore women in UP) are well-known and spoken with approval across the state. However, the same survey also emphasizes that the government needs to continue publicizing these programmes and schemes, as many people are still unaware of such initiatives.

Currently, state government efforts are required in infrastructure and skill

development, a digital based industrialisation strategy and planned urbanisation with the creation of smart cities in underdeveloped regions such as Purvanchal, Madhyanchal and Bundelkhand. This will require the creation of a good governance framework."

Growing Prosperity

Being a major agricultural economy in the country, the UP government must ensure improving agricultural infrastructure and practices in rural areas, especially in the underdeveloped regions, to double agricultural growth rates in the state. This can be achieved by focussing on improving irrigation systems and agricultural markets, as well as strengthening the supply chain by developing warehouses and cold storage units. These measures will improve agricultural productivity and raise wage rates in this sector.

Being India's largest producer of milk,

UP needs to 'propel the dairy sector forward' by raising milk processing levels from about 12 per cent now to at least 30 per cent over the next five years', says an expert. Similarly, generating the second-highest output of sugarcane and sugar in the country, "UP needs to rationalise sugarcane pricing based on the 2012 Rangarajan Committee formula. The state must free up molasses from all reservations."

Encouraging innovative farming

practices, such as organic farming, and restoring and enhancing the poultry and meat production sectors, together with the development of fisheries, will also provide a stimulus in doubling agricultural growth rates in the state as well as help improve exports.

Agriculture will also benefit from infrastructural developments in rural areas such as building roads, providing power supply, improving irrigation, especially in drought-prone regions of the state, and having better disaster management systems, especially in Purvanchal region, to help boost agricultural growth and restore sustainable livelihoods. Such government interventions and structural changes are likely to bring fundamental differences in the state's economy, especially agricultural economy.

Monk with a Mission

In his tenure as the CM of UP, Yogi Adityanath has been uncompromising in dealing with criminals or criminal activities in the state. While maintaining law and order situation in the state is one of his important missions, boosting tourism is another. The State Government firmly believes that UP has a rich cultural heritage to showcase when it comes to tourism. The state also considers tourism as a major shot in the arm to make the state realise its dream of becoming a \$1 trillion economy by 2025. According to the UP Tourism department, in 2019, "the Prayagraj Kumbh Mela saw the highest footfall the mela has ever witnessed - a record 240 million people, including 1.1 million foreign tourists." This was more than the annual tourist footfall in the state between 2014 and 2017.

The chief minister was widely appreciated for using this massive cultural event to supplement the state's coffers, whilst Prayagraj received a major infrastructural facelift with the funds generated. This development was central to providing a major fillip to Religious Tourism, which is a key aspect of the state's development blueprint.

The chief minister has also announced a number of social and income support schemes. An apprenticeship scheme offers educated, unemployed young people Rs 2,500 per month as training allowance. It may be recalled that the state had crossed the target of creating 261.4 million person-days (man days) of employment under MGNREGA in FY 2020-21 within first six months of year. The government has also taken steps to get additional increase in the person-days for the current year.

Uttar Pradesh emerges as an economic hub with Policies to attract investors



IN THE post-COVID-19 national economic scenario, Uttar Pradesh is most likely to emerge as a great economic hub as the Yogi Adityanath government has been working on attracting investments with more flexible and investor-friendly policies. Economic achievements during the COVID-19 period testify the assertion as the government allotted 420 acres of land to the industrial units coming with investments of approximately Rs. 6700 crore and employment potential for more than 1.35 lakh workers.

During Pandemic Investments of Rs. 45,000 crore attracted

As a result of pro-investor policies and

willingness to further tweak regulations to suit industries, the state could attract new investments worth Rs. 45,000 crore from companies from 10 countries, including Japan, the USA, the UK, Canada, Germany, South Korea. As much as 43% of these proposals, worth Rs. 14,900 crore, has so far been firmed up on ground.

German footwear major starts production in Agra

In the first week of November, famous German footwear major Von Wellx operationalized two shoe-making units in Agra. Von Wellx, earlier having operations in China, has shifted two of its shoe-making units to Agra. These units have been set up in partnership

with India's Latic Industries Group at the Export Promotion Industrial Park (EPIP) in Agra. A total of around 2,000 employment avenues have been created in these units. Von Wellx would invest around Rs 300 crore in phases in three projects in the state, generating around 10,000 jobs. Von Wellx had announced in May that it would be shifting its entire production of three million pairs of shoes from China to India.

Proposed investments

Investments that have already been firmed up include Rs 750 crore from the Hiranandani Group for a data centre in Noida. The foundation for the data centre was laid in the last week of November. Another investment of Rs

300 crore from Britannia Industries to set up an integrated food processing unit in Barabanki, Rs 750 crore from Associated British Food (AB Mauri) (UK) for a yeast manufacturing facility in Chitrakoot and Rs 200 crore from Dixon Technologies have also been firmed up. Surya Global Flexi Films has given investment proposals for 953 crores, Acagrata Inc of Canada is to invest Rs. 746 crore, Edison Motors (S. Korea) will invest Rs. 750 crore in electric mobility in its first phase. In next phases its total investments could reach Rs. 3,500 to 5,000 crore while Yazaki (Japan) is to invest Rs 2000 crore.

Film City in Noida adjoining Yamuna Expressway

The government is also getting developed a film city in 1,000 acres near Noida MSME Park, Electronics Park, Apparels Park, Handicrafts Park and Toy Park are also proposed in the same area. These projects are likely to attract investments to the tune of Rs. 40,000 crore with employment potential of 2.5 to 3 lakh workers.

Leather Parks

The UP government is promoting a Leather Park in Agra on the Agra-Jaipur Highway (NH-11) for finished Leather Goods or Footwear/ Shoe Industries. It is being developed with sectoral layout in an area of approx. 283 Acres at cost of USD 328 million. In the first phase, 71.07 Acre of land is being developed and various sizes of plots like 1000, 2100 and 4000 Sq. Mtr are available for industries. Technical assistance from Central Footwear Training Institute (CFTI) & Central Leather Research Institute (CLRI) is also available to the industrial units here.

Meanwhile, the government has announced another mega leather park in Ramaipur village of Kanpur with an investment of Rs 5,850 crore. The park, that is part of the mega leather cluster project, is likely to create 50,000 direct and 1.5 lakh indirect job opportunities. Uttar Pradesh Chief Minister Yogi Adityanath is likely to lay the foundation stone of the

project soon. The mega leather cluster project is likely to attract an investment of about Rs 13,000 crores.

Samsung's largest mobile factory

It may be recalled that UP is the home to the world's largest mobile factory. It was set up by Samsung in Noida. The unit has a capacity of fabricating 120 million phones a year. It makes 10 million phones a month, 70 per cent of which are earmarked for domestic usage.

Fifth largest employment generator through MSME

During the Covid-19 hit period, the state emerged as the fifth largest employment generator through MSME units. The ranking was recently released by the Reserve Bank of India. The RBI ranked states on the basis of employment data in MSME units during the COVID-19-impacted period. Only Maharashtra, Tamil Nadu, Gujarat and Madhya Pradesh are ahead of UP in this regard. Government's flagship ODOP scheme has played a major role in this achievement. Even smaller districts have become employment-generating centres with the help of ODOP scheme.

Skill Mapping of Returnees

A big achievement of the state government has been the skill mapping of returnee workforce. More than 30 lakh skilled workers were mapped. Of these, more than 11 lakh have been linked with suitable economic sectors.

7,000 industrial licenses being issued every month

The kind of efficiency brought about in the regulatory systems may be seen in the fact that the UP Government is issuing more than 7000 licenses and NOCs every month for starting new industrial units and other business needs. All this has been done through the single-window portal "Nivesh Mitra" that currently offers 166 services related to 22 departments. Starting 58 new services on Nivesh Mitra by the end of November is also in the process.

Expressway projects running ahead of schedule

Bundelkhand Expressway is likely to be ready ahead of the schedule as more than 21% of civil work in the 296-km-long expressway has already been finished despite the coronavirus pandemic. According to UPEIDA CEO Awanish Awasthi, the draft proposal for seeking expression of interests for the PPP agreements for the proposed Ganga Expressway has been approved by the board and it would soon be forwarded to the state cabinet for approval. Also, the UPEIDA will open offices in Kanpur and Aligarh to facilitate investors in defence industrial corridor.

UPSIDA to monitor progress on 117 MoUs

The Infrastructure and Industrial Development Department (IIDD) of UP government has identified and mapped 117 Memorandums of Understanding (MoUs) to 13 nodal officers from UP State Industrial Development Authority (UPSIDA) for tracking progress and facilitating its implementation. The MoUs were signed between the investors and the state government during the Investors' Summit in February 2018. Meanwhile, with the continuous support and assistance from the nodal officers, projects with investments worth Rs 770 crore have successfully commenced commercial production.

Quick Investment Promotion Policy 2020

The Yogi Adityanath government has recently introduced new Quick Investment Promotion Policy 2020 for Backward Areas. Attractive incentives are being given under the policy for setting up industrial units in East UP, Central UP and Bundelkhand where a high number of skilled workers have returned from other states during the COVID-19-induced lockdown. Also, for faster processing of investment proposals, a help desk has been created under "Invest UP", the new framework set up for promotion of investments.