

EDITORIAL

To bolster science talent pool, govt needs to step up education spending

Some digi lenders can be unscrupulous, so need to be cautious, RBI's timely warning

NEW DELHI, FRIDAY, DECEMBER 25, 2020



FINANCIAL EXPRESS

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IN THE NEWS

RBI cancels licence of Subhadra Local Area Bank

THE AFFAIRS OF the Subhadra Local Area Bank were conducted in a "manner detrimental to the interests of its present and future depositors", the RBI said, reports Bloomberg. It breached the minimum net worth requirement for two quarters in FY20. It is prohibited from conducting the business of banking, effective immediately.

Wage cut: Air India pilots warn of 'industrial action'

DISINVESTMENT-BOUND AIR INDIA'S pilot unions have rejected the paltry five per cent rollback in their salary cuts and warned of "industrial action" if there is no "substantial" reversal in their paycuts, reports PTI. They said pittance in the form of a 5% decrease in the current wage cut is an outright insult.

FASTag to be mandatory for vehicles from Jan 1

FASTAGS WILL BE must for vehicles from January 1, reports PTI. This would also help in ensuring vehicles pass seamlessly through the toll plazas as fee payment would be done electronically.

Special Features

Lessons media planners learnt in 2020



Media practitioner Mallikarjunadas Coimbatore says having a measurement system that puts emphasis on the quality of attention towards content is crucial ■ BrandWagon, P9

Need for innovative insurance products to handle pandemic



A life insurance policy with a wide range of benefits that could enable a policyholder to overcome challenges due to the Covid-19 pandemic is urgently required ■ Personal Finance, P9

QuickPicks

RBI cancels benchmark bond sale in yet another yield signal

THE RBI didn't accept any bids for the benchmark 10-year bond at the weekly auction, in another sign that authorities want to keep yields in a tight range, reports Bloomberg. The monetary authority got 276 bids worth ₹24,640 crore, almost triple the amount the central bank had planned to sell of the 5.85%, 2030 notes. It sold ₹22,980 crore of other bonds at the weekly sale, the RBI said in a statement. It had planned to auction ₹28,000 crore of securities.

Airtel, Vodafone Idea submit segmented offer details to Trai

AIRTEL AND Vodafone Idea have submitted to Trai the details of segmented or concessional offers that were made to subscribers, and the regulator is in the process of examining the information, reports PTI. The move assumes significance as Trai, in early December, had directed the telcos to submit various details of 'segmented' offers made to users, after the Supreme Court asked the operators to disclose details of such special tariffs to the sector regulator. PAGE 4

Central Bank to exit housing fin; to sell JV stake for ₹160 cr

CENTRAL BANK of India will exit housing finance joint venture by selling its entire stake of over 64% to Centrum Housing Finance for ₹160 crore, reports PTI. "This is to inform that the bank has entered into a binding agreement to divest its entire equity stake of 64.4% i.e. 1,61,00,000 shares of face value of ₹10 each in Cent Bank Home Finance, to Centrum Housing Finance, subject to approvals from regulatory authorities," Central Bank of India said in a BSE filing. PAGE 11

financialexpress.in

ECONOMY, P2

DELHI METRO

Modi to flag off India's first-ever driverless train service on Dec 28



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INTERNATIONAL, P8

TOKYO DRIFT

Former Japanese PM Abe says sorry over political funding case



ROAD TO BREXIT

UK clinches historic trade pact with EU

Averts the threat of acrimonious breakup, lays foundations for a new relationship

IAN WISHART
December 24

THE UK CLINCHED a historic trade deal with the European Union, averting the threat of an acrimonious breakup and laying the foundations for a new relationship with its biggest and nearest commercial partner. Negotiators finalised the accord, which will complete Britain's separation from the bloc, on Christmas Eve, days before the country is due to leave the bloc's single market and customs union.

Govt says demand for legal backing to MSP is 'new', insists this is not integral to row over farm laws, but says new demand and 'all issues raised' may also be discussed

The Govt had earlier agreed to give a written assurance on MSP and asserted that procurement system won't be undermined

Government wants date, time, agenda of talks to be decided by farmers

Farmers had, on Wednesday, written to the agriculture ministry, seeking statutory MSP

farmers, if implemented, could jack up the Centre's subsidy budget to astronomical levels.

Continued on Page 2

PAIN POINTS

■ Negotiators finalise accord, which will complete Britain's separation from the bloc, on Christmas Eve

■ The exit would be days before the country was due to leave the bloc's single market and customs union

■ Pact to allow for tariff and quota-free trade in goods after December 31

■ But won't apply to the services industry — about 80% of the UK economy — or the financial services sector

Boris Johnson, UK Prime Minister

Ursula von der Leyen, European Commission president

"It was a long and winding road — but we have got a deal to show for it," European Commission president Ursula von der Leyen said.

"It is fair, it is a balanced deal and it is the right and

responsible thing to do for both sides."

The agreement will allow for tariff and quota-free trade in goods after December 31.

Continued on Page 2

Oaktree Capital sweetens DHFL offer by ₹1,700 crore

OAKTREE CAPITAL HAS increased its offer for Dewan Housing Finance Corporation (DHFL) by ₹1,700 crore, sources close to development told FE, reports Ankur Mishra in Mumbai.

In an email sent to the committee of creditors (CoC) just before the scheduled meeting of lenders on Thursday, Oaktree Capital said

that it would allocate ₹1,700 crore as additional interest income to financial creditors. The increase in the offer came after rival bidder Piramal Capital and Housing Finance (PCHFL) offered to increase the interest income by a similar amount. With this offer, Oaktree Capital claimed its total bid for DHFL was at ₹38,400 crore. ■ Page 11

Continued on Page 2

4G TENDER
DoT may seek PMO help in BSNL matter

KIRAN RATHEE
New Delhi, December 24

IT SEEMS THAT the department of telecommunication (DoT) may have to approach the Prime Minister's Office (PMO) to resolve the impasse related to finalisation of BSNL's 4G tender.

The matter is stuck as a DoT-appointed technical committee has recommended that the core of the 4G network of the company should be built by domestic vendors under a system integrator model and not by global firms like Ericsson or Nokia.

Further, the committee has laid down that the IPR or licence/copyright for the source code of the software should be owned by an Indian company, and it must have unrestricted, irrevocable access and licence to modify the source code and provide software support for all future

versions of the software.

The source code should be deposited in an escrow account and should be the same as the version deployed in the field.

Continued on Page 2

RETRO TAX
Govt challenges Vodafone award in Singapore

AFTAB AHMED & ADITI SHAH
New Delhi, December 24

INDIA HAS CHALLENGED in Singapore an international arbitration court's verdict against it over a \$2-billion tax claim involving Vodafone Group, a senior government

official told Reuters on Thursday on condition of anonymity. Vodafone in September had won the case against India, ending one of the most high-profile disputes that had caused concern among investors over retrospective tax claims. An international arbitration tribunal in

The Hague had ruled that India's imposition of a tax liability on Vodafone was in a breach of an investment treaty agreement between India and the Netherlands. India had 90 days to appeal the ruling.

Continued on Page 13

MONOPOLY PROBE

China regulators target Jack Ma's sprawling Alibaba internet empire

LULU YILUN CHEN & COCO LIU
December 24

CHINA KICKED OFF an investigation into alleged monopolistic practices and summoned Ant Group to a high-level meeting over financial regulations, escalating scrutiny over the twin pillars of billionaire Jack Ma's internet empire.

The probe announced Thursday marks the formal

ANTITRUST

■ China summons affiliate Ant Group to a high-level meeting over financial regulations

■ Pressure on Jack Ma is central to broader effort to rein in internet sphere

■ Monopoly rules released in Nov gives Beijing wide latitude to rein in entrepreneurs

New Delhi

Once hailed as drivers of economic prosperity and symbols of the country's technological prowess, Alibaba and rivals like Tencent Holdings face

increasing pressure from regulators after amassing hundreds of millions of users and gaining influence over almost every aspect of daily life in China.

Continued on Page 2

INTERNATIONAL, P8

TOKYO DRIFT

Former Japanese PM Abe says sorry over political funding case



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TERRIFIC THURSDAY

Markets close at record highs

FE BUREAU
Mumbai, December 24

Sensex Intra-day, Dec 24 46,973.54

46,950
46,800
46,650
46,500
46,350

Previous close: 46,444.18
Open 46,743.49
Close 46,743.49

INDIAN STOCKS NOTCHED

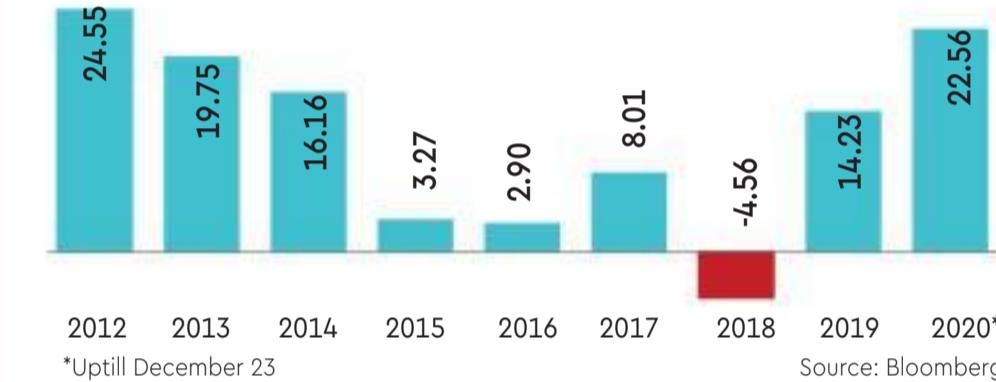
up big gains on Thursday with the Sensex rallying nearly 530 points, the sentiment much in sync with that in the Asian markets. Investors are optimistic about a Brexit deal as also progress on the vaccines to fight Covid-19.

The better-than-expected recovery in the Indian economy has also boosted the sentiment. Foreign portfolio investors (FPIs) remain big buyers of Indian equities having bought close to \$6 billion worth of stocks in December. India is expected to receive its fairshare of portfolio flows if global liquidity remains plentiful and central bankers around the world stay accommodative.

The broader NSE Nifty surged 148.15 points or 1.09% to end the session at 13,749.25

Foreign investors pump in the most since 2012

FPI flows into equity (\$ bn)



on Thursday, while the Sensex rose 1.14% to a record high of 46,973.49, marking a third straight day of gains.

The yield on the 5.77%

2030 sovereign bond rose three basis points to 5.98%, while the rupee strengthened 0.3% to

73.5475 against the dollar.

Brent crude futures slipped 0.48% to \$51.04 per barrel.



CROSSING THE BRIDGE

A woman carries bread as she walks on a frost-covered footbridge in the interiors of Nigeen Lake on a cold winter morning, in Srinagar on Thursday

SURYA SARATHI RAY

Rural jobs scheme

60% of person days in six states

The Mahatma Gandhi National Rural Employment Scheme has helped alleviate rural distress in the pandemic period. About 420 crore person days are set to be created under the scheme in FY21, as against 265 crore in FY20. Six states benefit the most from the scheme with about 60% share in person days.

Demand for work (persons) (April-Nov), in crore

FY20 19.81

FY21 30.32

Person days created (April-Nov), in crore

FY20 176.72

FY21 276.54

Share of the leading six states* (April-December 23, 2020)

Andhra Pradesh, Madhya Pradesh, Rajasthan, Tamil Nadu, Uttar Pradesh and West Bengal

58.69%

Economy

FRIDAY, DECEMBER 25, 2020

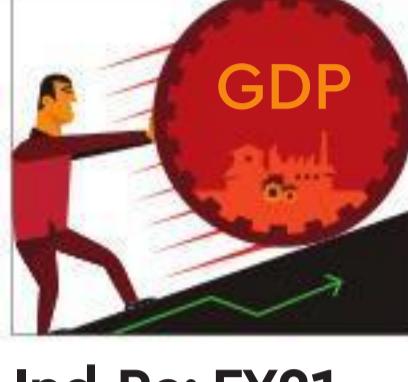


CONSUMER-DRIVEN ECONOMY

Piyush Goyal, commerce and industry minister

...130 crore consumers in the country have the power to decide how fast the economy of the country can grow. The more value-added products are manufactured in the country, the more jobs opportunities it will create in the country.

Quick View



Ind-Ra: FY21 contraction revised to 7.8%

CITING THE better-than-expected recovery in second quarter and the faster than anticipated easing of the pandemic headwinds, India Ratings on Thursday projected 7.8% contraction for the economy for 2020-21 as compared to 11.8% degrowth estimated earlier.

ESIC scheme adds 11.75 lakh new members in Oct

AROUND 11.75 lakh new members joined the ESIC-run social security scheme in October against 11.49 lakh in the previous month, official data showed on Thursday, giving a perspective on formal sector employment in the country. The latest data is part of a report released by the National Statistical Office (NSO). Gross new enrolments with the Employees' State Insurance Corporation (ESIC) were 8.27 lakh in June, 4.87 lakh in May and 2.62 lakh in April, showing an increase in enrolments.

FUNDING PROJECTS

NHAI's debt to touch ₹3.7 lakh cr by FY22-end

As on Nov-end, the authority's debt stood at ₹2,72,484 cr and it is likely to borrow another ₹31,500 cr more before March

SURYA SARATHI RAY
New Delhi, December 24

THE NATIONAL HIGHWAY

Authority of India's (NHAI's) debt is expected to go past the ₹3 lakh crore mark by the end of the current fiscal. As on November-end, the authority's debt stood at ₹2,72,484 crore and the authority is likely to borrow another ₹31,500 crore more before March.

In the Budget for the 2021-22 fiscal, the government is likely to permit NHAI to borrow another ₹65,000 crore in 2020-21, which means its total debt would reach ₹3.69 lakh crore by the end of 2021-22 fiscal. At the end of 2018-19, NHAI had ₹1.79 lakh crore debt.

So far in the current fiscal, NHAI has raised ₹3,500 crore debt of which ₹5,000 crore has been raised as long-term loan from the State Bank of India, ₹1,500 crore through 54 EC bonds and ₹27,000 crore through taxable bonds.

NHAI's debt is sure to go up since project awards through BOT-Toll mechanism came to a naught since 2018-19 after falling sharply and consistently from a level of 96% of all project awards in 2011-12.

The authority has been mandated to develop 34,800

CONSTRUCTION CONCERN

■ In the Budget for FY22, the govt is likely to permit NHAI to borrow another ₹65,000 cr, which means its total debt would reach ₹3.69 lakh cr by the end of FY22

■ So far in the current fiscal, NHAI has raised ₹3,500 cr of which ₹5,000 cr has been raised as long-term loan from the State Bank of India, ₹1,500 cr through 54 EC bonds and ₹27,000 cr

onus on the agency to keep the pace of highway construction momentum when risk capital from private players is almost completely absent. While EPC contracts have been the mainstay of highway construction in recent years, other models like hybrid annuity model, 40% of the bid project cost is payable to the concessionaire by NHAI.

So far in the current fiscal also, NHAI has awarded projects through the engineering procurement and construction (EPC) and hybrid annuity model (HAM), in the ratio of 60:40. Of its 4,500 km awards target for the current fiscal, NHAI awarded projects for a total cumulative length of 1,330 km in the first half of the current financial year, which is 1.6 times higher than 828 km awarded in the same period of 2019-20 and 3.5 times higher than 373 km awarded in the same period in 2018-19.

The government keeps on downplaying the concerns over the NHAI's surging debt, citing that the loans have sovereign guarantee.

through taxable bonds

■ The Comptroller and Auditor General of India has picked several holes in the profit and loss account and balance sheet furnished by the body for 2018-19

km (including 10,000 km residual NHDP stretches) highway under the first phase of Bharatmala Parivarjana in October, 2017 with an estimated outlay of ₹5.35 lakh crore. Up to March 2020, projects involving highway length of 10,676 km have been awarded under Bharatmala Parojojan.

On the construction front, the authority's target for the current fiscal is 4,500 km compared with a record of 3,979 km construction in the last fiscal.

Again, its non-debt receipts, including budgetary support, cess fund, ploughed back toll remittances and capital grants not rising in tandem with the expenditure. On the other hand, about 15% of the authority's expenditure in 2018-19 was on debt servicing, compared with 11.33% in 2017-18.

The government keeps on downplaying the concerns over the NHAI's surging debt, citing that the loans have sovereign guarantee.

From the Front Page

4G tender: DoT may seek PMO help in BSNL matter



(preference to make in India)

guidelines as circulated by the department for promotion of industry and internal trade (DPIIT).

Second, the committee while recommending definition of "Indian core", has mentioned that "in addition, the company should be incorporated, registered and headquartered in India". BSNL has said that it will be challenging to verify the "headquartered in India" clause as the same is not mentioned in certificate of registration. It has also said that the recommendation of the committee on "Indian core only" seems to be in deviation with the PMI

Third, having two separate cores – existing core for 2G/3G and new core only for 4G – would lead to formation of two different and isolated island networks within the same geographical area which will result into many challenges including adverse impact on quality of service to customers. The 2G/3G network has been built by Nokia and ZTE.

Since the recommendations of the technical committee have been framed

under the overall framework put in place for the tender by an empowered group on telecom (ETG) headed by the principal scientific advisor, K VijayRaghavan, DoT feels that it needs to approach the PMO for appropriate advice on how to proceed further.

The matter needs resolution fast as in the absence of it the specifications of the tender cannot be finalised. Further, the finalisation of the tender is already running late – the first one was finalised in March but was cancelled in July as it was felt that the specifications were loaded against the Indian players.

BSNL has flagged that further delays in the tender, which could stretch to more than a year if it is expected to meet all the conditions of the technical committee, would lead to loss of subscribers and revenue for it and it should be suitably compensated for the same.

mium bakery label English Oven is the one of the largest selling brands in the premium bakery segment in Delhi-NCR, Mumbai and Bengaluru. The company is the largest supplier of buns in India to reputed QSR chains such as Burger King, Connaught Plaza Restaurants, Hardcastle Restaurants and Yum! Restaurants.

Monopoly probe: China targets Jack Ma's Alibaba internet empire

MA, THE flamboyant co-founder of Alibaba and Ant, has all but vanished from public view since Ant's initial public offering got derailed last month. As of early December, the man most closely identified with the meteoric rise of China Inc. was advised by the government to stay in the country, a person familiar with

the matter has said.

Ma isn't on the verge of a personal downfall, those familiar with the situation have said. His very public rebuke is instead a warning Beijing has lost patience with the outsize power of its technology moguls, increasingly perceived as a threat to the political and financial stability President Xi Jinping prizes most.

Alibaba slid 8% in Hong Kong to a five-month trough Thursday. Asia's largest corporation after Tencent has led losses among China's internet sector leaders since Ant's IPO got yanked, taking the overall toll to roughly \$200 billion. Tencent and internet services giant Meituan finished more than 2.6% lower, while SoftBank Group, Alibaba's largest shareholder, sank 1.7% in Tokyo. Alibaba said in a statement it will cooperate with regulators in their investigation, and that its operations remain normal.

Investors remain divided over the extent to which Beijing will go after Alibaba and its compatriots as Beijing prepares to roll out the new anti-monopoly regulations. The country's leaders have said little about how harshly they plan to clamp down or why they decided to act now.

The country's internet ecosystem – long protected from competition by the likes of Google and Facebook – is dominated by two companies, Alibaba and Tencent, through a labyrinthine network of investment that encompasses the vast majority of the country's startups in arenas from AI to digital finance. Their patronage has also groomed a new generation of titans, including food and travel giant Meituan and Didi Chuxing – China's Uber. Those that prosper outside their aura, the largest being TikTok-owner ByteDance, are rare.

The anti-monopoly rules now threaten to upset that status quo with a range of potential outcomes, from a benign scenario of fines to a breakup of industry leaders. Some analysts predict there's a crack-down coming, but a targeted one. They point to language in the regulations that suggests a heavy focus on online commerce, from forced exclusive arrangements with merchants known as "Pick One of Two"

algorithm-based prices favoring new users. The regulations specifically warn against selling at below-cost to weed out rivals. But Beijing's diverse agencies appear to be coordinating their efforts – a bad sign for the internet sector.

There is nothing that Chinese Communist Party doesn't control and anything that does appear to be gyrating out of its orbit in any way is going to get pulled back very quickly," said Alex Capri, a Singapore-based research fellow at the Hinrich Foundation.

The campaign against Alibaba and its peers got into high gear in November, after Ma famously attacked Chinese regulators in a public address for lagging the times. Market overseers subsequently suspended Ant's IPO – the world's largest at \$35 billion – while the anti-monopoly watchdog threw markets into a tailspin shortly after with its draft legislation.

The People's Daily, the mouthpiece of the Communist Party, warned Thursday that fighting alleged monopolies was now a top priority. "Antimono" has become an urgent issue that concerns all matters," it said in a commentary coinciding with the probe's announcement. "Wild growth" in markets needs to be curbed by law, it added.

The chances that Ant will be able to revive its massive stock listing next year are looking increasingly slim as China overhauls rules governing the fintech industry, which in past years has boomed as an alternative to traditional state-backed lending.

China is said to have separately set up a joint task force to oversee Ant, led by the Financial Stability and Development Committee, a financial system regulator, along with various departments of the central bank and other regulators. The group is in regular contact with Ant to collect data and other materials, studying its restructuring as well as drafting other rules for the fintech industry.

"China has streamlined a lot of the bureaucracy, so it's easier for the different regulatory bodies to work together now," said Mark Tanner, managing director of Shanghai-based consultancy China Skinny. "Of all the regulatory hurdles, this is the biggest by a long shot."

—BLOOMBERG

FASTag to be mandatory for vehicles from Jan 1: Gadkari

PRESS TRUST OF INDIA
New Delhi, December 24

INDIAN ECONOMY IS recovering faster than anticipated and may post positive growth in Q3FY21, according to the Reserve Bank of India (RBI). However, the central bank cautioned in a monthly bulletin that efforts need to be redoubled to fight inflation to ensure that the incipient growth impulses are not hurt.

States, which constitute around 60% of the general government capex with a fiscal multiplier above 2, may resort to a cut in capex in 2020-21, which may act as a drag on revival of investment and overall growth, the RBI noted.

Capital expenditure, which collapsed in H1FY21, will need to be scaled up as a priority to support economic revival, the RBI noted.

"... real GDP growth is expected to break out into positive territory in Q3, albeit, to a slender 0.1%," the RBI said in an article.

Future coal import disclosures mandatory

REUTERS
New Delhi, December 24

INDIA HAS MADE it mandatory for coal importers to disclose future shipments, in a move seen as tightening screening to curb imports to protect domestic producers. Importers of coking coal, steam coal and bituminous coal would have to gain a permit ahead of deliveries, the commerce and industry ministry said on Wednesday.

"The Coal Import Monitoring System (CIMS) shall require importers to submit advance information in an online system for import of items and obtain an automatic registration number," it said. India's coal consumption was likely to rise in coming years, but it could vary widely, with 2030 demand seen anywhere between 1.15 billion tonne and 1.75 billion tonne.

Positive GDP growth seen in Q3, need to fight inflation: RBI

General government capex ought to be scaled up in H2

"Since the assessment presented in the last month's article, more evidence has been turned in to show that the Indian economy is pulling out of Covid-19's deep abyss and is reflating at a pace that beats most predictions. Although headwinds blow, steadfast efforts by all stakeholders could put India on a faster growth trajectory." At the same time, efforts need to be redoubled to exorcise the 'worm in the apple' – inflation – before it hurts the impulses of growth that are taking root, it added.

India's real GDP contracted 7.5% in Q2FY21. In Q3FY21, high frequency indicators point to a recovery gaining traction, with double digit growth in passenger vehicles and motorcycle sales, railway freight traffic, and electricity consumption in October, although there was moderation.

Modi to flag off first driverless train on Dec 28

IN AN ADVANCE New Year's gift to people, Prime Minister Narendra Modi is slated to flag off the country's first ever fully-automated driverless train service on the 37 km-Magenta Line (Janakpuri West to Botanical Garden) and will also be launching the fully operational National Common Mobility Card (NCMC) for travel on the 23-km Airport Express Line (New Delhi to Dwarka Sector 21) on December 28, 2020, the DMRC said in a statement.

"Prime Minister Narendra

● NEW CORONAVIRUS STRAIN**Asymptomatic flyers won't be tested on arrival: Maha govt**

PRESS TRUST OF INDIA
Mumbai, December 24

PASSENGERS ARRIVING FROM Europe, South Africa and the West Asia will not be subjected to RT-PCR test for coronavirus immediately upon arrival, the Maharashtra government said in a fresh circular on Thursday.

The circular amended the Standard Operating Protocol (SOP) issued for dealing with passengers arriving from these regions on December 21 following the detection of a new variant of coronavirus in the UK.

Seven-day institutional quarantine has been made mandatory for asymptomatic

passengers arriving from Europe, South Africa and the West Asia. Symptomatic passengers are immediately shifted to designated hospitals.

The circular said that no RT-PCR test will be conducted on arrival for asymptomatic passengers.

The test will be conducted at the hotel where the passenger is quarantined between the 5th and 7th day, it said, adding that the cost of test will be borne by the passenger.

If the report is negative, the passenger will be discharged from institutional quarantine but he or she will have to stay in isolation at home for further seven days.

We'll talk to airport authorities: Jain on 2 Covid-positive flyers from UK slipping out

DELHI HEALTH MINISTER

Satyendar Jain on Thursday said the city government will approach airport authorities here in New Delhi over a report that two Covid-positive flyers from the UK had slipped out from the airport.

Amid mounting concern over a new strain of the virus detected in UK, the Delhi government on Tuesday had said people who have arrived here recently from that country, are being traced and tested, while an institutional quarantine facility was being set up separately for positive cases at the LNJP Hospital.



At a press conference, asked about the report that two passengers from the UK, who had landed at Delhi airport on Tuesday, had further travelled to Punjab and Andhra Pradesh, despite testing positive for Covid-19, Jain said, "I have also read about it in the newspaper today". —PTI

PFI received ₹100 cr in its bank a/cs over the years: ED to Kerala court

PRESS TRUST OF INDIA
Kochi, December 24

THE ENFORCEMENT DIRECTORATE, probing the money laundering probe against the Popular Front of India (PFI), told a court here on Thursday that its investigation so far revealed that the Kerala-based outfit has received more than ₹100 crore in its bank accounts over the years.

The agency, while seeking extension of custody of PFI's student wing leader KA Rauf Sharif, arrested in connection with the money laundering probe, made the submission in the Special court for Prevention of money laundering cases here.

Considering ED's application, the court extended the custody of Sharif for three more days.

'Consumers' focus on local products to help create job opportunities'

PRESS TRUST OF INDIA
Mumbai, December 24

UNION COMMERCE AND industry minister Piyush Goyal on Thursday said the focus on 'Vocal for Local' and manufacturing of value-added products in India can create job opportunities for the youth and boost economic growth of the country.

As consumers emphasise more on quality products and services at the right price manufactured in the country, it will create more jobs for the youth and help in accelerating the growth of the country's economy, Goyal said while addressing a virtual event on the occasion of the National Consumer Day.

"The economy is consumer-driven and 130 crore consumers in the country have the power to decide how fast



Commerce and industry minister Piyush Goyal

the economy of the country can grow. The more value-added products are manufactured in the country, the more jobs opportunities it will create in the country," he added.

He said it is a collective responsibility of both the consumers and the manufacturers to become vocal for local, which will help in providing jobs for everyone in the country and also help in growing the country's export share in the global markets. —PTI

ED attaches ₹1.85-cr assets in Kerala gold smuggling

THE ENFORCEMENT DIRECTORATE (ED) has attached assets worth ₹1.85 crore, including those of former Kerala principal secretary M Sivasankar, in connection with its money-laundering probe in the alleged Kerala gold smuggling case, the agency said on Thursday.

"Fixed deposits along with seized cash recovered from the bank lockers totalling to ₹1.85 crore have been attached. Among the attached assets, ₹1 crore belongs to M Sivasankar, IAS and former principal secretary to the chief minister of Kerala," the agency said in a statement. Sivasankar was arrested by the agency on October 28 and he is in judicial custody at present. The ED case was filed on the basis of an FIR filed by the National Investigation Agency under various sections of the Unlawful Activities Prevention Act. —PTI

Agri Gold ponzi scheme case: ED attaches assets worth ₹4,109 cr

THE ED HAS attached properties worth ₹4,109 crore spread across various states like Andhra Pradesh, Karnataka, Odisha, Tamil Nadu and Telangana in a money-laundering case linked to an alleged ponzi scheme, the agency said on Thursday.

The case pertains to the Agri Gold Group of Companies. Three promoters of the group were arrested by the central agency on Tuesday.

"The attached assets include 2,809 landed properties, Haaland Amusement Park in the name of Arka Leisure and Entertainments in Andhra Pradesh (spread over 48 acres) and shares of various companies, plants and machinery," the Enforcement Directorate (ED) said in a statement on Thursday. —PTI

PUBLIC NOTICE
My client 91 PLUS SECURITY SOLUTIONS have changed registered office from B-306, Neelkanth House, S-524, School Block, Shakarpur, Delhi-110092 to 804, 8th Floor, Laxmi Deep Building, Plot no.9, District Centre, Laxmi Nagar, Delhi-110092. No any claim(s) or objection(s) from old address shall be entertained after 15 days from publication of this notice.

MUKESH KUMAR (Advocate)
642, Lawyer's Chamber, Saket Courts Complex, New Delhi. Mob: 8800424125

Form No. INC-26
(Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014)
Before the Central Government
Regional Director, Northern Region, New Delhi
In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rules, 2014)

AND
In the matter of
CERESTRA ADVISORS PRIVATE LIMITED (CIN: U65923DL2007PTC159330) having its Registered Office at N-226, Lower Ground Floor, Greater Kalash-I, New Delhi-110048.....Applicant Company / Petitioner

NOTICE is hereby given to the General Public that the company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on 16th December, 2020 to enable the company to change its Registered office from "National Capital Territory of Delhi" to the "State of Telangana".

Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his / her interest and grounds of opposition to the Regional Director, Northern Region, Ministry of Corporate Affairs, B-2 Wing, 2nd Floor, Pandit Deendayal Antyodaya Bhawan, CGO Complex, New Delhi-110003 within fourteen days from the date of publication of this notice with a copy to the applicant company at its Registered Office at the address mentioned below:-

N-226, Lower Ground Floor,
Greater Kalash-I, New Delhi-110048

For & on behalf of Applicant
CERESTRA ADVISORS PRIVATE LIMITED (CIN: U65923DL2007PTC159330)
JASMEET SINGH CHHABRA
(Director)

Date : 25.12.2020
Place : New Delhi

DIN: 00930654

सेन्ट्रल बैंक ऑफ इंडिया
Central Bank of India
1911 से आपके लिए "केंद्रीय"
"CENTRAL" TO YOU SINCE 1911
REGIONAL OFFICE DELHI (NORTH) 1398, FIRST FLOOR, CHANDNI CHOWK, DELHI-110006. TEL: 011-23832226
APPENDIX- IV-A [SEE PROVISO TO RULE 8 (6)] SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES

E-Auction Sale Notice for Sale of Immovable Assets under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 8 (6) of the Security Interest (Enforcement) Rules, 2002.
Notice is hereby given to the public in general and in particular to the borrower(s) and guarantor(s) that the below described immovable property mortgaged / charged to the secured creditor, the Physical Possession of which have been taken by the authorized officer of **Central Bank of India**, Secured creditors, will be sold on "As is where is", "As is what is" and "whatever there is" basis for recovery of dues to the **Central Bank of India** from below mention Borrower(s) and Guarantor(s). The Reserve Price and earnest money deposit (EMD) is displayed against the details of respective properties. For Detailed terms and conditions of the sale, please refer to the link provided in: www.centralbankofindia.co.in or <https://ibapi.in>

DESCRIPTION OF PROPERTIES TO BE AUCTIONED ON 29.01.2021 (30 DAYS NOTICE)

S. No.	Name of Branch	Authorised Officer/B.M.	Name of the Account	Description of property & Owner	Demand Notice Date & Amount Dues (Rs. in Lakhs)	Date & Type of Possession	Reserve Price (EMD & Bid Increase Amount)
1.	Vasundhara Ghaziabad	MR. M. K. GUPTA / MS. SHIKHA PRAKASH	Pushpendra Kumar	Second Floor LIG Flat, SF-4, Out of Four Storeyed Building, Plot No. B-5/1, DLF Ankur Vihar, Near Shiv Vatika Temple Loni Ghaziabad, U.P.-201102, Area 37.16 Sq.m.	09.07.2018 Rs.14.09 Lakh + Other Charges	26.10.2020 (Physical Possession)	₹ 11.10 Lacs ₹ 1.11 Lacs ₹ 0.15 Lacs
2.	Vikas Minar New Delhi	MR. M. K. GUPTA / MR. RAMESH KUMAR	Ranjana Jain	E 422, Part of Khasra No.827, Vill.-Ghonda, Gujran Khadar, E-Block, Gali No. 05, Jagjeet Nagar, Shahdara, Delhi-53. Area 76.08 Sq.Meter.	15.11.2018 Rs.21.23 Lakh + Other Charges	21.11.2020 (Physical Possession)	₹ 26.25 Lacs ₹ 2.63 Lacs ₹ 0.30 Lacs
3.	LRPG College, Ghaziabad	MR. M. K. GUPTA / MS. SANDYA SINGH	Ganesh Sahu	Ground Floor, Residential Builder Flat, Front/Eastern Portion, Flat No. B-7/2, Near Apna Park, DLF Ankur Vihar, Tehsil & District - Ghaziabad-201102. Area 65.03 Sq.Meter.	01.05.2019 Rs.10.67 Lakh + Other Charges	28.10.2020 (Physical Possession)	₹ 13.50 Lacs ₹ 1.35 Lacs ₹ 0.15 Lacs

E-Auction Date: 29.01.2021, **Time:** 12:00 Noon to 2:00 PM with Auto Extension of 10 Minutes. **Last Date & Time of Submission of EMD and Documents (Online) On or Before:** 28.01.2021 **Upto 4:00 PM.** Bidder will register on website: <https://www.mstccommerce.com> and upload KYC documents and after verification of KYC documents by the service provider, EMD to be deposited in Global EMD Wallet through NEFT/RTGS/Transfer (after generation of challan from <https://www.mstccommerce.com>). The auction will be conducted through the Bank's approved service provider "<https://www.mstccommerce.com>".

E-auction will be held "As is where is", "As is what is" and "whatever is there is" basis. For detailed terms and conditions please refer to the link provided in www.centralbankofindia.co.in secured creditor or auction platform (<https://mstccommerce.com>) Helpline No.-033-22901004.

STATUTORY 30 DAYS SALE NOTICE UNDER RULE 8(6) OF THE SARFAESI ACT, 2002

The Borrowers/Guarantors/ Mortgagors are hereby notified to pay the sum as mentioned above along with upto date interest and ancillary expenses before the date of e-auction, failing which the property will be auctioned/sold and balance dues, if any, will be recovered with interest and cost.

DATE: 25.12.2020 **PLACE:** DELHI

Mr. M. K. Gupta Mob: 7428536228, Authorised Officer, CENTRAL BANK OF INDIA, R.O. (North), Chandni Chowk, Delhi

APPENDIX- IV-A [See proviso to Rule 9(1)]

E-Auction Sale Notice for Sale of Immovable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 9(1) of the Security Interest (Enforcement) Rules, 2002.

Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described immovable property mortgaged/charged to the Secured Creditor, possession of which has been taken by the Authorised Officer of Bank of Baroda, Secured Creditor, will be sold on "As is where is", "As is what is", and "Whatever there is" for recovery of below mentioned account/s. The details of Borrower/s/Guarantor/s/Secured Asset/s/Dues/Reserve Price/e-Auction date & Time, EMD and Bid Increase Amount are mentioned below.

Name & address of Borrower/s / Guarantor/s

Description of the immovable property with known encumbrances, if any

Total Dues

Reserve Price (Rs.) EMD & Bid Increase Amount

Date and time of E-auction

Status of Possession (Constructive /Physical)

Property Inspection date & Time.

ZOSARB, 13th Floor, Bank of Baroda Building, 16 Sansad Marg, New Delhi-110001, Ph.: 011-23441302, Mobile: 9760624629 E-mail: armel@armel@bankofbaroda.com

SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES

APPENDIX- IV-A [See proviso to Rule 9(1)]

E-Auction Sale Notice for Sale of Immovable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 9(1) of the Security Interest (Enforcement) Rules, 2002.

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Mrs. Nasira Begum

W/o Mohd Kamil, Mohd Kamil S/o Mr. Gayasuddin & Mr. Mohd. Mohsin S/o Mohd Kamil (All are borrowers)

All that part and parcel of Freehold Residential Plot No. 17, Block 205-A, known as 98, Babar Road, Connaught Place, New Delhi in the name of Mrs. Nasira Begum (also known as Nasira Begum) admeasuring 972.84 Sq. Yard.

Rs. 46.76 Crore plus further intt. & charges w.e.f. 01-03-2019

₹ 42.00 Crore

₹ 4.20 Crore

₹ 5.00 Lacs

15-01-2021 from 02.00 P.M. to 06.00 P.M.

Physical

08-01-2021 from 11.00 AM to 04.00 PM

Companies

FRIDAY, DECEMBER 25, 2020



BACK ON TRACK

Manu Jain, MD, Xiaomi India

Once lockdown restrictions were eased, we started working towards meeting customer demands...quickly ramping up our production capabilities. We also revisited our marketing strategies, launched formats and business goals that resonated with the 'new normal'.

Quick View

No problems at UK ports so far for Jaguar Land Rover

LUXURY CARMAKER JAGUAR Land Rover has not seen any impact so far from issues at UK ports, its parent Tata Motors said on Thursday, even as many countries cut transport ties with Britain due to a fast-spreading new variant of the coronavirus. Toky-listed Honda Motor had to stop output at its British factory earlier this month.

Amazon Seller Services loss widens to ₹5,849.2 cr

AMAZON SELLER SERVICES, the India unit of US e-tail giant Amazon, saw its losses widening to ₹5,849.2 crore for 2019-20 fiscal from the previous year, according to regulatory documents. Amazon Seller Services had recorded a net loss of ₹5,685.4 crore in 2018-19, according to Registrar of Companies filing shared by market intelligence firm Tofler.

Mynta Designs FY20 loss widens to ₹744.4 cr

ONLINE FASHION RETAILER Mynta Designs saw its loss widening to ₹744.4 crore for the financial year ended March 2020, according to regulatory documents. The Flipkart Group company had registered a consolidated loss of ₹539.4 crore for the year ended March 2019, as per a Registrar of Companies filing shared by market intelligence firm Tofler.

L&T prints 3D ground plus one building in India

LARSEN & TOUBRO CONSTRUCTION on Thursday said it has successfully 3D printed a ground plus one building, claiming it to be the first in India. The company has 3D printed the building of 700 square feet built-up area at its Kanchipuram facility with an in-house developed concrete mix, using indigenously available regular construction materials.

Volkswagen to hike Polo, Vento prices by up to 2.5%

GERMAN CARMAKER VOLKSWAGEN on Thursday said it will hike prices of Polo and Vento by up to 2.5% from next month. The company joins other manufacturers such as Maruti Suzuki India, Nissan, Renault India, Honda Cars, Mahindra & Mahindra, Ford India, Isuzu, BMW India, Audi India and Hero MotoCorp, which have already announced price hikes.

Vedanta Resources raises stake in India unit to 55.1%



PRESS TRUST OF INDIA

New Delhi, December 24

LONDON-BASED VEDANTA RESOURCES (VRL) has raised its stake in its India listed unit, Vedanta to 55.11% by buying from open market shares worth ₹2,959 crore. VRL bought 18.5 crore shares at a price of ₹159.94 per share, the company said in a statement on its website. It made the purchase through block deals.

The purchase of shares in the open market helped the firm raise its stake in Vedanta to 55.11% from the current 50.13%.

The move comes weeks after the firm's failed attempt to delist Vedanta from the Indian stock exchanges. The delisting failed due to an insufficient number of shares being offered in the buyback proposal of VRL.

"This is in line with our stated strategic priority for simplifying the group structure to align the group's capital and operational structures, streamline the process of servicing the Group's financing obligations and improve a range of important credit metrics," it said.

The simplification process which has been underway for several years has involved mergers of group companies and may involve other share acquisitions in accordance with applicable law, the company said without elaborating.

J P Morgan India acted as the broker to VRL for this transaction.

SC DIRECTIVE

Airtel, Vi submit details of segmented offers to Trai

PRESS TRUST OF INDIA
New Delhi, December 24

TELECOM OPERATORS AIRTEL and Vodafone Idea (Vi) have submitted to Trai the details of segmented or concessional offers that were made to subscribers, and the regulator is in the process of examining the information, according to sources.

The move assumes significance as Trai, in early December, had directed the telcos to submit various details of 'segmented' offers made to users, after the Supreme Court asked the operators to disclose details of such special tariffs to the sector regulator. Sources said Airtel and Vodafone Idea (Vi) have now submitted the requisite details to the regulator, which is in the process of examining the information.

Responding to an email query, Vodafone Idea said, "We remain fully compliant to regulatory requirements. All our offerings have been duly reported to TRAI."

In its directive on December 4, Telecom Regulatory Authority of India (Trai) asked the operators to "provide within 15 days of the date of issue of this direction" on a monthly basis, for each service area, details



of segmented offers — from January to November 2020.

This included "details of rates and related terms and conditions, quantum of services, name of tariff plan and validity period of subscription and benefits available to the subscribers in the tariff plan in which the segmented offer has been given".

Trai had also sought details on the number of segmented offers to existing subscribers under the respective tariff plan at the end of the month. It also asked operators to submit details of rates and terms and conditions, the quantum of service, the validity of subscription, and benefits available to the subscribers in each of



the said segmented offer.

Other information that operators were asked to furnish included the number of subscribers at the end of each month, who have availed the segmented offer within each tariff plan. Moreover, from December 2020 onwards, the details of segmented offers will have to be submitted to Trai regularly.

Segmented offers are the promotions and discounts dished out to customers showing an inclination towards shifting to other telecom operators; so far details of these customised offers were not being disclosed in filings on standard package or plan.

DoT asks e-commerce websites to pull down listings of mobile signal boosters

PRESS TRUST OF INDIA
Mumbai, December 24

WITH MOBILE NETWORK boosters becoming a major reason for poor service quality, the Department of Telecom has asked online sellers to pull down listings of such equipment, an official statement said on Thursday.

The DoT has also carried out raids across multiple locations in south Mumbai over the last two days which led to the removal of 68 illegal boosters (or repeaters), it added. The action comes amid frequent complaints of poor network quality in various

parts of the country.

"Online platforms have also been issued notices to remove listing of illegal repeaters from their website and such companies have responded positively," Amit Gautam, who is part of DoT's Wireless Monitoring Organisation, was quoted

as saying in the statement.

"We started bringing down the illegal repeaters in November. Raids were conducted on December 22 and 23 as well. Total 68 illegal mobile signal boosters were brought down. We could see they were all China made devices with no safety standard mark..." Gautam said. He added the department will file FIR against vendors selling these network repeaters.

Installation, possession or selling of illegal repeater is a punishable offence as per the Indian Wireless Telegraphy Act, 1933 and Indian Telegraph Act, 1885, the statement said.

GEC channels on TV back to pre-Covid viewership

FE BUREAU
Mumbai, December 24

AS THE YEAR draws to a close, viewership of general entertainment channels (GECs) on television has stabilised and reached pre-Covid levels. According to data provided by ICICI Securities, total primetime impressions between week 40 and week 46 of 2020 were consistently over 900 million.

The report said that primetime viewership on GECs, which had dropped to 554 million impressions per week in Q1FY21, reached 959 million impressions per week in October and November. BARC India has not independently corroborated the data.

GECs had to broadcast reruns of older shows in April, May and June because production of fresh content was put on hold due to the pandemic. Viewers then fell back on movie channels, children's content and news, and spent more time watching TV during non-prime-time hours.

New episodes of existing shows began airing mid-July onwards. Broadcasters have even launched fresh programmes over the last few months.

Sanjesh Jain, assistant vice president, equity research, ICICI Securities, said viewership of GECs is back to pre-Covid levels across regions and not just in Hindi-speaking markets. For instance, total viewership impressions on Tamil GECs has grown from 248 million per week in Q1FY21 to 421 million per week in Q3FY21 (until November). Bangla GEC viewership has recovered from 99 million impressions per week in Q1FY21



to 204 million impressions per week in October-November. Jain attributed the recovery to not just fresh fiction content, but also to non-fiction shows like Kaun Banega Crorepati, Bigg Boss, Indian Idol and Sa Re Ga Ma Pa.

Advertising volume regained momentum during the festive season. As per BARC India, in week 43, the Indian television industry recorded 38.7 million seconds in advertising. However, revival in viewership and ad volumes has not supported revenue generation for all broadcasters. "IPL 2020 took away a large chunk of advertiser money and left very little for other broadcasters," said Sandeep Goyal, founder, Mogae Media.

He said advertising from BFSI and consumer appliances sectors is expected to be muted until summer 2021. "Auto companies will advertise when they launch new models next year. For now, it is ed-tech and gaming brands that are making a splash on television," Goyal said.

Broadcasters are also under pressure to reduce unit ad rates and compensate with extra FCT (free commercial time) if the investment does not deliver the guaranteed GRP (gross rating point).

FE BUREAU
New Delhi, December 24

WALMART-OWNED FLIPKART has reshuffled its board of directors. Beginning January, Kalyan Krishnamurthy, the CEO of Flipkart, will be inducted into the company's board.

Other new directors to be inducted in the board are Keki Mistry, vice-chairman and CEO, HDFC, and two new directors from Walmart — global chief technology officer and chief development officer Suresh Kumar and Leigh Hopkins, who is executive vice-president of strategy and development for Walmart International.

The announcement of the new board appointments was made by Flipkart in an email to its employees on Thursday.

A company spokesperson confirmed the appointments.

In an email to employees, Krishna-

Wage cut: AI pilots warn of 'industrial action'

PRESS TRUST OF INDIA
Mumbai, December 24

DISINVESTMENT-BOUND AIR INDIA'S pilot unions have rejected the paltry 5% rollback in their salary cuts and warned of "industrial action" if there is no "substantial" reversal in their pay cuts.

In a joint letter to Air India chairman and managing director Rajiv Bansal on Thursday, the Indian Pilots' Guild (IPG) and the Indian Commercial Pilots Association (ICPA) said, "(The) pittance in the form of a 5% decrease in the current wage cut is an outright insult, its sting magnified in light of our unwavering support and trust in this company."

They said this "generosity" amounts to a reduction of about 3% in the current gross pay cut for pilots.

In April, Air India had reduced its pilots' salary by up to 70% to partially offset the impact of the coronavirus pandemic on its finances.

"We have given the management every benefit of doubt as well as ample time to redress the issue of disproportionate pay cut for pilots of Air India and its subsidiaries so there is no point left in mincing words."



"If we do not see a timely substantial reduction in this disproportionate pay cut, we will be forced to seek justice through harsher means including 'Industrial Action,'" the two unions said.

They said, "We do not accept this paltry 5% rollback in illegal pay cut and you may advise the concerned to donate this 5% towards funds for building the Parliament or PM-CARES (Fund)."

Right now, the "disproportionate unilateral" pay cut imposed on pilots in the name of Covid-19 amounts to a gross reduction of the pilots' rightful wages from April, the letter said.

Adani Power scraps pact to buy 49% stake in OPGC

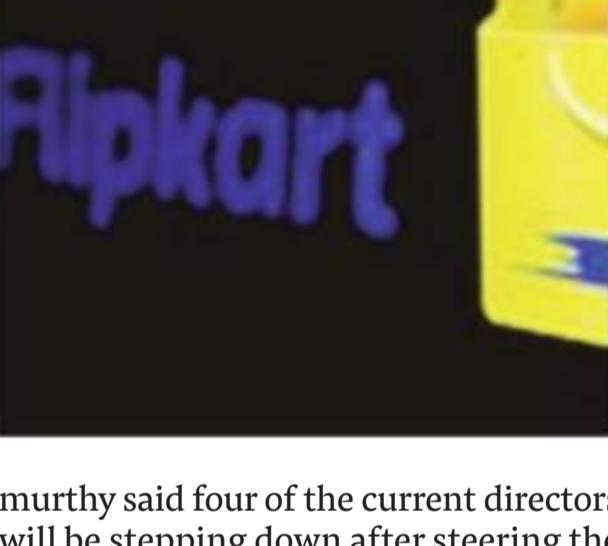
PRESS TRUST OF INDIA
New Delhi, December 24

49% of the total issued, paid-up and subscribed equity share capital.

"The sellers have intimated (on) December 24, 2020 that Government of Odisha...have exercised their RoF/R to purchase (49%) shareholding in OPGC. Accordingly, the sellers have transferred the AES Shareholding in OPGC to the agency authorised by the Government of Odisha. As a result of this development, the SSPA has ceased to be effective," Adani Power said in a BSE filing on Thursday.

OPGC operates 1,740 MW thermal power plant at Banharpalli in Jharsuguda district, Odisha. This plant is the mainstay of Odisha for base load power supply and amongst the lowest cost power generators in the state.

Flipkart reshuffles board; to add CEO



goodbye to any of them; Rajesh and Dirk will continue to support us in an advisory capacity, Steuart will continue to sponsor us from the Walmart board, and Rohit will be chairing the PhonePe board," he said.

"I am happy to share with you all that at the board meeting earlier this month, your board was highly appreciative of all our efforts this year, expressed pride in the progress we have made and looked forward to seeing the next chapter of our development as we move towards 2021," Krishnamurthy said.

In 2018, Walmart invested \$16 billion to acquire 77% stake in Flipkart, and earlier this year, it led a \$1.2-billion funding round in the e-commerce company.

While the company hasn't officially announced plans for IPO, there have been reports that Walmart is exploring options to list Flipkart in the US.

—With inputs from PTI

FE BUREAU
New Delhi, December 24

murthy said four of the current directors will be stepping down after steering the company through the first two years after Walmart's investment. These include Rajesh Magow, Rohit Bhagat, Steuart Walton and Dirk van den Berghe.

"We are sad to see all four step down but delighted that we will not have to say

Snapdeal clocks ₹846.4 cr revenue in FY20

PRESS TRUST OF INDIA
New Delhi, December 24

"In FY20, Snapdeal continued its investments in market expansion activities that have helped grow the market beyond only brands, urban centres and a primarily English-speaking audience. One-time investments booked by Snapdeal in FY20 on account of such initiatives are factored into the FY20 loss of ₹274 crore from about ₹186 crore in FY19," it said.

Snapdeal noted that it has invested in video, vernacular and other strategic projects, aimed at growing the online market among new users.

While the ongoing financial year has seen recurrent disruptions and subdued consumer sentiment, the benefit of these growth initiatives is expected to play out over the coming years, it said.

The company has also seen more people coming to its platform to shop with the number growing from 19 million in FY19 to 27 million buyers in FY20. "Consistent with Snapdeal's focus on growing the value segment, more than 85% of Snapdeal's orders were shipped to customers living outside the top 10 cities in India," it said.

"Office space investors are likely to chase value-add and opportunistic deals for higher returns. Grade-A office spaces with marquee clients will remain favourites. Last mile funding is expected to revive stuck projects in the residential segment. Distressed purchase of assets in retail and hospitality sector is another trend that is likely to witness a spurt in the post pandemic era," the report said.

Retail investments, meanwhile, witnessed a dwindling pattern even in the pre-pandemic period, primarily due to increasing adoption of e-commerce by consumers and lack of incremental supply of premium quality retail malls in major cities. New mall

completions reduced by almost 50% in 2015-19 from the previous five-year period.

Going forward, investor interest should improve, as it hinges on planned supply and distress opportunity acquisition, which are considerable at present.

"Office space investors are likely to chase value-add and opportunistic deals for higher returns. Grade-A office spaces with marquee clients will remain favourites. Last mile funding is expected to revive stuck projects in the residential segment. Distressed purchase of assets in retail and hospitality sector is another trend that is likely to witness a spurt in the post pandemic era," the report said.

A key component in assessing the viability of acquisition of distressed assets would include impact analysis upon expiry of both the loan moratorium relief and temporary suspension of fresh insolvency proceedings as well, it said.

After a subdued 2020, PE investments to revive in 2021: Report

FE BUREAU
New Delhi, December 24

EVEN AS PRIVATE equity (PE) investment in Indian real estate in 2020 is expected to contract by 30% year on year to \$4.6 billion (around ₹3,384 crore), investor interest in the sector is likely to revive in the coming calendar year on the back of government policy support among other measures, with segments like warehousing, data centres and affordable housing expected to attract growth.

Savills India said in a report, "A likely repair of the bruised economy, improving trade relations, policy support and progress on the vaccination front, are the key factors which would drive the sentiment henceforth. The resultant push in PE investment could lead to \$6 billion in 2021 as per Savills Research."

The next wave

EY to hire 9k professionals in 2021 in tech roles

PRESS TRUST OF INDIA
Mumbai, December 24

GLOBAL PROFESSIONAL SERVICES organisation Ernst & Young Services on Thursday said it will hire about 9,000 new professionals in India in 2021 in various technology roles across all member firms.

These hires will be from the STEM (science, technology, engineering, and mathematics) background and in areas including artificial intelligence, machine learning, cyber security, analytics and other emerging technologies, EY said in a statement. "Today, our clients, both in government and pri-

The hires will be from the science, technology, engineering, and mathematics background

vate businesses, are embarking on technology-led transformation and we are supporting them in this journey. With the pace of digital adoption accelerating exponentially, we are strengthening capabilities in emerging technology roles and significantly intensifying our hiring efforts in the coming year," EY India partner and consulting practice leader Rohan Sachdev said.

E-auction: CIL coal allocation to power sector up 6% in Apr-Nov

PRESS TRUST OF INDIA
New Delhi, December 24

CIL'S COAL ALLOCATION to the power sector under the special e-auction saw a 5.9% rise to 17.96 million tonne (mt) in the first eight months of the current financial year.

Coal India (CIL) had allocated 16.95 mt of coal in the April-November period of the previous financial year, according to the coal ministry's monthly summary for the Cabinet.

However, coal allocation by the state-owned company dropped sig-

nificantly to 1.38 mt last month, over 4.05 MT in the corresponding month a year ago, it said.

Coal distribution through the forward e-auction is aimed at providing access to coal for such consumers who wish to have an assured supply over a long period, say one year, so as to plan their operations.

The purpose of the scheme is to provide equal opportunities to all intending coal consumers to purchase coal for own consumption through single-window services, at a price determined by themselves through the process of online bidding.

COVID-19 VACCINE

Aurobindo Pharma signs pact with US-based Covaxx

PRESS TRUST OF INDIA
New Delhi, December 24

AUROBINDO PHARMA ON Thursday said it has inked a licensing pact with US-based company Covaxx to develop and commercialise a vaccine for Covid-19.

The company has entered an exclusive licence agreement to develop, commercialise and manufacture UB-612, the first multipeptide-based vaccine to fight Covid-19, for India and Unicef, Aurobindo Pharma said in a regulatory filing.

Covaxx is currently conducting a Phase-1 clinical trial for the vaccine candidate. "This vaccine has immense potential in eliminating shedding, and hence



containing, the spread of the pandemic," Aurobindo Pharma MD N Govindarajan said.

As per the agreement, the Hyderabad-based firm has obtained the exclusive rights to develop, manufacture and sell Covaxx's UB-612 vaccine in India and to Unicef, as well

as non-exclusive rights in other select emerging and developing markets.

Aurobindo Pharma and Covaxx are partnering on clinical development, manufacturing and marketing of US firm's vaccine candidate, UB-612.

Zydus Cadila seeks government nod to start Phase-III clinical trials of Covid-19 vaccine

PRESS TRUST OF INDIA
New Delhi, December 24

DRUG FIRM Zydus Cadila on Thursday said its vaccine against Covid-19, 'ZyCoV-D', has been found to be safe and immunogenic in the Phase I/II clinical trials, and the company is seeking regulatory approval to commence Phase-III trials.

The company's "plasmid DNA vaccine to prevent Covid-19, ZyCoV-D, was found to be safe, well tolerated and immunogenic in the Phase I/II clinical trials. The company is now planning to initiate Phase III clinical trials in around 30,000 volunteers upon receiving necessary approvals," Zydus Cadila said in a statement.

The Phase-II study of the vaccine, ZyCoV-D, had been conducted in over 1,000 healthy adult volunteers as part of the adaptive Phase-I and II dose escalation, multi-centric, randomised and double-blind placebo controlled study.

The vaccine was found to be safe and immunogenic, he added.

VA Tech Wabag to focus on projects backed by Centre

FE BUREAU
Chennai, December 24

CHENNAI-BASED PURE play water technology company VA Tech Wabag will focus on projects funded by multilateral agencies and the central government to ensure that projects are not delayed due to lack of resources, as local bodies are prone to financial problems.

The company also plans to ride on digital and advanced

technologies in the post-Covid world and bring in artificial intelligence (AI) for water treatment. It may also look at acquisitions in the digital technology space.

Rajiv Mittal, MD & CEO, VA Tech Wabag, told select media persons in a virtual briefing that the company has been treading the path of

being a pure play water technology company with a focus on being light on asset. "In every project we will have someone like multilateral agencies or the Centre to invest, and we will have the expertise to execute the project," he said. He said it is better to opt for projects which will have multilateral lending

agencies like World Bank, ADB and JICA.

Mittal said bulk of the expansion of the company going forward will come through organic growth. It will also grow its overseas presence considerably from the current 35 geographies, and going forward the revenue from abroad may surpass the Indian earnings. The company would look at inorganic growth or acquisitions only if there is a compelling case.

Jeep case: American regulator modifies order to allow Mahindra to sell new Roxor models

REUTERS
Detroit, December 24

A US REGULATOR ruled on Wednesday that Mahindra and Mahindra's new design for its Roxor off-road utility vehicle did not infringe the intellectual property rights of Fiat Chrysler Automobiles' Jeep brand, six months after barring the sale of older models.

The International Trade



Commission said the post-2020 Roxor model did not violate the "trademark" of FCA's Jeep Wrangler SUV, accepting an administrative law judge's October rec-

ommendation that design changes made by M&M meant an earlier cease-and-desist order should not apply to newer models. "The ruling validates Mahindra's redesign of the highly popular Roxor off-road vehicle," M&M said in a statement. "Mahindra is now permitted to manufacture and distribute the redesigned 2021 Roxor."

"While FCA is disappointed with the commission's decision

regarding the redesign, we believe we will be successful in appealing this decision," FCA said in a statement. Trade dress consists of the unique characteristics that make a product stand apart and is generally accepted as identified with that product by the public. For example, FCA sees the Jeep Wrangler's boxy body shape, front grille and round headlights as distinct to the brand.

While rejoicing in the festive fervour of Christmas, don't forget to follow the government mandated guidelines of Covid-19.

Your awareness is highly important in these times!



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Opinion

FRIDAY, DECEMBER 25, 2020

To grow India's science talent-pool...

...govt must step up education/R&D spending; regulatory control, pedagogy, etc, need relooking

THE PRIME MINISTER flagged an important concern for the country when he spoke of the need to attract and retain youth in Science; at the inauguration of the India International Science Festival (IISF), he said this was a crucial long-term challenge. The facts on the ground bear this out—as per the All India Survey of Higher Education 2018–19 (the latest AISHE report available), undergraduate enrolment in Arts was twice that of Science. Post-graduation enrolment in science subjects that year was half the number that graduated that year, while the PhD enrolment number was a fifth of the post-graduate out-turn. The only solace was that Science's share in the PhD out-turn was the highest that year—but at 10,023, it was less than a third of China's nearly 34,000 doctoral graduates in Science in 2018.

The government has launched various schemes—from the Atal Innovation Mission to the Prime Minister's Fellowship for Research—to draw talent to science across levels of education. However, the fact is that India will need to do much more to earn a pole position in the global leadership race in a STEM-led future, given STEM will be key to meeting emerging challenges such as climate change impact, increasing automation, etc, as also capitalising on opportunities in biotechnology, artificial intelligence, etc. To that end, India needs to take a cue from China on spending on STEM education and research—the country has pumped in billions of dollars into positioning itself as a STEM powerhouse.

R&D spend being one indicator of policy commitment to leadership in a STEM-led future, China was a close second to the US in terms of R&D spending by a single country in 2015—while the US spent \$496 billion, China was spending \$409 billion. India's R&D spending in 2016–17, in comparison, was a mere \$14 billion, or just 0.7% of its GDP. But, more important than the absolute figures is the growth-trend in Chinese R&D spending—against the US's 4% annual growth in such spend between 2000 and 2015, China's was 18%. At that rate, it was predicted by the US's National Science Foundation to have well overtaken the US's spending on R&D by 2020. No wonder, then, that China is the largest producer of peer-reviewed science and engineering articles, or PSEAs—a 19% share compared to the US's 18%—largely on the back of Chinese PSEAs growing by 8% annually between 2006 and 2016 versus the US's 1%. While the US still tops the list when it comes to the number of globally respected scientists—as a recent Stanford analysis shows—China has been growing its numbers. India has scant presence in top 10,000 and has merely six in the top 1,000. China's dedicated research universities, with dizzyingly high spends and large incentives for researchers to produce high-quality research work have been a key element of its STEM march.

The new National Education Policy (NEP) is expected to give science education, right from the school level, a big boost. As much as China-type spending will be key to this—the government intends to bring up public spending on education to 6% of the GDP versus the current 4.4% “at the earliest”—retaining talent in Science will need a host of interventions, from reimaging pedagogy to facilitating private sector/industry engagement in shaping the course of R&D and STEM spend and policy. The government also needs to realise that autonomy for top-rung institutions—delivering both STEM and non-STEM education—is key; you can't have an IIT or IISER forced to implement reservation and expect to retain talent in Science.

Timely warning from RBI

Some digi-lenders can be unscrupulous, so need to be cautious

AS USEFUL AND necessary it is to have an increasingly digitised lending environment, lawmakers and regulators must worry about the adverse side-effects. The recent incidents involving unsavoury tactics adopted by some digital lenders, to recover their dues, are unfortunate. Indeed, Reserve Bank of India's (RBI) warning about the dangers of unauthorised digital lending platforms and mobile apps could not have come a day too soon. RBI has asked the public to be careful about who they are borrowing from cautioning that some lenders are operating beyond the framework of the law and could turn out to be unscrupulous.

Given how simple it is to set up a digital shop, it is not surprising there are so many apps. It is also not surprising that small businessmen and individuals become soft targets because they are simply unable to make the cut for a loan from either a bank or an NBFC. But one can't really blame the borrowers, who genuinely need the money to either fund their businesses or for a personal emergency, for approaching them. In all these decades, the Indian banking system has not evolved and developed enough to cater to the needs of most borrowers; loan requirements today clearly outstrip the amount of credit being disbursed by a wide margin. That is despite the fact that we have, over the past decade, seen several new banks and NBFCs, as also new forms of intermediaries—MFIs, small finance banks—come up.

To be sure, one cannot expect banks or other lenders to lend without adequate due diligence; after all, they are the custodians of public savings and must assess the risks they are taking. But, it is a fact that we have not been able to develop a credit ecosystem to cater to the needs of most borrowers, especially at a time when crores have been lent to the corporate sector often recklessly and without proper due diligence. In fact, had it not been for the Jan Dhan Yojana, a large share of the population would not have had a savings account. And, had it not been for the efforts of the MFIs, much of the rural population would not have been able to start small enterprises like they have; households in these hamlets would still be at the mercy of moneylenders. In many ways, a few of the digi-lenders are the moneylenders, they are equally usurious, and probably, ruthless. One could argue they are fulfilling a need—as per a contract mutually agreed between two parties—and therefore, more useful than a bank that decides not to take any risks at all but park its deposits with the government. However, they must operate within the ambit of the law, we cannot have illegal entities doing business. Rather than using coercive measures to recover their loans, they need to do a better risk assessment. For their part, as RBI has said, borrowers need to be watchful about taking loans. Digi-lenders might write out a cheque without asking too many questions, but they will go to any lengths to retrieve their outstandings. There is no free lunch.

DrivingTheFuture

Apple's foray into self-driving cars could usher in the coming-of-age of self-driving car technology

MANY CRITICS WERE beginning to write off Apple, the tech goliath, as being too much of a lumbering giant to be truly innovative. But, last month, the company surprised; even its most trenchant critics were struck by its silicon chip offering that revolutionises computing performance. The company had announced the unveiling of processors based on the new technology, but very few would have expected the unprecedented performance and efficiency gains. As the year draws to a close, the buzz is all about another offering from the company—a Reuters report suggests the company is targeting self-driving car production by 2024.

Apple had first launched its automated automobile efforts, named Project Titan, in 2014, but since then, there had been little progress to speak of. It has a daunting array of competitors—Google, Nissan and Tesla—but what gives Apple's offering the added edge is the promise of superior battery technology, which will reduce the cost of batteries and also increase the vehicle's range. If Apple is able to achieve this, the company would be able to outdo others in the field and could indeed become a supplier of the technology. Superior battery technology will also give a fillip to electric vehicles. More important, with its advanced computing abilities, Apple's entry would also mean that the other makers of self-driving-car will also be compelled to up their game, which, in turn, will translate into better choices for the consumer.



ON DEMOCRACY

Congress leader Rahul Gandhi

It is an assault on the idea of India. The government is

stopping our MPs from moving out of our office ...

There is no democracy in India, it is only in

imagination, not in reality

MERE AGRICULTURAL PRICING REFORMS WON'T HELP. A STRUCTURAL TRANSFORMATION THAT WILL EXPAND THE MANUFACTURING SECTOR IN THE RURAL AREAS IS WHAT IS NEEDED

India's path out of rural distress

THE STAND-OFF BETWEEN the farmers and the government, and rising rural protest, is not just a reflection of conflicting views on agricultural reforms or an expression of institutional discontent that farmers were not consulted on the reforms. It reflects a deeper concern on rural distress. People in the rural areas have raised their aspirations, and are now demanding more jobs, and a better quality of life. Although agricultural pricing reforms may be viewed by some as a way of dealing with the rural distress, this is not a substitute for unleashing a rural structural transformation. Solving India's rural distress now may just unleash the next stage of India's structural transformation that will enable it to become a \$5 trillion economy by 2025.

Millions of people have been lifted out of poverty in the urban areas, but the rural areas in India still remain home to the largest concentration of poor people in the world. Most of them live with poor or no access to education, health, roads, electricity, or internet. Just reforming the price mechanisms will not work, if physical and human infrastructure remains weak and factor markets remain distorted that prevent rural structural transformation. A reform agenda just focused on pricing reform, in the absence of other reforms, will not succeed. It will only further escalate rising concerns on the urban-rural divide, and discontent of the rural population.

India's growth trajectory, and expansion of the manufacturing sector, has been constrained by the lop-sided nature of industrialisation and urbanisation. India's spatial and structural transformation—industrialisation and urbanisation—did grow together in the early 1990s. But the two trends have diverged in the last two decades (see Ejaz Ghani, Arti Grover Goswami and William R. Kerr, "Is India's Manufacturing Sector Moving Away from Cities?", World Bank and HBS).

Large manufacturing enterprises are moving out from mega cities to rural areas, in search of lower land costs, and to remain cost-competitive. The share of

EJAZ GHANI

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Views are personal



the manufacturing sector in employment, output, and the number of enterprises in the urban areas has declined and it is increasing in the rural areas. Although this process of spatial transformation has kept India's large manufacturing houses to remain cost-competitive, the overall expansion of the manufacturing sector has been constrained by a poor physical and human infrastructure in the rural areas.

People in the rural areas have been expecting a shift from farm-to non-farm jobs. This has not happened in India, as more than 40% of total employment is still employed in the agricultural sector in India, compared to less than 20% in China, and less than 2% in the US. People in rural areas depend on agriculture, not because it is remunerative, but because there are few alternative employment opportunities. This problem will not be solved just through pricing reforms. Although there is room for improving agricultural productivity through pricing reforms, this is not a substitute for rural structural transformation that India now needs.

India's rural distress is also a symptom of its twin balance sheet problem and banking distress. Large and less efficient manufacturing houses that are migrating from urban to rural areas, and have accessed more bank loans, has given rise to India's twin-balance sheet problem. The twin-balance sheet problem has partly arisen from highly distorted land markets in the most land-scarce country in the world. Large manufacturing conglomerates manage to grab more land, rural areas, and lack of access to basic amenities, including drinking water, sanitation, and much more. More depressing is that while agriculture has become increasingly feminised, the ownership of agricultural assets by women has not increased.

India's green growth has also worsened in the rural areas. Indian cities have become more energy-efficient, but it has deteriorated in the rural areas. These trends have been exacerbated by the de-urbanisation of the manufacturing sector. Although the installed capacity of India's power system is the fifth-largest system in the world, it is still insufficient to meet India's rapidly increasing rural demand. Integrating

and because the land is used as collateral for most bank loans, they also grab more bank credit. India is one of the most land scarce countries in the world, and the land is also the biggest asset in rural areas. Reducing land misallocation will not only reduce rural distress but also enable India's manufacturing sector to expand and be more efficient.

India's rural distress also reflects the rising gender divide. Conventional wisdom suggests that economic growth should reduce gender discrimination. But this is not happening in India. The share of females in manufacturing employment has barely increased over the last two decades, but it has increased in agriculture, as men leave rural areas in search of better jobs in the cities. India's increased feminisation of agriculture has worsened gender equality, due to the heavy work burden in the rural population.

rural areas, and lack of access to basic amenities, including drinking water, sanitation, and much more. More depressing is that while agriculture has become increasingly feminised, the ownership of agricultural assets by women has not increased.

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the climate change agenda, increased energy efficiency, with rural structural transformation is an important step towards reducing India's rural distress, and also improving India's Paris Climate Agreement

Rural structural transformation

India's future growth is in where one would least expect it to be. It is in the rural areas that will continue to benefit from a young demographic dividend and greater land availability. India's financing needs for rural structural transformation is huge. But, the potential for attracting more private investment in rural areas is also huge. The basic traits of rural infrastructure projects, such as market size, long-term steady revenue stream, and investment returns that exceed inflation, make them attractive for most institutional investors. The funds managed by private institutional investors exceed \$100 trillion, but their allocation for India's rural infrastructure projects is tiny.

Only by combining resources—Centre and state, international and domestic, public and private, corporate and philanthropic—will it be possible to achieve the necessary levels of financing to unleash rural structural transformation. The challenge is to increase both the scale and impact of financial resources, improve urban-rural linkages, and build on partnerships. Markets, institutional and administrative institutions are very weak in rural areas. Price reforms is not a substitute for bigger and bolder reforms to accelerate rural structural transformation.

India's manufacturing sector is rapidly de-urbanising, and a rural structural transformation is needed to expand India's manufacturing sector in the rural areas. Rural distress will not be resolved just through agricultural pricing reforms. A rural structural transformation that will expand the manufacturing sector, tap into a demographic dividend, expand the size of the middle class, promote gender equality, scale up the march towards Paris Climate Agreement, and create more jobs, is the path out of the rural distress.

Bolster ULBs' capacity to raise revenue

The inability of urban local bodies (ULBs) to raise resources has limited the growth of municipal income and led to a fiscal crisis like that seen in the case of Delhi's municipal bodies

BUOYANCY AND ELASTICITY of a municipality's own tax and non-tax revenues is essential to enable urban local bodies to upgrade services for productivity, environment and quality of life. As against the municipal revenue of ₹4,624 per capita, own-source revenue was only ₹1,975 in 2018 (ICRIER, 2019). Despite a quantum jump in the fiscal transfers (after insertion of article 280(3)(c) in the TOR of National Finance Commission and creation of state finance commission as per Article 243Y), the inability of ULBs to raise resources has limited the growth of municipal income and led to a fiscal crisis.

If we are to assume 1% as a proxy level for municipal revenues, Indian cities need a five-times jump to provide services similar to Poland, a three-times jump to reach the level of South Africa, and seven-times jump for Brazil. National Finance Commission and RBI, while submitting their interim report (2019) and permitting additional borrowing of 2% (from 3 to 5%) of SDGP to meet revenue shortfall due to Covid in July 2020, have requested further mobilisation of own sources including property taxes. In India, property taxes

only account for 0.15% of GDP, whereas in developing economies they account for 0.6% and the global average is 1.04%. Eight main actions need attention to enlarge municipal kitty:

To double the property tax collection from ₹200,000 million to ₹400,000 million by 2024, the property tax base needs to be expanded using GIS mapping, cross-checking with building licenses, ration cards, mutations, electricity/gas accounts, and review of exemptions. This also needs to cover government properties as per GoI circular 2009 and the SC judgement in *Rajkot Corporation vs Railways*, which said that PT needs to be levied provided the charges are not more than state government properties.

Similarly, rates need revision in the guiding value for rent or unit area; for instance, in Delhi, rates are fairly low. The vacancy rate (12%) needs to be reduced through innovations. The city of Barcelona takes control of the properties left without tenants for more than two years and rents them out at 50% rates. The collection process needs to be automated too. ABC (Always best Control) analysis should be done to target the top 10–20% properties, and measures such as attaching bank accounts must be implemented.

Second, the value capture taxes need to include upward revision of building license fee and new sources like impact fee, as imposed in Telangana, exactions and betterment levy like the one imposed in Gujarat.

Third, an advertisement fee needs to be levied. Thiruvananthapuram listed the sites and ploughed leakages for 33,170 unauthorised boards to double its income from 2018 to 2019. South

Delhi MC has achieved a three-time increase with revision of rates in a ratio of 1:8 as per location and by dividing the city into clusters.

Fourth, local fee/charges also have immense potential such as (i) recovery on user charges (water, etc) which is only 20% (ii) right of way from gas/electricity and fibre optic lines, (iii) cell tower, (iv) leasing electricity poles (iv) and giving maintenance of parks to RWAs. In Delhi RWAs maintain parks for ₹8,000 per park, which is much lower than having a municipal employee.

Fifth, the potential of participatory funding (private sector, CSR and local community) needs to be tapped as has been done by Bengaluru, Ahmedabad, Mathura (Hybrid Annuity project), Indore and Pune. This provides a broader scope for better uses of own-source income.

Sixth, small and medium-sized municipal bodies—with 41% urban population, but only 28% municipal income—need special attention for assigning and activating fiscal instruments. Better mobilisation of own sources may also lead to revenue account surplus. This has been achieved in Ahmedabad, Pune, etc and it also enables access to the capital market.

Seventh, article 243X needs suitable revision to allow larger inclusion of fiscal instruments above within the scope of a municipality's own sources.

Eighth, over 3,000 census towns not having city government need special attention to create ULBs in line with MoHUA's advisory in 2016. It will create an innovative and effective financing framework for sustainable urban development.

KK PANDEY

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LETTERS TO THE EDITOR

J&K's vocal verdict

By no stretch of the imagination can the results of the District Development Council polls in Jammu and Kashmir be seen as an endorsement of the Centre's abrogation of Article 370.

On the contrary, if anything, it was an unequivocal verdict against the move. The claim of victory by the BJP is belied by actual results. However, it is gratifying to see some semblance of democracy brought about by the DCC polls. The political process restarted should continue. Overall,

the constituent parties of the Gupkar Alliance that are opposed to the abrogation of Article 370 and are insistent on their demand for regaining what they believe is rightfully theirs, but lost—special status—have emerged as the clear winners against all odds. They still occupy much of the political space and remain vibrantly relevant in Jammu and Kashmir. The argument that the government can unilaterally do whatever it wants on the strength of its parliamentary majority even if what it does is not acceptable to those who are affected the most is of dubious legitimacy. The reason why the BJP revoked Article 370 and is justifying it is not far to seek; it believes in 'unity in uniformity' and not 'unity in diversity'. It believes in a unitary, monolithic state and not a pluralist democracy cherishing cultural pluralism. The right choice between the antitheses needs no telling. The Union government and those who are against the restoration of Article 370 cannot say that the political aspirations of the people of Jammu and Kashmir do not matter.

The restoration of Article 370 and basic civil rights will bolster people's sense of belonging to India. It will also assure them of the preservation of their distinct identity.

— G David Milton, Maruthancode

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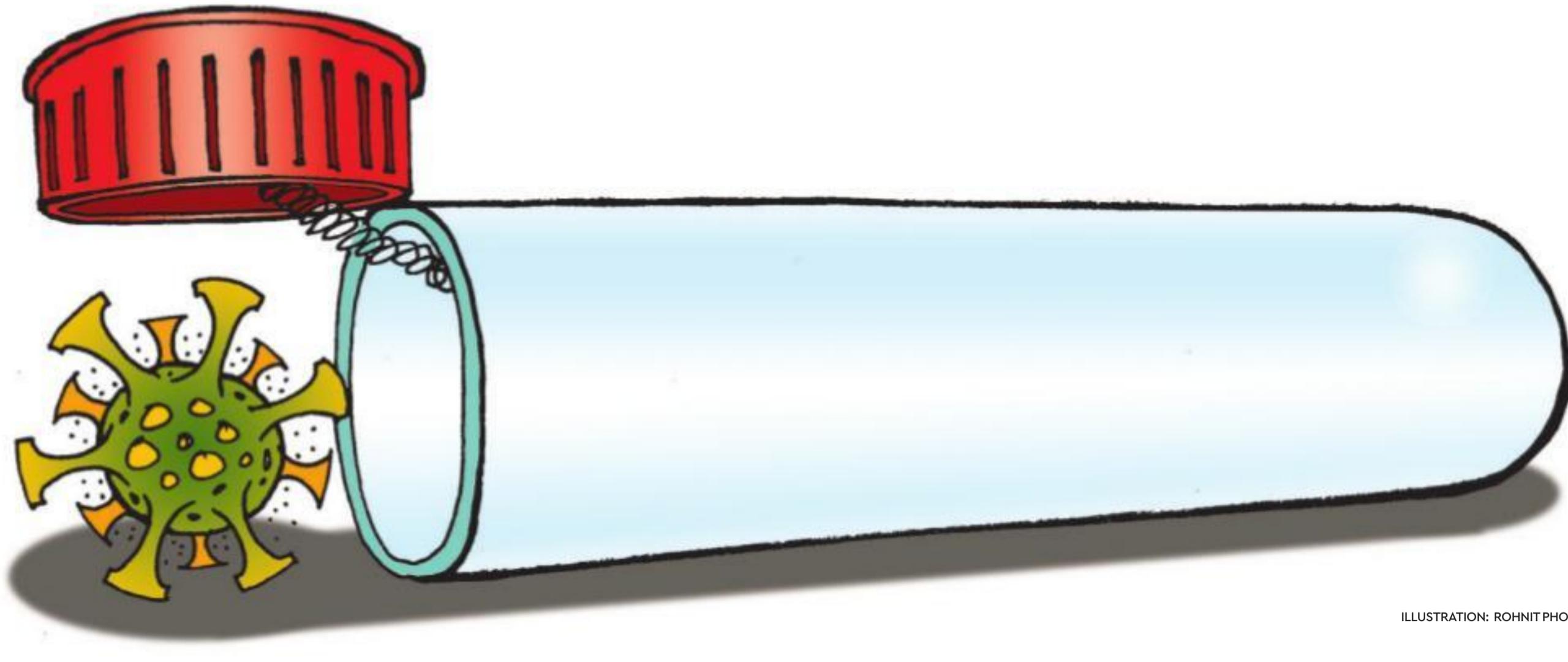


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**PRADYUT
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Views are personal
● COMBATING COVID-19

Get testing and vaccine strategies right

It is important that our policymakers do not buy into a sense of overoptimism regarding the imminent arrival vaccines. It will be months before a vaccine can be administered in sufficient numbers throughout our country. At a time like this, our reliance on wide, smart testing and tracing should increase even further

BE IT DEVELOPED nations or developing ones, young countries or old, democracies or autocracies, Covid-19 has not spared any society. The pandemic has grimly tested the resilience and preparedness of health infrastructures across the world and revealed its many cracks. However, it is interesting that a few countries, like New Zealand and Vietnam, have still managed to outsmart the virus by mobilising resources and following a robust testing and tracing strategy.

India's response to Covid-19 has been extremely dynamic, and the fluid conditions and contexts have required frequent revisions in strategy. It is unfortunate how key aspects like quality and equity in the overall testing strategy have been ignored, including in my home state of Assam. Since the state began using Rapid Antigen Detection Tests (RADT) to carry out tests in July, their share has been higher than the more reliable RT-PCR tests. The sensitivity of RADT has been pegged as low as 50%, and that has caused a decline in positivity rate due to the frequent false-negative results. Besides, the state has not followed up with confirmatory RT-PCR tests.

Moreover, RT-PCR tests at private labs in the state continue to be priced (at the time of writing) at ₹2,200, making them unaffordable and severely limiting testing options for the public. This is in stark contrast to Odisha and Delhi, where the price of the test has been capped at ₹400 and ₹800, respectively. This throws some profound questions on the differential between the available and required testing capacity in the state.

In Assam, the first case of Covid-19 was detected on March 31, and since then, the state government has taken some outrageous decisions like, being the only state to import PPE kits from China, or the alleged siphoning of public funds under the garb of awarding emergency procurement contracts. In the initial few months, Assam had one of the lowest mortality rates in the country, and it was attributed to reasons ranging from higher immunity of the population to genetics and even the large forest cover. However, it has since emerged that the state government had misled everyone by setting up 'Death Audit Boards', which had the power to certify and label Covid-19 deaths, stating them to be ICMR-recommended—a claim that was denied by it later. This jugglery allowed the state government to fudge data and artificially depress the death count in Assam.

India has to proceed in a manner such that the limited vaccine resources are allocated in the most optimal manner. Drawing up an order of priority will safeguard the interests of most vulnerable

There are other aspects unique to the state which merit even greater attention from the state government. For example, millions of estate workers work in close proximity in over 800 tea gardens of Assam. Given the environment that they operate in, these workers suffer from pre-existing health conditions making them highly vulnerable. If the virus were to make its way into this population, the scale of morbidity and mortality would be massive, especially without accessible testing services. To comprehend the actual extent of the spread of the virus, frequent, large scale and smart testing drives must be carried out in all tea gardens of the state. Although cases are on the mend at present, the cost of complacency can be exorbitant, as is evident in the complete lockdowns re-imposed in Europe as well as the recent spike in deaths in the US.

At the same time, it is equally important that our policymakers do not buy into a sense of overoptimism regarding the imminent arrival of clinically proven and safe to administer vaccines. It is true that we now have multiple vaccine candidates claiming efficacies above 90% and some have been rolled out in other countries. But it will be months before a vaccine can be administered in sufficient numbers throughout our country. At a time like this, our reliance on wide, smart testing and tracing should increase even further.

As can be seen worldwide, countries are in a frenzy to make an advance purchase of the vaccine doses. India has to proceed strategically such that the limited vaccine resources are allocated in the most optimal manner possible. The Union health secretary has already stated that once a vaccine becomes available, it might not be administered to the entire population but to a critical mass to ensure that the transmission chain is broken. Thus, drawing up an order of priority is imperative to safeguard the interests of those most vulnerable to contracting the infection.

It would also be prudent for the government to consider reserving vaccine doses for those who have not been infected previously to extend protection where there is a greater need. The identification of persons who have developed antibodies against the virus would only be possible by rigorous testing of all those in the priority list. This is likely to foster a well-informed, data-driven vaccination strategy while minimising infections. For the populations who are unlikely to get inoculated in the first phase, testing and tracing will continue to be primary tools of detection and control of infection.

● ALIBABA MONOPOLY China's own creation

**TIM
CULPAN**

Bloomberg



Alibaba and Ant Group wouldn't have flourished without Beijing's helping hand

SHOULD CHINESE REGULATORS determine Jack Ma's Alibaba Group Holding Ltd to be a monopoly, they ought to look directly to Beijing for an explanation as to how it happened. On Thursday, China announced an investigation into alleged monopolistic practices at the Hangzhou-based e-commerce giant. Ant Group Co is also in the crosshairs, as the central bank and the banking watchdog will separately summon Ma's fintech affiliate to a meeting. The swift share price reaction, which saw Alibaba drop as much as 7.9% in Hong Kong trading, indicates investors take these two probes seriously.

And yet, Alibaba's 20-year rise to supremacy is due in no small part to government policies, which protected and codified the now-booming internet sector. Under the guise of national security, successive leaders have implemented censorship, foreign-ownership restrictions and other limitations that stamped out competition from overseas.

For years, companies like Baidu Inc, Alibaba, and Tencent Holdings Ltd—collectively known as BAT—were feted as examples of China's innovation and modernisation. Not to take anything away from their respective founders, who built incredible businesses from the ground up, but not having to deal with the likes of Microsoft Corp, Google, Amazon.com Inc, and Facebook Inc gave them a protective shield. Meanwhile an atmosphere of leniency during their nascent development phases helped incubate these companies into the giants they would later become. Beijing allowed and encouraged this to happen.

But now the Alibaba Empire is too big, and China wants to clip its wings. The move is not unexpected. Ant's November initial public offering, which would have been the world's biggest, was pulled at the last minute and weeks after Ma gave a speech in Shanghai criticising regulators. It's likely other companies will face similar scrutiny.

Beijing seeks to better regulate and guide development of the platform economy, China's government mouthpiece, the *People's Daily*, wrote soon after the probes were announced, referring to the structure where companies offer multiple services through the same app or website. This move doesn't reflect any change in attitude toward supporting and encouraging the sector, the paper wrote, but combating monopolies has become an urgent issue as resources flow to the top.

It's tempting to compare this development to similar moves in the US and Europe, where all the big names are now under the shadow of antitrust probes. The differences are huge. US regulators can only wish they had the power to stymie names like Google, Facebook or Amazon. But the laissez-faire structure there means the best Washington can do is wait for a company to become large enough to be called a monopoly, and then step in to stifle or break it up.

In China, the strong arm of government is everywhere—both explicit and implicit—with executives forced to walk a fine line between being close to officials, and being too close. Mainland companies have become the nation's greatest cheerleaders and, at times, their worst villains.

Whether or not Alibaba is formally determined to have engaged in monopolistic practices may end up being irrelevant. The mere prospect of being reined in is enough to force executives into action, and contrition. According to the Wall Street Journal, Ma himself had already offered to hand over slices of Ant in what looks like a peace offering to Beijing before the IPO was pulled. Contrast that to Mark Zuckerberg's calm defiance in the face of congressional questioning.

In the end, a peace offering may not be enough. Beijing helped create China's internet companies and will decide alone what to do with them.

This column does not necessarily reflect the opinion of the editorial board or Bloomberg LP and its owners

REVIVING THE ECONOMY

3C approach to *atmanirbharta*

Commerce, competitiveness and currency internationalisation can help strengthen India's position

**GAURAV
SHARMA**
Senior specialist (economics & finance),
NITI Aayog
Views are personal

THE ECONOMIC RAMIFICATIONS of COVID-19 have a significant bearing on reshaping the world economic order as countries weigh their external linkages and recalibrate development strategies. For India to claim its rightful position in the new world order, it is imperative that the vision of 'Atmanirbharta' is globally integrated to harness the opportunities created by the emerging shifts.

In the post-pandemic era, the world economic order is set for a recast with huge gaps emerging between the performance of countries. According to forecasts by the OECD, by end-2021, the US economy is likely to be the same size as it was in 2019, but China is expected to be 10% larger. Europe and Japan would languish below their pre-pandemic level of output and could do so for several years. From India's perspective, recovery in GDP growth is firmly on track and sets the foundation to regain our position as the fastest-growing major economy next year.

At this critical juncture, it is important to set the vision of positioning Aatmanirbharta Bharat in the new world order with global priorities. Moving in this direction, our focus should be on three interconnected strategic priorities: i) increasing India's share in world exports and FDI, ii) enhancing global competitiveness in manufacturing for greater participation in GVCs, and iii) promoting greater use of rupee in settlement of cross-bor-

der trade and investment.

First, on trade and FDI, it is crucial to reaffirm that Aatmanirbharta Bharat is not mistaken for an inward-looking India. As PM Modi has emphasised, the path taken by India is not about being self-contained but strengthening our position in global supply chains. Bolstering international trade and investments is key for India to lift its GDP growth and per-capita income. Pertinent to note is that while India is currently the world's fifth-largest economy, its GDP per capita is a fifth of the world average.

Globally, trade and FDI have been crucial vehicles for enhancing economic growth and reducing poverty. Arvind Panagariya, former vice chairman, NITI Aayog, in his book "Free Trade and Prosperity (2019)" analyses performance of more than 200 countries between 1960

and 2013, demonstrating a causal relationship between trade and per capita income. The findings show that the countries that experienced intensive growth for a period always maintained a high and/or expanding trade to GDP ratio. Similarly, in the case of FDI too, many studies have established a strong positive long-term correlation with GDP per capita.

However, the share of India's exports of goods and services in GDP has declined steadily from 24.5% in 2011 to 18.7% in 2019. At 13th position globally, India has a share of 2.2% in world exports of goods and services—nearly a fifth of China (10.6%). It is noteworthy to mention that India's trade to GDP ratio has surpassed that of China since 2008, but our imports outweigh exports significantly. A renewed focus is required to rejuvenate exports



with a special emphasis on high potential manufacturing sectors—electronics, apparels, pharma, among others. Strong comparative advantage in services sector suggests focus can be on high-value services exports in ICT, healthcare, and business and professional services.

With regard to FDI, an analysis of G20 countries reveals that India achieved the highest growth of 20.3% (CAGR) in FDI inflows between 1990 and 2019. However, in value terms, India ranked 9th globally in 2019, which shows further potential to move up the global ranking.

Second, achieving a higher share in exports and FDI needs to be oriented with a push for greater global competitiveness. This requires investment in infrastructure, particularly in power and logistics, and reducing the regulatory compliance

burden on companies. There is no doubt that the emerging shifts in global supply chains provide India a significant opportunity to attract multinational companies. At the same time, sustained efforts are needed to build technical capacities and scale of Indian enterprises for enhancing participation in GVCs. It will also be crucial to embrace Industry 4.0 with greater adoption of frontier technologies by the Indian industry.

Finally, thrust on expanding trade and investment can be supplemented with promoting greater use of rupee in international settlements to be more resilient to external shocks and currency risks. India needs to take a leaf from China's playbook on currency internationalisation. In 2019, the cross-border RMB settlement amounted to RMB 19.7 trillion

(\$2.8 trillion), accounting for 38.1% of China's total cross-border settlement. On trade, cross-border settlement reached RMB 5.2 trillion (\$745 billion) with a share of 15% in China's total trade.

From India's standpoint, steps can be taken to enhance trade settlement in rupee in a two-pronged process: (i) regionalisation—strengthening the mechanism already existing with Nepal and Bhutan and extending to other major countries in the region, and (ii) internationalisation—involving key partner countries globally.

While there will be natural considerations on the balance of trade positions with partner countries, a broad-based push to currency internationalisation and greater global acceptability of rupee can come from setting a goal to be the next currency for inclusion in IMF's SDR basket. This will require meeting conditions such as scale of exports with the largest value over a five-year period and "freely usable" currency criteria, ie, widely used to make payments for international transactions, and widely traded in the principal foreign exchange markets. While India performs favourably vis-a-vis other emerging economies on the freely usable criteria, a significant increase in exports will be needed.

To conclude, linking the vision of Aatmanirbharta Bharat with global strategic priorities of enhancing 3Cs—commerce, competitiveness & currency internationalisation can be a cornerstone to strengthen India's position in the post-pandemic new world order.

International

FRIDAY, DECEMBER 25, 2020



ALL SET TO TEST UK VIRUS STRAIN
Anthony Fauci, US' top infectious-disease doctor
We at the NIH are in communication with our colleagues in the UK to try and get the isolate to work with... There's enough opportunity in our own country for these mutations to occur, that I wouldn't be surprised as we continue to look for them, we're going to see some similar mutations.

RESPIRE FOR THE HIGH-PROFILE Trump pardons Charles Kushner Manafort, Stone

The actions bring to nearly 50 the number of people whom the Prez has granted clemency in the last week

ASSOCIATED PRESS
Washington

PRESIDENT DONALD TRUMP pardoned more than two dozen people, including former campaign chairman Paul Manafort and Charles Kushner, the father of his son-in-law, in the latest wave of clemency to benefit longtime associates and supporters.

The actions, in Trump's waning time at the White House, bring to nearly 50 the number of people whom the president has granted clemency in the last week. The list from the last two days includes not only multiple people convicted in the investigation into the Trump campaign's ties to Russia but also allies from Congress and other felons whose causes were championed by friends.

Pardons are common in the final stretch of a president's tenure, the recipients largely dependent on the individual whims of the nation's chief executive. Trump throughout his administration has shucked aside the conventions of the Obama administration, when pardons were largely reserved for drug offenders not known to the general public, and instead bestowed clemency on high-profile contacts and associates who were key figures in an investigation that directly concerned him.

Even members of the president's own party raised eyebrows, with Republican Sen. Ben Sasse of Nebraska issuing a brief statement that said: "This is rotten to the core." The pardons Wednesday of Manafort and Roger Stone, who months earlier had his sentence commuted by Trump, were particularly notable, underscoring the president's desire to chip away at the results and legacy of special counsel Robert Mueller's Russia investigation.

He has now pardoned five people convicted in that investigation, four of them associates like former national security adviser Michael Flynn and campaign



adviser George Papadopoulos, both of whom pleaded guilty to lying to the FBI.

"The pardons from this President are what you would expect to get if you gave the pardon power to a mob boss," tweeted Andrew Weissmann, a Mueller team member who helped prosecute Manafort.

Manafort, who led Trump's campaign during a pivotal period in 2016 before being ousted over his ties to Ukraine, was among the first people charged as part of Mueller's investigation into ties between the Trump campaign and Russia.

He was later sentenced to more than seven years in prison for financial crimes related to his political consulting work in Ukraine, but was released to home confinement last spring because of coronavirus concerns in the federal prison system. Though the charges against Manafort did not concern the central thrust of Mueller's mandate -- whether the Trump campaign and Russia colluded to tip the election -- he was nonetheless a pivotal figure in the investigation.

His close relationship to a man US officials have linked to Russian intelligence, and with whom he shared internal campaign polling data, attracted particular scrutiny.

US weighs immunity request for Saudi Prince in assassination case

BLOOMBERG
December 24

THE TRUMP ADMINISTRATION is weighing a Saudi request to grant Crown Prince Mohammed bin Salman immunity from prosecution over accusations that he orchestrated a conspiracy to kill a former high-level Saudi official, according to a person familiar with the matter.

The State Department's legal office is considering the request and will present its findings to Secretary of State Michael Pompeo, who would make a recommendation to the Department of Justice, said the person, who asked not to be identified discussing ongoing litigation. The case against Prince Mohammed in August.

Saudi Arabia wants the US to act before January 20, when President Donald Trump leaves office and Joe Biden -- who has promised a tougher stance toward the kingdom -- becomes president, the person said. Granting immunity could also deal a fatal blow to a separate case in which the crown prince is accused in the 2018 killing of Saudi dissident Jamal Khashoggi.

The case accuses the crown prince of deploying operatives in the US to track down Saad Aljabri, a former high-level official who has worked with US intelligence agencies.

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Abe said he will correct his false statements in parliament on Friday, marking a stunning reversal of fortunes for Japan's longest-serving premier and one of its political bluebloods, whose grandfather and great-uncle also held the post.

Abe repeatedly denied the allegations that his office helped cover the costs of dinner parties for supporters under questioning by opposition lawmakers last year.

During the news conference on Thursday, he said he was unaware of how his office handled the funds, but felt "heavy responsibility" for the situation.

"I can't help but explain the facts and correct my statements to the parliament," he said. "I am taking seriously my political responsibility for causing this situation," he told reporters.

"Although accounting was handled without my knowledge, I feel moral

responsibility. I am deeply reflecting on myself, and I apologise to the people," said Abe.

Japan has strict political funding laws that prevent politicians from giving money or gifts to supporters.

Tokyo prosecutors on Thursday handed a summary indictment against Abe's secretary, Hiroyuki Haikawa, but had decided not to press charges against Abe, domestic media reported.

Prosecutors had been building a case against the 61-year-old over unreported funds involving as much as 40 million yen (\$386,210).

STUNNING REVERSAL



and admitted he was unaware what his office had done

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Haikawa was not immediately available for comment.

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The scandal risks hurting current Prime Minister Yoshihide Suga, who was Abe's right-hand man during his 2012-2020 tenure and defended him in parliament.

Suga, who has been beset by other controversies and whose support ratings have fallen in recent weeks, is slated to hold a news conference on Friday.

Former Japan PM Shinzo Abe says sorry over political funding case

REUTERS
Tokyo, December 24

FORMER JAPANESE PRIME Minister Shinzo Abe on Thursday apologised for denying allegations that his office may have possibly violated Japan's strict political funding laws and admitted he was unaware what his office had done.

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1 million Americans vaccinated; Tennessee is the new epicenter

REUTERS
New York, December 24

TENNESSEE EMERGED ALONGSIDE California on Wednesday as an epicenter of the latest Covid-19 surge even while more than 1 million Americans have been vaccinated as US political leaders sought to guard against a highly contagious coronavirus variant sweeping across Britain.

Tennessee averaged nearly 128 new infections per 100,000 people over the last week, the highest of any US state, according to US Centers for Disease Control and Prevention data. California stood second at 111 new cases per 100,000 residents.

"Our state is ground zero for a surge in Covid-19 and we need Tennesseans to (do) their part," Governor Bill Lee said on Twitter, urging residents to wear face masks and gather only with members of their own household over Christmas.

Some public health officials say Americans' traveling and gathering for Thanksgiving contributed to the latest nationwide explosion in cases.

All told, 31 US states have reported a grim record in new Covid-19 infections for December as hospitalisations and deaths also spiral. More than 194,600 new cases were confirmed on Tuesday alone.

The CDC said that as of Wednesday morning more than 1 million people nationwide had been given the first of the two doses required for the two coronavirus vaccines that have been approved. But most Americans have been told that it could be six months or more before they are eligible for the shots as priority is given to healthcare workers, nursing home residents and in some cases top government officials.

Haikawa was not immediately available for comment.

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Iran has found a way to buy coronavirus vaccines despite US sanctions. The central bank received an agreement from an unidentified bank to transfer a 200 million-euro (\$244 million) payment for a vaccine.

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China said it would pause flights to and from the UK.

"Taking into consideration of the possible impact of the new strain, China has decided to suspend flights between China and the UK," Chinese foreign ministry said.

A study by British researchers said the new coronavirus variant found in the country is 56% more contagious, which may require tighter control measures, including closing schools, and accelerated vaccine rollout, the NYT reported.

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BrandWagon

FRIDAY, DECEMBER 25, 2020



Mallikarjunadas Coimbatore

WE ARE MOVING towards the closure of what has certainly been a challenging year for the media business and all entities associated with it. Enough and more has been written in detail about the specific issues that 2020 has wrought upon this industry. While working towards the formation of the United Nations with other world leaders, Winston Churchill famously said, "Never let a crisis go waste". In sync with that spirit, I will focus on issues that have surfaced to the top, thanks to the crisis; solving for these issues can possibly help chart a new and better world of media planning.

Marred measurement
IPL 2020 was a resounding success, both on linear television and OTT. What was also unique about IPL this time was the entry of several FMCG clients; these include categories that, in the past, have been enmeshed by a cost narrative which prevented them from investing in advertising that runs on top of premium content. The question to ask however is: do we have a measurement sys-

tem that accurately measures the quality of attention that great content gets? Our measurement systems across screens emphasise time-spent and quantity, rather than quality. As marketing becomes more data-driven and evidence-based, it is crucial to have measurement systems that showcase content in the right way to advertisers.

In the midst of the Covid-19 crisis, the old and familiar question of investments behind branding and performance advertising came up. Should one double up on brand building in such periods? Or increase ad spend on demand fulfillment and performance-based advertising? While there is a surfeit of data on the performance side of the business, the causal link between brand-building ad investments to sales is still tenuous.

We need strong measurement frameworks that measure how advertising builds memory

YEAR-END SPECIAL

Lessons media planners learnt in 2020

The pandemic highlighted the lack of a measurement system that puts emphasis on quality of attention towards ads and content

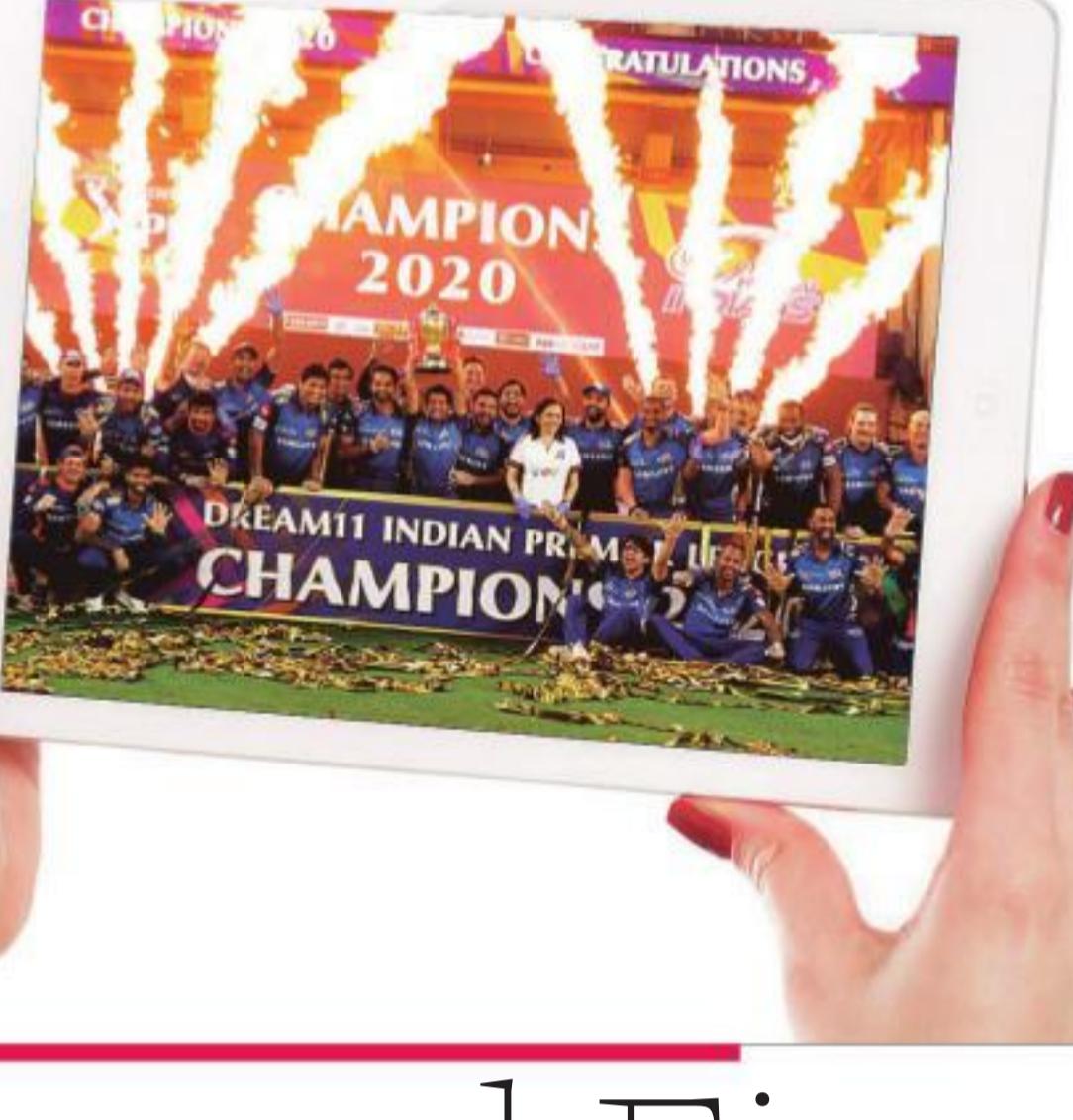
structures and sales through time across categories from an Indian perspective. Not having this data-driven narrative could severely limit CMOs in securing brand building ad budgets. New breakthroughs in sensors that can passively measure biological responses and computer vision could dramatically lower the cost of single source measurement. Collecting consumer response data using these sensors

of being tautological. Multi-screen planning has far more important questions: how is consumer attention harvested different across screens; do size, position and duration of ads matter across screens; how do we normalise for these effects and come up with an acceptable unit of measurement?

Revival in sight

The media agency business has been under severe pressure over the last few years. Rampant pitches, reduced client remuneration, over-reliance on trading income, talent flight and competition from consultancies have made things difficult. However, what the industry has shown in the last eight months is that remote working and video calls are good enough to get a significant part of client-agency work done without too many hassles. Remote working arrangements provide agencies an opportunity to surmount barriers of geography and time zones. I could potentially think of setting up the Navy SEALs equivalent within the agency workforce for one's key clients. This would help in cross-fertilisation of talent as well as get agencies back into the game of knowledge arbitrage – to be able to add significant planning value to clients, especially in domains like digital transformation and analytics. This, in turn, could potentially open up a virtuous cycle of being able to charge more remuneration.

The author is a media practitioner, and former EVP, Star India



AFTER HOURS

KABIR JEET SINGH, CEO & CO-FOUNDER, BURGER SINGH



The Job
I LOVE WHAT we have created. Burger Singh is one of the fastest growing QSR brands of Indian origin. We have grown from seven cities to 11 during the lockdown. I work with the most resilient and ambitious team, and there is never a dull moment. While I love everything about my job, I wish more quality real estate was available in India at affordable prices.

The Weekdays
HERE'S WHAT MY typical weekday looks like: I wake up and spend some time with my dog, after which I head straight to work at 9:00 am...working flat out till 8:00 pm doing the regular CEO stuff. I spend the first two hours at work reading and responding to emails; the next five hours are spent in meetings with various teams. The later part of the work day is spent overseeing the food and customer aspects of Burger Singh, followed by some decision making and strategy. After ending work, I work out for an hour or so, and finally wind down by spending quality time with my family. Since we are largely working from home, my dog comes to work with me. He is a fun office colleague who is always ready to take a break and spend time perfecting the fine art of doggo zoomies.

The Weekend
WHEN YOU WANT to be the largest food service provider in India, a country of 1.3 billion people, you don't really have a weekend for at least 10 years.

The Toys
I HAVE NEVER been a gadgets person; they have never held too much value in my life. I am more interested in people and human interactions. That said, I am quite happy with my purchase of Amazfit ZenBuds.

The Logos.
I ADMIRE DOMINO'S India a lot. I think they have made a fantastic product and led the Indian QSR segment well. I also admire Asics for being a no-nonsense brand that relies on quality products to achieve success. Shoes from Asics have never let me down; once you choose Asics, you never go back.

— As told to Sapna Nair

Personal Finance

EMBEDDED VALUE

A need for innovative insurance products

Health insurance saw a muted growth due to the slowdown in retail health insurance as daily new Covid-19 cases are falling



THE VERY NATURE of life insurance business rules out opportunities for frequent or periodical customer engagement for enhancing bonding with policyholders.

Payment of premium at fixed intervals does bring the customer in contact with the organisation but in a couple of years the activity is either taken over by the intermediaries or becomes just a mechanical exercise not yielding any extra value either for the policyholder or for the insurer. But as the Covid-19 dominated 2020 gives way to the new year, the fallouts of the pandemic may act as a major catalyst to transform the aforesaid relationship.

Lockdown and the preventive precautions and measures at individual as well as at the organisational levels have transformed the whole social and economic ecosystem globally. Work from home (WFH) overturned many universally accepted norms in the business world. The emerging scenario is opening new avenues for innovations and technology driven



ILLUSTRATION: SHYAM KUMAR PRASAD

opportunities for speeding up production and distribution as well as for developing more effective tools and strategies for customer creation. Life insurance being a service industry, marketing intangible products, will be facing greater challenges in the coming year. Maximising value for money and simplifying product offering by introducing innovative products which satisfy multiple needs through a single purchase may go well with the youth today.

Need for unconventional insurance products

The onset of the pandemic, ever increasing incidence of people succumbing to the virus and the cost involved in quality treatment have brought to surface an awful gap between what a common endowment or term policy provides and what the policyholder really needs in such a situation. Insurers as well as the policy-

holders have realised that there is a need for unconventional products which the customers can utilise in a variety of situations to get not only value for money but also to tackle unforeseen situations like the pandemic. In the current decade, digitisation of every conceivable need of the customer for empowering her to enhance, alter or diversify the benefits within a broad parameter from the comfort of her home may soon be a major differentiator.

Insurance has to be more flexible and more comprehensive in its features so that the money invested yields necessary financial support when it is needed most and that too in the most unexpected situations. People have lost breadearners to the pandemic, breadearners have lost jobs if they have escaped the virus, entrepreneurs have lost buyers or customers even if they have managed to keep the production floor active through a skeleton workforce.

A policy with a wide range of benefits that could enable a policyholder to overcome the current crisis has been conspicuous by its absence. Covid-19 has also highlighted the urgency to have health cover as an in-built benefit in a common endowment or money back policy. The product development teams of insurers must explore the possibility of providing financial support if the policyholder gets afflicted by a pandemic as they do in the case of permanent or partial disability.

Convenience to policyholders

The pandemic is also motivating insurers around the world to develop apps and other tech capabilities which would offer convenience to the policyholders to switch benefits as and when they feel the need to do so. It is, of course, understood that such switches would be within the financial parameters. But denying such access in the prevailing technological scenario would be a regressive policy which may ultimately push the insurers into an inescapable crisis. It is expected that the insuring public may experience innovative offerings on a large scale from the insurers.

The year 2021 must see large-scale data mining and application of Artificial Intelligence by the insurers. This may ultimately prove a game changer in the sphere of customer engagement and satisfaction. Intelligent solutions to make customer engagement a reality are likely to engage the attention of all the insurers in India. Insurers may take steps to refurbish their image as a partner in all difficult situations by introducing products with multiple options and coverage, app based entry and exit options and of course, realistic pricing.

The writer is former MD & CEO, Star Union Dai-ichi Life



ILLUSTRATION: SHYAM KUMAR PRASAD

Slowdown in growth in retail health due to slowdown in daily new Covid-19 cases and lower volumes in festive season

GENERAL INSURERS REPORTED 5% year-on-year (y-o-y) growth in premiums (excluding crop) in November 2020 (up 7% y-o-y in October 2020 and 9% y-o-y in Q2FY21). Softening in health offset gradual improvement in the motor business. Motor recovered further to 7% y-o-y (up 3% y-o-y in October 2020 and down 13% y-o-y in H1FY21). Retail health moderated

health (despite a low base); this however tends to be volatile. Slowdown in growth in retail health was likely an interplay of slowdown in daily new Covid-19 cases in India and lower volumes in the festive season. Private players (excluding HDFC Ergo General) were down 1% y-o-y in retail health (down 15% y-o-y on overall basis) while PSUs were up 11% y-o-y (up 3% y-o-y on overall basis).

Among major private players, SBI, Tata AIG and ICICI Lombard slowed down in retail segments to growth of 13% y-o-y, 59% y-o-y, 95% y-o-y and 11% y-o-y from 49% y-o-y, 95% y-o-y and 32% y-o-y growth in October 2020.

Premium for standalone health insurers (excluding HDFC Ergo Health) slowed down to 17% y-o-y from strong 57-66% y-o-y growth over the past three months. Retail health insurance slowed down to 17% y-o-y in November 2020 (30% y-o-y in October 2020) from 41-48% y-o-y growth observed over June-September 2020.

At 17%, growth in retail health has been moderate, lower than 30-40% in the past few months. We expect the growth trajectory to continue or improve as demand for such policies picks up post the pandemic. This segment will however report high loss ratios in the near-term due to significant Covid-related claims and high health inflation for non-Covid hospitalisation and medical procedures.

Edited extract from Kotak Institutional Equities Research report

NUMEROLOGY

Advertisements on traditional media enjoy high trust among consumers

■ Newspapers: 86%

■ TV: 83%

■ Radio: 83%

— ASCI - ISA report

NEWSMAKERS 2020

Kick-Tok

IN LIGHT OF the anti-China sentiment and the subsequent 'vocal for local' initiative by the Indian government, over 250 Chinese apps were banned in India, including the hugely popular short-form content platform TikTok, PUBG Mobile, AliExpress, SheIn and others. As the app was unceremoniously ushered out of the country, TikTok users and influencers migrated to other platforms including Instagram (for its Reels product), and local apps like Chingari, Roposo, etc.

Anti-viral rage

THE PANDEMIC MEANT all sorts of unusual product launches by brands; from Mayur Suitings and ZODI Clubwear to Arvind Fashions and Birla Cellulose, 'anti-viral' shirts and fabrics were peddled as solutions to combat Covid-19. Welspun, too, launched anti-viral terry towels, bed linens, rugs and carpets. Samsung even came out with an air conditioner range equipped with its 'Virus Doctor' technology.

Big three exits

THE MEDIA INDUSTRY was taken by surprise in October this year, when Uday Shankar announced that he was stepping down as president, The Walt Disney Company APAC, and Chairman, Star & Disney India. Earlier in the year, Sudhanshu Vats quit Viacom18 Group as its CEO & MD and moved to Essel Propack. And in November, Tarun Katial, CEO, ZEE5, announced that he was moving on.

OTT-theatre drama

ROUGHLY TWO MONTHS into the lockdown, with multiplexes still shut, producers of big-ticket movies decided to release their titles on OTT platforms. Movies such as *Gulabo Sitabo* and *Shakuntala Devi* (Amazon Prime Video), *Laxmmi* and *Dil Bechara* (Disney+ Hotstar) were among the first to opt for direct-to-digital premieres. Multiplex owners cried foul as they feared this could significantly dent their business when they resumed operations.

RIL's acquisition spree

OIL-TO-TELECOM CONGLOMERATE Reliance Industries entered e-commerce in 2020 with a bang. The company acquired three start-ups — Netmeds, Zivame and Urban Ladder — and launched its online grocery platform JioMart. The buyout of Future Group's retail business and the deal with Facebook, too, were aimed at strengthening its grocery and e-commerce play.

Cloud kitchens took off

WITH A DRAMATIC decline in out-of-home consumption, restaurants such as Lite Bite Foods and Impresario Handmade Restaurants hopped on to the cloud kitchen bandwagon, launched delivery platforms and introduced DIY meal kits. QRs like Burger King shifted focus to takeaways and deliveries, and introduced a delivery app.

Agency streamlining

WPP, THE WORLD'S largest advertising holding company, which has been bringing together agency brands to create a simplified network, merged Grey Global with AKQA, and VMLY&R with Geometry, this year. In India, The Glitch was added to the VMLY&R network. Further, dentsu international went into restructuring mode this year. Aside from brand consolidation, the agency network reportedly plans to lay off about 6,000 staffers.



Nostalgia on TV

FOR THREE MONTHS, GECs recycled content as shooting was on hold. Viewers found comfort in watching reruns of shows like *Ramayan* and *Mahabharat*. A single telecast of *Ramayan* on April 16 clocked 7.7 crore viewers. The most-awaited live sporting event, IPL, was held in the UAE without an audience from September 19 to November 10. Not only did it revive ad spends, attracting nearly ₹3,000 crore in advertising for broadcaster Star Sports, but also outdid previous editions of IPL in terms of viewership.

Markets

FRIDAY, DECEMBER 25, 2020

EXPERT VIEW

We haven't discovered businesses in these sectors that have economic-value creation characteristics that we like. When there are beta rallies, markets reward value companies, 90% of which are nothing but trash.

— Ajay Tyagi, executive VP & fund manager – equity at UTI AMC

Money Matters

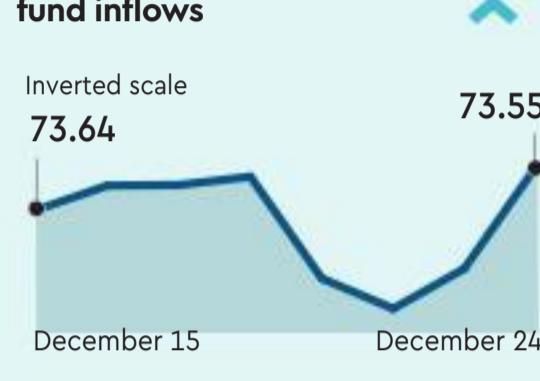
G-SEC

The benchmark yield fell due to buying support **0.021%**



₹/\$

The rupee ended higher on strong equities and fund inflows **0.291%**



€/\$

The euro rose against the dollar **0.066%**



WEEKLY AUCTION

RBI cancels benchmark bond sale in another yield signal

Sovereign bonds, which were trading lower before the auction results, advanced after the RBI rejected bids

KARTIK GOYAL
December 24

THE CENTRAL BANK didn't accept any bids for the benchmark 10-year bond at the weekly auction, in another sign that authorities want to keep yields in a tight range.

The monetary authority got 276 bids worth ₹246.4 billion (\$3.4 billion), almost triple the amount the Reserve Bank of India had planned to sell of the 5.85%, 2030 notes. It sold ₹229.8 billion of other bonds at the weekly sale,



much as seven basis points to 5.88% and ended the day three points lower. Yields had earlier climbed amid higher oil prices.

"The RBI is clearly signalling that it doesn't want the market to take the yields on the 10-year higher," said Vijay Sharma, executive vice president for fixed-income at PNB Gilts. And, if the global situation prevails the way it has been in the past few weeks, the RBI will not hesitate to raise its intervention to keep yields capped, he said.

The central bank said in a statement. It had planned to auction ₹280 billion of securities.

Sovereign bonds, which were trading lower before the auction results, advanced after the RBI rejected bids. The yield on benchmark 10-year note fell as

— BLOOMBERG

S&P affirms Indian Bank's 'BBB-' rating, removes from Credit Watch

FE BUREAU
Chennai, December 24

S&P GLOBAL RATINGS on Thursday affirmed its 'BBB-' long-term and 'A-3' short-term issuer credit ratings on Indian Bank while pointing out that the outlook on the long-term rating was negative. The agency said it has removed the ratings from CreditWatch, where they were placed with negative implications on June 26, 2020.

S&P said it affirmed the ratings because it expects Indian Bank to be able to absorb a moderate deterioration in its asset quality over the next 12 months and benefit from faster-than-expected economic recovery in India. "Indian Bank's performance following its merger with Allahabad Bank has been better than we expected," it said.

According to S&P's estimate, Indian Bank's credit costs will stay high at 2.2%-2.9% over fiscals 2021 and 2022. The bank's reported NPL ratio declined to 9.9% of total loans as of September 30, 2020, from 11.4% as of March 31, 2020.

In the absence of the Supreme Court ruling barring banks from classifying any borrower as nonperforming, Indian Bank's NPL ratio would have been higher by about 55 basis points, but still lower than in previous quarters.

The improvement in the asset quality was helped by a six-month moratorium on loan repayment and financial savings of borrowers.

S&P said the management expects 2%-3% of the loans to get restructured under the central bank's one-time restructuring window. On the corporate side, these are mostly loans from the hotels and tourism sectors, which were hard hit by the pandemic.

"We see a high risk of Indian Bank's RAC ratio falling below 5% on a sustained basis if the bank's credit costs or credit growth are higher than our forecast, especially if the bank is unable to raise commensurate common equity capital. Indian Bank's RAC ratio was 5.2% as of September 30, 2020," it said.

S&P does not assign equity credit to additional tier 1 instruments issued by Indian public sector banks due to uncertainty over their ability to absorb losses on a going-concern basis.



- S&P said it affirmed the ratings because it expects Indian Bank to be able to absorb a moderate deterioration in its asset quality over the next 12 months
- According to estimate, Indian Bank's credit costs will stay high at 2.2%-2.9% over fiscals 2021 and 2022
- The negative outlook reflects the agency's view of a likely weakening in Indian Bank's capitalisation and asset quality owing to Covid
- The improvement in the asset quality was helped by a six-month moratorium on loan repayment and financial savings of borrowers

The negative outlook reflects the agency's view of a likely weakening in Indian Bank's capitalisation and asset quality owing to Covid, while it sees a one-in-three chance of a downgrade over the next 12-18 months.

"We will lower the rating by a notch if Indian Bank's RAC ratio falls below 5% on a sustained basis or the bank's NPL ratio or credit costs increase sharply and we expect them to remain at that level or increase. The RAC ratio could fall below 5% if Indian Bank's credit growth or provisioning is higher than our forecast, particularly in the absence of capital infusion. We would revise the outlook to stable if the bank's RAC ratio can sustain above 5% and its asset quality remains comparable to similarly rated peers," S&P said.

For the week, the rupee ended flat offsetting the weakness seen in earlier sessions.

Rupee rallies 21p to 73.55 against dollar

PRESS TRUST OF INDIA
Mumbai, December 24

CLIMBING FOR THE second straight session, the rupee darted up 21 paise to end at 73.55 against the US dollar on Thursday amid sustained foreign fund inflows and positive domestic equities.

A weak greenback overseas and expectations of the UK and EU reaching a Brexit deal very soon also enthused participants, traders said.

At the interbank forex market, the rupee opened at 73.66 against the US dollar and witnessed an intra-day high of 73.54 and a low of 73.66.

The domestic unit finally finished at 73.55, registering a rise of 21 paise over its previous close.

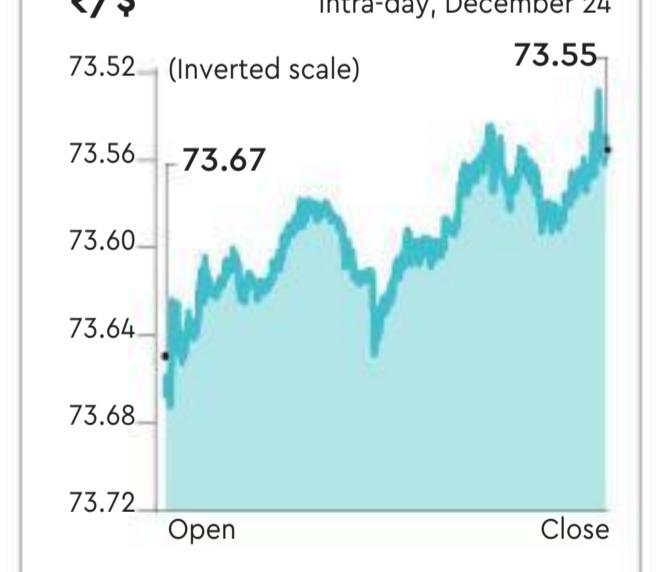
On Wednesday, the rupee had settled at 73.76 against the American currency.

The dollar index, which gauges the greenback's strength against a basket of six currencies, slipped 0.20% to 90.23.

On the domestic equity market front, the BSE Sensex ended 529.36 points or 1.14% higher at 46,973.54, while the broader NSE Nifty jumped 148.15 points or 1.09% to 13,749.25.

Foreign institutional investors remained net buyers in the capital markets, purchasing shares worth ₹536.13 crore on Wednesday, according to provisional exchange data. Brent crude futures, the global oil benchmark, fell 0.35% to \$51.02 per barrel.

For the week, the rupee ended flat offsetting the weakness seen in earlier sessions.



Home loan enquiries rise, but retail credit demand still down YoY: Cibil

FE BUREAU
Mumbai, December 24

DRIVEN BY LOW interest rates and stamp duty cuts, home-loan enquiries are seeing an uptick. However, overall retail credit demand continues to remain below the levels seen a year ago, credit bureau TransUnion Cibil said in a report. In November 2020, retail credit demand, as measured by enquiry volumes, was 93% of the levels observed in November 2019, the report said.

Enquiry volumes for home loans were up 9.1% year-on-year (y-o-y) in November 2020. Conversely, personal loan enquiries volumes fell 43.1% y-o-y as lenders' risk appetite declined. While in pre-Covid times, fintechs and non-banking financial companies (NBFCs) had driven much of the growth in this category, NBFCs saw a decline of 69.7% y-o-y in November 2020 as they pulled back from making personal loans available to high-risk borrowers. Enquiry volumes for fintechs also declined 10.2% y-o-y during the same period.

Abhay Kelkar, vice president of research and consulting, TransUnion Cibil, said that as businesses and consumers adapt to the challenging situation, there is positive momentum in demand for credit since the initial lockdown earlier in the year. "It is encouraging to see the renewed demand for credit, as that signals that consumer confidence and the willingness to borrow to fund larger-ticket purchases are on the rise," he said.

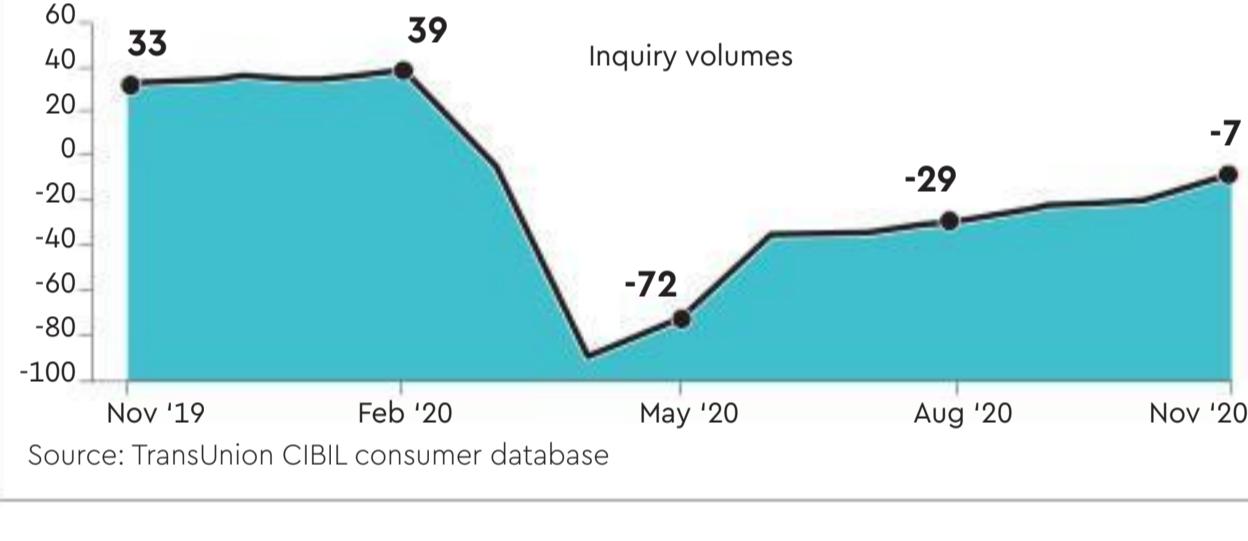
At the same time, lenders' appetite for lending to small borrowers has certainly suffered, with originations, as measured by new

account openings, falling across all major retail credit categories y-o-y in August 2020. The report cited data from the Centre for Monitoring Indian Economy (CMIE) to state that the significant fall in origination volumes across all major retail credit categories was driven by a decline in consumer demand over that period as well as lender risk appetite. Kelkar said that when lockdown restrictions started to ease, there was a marked change in lender risk strategies, with some returning to the market far quicker than others. "Public sector banks were amongst the first and earliest to see a resurgence in demand. Equally, lender appetite for risk has changed, with some providers moving away from extending new credit completely," he added.

Retail credit products have generally experienced an increase in serious delinquencies — defined as balances 90 days or more past due. The asset quality picture is complicated and will take time to emerge due to the lagged effect of financial conditions, relief programmes supported by lenders, and shifts in the payment priorities of consumers, the report said.

Among major retail credit products, credit cards and loans against property (LAP) recorded the largest increase in balance-level serious delinquency rates y-o-y in August 2020 — up 51 and 34 basis points (bps) — respectively. Conversely, auto loans saw an improvement in delinquency rates y-o-y in August 2020, with a reduction of 23 bps to 2.91%. Consumers may be prioritising auto loan payments to preserve the utility that personal transport provides, the report said.

Demand for retail credit has rebounded since the initial lockdown impact



ANALYST CORNER

♦ Maintain 'buy' on ACC with target price of ₹2,105

EDELWEISS SECURITIES

ACC'S BOARD OF directors has approved renewal of the Technical and Know-How (TKH) agreement with parent Holcim Technology (HTL) on same terms as the current agreement. Accordingly, ACC (similar to parent Ambuja Cement) will continue to pay TKH fee @ 1% of net sales each year for the next two years.

The development clears clouds over the TKH issue, which had weighed on ACC's stock price since the past few weeks. Roll over of the fee on existing terms will delight investors given Street's concern of a potential increase in the same. The development is in line with our expectation. Maintain 'buy' with TP of ₹2,105.

Much to the delight of investors, ACC's Board has renewed the TKH agreement with HTL for the next two years (2021 and 2022) on the same terms as in the current agreement.

Accordingly, ACC will continue paying

a TKH fee @ 1% of net sales i.e. nearly ₹1.4bn each, over the next two years. TKH was first introduced in 2013 and initially approved for five years (2013-17). Thereafter, it was renewed in 2018, with no increase in fee, for three years (2018-20). The renewal for 2021-22 is a simple roll over of the same agreement and is in line with our expectation.

We continue to like pan-India player ACC given it will be beneficiary of expected demand recovery in CY21. ACC's efforts to: a) improve energy efficiency by installing 25MW Waste Heat Recovery-based power plants (in phase I); b) chances of pursuing such projects in future as well; c) rationalise fixed cost; and d) generate tangible logistical synergies with subsidiary ACC via a master supply agreement (MSA), will boost investor confidence in the stock.

Given these multiple positives, we continue to value ACC at 12x CY21E EV/Ebitda. We maintain 'Buy/SN' with TP of ₹2,105/share.

♦ 'Buy' on InterGlobe Aviation with unchanged FV of ₹1,870

KOTAK INSTITUTIONAL EQUITIES

TIME TO STAY calm. We consider the recent pause in volume recovery less relevant and expect secular growth drivers to help air travel volumes return to pre-Covid levels in FY2023. We expect Indigo to report healthy and durable spreads from FY2023 given benign medium-term outlook for crude and competitive intensity. A potentially adverse year for air travel in FY2022 would only work in Indigo's favour. We reiterate 'buy' with an unchanged ₹1,870 Fair Value.

Covid-19 is a shot in the arm for the secular theme of modal shift. The focus on safety after the pandemic would accelerate the shift to air from rail. Return to a fully dynamic pricing environment would help airlines reap such benefits.

Discovery of new domestic routes is another secular theme: Just to put some perspective, the new routes launched

during FY2017 added ~8% to volumes in FY2020. Such support would continue over FY2021-23 timeframe. For instance, a single airport in Darbhanga (Bihar) has breached into the top-50 airports in its first month of operation in November 2020.

Limited share of metro-to-metro routes: Such routes account for a modest 20% share of demand where some part of travel may get obviated. In October 2020, such traffic reached modest 33% of pre-Covid levels versus 45% levels for the remaining traffic.

Limited share of international travel to US/Europe for Indigo: Of the 24 destinations that Indigo covers, majority travel happens for visiting family and friends. Pure leisure travel accounts for minority share. Indigo does not operate flights to the US and Europe at present.

Recently released annual reports of Indigo's peers suggest a negative spread (excluding forex) of ₹0.25-1.05 per ASK for FY2020 versus nil spread for Indigo.

INTERVIEW: TAJINDER MUKHERJEE, CMD, National Insurance Company

'We have so far paid ₹363 crore for Covid claims'



How many claims have you received for coronavirus treatment and what has been the claim size so far? How many cases have so far been settled and what is the claim amount paid?

We received over 52,000 claims till November for Covid-related treatment, while the average claim size is ₹75,000. For the industry, the average claim size is little higher, at around ₹95,000. The average claim size for Covid is higher than an average retail claim, but we expect that the same would come down as the pandemic becomes less severe and with state-guided protocols in place. Our

settlement ratio for Covid claims is 92%. Our company has paid around ₹363 crore for Covid-related claims.

As the claims outgo has been substantial due to the pandemic, do you feel it would put pressure on company's financials? It certainly would, if the effect of the pandemic does not slow down. In the first six months, Covid claims were offset by fewer claims reported for other treatments. Due to the Covid impact, people were either postponing their planned surgeries or the hospitals had curtailed their non-Covid services. Now that the hospitals have almost fully opened up and Covid claims are still a concern, there would be some impact in the rest of the financial year. I suppose we will see normalcy only after the vaccine is launched.

NIC has increased health insurance premiums this year. What has been the average increase in premiums? What were the reasons for this increase?

This year, Irdai has made certain coverages mandatory in all health insurance policies.

Oaktree sweetens DHFL offer by ₹1,700 crore

ANKUR MISHRA
Mumbai, December 24

OAKTREE CAPITAL HAS increased its offer for Dewan Housing Finance Corporation (DHFL) by ₹1,700 crore, sources close to development told *FE*. In an email sent to committee of creditors (CoC) just before the scheduled meeting of lenders on Thursday, Oaktree Capital said it would allocate ₹1,700 crore as additional interest income to financial creditors. The increase in the offer came after rival bidder Piramal Capital and Housing Finance (PCHFL) offered to increase the interest income by a similar amount.

"In an effort not to gain an unfair advantage, we have allocated an amount of additional interest income to the financial creditors equal to the total increase offered by the second highest bidder for the additional interest income and the insurance stake, so that the bids may once again be compared on a consistent basis," the email sent to the CoC said.

With this offer, Oaktree Capital claimed its total bid for DHFL was at ₹38,400 crore.

REVISED OFFER

- The increase in the offer came after rival bidder PCHFL offered to raise interest income by a similar amount
- Oaktree said it had addressed concerns raised by lenders in its latest resolution plan
- With this offer, Oaktree Capital claimed its total bid for DHFL was at ₹38,400 crore

The American asset management firm also said its offer for DHFL was ₹1,150 crore more than Piramal's bid. Similarly, on a net present value (NPV) basis, Oaktree claimed its offer to be higher by ₹1,501 crore than the rival bidder. Oaktree Capital, PCHFL and Adani Properties had earlier submitted bids in the latest round for the entire book of DHFL.

Oaktree Capital also said it had addressed concerns raised by lenders in its latest resolution plan submitted on Decem-

ber 22. It clarified that Oaktree's bid is completely unconditional, barring National Company Law Tribunal (NCLT) and regulatory approvals.

Similarly, incremental amount of ₹300 crore has been provided to fixed deposit (FD) holders as a 'goodwill gesture'. Oaktree has also claimed risk-free implementation of stake sale in the insurance arm of DHFL. "Detailed execution plan explained in the plan for the insurance stake, offers high certainty of execution for the CoC," Oaktree Capital said.

Ajay Piramal, chairman, Piramal Enterprises, had earlier written a letter to DHFL administrator highlighting constraints in the takeover of DHFL's insurance business by Oaktree. Piramal said competing foreign financial investor's resolution plan is unimplementable till such time that a credible, regulators acceptable alternate buyer for the insurance business emerges. Currently, 49% of DHFL Pramerica Life Insurance is owned as foreign investment by Prudential International Insurance Holdings.

RBI cancels licence of Subhadra Local Area Bank

The RBI on Thursday said it has cancelled the licence of Subhadra Local Area Bank, Kolhapur, as its affairs were conducted in a "manner detrimental" to the interests of its present and future depositors.

PTI

authorities," Central Bank of India said in a BSE filing.

According to a separate filing by Centrum Capital, the parent of Centrum Housing, the cost of acquisition is about ₹160 crore on the cash basis.

"The company's subsidiary, Centrum Housing Finance, has entered into a share purchase agreement with Central Bank for acquisition of the bank's entire equity stake in CBHFL constituting 64.40% of the share capital of CBHFL on a fully diluted basis," Centrum Capital said in the filing.

Central Bank to exit housing fin biz; to sell stake in JV for ₹160 cr

PRESS TRUST OF INDIA
New Delhi, December 24

CENTRAL BANK OF INDIA will exit the housing finance joint venture by selling its entire stake of over 64% to Centrum Housing Finance for ₹160 crore.

"This is to inform that the bank has entered into a binding agreement to divest its entire equity stake of 64.40% i.e. 1,61,00,000 shares of face value of ₹10 each in Cent Bank Home Finance, to Centrum Housing Finance, subject to approvals from regulatory

Sensex clocks longest stretch of weekly gains since 2018

ISHIKA MOOKERJEE
December 24

STOCKS ROSE ON the last trading day of the week, with the Sensex clocking its longest stretch of weekly gains since January 2018, as investors favored prospects for economic growth against risks posed by a new virus strain. The Sensex climbed 1.1% to a record high of 46,973.54, erasing the week's losses, led by a measure of energy stocks that rose the most in a month. The Nifty 50 Index advanced 1.1%.

"There's a huge opportunity for run-up in Indian stocks" with the country set to grow quicker than most other economies in 2021, Praveen

Passive flows helped push equity valuations to historical highs

Jagwani, chief executive officer of UTI International Singapore, told Bloomberg TV.

"News around Covid 19 is resurfacing globally, and we would recommend caution at this juncture," said Nikhil Kamath, chief investment officer at True Beacon, an India-based hedge fund.

The US-listed iShares MSCI India ETF saw inflows for eight straight days through December 22, the longest streak since March 2017, Bloomberg-complied data show. **BLOOMBERG**

UP sugar mills sign export contracts for 6 lakh tonne; mills in Maha yet to ink one

F E BUREAU
Pune, December 24

BARELY A WEEK after the Centre announced the sugar export subsidy policy for the ongoing season, millers from Uttar Pradesh (UP) have taken the lead by signing export contracts for over six lakh tonne of raw and white sugar. In contrast, mills from Maharashtra are yet to sign a single contract, senior industry officials said.

The Western India Sugar Mills Association (WISMA) has written to the Centre to issue the sugar export notification and mill-wise allocation of maximum admissible export quantity (MAEQ) at the earliest so that exports gather momentum and maximum quantity is exported before the arrival of Brazilian sugar in the market, BB Thombre, president, WISMA, said.

According to traders, the export contracts have been signed at ₹2,400 to ₹2,420 per quintal. Many factories in UP have entered into export

agreements on the assumption that they would receive the same quota as last year, traders said. Of the allotted 60 lakh tonne of sugar, UP's share normally comes up to 20 lakh tonne, while Maharashtra's share comes up to 16 lakh tonne. Last season, Maharashtra's export quota was around 16.80 lakh tonne.

Thombre said while the ex-mill rates are around ₹2,700-₹2,800 per quintal, some brokers and traders were taking undue advantage and were purchasing sugar at ₹2,500-₹2,600 per quintal. "This is happening despite prices remaining stable in the international market at ₹389-400 a tonne. Currently, raw sugar is quoted at 14.63 cents a pound in New York," he said.

According to senior industry people, almost all mills in Solapur having resorted to underselling. Around 50% of the mills in Ahmednagar and Marathwada have been selling sugar below the government notified ₹3,100 per quintal.

SBI Life acquires 9% in Paisalo Digital for ₹186 cr

PRESS TRUST OF INDIA
New Delhi, December 24

SBI LIFE INSURANCE Company on Thursday said it has acquired nearly 9% stake in non-banking finance company Paisalo Digital for about ₹186.20 crore through the open market.

SBI Life has acquired a total of 38,00,000 equity shares equivalent to 8.99% at ₹489.99 per share for a cash consideration as an ordinary course of business on the stock exchange on December 24, it tax in FY20 stood at ₹54 crore and it has a loan book of ₹1,725 crore.

Paisalo Digital has a market capitalisation of ₹2,204.69 crore as on December 24, 2020. The company's turnover as of March 31, 2020, was ₹337.45 crore. The promoters hold 46.07% stake in the company, foreign portfolio investors have 23.91%, LIC 3.53% and others 26.49%.

Incorporated on March 5, 1992, Paisalo Digital provides loans to individuals, SME and MSMEs and to joint liability group (microfinance) through 129 branches across the country. The company's profit after tax in FY20 stood at ₹54 crore and it has a loan book of ₹1,725 crore.

RBI to conduct special OMOs on December 30

PRESS TRUST OF INDIA
Mumbai, December 24

THE RESERVE BANK on Thursday said it will conduct simultaneous purchase and sale of government securities under open market operations (OMOs) for an aggregate amount of ₹10,000 crore each next week. The decision was taken after a review of the current liquidity and financial conditions, the RBI said in a statement.

Simultaneous purchase and sale of government securities under OMOs, popularly known as Operation Twist, involves purchasing G-Sec (government securities) of longer maturities and selling equal amount of G-Sec of shorter maturities.

On December 30, the RBI will purchase three government securities of different maturity dates aggregating to ₹10,000 crore and sell two securities aggregating to the same amount using the multiple price auction method.

The RBI further said it reserves the right to decide on the quantum of purchase/sale of individual securities. The result of the auctions will be announced on the same day.

To know more, call 1800 222 999/1800 200 6666 or visit www.iciciprufm.com

As part of the Go Green Initiative, investors are encouraged to register/update their e-mail id and mobile number to support paper-less communications.

To increase awareness about Mutual Funds, we regularly conduct Investor Awareness Programs across the country. To know more about it, please visit <https://www.iciciprufm.com> or visit AMFI's website <https://www.amfiindia.com>

Mutual Fund investments are subject to market risks, read all scheme related documents carefully.

ICICI PRUDENTIAL ASSET MANAGEMENT COMPANY LIMITED

Corporate Identity Number: U99999DL1993PLC054135

Registered Office: 12th Floor, Narain Manzil, 23, Barakhamba Road, New Delhi - 110 001.

Corporate Office: One BKC, 13th Floor, Bandra Kurla Complex, Mumbai - 400 051.

Tel: +91 22 2652 5000, Fax: +91 22 2652 8100, Website: www.iciciprufm.com, Email id: enquiry@iciciprufm.com

Central Service Office: 2nd Floor, Block B-2, Nirlon Knowledge Park, Western Express Highway, Goregaon (E), Mumbai - 400 063. Tel: 022 2685 2000 Fax: 022 26868313

Notice-cum-Addendum to the Scheme Information Documents (SIDs)/Key Information Memoranda (KIMs) of ICICI Prudential Long Term Wealth Enhancement Fund, ICICI Prudential Growth Fund - Series 1, 2 and 3 and ICICI Prudential Value Fund - Series 12, 13, 14, 15, 16, 17, 18, 19 and 20 ("the Schemes")

Investors are requested to note the following changes in the SIDs and KIMs of the Schemes with immediate effect:

Revision in provisions for Switch Out from the Schemes:

Investors are requested to note that investors can submit switch out requests during the New Fund Offer ("NFO") period or at any time before maturity of the Scheme. The switch out transaction will be processed based on the applicable Net Asset Value (NAV) on the date of maturity. The units of the scheme can be switched-in to any existing open-ended schemes (except Exchange Traded Funds) as well as in NFOs of schemes of ICICI Prudential Mutual Fund ongoing at the time of maturity of the Scheme. The switch in requests in these schemes will be subject to applicable cut-off timing provisions.

Investors are requested to note that switch out requests once submitted may be cancelled/modified at later date before the maturity of the scheme.

Unit holders are requested to carefully read the Scheme Information Document of the relevant switch-in scheme before exercising this option.

All the other provisions of the SIDs/KIMs of the Schemes except as specifically modified herein above remain unchanged.

This Notice-cum-Addendum forms an integral part of the SIDs/KIMs of the Schemes, as amended from time to time.

For ICICI Prudential Asset Management Company Limited

Sd/-
Authorised Signatory

Place : Mumbai
Date : December 24, 2020

No. 009/12/2020

To know more, call 1800 222 999/1800 200 6666 or visit www.iciciprufm.com

As part of the Go Green Initiative, investors are encouraged to register/update their e-mail id and mobile number to support paper-less communications.

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PUBLIC ANNOUNCEMENT



ANUPAM RASAYAN INDIA LIMITED

Our Company was initially formed as a partnership firm as 'Anupam Rasayan' with effect from April 1, 1984 at Surat, Gujarat, India. The firm converted into a joint stock company and was registered as a public limited company under the Companies Act 1956 under the name of 'Anupam Rasayan India Limited' with a certificate of incorporation dated September 30, 2003, issued by the Registrar of Companies, Gujarat, Dadra and Nagar Haveli. We received our certificate of commencement of business, issued by the Assistant Registrar of Companies, Gujarat, on November 20, 2003. For further details, see 'History and Certain Corporate Matters' on page 154 of the Draft Red Herring Prospectus dated December 22, 2020, filed by the Company with SEBI ("DRHP").

Corporate Identity Number: U4231GJ2003PLC042988

Contact Person: Ms. Suchi Agarwal, Company Secretary and Compliance Officer; Tel: (+91 261) 239 8991; E-mail: investors@anupamrasayan.com; Website: www.anupamrasayan.com

OUR PROMOTERS: MR. ANAND S DESAI, DR. KIRAN C PATEL, MS. MONA A DESAI, KIRAN PALLAVI INVESTMENTS LLC AND REHASH INDUSTRIAL AND RESINS CHEMICALS PRIVATE LIMITED

INITIAL PUBLIC OFFERING OF UP TO [•] EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH ("EQUITY SHARES") OF ANUPAM RASAYAN INDIA LIMITED (THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹ [•] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ [•] PER EQUITY SHARE) (THE "ISSUE PRICE") AGGRGATING UP TO ₹ 7,600.00 MILLION (THE "ISSUE"). THIS ISSUE INCLUDES A RESERVATION OF UP TO [•] EQUITY SHARES AGGRGATING UP TO ₹ [•] MILLION (CONSTITUTING UP TO [•]-% OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY) FOR SUBSCRIPTION BY ELIGIBLE EMPLOYEES (THE "EMPLOYEE RESERVATION PORTION"). THE ISSUE LESS THE EMPLOYEE RESERVATION PORTION IS HERINAFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE CONSTITUTES [•]-% AND [•]-%, RESPECTIVELY, OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. OUR COMPANY IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS ("BRLMs"), MAY OFFER A DISCOUNT OF UP TO [•]-% OF THE ISSUE PRICE TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION ("EMPLOYEE DISCOUNT"). OUR COMPANY, IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS, SUBJECT TO VALID BIDS BEING RECEIVED FROM THE BRLMs, WILL PURCHASE GOVERNMENT SECURITIES OF DIFFERENT MATUREDATES AGGRGATING UP TO ₹ 10,000 CRORE AND SELL TWO SECURITIES AGGRGATING TO THE SAME AMOUNT USING THE MULTIPLE PRICE AUCTION METHOD. THE PRICE BAND, THE RUPEE AMOUNT OF DISCOUNT, IF ANY, TO THE ELIGIBLE EMPLOYEES BIDDING TO THE EMPLOYEE RESERVATION PORTION ("EMPLOYEE DISCOUNT") AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BRLMs, AND WILL BE ADVISED IN [•] EDITIONS OF THE [•] (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER), [•] EDITIONS OF [•] (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER) AND [•] EDITIONS OF [•] (A WIDELY CIRCULATED GUJARATI NATIONAL DAILY NEWSPAPER, GUJARATI BEING THE REGIONAL LANGUAGE OF GUJARAT, WHERE OUR REGISTERED AND CORPORATE OFFICE IS LOCATED) AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ISSUE OPENING DATE AND SHALL BE MADE AVAILABLE TO THE BSE LIMITED ("BSE") AND THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE") AND TOGETHER WITH BSE, THE "STOCK EXCHANGES" FOR UPLOADING ON THEIR RESPECTIVE WEBSITES.

*Our Company in consultation with the BRLMs, may offer a discount of up to [•]-% of the Issue Price to Eligible Employees bidding in the Employee Reservation Portion.

In case of a revision in the Price Band, the Bid/Issue Period will be extended for at least three additional Working Days after such revision of the Price Band subject to the Bid/Issue Period not exceeding a total of 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Company may, for reasons to be recorded in writing, extend the Bid/Issue Period for a minimum of three Working Days, subject to the Bid/Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/Issue Period, if applicable, will be widely disseminated by notification to the Stock Exchanges, by issuing a public notice, and also by indicating the change on the websites of the BRLMs and at the terminals of the other members of the Syndicate and by intimation to Designated Intermediaries and the Sponsor Bank.

The Issue is being made in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended, (the "SCR") read with Regulation 31 of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations"). The Issue is being made through the Book Building Process, in compliance with Regulation 6(1) of the SEBI ICDR Regulations, where not more than 50% of the Net Issue shall be available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Category"), provided that our Company in consultation with the BRLMs, may allocate up to 60% of the QIB Category to Anchor Investors, on a discretionary basis (the "Anchor Investor Portion"), of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the price at which Equity Shares are allocated to Anchor Investors. In the event

(Rule 8 (1))

POSSESSION NOTICE

Whereas, The undersigned being the Authorised Officer of Union Bank of India, M.K.P College branch 10 New Road Post Dehradun Dist Dehradun, Uttarakhand, Pin-248001 under the Securitisation and Reconstruction of Financial Assets and Enforcement Security Interest (Second) Act, 2002 (Ord. 3 of 2002) and in exercise of powers conferred under Section 13(12) read with (rule 3) of the Security Interest (Enforcement) Rules, 2002 issued a demand notices i.e. CRDL: S-800-1978.00 (Rupees Twenty one lacs three thousand nine hundred seventy eight only) and interest + other charges thereon of within 60 days from the date of receipt of the said notice.

The borrowers having failed to repay the amount, notice is hereby given to the borrowers and the public in general that the undersigned has taken possession of the properties described herein below in exercise of powers conferred on him under Section 13(4) of the said Act read with rule 8 of the said rules on this 22.12.2020.

The borrowers/guarantors in particular and the public in general is hereby cautioned not to deal with the properties and any dealings with the properties will be subject to the charge of the Union Bank of India, M.K.P College branch 10 New Road Post Dehradun Dist Dehradun Uttarakhand, Pin-248001 for an amount Rs. 21,03,978.00 (Rupees Twenty one lacs three thousand nine hundred seventy eight only) as on 30.11.2020 and interest + other charges thereon) in all the accounts.

Your attention is also invited to the provisions of sub-section (8) of section 13 of the Act, in respect of time available, to redeem the secured assets.

Description of Immovable Properties:

EM of house ,Land & building at Municipal No 75 New No.17/14, Hathi Badkala, Block-II, (Ravinderpur) Pargana Kendriya Doon Dehradun East: House of Ramli/West: Plot of Chet Singh, North: Vacant Land, South: 4 Feet Wide Road.

Date: 22.12.2020 Place: Dehradun Authorised Officer Union Bank of India

FORM G**INVITATION FOR EXPRESSION OF INTEREST**

(Under Regulation 36A(1) of the Insolvency and Bankruptcy (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS

1. Name of the corporate debtor	Evershine Solvex Private Limited
2. Date of incorporation of Corporate Debtor	07.09.1983
3. Authority under which Corporate Debtor is incorporated / registered	ROC - Chandigarh
4. Corporate identity number / limited liability identification number of corporate debtor	U15143PB1983PTC005567
5. Address of the registered office and principal office (if any) of corporate debtor	Registered Office: Jalalabad Road, Muktsar, Punjab-152026
6. Insolvency commencement date of the corporate debtor	27.02.2020
7. Date of invitation of expression of interest	25.12.2020 (previously 24.08.2020)
8. Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Details can be obtained by email to ip.evershine@gmail.com or can be downloaded from http://embeep.com/ongoing-cases.php
9. Norms of insolvency applicable under section 29A are available at:	Available at the website www.ibbi.gov.in or by email to ip.evershine@gmail.com or can be downloaded from http://embeep.com/ongoing-cases.php
10. Last date for receipt of expression of interest	25.01.2021 [06.00 p.m.] (previously 24.09.2020)
11. Date of issue of provisional list of Prospective Resolution Applicants	29.01.2021 (previously 03.10.2020)
12. Last date for submission of objections to provisional list	03.02.2021 (previously 08.10.2020)
13. Date of issue of final list of Prospective Resolution Applicants	08.02.2021 (previously 03.10.2020)
14. Date of issue of Information Memorandum, Evaluation Matrix and Request for Resolution Plans to Prospective Resolution Applicants	03.02.2021 (previously 03.10.2020)
15. Manner of obtaining request for resolution plan, evaluation matrix, information memorandum and further information	Details can be obtained by email to ip.evershine@gmail.com
16. Last date for submission of resolution plans	05.03.2021 (previously 02.11.2020)
17. Manner of submitting resolution plans to resolution professional	In electronic mode at email id ip.evershine@gmail.com & by speed post or by hand delivered at the address given at S.No. 21
18. Estimated date for submission of resolution plan to the Adjudicating Authority for approval	20.03.2021 (previously 19.11.2020)
19. Name and registration number of the Resolution Professional	Mohit Chawla IBBI/PA-001/IP-P00524/2017-2018/10949
20. Name, Address and e-mail of the resolution professional, as registered with the Board	Mohit Chawla Embee IP Services P Ltd SCO 2935-36, Level-I, Sector 22-C, Chandigarh, Chandigarh-160022 E-mail: ipservices@embeegroup.in
21. Address and email to be used for correspondence with the resolution professional	Mohit Chawla Embee IP Services P Ltd SCO 2935-36, Level-I, Sector 22-C, Chandigarh-160022 E-mail: ip.evershine@gmail.com
22. Further Details are available at or with	Details can be obtained by email to ip.evershine@gmail.com
23. Date of publication of Form G	25.12.2020

Disclaimer: In the matter of the Corporate Debtor, the Hon'ble NCLT had ordered status quo vide order dated 09.09.2020 and the same was lifted on 15.12.2020. Therefore, the Resolution Professional is in the process of filing an application for exclusion of 97 days from the period of CIRP for the time spent on litigation in this matter to get the extension of CIRP.

Mohit Chawla, (Resolution Professional for M/s Evershine Solvex Private Limited -a company under CIRP)
IP Registration No: IBBI/PA-001/IP-P00524/2017-2018/10949

Registered Address & Correspondence Address:
SCO 2935-36, Level-I, Sector 22-C, Chandigarh-160022

Registered Email Id: ipservices@embeegroup.in

Correspondence Email Id: ip.evershine@gmail.com

Contact: 9888003303

Form No. INC-26
 [Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014]
 Advertisement to be published in the newspaper for change of registered office of the company from one state to another.

BEFORE THE CENTRAL GOVERNMENT
 Regional Director, Northern Region, Ministry of Corporate Affairs, New Delhi
 In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rules, 2014 and in the matter of

WELLWORTH CONSTRUCTIONS PRIVATE LIMITED (CIN: U45201DL2004PTC130835)
 having its registered office at UG-39, Upper Ground Floor, Somsat Chamber-II, 9, Bhikaji Cama Place, New Delhi - 110066

PETITIONER
 Notice is hereby given to the General Public that the company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on Thursday, 24th December 2020 to enable the Company to change its Registered Office from "NCT of Delhi" to "the State of Haryana". Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director, Ministry of Corporate Affairs, Northern Region, B-2 Wing, 2nd Floor, Payavaran Bhawan, CGO Complex, New Delhi - 110003 within fourteen days of the date of publication of this notice with a copy of the applicant company at its registered office at the address mentioned below:

UG-39, Upper Ground Floor, Somsat Chamber-II, 9, Bhikaji Cama Place, New Delhi – 110066

For WELLWORTH CONSTRUCTIONS PRIVATE LIMITED
 SD/-
 Aman Sharma, Director Deepak Kumar, Director Jaspal Singh Chawla, Director
 DIN: 00381537 DIN: 00064646 DIN: 00516142
 Date: 24th December, 2020
 Place: Delhi

Form No. INC-26
 [Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014]
 Advertisement to be published in the newspaper for change of registered office of the company from one state to another.

BEFORE THE CENTRAL GOVERNMENT
 Regional Director, Northern Region, Ministry of Corporate Affairs, New Delhi
 In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rules, 2014 and in the matter of

GET SANITIZIT PRIVATE LIMITED (CIN: U74110DL2008PTC176273)
 having its registered office at UG-39, Upper Ground Floor, Somsat Chamber-II, 9, Bhikaji Cama Place, New Delhi - 110066

PETITIONER
 Notice is hereby given to the General Public that the company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on Thursday, 24th December 2020 to enable the Company to change its Registered Office from "NCT of Delhi" to "the State of Haryana". Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director, Northern Region, B-2 Wing, 2nd Floor, Payavaran Bhawan, CGO Complex, New Delhi - 110003 within fourteen days of the date of publication of this notice with a copy of the applicant company at its registered office at the address mentioned below:

UG-39, Upper Ground Floor, Somsat Chamber-II, 9, Bhikaji Cama Place, New Delhi – 110066

For GET SANITIZIT PRIVATE LIMITED
 SD/-
 Aman Sharma, Director Deepak Kumar, Director Jaspal Singh Chawla, Director
 DIN: 00381537 DIN: 00064646 DIN: 00516142
 Date: 24th December, 2020
 Place: Delhi

PUBLIC NOTICE
 This public notice is being issued pursuant to the Order dated 16.12.2020 passed pursuant to the Hon'ble National Company Law Tribunal, Chandigarh Bench, Chandigarh.
 Notice is hereby given that a Company Petition bearing No. C.P. No. 97/Chd/Pb/2020 titled as Jaideep Ghai Vs. M/s Umesh Developers Pvt. Ltd. & Ors has been filed u/s 59, 213, 241 & 242 of the Companies Act, 2013 before the Hon'ble National Company Law Tribunal, Chandigarh Bench, Chandigarh.

Further notice is hereby given that the next date of hearing in the above mentioned matter before the Hon'ble National Company Law Tribunal, Chandigarh Bench, Chandigarh is 23.02.2021 and the below mentioned respondents i.e.

Respondent No. 1 M/s Umesh Developers Pvt. Ltd. Regd. Office - SCO 1-2, VIP Shopping Centre, VIP Road, Zirakpur, S.A.S. Nagar, Punjab-140603.
 Respondent No. 2 : Gulshan Rai Satija, Director of M/s Umesh Developers Private Limited, 513, Savitri Towers, VIP Road, Zirakpur, S.A.S. Nagar, Punjab-140603.
 Respondent No. 3 : Prateek Satija, Director of M/s Umesh Developers Private Limited, 513, Savitri Towers, VIP Road, Zirakpur, S.A.S. Nagar, Punjab-140603.
 are advised to attend the aforesaid hearing on 23.02.2021 before Hon'ble National Company Law Tribunal, Chandigarh Bench, Chandigarh.

Notice is hereby given to the General Public that the Company proposes to make application to the Central Government (Regional Director, Northern Region, Delhi) under section 13 of the Companies Act, 2013 seeking confirmation for alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on Tuesday, 24th November, 2020 to enable the Company to shift its Registered Office from the "National Capital Territory of Delhi to the State of Uttar Pradesh". Any person whose interest is likely to be affected by the proposed change of registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered, or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director at Northern Region, B-2 Wing, 2nd Floor, Payavaran Bhawan, CGO Complex, New Delhi - 110003, within fourteen days of the date of publication of this notice with a copy to the applicant company with a copy of the applicant company at its registered office at the address mentioned below:

Registered office: 7/132, S/F, Devika Tower Nehru Place, New Delhi DL 110019

For and On Behalf of the Applicant
 For ImagiTech Infrastructure Private Limited
 Dinkar Kumar Giri DIN: 07921556 (Director)
 Date: 24.12.2020 Place: Delhi

"Form No. INC-26"
 [Pursuant to rule 30 of the companies (Incorporation) Rules, 2014]

Advertisement to be published in the newspaper for change of registered office of the company from one State to another.

Before the Central Government, (Regional Director, Delhi) Northern Region

In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rule, 2014

AND

In the matter of ImagiTech Infrastructure Private Limited (CIN: U70100DL2017PTC153154) having its registered office at 7/132, S/F, Devika Tower Nehru Place, New Delhi DL 110019

.....Petitioner

Notice is hereby given to the General Public that the Company proposes to make application to the Central Government (Regional Director, Northern Region, Delhi) under section 13 of the Companies Act, 2013 seeking confirmation for alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on Tuesday, 24th November, 2020 to enable the Company to shift its Registered Office from the "National Capital Territory of Delhi to the State of Uttar Pradesh". Any person whose interest is likely to be affected by the proposed change of registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered, or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director at Northern Region, B-2 Wing, 2nd Floor, Payavaran Bhawan, CGO Complex, New Delhi - 110003, within fourteen days of the date of publication of this notice with a copy to the applicant company with a copy of the applicant company at its registered office at the address mentioned below:

Registered office: 7/132, S/F, Devika Tower Nehru Place, New Delhi DL 110019

For and On Behalf of the Applicant

For ImagiTech Infrastructure Private Limited

Sd/-

Dinkar Kumar Giri DIN: 07921556 (Director)

Date: 24.12.2020

Place: Delhi

"Form No. INC-26"
 [Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014]

Advertisement to be published in the newspaper for change of registered office of the company from one State to another.

Before the Central Government, (Regional Director, Delhi) Northern Region

In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rule, 2014

AND

In the matter of ImagiTech Infrastructure Private Limited (CIN: U70100DL2017PTC153154) having its registered office at 7/132, S/F, Devika Tower Nehru Place, New Delhi DL 110019

.....Petitioner

Notice is hereby given to the General Public that the Company proposes to make application to the Central Government (Regional Director, Delhi) under section 13 of the Companies Act, 2013 seeking confirmation for alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on Tuesday, 24th November, 2020 to enable the Company to shift its Registered Office from the "National Capital Territory of Delhi to the State of Uttar Pradesh". Any person whose interest is likely to be affected by the proposed change of registered office of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered, or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director at Northern Region, B-2 Wing, 2nd Floor, Payavaran Bhawan, CGO Complex, New Delhi - 110003, within fourteen days of the date of publication of this notice with a copy to the applicant company with a copy of the applicant company at its registered office at the address mentioned below:

Registered office: 7/132, S/F, Devika Tower Nehru Place, New Delhi DL 110019

For and On Behalf of the Applicant

For ImagiTech Infrastructure Private Limited

Sd/-

Dinkar Kumar Giri DIN: 07921556 (Director)

Date: 24.12.2020

Place: Delhi

"Form No. INC-26"
 [Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014]

Advertisement to be published in the newspaper for change of registered office of the company from one State to another.

Before the Central Government, (Regional Director, Delhi) Northern Region

In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rule,

From the Front Page

Retro tax: Govt challenges Vodafone award in Singapore

damages and costs.

India is expected to challenge this ruling too given the size of the award, said the senior government official, who did not want to be named as the decision was not public yet.

India has faced a string of arbitrations by investors including Deutsche Telekom, Nissan Motor, Vodafone and Cairn Energy over issues ranging from retrospective taxation to payment disputes. —REUTERS

Hague Court held India in breach of India-Netherlands BIT over the tax demand

Govt told Delhi HC yet to take a call on whether to challenge the award

■ India loses case against Cairn Energy over a tax dispute

■ It has been ordered to pay the company over \$1.2 billion in damages and costs

INDIA'S FINANCE ministry did not immediately reply to an email and message seeking comment on the story.

India lost another international arbitration case this week, against Cairn Energy, over a tax dispute. It has been ordered to pay the UK-listed company over \$1.2 billion in

GST collection should be highest in UP: CM

UTTAR PRADESH, being the most populous state in the country, should register the highest collection of Goods and Services Tax (GST), Chief Minister Yogi Adityanath said on Thursday and directed officials to make efforts to raise revenue receipts.

He said at a review meeting that strict action should be taken against those involved in revenue theft. —PTI

KERALA WATER AUTHORITY e-Tender Notice

Tender No : 116-117/SEIPHC/TSR-2020/State Plan 2018-19 Mace of TWSS - Head works Peechi- Replacing Filter Media for 36 MLD Water Treatment Plant, renovation of filter house, providing roof for 36 MLD WTP, Peechi, JMM- Thrissur district- Thiranganampanchayath -Providing FHTC to Rural house holds and allied works EMD : Rs. 200000 Tender fee : Rs. 11200 Last Date for submitting Tender : 11-01-2021 03:00:pn Phone : 0487242330 Website : www.kwa.kerala.gov.in., www.tenders.kerala.gov.in.

KWA-JB-GL-6-690-2020-21 Superintending Engineer PH Circle, Thrissur

RE-SCEDULING OF E-AUCTION PROCESS OF LOHA ISPAT LIMITED- IN LIQUIDATION

This is to inform that the E-Auction of Loha Ispat Limited is being rescheduled to 15th January, 2021 from 24th December, 2020 in view of further interest to be received from prospective buyers. The schedule of E-Auction is as follows:

"E-Auction date & Time: 15th January, 2021 from 3.00 p.m. to 5.00 p.m. (with unlimited extension of 5min)."

Further, the last date for submission of the EMDs and other documents to send along the EMD is as follows:

"Last date for submission of EMD and documents: 13.01.2021 by end of the day."

The E-Auction has been rescheduled for the purpose of achieving highest returns to all the stakeholders of the Corporate Debtor.

Date: 24.12.2020 Anil Goel
Place: New Delhi Liquator in the matter of Loha Ispat Limited
IBBI (Regn. No. IBBI/IPA-001/18/2017-2018/10253)
Address: E-10A, Kailash Colony, Greater Kailash - I, New Delhi -110048
Email: assetsale@aaainsolvency.in and lohaspat@aaainsolvency.in
Contact Person: Mr. Puneet Sachdeva (+91 8800865284)

CORRIGENDUM TO THE DETAILED PUBLIC STATEMENT PUBLISHED ON OCTOBER 11, 2019 FOR THE ATTENTION OF THE EQUITY SHAREHOLDERS OF

HI-KLASS TRADING AND INVESTMENT LIMITED

Registered Office: Office No. 15, 2nd Floor, Plot No. 24, Rehman Building, Veer Nariman Road, Hutatma Chowk, Fort, Mumbai - 400001, Maharashtra, India

Tel.: +91 22 22874084/22874085 | Fax: NA | Email: info@hiklass.co.in | Website: www.hiklass.co.in

CIN: L51900MH1992PLC066262

This Advertisement is being issued by Safron Capital Advisors Private Limited ("Manager to the Offer"), on behalf of, Mr. Sanjay Kumar Jain ("Acquirer 1") and Mrs. Suman Jain ("Acquirer 2") (Acquirer 1 and Acquirer 2 are hereinafter collectively referred to as "Acquirers"), pursuant to Regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 and subsequent amendments thereto, ("Takeover Regulations") in respect of the open offer ("Offer") for acquisition of up to 8,07,612 (Eight Lacs Seven Thousand Six Hundred and Twelve) fully paid-up equity shares of face value of ₹ 10 each ("Equity Shares"), representing 26% of the Total Voting Share Capital of Hi-Klass Trading and Investment Limited ("Target Company") on a fully diluted basis, as of the tenth working day from the date of closure of the tendering period of the open offer ("Total Voting Share Capital"), from the eligible shareholders of the Target Company for cash at a price of ₹ 17.80/- per equity share including interest @ 10% per annum per Equity Share for the delay in the payment beyond the Scheduled Payment Date. The Detailed Public Statement ("DPS") with respect to the aforementioned Offer was published on October 11, 2019 in all the editions of Financial Express (English National Daily), Jansatta (Hindi National Daily) and Mumbai Lakshadweep (Marathi Daily).

This Corrigendum is being issued pursuant to changes/amendments advised by SEBI vide its letter number SEBI/HO/CFD/DR-1/O/W/P/2019/34967/1 dated December 09, 2019 and Extension letter number SEBI/HO/CFD/DR-1/O/W/P/2019/34967/1 dated December 30, 2019. Capitalized terms used in this Corrigendum but not defined herein shall have the same meaning as assigned to them in the DPS. This Corrigendum is being issued in all the newspapers in which the original DPS was published.

The shareholders of the Target Company are requested to kindly note the following information related to the Offer:

A) STATUTORY APPROVALS

Target Company has received the prior approval from the Reserve Bank of India ("RBI") vide letter DoS CO. RSG No. 109/13/08.006/2020-21 dated December 11, 2020 in accordance with Notification No. DBNR(PD)CC.No. 065.03.10.001/2015-16 issued by RBI dated July 09, 2015 ("RBI Circular") as amended from time to time, for change in management and transfer of management control of Non-Banking Finance Company. The same is valid till for a period of six months.

B) REVISION OF THE OFFER PRICE AND FINANCIAL ARRANGEMENTS

Due to delay in obtaining RBI Approval there has been a delay of 371 days in completing the Open Offer. In compliance with SEBI Letter SEBI/HO/CFD/DR-1/O/W/P/2019/34967/1 dated December 30, 2019, Acquirers have offered interest @ 10% on the Offer Price for the said delay. The revised Offer Price, including the interest, is ₹ 17.80 per equity share as per the details given below:

Date of Payment as schedule	New Date of Payment (Current)	No. of days	Offer Price per equity share (A)	Fair value of HKTL as on date of PA	Price as per regulation 8(2) of SEBI (SAST) Regulations	Interest @ 10% per annum (B)	Total (₹ A+B)
22 January 2020	27 January 2021	371	16.10	16.06	16.10	1.64	17.74 Rounded off to 17.80

Further, the Offer Size has been revised to ₹ 1,43,75,494 (Rupees One Crore Forty Three Lacs Seventy Five Thousand Four Hundred Ninety Four only). Acquirers have deposited more than 100% of the said revised Offer Size in the escrow account. For details, please refer to page no. 22 of the LOF.

C) The revised schedule of activities pertaining to the Offer is set forth below:

Activity	Day and Date (Original)	Day and Date (Revised)
Public Announcement (PA)	Thursday, October 03, 2019	Thursday, October 03, 2019
Publication of DPS in the newspapers	Friday, October 11, 2019	Friday, October 11, 2019
Filing of the draft letter of offer with SEBI	Friday, October 18, 2019	Friday, October 18, 2019
Last date for a competitive bid	Monday, November 04, 2019	Monday, November 04, 2019
Last date for SEBI observations on draft letter of offer (in the event SEBI has not sought clarifications or additional information from the Manager to the Offer)	Monday, November 11, 2019	Monday, December 9, 2019
Identified Date*	Thursday, November 14, 2019	Tuesday, December 15, 2020
Letter of Offer to be dispatched to Public Shareholders	Thursday, November 21, 2019	Tuesday, December 22, 2020
Last date for revising the Offer price/ number of shares	Wednesday, November 27, 2019	Tuesday, December 29, 2020
Last Date by which the committee of the independent directors of the Target Company shall give its recommendation	Tuesday, November 26, 2019	Monday, December 28, 2020
Date of publication of Offer Opening Public Announcement	Wednesday, November 27, 2019	Tuesday, December 29, 2020
Date of commencement of Tendering Period (Offer Opening Date)	Thursday, November 28, 2019	Wednesday, December 30, 2020
Date of Expiry of Tendering Period (Offer Closing Date)	Wednesday, December 11, 2019	Tuesday, January 12, 2021
Last Date for completion of all requirements including payment of consideration	Thursday, December 26, 2019	Wednesday, January 27, 2021

*As per SEBI extension letter SEBI/HO/CFD/DCR1/O/W/P/2019/34967/1 dated December 30, 2019, a period of twelve working days to be calculated from the date of receipt of RBI Approval. The Target Company has received the RBI approval on December 11, 2020 and accordingly the schedule of activity has been calculated from the date of RBI approval, i.e. December 11, 2020.

*Identified Date is only for the purpose of determining the names of the Public Shareholders of the Target Company as on such date to whom the Letter of Offer would be sent. It is clarified that all the Public Shareholders holding Equity Shares of the Target Company (registered or unregistered) are eligible to participate in this Offer any time before the closure of this Offer.

The above timelines are tentative (prepared on the basis of timelines provided under the Takeover Regulations) and are subject to change for any reason, including, but not limited, delays in receipt of approvals (including from RBI) or comments from regulatory authorities.

OTHER INFORMATION

1. References to various dates as mentioned in PA/DPS/DLOF should be read as per revised activity schedule as mentioned above.

2. The Open Offer shall continue and shall be completed as per the schedule set out above and updated in the LOF sent to shareholders of the Target Company.

3. All the other terms and conditions remain unchanged.

4. The Acquirers accept full responsibility for the information contained in this Corrigendum and also for the obligations of the Acquirers as laid down in Takeover Regulations.

5. The PA, DPS, Corrigendum and Letter of Offer will also be available on SEBI's website (www.sebi.gov.in) and on the website of Manager to the Offer.

SAFFRON

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SAFRON CAPITAL ADVISORS PRIVATE LIMITED

605, Sixth Floor, Centre Point, J.B. Nagar, Andheri (East), Mumbai - 400 059, Maharashtra, India

Tel. No.: +91 22 4082 0914/906;

Fax No.: +91 22 4082 0999;

Email id: openoffers@saffronadvisors.com;

Website: www.saffronadvisors.com;

Investor Grievance: investorgrievance@saffronadvisors.com;

SEBI Registration Number: INM00001121

Validity: Permanent

Contact Person: Amit Wagle/ Gaurav Khandelwal

ISSUED BY MANAGER TO THE OFFER ON BEHALF OF THE ACQUIRERS

SANJAY KUMAR JAIN (ACQUIRER 1)

Sd/-

Both acquirers residing at 2/1A, Justice Dwarka Nath Road, L.R.Sarani, Kolkata -700020, West Bengal, India;

Email: sk Jain@yahoo.com / sumanjain10@yahoo.com;

Date: December 24, 2020

Place: Kolkata



PURVA SHAREREGISTRY (INDIA) PRIVATE LIMITED

Unit no. 9, Shiv Shakti Ind. Estate, J.R. Boricha Marg,

Opp. Kasturba Hospital Lane, Lower Parel (E), Mumbai - 400 011, Maharashtra, India;

Tel. No.: +91 22 2301 2518 / 2301 6761;

Fax No.: NA

E-mail: support@purvashare.com

Website: www.purvashare.com

SEBI Registration Number: INR000001112

Validity: Permanent

Contact Person: Deepali Dhuri

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SAFRAFFINANCIALSERVICES

605, Sixth Floor, Centre Point, J.B. Nagar, Andheri (East), Mumbai - 400 059, Maharashtra, India

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Email id: openoffers@saffronadvisors.com;

Website: www.saffronadvisors.com;

Investor Grievance: investorgrievance@saffronadvisors.com;

SEBI Registration Number: INM00001121

Validity: Permanent

Contact Person: Amit Wagle/ Gaurav Khandelwal

ISSUED BY MANAGER TO THE OFFER ON BEHALF OF THE ACQUIRERS

SANJAY KUMAR JAIN (ACQUIRER 1)

Former CEO of BARC arrested in fake TRP scam

PRESS TRUST OF INDIA
Mumbai, December 24

THE CRIME BRANCH of Mumbai Police on Thursday arrested a former CEO of the Broadcast Audience Research Council (BARC) from Pune district in the fake TRP scam, an official said.

Partha Dasgupta, the accused, is the fifteenth person to be arrested in the case related to alleged rigging of Television Rating Points (TRP) by some TV channels.

He was arrested by Crime Intelligence Unit (CIU) from the jurisdiction of Rajgad Police Station in Pune district and will

be produced before a court here on Friday, the official said. Earlier, the CIU had arrested former chief operating officer of BARC Ramil Ramgarhia in the case, among others.

Mumbai police began the probe after the BARC, a rating agency, filed a complaint about rigging of TRP by some

channels.

TRP, measured by recording viewership data at sample households, is crucial as it helps TV channels attract advertisers. It was alleged that some of these households were being bribed to tune into certain channels to ramp up their TRP.

Rahul meets Prez over farm laws, alleges democracy only 'imaginary'

PRESS TRUST OF INDIA
New Delhi, December 24

STEPPING UP ITS attack on the government over farm laws, the Congress petitioned President Ram Nath Kovind on Thursday and demanded a joint session of Parliament to repeal the legislations, with

Rahul Gandhi alleging that democracy is only "imaginary" in the country now.

Gandhi met the president and handed over a memorandum signed by two crore farmers demanding a repeal of the laws, saying they will not benefit farmers or labourers.

Earlier, Congress leaders staged a protest outside the party headquarters here after they were prevented from marching towards the Rashtrapati Bhawan.

Congress MPs and leaders, including Priyanka Gandhi Vadra, were detained by the Delhi Police and released later,

after they staged a sit-in protest outside the party office in violation of prohibitory orders.

The police had imposed section 144 of the Code of Criminal Procedure (CrPC), banning the assembly of four or more people around the Congress office.

Bank of India, New Delhi Asset Recovery Branch, "Star House", 3rd Floor, H-2, Connaught Circus, New Delhi – 110001. Phone No. 011-23755606, 23755605



Bank of India BOI

SALE NOTICE FOR SALE OF MOVEABLE/IMMOVABLE PROPERTIES

E-Auction Sale Notice for Sale of Moveable/ Immovable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 8 (6) of the Security Interest (Enforcement) Rules, 2002

1.	Notice is hereby given to the public in general and in particular to Borrowers and Guarantors that the below described immovable property mortgaged/charged to Bank of India, the Physical possession of which has been taken by the Authorised Officer of Bank of India will be sold on "As is where is", "As is what is" and "Whatever there is" on 29.01.2021, for recovery of Rs. 203.39 lakh + UCI since 28.12.2015 and Other Charges due to the Bank of India from Borrowers/Guarantors: M/S HINDUSTANOMEN MULTISALES PRIVATE LIMITED, Mr. Ashwani Kumar, Mr. Rajesh Kumar. Property Description :- Western side part of land and building of residential property situated at RZ-48, Gali No. 01, Durga Park, New Delhi – 110045 admeasuring 127 sq. yards, owned by Mr. Ashwani Kumar Possession Date : 02-12-2020 (Physical). The Reserve Price will be Rs. 96.30 Lakh and earnest money deposit will be Rs. 9.63 Lakh. Inspection Date & Timing: 20-01-2021 (11.00 AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link provided in Bank Of India's website - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
2.	Notice is hereby given to the public in general and in particular to Borrowers and Guarantors that the below described immovable property mortgaged/charged to Bank of India, the Physical Possession of which has been taken by the Authorised Officer of Bank of India, will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of Bank of India's dues at Rs. 5900.83 Lakh + UCI w.e.f. 28.07.2014 and other charges, other consortium member Bank's dues at Rs. 18200 Lakh + UCI, from Borrowers/Guarantors - M/s Bansal Diamonds Pvt. Ltd., Mr. Surinder Kumar Bansal, Mrs. Shefali Bansal, Mr. Desraj Agarwal, M/s SSK Trading Pvt. Ltd., M/s A.S. Technobuild Pvt Ltd. Property details : i) Shop No. 1,2,3,4 in Lower Ground Floor / Basement, Diamond Plaza, Property No.2502, Gali No.7 & 8, Main Gurudwara Road, Karol Bagh, New Delhi-110005 admeasuring 1440 sq.ft. in the name of Sh. Surinder Kumar Bansal, Possession Date : 04.02.2016 (physical) The Reserve Price will be Rs. 325.00lakh and earnest money deposit will be Rs. 32.50lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) ii) Shop No.5 in Lower Ground Floor / Basement, Diamond Plaza, Property No.2502, Gali No.7 & 8, Main Gurudwara Road, Karol Bagh, New Delhi-110005 admeasuring 612 sq.ft. in the name of Sh. Surinder Kumar Bansal, Possession Date : 04.02.2016 (physical) The Reserve Price will be Rs. 139.00lakh and earnest money deposit will be Rs. 13.90lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM). iii) Shop No.4 in Ground Floor Diamond Plaza, Property No.2502, Gali No.7 & 8, Main Gurudwara Road, Karol Bagh, New Delhi-110005 admeasuring 200 sq.ft. in the name of Sh. Surinder Kumar Bansal, Possession Date : 04.02.2016 (physical) The Reserve Price will be Rs. 113.00 lakh and earnest money deposit will be Rs. 11.30lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) iv) Shop No.112 on First Floor , Property No.2059, Gali No.38, Block G, Gurudwara Road, Karol Bagh, New Delhi-110005 admeasuring 308 sq.ft. in the name of Sh. Surinder Kumar Bansal, Possession Date : 04.02.2016 (physical) The Reserve Price will be Rs. 89.00lakh and earnest money deposit will be Rs. 8.90lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) v) Property at Second floor without roof bearing municipal number 2162-64 & 2174-75, Ward no. XVI, built on plot no. 29, Block J, Gali No.60-61, Nai wala, Karol Bagh, New Delhi – 110005 admeasuring 1070 sq. ft. in the name of Shri Surinder Kumar Bansal Possession Date : 04.02.2016 (physical) The Reserve Price will be Rs. 119.00 lakh and earnest money deposit will be Rs. 11.90lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) vi) Commercial built up property at plot no.231, Service Centre, Sector-9, Dwarka, Delhi admeasuring 5814 sq.ft. owned by M/s A.S. Technobuild Pvt. Ltd. Possession Date : 18.04.2019 (physical) The Reserve Price will be Rs.191.00lakh and earnest money deposit will be Rs. 191.00lakh. Inspection Date & Timing: 21.01.2021 (11.00 AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
3.	Notice is hereby given to the public in general and in particular to Borrowers and Guarantors that the below described immovable property mortgaged/charged to Bank of India, the Symbolic Possession of which has been taken by the Authorised Officer of Bank of India, will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of Bank of India's dues at Rs. 5900.83 Lakh + UCI w.e.f. 28.07.2014 and other charges, other consortium member Bank's dues at Rs. 18200 Lakh + UCI, from Borrowers/Guarantors - M/s Bansal Diamonds Pvt. Ltd., Mr. Surinder Kumar Bansal, Mrs. Shefali Bansal, Mr. Desraj Agarwal, M/s SSK Trading Pvt. Ltd., M/s A.S. Technobuild Pvt Ltd. Property Description :- Commercial built up property at plot no.230, Service Centre, Sector-9, Dwarka, Delhi admeasuring 5814 sq.ft. owned by M/s A.S. Technobuild Pvt. Ltd. (PROPERTY IS UNDER BANK'S SYMBOLIC POSSESSION) Possession Date : 24.03.2015 (Symbolic) The Reserve Price will be Rs.2234.00 lakh and earnest money deposit will be Rs. 223.40lakh. Inspection Date & Timing: 21.01.2021 (11.00 AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
4.	Notice is hereby given to the public in general and in particular to Borrowers that the below described immovable property mortgaged/charged to Bank of India, the Physical Possession of which has been taken by the Authorised Officer of Bank of India will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of M/s Zoren Hops India Pvt. Ltd. Rs. 113.57 Lakh + UCI since 28.06.2016 and other charges. M/s Perfect Infra - Rs. 107.06 Lakh + UCI since 28.06.2016 and Other Charges. M/s Unique Sales - Rs. 96.81 Lakh + UCI since 28.06.2016 and Other Charges due to the Bank of India from Borrowers/Guarantors : M/s Zoren Hops India Pvt. Ltd., Mr. Hari Om Tyagi, Mr. Srikant Tyagi, Mr. Pankaj Sharma, Mr. Shri Om Tyagi, Mr. Hansraj Dutta Sharma, Mr. Jai Babu, Mr. Atar Singh, M/s Perfect Infra - Mr. Ratan Singh, M/s Unique Sales, Mr. Keshav Kumar. Property Description:- Residential Property (Land and Building) situated at Khasra No. 1907 (Khata No.143), measuring 929.45 sq. meters, Kalindi Vihar 100 ft. link road, opposite Kashi Ram Awas Yojana Flat, New Abadi Mauja Naraich, Tehsil Etawah, District Agra in the name of Mr. Jai Babu and Mr. Atar Singh, Proposed E Auction, on "As it is, where it is, whatever it is" basis. The Reserve Price will be Rs. 85.50 Lakh and earnest money deposit will be Rs. 8.50 Lakh. Possession Date: 29.11.2018 (Physical) Inspection Date and Timing: 16.01.2021 (11.00AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
5.	Notice is hereby given to the public in general and in particular to Borrowers that the below described immovable property mortgaged/charged to Bank of India, the Physical Possession of which has been taken by the Authorised Officer of Bank of India will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of Rs. 144.16 Lakh + UCI since 28.06.2017 and Other Charges due to the Bank of India from Borrowers/Guarantors : M/s Haroon & Co.,Mr. Shamshad Ahmed alias Mohd. Haroon, Mrs. Sabeela Begum Property Description:- Residential Property situated (Land and Building) MPL no.1164 Ground floor in the name of Mr. Shamshad Ahmed alias Mr. Mohd. Haroon and first floor in the name of Mrs. Sabeela Begum w/o Mr. Shamshad Ahmed at Gali Sunar Wali, Kala Mahal, Daryaganj Delhi – 110002, Area : 77.80 sq. Yards each floor. Proposed E Auction, on "As it is, where it is, whatever it is" basis. The Reserve Price will be Rs. 32.50 Lakh and earnest money deposit will be Rs. 3.25 Lakh. Possession Date: 12.02.2018 (Physical) Inspection Date and Timing: 15.01.2021 (11.00AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
6.	Notice is hereby given to the public in general and in particular to Borrowers and Guarantors that the below described immovable property mortgaged/charged to Bank of India, the Physical Possession of which has been taken by the Authorised Officer of Bank of India, will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of Rs. 4316.58 Lakh + UCI since 28.01.2015 and Other Charges due to the Bank of India, and Rs.1919.03 Lakh + UCI and other charges due to Corporation Bank from Borrowers/Guarantors : M/s Delhi Diamonds Pvt. Ltd. Mr. Murari Lal Soni, Mr. Mukesh Soni, Mrs. Sita Devi, Mrs. Jyoti Soni Property Description : i) Commercial Property Private No.G-1, Ground Floor without terrace rights,part of property bearing municipal no. 3162-64 Ward no.XVI, in Block-P built on Plot No.99, Khasra No.2731/2616, situated at Beadon Pura, Karol Bagh, New Delhi owned by Shri Mukesh Soni s/o Late Shri Vikram Singh Soni., Possession Date : 02.07.2016 (physical) The Reserve Price will be Rs. 170.00 lakh and earnest money deposit will be Rs. 17.00 lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) ii) Commercial Property Private No.G-2, Ground Floor without terrace rights, part of property bearing municipal no. 3162-64 Ward no.XVI, in Block-P built on Plot No.99, Khasra No.2731/2616, situated at Beadon Pura, Karol Bagh, New Delhi owned by Shri Mukesh Soni s/o Late Shri Vikram Singh Soni, Possession Date : 02.07.2016 (physical) The Reserve Price will be Rs. 170.00 lakh and earnest money deposit will be Rs. 17.00 lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) iii) Commercial Property Private No.G-3, Ground Floor without terrace rights, part of property bearing municipal no. 3162-64 Ward no.XVI, in Block-P built on Plot No.99, Khasra No.2731/2616, situated at Beadon Pura, Karol Bagh, New Delhi owned by Shri Mukesh Soni s/o Late Shri Vikram Singh Soni, Possession Date : 02.07.2016 (physical) The Reserve Price will be Rs. 170.00 lakh and earnest money deposit will be Rs. 17.00 lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) iv) Entire First Floor of commercial property bearing municipal no.3159, Ward no. XVI, built on Plot No.14, Khasra no. 2833/2614, situated at Hardian Singh road, Basti Reghar, Beadon Pura, Karol Bagh, New Delhi owned by Smt. Sita Devi w/o Late Shri Vikram Singh Soni, Possession Date : 05.07.2016 (physical) The Reserve Price will be Rs. 155.00 lakh and earnest money deposit will be Rs. 15.50 lakh. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) v) Entire Second Floor of commercial property bearing municipal no.3015, Ward no. XVI, in Block-O, built on Plot No.14, Khasra no. 2833/2614, situated at Hardian Singh road, Basti Reghar, Beadon Pura, Karol Bagh, New Delhi owned by Smt. Sita Devi w/o Late Shri Vikram Singh Soni, Possession Date : 02.07.2016 (physical) The Reserve Price will be Rs. 140.00 lakh and earnest money deposit will be Rs. 14.00 lakh.. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) vi) Entire Third Floor of commercial property bearing municipal no.3015, Ward no. XVI, in Block-O, built on Plot No.14, Khasra no. 2833/2614, situated at Hardian Singh road, Basti Reghar, Beadon Pura, Karol Bagh, New Delhi owned by Smt. Sita Devi w/o Late Shri Vikram Singh Soni, The. Possession Date : 02.07.2016 (physical) The Reserve Price will be Rs. 125.00 lakh and earnest money deposit will be Rs. 12.50 lakh.. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) vii) Fourth Floor of commercial property bearing municipal no.2465/10, Ward no. XVI, built on Plot No.1, Khasra No.323, situated at block & gall No.9 & 10 Naiwala Estate Beadon Pura, Karol Bagh, New Delhi owned by Mrs. Jyoti Soni w/o Mr. Mukesh Soni . The. Possession Date : 12.07.2016 (physical) The Reserve Price will be Rs.85.00 lakh and earnest money deposit will be Rs. 8.50 lakh.. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM) viii) Basement of property bearing Municipal No.2746 Ward No.34, Block-P, Gali No.22-23, Saraswati Marg, Beadonpura, Karol Bagh, New Delhi owned by Shri Murari Lal Soni s/o Late Shri Vikram Singh Soni . The. Possession Date : 07.08.2018 (physical) The Reserve Price will be Rs.270.00 lakh and earnest money deposit will be Rs.27.00 lakh.. Inspection Date & Timing: 19.01.2021 (11.00 AM to 4.00 PM)	For detailed terms and conditions of the sale, please refer to the link provided in Bank Of India's website - https://www.bankofindia.co.in/Dynamic/Tender?Type=3	Authorised Officer Rakesh Kumar Jain Mob. 9557539889
7.	Notice is hereby given to the public in general and in particular to Borrowers and Guarantors that the below described immovable property mortgaged/charged to Bank of India, the physical possession of which has been taken by the Authorised Officer of Bank of India will be sold on "As is where is", "As is what is" and "Whatever there is" basis on 29.01.2021, for recovery of Rs.484.49 lakh + UCI since 28.12.2014 and Other Charges due to the Bank of India from Borrowers/Guarantors : M/s K.C. Jewellers, Smt. Bharti Devi w/o Shri Kailash Chand, Smt Priya Vaish w/o Shri Vishal Vaish Property Description : (i) Commercial property bearing Municipal No. 3105 to 3107 and 3128 ward No. XVI undivided khasra No.2761/2616 Plot No. 127, 2nd Floor, Gali No. 34, Block- P Basti Regar, Beadonpura, Karol Bagh, New Delhi – 110005 covered area 135.73 sq. feet in the name of Mrs. Bharti Devi w/o Mr. Kailash Chand Pandey. Possession Date : 03.08.2015 (Physical) The Reserve Price will be Rs. 23.03 Lakh and earnest money deposit will be Rs. 2.31 Lakh. Inspection Date & Timing : 19.01.2021 (11.00 AM to 4.00 PM) (ii) Commercial property bearing Municipal No. 3128 ward No. XVI undivided khasra No.2761/2616 Plot No. 127, 2nd Floor, Gali No. 34, Block- P Basti Regar, Beadonpura, Karol Bagh, New Delhi – 110005 covered area 370.50 sq. feet in the name of Mrs. Bharti Devi w/o Mr. Kailash Chand Pandey. Possession Date : 03.08.2015 (Physical) The Reserve Price will be Rs. 55.52Lakh and earnest money deposit will be Rs. 5.56Lakh. Inspection Date & Timing : 19.01.2021 (11.00 AM to 4.00 PM) (iii) Commercial		

● TECH TUSSLE

With Alibaba investigation, China gets tougher on technology giants

Jack Ma and other entrepreneurs prospered under Beijing's laissez-faire attitude towards the business side of the internet. The dynamic is shifting as the companies have grown in power.

RAYMOND ZHONG
December 24

CHINA'S INTERNET GIANTS came to dominate segments of the world's No. 2 economy because Beijing's authoritarian government largely looked the other way while they grew and grew.

Now the companies have the regulators' full attention.

The country's market regulator said on Thursday that it had opened an investigation into whether the e-commerce giant Alibaba had engaged in monopolistic practices, such as restricting vendors from selling merchandise on other platforms. Separately on Thursday, four Chinese financial regulatory agencies, including the



central bank, said they would meet soon with Ant Group, Alibaba's finance-focused sister company, to discuss new supervision.

The stepped-up scrutiny of Alibaba and Ant — twin pillars of the business empire of Jack Ma, China's most famous tycoon — coincides with efforts by the United States and European Union to curb the power of Western internet giants such as Google and Facebook. Frustration has been building for years in Washington and Brussels over the outsize influence

that a few tech companies wield over commerce, speech and advertising across a vast swath of the globe.

China has produced its own crop of powerful internet titans, and for years they were celebrated as icons of the nation's technological advancement. The government kept a tight grip on what people read and said on these platforms. But the authorities were less responsive to concerns about the companies' size and clout, even as the businesses reached deeper into the

lives of ordinary people in China than the American internet giants have elsewhere.

Apart from Alibaba and Ant, China's leading internet groups include JD.com and Pinduoduo in digital commerce; Tencent in gaming, social media and mobile payments; ByteDance in short-form entertainment; Didi Chuxing in ride hailing; and Meituan in food delivery. Some of them, like Alibaba, have shares that trade in New York or Hong Kong. Global venture capitalists and investors have made fortunes off their success.

On Thursday, People's Daily, the main newspaper of the Chinese Communist Party, swiftly endorsed the inquiry into Alibaba in an article that appeared to be a sign of broader backing and coordination behind the move.

"This is an important step in strengthening antimonopoly oversight in the internet sphere," the article said. "This will be beneficial to regulating an orderly sector and promoting the long-term healthy development of platforms."

Alibaba said that it would cooperate with regulators and that its businesses were operating normally in the meantime. Ant said that it would "seriously study and strictly comply with all regulatory requirements and commit full efforts to fulfill all related work."

Beijing's pushback against Big Tech erupted out into the open last month, when officials halted Ant's long-awaited initial public offering just days before its shares had been expected to begin trading. The move came after Ma, who is by some counts China's richest man, publicly accused Chinese regulators of being too obsessed with containing financial risk.

—NYT

McConnell, GOP face double split with Trump over relief, defense

LAURA DAVISON &
BILLY HOUSE
December 24



passed on Monday.

David Popp, a spokesman for McConnell, didn't respond to questions about Trump's call for increased direct payments and Pelosi's plan to pursue this in the House.

House Minority Leader Kevin McCarthy plans to seek unanimous consent on a counter measure to "revisit" part of the government spending bill dealing with foreign aid, echoing a Trump complaint about the federal spending that was combined with pandemic relief. McCarthy, in a letter to colleagues on Wednesday night, said Congress should "reexamine how our tax dollars are spent overseas," even though those provisions were part of a bipartisan appropriations process.

How Republican leaders respond to Trump's criticisms could affect the outcome of the January 5 Georgia runoff elections that will determine control of the Senate for the next two years — and whether McConnell will continue to oversee the flow of legislation and political and judicial nominations in Washington.

Trump rejected the defense policy bill on Wednesday, saying the legislation was a "gift" to China and Russia and failed to include critical national security measures."

—BLOOMBERG

Court orders release of man charged in Daniel Pearl killing

KATHY GANNON &
ADIL JAWAD
Karachi, December 24



A PROVINCIAL COURT in Pakistan on Thursday ordered the release of a British-born Pakistani man charged in the 2002 murder of American journalist Daniel Pearl.

The Sindh High Court's release order overturns government detention orders that Ahmed Omar Saeed Sheikh, the key suspect in Pearl's slaying, should remain in custody. Sheikh was acquitted earlier this year of murdering Pearl, but has been held while Pearl's family appeals the acquittal.

"The detention order is struck down," said Faisal Siddiqi, the family's lawyer. He

said Sheikh would be freed until the appeal is completed, but would return to prison if the family is successful in overturning the acquittal.

However, Siddiqi said the Sindh provincial government is appealing the order to release Sheikh.

Sheikh's lawyer Mehmmad A Sheikh, with whom he is not

related, called for his client's immediate release.

The court order, a copy of which was obtained by *The Associated Press*, said the provincial government's detention orders were illegal and that neither the provincial nor the federal government had cause to keep Sheikh or three others, also charged in Pearl's murder, behind bars.

Sheikh was sentenced to death and the others to life in prison for their role in the plot. But in April, the Sindh High Court acquitted them, a move that stunned the US government, Pearl's family and journalism advocacy groups.

The acquittal is now being appealed separately by both

the Pakistani government and Pearl's family. The government has opposed Sheikh's release, saying it would endanger the public. The Supreme Court will resume its hearing on January 5.

Siddiqi, the Pearl family lawyer, said he expects the appeal to be decided by the Supreme Court by the end of January.

Sheikh was convicted of helping lure Pearl to a meeting in the southern Pakistani port city of Karachi, in which he was kidnapped. Pearl had been investigating the link between Pakistani militants and Richard C Reid, dubbed the "Shoe Bomber" after trying to blow up a flight from Paris to Miami with explosives hidden in his shoes.

Agreeable video of Pearl's beheading was sent to the US consulate. The 38-year-old *Wall Street Journal* reporter from Encino, California was abducted on January 23, 2002. In Sheikh's original trial, emails between Sheikh and Pearl presented in court showed Sheikh gained Pearl's confidence sharing their experiences as both waited for the birth of their first child.

Pearl's wife Marianne Pearl gave birth to a son, Adam, in May 2002.

Evidence entered into court accused Sheikh of luring Pearl to his death, giving the American journalist a false sense of security as he promised to introduce him to a cleric with militant links.

—AP

FB worries smaller rivals with openness on liability

TODD SHIELDS &
BEN BRODY
December 24



FACEBOOK SAYS IT'S time to rethink the legal immunity that protects it from lawsuits over what users post online, a position that's leaving smaller websites concerned about the cost of accepting more responsibility for what appears on their platforms.

The social-media giant has been prominent in the debate in Washington over the liability shield contained in Section 230 of the Communications Decency Act, which may be the subject of a proposal by the US Federal Communications Commission in coming days.

President Donald Trump on Wednesday vetoed a defense bill in part because lawmakers refused to include a repeal of the protections. Congress is planning to override the veto, but lawmakers have said they want to address the liability

shield in the coming term.

Facebook recently has run ads saying "We want updated internet regulations to set clear guidelines for addressing today's toughest challenges."

That's leaving small and mid-sized companies such as Etsy and TripAdvisor nervous. Facebook can afford elaborate content moderation backed by legions of lawyers if Congress weakens the shield. Not so the smaller companies, they say.

"The Hill is focused on addressing perceived abuses or lapses in responsibility by Big Tech, but one-size-fits-all policy prescriptions may actually embolden those larger

platforms at the expense of smaller and mid-sized platforms like Etsy," said Jeffrey Zubricki, director of US government relations at the company. Etsy and other mid-sized companies on December 15 announced a coalition called Internet Works, formed in recognition that the debate on the liability provision is going to continue into the administration of Democratic President Joe Biden.

There is "a real myopia among legislators of only thinking of Facebook and Google" as they consider bills to address online hosting, said Emma Llanso, director of the Free Expression Project at the Center for Democracy and Technology, a policy group.

"That is a real concern for smaller websites and applications, because they do not have the resources these larger companies do." The FCC may strike a blow to Section 230 protections if it takes up a

Commerce Department request to reinterpret the rules. A vote at the agency would occur in the waning days of Republican control of the commission.

Trump in a message accompanying his veto on Wednesday said the \$740.5 billion U.S. defense policy bill, "fails even to make any meaningful changes to Section 230."

"Section 230 facilitates the spread of foreign disinformation online, which is a serious threat to our national security and election integrity. It must be repealed," Trump said.

Tripadvisor, which offers travelers' reviews of their experiences, told the FCC it needs protections offered by the law in order to ensure the integrity of posts appearing on its website. Almost one in 20 user posts offered in 2018 were rejected for such problems as being irrelevant, biased or fake, the company said.

—BLOOMBERG

Santa's 'grandchildren' spread joy in Italian nursing homes

ASSOCIATED PRESS
Alzano Lombardo (Italy),
December 24



Carolina Previtali, 93, centre, talks on a video call with Eleonora Nola, a donor unrelated to her, who bought and sent her a Christmas present through an organization dubbed "Santa's Grandchildren", in Italy

adjusting her eyeglasses.

Despite a grim year marked by death and loneliness, the holiday spirit is descending on the Zanchi nursing home, one of the first in Italy to shut its doors to visitors after a Covid-19 case was confirmed in the nearby hos-

pital on February 23.

The bearers of glad tidings were the so-called "grandchildren of Santa Claus," people who answered a charity's call to spread cheer to elderly nursing home residents, many of whom live far from their families or don't have

any family members left. The "Santa's grandchildren" programme is in its third year. Last year, it matched 2,550 "grandchildren" with residents of 91 nursing homes. This year, 5,800 gifts were dispatched to 228 nursing homes around the country — an outpouring that is, in part, a reaction to the devastating toll that the coronavirus has had on the elderly, comprising the majority of Italy's confirmed 70,000 Covid-19 cases.

This was

the Zanchi nursing home's first year participating in the "Santa's grandchildren" programme. The town of Alzano Lombardo, where the home is located, was one of the hardest hit in Bergamo province, where Italy's first domestically transmitted coronavirus infections cases were discovered

ered and touched off the country's deadly spring surge.

Michela Valle, the home's activities coordinator, said her goal wasn't so much about fulfilling elderly Italians' wishes for holiday gifts but "about creating ties." The programme matched benefactors with 43 Zanchi residents this season.

The borrower/guarantor and the public in general that the undersigned has taken possession of the property described herein below in exercise of powers conferred on him/her under section 13(4) of the said rule 8 & 9 of the security interest (Enforcement) Rules, 2002 on the 19th day of December of the year 2020.

The borrower/guarantor in particular and the public in general is hereby cautioned not to deal with the property and any dealings with the property will be subject to the charge of the Canara Bank, RAH, Malwara Chowk, Branch for an amount of Rs. 1,66,68,971.35 (Rupees One Crore Sixty Six Lakh Sixty Eight Thousand Nine Hundred Seventy One and Thirty Five Paisa Only) with further interest w.e.f. 15/06/2020.

Authorised Officer, Canara Bank, Regional Office, Ghaziabad.

M&A deals come roaring back as executives plot post-Covid future

BLOOMBERG
December 24

GLOBAL MERGER AND acquisition activity clawed its way back from near-decade lows in 2020, facing down the Covid-19 pandemic with a string of large transactions in the second half of the year that dealmakers hope will continue.

Deal volumes are now down about 6% for the year to \$3.5 trillion, according to data compiled by Bloomberg.

Still, the fact that about two-thirds of those were inked since the start of July has advisers talking about a dramatic comeback, after the first half of 2020 froze M&A and sent North American deal activity down more than 50%.

How transactions got done also changed, as bidders flew drones to conduct due diligence and the head of a UK pharmaceutical giant inked his biggest-ever deal while quarantined in a hotel room in Australia. Globe-trotting bankers transitioned to days of nonstop video calls, either from home or nearly empty offices.

Advisers interviewed by Bloomberg News described 2020 as a tale of two very different halves.

"We saw a sharp decline in M&A activity after the outbreak of the pandemic but

then a very strong recovery in the second half of the year," said Berthold Fuerst, co-head of investment banking coverage and advisory for Europe, the Middle East and Africa at Deutsche Bank.

As the pandemic shut down cities in the first quarter, companies around the world scrambled to move their businesses online and organise newly remote workforces while plugging holes in their supply chains. The chaos left chief executive officers too busy to make acquisitions, and dealmaking got off to the slowest start since 2013.

Instead of opportunistic mergers, most of the deals that were struck helped companies stay afloat, particularly the travel, hospitality and entertainment businesses hit hard by lockdowns.

That renewed desire to do deals converged with the lead-up to the US election, as companies sought federal aid while others secured private equity investment.

The situation started to stabilise as companies realised they could operate in the new environment, said Scott Barshay, chair of the corporate department at law firm Paul Weiss Rifkind Wharton & Garrison.

"All of a sudden, you could see a real shift in thinking to what will the world look like post-pandemic, and how do we put ourselves in the best position to succeed post-pandemic?" Barshay said in an interview.

Instead of opportunistic mergers, most of the deals that were struck helped companies stay afloat, particularly the travel, hospitality and entertainment businesses hit hard by lockdowns.

In another major development, the Board, in principle, decided to back the ICC's bid for inclusion of cricket, in the T20 format, in the 2028 Los Angeles Olympics "after getting some clarifications from the International Olympic Committee".

"Two new teams will be introduced in the 2022 IPL," a Board source told PTI.

PUBLIC NOTICE
GI Retail Private Limited (GIR) had filed a lawsuit before the Madras High Court for mandatory injunction and damages against Wire Card AG/M/s Hermes I-Tickets Pvt Ltd (Hermes), Goombi Orbit Corporate and Leisure Travels (I) Pvt. Ltd. (Goombi) and certain others for tortious acts of Wire Card AG that has caused injury to the reputation and business of GIR.

In the aforementioned suit, the High Court was initially pleased to exercise its jurisdiction and granted interim injunction against the transfer of shares of Hermes and Goombi by the Defendants.

Thereafter, upon the challenge to the exercise of jurisdiction by the Defendants, the leave granted by the Court to exercise its jurisdiction was revoked and the interim injunction was also vacated.

This was challenged by GIR by way of an Appeal before the Division Bench of Madras High Court. After hearing arguments by all parties, the Division Bench on 15.09.2020, was pleased to allow the appeal and consequently, setting aside the Order of the Single Judge and held that the High Court has jurisdiction to try the case and further trial is to begin.

The High Court also confirmed the earlier interim injunction granted and held that the injunction against transfer of shares of Hermes and Goombi will stand affirmed pending the outcome of the trial.

It has come to the knowledge of my clients that there might be transfer of shares of Hermes.

This is for the information of the public that in light of the order of the Division Bench of the High Court, There is an injunction against the transfer of shares of Hermes and Goombi.

Date : 25.12.2020
Place : Chennai

430, Dr. CM Complex, 2nd Floor, 1st Main Road, Anna Nagar East, Chennai - 600 102
+91 44 4217 1082, Mob: +91 89391 61989, Email : abhishek@udanadvocates.com

POSSESSION NOTICE
[Under Rule 8(1) of Security Interest (Enforcement) Rules, 2002]

Where as, The undersigned being the Authorised Officer of the Canara Bank under

AKS CREDITS LIMITED

Regd. Office: -6081, 1Ind Floor, Room No. 201, Gali Batashan, Khan Baoi, Delhi-110006

CIN: L65921DL1991PLC043544

Notice of Adjourned AGM & Book Closure of AGM of FY 2019-2020

Pursuant to Regulation 42 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), this is to inform you that the book closure has been fixed from 26th December 2020 to 31st December 2020 (both days inclusive) for the purpose of adjourned annual general meeting of the members of M/s AKS Credits Limited ("the Company") scheduled to be held on Thursday the 31st December 2020 at 11:00 AM at 6081, 1Ind Floor, Room No. 201, Gali Batashan, Khan Baoi, Delhi-110006.For AKS Credits Limited
Sd/-
Place : New Delhi Vishek Khemka
Date : 24.12.2020 Director**ਪੰਜਾਬ ਨੈਸ਼ਨਲ ਬੈਂਕ**

... ਸਹੀ ਸੇ ਕਾ ਪ੍ਰਾਪਤ!

General Services Administration Division
1st Floor, Plot 4, Sector 10, Dwarka, New Delhi-75
Tel No. 011-28044402; e-mail: maintenance@pnb.co.in**TENDER NOTICE**Punjab National Bank invites tenders from eligible bidders for Supply and Installation of Signages at Bank's Head Office building at Plot No. 4, Sector 10, Dwarka, New Delhi. Tender cost is Rs 1,180/- (i/c GST @ 18%). Estimated cost of the work is Rs. 7,71,625/- (i/c GST). Tenders may be downloaded from Bank's website <https://pnbindia.in>. Last date and time for submission of tender is 06.01.2021 upto 1500 hrs.Any corrigendum/clarification in respect of above said work shall be released only at our website <https://pnbindia.in> which may be visited regularly.

CHIEF MANAGER

**AU SMALL FINANCE BANK LIMITED (A SCHEDULED COMMERCIAL BANK)**
Registered office :- 19-A, Dhuleswar Garden, Ajmer Road, Jaipur-302001, Rajasthan(India) CIN L36911RJ1996PLC011381**APPENDIX-IV-A**

[See proviso to rule 8(6)]

Sale notice for sale of immovable properties

E-auction Sale Notice for Sale of Immovable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 8 (6) of the Security Interest (Enforcement) Rules, 2002.

Notice is hereby given to the public in general and in particular to the Borrower(s)/ Co-Borrower(s)/Mortgagor(s) and Guarantor(s) that the below described immovable properties mortgaged to the Secured Creditor, the constructive/physical possession of which has been taken by the Authorised Officer of AU Small Finance Bank Limited (A Scheduled Commercial Bank), the same shall be referred herein after as AUSFB. The Secured Assets will be sold on "As is where is", "As what is", and "Whatever there is" basis through E-Auction for recovery of amount mentioned in the table below along with further interest, cost, charges and expenses being due to AUSFB viz. Secured Creditor.

It is hereby informed you that we are going to conduct public E-Auction through website <https://sarfaesi.auctontiger.net>

AND

In the matter of Mapra Infratech Solutions And Services Private Limited

Registered office at D-607, Ground Floor West

Vinod Nagar East Delhi, Delhi-110092

Petitioner

Notice is hereby given to the General Public that

the company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration to Clause II (Situation Clause) of Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General meeting held on 27th Day of November, 2020 to enable the company to change its Registered Office from "State of National Capital Territory of Delhi" to "State of Uttar Pradesh".

Any person whose interest is likely to be affected

by the proposed change of the registered office

of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to Regional Director at the address B-2 Wing, 2nd Floor Parivarayan Bhawan, CGO Complex, New Delhi-110003 within fourteen days of the date of publication of this notice with a copy to the applicant company at its registered office as mentioned above.

For Mapra Infratech Solutions

And Services Private Limited

Sd/-

Pradeep Kumar Singh

Director

Place: New Delhi Date: 27/11/2020

DIN-03114281

The terms and conditions of e-auction sale:-(1.) The E-Auction sale of Secured Asset is on "as is where is", "as what is", "whatever there is" and "no recourse" basis for and on behalf of the Secured Creditor viz. AUSFB and there is no known encumbrance which exists on the said property. (2.) For participating in online e-auction sale, Bid document, copies of PAN Card, Board Resolution in case of Company and photo ID, address proof are required to be submitted along with EMD, which is payable by way of RTGS/NEFT in the name of MSME AUCTION POOL ACCOUNT OF AU Small Finance Bank Limited, Current Account No. 1921201121715199 AU SMALL FINNACE BANK LIMITED Fifth and Sixth Floor Sunny Big Junction STC Khasa No. 64 to 67, Gram Sukhupura New Atish Market Jaipur 302020, IFSC Code: AUBL000211. Once an Online Bid is submitted, same cannot be withdrawn. Further any EMD submitted by bidder will be required to send the RTGS/NEFT with a copy of cancelled cheque on the following email IDs i.e. auctions@aubank.in (B.) All Interested participants / bidders are requested to visit the website <https://sarfaesi.auctontiger.net> and <https://www.aubank.in/bank-auction> for further details including Terms & Conditions, to take part in e-auction sale proceeding and are also advised to contact Mr. Bhanu Pratap Singh, Contact Number 9358002663 and e-mail of auctions@aubank.in Please Note:- This is also a 30 days notice Under Rule 8(6) read with Rule 9(1) to the Borrowers/Co Borrowers/Mortgagors of the above said loan account about sale through tender / inter se bidding on the above-mentioned date. The property will be sold, if their outstanding dues are not repaid in full by the borrower in the given notice period.

Place : Delhi Date : 24-12-2020

Authorised Officer AU Small Finance Bank Limited

AND

FORM No. URC-2

Advertisement giving notice about registration under Part I of Chapter XXI of the Act

[Pursuant to Section 374(b) of the Companies Act, 2013 and rule 4(1) of the Companies (Authorised to Register) Rules, 2014]

1. Notice hereby given that in pursuance of sub-section (2) of Section 366 of the Companies Act, 2013, an application is proposed to be made after fifteen days hereof but before the expiry of thirty days hereinafter to the Registrar at Delhi NCL of Delhi & Haryana that the Company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration to Clause II (Situation Clause) of Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General meeting held on 27th Day of November, 2020 to enable the company to change its Registered Office from "State of National Capital Territory of Delhi" to "State of Uttar Pradesh".

Any person whose interest is likely to be affected

by the proposed change of the registered office

of the company may deliver either on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to Regional Director at the address B-2 Wing, 2nd Floor Parivarayan Bhawan, CGO Complex, New Delhi-110003 within fourteen days of the date of publication of this notice with a copy to the applicant company at its registered office as mentioned above.

For & Behalf of Qogen Projects & Management LLP

Reena Pahwa Partner

24.12.2020

AND

Form No. INC-26

[Pursuant to Rule 30 of the Companies (Incorporation) Rules, 2014]

Advertisement for change of registered office of the company from the state of Uttar Pradesh to National Capital Territory of Delhi

Before the Regional Director,

Northern Region, Ministry of Corporate Affairs,

B-2 Wing, 2nd Floor Parivarayan Bhawan, CGO Complex New Delhi- 110003

In the matter of sub-section (4) of Section 13 of Companies Act, 2013 and clause (a) of sub-rule (5) of rule 30 of the Companies (Incorporation) Rules, 2014

AND

In the matter of Markem-Imaje India Private Limited having its

Petitioner

Notice is hereby given to the General Public that the Company proposes to make application to the Central Government under section 13 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Annual General Meeting held on 31st October, 2020 to enable the Company to change its Registered office from "State of Haryana" to "State of Uttar Pradesh" to "National Capital Territory of Delhi".Any person whose interest is likely to be affected by the proposed change of the registered office of the Company may either deliver on the MCA-21 portal (www.mca.gov.in) by filing investor complaint form or cause to be delivered or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the Regional Director at the address Regional Director, Ministry of Corporate Affairs, Northern Region, Northern Region, B-2 Wing, 2nd Floor, Parivarayan Bhawan, CGO Complex, New Delhi-110003 within fourteen days from the date of publication of this notice with a copy to the applicant company at its registered office at the address mentioned below:

Sanjay Rajnarayan Shukla

Director

Date : 25/12/2020

Place : Noida

DIN: 08144058

Rio: 2118 Fourth Floor, Urban Estate,

Near Jiwani Jyoti School, Sector-4, Gurgaon-122001

AND

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director

Date : 25/12/2020

Place : Noida

DIN: 08144058

Rio: 2118 Fourth Floor, Urban Estate,

Near Jiwani Jyoti School, Sector-4, Gurgaon-122001

AND

For and/or behalf of

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director

Date : 25/12/2020

Place : Noida

DIN: 08144058

Rio: 2118 Fourth Floor, Urban Estate,

Near Jiwani Jyoti School, Sector-4, Gurgaon-122001

AND

For and/or behalf of

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director

Date : 25/12/2020

Place : Noida

DIN: 08144058

Rio: 2118 Fourth Floor, Urban Estate,

Near Jiwani Jyoti School, Sector-4, Gurgaon-122001

AND

For and/or behalf of

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director

Date : 25/12/2020

Place : Noida

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AND

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Sd/-

(Sanjay Rajnarayan Shukla)

Director

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Rio: 2118 Fourth Floor, Urban Estate,

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AND

For and/or behalf of

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director

Date : 25/12/2020

Place : Noida

DIN: 08144058

Rio: 2118 Fourth Floor, Urban Estate,

Near Jiwani Jyoti School, Sector-4, Gurgaon-122001

AND

For and/or behalf of

Markem-Imaje India Private Limited (the Applicant)

Sd/-

(Sanjay Rajnarayan Shukla)

Director