



VOL. XLVI NO. 304, 18 PAGES, ₹6.00 (PATNA ₹6.00, RAIPUR ₹7.00) PUBLISHED FROM: AHMEDABAD, BENGALURU, CHANDIGARH, CHENNAI, HYDERABAD, KOCHI, KOLKATA, LUCKNOW, MUMBAI, NEW DELHI, PUNE

DID YOU KNOW?

In 2018, India became a net importer of copper for the first time in 20 years.

REASON: CLOSURE OF STERLITE COPPER

Producer of 40% of India's copper.

WHO BENEFITS? PAKISTAN

Its copper exports to China grew 5 times substituting India.

WHO SUFFERS? PEOPLE OF TAMIL NADU

Loss of Rs 1800 crore to state govt, loss of 25,000 jobs.

REALITY: NO POLLUTION

Emission levels in Thoothukudi have remained same post closure.

OUR PLEA: SAVE LIVELIHOODS, SAVE LIVES



Thoothukudi Vazhvadharai
Padhukappu Iyakkam

Thoothukudi Industrial
Suppliers Association

Thoothukudi Contractors
Association

NOTICE BOARD

CORPORATE ASSOCIATE DIARY

APPOINTMENTS, MOVEMENTS, CELEBRATIONS, HONOURS



MEDICAL CAMP - NTPC

The NTPC Tapovan team has started medical camps for the general public at Tapovan. Besides, a PIC has been working at the project site to provide information and facilitate the family members of the missing workers.



RESCUE WORK - BEML

The local authorities are extensively using BEML's BD50 Dozers and proving its usefulness in search, rescue & relief operations at the site of the recent glacier burst at the Tapovan Hydel Project tunnel in Chamoli district of UK.



AADI MAHOTSAV - TRIFED

The Aadi Mahotsav saw over 120 diplomats from more than 30 countries. The event Diplomats Day was organized in association with MEA. Tribal artisans also performed a live puppet show at the event.



TRIBUTE - CRPF

Dr. AP Maheshwari, DG, CRPF paid homage to the Pulwama Martyrs in a ceremony held in honour of the 40 CRPF Bravehearts who made supreme sacrifice in a dastardly suicide bomb attack on 14 Feb. 2019.



MOU - ALLIANCE AIR

Alliance Air has signed an MOU with HAL at AERO INDIA 2021 for operating civil Dornier – 228. Alliance Air to be the first airline to fly HAL's Made In India Dornier for passenger flights.



MOU - GSL

Goa Shipyard Ltd (GSL) recently signed 5 MoUs / Agreement to expand its capacity for indigenous shipbuilding, ship repair & exports. MoU was also signed with HSL, Vizag, for augmenting ship building/repair capacity.



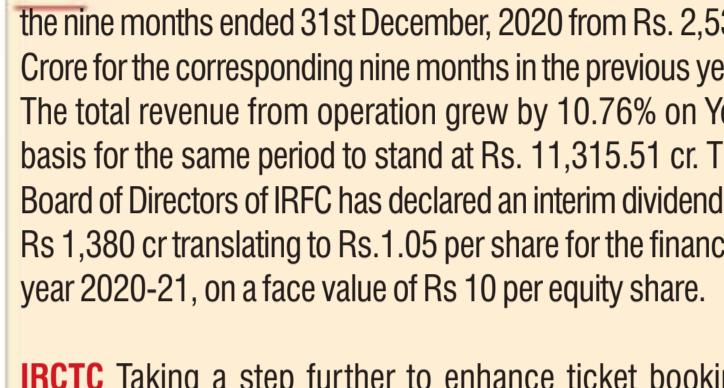
MOU - PNB

PNB signed a MoU with IndianOil to cater to the financing needs of the IndianOil dealers, benefitting dealers with credit facilities at lower interest rates, Nil margin, and with minimum or zero collateral requirements through the PNB e-Daler scheme.

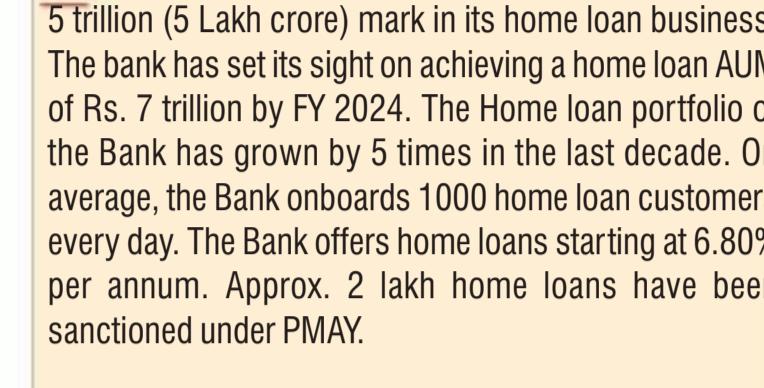


CSR - SBI

Under the leadership of DGM M Dhingra, SBI SAMB New Delhi donated a sum of Rs.93000/- to the NGO Abhinav Samaj, which is extending its services to old age persons at its old age home.



IRFC posted profit growth of 15.65% to Rs.2934 Crore for the nine months ended 31st December, 2020 from Rs. 2,537 Crore for the corresponding nine months in the previous year. The total revenue from operation grew by 10.76% on YoY basis for the same period to stand at Rs. 11,315.51 cr. The Board of Directors of IRFC has declared an interim dividend of Rs 1,380 cr translating to Rs 1.05 per share for the financial year 2020-21, on a face value of Rs 10 per equity share.



IRCTC Taking a step further to enhance ticket booking experience, IRCTC has introduced a strikingly new feature of instant refund to IRCTC Website / Mobile App users using "IRCTC iPay". IRCTC has now equipped its payment gateway "i-Pay" with "AutoPay" feature. In this feature, a user has to allow for debit to his UPI bank account / other payment instrument through a mandate facility which creates a lien on his payment instrument. AutoPay feature ensures higher reliability of ticket booking through the pre-authorized mandate as it reduces the user's time in keying in the payment instrument details.



RETAIL EXPO - CANARA BANK

RP Jaiswal, GM, HO, Canara Bank recently inaugurated a Mega Retail Expo. Ten prominent builders and three Vehicle Dealers of NCR displayed the salient features of their projects and products.



FOUNDATION DAY - NHRCL

On Foundation Day of NHRCL, S Sharma, Chairman & CEO, Railway Board, praised Team NHRCL and said the team worked hard in awarding C-4 Contract package of MAHSR in record time of 35 days during pandemic.

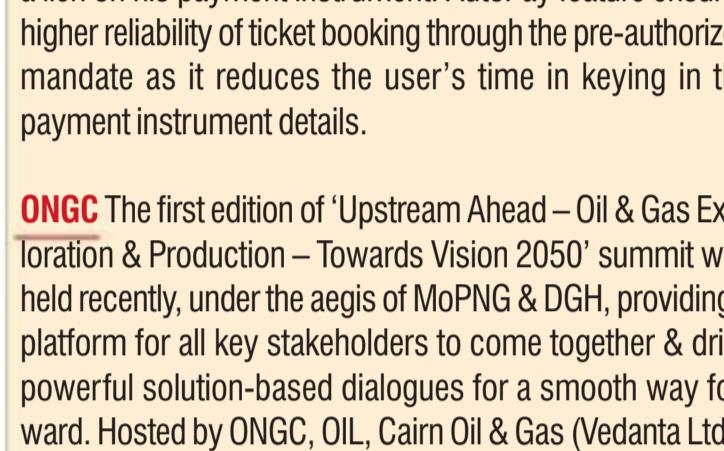


APPOINTMENTS

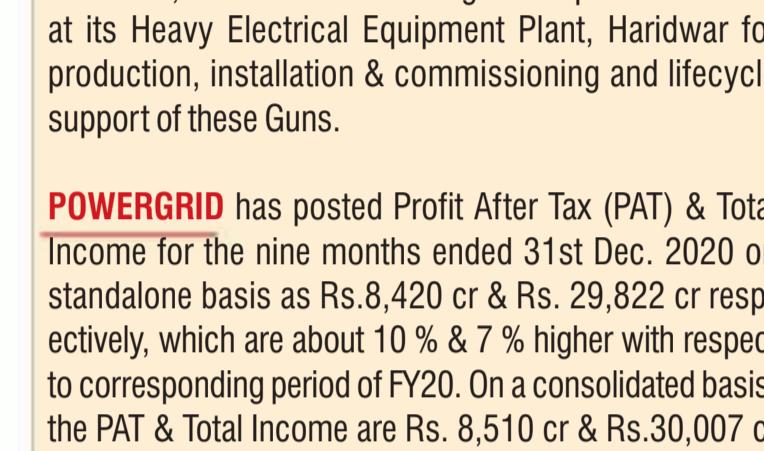
IndianOil Arup Sinha has taken over as the ED (Regional Services) for IndianOil, Northern Region. Sinha would also function as the Regional Level Coordinator for the Oil and Gas industry in the 7 states and 3 union territories of the Northern Region besides being the Regional In-Charge for key areas. Prior to this, he was the head of Regional Services in the Southern Region of IndianOil.



ICAI CA. Nihar N Jambusaria has been elected as the new President of the ICAI for the year 2021-22 wherein he is currently serving for a third consecutive term, i.e. 2013-16, 2016-19 & 2019-22. CA. Jambusaria, qualified as a Chartered Accountant in 1984 and was in practice for nearly 27 years. He has also served as Chairman of WIRC of ICAI in 2004-05.



ONGC The first edition of 'Upstream Ahead – Oil & Gas Exploration & Production – Towards Vision 2050' summit was held recently, under the aegis of MoPNG & DGH, providing a platform for all key stakeholders to come together & drive powerful solution-based dialogues for a smooth way forward. Hosted by ONGC, OIL, Cairn Oil & Gas (Vedanta Ltd.), & HOEC, the summit witnessed six Insight sessions, five Spotlight sessions, two High-Intensity Discussions Chaired by the Secretary, MoPNG, Tarun Kapoor & Ravi Agrawal, Addl. Secy, MoEF&CC, & two Special Interactive Sessions on Gender Diversity & Inclusion, & Youth in the Energy Sector.



NBCC HSCC (India) Limited, a Wholly Owned Subsidiary of NBCC, has been awarded approximately Rs.1800 Crore Phase-I Project of Up-gradation of District Hospitals into Medical Colleges at 12 Locations in the State of Rajasthan, under Central Govt. Sponsored Scheme for "Establishment of New Medical Colleges by Upgrading District/ Referral Hospitals" in phased manner.



INAUGURATION - NHPC

AK Singh, CMD, NHPC inaugurated 'Vasant Utsav 2021' at NHPC complex, Surjkund, Faridabad, in presence of NK Jain, Dir (Personnel), YK Chaubey, Dir (Tech), RP Goyal, Dir (Fin), and other senior officers of NHPC.

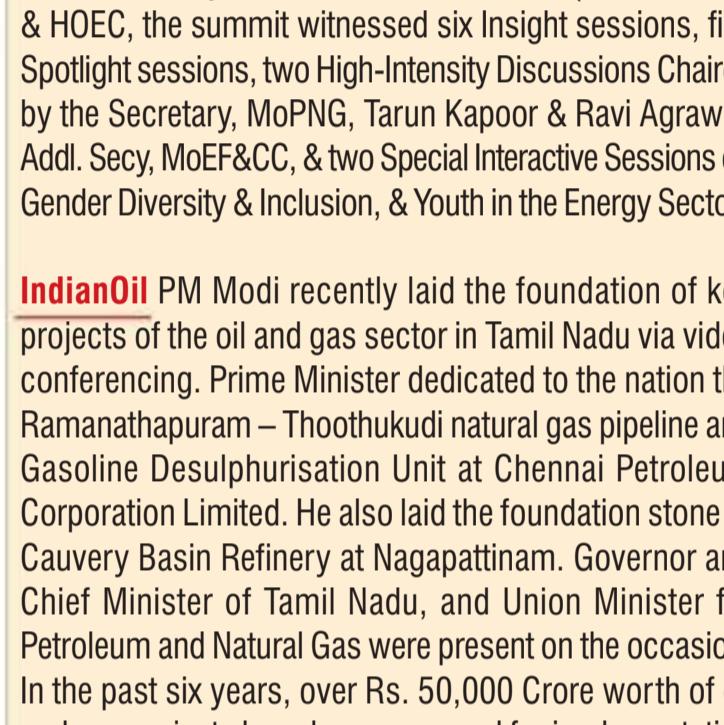


INAUGURATION - BOM

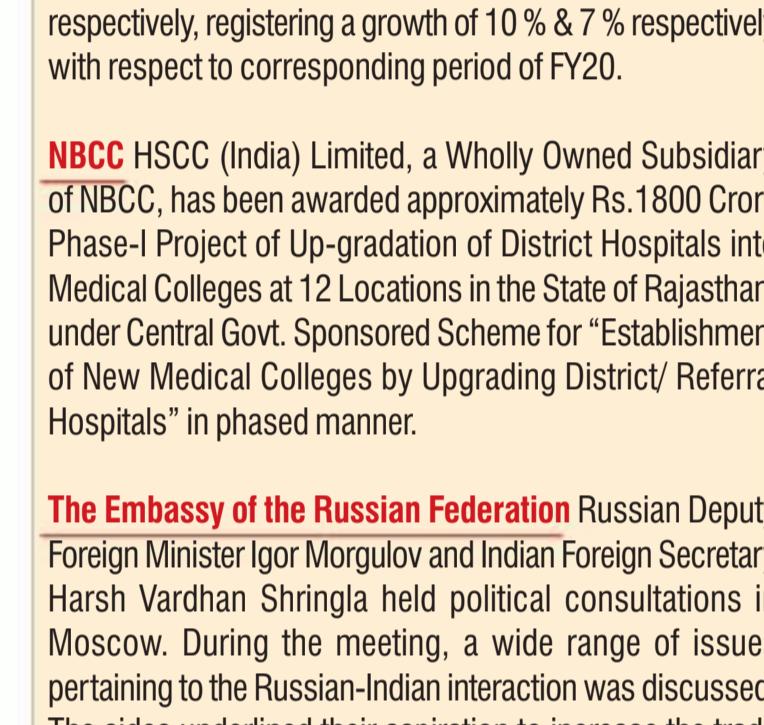
During his visit to Delhi Zone, Hemant Tamta, ED, BoM, inaugurated new branch premises of Asaf Ali Road Branch in presence of Team Delhi Zone headed by GM & ZM Chitra Datar.



ICAI CA. (Dr) Debasish Mitra has been elected as the Vice-President of the ICAI. He is a senior member having an extensive experience of more than 33 years. Being a trainer in International Financial Reporting Standards (IFRS) and Corporate Laws, he has trained officials from many corporate and non-corporate entities. He has held key positions as former Chairman of the Eastern Indian Regional Council of ICAI as well as Guwahati Branch of ICAI.



IndianOil PM Modi recently laid the foundation of key projects of the oil and gas sector in Tamil Nadu via video conferencing. Prime Minister dedicated to the nation the Ramanathapuram – Thoothukudi natural gas pipeline and Gasoline Desulphurisation Unit at Chennai Petroleum Corporation Limited. He also laid the foundation stone of Cauvery Basin Refinery at Nagapattinam. Governor and Chief Minister of Tamil Nadu, and Union Minister for Petroleum and Natural Gas were present on the occasion. In the past six years, over Rs. 50,000 Crore worth of oil and gas projects have been approved for implementation in Tamil Nadu. In addition, over Rs 4,300 crore worth of projects are in the pipeline.



The Embassy of the Russian Federation Russian Deputy Foreign Minister Igor Morgulov and Indian Foreign Secretary Harsh Vardhan Shringla held political consultations in Moscow. During the meeting, a wide range of issues pertaining to the Russian-Indian interaction was discussed. The sides underlined their aspiration to increase the trade and economic turnover by expanding cooperation in traditional and high-tech spheres.

FORM A PUBLIC ANNOUNCEMENT	
(Regulation 14 of the Insolvency and Bankruptcy Board of India (Voluntary Liquidation Process) Regulations, 2017)	
FOR THE ATTENTION OF THE STAKEHOLDERS OF FISERV SOLUTIONS INTERNATIONAL PRIVATE LIMITED	
S. Particulars No.	
1. NAME OF CORPORATE PERSON	M/s. Fiserv Solutions International Private Limited
2. DATE OF INCORPORATION OF CORPORATE PERSON	07th June, 2013
3. AUTHORITY UNDER WHICH CORPORATE PERSON IS INCORPORATED/REGISTERED	Registrar of Companies, NCT of Delhi & Haryana, New Delhi/Ministry of Corporate Affairs
4. CORPORATE IDENTITY NUMBER / LIMITED LIABILITY IDENTITY NUMBER OF CORPORATE PERSON	UT2200DL2013FTC253678
5. ADDRESS OF THE REGISTERED OFFICE AND PRINCIPAL OFFICE (IF ANY) OF CORPORATE PERSON	First Floor, Annex Building 30, Nizamuddin East Delhi, South Delhi DL 110013 IN
6. LIQUIDATED COMMENCEMENT DATE OF CORPORATE PERSON	15th February, 2021
7. NAME, ADDRESS, EMAIL ADDRESS, TELEPHONE NUMBER AND THE REGISTRATION NUMBER OF THE LIQUIDATOR	Name : Akhil Ahuja Address : D-65, Ground Floor, ZBC - 001, Defence Colony, Delhi-110024 Email Address : caakhilahuja@gmail.com Contact No.: 9911331599 Registration Number: IBB/IPA-001/IP-02072/2020-2021/13213
8. LAST DATE FOR SUBMISSION OF CLAIMS	17th March, 2021
Notice is hereby given that the M/s Fiserv Solutions International Private Limited has commenced voluntary liquidation on 15th February, 2021.	
The stakeholders of M/s Fiserv Solutions International Private Limited are hereby called upon to submit a proof of their claims, on or before 17th March, 2021 to the liquidator at the address mentioned against item 7.	
The financial creditors shall submit their proof of claims by electronic means only. All other stakeholders may submit their proof of claims in person, by post or by electronic means.	
Submission of false or misleading proofs of claim shall attract penalties.	
Name and Signature of the Liquidator: Akhil Ahuja Date : 18th February, 2021 Place : Delhi	

FORM A PUBLIC ANNOUNCEMENT	
(Under Regulation 6 of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons Regulations, 2016))	
FOR THE ATTENTION OF THE CREDITORS OF RUDRA BUILDWELL CONSTRUCTIONS PRIVATE LIMITED	
RELEVANT PARTICULARS	
1. Name of Corporate Debtor	Rudra Buildwell Constructions Private Limited
2. Date of Incorporation of Corporate Debtor	06th October 2010
3. Authority Under Which Corporate Debtor Is Incorporated / Registered	Registrar of Companies, Delhi
4. Corporate Identity No./Limited Liability Identification No. of corporate debtor	U45400DL2010PTC209162
5. Address of the Registered Office and Principal Office (if any) of Corporate Debtor	Registered Office- Flat No. 118A, G.F. Pocket 6 MG Flat, Vihar Vihar, Phase-II New Delhi 110096 India
6. Insolvency commencement date in respect of Corporate Debtor	16th February, 2021 (Copy of the order received on 17th February 2021)
7. Estimated date of closure of insolvency resolution process	15th August 2021 (As per the pronouncement of the order)
8. Name and registration number of the insolvency professional acting as interim resolution professional	Name - Mr. Prabhat Ranjan Singh Reg No: IBB/IPA-002/IP-00428/2017-2018/11239
9. Address and e-mail of the interim resolution professional, as registered with the Board	ADDRESS: Chamber No.119, C.K. Daphtry Block, Supreme Court of India, Tilak Lane, New Delhi, National Capital Territory of Delhi, 110001. EMAIL ID:Prabhat.s.advocate@gmail.com
10. Address and e-mail to be used for correspondence with the interim resolution Professional	Address - Prabhat Ranjan Singh (In the matter of Rudra Buildwell Constructions Pvt. Ltd.) Resurgent Resolution Professionals LLP (IPE), 905, 09th Floor, Tower C, Unitech Business Zone, The Close South, Sector-50, Gurugram, Haryana-122018 Email - cipr.rudrabuildwell@gmail.com
11. Last date for submission of claims	03rd March 2021 (14 days from the date of receiving of the order from Hon'ble NCLT, New Delhi)
12. Classes of creditors, if any, under clause(b) of sub-section (6A) of section 21, ascertained by the interim resolution professional	Real Estate Investors
13. Names of Insolvency Professionals identified to act as Authorised Representative of creditors in a class (Three names for each class)	1. Mr. Saarabh Agrawal IBB/IPA-002/IP-00344/2017-2018/10994 2. Mr. Abhishek Arand IBB/IPA-002/IP-0038/2016-2017/10077 3. Mr. Ramit Rastogi IBB/IPA-002/IP-00384/2017-2018/11032
14. (a) Relevant Forms and (b) Details of authorized representatives available:	(a) www.ibapi.gov.in, www.resurgentpro.com (b) Details of authorized representatives are available at 905, 09th Floor, Tower C, Unitech Business Zone, The Close South, Sector-50, Gurugram, Haryana-122018
Notice is hereby given that the Hon'ble National Company Law Tribunal Bench-II, New Delhi has ordered the commencement of a corporate insolvency resolution process of the Rudra Buildwell Constructions Private Limited on 16th February, 2021.	
The creditors of Rudra Buildwell Constructions Private Limited are hereby called upon to submit their claims with proof on or before 03rd March 2021 (as per date of receiving of the order) to the interim resolution professional at the address mentioned against entry No. 10.	
The financial creditors shall submit their claims with proof by electronic means only. All other creditors may submit the claim with proof in person, by post or by electronic means.	
A financial creditor belonging to a class, as listed against the entry No. 12, shall indicate its choice of authorized representative from among the three insolvency professionals listed against entry No. 13 to act as authorized representative of the class in form CA.	
Submission of false or misleading proofs of claim shall attract penalties.	
Sd/- Prabhat Ranjan Singh Interim Resolution Professional Reg No- IBB/IPA-002/IP-00428/2017-2018/11239	

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AMITABH KANT & KOWTHAM RAJ VS

Critical that India harvests hydrogen as a future fuel

NEW DELHI, FRIDAY, FEBRUARY 19, 2021

EDITORIAL

Quota within OBC quotas well-intended, but only a half-solution

FM-SPEAK

India's inflation target band up for review, says Sitharaman

TEST FOR GLOBAL PUBLISHING

Facebook 'unfriends' Australia: News pages go dark

FINANCIAL EXPRESS

READ TO LEAD

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SENSEX: 51,324.69 ▼ 379.14 NIFTY: 15,118.95 ▼ 89.95 NIKKEI 225: 30,236.09 ▼ 56.10 HANG SENG: 30,595.27 ▼ 489.67 ₹/\$: 72.65 ▲ 0.10 ₹/€: 87.72 ▲ 0.10 BRENT: \$64.65 ▲ \$0.31 GOLD: ₹46,222 ▼ ₹268

■ IN THE NEWS

Ford puts on hold all projects with Mahindra

FORD MOTOR HAS frozen all projects it was working on with Mahindra and Mahindra while it finalises a new India strategy, reports **Reuters**. Sources said they expect Ford to make a decision in about a month on whether to proceed with M&M in a different form or not.

Domestic air passenger traffic down 40% in Jan

INDIA'S DOMESTIC AIR passenger traffic declined around 40% to 77.34 lakh in January 2021 over the year-ago period as Covid continues to hit air travel demand, as per the monthly traffic data released by the aviation regulator DGCA, reports **PTI**.

US reaches its H-1B visa cap for 2021

THE US HAS received enough petitions needed to reach the Congressionally-mandated 65,000 H-1B visa cap for the fiscal 2021, reports **PTI**. Successful candidates for the most sought-after work visa among foreign professionals, including Indians, would be decided by a computerised draw of lots.

IHH had, in July 2018, bought a 31% controlling stake in

DAIICHI ARBITRATION

Fortis stake sale to IHH under a cloud

SC directs lenders to place on record all details of loans, securities extended to former promoters and share sale

INDU BHAN
New Delhi, February 18

THE SALE OF the controlling 31% stake by Fortis Healthcare to Malaysian major, IHH Healthcare is under a cloud. The Supreme Court on Thursday directed 17 lenders to Fortis — Yes Bank, Axis Bank, HDFC Ltd, Citicorp Finance, RBL Bank and Credit Suisse — to furnish by February 24, the details of loans advanced to the hospital chain. It also asked them to furnish the securities offered by former promoters Malvinder and Shivinder Singh in connection with such loan arrangements.

Thursday's order comes after the apex court had, on February 11, asked the lenders to explain their role in the transfer of shares of Fortis Healthcare to IHH Healthcare Berhad despite directions from it and the Delhi High Court barring any such transfer.

IHH had, in July 2018, bought a 31% controlling stake in

CASE FILE

■ Daiichi Sankyo is seeking enforcement of the ₹3,500-crore Singapore arbitration award against the Singh brothers



■ Daiichi has alleged the duo disposed of their controlling stakes secretly in Fortis Healthcare to IHH Healthcare

Fortis Healthcare for ₹4,000 crore via the bidding route. Later on December 15, 2018, the SC had directed that status quo be maintained which had stalled the open offer which IHH was to make which would have seen its stake further going up.

Continued on Page 2

BOOSTING VIABILITY

Clutch of steps for DFI to raise low-cost funds

Bonds issued by body to be tax-free, may qualify for SLR tag

BANIKINKAR PATTANAYAK
New Delhi, February 18

THE GOVERNMENT AND Reserve Bank of India (RBI) have held talks to make low-cost funds available to the development finance institution (DFI) proposed in the Budget 2021-22, as raising cheaper resources for lending to infrastructure projects at reasonable rates remains critical to the DFI's success.

Sources told **FE** that the DFI may be allowed to float tax-free bonds frequently to raise money from retail investors. The government and the regulator are also exploring a proposal to permit

OPTIONS GALORE

- DFI likely to get nod to issue tax-free bonds frequently to raise funds
- It could get to issue bonds that may qualify for SLR investment by banks
- To have ₹20,000 cr in initial capital, authorised capital to be ₹1 lakh cr
- Govt to dilute stake in DFI to 26% once more investors join



the institution to issue bonds that would qualify for SLR (statutory liquidity ratio) investment by banks.

Besides these steps, the feasibility of extending a credit window by the central bank, along the line of the long-term operations funds

that the central bank used to make available to DFIs at concessional rates earlier, is also being discussed.

The DFI could also tap multilateral agencies for resource mobilisation.

Continued on Page 2

No proposal before ministry to hike NFSA grain prices: Goyal

FOOD MINISTER PIYUSH Goyal said on Thursday that there was no proposal before his ministry to increase the rate of food grains sold through ration shops under the National Food Security Act (NFSA), reports **fe Bureau** in New Delhi.

Recommending an increase in selling prices of wheat and rice under the NFSA, the

recent Economic Survey said that as the food subsidy bill is "becoming unmanageably large" and while it is difficult to reduce the economic cost of food management in view of rising commitment towards food security, there is a need to consider the revision of central issue price (CIP) to reduce the bulging food subsidy bill. ■ Page 3

RETRO TAX

'Constructive' meet with GoI, says Cairn

FE BUREAU
New Delhi, February 18

AMID CAIRN ENERGY'S reported move to recover a \$1.4-billion arbitral award in its favour by attaching and seizing Indian assets overseas and New Delhi's rumoured plans to contest the award, the Edinburgh-headquartered energy company's chief executive officer Simon Thomson met Union finance secretary Ajay Bhushan Pandey here on Thursday.

While the development kept alive hopes of a reconciliation, Thomson, as he came out of the meeting, said the talks were 'constructive', without elaborating.

"We just want to go in and have a conversation and see what the government has got to say, but we look forward to a positive resolution of this," Thomson had said minutes

before the meeting.
Neither the British company nor the Indian government came out with official statements about the meeting till late evening.

Continued on Page 2

● KERALA POLLS

'Metro Man' Sreedharan to join BJP

PRESS TRUST OF INDIA
Kozhikode, February 18

'METRO MAN' E SREEDHARAN, a much-admired technocrat who is credited with changing the face of public transport system in the country, will join the BJP giving a boost to the saffron party ahead of the Assembly polls in Kerala. The entry of Sreedharan into politics via the BJP was announced by state party chief K Surendran at a press conference on Thursday.

Sreedharan said the official function of his joining the party will be held during its two-week long Vijaya

Yatra commencing on February 21 from Kasargod to Thiruvananthapuram to "expose the misrule" of the present LDF government and previous dispensation led by UDF and prepare the party's ground for the Assembly elections likely to be held in April. Sreedharan said he was joining the BJP to ensure justice for the people of Kerala who were being deprived of the fruits of development due to the self-centric attitude of the present CPI(M)-led LDF government.

Continued on Page 2



ON TRACK

Protesting farmers take part in the nationwide 'Rail Roko' programme as part of their agitation against the farm laws at Sonipat railway station on Thursday

EXPRESS PHOTO: GAJENDRA YADAV

● CERC NORMS

Spot power market gets a leg-up

ANUPAM CHATTERJEE
New Delhi, February 18

THE CENTRAL ELECTRICITY REGULATORY COMMISSION (CERC) has introduced the 'market coupling' mechanism for spot power trading, a move which could align spot prices within same geographical areas and time slots, and encourage exchanges to attract consumers via improved quality of supply, payment flexibility, etc.

The move is seen to dent the market dominance of the Indian Energy Exchange (IEX), where currently



around 94% of the spot market transactions take place and catalyse formation of new exchanges.

A competitive market might also increase the options of discoms and other consumers when it comes to purchasing spot power according to their requirements. Effectively, they might be able to cut costs. Analysts said the new regulations will help increase the share of spot power in electricity purchased by discoms and large industrial consumers.

Continued on Page 2

Continued on Page 2



Issued in public interest by Multi Commodity Exchange Investor Protection Fund

MCX METAL & ENERGY Trade with Trust

MCX INVESTOR PROTECTION FUND

IPL AUCTION 2021

At ₹16.25 cr, Morris is costliest buy ever

SHAMIK CHAKRABORTY
Kolkata, February 18

EDGING PAST YUVRAJ Singh's ₹16-crore contract for Delhi Daredevils in 2015, South African all-rounder Chris Morris became the most expensive IPL player ever, going for ₹16.25 crore to Rajasthan Royals at the Twenty20 league's high-profile annual auction on Thursday.

New Zealand allrounder Kyle Jamieson came close but fell short, with Royal Challengers Bangalore taking him for ₹15 crore. After a fierce bidding war between Chennai Super Kings (CSK) and RCB, Australian Glenn Maxwell was sold to the Bengaluru-based franchise for ₹14.25 crore. At ₹14 crore, CSK pulled out of the race.

In other big buys, Kings XI Punjab, renamed as Punjab Kings, bagged Australian pacer Jhye Richardson for ₹14 crore, and spent ₹8 crore for uncapped



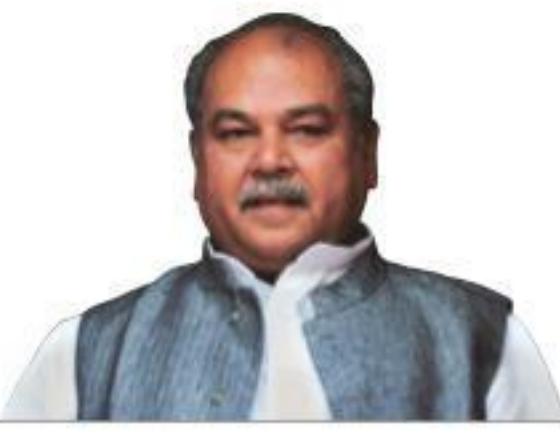
Aussie fast bowler Riley Meredith. Among the Indian players, off-spinner K Gowtham became a millionaire through CSK's ₹9.25-crore buy while Punjab signed uncapped Tamil Nadu batsman Shahrukh Khan for ₹5.25 crore.

In all, the 2021 IPL auction at Chennai threw up fireworks and surprises despite not being a full auction and the majority of the teams already having a settled core group.

Continued on Page 2

Economy

FRIDAY, FEBRUARY 19, 2021



FARMERS' PROTEST

Narendra Singh Tomar, agriculture minister

We are regularly in touch with the protesting farmers. The government of India is ready to discuss the acts clause-by-clause.

Rly services resume after peaceful blockade

THE 'RAIL ROKO' agitation by farmer union Samyukt Kisan Morcha on Thursday which disrupted railway operations throughout the country, has passed off peacefully, without any untoward incident. The protest was announced by the SKM, the umbrella body of farmer unions spearheading the agitations against the Centre's three contentious farm laws.

A railway statement said the 'rail roko' passed off with negligible or minimal impact on running of the trains across the country. Services have now been restored and trains are being operated smoothly.

Earlier in the day, trains were stopped in various parts of the country as farmers blocked tracks as part of a four-hour nationwide protest against the new farm laws. —FE BUREAU

NON-COAL BLOCKS

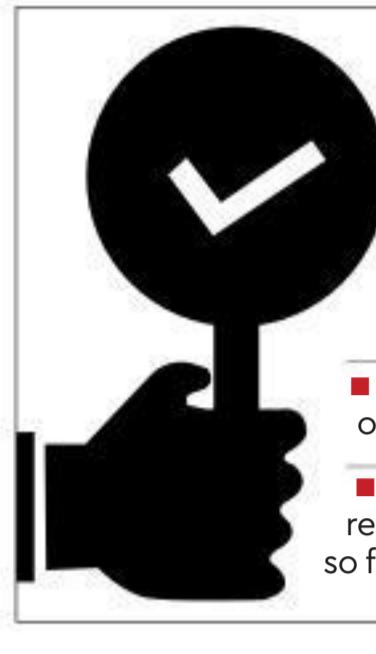
Pace of auction slows in 2020-21

SURYA SARATHI RAY
New Delhi, February 18

THE PLANS TO allocate a large number of non-coal mining leases seem to have come a cropper in the current fiscal year. Compared with 43 blocks successfully auctioned in 2019-20, only six leases could be auctioned out so far in the current fiscal, data from the ministry of mines showed.

Since the time mining allocation was made mandatory through the auction route in 2015, a total of 103 iron ore, bauxite, limestone and gold mines among others have been allocated till now.

In the very first year in 2015-16, a total of six mines were allocated, 15 such leases were allocated in 2016-17. The number came down a notch to 14 in 2017-18; but then went up to 19 in 2018-



ON THE BLOCK

- A total of 103 iron ore, bauxite, limestone and gold mines among others have been allocated since 2015
- 2019-20 saw the highest number of allocation at 43
- Only six leases could be auctioned out so far in the current fiscal
- The estimated value of the resources in the 103 leases auctioned so far is a little over ₹8 lakh cr

19. The highest was, however, in 2019-20 at 43.

Of the total 103 leases allocated, 37 are iron ore, 30 limestone, six iron ore & manganese, seven bauxite, five leases each for graphite and manganese, six gold, three chromite, two leases each for copper and diamond.

Sources said that while the

first quarter of the current fiscal was a complete washout due to the pandemic, later state governments grew cold feet out of apprehension that the bids may not get good response since a large chunk of the earlier auctioned mines could not be made operational due to various issues.

The estimated value of the

resources in the 103 leases auctioned so far is a little over ₹8 lakh crore. States are likely to garner ₹8.27 lakh crore revenue from these mines over the 50-year lease period.

Of the 103 mines, 31 are in Odisha, 18 in Karnataka, 13 each in Madhya Pradesh and Maharashtra, 8 in Rajasthan, seven in Jharkhand, five each in Andhra Pradesh and Chhattisgarh and three in Gujarat.

Over 500 non-coal mineral blocks, partially or minimally explored under current leases, but are entangled in legacy issues and litigation, will be put up for grabs as the cabinet has recently approved a proposal to amend the relevant law for their re-allocation via competitive bidding. It has also given its stamp of approval for doing away with the end-use restrictions for miners.

FM: Inflation target band up for review

SANJEEV MIGLANI
New Delhi, February 18

INDIA'S INFLATION TARGET band of 2%-6% is up for review as the five-year term for the current monetary policy framework draws to a close, finance minister Nirmala Sitharaman said on Thursday.

The band, on the basis of which monetary policy is decided by a six-member committee headed by the central bank governor, was established in 2016. "Monetary policy committee's term is coming to an end. Inflation targeting will also have to be reviewed. We shall do that," Sitharaman said.

Since coming to power in 2014, Prime Minister Narendra Modi's government has been able to tame inflation to the given range in December after remaining stubbornly above the central bank's comfort range for eight consecutive months.



by fuel and food prices.

But during the coronavirus pandemic inflation rose significantly while the economy crashed, creating major challenges for the Modi government that was formulating policies to provide relief to its 1.4 billion population.

Inflation in Asia's third largest economy returned toward the Reserve Bank of India's (RBI) 2%-6% inflation target range in December after remaining stubbornly above the central bank's comfort range for eight consecutive months.

—REUTERS

Modi calls for vaccine data sharing as exports rise

PRIME MINISTER NARENDRA Modi on Thursday urged neighbouring countries to consider sharing data on the effectiveness of Covid-19 vaccines and explore special visas for medics to move around the region during health emergencies.

As the dominant power in and around South Asia, and with the capacity to be the world's top maker of Covid-19 shots, India has gifted or sold more than 17 million doses to countries including Bangladesh, Nepal, Sri Lanka and the Maldives.

"Can we create a regional platform for collating, compiling and studying data about the effectiveness of COVID-19 vaccines among our populations?" Modi said in an address to regional health officials meeting virtually.

—REUTERS

From the Front Page

Zero MDR: Govt sites skip netbanking, foreign card schemes



IN DECEMBER 2019, the government had exempted all UPI and RuPay-based transactions from MDR in a bid to encourage the adoption of digital payments. As a result, it became more lucrative for merchants to push transactions through these two channels.

At the same time, the disappearance of netbanking and card payment options for a section of users is causing great inconvenience. This is especially true at a time when the high failure rate of UPI transactions is deterring consumers from using it. For some perspective on the number of people affected by the IRCTC move, HDFC Bank had over 5.6 crore customers as on March 31, 2020, with 95% of its retail

trial award of Rs 3,500 crore against the brothers, has alleged collusion between them and their lenders as a result of which FHL shares were transferred to IHH despite the promoter duo having given assurance to the HC that the shareholding would not be diluted.

Terming the Thursday's order as "positive development" that will help Daiichi in executing its arbitration award, Kanika Singh, partner, P&A Law Offices, the law firm handling the case for Daiichi, told FE, "The order will result in an investigation into the dealings between Singh brothers and the lenders pertaining to FHL shares... if the dealings and encumbrances are reversed, the shares which were promised to Daiichi can be liquidated to execute the award. More than 3 crore shares of Fortis, which were wrongly encumbered by 17 banks, are under enquiry".

The Supreme Court had in 2019 held Singh brothers guilty of contempt for violating its earlier orders that had restrained them from divesting their shares in Fortis Healthcare. However, it gave them one more chance to purge themselves of the contempt if each of them deposited ₹1,170.95 crore. Both the brothers are in Tihar jail in a case filed by Religare Finvest – an arm of Religare Enterprises, for allegedly causing wrongful loss worth ₹2,397 crore.

CERC norms: Spot power market gets a leg-up

CURRENTLY, SHORT-TERM power market comprise barely 10% of total electricity procured in the country while the balance of generation is consumed by discoms and other large consumers through long-term contracts with generators and short-term intra-state transactions. Between FY10 and FY20, the volume of short-term transactions of electricity increased annually at 8%

customer transactions happening over digital channels. Industry executives that FE spoke to said that in the specific case of IRCTC, the merchant has its own payment gateway which is relatively new and it may be taking them some time to add more payment channels. More generally, though, it is the merchant's call what payment channels they want to offer. In other words, if a merchant does not want to shell

while gross electricity generation increased 6% every year.

In its latest power market regulation, the CERC also capped the transaction fee charged by the exchanges to two paise per unit. Though the rate is similar to the current margin levels earned by exchanges, the role of the regulator was restricted to oversight under the old regulations while the board of exchanges would determine the margins.

"These regulations shall come into force from the date to be separately notified by the Commission," the CERC said. The new norms would likely be implemented only once the Supreme Court gives the final judgment on the Sebi-CERC case, analysts pointed out. The two regulators have moved the apex court to ascertain who will regulate electricity derivatives trading. Through the market coupling approach, orders received from multiple power exchanges will be combined and cleared by a common algorithm, resulting in a single price for the same delivery periods and geographies.

"Once market coupling is applied, exchanges would be reduced to bid aggregators, which in turn would diminish the competitive advantages enjoyed by the IEX," analysts at DAM Capital pointed.

The new regulations are also seen to be significantly reducing the entry barriers for new entrants in the exchange space, challenging IEX's domination. Apart from IEX, the only other power exchange existing in the country is PXIL. Pranurja Solutions, promoted by BSE, PTC and ICICI Bank, is also currently procuring the necessary approvals for setting up another power exchange.

"The price differences between the two exchanges are used by participants to compute the notional gains and losses on a daily basis, which in turn determines whether to continue participation on both the exchanges or not," Prabhajit Kumar Sarkar, CEO, PXIL, told FE. "The fear of different prices has led market participants

out a 2% fee for credit card transactions, they can choose to not have that as a payment option at all. Madhusudan R, co-founder, YAP by M2P Solutions, said, "It is not very prevalent, but now, to balance out the economics of the transaction, some merchants are wondering about why they should offer credit cards as an option, now that everyone has UPI. That way you can reduce the MDR that you pay."

He added that normally merchants would choose to offer as many payment options as possible to ensure that every sale goes through. However, for some low-margin products or services, they are now reconsidering offering the more expensive payment options.

flock to only one exchange, giving it the advantage of higher liquidity," Sarkar added.

Retro tax: 'Constructive' meet with GoI, says Cairn

REUTERS REPORTED ON Wednesday that Cairn Energy filed a case in a US district court to enforce the arbitration award it won in a tax dispute against India, citing a court document. The company has reportedly filed similar cases in the UK and the Netherlands.

In December 2020, the Permanent Court of Arbitration at The Hague had not only invalidated India's \$2.74-billion 2015 tax claim on Cairn Energy, but also ordered it to return up to \$1.4 billion in funds withheld, interest and costs, to the firm.

New Delhi's 2012 law had empowered it to make tax demands concerning cross-border deals all the way back to 1962, citing "underlying Indian assets". The move has since been exposed as a misadventure as The Hague Court ruled against India in the two resultant high-profile cases – before Cairn Energy, telecom giant Vodafone had won a similar arbitration against India.

In its 582-page order in the Cairn case, three-member tribunal, including India's nominee J Christopher Thomas QC, said that the retrospective tax demand was "in breach of the guarantee of fair and equitable treatment". Affirming its jurisdiction over the case, the tribunal said the Cairn case was not just a tax-related, but an investment-related dispute.

After the international arbitral award in December, Cairn had said it had been awarded \$1.2 billion damages plus interest and costs, potentially adding up to \$1.4 billion or thereabouts. Cairn (now Vedanta in India) has been a major foreign investor in India since 1990s with cumulative investments to the tune of \$6 billion; it is cred-

ited with more than 40 hydrocarbon discoveries, initially on the east coast (Ravva field) and then the west coast (Barmer), where it was most prolific.

The tribunal has ordered the government to return the value of shares it had sold, dividends seized and tax refunds withheld to recover the tax demand. The government was asked to compensate Cairn "for the total harm suffered" together with interest and cost of arbitration.

"We will consider all options and take a decision on the further course of action, including legal remedies before appropriate forums," the government had then said in a statement.

Although the government is armed with an opinion from the Solicitor General that an "arbitral tribunal cannot render a law passed by a sovereign Parliament ineffective", analysts say the two decisive rulings of The Hague tribunal, both delivered unimpossibly, must weigh on its mind.

On September 25, the Vodafone had won the international arbitration case against Delhi; the Hague Court held India was in breach of the India-Netherlands Bilateral Investment Treaty in making a tax demand of ₹22,000 crore on the firm, by retrospectively amending the law. It also asked India to pay 4.3 million pounds (\$5.47 million) to the company as compensation for its legal costs.

On November 18, the GoI told the Delhi High Court it is yet to take a call on whether to challenge the Vodafone award.

It was then presumed that the government was waiting for the Cairn verdict, which was due.

Appearing for Vodafone Idea, senior counsel Harish Salve recently told the Delhi High Court that the telecom major will not proceed with the second arbitration – this one over New Delhi's alleged violation of India-UK treaty – until the international award already passed (in connection with the Netherlands treaty) is set aside, if at all.

The Cairn tax dispute may be sequenced as follows: In 2006-07, as a part of internal rearrangement, Cairn India transfers shares of Cairn India Holdings to Cairn India. The taxman then raises a demand of capital gains tax on Cairn UK amounting to \$2.74 billion. The firm disputes the demand and the matter is heard by the I-T Appellate Tribunal and then the Delhi High Court. While Cairn lost the case at ITAT, a case on the valuation of capital gains is still pending before the high court.

In 2011, Cairn Energy sold majority of its India business, Cairn India, to Vedanta. The Indian taxman, however, did not allow Cairn UK to sell 10% and attached Cairn India shares as well as dividends that the company paid to its parent.

IPL auction 2021: At ₹16.25 crore, Morris is the costliest buy ever

MORRIS IS a hard-hitting batsman and a top death-over bowler. And RCB had released him this term, hoping to resign

him at a lesser amount than the ₹10 crore it had shelled out last year.

Today, the franchise was firmly in the bidding war, along with Mumbai Indians, Punjab and Royals. But Royals were determined to have him, especially with quality pace-bowling all-rounders at a premium and their availability determining the auction dynamics.

"He (Morris) is a quality bowler through all phases of the game, and can win us games with the bat too. We did stretch, that was our last bid, luckily Kings held back. Delighted to have him back with the Royals," the franchise CEO Jake Lush McRum said.

Death-overs bowling had been a weak area for Royals last year, with only England's Jofra Archer to fall back on. The acquisitions of Morris and Bangladesh pacer Mustafizur Rahman indicated that they wanted to plug the void.

Morris hasn't played any competitive cricket after last year's IPL. With an injury history, the 33-year-old missed the first matches of the tournament in the UAE and turned up only in nine matches, scoring 34 runs and taking 11 wickets at an economy rate of 6.63.

As a franchise official told The Indian Express on auction eve: "The entire auction dynamics depend on requirements and utility. If a team is looking to have a certain type of player, then subject to the purse available, it can go big to have him."

Royals came to the auction with ₹37.85 crore in their kitty. Apart from death-overs bowling, they wanted to have a big-hitting Indian batsman in the middle-order who could bowl as well. Shivam Dube at ₹4.4 crore must weigh on its mind.

Maxwell had an overwhelming IPL last year, with 108 runs from 13 matches and just 3 wicket. But in the T20I series against India Down Under that followed the IPL, he scored at a strike-rate of 150. And in the ODI series against India, he upped his strike-rate to 194.18, scoring 167 runs in three matches.

"It very much depends on what role each team wants him (Maxwell) to play. In our team he could be used very much as a finisher role. Obviously he is a multi-skilled player, he is good in the field and obviously he is able to bowl off-spin. We all know how good a touch he (is in) away from the IPL," RCB director of cricket Mike Hesson said at the press conference.

Immediately after he was secured by RCB, Maxwell tweeted: "Looking forward to joining @RCBTweets for this year's @IPL Can't wait to put everything I have in to helping us lift the trophy!"

Despite being an IPL heavyweight, the title has remained elusive to RCB. They have Virat Kohli and AB de Villiers up the order and needed an impact player lower down. Maxwell filled the bill. CSK, too, badly wanted him on board, but after a point their available auction purse, ₹19.90 crore, became an impediment. As a franchise insider hinted Wednesday, the three-time champions were looking to rope in a couple of spin all-rounders – one of them

'Metro Man' Sreedharan to join BJP

THE 88-YEAR OLD Sreedharan, who played a major role in executing Kerala's ambitious Kochi Metro rail project, also said he would contest the Assembly polls if the party decides so.

The constituency will be decided by the BJP, he added.

Hitting out at the present LDF government, Sreedharan said that they could not provide better administration to the people of the state.

The much-admired engineer who had won accolades for finishing the Delhi Metro project within budget and on time said the interest of the party (CPI-M) prevails over the people's interest in the state.

Sreedharan, who was entrusted by the state government with the task to reconstruct a now defunct flyover in Kochi, is unlikely to cooperate with the further projects of the state government.

Earlier, Sreedharan said the BJP would like to field Sreedharan as a candidate in the Assembly polls. "We will place this demand before him

● PLEA TO FOOD MINISTRY

Raise ethanol blending to 15%: ISMA

DEEPA JAINANI

Lucknow, February 18

WITH SUGAR MILLS facing problems in supplying ethanol to oil marketing companies (OMCs) despite having been allocated a record 325 crore litres for the 2020-21 season, industry body ISMA has urged the Union food ministry to increase the blending percentage from the present 10% to 12-15%.

In a letter to the secretary, Food & Public Distribution, ISMA director general Abinash Verma said that since OMCs and their depots are unable to lift the ethanol as per the demand projected in their tenders, and are instead asking the suppliers to relocate their supplies to far away depots, it would be better if the government were to increase the blend percentage in states that have already reached 9-10% average blending.

"Since the government is looking at achieving 20%

Sugar output up 23% to 209 L tonne till Feb 15



THE 497 SUGAR mills in the country have together produced around 209 lakh tonne of sugar till February 15, nearly 23% more than the 170 lakh tonne produced in the corresponding period last year.

According to a press release issued by industry body ISMA, 183 sugar mills in Maharashtra produced 75.46 lakh tonne of sugar till February 15 this year, as against 140 mills producing 43.38 lakh tonne last year. In Uttar Pradesh, 120 sugar mills have

produced 65.13 lakh tonne against last year's 66.34 lakh tonnes.

Karnataka, on the other hand, achieved a nearly 30% increase in sugar production,

with its 66 mills producing 39.07 lakh tonne of sugar, as compared to 30.80 lakh tonne produced by 63 sugar mills in the same period last year.

In Tamil Nadu, 25 sugar mills have produced 2.25 lakh tonne of sugar in the season so far, as compared to 2.63 lakh tonne produced by 21 sugar mills in 2019-20.

Gujarat's 15 sugar mills, too, have produced 6.55 lakh tonne of sugar against 5.95 lakh tonne in the same period last year. — FE BUREAU

blending in 2025, it is necessary that we start achieving at least 12% to 15% in the next couple of years," he said. As per a study by the research institute of IOCL in Faridabad, increased blending of up to 13% does not require any changes in existing vehicles, he said.

He urged the ministry to advise the Bureau of Indian Standards (BIS) to immediately fix the standards for 12% and 15% blending.

Verma said that the Society of Indian Automobile Manufacturers is said to have some reservations on the increased blend

levels. "But since BIS standards are already fixed and notified for 20% ethanol blends with petrol, how and why are automobile manufacturers objecting to fixation of BIS standards for 12% and 15%?" he asked.

According to industry insiders, OMCs are not fully

prepared to receive the contracted ethanol. "The Central government has advanced the deadline for blending 20% ethanol in petrol from 2030 to 2025. According to that plan, sugar mills and distilleries set up manufacturing capacity to augment supplies. But unfortunately, the OMCs did not prepare for the demand side. They did not create adequate tankage, and hence are refusing to lift our ethanol supply. As a result, we are fast running out of storage capacity. Our tanks will soon start overflowing," a sugar miller said on the condition of anonymity.

Another miller said, "OMCs will take time to enhance their tankage capacity. In the meantime, if the government asks OMCs to immediately increase the blending percentage to 13%, it would straightforwardly mean an increase of 30% demand in ethanol. It will take care of all our worries."

A world-known statistician Prof S P Mukherjee and Prof Amitabh Kundu are chairman and the co-chair of the expert group formed by the govt and they have done an outstanding job with the full dedication of the officers, and staff of the Labour Bureau. They held 46 meetings. We are confident about the robustness of the questionnaires. For the first time, surveys are being conducted in major regional languages as well. — PTI

Mining resumes at NMDC's Donimalai mine in Karnataka

STATE-OWNED NMDC ON

Thursday announced resumption of mining operations at its Donimalai iron ore mine in Karnataka. Operations have been resumed after receiving permission from the state government, NMDC said in a BSE filing.

In 2018, NMDC had suspended iron ore mining at the site following after the state government said it would impose an 80% premium on iron ore sales from the mine.

"After obtaining the lease extension of Donimalai iron ore mine (ML-2396) for 20 years [with effect from] March 11, 2018, from the Government of Karnataka and completing the associated statutory requirements, [it] was restarted on February 18, 2021, forenoon," the filing said. — PTI

No plan to increase NFSA foodgrain prices: Goyal

FE BUREAU
New Delhi, February 18



FOOD MINISTER PIYUSH Goyal said on Thursday that there was no proposal before his ministry to increase the rate of foodgrain sold through ration shops under the National Food Security Act (NFSA).

The recent Economic Survey has recommended an increase in selling prices of wheat and rice under the NFSA. It said that the food subsidy bill is "becoming unmanageably large" and while it is difficult to reduce the economic cost of food management in view of commitment towards food security, there is a need to consider the revision of central issue price (CIP).

The CIP is the price at which wheat and rice are sold at ration shops. There has been no change in these prices since 2013: wheat at ₹2/kg and rice at ₹3/kg. Though the NFSA pre-

scribes revision of the CIP every three years, this hasn't been carried out. The Centre's procurement expenditure routed through the FCI has ballooned over the years and is estimated to be ₹1.73 lakh crore in FY20.

Asked whether there was any plan to reduce foodgrain procurement or to expand storage facilities, Goyal said the food ministry is closely working with Railways and state governments to expand capacities with silos near rail infrastructure.

The Commission for Agricultural Costs and Prices (CACP), in

its rabi 2020 report, had recommended that the open-ended procurement system be reviewed. The CACP had in the past, too, pitched for direct procurement by private players, under the Private Procurement Stockist Scheme.

"Due to increased procurement of wheat and rice in recent years, the government has emerged as the single-largest buyer of foodgrain. In major wheat-producing states like Madhya Pradesh, Punjab and Haryana, the government procures more than three-fourth of marketed surplus due to the open-ended procurement policy. This policy is driving out private sector from the market and has adversely affected crop diversification," the CACP said.

Goyal also said that the government has prepared a roadmap for the Food Corporation of India to improve the quality of grain.

Q&A: DPS NEGI, director general, Labour Bureau

'Surveys to capture the big picture of employment'



put questions to respondents.

Can laws be used to make it mandatory for respondents to share the most authentic information?

Though government has made the law in 2008, that was never used because use of law will defeat the purpose of the survey. In fact, the law should not have been made at all for making all-India surveys. It's because if you force somebody, they may not respond at all and the whole purpose will be defeated.

Will the surveys be technology-driven?

Yes, these surveys will be heavily information technology-driven. It will be used in the entire chain of data collection to report generation. The use of Artificial Intelligence and machine learning with data storage in cloud computers

along with geo tagging will enhance the data collection, assimilation and processing. The AI-based speech-to-text facility will also reduce manual intervention. The use of IT will reduce the completion time of surveys by at least 30-40%.

How confident you are with respect to the questionnaires and the samplings in all these surveys?

A world-known statistician Prof S P Mukherjee and Prof Amitabh Kundu are chairman and the co-chair of the expert group formed by the govt and they have done an outstanding job with the full dedication of the officers, and staff of the Labour Bureau. They held 46 meetings. We are confident about the robustness of the questionnaires. For the first time, surveys are being conducted in major regional languages as well. — PTI

How will these surveys help?

Apart from bridging the data gap, the surveys will play a huge role at the national level by providing a comprehensive picture of the employment scenario in the country and help in formulating a sound national employment policy.

By when the surveys are going to be completed?

These surveys will be completed within 7-8 months from

ESIC to bear costs at empanelled hospitals in areas lacking access to its own facilities



FE BUREAU

New Delhi, February 18

THE EMPLOYEES STATE Insurance Corporation (ESIC) has said that it will bear all expenses for consultation, investigation and admission for insured persons and their dependents at an empanelled hospital if the ESIC's own healthcare facility is not available within a 10-km radius of the beneficiary's residence.

"In cases where investigation or admission for indoor treatment is required, the empanelled hospital will obtain the permission from the ESIC approving authority through an online system within 24 hours and provide cashless treatment to the beneficiary," the ESIC said in a statement.

As of March 2018, ESIC had around 13 crore beneficiaries eligible to avail ESI benefits.

For getting cashless outpatient department (OPD) services from such empanelled hospitals, the beneficiary has to carry the ESI e-pehchan card or health passbook along with Aadhaar or any government-issued identity card. "Such beneficiaries may seek reimbursement of purchased medicines prescribed during OPD consultation through nearest

dispensary-cum-branch office (DCBO) or regional office of the ESIC where DCBO is not available," it said.

ESIC said efforts are constantly being made to strengthen the ESI medical care infrastructure in the vicinity of beneficiaries' residences, as there has been a sizeable increase in the number of ESI beneficiaries after the expansion of ESI scheme in newer areas.

To ease the hardship being faced by ESI beneficiaries in availing medical services in case of non-availability of ESIC's health care infrastructure such as hospital or dispensary or insured medical practitioner within a radius of 10 km of their residences, such ESI beneficiary can now avail medical care services from nearby ESI empanelled hospitals (pan-India) without the need for any referral from ESI dispensary or hospital," it said.

Centre receives multiple EoIs for Pawan Hans

FE BUREAU

New Delhi, February 18

THE GOVERNMENT HAS received multiple expressions of interest (EoI) for the privatisation of helicopter service provider Pawan Hans, department of investment and public asset management (DIPAM) secretary Tuhin Kanta Pandey said on Thursday. "The transaction will now move to the second stage (in the two-stage process)," he said in a tweet.

On December 8, the Centre

had invited fresh EoI for its 51% stake, allowing the buyer to asset strip and change shareholding after one year of acquisition of the controlling stake.

Under the previous EoI terms, asset stripping was allowed after two years while change in shareholding was allowed after three years. According to the fresh terms, the buyer can undertake sale and leaseback of helicopters within one year of the disinvestment, provided the money raised is utilised for business operations.

State Bank of India STRESSED ASSETS RECOVERY BRANCH-II

18/4, 3RD & 4TH FLOOR, SBI HOUSE, ARYA SAMAJ ROAD, KAROL BAGH, NEW DELHI-110 005

E-MAIL : SBI.15121@SBI.CO.IN

POSSESSION NOTICE (UNDER RULE 8(1) OF SECURITY INTEREST (ENFORCEMENT) RULES, 2002)

Notice is hereby given under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (54 of 2002) and in exercise of powers conferred under section 13(12) read with rule 3 of the Security Interest (Enforcement) Rules, 2002, a demand notice was issued on the dates mentioned against each account and stated hereinafter calling upon them to repay the amount within 60 days from the date of receipt of said notice.

The Borrower having failed to repay the amount, notice is hereby given to the Borrower and the public in general that the undersigned has taken possession of the property described herein below in exercise of power conferred on him/her under section 13(4) of the said Act read with Rule 8 of the said Act on the dates mentioned against each account.

The Borrower in particular and the public in general is hereby cautioned not to deal with the property and any dealings with the property will be subject to the charge of the STATE BANK OF INDIA for an amount and interest thereon.

The borrowers' attention is invited to provisions of sub section (8) of section 13 of the Act, in respect of time available, to redeem the secured assets.

Name of Account/Borrower & address	Description of the property mortgaged/charged	Date of Demand Notice	Date of Possession	Amount Outstanding
Borrower Sh.Rahul	Residential House at: Plot No. B-26 , Sector -105 Noida- 201301 (measuring area 300 sq. Mtrs.) in the name of Shri Rahul Chauhan S/o Sh. Brahm Pal Singh Chauhan, Sale Deed Regn No. 1394, at Book No. Illd No. 7242 on Pages on pages 201 to 318 registered at Sub-Registrar Gautam Budh Nagar on dated 26.02.2016	22.06.2020	17.02.2021	Rs. 1,37,38,760.00 (Rupees One Crore Thirty Seven Lakh Thirty Eight Thousand Seven Hundred Sixty Only) as on 22.06.2020 plus interest and incidental expenses incurred by bank w.e.f.23.06.2020
Chauhan	Boundaries:- North: Green Belt, East: Plot No. B-25, South: Road, West: Plot No. B-27			

PLACE : NEW DELHI, DATE : 17.02.2021

AUTHORISED OFFICER, STATE BANK OF INDIA

STYLM INDUSTRIES LIMITED
Regd. Office: SCO-14, Sector-7c, Madhya Marg, Chandigarh-160019
Tel.:0172-5021555, 5021666, Fax: 0172-5021495
E-mail : cs@stylum.com, Web: https://www.stylum.com
CIN-L2021CH1991PLC011732

NOTICE OF LOSS OF SHARE CERTIFICATES

Notice is hereby given that the following share certificates have been reported lost/misplaced and the registered Holders thereof claimants thereto have requested to the Company for issuance of Duplicate Share Certificate(s) in lieu of lost share certificates(s):

Sr. No. Folio No. Name of Shareholder S/C Nos. Distinctive No. No. of Shares From To

1 0000112 RAJAN CHELLIKAT DAMODARAN 16149-16178 3869401 3872400 3000

Any person(s) who has/have and claim(s) in respect of the aforesaid Share Certificate(s) should lodge the claim in writing with us at the Company's address within 15 days from the publication hereof. The Company will not thereafter be liable to entertain any claim in respect of the said Share Certificate(s) and shall proceed to issue the Duplicate Share Certificate(s) pursuant to Rule 4(3) of the Companies (Issue of Share Certificate) Rule 1960.

For Styilm Industries Limited
Sd/-
(Company Secretary)

Place: Chandigarh
Date: 18-02-2021

Advertisement No. 01/2021, Dated February 17, 2021

Recruitment of Assistant Professor in various Departments of the Institute
(Assistant Professor (Grade-II) – Academic Level 10/11 (On contract) and Assistant Professor (Grade-I) – Academic Level 12)

Online applications are invited from eligible applicants for teaching posts at the level of Assistant Professor (Grade-II) [Academic Level 10/11 (On contract)] and Assistant Professor (Grade-I) [Academic Level 12] in different departments of the Institute.

For further details, please visit the Institute website <http://www.mnnit.ac.in>.

Date of availability of detailed advertisement on the Institute website and opening of Online submission of application.

Companies

FRIDAY, FEBRUARY 19, 2021

**SELF-RELIANCE**

N Srinivasan, vice-chairman, India Cements

India is the second-largest producer of cement after China and everything is made in India and the building material will be in demand for hundreds of years. Like cement, India has the scope for becoming a manufacturing hub for a number of products.

Quick View



L&T bags contract to build 2 nuclear power project units

INFRASTRUCTURE COMPANY
LARSEN & Toubro (L&T) on Thursday said its construction arm has bagged a contract worth up to ₹2,500 crore for building two units of Kudankulam Nuclear Power Project. The company did not provide the value of the contracts but said the orders fall under the "significant" category, which ranges between ₹1,000 crore and ₹2,500 crore according to the classification of contracts.

Shapoorji sells over 600 flats worth ₹400 cr in Pune

REALTY FIRM SHAPOORJI Pallonji Real Estate has sold over 600 units, worth around ₹400 crore, in its new housing project in Pune as housing demand began to recover. Shapoorji Pallonji Real Estate, which is part of Shapoorji Pallonji group, did not formally disclose the value of sales bookings. However, sources said it is around ₹400 crore.

Shiprocket raises ₹200 cr in series C funding round

E-COMMERCE LOGISTICS firm Shiprocket on Thursday said it has raised about ₹200 crore from various investors including Silicon Valley based venture capital firm Tribe Capital in series C funding round. The company said that it plans to utilise the fund for product development, increasing workforce and global expansion.

PVR expects revenue to exceed pre-Covid level in FY22

FILM PRODUCTION AND distribution firm PVR Pictures expects its revenue to return to pre-Covid levels in FY22 backed by a strong pipeline of films, scheduled to be released after March, said a top company official. The company has a strong pipeline of star-studded Indian and regional films along with foreign language films and expects the second half of FY 2021-22 to be even better than the pre-Covid.

WhiteHat Jr expands product portfolio

EDTECH PLATFORM WHITEHAT Jr on Thursday said it has expanded its portfolio with the launch of 'Create with Math' curriculum, marking the company's foray into new subjects apart from its mainstay coding training offering. The company plans to introduce multiple new subjects over the next few months.

Vistara commences flight ops to Germany from India

FULL SERVICE CARRIER Vistara on Thursday commenced its flight operations to Germany from India with the launch of a non-stop flight to Frankfurt from Delhi under the air bubble agreement between the two countries. The inaugural flight, operated by a new Boeing 787-9 Dreamliner, departed Delhi at 3.30 am (IST) on Thursday and landed in Frankfurt at 7.55 am (CET). Vistara said in a release.

Haldhiram's, Futurelife inks pact for nutritional product

FOOD AND SNACK company Haldhiram's has partnered with Africa's Futurelife to bring its nutritional food product range to India. The two companies on Thursday announced the launch of a range of four products — Smart Foods, Smart Oats and Ancient Grains, Crunchy Granola and High Protein — in India.

DPWorld records 36% growth in January

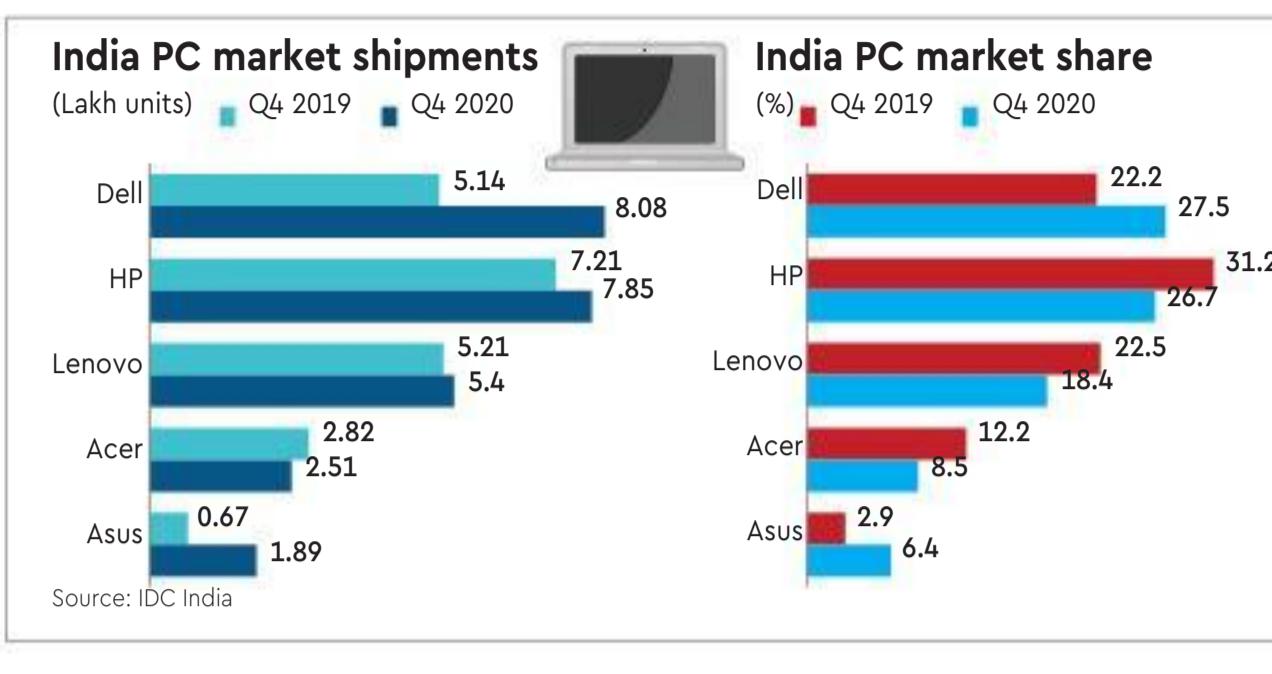
GLOBAL LOGISTICS SERVICES provider DP World's International Container Transhipment Terminal (ICTT) at Cochin logged a 36% growth in throughput at 70,000 TEUs (twenty-foot equivalent units) on a year-on-year basis in January 2021. The terminal provides connectivity to hinterland through multimodal transportation including rail and inland waterways.

Covid impact: India's notebook shipments hit all-time high in 2020

RISHI RANJAN KALA
New Delhi, February 18

THE DOMESTIC PERSONAL computer (PC) market registered another strong quarter in October-December 2020 with shipments growing 27% y-o-y to hit 2.9 million units as e-learning, gaming and work from home (WFH) drove demand. The rally helped laptops post its biggest fourth quarter shipments in the country so far.

According to IDC, this is the second consecutive quarter in India when the PC market set new records. During July-September 2020, shipments hit 3.4 million units with the period being the biggest quarter in the last seven years in India. Another positive for the traditional PC market, which includes desktops, notebooks and workstations, is that requirement for laptops from segments like e-learning and gaming will continue to propel demand in 2021, however component supply constraints



could play spoilsport.

Notebooks shipments grew 62.1% y-o-y to contribute more than three-fourths of the total PC shipments in Q4 2020. The growth driver continues to be in demand from e-learning and remote working, leading to a

74.1% and 14.1% annual growth in the consumer and enterprise segments, respectively, IDC said.

On the momentum in notebooks, IDC India market analyst (PC devices), Bharath Shenoy said, "The market saw demand

across price bands and concluded the biggest fourth-quarter shipments for notebooks in India. However, the severe supply challenges for entry-level CPUs and panels restricted the growth, as supply remains much lower than the current demand in the country".

The massive demand in consumer segment driven by online learning led the exceptional performance of notebooks. Likewise, gaming notebook PCs were one of the fastest-growing categories, further proof of the growing importance of gaming in the country, he added.

The year 2020 ended as the biggest year for notebooks with 7.9-million-unit shipments during the year, a y-o-y growth of 6%. Had the industry not been challenged by component shortages, notebook shipments could have been much higher during the year.

Contrary to this, desktop shipments saw a decline of 33.2% in 2020 as companies

reduced spending on fixed computing devices and preferred mobile devices to manage their operations remotely. This led to a 6.4% y-o-y decline for the overall PC market in 2020 to 10.27 million units.

Going ahead, IDC India associate research manager (client devices), Jaipal Singh said, "2021 will give another opportunity to vendors to leverage the missed prospects due to supply constraints in 2020. So far, consumer demand does not seem to be abating anytime soon, and enterprises also continue to place fresh orders. Additionally, many government education deals are under discussion which can set a strong foundation for 2021".

However, if the current supply challenges continue for some more months, it can offset the ongoing demand to some extent. Availability of the devices will not only be critical for the category growth but will play an important role in the expansion of the market in the country, he added.

Apple lobbies for India incentives as it plans iPad assembly

REUTERS
New Delhi, February 18

APPLE IS ANGLING to participate in a new scheme to boost India's exports of computer products, part of what government and industry sources say are plans to bring iPad tablet manufacturing to the South Asian country.

India launched a \$6.7 billion plan to boost smartphone exports last year, as Prime Minister Narendra Modi stepped up efforts to promote electronics manufacturing and create jobs.

Apple, which has steadily raised production of iPhones in India to lessen its dependence on Chinese manufacturing, took part in that scheme via its contract manufacturers. Now the government is preparing to unveil another incentive to drive local manufacturing of IT products including tablets, laptops and servers, three sources closely involved in the drafting of the plan told Reuters.

The new performance-linked incentive (PLI) scheme, which offers cash-back to manufacturers for exports, will have a budget of up to ₹7,000 crore (\$964.5 million) over five years, the sources said. It's expected to be launched by the end of February.

Apple, along with others, is lobbying for a bigger budgetary outlay of ₹20,000 crore before that plan is finalised, as India doesn't yet have the scale or the supply chain for making IT products and competes with duty-free imports of tech products, two of the sources said.

Apple's push comes at a time its iPhone supplier Wistron is just restarting operations at a southern Indian plant after angry workers went on a rampage last year. Apple is yet to take the Taiwan manufacturer off of probation.

Apple declined to comment for this story.

The central government is also planning another PLI, at a budget of roughly ₹5,000 crore over five years, to boost domestic manufacturing of wearable devices such as



India launched a \$6.7 billion plan to boost smartphone exports last year, as PM Modi stepped up efforts to promote electronics manufacturing and create jobs

smartwatches, the sources said, adding the plan could be announced within two months. All the sources declined to be named as the plans are not public.

India-made iPad

Apple assembles a bulk of its iPads in China, but is fast diversifying production to markets such as India and Vietnam to minimise the impact of the US-China trade war and the coronavirus crisis.

Its top supplier Foxconn is building assembly lines for iPads and MacBook laptops in Vietnam, Reuters reported late last year. Other iPad assemblers include Taiwan's Compal Electronics and China's BYD Electronic International.

In India, Apple will likely have iPad's assembled by one of its existing suppliers in the country as early as this year, two of the sources said, though its plans could get delayed as India makes the entry of BYD difficult amid its wariness to give new tech business to Chinese companies.

Apple declined to comment for this story.

The central government is also planning another PLI, at a budget of roughly ₹5,000 crore over five years, to boost domestic manufacturing of wearable devices such as

Flipkart leads Q4FY21 international net sales for US retail giant Walmart

FE BUREAU
New Delhi, February 18

FLIPKART LED INTERNATIONAL net sales for Walmart during the three months ended January, the US-based retailer said on Thursday. Speaking at the company's 2021 investment community meeting, president and CEO Doug McMillon said, "This (India) is a market where we will step on the gas to ensure we have the appropriate level of investments in areas like the supply chain."

The CEO said that although the penetration of e-commerce in the country is low, it is growing rapidly. "We are well positioned to grow as an emerging middle class spends more money through mobile phones. In India, our momentum and potential for growth make this a unique opportunity."

The company's international net sales increased by 5.5% year-on-year to \$34.9 billion during the November-January period.

Net sales in constant currency grew by 6.3% y-o-y to \$35.1 billion, led by Flipkart, Mexico and Canada, the company said while announcing the Q4FY21 results. Walmart's calendar runs from February-January.

Walmart said that "strength in Mexico, Canada and Flipkart" also contributed to the



firm's sales growth for the fiscal year 2021. Net sales increased marginally to \$121.4 billion during the year. In constant currency terms, sales rose by a little over 5% to \$126.4 billion.

McMillon said the PhonePe business "continues to grow and perform very well".

In December last year, Walmart led a chunky \$700 million capital infusion in the fintech firm at a post-money valuation of \$5.5 billion. The Samir Nigam-led company that has set a stiff target of crossing 500 million registered users by December 2022 was hived off from Flipkart into a separate entity.

Chief financial officer Brett Biggs said the firm expects to see a continued strong

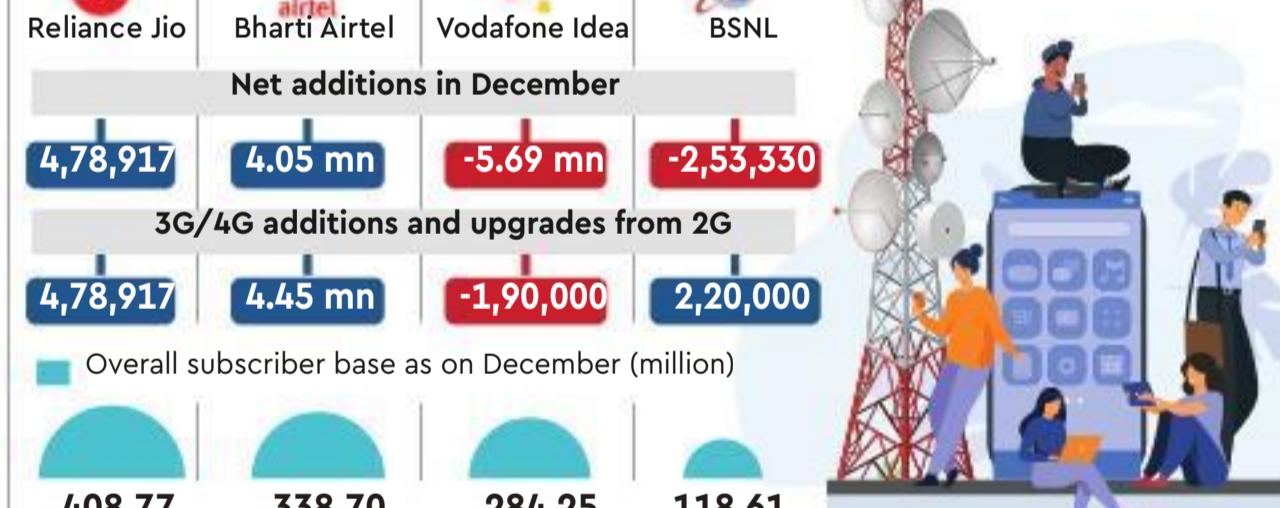
growth in the US business in the coming years but an "even higher international growth rate as we focus on key markets and making money in new ways".

Walmart, which acquired Flipkart in a \$16 billion deal in 2018, competes with Amazon and latest entrant Reliance in India. With the Tata Group planning to bet big on e-commerce, the competition is set to intensify. Currently, Flipkart and Amazon dominate the market share.

Walmart reported total record revenues of \$152.1 billion in Q4FY21, registering a year-on-year increase of over 7%. For the full year, total revenues stood at a record \$559.2 billion. "We accomplished this while accelerating our long-term strategy of transforming Walmart into a dynamic omni-channel business. It's now time to accelerate even more," Biggs said.

In a statement, the company said its integrated omni-channel strategy will focus on "enabling the company to diversify the business model by growing related businesses with accretive margins such as marketplace, advertising, financial services and data monetisation" and innovating to enhance a seamless, digital customer experience designed to increase the share of wallet.

Airtel adds maximum users for fifth month in a row



KIRAN RATHEE
New Delhi, February 18

BHARTI AIRTEL CONTINUES to add maximum number of wireless users, for the fifth month in a row. Airtel added 4.05 million wireless subscribers in December to take its base to 338.70 million, followed by Reliance Jio, which added 478,917 subscribers to take its base to 408.77 million.

With strong additions, Airtel has also narrowed the gap with market leader Reliance Jio, which has seen its subscriber additions slowing down. Reliance Jio's wireless market share stood at 35.43% in December, followed by Airtel at 29.36%. Vodafone Idea continues to lose subscribers, losing 5.69 million users in December. Its overall user base has declined to 284.25 million in the reported period.

State-run BSNL, too, lost 2,53,330 subscribers in December and its base stood at 118.61 million.

In terms of wireless broadband users (4G), Jio's base stood at 408.77 million, followed by Airtel at 176.19 million, Vodafone Idea at 120.77 million. Competition for acquiring 4G users is heating up as mobile operators try to add and upgrade

more users. Currently, there are around 300 million 2G users, primarily on the networks of Airtel, BSNL and Vodafone Idea, who are up for grabs. There were reports about Jio coming out with a low-cost smartphone but so far, no further details have come. Airtel is upgrading many of its 2G users to 4G by offering lucrative tariff plans. Airtel in a recent analyst call said that it added 14.2 million 4G users in October-December period.

"There are upgrades from our own 2G base. There is movement from competitors, a little bit of porting that happens and there is some set of customers who are also coming into the category," Gopal Vittal, CEO of Bharti Airtel had said.

Vodafone Idea, which has been consistently losing 2G customers, also lost about 190,000 wireless broadband users in December.

As there is so much customer movement, the MNP requests have also been consistently high for the past few months. The MNP requests stood at 8.20 million in December. Analysts feel that the increased number indicate that customers are fast changing operators in a bid to get a better deal.

On track to bring in more new recruits in Q12021 than ever before: Cognizant

PRESS TRUST OF INDIA
New Delhi, February 18

COGNIZANT HAS STEPPED up its hiring efforts for both freshers and lateral hires in the country and expects the number of new recruits in the March quarter to be "more than ever before", Cognizant India chairman and managing director Rajesh Nambiar said.

The US-based company, which has over two lakh employees in India, expects to hire more than 23,000 fresh graduates this year in the country

PUSH FOR UPGRADE

DoT likely to announce schedule for 5G trials soon

KIRAN RATHEE
New Delhi, February 18



IT SEEMS THAT after being pulled up by the parliamentary committee on lack of preparedness for 5G, the department of telecommunications (DoT) is likely to announce the schedule for 5G trials in the coming few days. The DoT has already undertaken a meeting with telecom operators as well as equipment makers regarding the trials. After hearing from the industry, telecom secretary Anshu Prakash, held a meeting with officials in the Prime Minister's Office (PMO) on February 16, to give an update.

The DoT has assured the telecom operators that it will soon announce the 5G trial schedule. The standing committee on information technology, chaired by Congress MP Shashi Tharoor, has pushed up DoT for not doing sufficient preparatory work for launching of 5G services in India. The committee said at a time when many countries are swiftly moving towards 5G technol-

ogy, India is likely to witness its deployment only by the end of 2021 or early part of 2022, that too partially.

"So, it is very likely that after missing the 2G, 3G, and 4G bus, India is going to miss on 5G opportunities, unless time-bound action is taken in core areas where governmental intervention is required. It is disappointing to note that the department has hardly learnt from the past delays..." the panel noted.

Although, the telecom operators had submitted their applications in January last year, the trials have not been conducted so far. One of the reasons for the delay, include

concerns around participation of Chinese players Huawei and ZTE. The government has so far not banned any company from participating in trials but due to border tensions between the two countries, rules have been tightened. For instance, last year the government had decided to bar companies based in countries sharing land border with India from any government procurement and contract. But now that tensions are easing, it needs to be seen if Chinese vendors would be allowed to participate or not.

Telecom operators have submitted multiple applications for the trials with multiple vendors. Sources in DoT told *Financial Express*, that to start with, approvals will be given to those applications termed as priority by telecom operators. The government will allocate 3.5 Ghz spectrum for the trials to the operators. Although mobile operators are very enthusiastic about the trials, equipment makers like Nokia and Ericsson are not

much enthused as 5G has already been commercially launched in various countries. Also, since 5G spectrum won't be auctioned in the upcoming sale, there is a sense of uncertainty among the vendors. Setting up a trial network at one location entails investment of around ₹150-200 crore, and all this has to be borne by the vendors.

The trials will give an opportunity to Reliance Jio to test its locally developed 5G solution. The company had earlier sought approval from DoT for lab testing of its solution.

Globally there are 118 operators in 59 countries that have deployed 5G network. Currently, the 5G network covers around 7% of the world population and it is expected that by 2025, 20% of the world population will be covered by 5G. Countries where 5G has been launched include USA, Canada, UK, European Union nations, China, Japan, South Korea, Thailand, Australia, New Zealand, UAE, Saudi Arabia, Qatar, Bahrain.

Maruti weighing options for India launch of Jimny

PRESS TRUST OF INDIA
New Delhi, February 18

THE COUNTRY'S LARGEST carmaker Maruti Suzuki India (MSI) is evaluating the feasibility of launching its off-roader Jimny in the domestic market, having started exporting the model from India last month, according to company officials.

The company, which commenced exports of the Jimny to Latin American countries such as Colombia and Peru in January, however, is not exporting it to Europe due to frequent changes in regulations in the continent.

"We are currently evaluating whether the feasibility of it being launched in the domestic market. As you may recall, we had shown this Jimny at the Auto Expo in February 2020, and we got some really nice response. And we are currently studying the various aspects of the marketing as to when, if at all, we can launch that vehicle in India," MSI executive director (Marketing and Sales) Shashank Srivastava said in an investor call.

He was responding to a query on when the Jimny could be launched in India.

The three-door, four-wheel drive, all-terrain vehicle, Jimny is being exported to Latin America, the Middle East and African markets from India as the company's parent Suzuki Motor Corporation looks to make the country a global production hub for the model.

Domestic air passenger traffic falls 40% to 77 lakh in Jan

PRESS TRUST OF INDIA
Mumbai, February 18

Budget carrier IndiGo flew the most number of passengers at 42.03 lakh with a market share of 54.30%

capacity has been utilised, during the previous month has shown a declining trend compared to December primarily due to the tourist season, the DGCA said.

The load factor of six major domestic airlines--IndiGo, SpiceJet, Air India, GoAir, Vistara and AirAsia India -- stood between 70% and 64.90% in

January, as per data.

"Passengers carried by domestic airlines during January 2021 were 77.34 lakh against 127.83 lakh during the corresponding period of previous year, thereby registering annual growth of 39.60%," it said.

Budget carrier IndiGo flew the most number of passengers at 42.03 lakh with a market share of 54.30% followed by rival carrier Vistara which carried 9,92 lakh passengers during the month, cornering 12.8% share of the total domestic traffic in the

month.

IndiGo also recorded the highest on-time performance during the month with on an average 93.7% of its flights from four metro airports -- Delhi, Mumbai, Bengaluru and Hyderabad -- departing/arriving on time.

Central University of Haryana

Mahendergarh (Haryana) - 123031

PUBLIC NOTICE

It is notified for information of all concerned that the Seventh Convocation of the University will be held on Saturday, the 27th February 2021. All students who have completed their academic programmes between 1st February 2020 to 31st January 2021 shall be awarded their respective degrees online at the Convocation. For registration login:

www.cuh.ac.in/convocation.aspx

Registrar

Ambuja Cement

AMBUJA CEMENTS LIMITED

CIN: L26942GJ1981PLC004717

Registered office : Ambujanagar P.O., Taluka - Kodinar, District - Gir Somnath, Gujarat - 362 715
Tel No. : 022-4066 7000 • Website: www.ambujacement.com • E-mail: shares@ambujacement.com

Extract of consolidated audited financial results for the quarter and year ended 31/12/2020

Particulars	3 months ended 31/12/2020	Preceding 3 months ended 30/09/2020	Corresponding 3 months ended 31/12/2019	Current year ended 31/12/2020	Previous year ended 31/12/2019
	(Refer Note 2)	(Unaudited)	(Refer Note 2)	(Audited)	(Audited)
₹ in Crores					
1 Total revenue from operations	7,452.87	6,169.47	7,126.44	24,516.17	27,103.55
2 Profit for the period before tax	948.34	1,124.97	855.86	3,991.59	3,875.31
3 Profit for the period after tax	968.24	803.50	722.26	3,106.84	2,783.16
4 Profit for the period after tax attributable to owners of the Company	732.24	621.81	591.54	2,365.44	2,095.00
5 Total comprehensive income attributable to owners of the Company	727.14	623.86	586.88	2,351.10	2,065.91
6 Equity share capital (Face value ₹ 2 each)	397.13	397.13	397.13	397.13	397.13
7 Other Equity (excluding Revaluation Reserve) as shown in the Audited Balance Sheet of the previous year				22,360.47	23,680.86
8 Earnings per share of ₹ 2 each (not annualised) - in ₹					
a) Basic	3.69	3.13	2.98	11.91	10.55
b) Diluted	3.69	3.13	2.98	11.91	10.55

Key numbers of standalone unaudited results of the Company are as under (₹ in crore) :-

Particulars	3 months ended 31/12/2020	Preceding 3 months ended 30/09/2020	Corresponding 3 months ended 31/12/2019	Current year ended 31/12/2020	Previous year ended 31/12/2019
	(Refer Note 2)	(Unaudited)	(Refer Note 2)	(Audited)	(Audited)
1 Total revenue from operations	3,515.11	2,852.46	3,135.88	11,371.86	11,667.88
2 Profit for the period before tax	658.28	585.49	440.67	2,414.38	1,948.02
3 Profit for the period after tax	497.10	440.53	454.90	1,790.10	1,528.54
4 Total comprehensive income	497.84	442.58	458.57	1,783.13	1,524.15

Note:

- 1) The above is an extract of the detailed format of financial results filed with the stock exchanges on 18th February 2021 under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format of financial results is available on the Company's website, www.ambujacement.com and on the stock exchanges websites www.bseindia.com and www.nseindia.com.
- 2) The figures for the quarter ended 31st December 2020 and 31st December 2019 are the balancing figures between audited figures for the financial year ended 31st December 2020 and 31st December 2019 the unaudited published year to date figures up to the third quarter of the respective financial year.

By the Order of the Board

Neeraj Akhoury

Managing Director & Chief Executive Officer

DIN: 07419090

Place: Mumbai

Date: 18th February 2021

NCLT approves ₹708-crore claim of IL&FS's FSEL from NHAI

THE NATIONAL COMPANY

Law Tribunal (NCLT) has given approval for the settlement of ₹707.70 crore claim made by Fagin Sonagar Expressway (FSEL), a special purpose vehicle of IL&FS for the expressway project, from National Highways Authority of India (NHAI).

FSEL to receive the settlement amount of ₹707.709 crore (subject to any deduction of tax as applicable and any further withholding of an amount of ₹16.93 crores towards royalty payment).

NHAI will pay the settlement amount under the approved guidelines for resolution of road projects that have been stuck for various reasons.

As per the road transport and highways ministry's guidelines formulated in March 2019, incomplete or stalled projects for various reasons, authorities would be able to foreclose the project's concession agreement and pay a compensation based on value of work done or 90% of debt due, whichever is lower.

— PTI

MUTUAL FUNDS

Sahi Hai



Haq, ek behtar zindagi ka.

NOTICE - DIVIDEND DECLARATION

UTI Multi Asset Fund (Formerly Known as UTI Wealth Builder Fund)

Name of the Plan	Quantum of Dividend (Gross Distributable Amt.)*		Record Date	Face Value (per unit)	NAV as on 17-02-21 (per unit)
	%	₹ per unit			
UTI Multi Asset Fund - Dividend Option - Regular Plan	0.85	0.0850	Wednesday February 24, 2021	₹10.00	19.2624
UTI Multi Asset Fund - Dividend Option - Direct Plan					20.9518

Pursuant to payment of dividend, the NAV of the dividend options of the scheme would fall to the extent of payout and statutory levy (if applicable).

Such of the unitholders under the dividend options whose names appear in the register of unitholders as at the close of business hours on the record date fixed for each dividend distribution shall be entitled to receive the dividend so distributed.

UTI Nifty Exchange Traded Fund (UTI Nifty ETF)

Name of the Scheme	Quantum of Dividend (Gross Distributable Amt.)*		Record Date
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Opinion

FRIDAY, FEBRUARY 19, 2021

Quota within OBC quotas a half-solution

Rohini commission formula doesn't end 'hierarchy'; income-based quotas a better approach

EVEN THE MOST committed supporters of reservations will agree that the policy has reinforced its own 'hierarchy', with dominant groups within the reserved categories cornering the largest share over decades. This has not only meant the most vulnerable don't benefit from these but also demand for similar reservations from groups that can't be considered socially or economically deprived. Faced with potential electoral consequences, governments have given in to such demands; think of the Maratha reservations in Maharashtra or the fat quota in Haryana. Against such a backdrop, the recommendation of the Centre-constituted Justice G Rohini commission (as reported by *The Economic Times*), that the 2,633 other backward classes (OBC) communities in the central list be grouped under four categories—1, 2, 3 and 4—and be given 2%, 6%, 9% and 10% reservation (accordingly divvying up the 27% OBC quota), respectively, to end certain communities' capture of the reservation benefits would seem a step in the right direction. The Rohini commission, as per a report in *The Print* last year, found that less than 1% of the OBC communities had cornered 50% of the OBC quota benefits in admission to central institutes/universities and recruitment for central government employment, while a fifth of the castes making up the OBC pool didn't receive such benefits at all between 2014 and 2018. Another fifth accounted for merely 2.7% of the benefits. However, no matter how it is spun, the formula can hardly be thought of as progressive.

The Rohini commission earmarks 1,674 caste groups for category 1, 534 for category 2, 328 for category 3 and 97 for category 1. While the proportional representation (by population) formula may ensure no one misses out, it doesn't really end the dominance of certain castes, given the most powerful communities get the largest share of the OBC pie under the formula, as per the ET report, thereby perpetuating the existing inequities within the OBCs. Beyond this, syncing with states' will prove a nightmare since not only do eleven states already have their own sub-categorisation of OBCs—a new central sub-categorisation will need tallying with the states' list, and this will create friction if one OBC caste dominant within a state suddenly finds itself in the 6% or 2% list—but also the share of OBCs from different states in central admissions/appointments over 2014–2019, as per the commission findings, varied greatly. Most important, all such formulations merely sidestep the problem created by having endless reservation rather than addressing it. Data from research agency PRICE, as has been pointed out by this paper on many occasions, shows education levels are a more reliable determinant of socioeconomic prosperity than caste—indeed, an SC household headed by even a matriculate has a higher average income, per PRICE data, than a general category household headed by a person without school education. To that end, focusing on improving access to education and focusing on comprehensively driving up learning outcomes—for this, nutritional security through school-meals will play as important a role as learning support to teach at the right level—will help more than flogging the reservation horse, albeit changing whips from time to time. If all reservation is to be looked at as a solution, then considering household economic condition as a determinant of eligibility will likely have a more positive impact since education often gets interrupted because of poverty.

A NEAT solution

Partnering private sector for online education bodes well

THE IMMENSE APPETITE in India for online courses run by foreign providers/universities has as much to do with the high-quality content from such providers as with the limited domestic-market options—thanks to the government waking up to the need to promote digital education only after the Covid-19 pandemic. However, higher education regulator University Grants Commission (UGC) and tech-education regulator All India Council for Technical Education (AICTE) are trying to bridge the deficit by roping in the private sector. Realising that it may take time for universities to develop their courses, content and tools, as also the fact that government's SWAYAM and NPTEL portal for massive open online courses haven't been as popular, UGC and AICTE are trying to forge partnerships with ed-tech companies to collaborate on courses and online teaching. Although the government had launched the National Education Alliance for Technology (NEAT) initiative last year, it is now expanding the initiative's purview. As against 13 ed-tech companies participating last year, NEAT now has participation from 48 ed-tech start-ups, which can tie up with colleges and deliver customised courses. These companies are also expected to provide training support for college teachers, gearing them up for online teaching. Apart from this, they will be giving 25% of the courses free to the government for EWS categories. Until now, colleges have been driving their own collaborations. Delhi Technological University, for instance, has collaborated with Coursera, EdX and NPTEL for online courses for one semester.

The Centre's push will certainly help higher education, but such initiatives also need to be made for schemes like the Pradhan Mantri Kaushal Vikas Yojana to increase employability through skill development programmes. While the government has launched a third iteration of the scheme, a parliamentary panel report had pointed to the rather poor performance of the first two iterations. Of the over one crore students the PMKVY had targeted to train since 2016, the ministry was able to enrol only 69 lakh, of which 66 lakh got trained, and an even lower 50 lakh got certified. What's more, is that a meagre 15 lakh—less than a fourth of those trained—found employment. An association with online platforms and start-ups engaged in skill development can go a long way in ensuring better employability. For instance, in the healthcare sector, a start-up called Virohan has been collaborating with medical training institutes across the country to standardise the curriculum for the training of emergency medical, medical laboratory, radiology and operation theatre technicians. The company has also tied up with hospitals and claims a placement rate of 85%. Unless the government drives more such private partnerships, the higher education and skilling space will not truly get modernised. In school teaching also, the government needs to collaborate with the likes of Byju's and Khan Academy to create curriculum that can better engage students.

Highway to HELL

Cost of road accidents high for low-income households, govt must ease compensation and hospitalisation norms

THE FACT THAT India accounts for merely 1% of the total vehicles on the planet, but 6% of the global road accidents and 11% of related deaths—per a 2018 study by the road transport & highways ministry, underscores the crushing burden of traffic hazard the country already shoulders. Now, a study by the World Bank and Save Life Foundation makes clear that the problem is more acute for low-income households (LIHs) in the country. It assesses the cost of accidents on LIHs and higher income households (HIHs) across four states and finds that persons from LIHs were four times more likely to die in the post-accident scenario than persons from HIHs. Also, while HIHs lost 54% of their income after an accident, LIHs lost 75%; the financial consequences for the latter are exacerbated by the higher out-of-pocket healthcare expenditure they incur. Also, while 24% of HIH respondents received compensation, averaging ₹1,62,562, from insurance companies, only 14% of poorer respondents received this, averaging ₹89,215.

Though not a pan-India study, it does outline the areas that need improvement to reduce suffering. One, the concept of liability needs to be fixed, and cases need to be cleared faster so that people do not spend years litigating for claims. More important, the government needs to allow no-claims treatment in case of road accidents. While some states have this scheme, there is no central government framework to implement this across geographies. The issue of compensation also needs to be resolved. To this end, the report recommends "the interim compensation envisaged under Section 164A of the Motor Vehicles (Amendment) Act, 2019 should be implemented to ensure mechanism for quick compensation as direct credit in Aadhaar linked bank accounts of the family member."



FISHING FOR SUPPORT

Congress leader Rahul Gandhi

I think to myself, if farmers of the land have a ministry in Delhi then why can't farmers of the sea have a ministry in Delhi? ... an important thing we have to do for fishermen is we have to give them a ministry

ENERGY FUTURE

IT IS CRITICAL FOR INDIA TO TAKE STEPS TO HARNESS THE HYPE OF HYDROGEN. FOR FAR TOO LONG, WE HAVE KEPT FOCUSING ON SUNSET AREAS OF GROWTH

Hydrogen is the next frontier

ADREAM OF a hydrogen economy is neither new nor novel. The hydrogen industry and the energy industry brushed shoulders at multiple points throughout their history. The first demonstrations of water electrolysis to produce carbon-free hydrogen fuel and fuel cells to convert hydrogen to electricity were engineered in the 1800s. Hydrogen was used to fuel the first internal combustion engines. Hydrogen as a rocket fuel took us to the Moon in the 1960s. Despite the early promise, the discovery of cheap oil meant that the hydrogen-based energy economy has largely eluded us—until now.

Unable to make its mark in the energy industry, hydrogen instead has held its own becoming a valuable chemical in itself.

Supplying hydrogen as an industrial feedstock is a major industry now. Hydrogen, used in ammonia fertiliser production, has helped feed a growing global population, which tripled since the 1950s. Hydrogen is also added to fats and oils, and when combined with liquid oxygen, makes an excellent rocket fuel.

It is critical to understand the different kinds of hydrogen. Grey Hydrogen is hydrogen produced using fossil fuels such as natural gas. Unfortunately, this accounts for roughly 95% of the hydrogen produced in the world today. Next best version is "blue" hydrogen, where carbon emitted during hydrogen production is captured. The carbon-free version is "green" hydrogen, which is produced via renewable energy sources.

Green Hydrogen is currently enjoying unprecedented political and corporate interest, at least 24 countries have now drafted policies or are setting up strategies for the hydrogen economy. An innocent observer might be puzzled by the sudden global movement towards hydrogen and might ask why hydrogen? And more importantly, why now?

Why Hydrogen?

Hydrogen is versatile. Hydrogen can be used as a chemical feedstock, fuel, or energy carrier and storage, and has many possible applications across industries, heavy-duty transport, power, and buildings sectors. Multi-sectoral applications provide a conducive environment towards an exponential rise in demand and subsequent benefits of scale.

Why now?

AMITABH KANT & KOWTHAM RAJ VS

Kant is CEO & Raj VS is a young professional (energy sector), Niti Aayog. Views are personal



Hydrogen is abundant. The first element of the periodic table is also the simplest and most abundant element in the universe. It is estimated that 90% of the visible universe is composed of hydrogen.

Hydrogen is familiar. Humans were producing and using hydrogen for years before it was recognised as a distinct element by Henry Cavendish in 1766.

Hence, humans have gathered enough experience in handling large quantities of hydrogen, owing to its existing mass-scale applications.

Hydrogen is uniquely clean. The USP of hydrogen is that it can help to decarbonise industrial processes and economic sectors, where reducing carbon emissions is both urgent and hard to achieve. Fertilisers, oil-refining, heavy industry like steel and heavy-duty transport are some examples of hard sectors that likely will need hydrogen to decarbonise.

Green Hydrogen is local. Not many realise that electricity accounts for less than one-fifth of the energy economy. The rest of our energy needs are fulfilled by solid and liquid fuels—on which we have more than 80% import dependency. Green hydrogen has the potential to replace these imported fuels. In addition, many imported key chemicals like methanol and ammonia can be locally produced utilising green hydrogen, supporting the movement towards *atmanirbhar Bharat*.

In addition, hydrogen does not compete with other technologies like batteries which predominantly serve low-intensity applications like light-duty mobility, electronics, and short-duration power backup.

Why now?

It is important to understand why the

proponents of the hydrogen economy are confident that this hydrogen wave will last. First, utilising dirty hydrogen for powering the economy is not an attractive proposition. But, green power to produce green hydrogen was too expensive during the previous attempts in setting up the hydrogen economy. With India's success in reducing the solar prices to as low as ₹1.99/KWh (2.7 cents), green hydrogen can become competitive in the medium term.

In addition, India's ambitious target of 450 GW renewable energy will face challenges brought by a global pandemic and issues in the discom sector—discoms are experiencing price pressure to reduce their costs.

In addition, such high capacity addition of renewable power might lead to grid stability (duck curve) issues leading to wastage and curtailment. Green Hydrogen can enhance the contribution of RE power, and 100s of GW of RE power will be needed to power even limited scale-up of the green hydrogen economy.

Second, unlike the 1970s, the world has learned to channelise funding and rapidly industrialise new-age cutting-edge clean-tech components in the last two decades. Battery and solar panel prices have tumbled on the back of continuous innovation, investors' appetite, and aggressive scales. A similar learning curve is expected for electrolyzers and fuel cells, which might form the building blocks of the hydrogen economy.

Third, the urgency for global-scale coordinated climate action has never been higher. With countries setting up net neutrality goals and the impending threat of carbon taxes on almost all valuable exports—corporations that fail to decarbonise their industrial activities might be carbon locked out of the market. India, which is one of the largest

steel and chemicals producers, has to think about reducing its carbon intensity in these high-value sectors from the perspective of attractive export regions, which are increasingly demanding green products. This makes green hydrogen a crucial commodity.

The FY22 Union Budget announced the government's intention to launch a hydrogen mission, which is as futuristic as it is historic. Following are the five essential actions to ensure the launch of hydrogen economy in India

■ To become a global hub for green hydrogen, India should identify high-demand sectors like green ammonia, oil-refining, and heavy-duty transport where initial demand can be catalysed via public incentives.

■ Energy accounts for 70% of the green hydrogen production costs. India should strive to reduce renewable power tariffs for hydrogen production. The US dollar-denominated procurement of green hydrogen or green ammonia might help reduce capital costs. The duties and other actions that might negatively impact RE tariffs should be rationalised to keep the tariffs as low as possible.

■ India should pioneer voluntary purchase mechanisms for green hydrogen embedded products such as green steel or green fertilisers similar to RE100 initiatives, where corporates like Infosys or Google pledged to run completely on green energy.

■ India should strive to incentivise the giga-scale production of green hydrogen components, like electrolyzers, to take advantage of the global demand-supply gap and reduce the local green hydrogen prices.

■ India should identify hydrogen production clusters closer to the renewable parks to utilise near-zero cost excess peak power which can be diverted to hydrogen plants.

Hence, it is critical for India to take steps to harness the hype of hydrogen. For far too long, we have kept focussing on sunset areas of growth, whereas other nations seized opportunities in sunrise areas of growth and forged ahead. India's success in becoming one of the top-5 renewable countries was a remarkable change in direction. It is time for India to step up and seize today's opportunities via the Hydrogen mission for a sustainable and successful tomorrow.

Making the resolution process better

Noting the surprisingly low number of the IBC Section 19 applications, the section should be amended to provide for pinching penalties to corporate debtor for not cooperating with the resolution professional

NEETI SHIKHA & URVASHI SHAHI

Authors work for the Centre for Insolvency & Bankruptcy, Indian Institute of Corporate Affairs. Views are Personal

TIMELY RESOLUTION PROVING elusive has become the biggest bottleneck in the corporate insolvency resolution process. Indeed, there is an inordinate delay from the adjudicating authority. But there are several other stages where the court's role is limited but are beset by constant delays. In our recent research of 25% of the companies (305 companies) that completed CIRP before March 2020, we found that availability of information and quality of information is one of the biggest challenges in attaining quick resolution.

Globally, experts have argued that imprecise and ambiguous financial reporting often marks insolvency environment. This may be due to internal conflicts and financial incentives to hide reasons for not performing well. However, given the business landscape, where most companies are promoter-driven, the challenge becomes more profound.

In our study, we found problems at two levels. First, the study indicates non-cooperation by corporate debtors is a major cause of concern in timely resolution of cases. This was also indicated in the survey findings conducted with 431 insolvency professionals—79% of them believed that there is general inhibition among corporate debtors in sharing information. To this end, it is worth noting that though the law provides a remedy to this problem in the form of Section 19 of IBC—filing for non-cooperation—it has not been adequately utilised. Only 3% of the resolution professionals filed the application under section 19(2) to

take help of authorities against non-cooperation by the corporate debtor.

This issue could be resolved by looking at other jurisdictions. Jurisdictions such as Singapore, the UK, Hong Kong, etc., severely penalise any form of non-cooperation on the part of the corporate debtor with the resolution professional. However, noting the surprisingly low number of Section 19 applications, an amendment in the language of Section 19 must be considered to explicitly provide that non-cooperation on the part of the corporate debtor with such professionals will attract a penalty.

There is a need to design an indigenous solution within the existing framework to ensure a company's management doesn't create roadblocks. Section 29A is just one such measure that the law has provided for keeping a check on scrupulous promoters. But, one needs to take a few steps back and address this when the cases are brought under CIRP. Taking cues from Hong Kong's law, policymakers should consider any form of non-cooperation by the corporate debtor with the insolvency professional liable for contempt of court. Changing the language of Section 19 of the Code will go a long way in facilitating the provision of financial information by the corporate debtor to the IPRP.

Besides, it was found that companies, in general, lack a proper documentation model—83% of insolvency professionals opined that companies lacked this for both statutory register and non-statutory register and the application under section 19(2) to

such lack of documentation leads to information asymmetry, impacting timely resolution and resulting in sub-optimal resolution. This issue needs to be tackled on two fronts: First, in the normal course of business, when a company is a going concern, all the annual filings need to be electronically kept and updated. While the law mandates that there should be monitoring of the compliances, the use of technology can make these processes simpler. Second, the information utility needs to be better utilised. Currently, there is only one such entity in India, owing to entry barriers that may be prohibiting others from entering the market. To create a sound and swift insolvency process, the law must allow interested players to enter.

The rules need to focus on creating the right incentives. In this regard, information utilities can provide vital infrastructural support. Also, companies could be encouraged to remain resolvable at all times. They could have a shelf prospectus kind of information memorandum updated on a quarterly basis.

Insolvency regimes that do not provide sufficient cover for the incumbent management in control increase the private incentives of management to hide the true financial state and gamble on resurrection. This becomes a great challenge as management of the corporate debtor is displaced with an outsider, creating greater incentive for insufficient information disclosure. Hence, there is an imminent need to address this issue to ensure the success of IBC.

LETTERS TO THE EDITOR

Anger spilling over rising fuel prices

Apropos 'Modi blames previous govt for not reducing import dependence' (FE, February 18), it goes without saying that with the centre blatantly refusing to reduce the prevailing Central Excise Duty, thereby making any 'dent' in its own revenue kitty and the state govt also unwilling to offer any cut in their local VAT, the end-users are virtually left with the no choices except to 'pay' their constantly hiked prices under their nose. It's a different matter that Meghalaya CM is learnt to have announced a cut of around ₹7 per litre therein, which obviously sounds highly unbelievable in this era of skyrocketing fuel prices. Interestingly, while the PM has reportedly over-emphasised on bringing the 'natural gas' under the ambit of the GST regime to save it from the cascading effects of taxes but strangely, he did not bother to say anything about doing the same in case of petrol and diesel too. It may also be recalled that the petroleum minister too had earlier so proudly promised on those very lines. But sadly, the general masses continue to keep their fingers crossed on this count as much-promised 'Achhe Din' still allude them. Notably, the current retail price structure of petrol and diesel comprises of more than 60% of tax component in case of petrol and 56% in case of diesel. However, our petroleum minister has been, squarely, yet conveniently, blaming the international fuel prices for the extant hike in the auto fuel prices. — Vinayak G, Bengaluru

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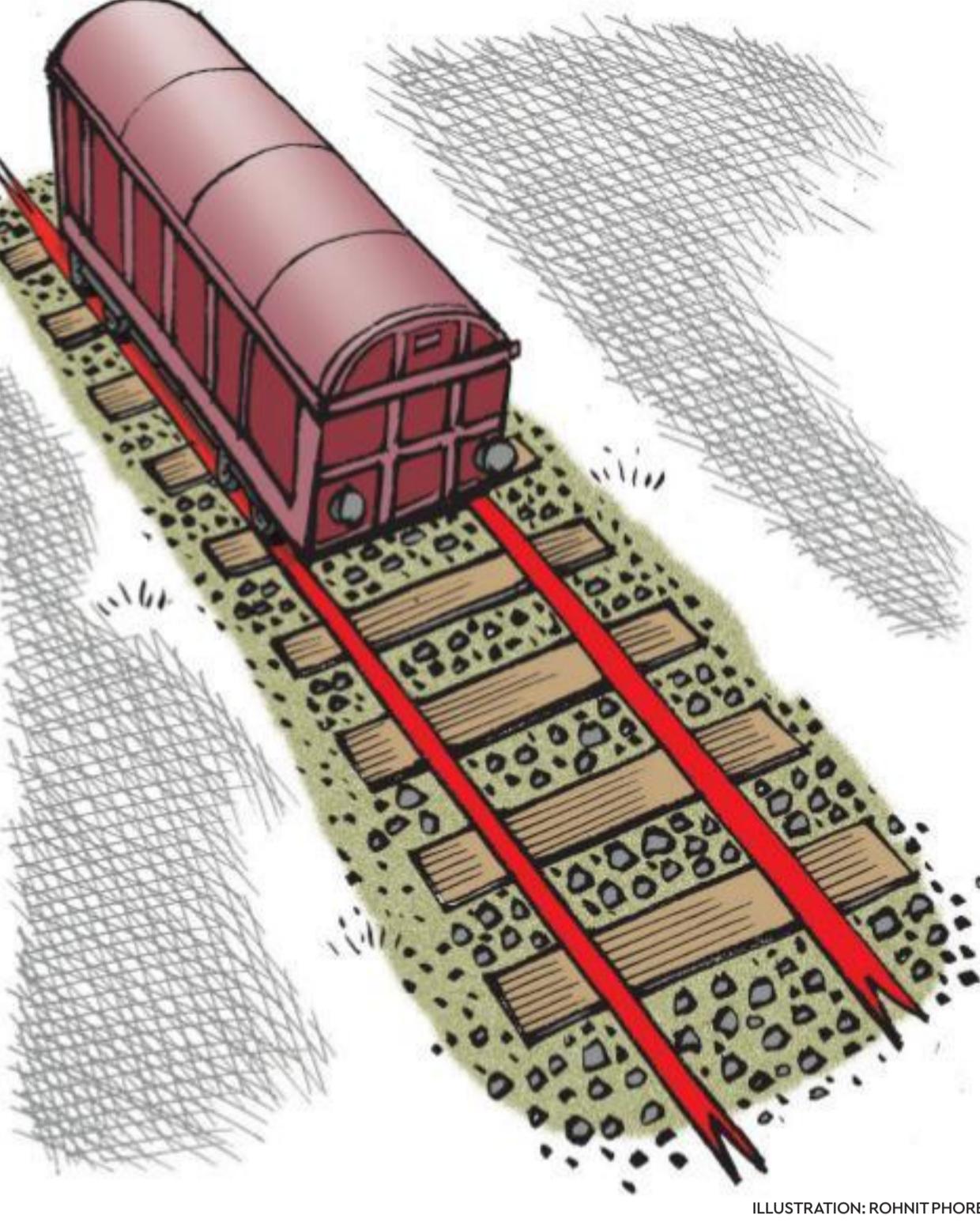


ILLUSTRATION: ROHIT PHORE

RAGHU DAYAL

Senior fellow, Asian Institute of Transport Development, Delhi Views are personal

Railways on the wrong track

While the post-coronavirus normal calls for maximising resource utilisation and accelerating asset velocity, the Railways has, of late, operated in the reverse gear; the productivity/efficiency indices of its high-tech, high-value assets have been ominously declining amidst stagnant traffic throughput, engendering fears of pricey assets becoming chronic under-performing assets



The Indian Railways must shed the ambivalence inherent in its widely—and mistakenly—perceived role of a departmental undertaking with a public-service obligation

THE INDIAN RAILWAYS (IR) seems impervious to Micawber's celebrated aphorism, "Annual income twenty pounds, annual expenditure nineteen nineteen and six, result happiness. Annual income twenty pounds, annual expenditure twenty pounds ought and six, result misery". As IR continues to live far beyond its means, it inexorably veers towards eventual misery. Caught in a low incremental-growth trap, it continues to ignore ominous portents of ending up on the path that the beleaguered Air India went down. Once a real Maharaja airline, the national airline now suffers the ignominy of being a failed entity.

Looking at IR's 0.29% rate of return on capital in 2019-20, how else can one think of its future! Ere the Covid-19 onslaught, say, during six years (2014-15 to 2019-20), its freight lifting recorded a dismal 1.65% CAGR (1,095 million tonnes, or mt, in 2014-15 and 1,208 mt in 2019-20), and its net tonne-kilometre registering a growth of just 0.63% (682 billion tonne-kilometre, or btkm, in 2014-15 and 708 btkm in 2019-20). Passenger business fared even worse, clocking a negative 1.28% CAGR in number of rail travellers (8,224 million in 2014-15 versus 8,086 million in 2019-20) and a negative 2.45% in passenger-km (1,147 billion in 2014-15 versus 1,050 billion in 2019-20).

What is really worrisome is the Railways' working expenses galloping unbridled, at more than twice the pace of its revenue receipts: The former rising at 2.92% in these six years (from ₹144,179 crore in 2014-15 to ₹171,31 crore in 2019-20) and the latter at a 1.37% CAGR (from ₹161,017 crore in 2014-15 to ₹174,695 crore in 2019-20). Mind you, the contrived working spend in FY20 includes substantially truncated appropriation for pensions (only ₹20,708 crore against the required ₹48,350 crore) and DRF (a meagre ₹400 crore).

Even prior to the pandemic crisis, IR's finances were in dire straits. What now looks to be a familiar pattern, and as CAG outlined, IR resorts to considerable window-dressing to register a somewhat less frightening operating ratio (OR). The budget documents reveal that, with required appropriation to Pension Fund, the OR would be 114.19% in 2019-20 and 131.49% in 2020-21 RE. Railways has been bailed out with a special loan of ₹79,398 crore from General Revenues, as Budget papers explain, for Covid-related resource gap in the current year (FY21), when its revenue from freight is expected to yield ₹124,184 crore against budgeted amount of ₹147,000 crore, and passengers only ₹15,000 crore versus the BE of ₹61,000 crore.

Any enterprise like IR would certainly need adequate investment. Over the last few years, investments have come aplenty. IR's total capital expendi-

ture was ₹148,065 crore in 2019-20, rising to ₹161,692 crore (RE) in 2020-21, further to (highest-ever) ₹215,058 crore (FY22 B.E.) Investment funds carry high cost owing to increasingly higher capex share through extra-budgetary resources/market borrowings. The Railways' own funds have, for the last few years, aggregated at below 3% of the total capex.

While a mandatory ingredient of the post-coronavirus normal will be maximising resource utilisation and accelerating asset velocity, IR has, of late, operated in reverse gear; the productivity/efficiency indices of its high-tech, high-value assets have been ominously declining amidst stagnant traffic throughput, engendering fears of pricey assets becoming chronic UPAs (under-performing assets) as the accompanying graphic shows.

In medicine, it is standard practice to determine the cause of a malady before prescribing a cure. IR's ills are as multifarious as they are well-known: bureaucratic, obese structure with a misconceived perception of public-service-obligation, warped investment priorities, 'empire-building' by departments, capacity crunch on arterial routes, strained terminals, irrational fare & freight structures. Notwithstanding due diagnoses of IR's ailments, it has steadily spurned suggested remedies.

IR has continued to lose share in the nation's freight and passenger market. Its capacity crunch has been endemic; enhanced capacity alone would not be able to protect or enhance its share in nation's transport market. As the country's growing transport market changes in character, the key demands would be an integrated multi-modal 'whole journey' service. Its passenger business strategy needs to aggressively target intercity travel segment as its core business currently served by some 4,000 trains daily, addressing the acute shortage in supply of such services, substantially upgrading and accelerating them with modern pre-board and on-board services. Simultaneously, it must stoutly move out of non-suburban 'Ordinary Second Class' segment; around 3,700 daily trains, now with average lead of less than 70 km, are the worst offenders on loss making and devouring scarce capacity.

Hailing the National Rail Plan as a formula to create a 'future ready' railway system by 2030, the finance minister emphasised the objective of "bringing down the logistic costs for our industry". Effective measures need to be taken to contain costs, including the staff costs. IR's budgeted wage bill for FY22, at ₹93,676 crore, and a further ₹54,000 crore for pensions, account for unsustainable 70.8% of working expenses. Contractual payments, at ₹8,528 crore, represent another 4.1% of working expenses. Instead of drastically pruning headcount, IR has been splashing its "biggest recruitment drives" around. How does it expect any purposeful planning and policy framework with as many as 150 joint-secretary-and-above level incumbents crowding Rail Bhawan?

A system of the magnitude of the IR can't afford to be inflexible and fail to adapt to the changing environment. Not merely an important infrastructural behemoth, it is the nation's life-line. With an enormous talent resource in its ranks, IR can surely embark upon some ingenuous solutions. A rigid bureaucratic structure is antithetical to business ethos. IR must shed the ambivalence inherent in its widely—and mistakenly—perceived role of a departmental undertaking with public service obligation. There are ministries and programmes to look after social obligations for which they have their own budgets.

ESG compliance needs clear rules

JIGNESH THAKKAR

 Global Compliance Solution Leader, EY
Views are personal

For sustainability reporting to be a more meaningful tool for growth, regulators must associate financial materiality to the relevant E, S, and G factors

ENVIRONMENTAL, SOCIAL AND governance (ESG) factors have gained global relevance as key indicators for long-term value creation. ESG reporting requires organisations to demonstrate integration of sustainable development practices in their operations. The environmental criteria are factors related to climate change. The social criteria include labour relations, diversity and contribution to communities. Governance includes internal practices, controls, and stakeholder engagement. Collectively ESG works to unlock a company's resilience and portray a positive view of the company's performance to investors. A July 2020 survey by EY finds that 91% of institutional investors review non-financial disclosures of companies for investment decisions. An NSE analysis of ESG risks in 2020 revealed better policy disclosures and governance by companies than environment and social factors. Strong policy disclosure comes from regulatory push, but doesn't translate into a letter and spirit adoption of ESG principles by India Inc.

In 2012, SEBI mandated the top 100 listed companies to file Business Responsibility Reports (BRR). This followed the 'National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business' (NVEGs). BRR included specific disclosures and steps taken to implement ESG principles, and was extended to the top 1,000 companies in 2019-20. Stewardship Codes issued by market, insurance and pension regulators asked institutional investors for clear policies on intervention in their investee companies, including ESG risk assessment. A SEBI paper of August 2020 proposed a voluntary format for Business Responsibility and Sustainability Reporting (BRSR) for the 1,000 largest entities by market capitalisation. BRSR is likely to be mandatory next fiscal.

A 2020 OECD study on global ESG practices noted enhancement in data availability and analysis but said further strengthening of ESG practices was needed. Currently, ESG scores depend only on non-standard, limited data making this difficult to analyse. ESG scores across geographies need to be consistent, comparable and of the same quality. Some elements of this study, like common core metrics for E, S, and G being consistent across industries and size as well as sector specific metric, were echoed by industry leaders in a January 15, 2021 conference held at SEBI.

In a 2020 survey conducted by EY, 46% of investors found a challenging disconnect between ESG reporting and financial information. For sustainability reporting to transition from a burdensome compliance obligation to a more meaningful tool for growth, it is important for regulators to bridge the gap and associate financial materiality to the relevant E, S, and G factors.

Other Indian studies indicate companies make disclosures with their own interpretation of data points with focus on quantitative data. BRSR reporting seeks to address these gaps with key qualitative indicators such as stakeholder identification process, communication channel, consumer complaints redressal, steps to mitigate adverse environmental and societal impact, etc.

Worldwide, ESG disclosures are being consolidated through a variety of channels. There is also the need to explain the methodology for data collection, disclose weightage given to various metrics and weighted pillar average to arrive at comparable ESG scores across the companies. While there is an attempt to standardise the metrics to some extent, there should be regulatory guidance and clarity on how to apply these metrics and bring about uniformity in data collection practices.

Formation of ESG implementation team with internal and external stakeholder engagement, investing in assessment tools based on global leading practices, and appropriate trainings for people on ground will help in establishing long term gains for the corporates through ESG reporting and scoring. ESG commitment has to echo in the top-down approach and regulators could even consider making this as part of directors' fiduciary duties. Through effective regulatory guidelines, sustainability reporting will not only be more meaningful, it will also shift the check in the box compliance approach to the desired long-term growth perspective for India Inc.

With inputs from Versha Goenka, director, business consulting, EY

Searching for equity in Budget FY22

After adjusting for cess and non-shareable excise, the states' share of the divisible pool has been effectively reduced to 30%. The 41% recommended by the 15th FC is now a delusion

AMAR PATNAIK

 Member of Parliament, Rajya Sabha, from Odisha, and a former CAG bureaucrat
Views are personal

states. Cess and surcharges, which were ₹23,000 crore in FY10, have increased tenfold, to ₹2.32 lakh crore in FY20–11.1% in 2010 to 15.6% in 2020. In addition, in Budget FY22, the cess and surcharges on 17 commodities will be roughly around ₹70,000 crore. Hence, total cess and surcharges are pegged at more than ₹3 lakh crore. This is equivalent to 45% of the aggregate shared taxes. Therefore, after re-adjustment of cess and non-shareable excise, the divisible pool has been effectively reduced to 30%. The 41% recommended by the 15th FC is now a delusion. The numbers in the Budget for FY22 confirm this. The Centre has pegged tax revenue at ₹22.17 lakh crore in the Budget. Based on that, it has pegged the

share of the states at ₹6.65 lakh crore. This puts the states' share at a little more than 29%. The vertical devolution, which aims at correcting imbalances between the Centre and the states, is grossly failing to address it over time. If we look at the latest data, the total devolution to the states, as a percentage of Gross Tax Revenue (GTR), has declined from 32.36% in FY21BE to 30.02% in FY22BE.

The 15th FC recommends devolution based on need and equity on the one hand, and efficiency & performance on the other. However, the data says that the top five states that suffer most from devolution are mainly the low-income states, such as Uttar Pradesh, Bihar, Madhya Pradesh, and West Bengal, in the range of ₹21,216 crore to ₹8,892 crore. These low-income states are socially backward and have a higher need-based expenditure requirement.



Going forward, the states will have no option but to bridge the revenue shortfall through higher borrowings, affecting states' financial management owing to higher debt servicing burden (interest payments). As per the February 9, 2021, auction, the spread between the 10-year SDL and 10-year government security was 100 bps, up from the previous auction's 72 bps (February 2, 2021) and 64 bps (January 25, 2021). The recent spike in yield of state governments' bonds is going to increase the interest burden.

The budget provides for an enhanced outlay of ₹1,18,101 crore for the ministry of road transport and highways, of which

Himachal Pradesh, Jharkhand, and Kerala are implementing them. The Union ministry of labour and employment, in FY22, has been allocated an amount that is 3% lower than the FY21RE. The reduction in funds to some of the schemes meant for giving wage employment is disconcerting. Major schemes that have seen a curtailment in their outlay include Bima Yojana for Unorganised Workers, Employees Pension Scheme, Pradhan Mantri Shram Yogi Maandhan, Pradhan Mantri Karam Yogi Maandhan, Pradhan Mantri Rojgar Protasakhi Yojna, and National Career Services.

Agriculture and Textiles: In India, more than 65% of the population is employed in agriculture and allied activities; textiles in the next highest employer. But the overall outlay for agriculture has been reduced by 8% and capex in textiles by a massive 20%. The allocation for PM-KISAN has also been reduced by ₹10,000 crore, to ₹65,000 crore from FY21BE. This is going to affect states, too, and can push millions of people into poverty. Moreover, the allocation is dismal for the two schemes that ensure the implementation of the MSP—the Market Intervention Scheme (50% decrease from FY20) and PM-Aannadata Aay Sanrakshan Yojana (73% decrease from FY20)—as also almost all the handloom and khadi schemes and programmes. All this can negatively affect the farmers' and weavers' incomes, leading to their further impoverishment compared to the pre-Covid period.

To conclude, the distortion of the fiscal federal structure, sidelining of agriculture and textile sector and neglecting unemployment issue make Budget FY22 potentially highly inequitable.

International

FRIDAY, FEBRUARY 19, 2021



FACEBOOK'S 'BLOCKING' STEPS
Scott Morrison, Prime Minister, Australia
These actions will only confirm the concerns that an increasing number of countries are expressing about the behaviour of Big Tech companies who think they are bigger than governments and that the rules should not apply to them...

Quick View

Nestle FY growth outshines peers thanks to pet food,

NESTLE WANTS TO keep growing organic sales towards a mid-single-digit rate this year, the food giant said on Thursday, after strong demand for pet food and health products in the US helped its growth outshine peers last year.

Bosch, Microsoft to jointly make vehicle software site

BOSCH WILL WORK with Microsoft on a software platform for vehicles, it said on Thursday, as it strives to get a foot in the door to the fast-growing market for electromobility and automated driving technologies. By using cloud technology, the software platform will ensure that vehicles' control units can get software throughout their life time, the auto supplier said.

Seiko Hashimoto takes over as Tokyo Olympic president

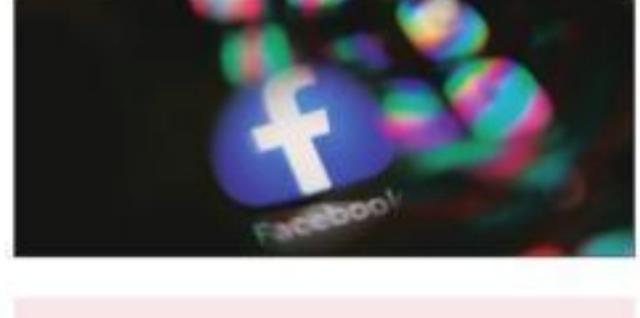
SEIKO HASHIMOTO WAS named president of the Tokyo Olympic organising committee after a meeting of its executive board, which is 80% male. She replaces Yoshiro Mori, a Japanese ex-PM who was forced to resign last week.

'UNFRIENDING' AUSTRALIA

FB blocks news in Oz in warning for world

News pages go dark in test for global publishing

BYRON KAYE
Sydney, February 18



FACEBOOK FACED AN angry backlash on Thursday after blocking news feeds in Australia in a surprise escalation of a dispute with the government, which could be a test case for the future of online publishing worldwide.

The move was denounced by media groups, politicians and human rights groups in Australia and beyond, as it became clear that official health pages and emergency warnings had been scrubbed along with news sites, just three days before the launch of a nationwide Covid-19 vaccination programme.

"Facebook's actions to unfriend Australia today (Thursday), cutting off essential information services on health and emergency services, were as arrogant as they were disappointing," Prime Minister Scott Morrison wrote on his own Facebook page.

"These actions will only confirm the concerns that an increasing number of countries are expressing about the behaviour of Big Tech companies who think they are bigger than governments and that the rules should not apply to them."

The dispute centres on a planned Australian law, which would require Facebook and Google to reach commercial deals to

Shares slip

SHARES OF FACEBOOK were down around 1% on Thursday, in line with moves in other major tech shares as Wall Street largely shrugged off outrage around the company's decision to block all news content in Australia.

The move was in response to a planned Australian law that would require internet companies like Facebook and Google to reach commercial deals with news outlets whose links drive traffic to their platforms, or be subjected to forced arbitration to agree a price.

Facebook has underlined to investors in recent years that it faces risks from moderation, copyright and commercial claims around the content users publish on the social network and investors have proven largely immune to a number of storms around the issue.

The company's shares, up 33% last year even as the platform was widely criticised for its handling of hate speech.—REUTERS

pay news outlets whose links drive traffic to their platforms, or agree a price through arbitration.

Although Australia is a small market, the law is being closely watched around the world by regulators, and could be a test case for a bigger global push to force internet giants to share more of their revenue with content providers.

News publishers outside Australia leapt on Facebook's tactics as evidence that the company, which also owns Instagram and WhatsApp, cannot be trusted as the gatekeeper for their industry.

Banning news during a global pandemic was "a classic example of a monopoly power being the schoolyard bully, trying to protect its dominant position with scant regard for the citizens and customers it supposedly serves," said Henry Faure Walker, chairman of Britain's News Media Association industry group.

Facebook said it had blocked a wide swathe of pages because the draft law did not provide clearly define news content. It said its commitment to combat misinformation had not changed, and it would restore pages that had been taken down by mistake.

"The actions we're taking are focused on restricting publishers and people in Australia from sharing or viewing Australian and international news content," a company spokesman said. "As the law does not provide clear guidance on the definition of news content, we have taken a broad definition in order to respect the law

as drafted."

Publishers say platforms such as Google and Facebook have hoarded the vast bulk of revenue as media shift online, even as print and broadcast advertising shrivels, forcing newspapers, magazines and TV and radio stations to shut newsrooms.

The move in Australia represents a split between Facebook and Google, which had joined together for years to campaign against such laws. Both had threatened to cancel services in Australia, but Google instead sealed pre-emptive deals with several media outlets in recent days.

Rupert Murdoch's News Corp was the latest to announce a deal in which it will receive "significant payments" from Google in return for providing content for the search engine's News Showcase account.

The Facebook pages of state-funded

Australian Broadcasting Corporation went blank, along with those of Australia's two big metro newspaper chains, Nine Entertainment Co and News Corporation International outlets such as the *New York Times*, the BBC and Reuters also became invisible.

Also affected were scores of charity accounts, and major state government accounts, including those providing advice on the coronavirus pandemic and bushfire threats at the height of the summer season, though some of these were later restored. Even Facebook's own page was briefly taken down.

—REUTERS

Site to label climate change posts like Covid, vote content

FACEBOOK WILL BEGIN labelling some user posts that mention climate change in the same way it has annotated posts discussing elections and Covid-19, a sign the social network is taking climate-related misinformation more seriously.

The labels will direct users to Facebook's Climate Science Information Center — an existing hub that includes related news articles, climate change data and recommendations for pages to follow. The new labels will be added to some posts about climate change, regardless of their accuracy, a strategy Facebook has used with other widely discussed topics as a way to fight falsehoods.

CE Mark Zuckerberg has argued that the best way to keep misinformation from spreading on its networks is not just to remove misleading posts, but to offer people accurate information from authoritative sources. The labels are rolling out first to users in the UK, though the plan is to bring them to more countries soon, according to a Facebook post.

Facebook has been used to spread climate misinformation in much the same way the service is used for sharing all kinds of misleading posts. False statements about climate change reviewed by its fact-checkers are flagged, but unlike Covid misinformation, climate posts are not typically removed. Facebook doesn't consider most climate misinformation to pose an imminent threat of harm, which is the bar for removing false info from the service.

—BLOOMBERG

News Corp, Google settle long pay fight with global news pact

GERRY SMITH & ELIZABETH ELKIN

February 18

VOICING RIGHTS

■ Led by executive chairman Rupert Murdoch and Thomson, News Corp. has been the loudest voice among publishers that want to be paid by Google and Facebook for the rights to host articles on search and social platforms

■ News Corp. shares touched an all-time high of \$24.22 at the open of New York trading but ended the session down 2.6% to \$23.18

search and social giants to pay publishers for the value their stories generate on the internet companies' digital platforms. Google has similarly threatened to shut its search engine in Australia if the proposal becomes law. Last week, Microsoft Corporation, which owns the rival Bing search engine, said the US should adopt its own version of the proposed Australian law.

News Corp. shares touched an all-time high of \$24.22 at the open of New York trading but ended the session down 2.6% to \$23.18. Led by executive chairman Rupert Murdoch and Thomson, News Corp. has been the loudest voice among publishers that want to be paid by Google and Facebook for the rights to host articles on search and social platforms. That push has become more urgent as Google and Facebook have taken a larger share of the digital advertising market, squeezing news outlets that depend on that revenue to support their journalism.

The agreement includes titles such as the *Wall Street Journal*, Barron's, *MarketWatch*

and the *New York Post*, as well as about 30 local and regional News Corp. newspapers in Australia. News Corp. launched a site called *Knewz.com* last year as an alternative to Google search, in hopes that it would become the new way readers sought out journalism. It was meant to help publishers get back some of the ad dollars lost to Google and Facebook. But some social media users mocked its name and complained about its popping yellow design.

Meanwhile, Google has started paying select media outlets, including those in the UK, Australia and Argentina, to display articles on its news app and has set aside \$1 billion to cover the programme's first three years. The payments are part of a new product called Google News Showcase, which will allow news outlets to package their stories — as well as video and audio — within Google News. Google has signed deals with more than 500 publications around the world, according to Don Harrison, Google's president of global partnerships.

—BLOOMBERG

MAPPING THE VIRUS

Cases exceed
109.9 million
Deaths pass
2.4 million
Recoveries
84,905,308

- Vaccine-makers to begin trials with pregnant women
- China criticises West's Covid data criticism
- Global Covid infections drop to slowest pace since October
- More than 186 million shots given worldwide
- Mayo Clinic AI study shows shots work well in real world
- Shot less effective against South African strain



of a study showing how it stimulates neutralising antibodies against the locally dominant coronavirus variant, according to the Africa Centre for Disease Control and Prevention.

The UK airline industry stepped up a campaign to persuade Prime Minister Boris Johnson that travel should be included in his plan to reopen the economy, calling for a clear road map to ease travel restrictions ahead of the crucial summer season.

Nasa rover streaks toward a landing on Mars

MARIA DUNNAP

Cape Canaveral, February 18

A NASA ROVER streaked toward a landing on Mars on Thursday in the riskiest step yet in an epic quest to bring back rocks that could answer whether life ever existed on the red planet.

Ground controllers at the space agency's Jet Propulsion Laboratory in Pasadena, California, settled in nervously for the descent of Perseverance to the surface of Mars, long a deathtrap for incoming spacecraft. It takes a nail-biting 11 1/2 minutes for a signal that would confirm success to reach Earth.

The landing of the six-wheeled vehicle would mark the third visit to Mars in just over a week. Two spacecraft from the UAE and China swung into orbit around the planet on successive days last week.

All three missions lifted off in July to take advantage of the close alignment of Earth and Mars, travelling some 300 million miles in nearly seven months.

Perseverance, the biggest, most advanced rover ever sent by Nasa, stood to become the ninth spacecraft to successfully land on Mars, every one of them from the US.

The car-size, plutonium-powered rover was aiming for Nasa's smallest and trickiest target yet: a 5-by-4-mile strip on an ancient river delta full of pits, cliffs and fields of rock.

Scientists believe that if life ever flourished on Mars, it would have happened 3 billion to 4 billion years ago, when water still



In this illustration made available by Nasa, the aeroshell containing the Perseverance rover guides itself toward the Martian surface as it descends through the atmosphere.

PHOTO: AP

Researchers urge delaying Pfizer vaccine's second dose as first highly effective

REUTERS

February 18

THE SECOND DOSE of Pfizer's Covid-19 vaccine could be delayed in order to cover all priority groups as the first one is highly protective, two Canada-based researchers said in a letter published in the *New England Journal of Medicine*.

The vaccine had an efficacy of 92.6% after the first dose, Danuta Skowronski and Gaston De Serres said, based on an analysis of the documents submitted by the drugmaker to the US Food and Drug Administration (FDA).

These findings were similar to the first-dose efficacy of 92.1% reported for Moderna's mRNA-1273 vaccine, according to the letter on Wednesday.

In its response, Pfizer said alternative dosing regimens of the vaccine had not been evaluated yet and that the decision resided with the health authorities



Pfizer said alternative dosing regimens of the vaccine had not been evaluated yet and that the decision resided with the health authorities

Some countries, grappling with low supplies, are looking at dosing patterns or volumes that differ from how the vaccines were tested in clinical trials.

There are differences over the merits of

such strategies, with some arguing the urgency of the pandemic requires flexibility, while others oppose abandoning data-driven approaches for the sake of expediency.

Skowronski and De Serres cautioned that there may be uncertainty about the duration of protection with a single dose, but said the administration of the second dose a month after the first provided "little added benefit in the short term".

Skowronski works at the British Columbia Centre for Disease Control, while De Serres is from the Institut National de Santé Publique du Québec

In Britain, authorities have said that data supported its decision to move to a 12-week dosing schedule for Pfizer's COVID vaccine. Both Pfizer and partner BioNTech have warned that they had no evidence to prove it.

Pfizer's vaccine is authorised to be taken 21 days apart.

Part of the increase in claims could be related to the temporary closure of automobile plants beginning last week due to a global semiconductor chip shortage. General Motors announced it would take down production entirely at its Fairfax plant in Kansas City during the week of February 8.

Ford Motor has reduced shifts at its Dearborn truck plant and Kansas City assembly plant.

—REUTERS

US reaches H-1B visa cap for 2021

THE US HAS received enough petitions needed to reach the Congressionally-managed 65,000 H-1B visa cap for the fiscal year 2021 and successful candidates for the most sought-after work visa among foreign professionals, including Indians, would be decided by a computerised draw of lots.

The H-1B visa is a non-immigrant visa that allows US companies to employ foreign workers in specialty occupations that require theoretical or technical expertise. The technology companies depend on it to hire tens of thousands of employees each year from countries like India and China.

US Citizenship and Immigration Services (USCIS) has said it has received a sufficient number of petitions needed to reach the congressionally mandated 65,000 H-1B visa regular cap and the 20,000 H-1B visa US advanced degree exemption, known as the master's cap, for FY21. Successful applicants would be decided by a computerised draw of lots. "We have completed sending non-selection notifications to registrants' online accounts," a media release said.

—PTI

Tesla cuts prices of base variants of Model 3, Model Y

TESLA HAS REDUCED the price of its cheaper variants of the Model 3 sedan and the Model Y sports utility vehicle (SUV), while raising prices for their performance variants, the electric-car maker's website showed.

The price of its Model 3 Standard Range Plus has been lowered to \$36,990 from \$37,990, while the Model Y Standard Range's price came down to \$39,990 from \$41,990, according to the website.

The carmaker has been making various models in its lineup more affordable at a time when legacy automakers are trying to make inroads in the electric vehicle market.

The standard range of the Model Y was launched in January, bringing its SUV's price closer to that of the Model 3 sedan, the electric-car maker's least expensive car.

The prices for the Performance variant of the Model 3 rose to \$55,990 from \$54,990, and Model Y to \$60,990 from \$59,990, the website showed.

—REUTERS

5 Indian-origin persons, Indian activist feature in TIME magazine's list

YOSHITA SINGH

New York, February 18

FIVE INDIAN-ORIGIN personalities, including Twitter's top lawyer Vijaya Gadde and UK's finance minister Rishi Sunak, and an Indian activist feature in TIME magazine's annual list of 100 "emerging leaders who are shaping the future."

"Everyone on this list is poised to make history. And in fact, many already have," Dan Macsai, the editorial director of the *TIME100*, said.

Other Indian-origin personalities on the list are Instacart founder and CEO Apoorva Mehta, doctor and executive director of non-profit Get Up PE Shikha Gupta and founder of non-profit Upserve Rohan Pavuluri.

Bhim Army chief Chandra Shekhar Aazad is also on the list. Sunak's profile in the *TIME* feature says that a little over a year ago, the 40-year-old was an "unknown junior

BrandWagon

FRIDAY, FEBRUARY 19, 2021

● NUMEROLOGY

Share of media spends in 2020:

■ Television - 41% ■ Digital - 28% ■ Print - 25%

— Dentsu report

● INTERVIEW: NINA LEKHI, MD and Chief Design Curator, Baggit

'Opportunity in mass markets is thrice that of in urban cities'

Baggit, which has been in the handbag business for three decades, has now set its sights on the mass market. **Nina Lekhi** talks to **Venkata Susmita Biswas** about introducing an affordable range of handbags to give "Chinese products a run for their money", foraying into the travel bags segment, and more.

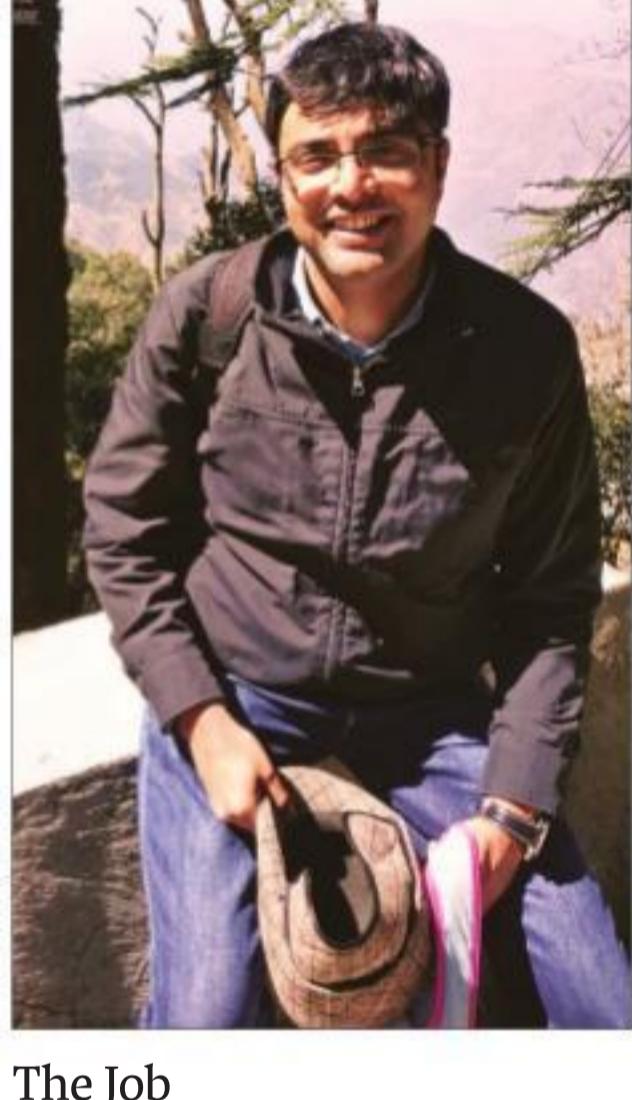
Baggit is currently offering a 60% discount on its website. What's the kind of recovery you're seeing in sales, after the slump last year?

While the financial losses are undeniable, we have been working on stimulating demand and improving sales month on month. One of the key changes during the year was that we shifted our focus from offline retail to online platforms to drive sales. At the end of January, our sales volume is 80% that of January 2020; and in value terms, it is at about 70%.

Our average selling price has dropped, as our average discount has increased by 7-8%. We have had to discount our products because we needed to give buyers, who are possibly buying their fourth or fifth bag, a reason for purchase. Since September, we have seen a steady revival. For instance, in August, we were at 30% of 2019 level. As we begin FY22, we expect to return to pre-Covid level.

● AFTER HOURS

SHREERANG GODBOLE
SVP & CHIEF SERVICE OFFICER,
OYO HOTELS & HOMES



The Job

MY ROLE GIVES me the unique opportunity to witness first-hand how technology can play a significant role in transforming customer experience in industries that were traditionally thought to be high-touch. To that, if we add the challenges posed by the pandemic, it has been a very transformational change.

The Weekdays

MY WEEKDAYS BEGIN with a cup of tea while catching up on the latest news. I follow that up with either a 20-minute run or a game of squash before starting off on my work schedule. I plan my week to ensure that I spend time on: connecting with key stakeholders and customers, planning priorities for my team, and taking stock of whether we are on the ball with respect to our execution.

I keep in touch with colleagues from other organisations; this provides me with a perspective for innovations in my own area of work. I also make it a point to speak to team members who are executing projects to keep my ear to the ground. I love to try out products from other technology-based industries to learn more.

The Weekend

I LOVE LISTENING to Indian classical music. I am also a voracious reader, and pick books from across genres. Of course, the highlight of my weekends are conversations with my four-year-old daughter who often presents unique insights about the world, leaving me fumbling for answers.

The Toys

THE GADGETS I can't do without? That would be a tie between my iPad and my mobile phone.

The Logos

I ADMIRE APPLE for its sheer beauty and excellence; Netflix, for changing the way we consume content; and Amul, for being at the intersection of social impact, contemporary messaging and quality products for the common man of India.

— As told to Sapna Nair



How much are online platforms contributing to your overall sales now? We now earn about one-third of our sales from e-commerce platforms. As offline retail picks up pace, our e-commerce sales will settle at 25-30% of overall sales. We are present in 400 multi-brand outlets, 64 exclusive brand outlets and 500 mom-and-pop stores. Offline retail will continue to be a strong sales channel for us.

How do you plan to grow the business, given that people are less inclined to purchase accessories in these times? Going forward, we do not want to discount the brand. We are reengineering our design and fabrication processes to bet on large volumes by reducing the average selling price. We are rediscovering 'Bharat' or middle-India, where the consumer has limited budgets and none of the current brands are catering to that demand. This is a market where a buyer may not be willing to spend ₹2,000 on a handbag, but are looking for durable products priced at about ₹700

We are rediscovering 'Bharat' or middle-India, where the consumer has limited budgets and none of the current brands are catering to that demand. This is a market where a buyer may not be willing to spend ₹2,000 on a handbag, but are looking for durable products priced at about ₹700

opportunity in the mass market is thrice that of in urban cities.

How do you propose to straddle the ₹700 to ₹3,000 price points?

We plan to introduce a new brand, tentatively by autumn-winter. Once we crack this mass market, we can give the imported Chinese products a run for their money. As this market may not be best served through online — since consumers may not have credit cards, internet access or other tools for online shopping — we plan to tie up with value format retail outlets, such as Spencer's

and Metro Cash & Carry, to distribute our products.

Baggit has always concentrated on handbags and wallets. Will you be foraying into other product categories? We may add travel bags, both the trolley kind and backpacks suitable for solo trips and hiking, to our mix. This is to cater to the growing demand from youngsters who travel for pleasure and adventure.

Your latest marketing campaign positions Baggit as a 'Made in India' label. How big a selling point do you think this is, considering Xiaomi, a Chinese brand, has remained unaffected despite the negative sentiment?

I believe the question is whether a consumer has the emotional attachment to buy an Indian product if all other parameters are the same. If a Chinese product is superior in features and price, naturally the consumer has fewer incentives to choose an Indian product. We want consumers to buy Baggit products because they are better than Chinese products, and produced locally; not just because they are made in India. Therefore, we are focussing on making durable products, and aiming at lowering the average selling price by increasing scale.

● BLOGGER'S PARK

Making a mark

Today, creating a brand logo is rather complicated



FROM THE EARLY days when cattle were branded as a means of identifying the owner, the logo has come a long way. Today, logos are considered extremely valuable financial assets that have the power to create tremendous value for businesses. However, the process of creating, maintaining, updating, protecting and even changing logos has become more complicated than ever before.

This is primarily due to the challenge of differentiation: having a logo that is different from not only your key competitors, but also the hundreds of other brands out there whose logos are easily accessible on the internet. Just as a new logo is launched, there is often a flurry of criticisms on how the logo is a copy of something else.

The other challenge is that of consumers being offended. Sometimes it happens at launch; sometimes it takes for one consumer to post on social media how they think the logo is offensive to some religion or consumer sentiment. And then we have the whole social media universe coming down strongly in support of the criticism. In rare cases (like the Myntra logo brouhaha), everyone agrees that the whistleblower was wrong.

Logos 101

As brand owners, how do you develop a logo that creates value for your business?

It should start with a clear understanding of what the brand stands for; otherwise, the logo will just be an aesthetic exercise, and not one that adds value to the business. This could be expressed and articulated through a purpose statement (why you exist), a tagline or even just a few words. For instance, Airbnb stands for "imagining a world where you can belong anywhere" and Pfizer is about "breakthroughs that change patients' lives". These few words or the core essence become the springboard for logo development.

The simplest logo is what we call a stylised wordmark. Coca Cola, Disney and Google are famous examples. Here, you need to select the typography that beautifully expresses your personality. The choice of colour of the wordmark adds an additional element to the storytelling and the impact of the logo.

Then there are wordmarks with a twist, as I call them: think IBM, FedEx, CNN, Subway, Dell and Casper. These logos are wordmarks, but there's a story or something clever to discover about them.



When developing a logo, the colour choices and symbol choices have to be deeply interrogated to ensure there will not be any cultural issues in the future

There are also wordmark and symbol pairs, which is what most brand owners seek. Nike and its swoosh, the Starbucks mermaid, the golden arches of McDonald's, the apple in Apple are some examples. The aspects to nail here are the storytelling, the fit between the symbol and the typography of the wordmark, and the overall balance of the logo depending on how the elements are placed.

Reading between the lines

The development of logos is usually a highly time-consuming, collaborative process between the brand owner and the designer. The designer will bring a broad range of solutions that express what the brand stands for. Today, the most important aspect is for the logo to be born digital. Logos must not only be digitally native, but should also have the power to create impact in other mediums.

Checks must be done on the internet and in trademark registers to ensure originality and protectability of the proposed solutions. The colour choices and symbol choices have to be deeply interrogated to ensure there will not be any cultural issues in the future. Some large companies commission research to ensure the logo expresses what the brand stands for in the best way possible to its consumers.

With the value of intangible assets as a proportion of enterprise value increasing every day, businesses should look to strengthen these assets starting with their logos.

The author is MD, Landor & Fitch

Personal Finance

● INSURANCE

Rural India needs insurance in sachet form

From being a push product, insurance is now a nudge product due to rising uncertainties in the time of Covid but affordability is a big issue

AP SINGH

IN THE YEAR 2000, foreign direct investment (FDI) was allowed in the insurance sector with a cap of 26% stake in joint venture with Indian partners. In 2015, then finance minister Arun Jaitley increased the FDI limit from 26% to 49% and the current finance minister Nirmala Sitharaman has further increased the FDI limit to 74%.

The insurance products penetration in the year 2001 was 2.71% and currently it is 3.71%, which is way below the global average of 7.31%. The prime reason stated to have been behind the decision to raise the FDI limit was to enhance insurance penetration in India which remains low even after increasing the FDI limit from 24% to 49% in the year 2015.

The untapped rural market

If we must grow the penetration of insurance, we must have simple products which create value since 70% of the population still lives in rural areas. There has been an enhancement in incomes and acquisition of assets that need protection amidst the rural population, creating opportunities for exploration and expansion.



Insurance is needed by these people the most. Insurance can prevent these people from getting entrapped in the vicious circle of poverty.

From push to nudge product

While the Covid-19 pandemic has wreaked havoc across sectors, it has proven to be a blessing in disguise for the life insurance sector in general and, particularly, health insurance. From being a push product, insurance has become a nudge product due to the uncertainties. People are more aware about insurance products, but affordability is an issue. The insurance industry must look at providing sachet insurance products to cover the needs of this strata of the population.

Increase in FDI limit brings opportunities for the insurance sector in terms of foreign capital infusion which is expected to be \$3.5-4.5 billion as the Indian insurance business requires huge capital and deep pockets. Additional infusion of capital into the business could enable growth of the industry, but this can't be considered as the wonder drug to improve the insurance penetration in India.

Especially for customers at the base of the economic pyramid, insurers must implement new business models and products to provide and administer the risk mitigation solutions at scale that meet their needs. This way the insurance sector can help close the protection gap as well.

Trust factor

An average Indian household holds 77% of its total assets in real estate, 7% in other durable goods, 11% in gold, and the residual 5% in financial assets (such as deposits and savings accounts, publicly traded shares, mutual funds, life insurance, and retirement accounts).

India is among the least insured countries and as of 2019, the density of non-life (which includes health) insurance in the country was a mere 19%, and the biggest reason for this is the lack of trust. Although digitalisation can be a way of cutting costs, replacing the human touch with technology can have detrimental effect, especially for long term life and annuity contracts.

Way forward

Increase in FDI limit brings opportunities for the insurance sector in terms of foreign capital infusion which is expected to be \$3.5-4.5 billion as the Indian insurance business requires huge capital and deep pockets. Additional infusion of capital into the business could enable growth of the industry, but this can't be considered as the wonder drug to improve the insurance penetration in India.

Especially for customers at the base of the economic pyramid, insurers must implement new business models and products to provide and administer the risk mitigation solutions at scale that meet their needs. This way the insurance sector can help close the protection gap as well.

The writer is director, Amity School of Insurance, Banking & Actuarial Science, Amity University

Determinants of EPS growth rate

The fundamental growth rate in EPS is the output obtained by multiplying the return on equity (ROE) with the retention rate. Retention rate is computed by subtracting dividend payout from one. For instance, let us assume a firm having dividend payout of 60% and ROE of 15% in its calendar year 2020. And the firm is expected to have the same DPR and ROE figures in its future. Then, the fundamental growth rate for SAIL is 6% which is computed as 15% (1-0.60). This firm can increase its growth rate in earnings for equity investors either by improving its ROE or by increasing its retention rate or by doing both.

Analysts estimate of growth rate

If SAIL is followed by analysts, then we can arrive at the average expected growth rate by the analysts. This is called analysts consensus growth rate in EPS for the firm. Growth rate is an important input in the processes of valuing a stock. Hence, investors need to know the meaning, variants, and the determinants of growth rate to maximise their returns.

The writer is an associate professor of finance, XLRI School of Management, Jamshedpur

Know the determinants of growth rate?

Growth rate is an important input in the processes of valuing a stock

● YOUR MONEY

N SIVASANKARAN

INVESTMENT ADVISORS OFTEN suggest investing in a particular company because its growth rate is sound. However, many investors are unsure about making inferences on growth rate.

Growth rate

Growth rate of a variable is computed by dividing current period number by the previous period number and subtracting 1 from the output. If it is multiplied by 100, then we get growth rate in percent. This is known as simple growth rate. Compounded growth rate is computed by sub-

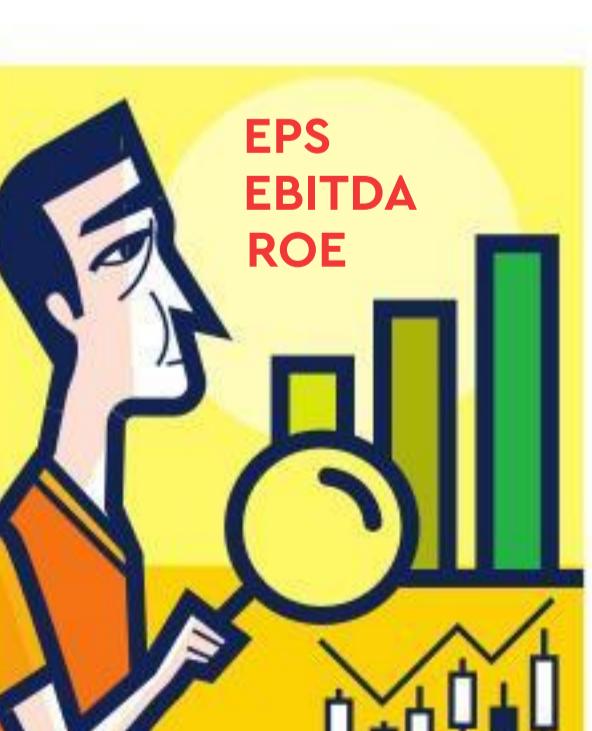
tracting 1 from the output obtained by (current period figure/figure for period of comparison) power of 1/n. Here "n" is the difference between the current period and the compared period. For instance, it is 5 if we compute the compounded growth rate in revenue for the calendar year 2020 in comparison to the calendar year 2015.

Variables for growth rate computation

Growth rate is computed on variables such as revenue, cost of goods sold, selling general and administration expenses (SGA), gross profit, Ebitda, operating income, profit before tax, net income, earnings per share, current assets, non-current assets, current liabilities, long-term liabilities, shareholders funds, operating cash flow, investing cash flow and financing cash flow, etc.

Growth rate for equity investors

Equity investors' fortune is affected by the growth rate in earnings per share (EPS)



of their firms. Hence, growth rate in operating income or Ebitda or any other variables are not directly used in the valuation of equity claims. Further, value of a stock is the present value of expected cash flows of the firm in its future. Hence, the growth rate one needs to look at is not the historical actual growth rate but the expected future growth rate. After all, investors are investing their hard-earned funds for future returns. We normally consider growth rate in basic EPS as the quantum of dilution differs on a periodic basis.

The author is MD, Landor & Fitch

Markets

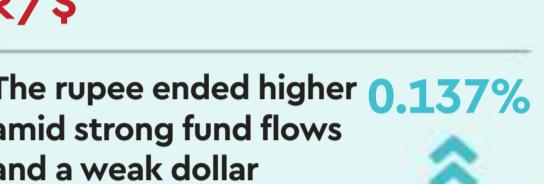
FRIDAY, FEBRUARY 19, 2021



IPO OVERSUBSCRIBED
Puneet Chawla, chairman & MD, RailTel
It is heartening to see the overwhelming response from investors across all categories.

Money Matters

G-SEC



MARKETS SPOOKED

RBI partially devolves govt bond auction once again

FE BUREAU
Mumbai, February 18

THE RESERVE BANK of India (RBI) on Thursday partially devolved the government bond auction upon primary dealers for the second time in as many weeks. The devolution of an auction generally signifies that the central bank is not willing to accept bids at yields higher than what it is comfortable with.

The total amount devolved was ₹21,594 crore, with ₹10,700 crore worth of the 5.15% GS 2025 bond and ₹10,894 crore of the 5.85% GS 2030 bond being allotted to primary dealers. The RBI sold ₹2,000 crore of the 3.96% GS 2022 at 4.33% and ₹7,000 crore of the New GS 2061 at 6.76%. In Friday's ₹26,000-crore auction, the RBI had decided to devolve ₹6,736 crore of the 6.22% government stock 2035.

The instances of devolution are yield signals the central bank is sending to the bond market about the levels at which it would like to conduct the government's borrowing programme. Among other measures, it has also announced a simultaneous pur-

AT A GLANCE

- The total amount devolved was ₹21,594 crore
- The instances of devolution are yield signals RBI is sending to the bond market about the levels at which it would like to conduct the govt's borrowing programme
- It has also announced a simultaneous purchase and sale of G-Secs worth ₹10,000 crore on February 25
- However, a market spooked by the size of the government's borrowing programme

chase and sale of government securities (g-secs) worth ₹10,000 crore on February 25.

However, a market spooked by the size of the government's borrowing programme and has been unwilling to see eye to eye with the RBI on price levels. On Thursday, the

yield on the benchmark 10-year government bond surged to 6.135% at the close of trade from 6.030% in the previous session.

Market participants say that dealers are still hoping for an open market operation (OMO) calendar for FY22. Hardening crude prices have made them wary of a spike in inflation at a time when the RBI has already started to drain surplus liquidity through the 14-day reverse repo auctions and the rollback of the cash reserve ratio (CRR) reduction.

Dhawal Dalal, CIO-fixed income, Edelweiss AMC, said that the rate cut cycle may be over for the time being and government bond yields could face upward pressure in 2021. "We believe that it will be tricky for bond market to navigate through the maze of heavy supply, hardening of key raw materials and RBI normalising liquidity without any negative impact on yields," he said, adding, "We expect benchmark 10-year government bond to trade in the range of 6% to 6.25% in the near-term due to higher supply on the long-end with the short-end remaining well anchored due to surplus liquidity and a steady reverse repo rate."

Piramal's bid for DHFL gets RBI green signal

ANKUR MISHRA
Mumbai, February 18

PIRAMAL CAPITAL AND Housing Finance (PCHFL) has received a nod from the Reserve Bank of India (RBI) to take over Dewan Housing Finance Corporation (DHFL). The regulator has cleared Piramal's bid for the stressed mortgage financier under its fit and proper framework, sources said. The administrator at DHFL will now move the National Company Law Tribunal (NCLT), Mumbai, to seek approval of PCHFL's resolution plan for DHFL. With a total consideration of ₹34,250 crore, PCHFL's resolution plan had received 94% votes by committee of creditors (CoC). Piramal's resolution plan will enable lenders to recover around 40% of their dues, out of the total admitted claims at ₹87,082 crore as per sources.

Piramal Enterprises in its December-quarter earnings said that total consideration of ₹34,250 crore for DHFL included ₹14,700-crore upfront cash and non-convertible debentures of ₹19,550 crore. In an interaction with analysts after earnings, the management disclosed that it expected DHFL transaction to close by mid-June this year.

Rajesh Laddha, ED and group chief financial officer at Piramal Enterprises, said, "If there are not any significant litigations, we expect the process to get over in 2-3 months' time, which will take us to April-May." He further said it would be around 30-45 days

Admitted claims		(₹ crore)
SBI	7,170	
Bank of India	4,125	
Canara Bank	2,151	
Union Bank	2,385	
NHB	2,436	
BoB	2,020	
Indian Bank	1,286	
Central Bank of India	1,078	
IDBI Bank	999	
PNB	1,222	
Total	36,265	
Debenture holders	45,443	
Public depositors	5,374	
Financial creditors (Total)	87,082	

Source: Banking Figures as on December 14, 2020

process after that to close the deal. So, I think it will be around May-end or mid-June for the merger to get completed."

As per resolution plan submitted to lenders, Piramal will delist the shares of DHFL and merge it with PCHFL.

Of the total admitted claims of ₹87,082 crore, SBI is the lead creditor to DHFL with ₹7,170-crore exposure. JP Morgan in its report on SBI said, "We estimate recovery from two large accounts (DHFL and Bhushan Steel) can net SBI an added ₹8,000 crore and sustain earnings momentum into Q4FY21 and provide additional buffer on provisions given these are written off accounts."

Rupee ends 9 paise higher at 72.65 on weak dollar, forex inflows

PRESS TRUST OF INDIA
Mumbai, February 18

THE RUPEE PARED its initial losses to settle higher by 9 paise at 72.65 against the US dollar on Thursday following consistent forex inflows and losses in the American currency in the global markets.

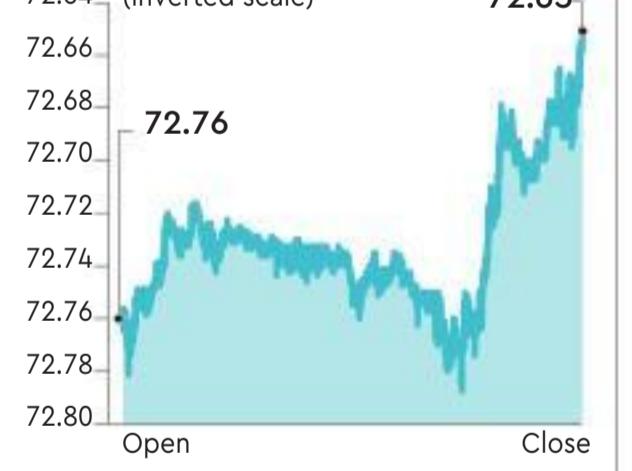
At the interbank foreign exchange market, the domestic unit opened lower at 72.76 tracking sell-off in domestic equities. The rupee touched a low of 72.78 and a high of 72.65 during the day. The domestic unit finally ended 9 paise higher at 72.65 against the US dollar. On Wednesday, the rupee had settled at 72.74 against the

American currency. Meanwhile, the dollar index, which gauges the greenback's strength against a basket of six currencies, fell 0.26% to 90.71.

"The rising yields are putting positive pressure on dollar index and in turn on USD-INR spot, but the uptrend will be limited as traders need more proof that the US economy is getting in better conditions," said Rahul Gupta, head of research-currency, Emkay Global Financial Services.

Gupta added that the optimism over additional stimulus will keep the spot below the psychological level of 73 zone. "However, RBI intervention will be eyed. We expect the trading range to be in between 72.40-73."

Intra-day, February 18 (Inverted scale)



INTERVIEW: JK SHIVAN, MD & CEO, Dhanlaxmi Bank

'Want to run bank professionally, create value for shareholders'



given that advances have shown a marginal decline?

Corporate advances are marginally lower while gold loans have increased by 48.64% year-on-year and now stand at 26.06% of the total loan book. The bank may focus on smaller-ticket loans with good collateral, and not push for bigger corporate loans under a consortium of banks where smaller banks don't have much say.

I have 40-45 days left in this fiscal and I am focusing on improving CASA, recover as much as possible, increase retail gold loans and do whatever corporate loans I can do.

What about slippages and provisions? What is the proforma GNPA and NNPA for Q3?

The proforma GNPA in absolute terms would be around ₹330-340 crore, out of which only ₹130 crore is corporate advances. The rest are small advances and I am not worried about it. As a prudent measure, I have made a provision of ₹37 crore. Our gross non-performing assets (NPA) as a percentage of gross advances for the quarter stood at 5.78% and the net NPA was at 1.11%. Proforma GNPA ratio would be 9% and proforma net NPA 2.1%.

How do you assess the third quarter results

Any plan to raise capital as the loan book is still small?

When we grow, we will have to think of capital. We will have to go to the board and decide how to raise capital. Maybe a rights issue or a follow-on public offer or something else. Sadly, the share market is not reflecting the intrinsic value of the bank. With good governance and steady growth, I think we will get good value.

What is the NIM for Q3, and what would be the ideal NIM?

During the third quarter, NIM reported is 2.9%, and ideally, we should have it above 3%. For the last 3-4 months, some of the money has been invested in treasury, and hopefully, we could see more advances and higher interest income in the coming quarter.

Have you any plans for branch expansion and hiring?

We had to close or merge many loss-making branches when the bank was under the Prompt Corrective Action framework. So, we can immediately open 30 branches. We are getting good traction from Andhra Pradesh and Tamil Nadu. The bank is currently short of 200 employees and we need to hire soon.

Markets slide on weak global cues, PSUs rise

Oil & gas stocks gained big after the prime minister hinted at bringing natural gas under the GST

FE BUREAU
Mumbai, February 18

EQUITIES ENDED IN the red for the third straight session on Thursday because of tepid global cues and concerns over stretched valuation. However, public sector stocks bucked the trend. The Sensex declined by 379.14 points (0.73%) to close at 51,324.69 while the Nifty fell 89.95 points (0.59%) to 15,118.95. The benchmark indices slipped 1.6% in the last three sessions.

Banking and finance stocks bore the brunt of heavy selling, with HDFC twins being the top drags on the Sensex for the second day. Bajaj Finance was the top laggard among the Sensex constituents, declining 2.43%, followed by Kotak Bank, M&M, Nestle India, HDFC, ICICI Bank. On the other hand, ONGC was the biggest gainer, rallying 8.32%.

All the top five gainers on the Nifty were public sector stocks. Major gainers were ONGC, GAIL, BPCL, IOC and NTPC with gains of 7.63%, 7.1%, 4.69%, 4.1% and 3.93%, respectively. Oil and gas stocks rose after Prime Minister Narendra Modi hinted at bringing natural gas under the GST. This sent stocks like Inraprastha Gas, GAIL and Gujarat Gas higher by 4.5%, 7.11% and 8.47%.

The Nifty PE index hit its 52-week high rallying by 4.36%. Besides oil and gas stocks, the rally in the PSU bank stocks continued on Thursday — the PSU Bank index closed 5.6% higher.

The Nifty Midcap 100 and Nifty Small-cap closed higher by 0.47% and 0.96%.

Experts believe that the key trends going forward this year would be the re-rating in the PSU stocks and midcaps outperforming large cap companies. Gaurav Dua, senior vice president - head capital market strategy, Sharekhan by BNP Paribas, said: "The prevailing scenario represents the two key trends of 2021 — the midcap index outperforming large-cap stocks and the re-rating of public sector companies. Investors



Sensex Intra-day, February 18



Nifty Intra-day, February 18



need to adjust their portfolios accordingly."

Heavy selling in private financials and auto stocks brought the markets down. Major losers on the Nifty were Bajaj Finance, M&M, Tata Motors, Kotak Mahindra Bank and HDFC Bank, down by 2.47%, 2.18%, 2.17%, 2%, and 1.97%.

Siddhartha Khemka, head – retail research, Motilal Oswal Financial Services, said: "Going ahead, the market may continue with its consolidation for some time till the concerns over rising inflation recedes. The market would track rising inflation, increasing Covid cases along with prospective US stimulus in the near term for further direction."

ANALYST CORNER

Happiest Minds Technologies: Initiate with 'buy'; TP ₹480

NOMURA

PRESENCE IN FAST-GROWING digital space plus partnerships with AWS/Azure and backed by credible management.

Action. Initiating with a Buy rating and TP of ₹480 (implies ~20% upside). We initiate coverage on HAPSTMN with a Buy rating and TP of ₹480, based on 32x FY23F EPS of ₹14.9. We expect HAPSTMN to record USD revenues CAGR of ~25% over FY21-24F, but build in EPS CAGR lagging at ~17% on EBIT margins falling to 18% by FY24F (vs 22% in FY21F) and the full impact of tax rate starting in FY22F. We expect HAPSTMN to trade at a premium as: 1) we think it will continue to grow at ~2x the pace of large-caps and ~1.5x of mid-caps, led by the presence in Digital; 2) we like the stickiness offered by PES and scalability offered by DBS/IMSS; and 3) we factor in its ability to sustain EBIT margins, similar to mid-caps (despite being 1/10th their size). While the recent run-up in the stock is likely to limit the upside in the near term (2.5x of the IPO price), we like HAPSTMN as we see it as a 'consistent compounding'. Our 32x target multiple is 20% higher than the target multiple for INFO/TCS and 10% higher than 1-year forward average trading multiple of mid-cap IT services.

Play on the fast-growing digital space; strengths in Cloud, SaaS and Security. Digital contributed 97% of FY20 revenues for HAPSTMN, similar to EPAM/GLOB and ahead of the 40-50% range for Indian IT service peers. As per Gartner, Digital is likely to record ~16% CAGR over the next five years as clients accelerate investments in core transformation to expand product offerings, enhance productivity and drive better customer experience.

Within Digital, HAPSTMN has strengths in Cloud, SaaS and Security, which together contribute 75% of revenues of FY20, led by its focus on partnerships with ISVs like Azure/AWS, Salesforce and McAfee. Everest rates HAPSTMN in the 'Major Contender' category in Security Services and in the 'Aspirants' category in IoT, Analytics and Product Engineering.

Well-diversified client metrics and vertical presence; we see ability to scale accounts. HAPSTMN's client and vertical concentration is similar to mid-cap IT service players like LTI/MTCL and has an active client base of 157

Bond yields keep breaching 6%

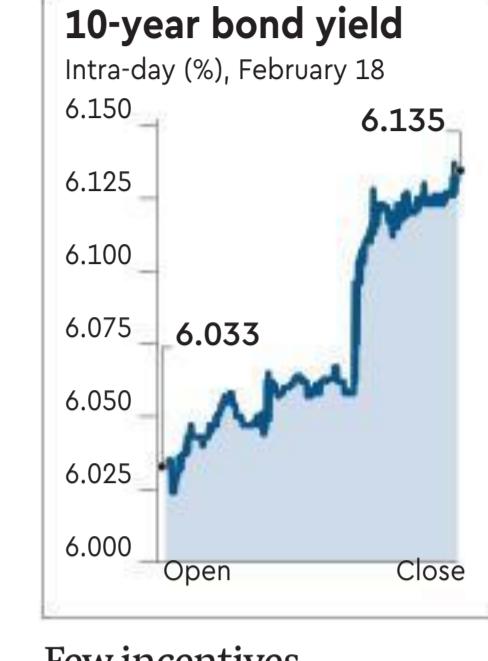
Traders tussle with the RBI over the borrowing plans of the government

KARTIK GOYAL
Mumbai, February 18

BOND TRADERS ARE once again testing the Reserve Bank of India (RBI)'s pledge to support the government's massive borrowings. The tension is showing up in the benchmark 10-year bond as its yield keeps breaching 6%, a level that's seen as a line in the sand for the RBI. A near-record debt sale plan and concerns over fewer liquidity measures are spooking traders and disrupting debt auctions.

"The RBI is trying to fight this battle to keep yields closer to 6%, but there is a humongous supply of bonds, with market filled to the brim," said Vijay Sharma, executive vice president for fixed-income at PNB Gilts. "Unless the market has a view that the RBI will keep rates here or bring it down, only then will they be gung-ho on bonds."

The Centre wants to borrow ₹1.2 lakh crore (\$165 billion) for the fiscal starting April, a little less than the record issuance set for the current year. To support the programme, the RBI will seek to buy more than ₹3 lakh crore of debt while capping the benchmark yield at 6%, according to a person with knowledge of the matter.



Few incentives

The challenge though is growing market expectations that the RBI will start to wind back its accommodative measures as the economy recovers from the pandemic. Traders, therefore, see few incentives to buy bonds.

"It will be difficult for the market to absorb outsized government borrowings for the second consecutive year, especially when interest rates have likely bottomed out and liquidity is normalising," said Himsashu Malik, a fixed-income strategist at HSBC Holdings in Hong Kong.

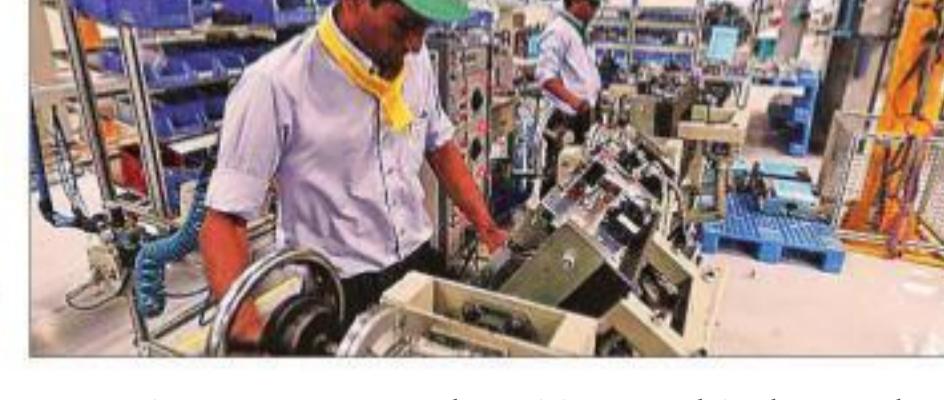
Underwriters had to buy nearly all of the 2025 and 2030 bonds on sale on Thursday. The central bank has cancelled three auctions of the 2030 note since December.

Sovereign bonds extended losses after the auction result. The yield on benchmark 10-year notes rose to 6.13% on Thursday, the highest since February 5. —BLOOMBERG

IIP growth in H2 may positively surprise

SUSHIM BANERJEE

Former DG,
Institute of Steel
Development
and Growth



WITH THE DAMAGE the pandemic has created for all economic activities in the country in H1FY21, we were getting used to the downturn in almost every sphere of the economy. Thus when in September, the IIP entered the positive territory for the first time in the year (1.0%) buoyed by rise in all major parameters like mining (1.4%), manufacturing (0.4%) and electricity generation (4.9%) and followed it up by similar pattern in the next month also, it was thought that the industry has left behind the scourge and is back on track.

However, the month of November took the industry below the benchmark line once again. It may be that when the November indices are finally revised, the marginal decline in the indices would be rectified.

In December, other than the mining sector, both manufacturing (weight in IIP: 77.6%) and electricity generation (weight: 7.99%) showed positive growth and pull up the IIP to clock 1.0% growth over December of last year. Cumulatively, however, IIP indicates a contraction of 13.5% in the first 9 months of the current fiscal with other indices in mining, manufacturing and electricity

generation yet to move up the border line. As manufacturing comprises nearly 78% of IIP, it is interesting to look at the micro components of manufacturing during the period.

Let us separate the manufacturing segments with positive growth indications in December. The manufacturing of chemicals and chemical products, pharmaceuticals, medicinal chemical, rubber and plastic products show positive trend during the month. The indices that are linked with growth in steel industry, namely manufacturing of basic metals, fabricated metals, electrical equipment, machinery and equipment, motor vehicles and trailers are showing a rising trend.

Mention may be made of manufacturing of computer, electronic and optical products that has clocked a good growth during the month. There are five major segments under manufacturing with high weightage, namely manufacture of basic metals (wt: 12.8%), coke and refined petroleum (wt: 11.77), chemicals (wt: 7.87), food products (wt: 5.30) and pharmaceuticals (wt: 4.98). Three of these (other than food products and coke) showed pos-

itive growth in the month.

Under use-based classification, the capital goods industry, the significantly steel-intensive segment has clocked a positive growth of 0.6% in December, while infrastructure/construction goods segment with a weightage of 12.34% in IIP has been maintaining a steady growth since September. The consumer durable segment has been maintaining a positive trend since September except a marginal fall in November and has since moved up in December to clock 4.9% rise. The intermediate goods has clocked a positive growth of 0.4% in December following its first growth in October.

A few other segments under manufacturing having reasonably high weightage like food products is going to enter the positive territory when January 2021 data get published as the trend in the last few months are showing. The manufacturing of textile products and apparel, other non-metallic mineral products as well as manufacture of transport equipment other than vehicles and trailers and furniture manufacturing segments are still in the negative territories.

Salzer Electronics Limited

CIN : L03210T1985PLC001535, SAMICHETIPALAYAM, JOTHIPURAM POST, COIMBATORE - 641047.
Email: investor_relations@salzergroup.com & Website: www.salzergroup.com

NOTICE OF POSTAL BALLOT

Notice is hereby given that Pursuant to the provisions of Section 110 read with Section 108 and all other applicable provisions, if any, of the Companies Act, 2013 (the "Act") read with the Companies (Management and Administration) Rules, 2014 (the "Rules") (including any amendment(s), statutory modification(s) or re-enactment(s) thereof), Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Obligations"), Secretarial Standard 2 on General Meetings issued by the Institute of Company Secretaries of India and subject to other applicable laws, Rules and Regulations, if any, Salzer Electronics Limited ("the Company") hereby seeks your approval for the resolution of Re-appointment of Mr. R Doraiswamy, as Managing Director of the Company for another term of Five years through Postal Ballot only by way of remote e-voting.

In accordance with the Circular No.20/2020 issued by the Ministry of Corporate Affairs dt.05.05.2020 read with Circular No.14/2020 dt.08.04.2020 and Circular No.17/2020 dt.13.04.2020, Circular No. 22/2020 dated June 15, 2020, No.33/2020 dated September 28, 2020 and No.39/2020 dated December 31, 2020 ("MCA Circulars") and SEBI Circular dt.12.05.2020, the company has sent the Electronics copies of Notice of Postal Ballot to all the members on 17th February 2021 through electronics mode, whose email ids are registered with the Registrar/Depository Participants(s). The same is also available and can be downloaded from the websites www.salzergroup.com, www.evotingindia.com and from the websites of stock exchanges, in which the shares of the company are listed i.e., BSE Ltd & National Stock Exchange of India Ltd.

For members who have not registered their email address and / or holding shares in physical mode are requested to send a request to RTA of the company, M/s.GNSA Infotech Pvt Ltd, at "sta@gnaindia.com" by providing Folio No., name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested), Aadhar (Self attested) for registering the e-mail address.

Pursuant to Sec.108 of the Companies Act 2013 read with rule 20 thereof and regulations 44(1) of SEBI (LODR) Regulations 2015,

- The company is providing remote e-voting facility to the members holding shares as on 12.02.2021 being the cut-off date, to cast their votes electronically.
- The voting rights of members shall be in proportion to the shares held by them in the paid-up equity share capital of the company as on the cut-off date.
- The remote e-voting will commence on 24.02.2021 (9.00 am) and close on 25.03.2021 (5.00 pm) and once the vote is casted it cannot be modified. The e-voting module shall be disabled for voting after 5.00 p.m on 25.03.2021.

- A person who is not a member on the cut-off date shall not be eligible for voting.
- The procedure of remote e-voting is available in the Notice of Postal Ballot. In case you have any queries or issues regarding attending e-voting, you may refer the FAQ and e-voting manual available at <https://www.evoting.nsdl.com> under help section or may please contact Mr.S.Baskarabramanian, Director (Corporate Affairs) & Company Secretary through Email id: baskarabramanian@salzergroup.com or telephone No.0422-4233614 or may contact Ms. Pallavi Mhatre, Manager, National Securities Depository Limited at the email id: pallavids@nsdl.co.in or call NSDL's toll free number 1800 102 0990.
- The shareholders who is already registered with NSDL for remote e-voting then he/she can use the existing User ID and Password for casting the votes.
- The login details for e-voting are being sent on the registered email address.
- The results will be announced by company on 26.03.2021 in the website of www.salzergroup.com & www.evotingindia.com and also will be intimated to the Stock Exchanges in which the company's shares are listed.

By order of the Board of Directors
(Sd/-)S.BASKARABRAMANIAN
Director (Corporate Affairs)
& Company Secretary

Place: Coimbatore
Date : 19.02.2021

BoM, Vanaya Network tie up for channel financing

BANK OF MAHARASHTRA

on Thursday entered into a strategic partnership with fintech company Vanaya Network to offer channel financing service for MSMEs. Vanaya is India's largest supply chain financing platform offering financial support to MSMEs. Through this partnership, BoM has launched the Mahabank Channel Financing Scheme to provide short-term credit to meet funding requirement of dealers and vendors of corporates.

AS Rajeev, MD & CEO of BoM, said they were looking at offering a fully digital financing experi-

ence to MSME customers, suppliers and distributors of leading corporates. "We believe in the power of partnerships, and hence have tied up with leading fintechs to launch innovative digital offerings."

Ram Iyer, founder and CEO, Vanaya Network said, supply chain finance or trade finance has become a critical vehicle for affordable MSME loans. SCF has gained more traction in the post-COVID era as both corporates and their MSME supply chains aiming at streamlining their working capital cycles and liquidity.

—FE BUREAU

BHARATIYA GLOBAL INFOMEDIA LIMITED

Regd. Office:- 1203, Vijaya Building, 17, Barakhamba Road, Connaught Place New Delhi-110001

Corp Office:- B-66, Sector-60, Noida-201301. CIN: L74999DL1994PLC062967

Tel: +91-120-4227792, Fax: +91-120-4227791, Website: www.bgil.in

Extract of Un-Audited Quarterly Financial Results

For the Quarter ended 31st December, 2020

(Rs. in Lacs)

S. No.	Particulars	Un-Audited Standalone Results		Un-Audited Consolidated Results	
		Quarter Ended 31.12.2020	Quarter Ended 31.12.2019	Year Ended 31.03.2020	Quarter Ended 31.12.2020
1	Total income from operations	115.66	6.79	1044.68	115.66
2	Net Profit / (Loss) for the period before tax (before Exceptional Items and Extraordinary Items)	(11.05)	(57.16)	(79.79)	(9.08)
3	Net Profit / (Loss) for the period before tax (after Exceptional Items and Extraordinary Items)	(11.05)	(57.16)	(79.79)	(55.49)
4	Net Profit / (Loss) for the period after tax (after Exceptional Items and Extraordinary Items)	(11.05)	(60.12)	(99.88)	(9.08)
5	Total Comprehensive Income for the period (Comprising profit/(Loss) for the period (after tax) and other comprehensive income (after tax)	(11.05)	(59.66)	(102.21)	(57.99)
6	Equity Share Capital	1584.31	1584.31	1584.31	1584.31
7	Reserves (excluding Revaluation Reserve) as shown in the Audited Balance Sheet of the previous Year.	0	0	0	0
8	Earning Per Share of Rs. 10 each.				
1. Basic:		(0.07)	(0.38)	(0.65)	(0.06)
2. Diluted:				(0.37)	(0.63)

Note:

1. The above is an extract of the detailed format of Quarterly Financial Results for quarter and nine months ended 31st December, 2020 filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format of the results are available on the Stock Exchange website www.bseindia.com and company website www.bgilfilms.com

FOR Bharatiya Global Infomedia Limited
Sd/- Rakesh Bhatia
(Chairman cum Managing Director)



Karnataka Bank Ltd.

Your Family Bank. Across India.

Regd. & Head Office: P. B. No.599, Mahaveera Circle, Kankanaid, Mangalore - 575 002.

Ph: 0824-2228222, Fax: 0824-2225588, E-mail: investor.grievance@ktkbank.com

Website: www.karnatakabank.com, CIN: L85110KA1924PLC001128

NOTICE OF LOSS OF SHARE CERTIFICATE

Notice is hereby given that the following share certificate(s) have been reported as lost/misplaced and upon request from the shareholder(s)/legal heir(s) the Bank will proceed to issue duplicate share certificate(s) to the below mentioned person(s) unless a valid objection with all supporting documents is received by the Bank at its registered office within 15 days from the date of publication of this notice. No claim will be entertained by the Bank with respect to the original share certificate(s) subsequent to the issue of the duplicate thereof.

Sl. No.	Folio No.	Cert No. From	Cert No. To	Dist No. From	No. of Shares	Name of the Share Holder
1	5627	145876		5293751	5293800	50 PRAKASH NAIK
2	44444	419250		59700165	59700264	100 MAHADEVARAO H A
3	44445	419251		137569734	137569784	51 MAHADEVA RAO H A
4	49988	456423		310191126	310191228	103 JAYALAXMI HANDE

For the Karnataka Bank Limited
Prasanna Patil
Company Secretary

Place : Mangaluru
Date : 18/02/2021

BGIL FILMS & TECHNOLOGIES LIMITED

Regd. Office:- 1203, Vijaya Building 17, Barakhamba Road,

KERALA WATER AUTHORITY e-Tender Notice

Tender No : SE/PHC/MPM/123/2020-21 JJM- Providing functional house hold Tap connection to Vattakkulam, Edappal, Nannamukku and Athavanad Grama Panchayaths and including Survey and Balance Distribution work for Athavanad GP- Phase 2 EMD : Rs. 5,00,000/- Tender fee : Rs. 17,700/- Last Date for submitting Tender : 10-03-2021 03:00:pm Phone: 0483 2734871 Website : [www.kwa.kerala.gov.in.](http://www.kwa.kerala.gov.in/) Superintending Engineer PH Circle, Malappuram KWA-JB-GL-6-1105-2020-21



राज्यीय विद्योपिकी संस्थान मेघालय
NATIONAL INSTITUTE OF TECHNOLOGY MEGHALAYA
Bijni Complex, Laitumkhrah, SHILLONG - 793003
Tele Fax: 0364-2501113 Website: <http://nitm.ac.in>

NIT Meghalaya invites sealed tenders for a two bid system i.e. Technical and Financial Bids in prescribed format from established, reputed and experienced agencies FOR PROVIDING SECURITY SERVICE in the Institute. Tender papers are to reach the undersigned on or before 1:00 PM on 10.03.2021. Prescribed Tender documents, detailed fees and specifications, bid instructions and Terms & Conditions can be downloaded from the Institute website: <http://nitm.ac.in/> Corrigendum/Addendum if any will be published in the website only.

Sd/-
Registrar

THE ADMINISTRATION OF UNION TERRORY OF LADAKH
Information Technology Department, Ladakh.
Ladakh e-Governance Agency (LEGA), Ladakh
Tel/Fax: 01982-255567, 255568, E-mail: lakadhegovagency@gmail.com

NOTICE INVITING e-TENDER

Tender ID : 2021_ITD_2323_1
e - NIT NO.: 02-LEGA(UTL) -OF-2020.

For and on behalf of Lt. Governor, UT Ladakh, e-tenders are invited from the registered Firms/Manufacturers dealing with the Supply, Installation, Testing, Commissioning And Maintenance Of Equipment For Establishment Of ICT Labs/Smart Classrooms in Govt. Schools Of UT of Ladakh

Sr. No.	Description	Date
i)	Date of Publishing of Tender Notice	18/02/2021
ii)	Pre-Bid Meeting (link will be provided to the interested Bidders)	25/02/2021
iii)	Online Bid Submission Date of Start	26/02/2021
iv)	Online Submission End Date	04/03/2021

LEH-647 The tender is available for submission at <https://tenders.ladakh.gov.in/>

DELHI JAL BOARD (Govt. of N.C.T. of Delhi)
OFFICE OF EXECUTIVE ENGINEER (CDR-III)
Kanhaiya Nagar, New Delhi-110035
Phone: 011-27394876 Email: eeccdr3@gmail.com

PRESS NIT NO-6 (2020-21)

S. No.	Name of work	Estimated Contract Value (ECCV/ Amount put to tender (Rs.)	Earnest Money (EMD) (Rs.)	Tender processing Fee Non Refundable (Rs.)	Date of Release of Tender/ Tender Id.	Last date/time of receipt of tender
1.	Providing consultancy services for In-situ treatment of 90 MGD flow from Badshahpur Drain.	Lump Sum	Exempted	1000/-	2021_DJB_200248_1	24.03.2021 upto 3.00 P.M

Further details in this regard can be seen at <https://govtprocurement.delhi.gov.in>. ISSUED BY P.R.O. (WATER) Advt. No. J.S.V. 421 (2020-21)

TECIL CHEMICALS AND HYDRO POWER LTD.
Regd Office: P O Chingavanam,
Dist Kottayam, Kerala 686 531
Tel.No. (0481) 2429110
CIN:L24299KL1945PLC001206

NOTICE

NOTICE is hereby given that pursuant to SEBI circular SEBI/HO/MIRS/DOS/CIR/P/2018/139 dated 6.11.2018 request received by the Company from the following shareholders to transfer the shares that are held in the name of the shareholders as detailed below to be transferred to their name. These shares were claimed to have been purchased by the shareholders and could not be transferred in their name.

Folio Number	Name	Shares
R0003327	Rakesh Sharma	200

Certificate No	Dist Nos (From)	Dist Nos (To)	Buyer Name
113083	5623201	5623250	AJAY JAIN
113084	5623251	5623300	
136075	6772801	6772850	
136076	6772851	6772900	

Any person who has a claim in respect of the above mentioned shares, should lodge such claim with the Company at the Registered Office within 30 days from this date along with appropriate documentary evidence to support of such claim else the Company with proposed to transfer the securities in favour of buyer without any further intimation.

For Tecil Chemicals and Hydro Power Ltd
Ernakulam Sd/-
16-02-2021 Company Secretary

BHARAT NIDHI LIMITED
Regd. Off: 1st Floor, Express Building, 9-10, Bahadur Shah Zafar Marg, New Delhi - 110 002 Phone No. 011-43562982, E-Mail Id: bharatnidhi1@mail.com CIN No. U51396DL1942PLC000644

NOTICE is hereby given that the following Shareholders of the Company holding fully paid up equity shares of Rs. 10/- each of the Company, have reportedly lost their Share Certificates and application has been made to the Company by them/ their legal heir to issue duplicate share certificates.

Name of the Shareholder	Father/ Husband's Name	No. of Shares held	Folio No.
Hari Kapoor	Late Amar Nath Kapoor	100	18571
Late Ram Nath Rastogi	Late Murari Lal Gupta	15	7796
Late Shanta Devi Khanna	Late Rattan Chand Khanna	3800	12607
Late Bawa Gurvahan Singh	Late Bawa Kartar Singh	508	18476
Gopal Mohan	Late Amar Nath Gupta	10	19270

Any person, who has a claim in respect of the said equity shares, should lodge such claim with the Company at its Registered Office within 15 days from the date of issue of this notice, else the Company will proceed to issue duplicate certificates without further intimation.

For Bharat Nidhi Limited
Sd/-
Company Secretary

Place: New Delhi
Date: February 18, 2021

Invitation for EOI

EOI is hereby invited from prospective bidders to take over assets / rights / claims of 'small beautiful' Fund, a SEBI registered venture capital fund (Reg No IN/VCF/02-03/36).

Prospective bidders may share their profile along with contact details at gautamkumar@ksk.co.in / 9963319900 to obtain Information Memorandum.

Last date & time for submission of expression of interest: 26/02/2021, 6:00 PM.

KSK Investment Advisors Pvt Ltd
Road No 22, Jubilee Hills, Hyd-bad-33

भारतीय कंटेनर नियमित
Container Corporation of India Ltd.
Navratna Company (A Govt. of India Undertaking)
ICD, Tughlakabad, New Delhi – 110 020

TERENDER NOTICE (E-Tendering Mode Only)

CONCOR invites Online tenders in two packet bid system from established, experienced & reliable manufacturers or/and from their authorized dealer for the Supply of Tube Less Tyre at various Depot/Terminal of Area-1 of CONCOR in India, only through e-tendering mode. The tender document can be downloaded after paying Rs. 100/- through online from the website (www.tenderwizard.com/CCIL)

Bid Reference Tender No. कन्टेनर नियमित ट्यूबलेस टायर/2020-40683

Name of Supply Tubeless Tyre, 18.00x25, 40 Ply rating, E4 with O-Ring

Tendered Quantity 222 nos.

Estimated Cost Rs.1,86,97,728/-

Delivery Schedule WITHIN 120 DAYS FROM THE DATE OF PO

Earnest Money Bid Security Declaration as per tender document.

Tender processing fee (Non-refundable) Rs.5310/- inclusive of all taxes and duties through online payment gateway to CONCOR.

Period of Tender Sale (online) From 19.02.2021 from 15.00 hrs to 05.03.2021 upto 16:00 hrs.

Date and time of Submission of Bid On or before 06.03.2021 Up to 15.00 hrs.

Date and time of opening of Bid 08.03.2021 at 15:30 hrs

Place of Opening Office of Group General Manager/Technical/AREA-1

Communication Address Group - General Manager /Technical/AREA-1, Container Corporation of India Ltd, ICD/Tughlakabad, New Delhi-110020

*Exemption for MSE, CONCOR reserves the right to reject any or all the tenders without assigning any reasons thereof. For complete details logon to www.tenderwizard.com/CCIL. Executive Director/Area-1

LIC MUTUAL FUND
LIC Mutual Fund Asset Management Limited
(Investment Managers to LIC Mutual Fund)

CIN No: U67190MH1994PLC077858

Registered Office: Industrial Assurance Bldg, 4th Floor, Opp. Churchgate Station, Mumbai - 400 020
Tel. No.: 022-66016000, Toll Free No.: 1800 258 5678, Fax No.: 022-2835606

Email: service@licmf.com • Website: www.licmf.com

NOTICE-CUM-ADDENDUM No. 41 of 2020-2021

NOTICE is hereby given that LIC Mutual Fund Trustee Private Limited, the Trustee to LIC Mutual Fund, has approved the following:-

1. Declaration of dividend under below Schemes of LIC Mutual Fund:-

Name of the Scheme	Face Value (₹ per unit)	Dividend Rate (₹ per unit) *	Record Date **	NAV as on 17/02/2021 (₹ per unit)
LIC MF Banking & PSU Debt Fund - Regular Monthly Dividend Plan		0.06		10.6008
LIC MF Debt Hybrid Fund - Direct Monthly Dividend Plan		0.06		11.3228
LIC MF Debt Hybrid Fund - Regular Monthly Dividend Plan	10.00	0.06	24 th February, 2021	11.6412
LIC MF Equity Hybrid Fund - Direct Dividend Plan		0.10		16.1748
LIC MF Equity Hybrid Fund - Regular Dividend Plan		0.10		14.5724
LIC MF Large Cap Fund - Direct Dividend Plan		0.15		25.3155

*The payout shall be subject to tax deducted at source (TDS) as applicable.

**Or the immediate next Business Day, if that day is not a Business Day.

Pursuant to payment of dividend, the NAV of the Dividend Option of the scheme would fall to the extent of payout and statutory levy.

Income distribution / Dividend, subject to the availability of distributable surplus, will be paid, net of TDS, as applicable, to those Unit holders whose names appear in the Register of Unit holders / Statement of Beneficial owners (as applicable) under the Dividend Option of the aforesaid schemes as on the Record Date.

With regard to Unit holders under the Dividend Option of the scheme, who have opted for Dividend reinvestment facility, the dividend due will be reinvested net of TDS, as applicable, by allotting Units for the income distribution / Dividend amount at the prevailing ex-dividend NAV per Unit on the Record Date.

2. Change in the location of branch of Investor Service Centre (ISC) and Official Point of Acceptance of KFin Technologies Private Limited ("KFin").

Investors/Unitholders are requested to take note of the change in the address of the below mentioned ISC of "KFin" which is Official Point of Acceptance of the Schemes of LIC Mutual Fund.

Branch	Effective Date	Old Address	Old Land line#	New Address	New Land line#

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Ford puts projects with Mahindra on hold as it reassesses India strategy

ADITI SHAH & BEN KLAYMAN
New Delhi/Detroit,
February 18

FORD MOTOR HAS frozen all projects it was working on with Mahindra & Mahindra while it finalises a new India strategy, three people familiar with the US carmaker's plans told Reuters, weeks after the two companies called off their planned joint venture.

"The options could include working out a new relationship with Mahindra or ending the relationship and related vehicles completely," one of the sources said.

The two other sources said they expect Ford to make a decision in about a month on whether to proceed with Mahindra in a different form or not, adding Ford chief executive Jim Farley wants to see a path to greater profitability in India.

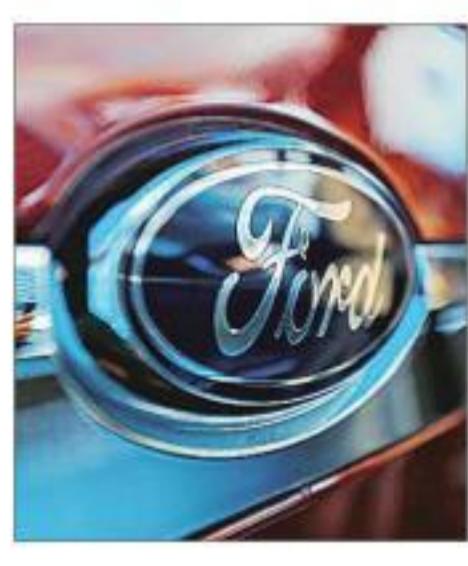
Ford and Mahindra had proposed a joint venture to develop at least three sport-utility vehicles (SUVs) for India and emerging markets, as well as share suppliers, powertrains and technology. The \$275 million deal, which would have ended most of Ford's independent operations in India, was called off on December 31.

Since Farley became CEO in October, Ford has pushed harder to remake itself globally as part of an \$11 billion restructuring, including ending manufacturing in Brazil, and speeding up the rollout of electric vehicles. With so much on Farley's plate and limited financial resources, India is a lower priority, the first source said.

Dearborn, Michigan-based Ford entered India 25 years ago, but it has just 3% share in a market dominated by Suzuki Motor's and Hyundai Motor's extensive line-up of mainly low-cost cars.

The tie-up with Mahindra would have given Ford a better chance against rivals by allowing it to launch new vehicles faster, at reduced costs and with lower investment, company officials and analysts previously said.

Ford said its independent Indian operations will continue. "We are reviewing our busi-



nesses strategy, making choices and allocating capital consistent with the plan to achieve an 8% company adjusted EBIT margin and generate consistently strong cash flow," spokesman Kapil Sharma said. "We will have more details to share at a later date."

For Mahindra it would have been an opportunity to enter new global markets, but it walked away from the deal over concerns its return on investment would be too low.

Mahindra said in a statement that the automakers are looking at ways to collaborate. "We have defined a timeline till the end of March for this work to be completed," the company said.

Ford is weighing all programmes it had planned for the joint venture with Mahindra and will review which ones it plans to keep from a profit standpoint, the second source said.

The most crucial was a mid-sized SUV to be built by Mahindra on its vehicle platform and using its powertrain. Ford planned to launch this in 2022 with a target to sell around 50,000 units annually in India, two sources said. Mahindra, too, has asked suppliers to freeze work on this, they said.

Ford is also negotiating new terms, including costs, for an engine Mahindra was to supply for its EcoSport SUV later this year, one of the people said.

For two other SUVs that Ford is building for launch in 2023 and 2024, the plan had been to use Mahindra engines.

If it walks away from that deal, Ford will need to find another supplier or invest in upgrading its own engines, two sources said. —REUTERS

Indian IT sector can double in 4-5 years: HCL Tech CEO

PRESS TRUST OF INDIA
New Delhi, February 18

INDIAN IT PLAYERS are well-positioned to capture at least 20% share of the trillion-dollar incremental spend on technology over the next 4-5 years, potentially doubling the size of the industry, HCL Technologies CEO C Vijayakumar said.

Infosys' chief executive officer (CEO) Salil Parekh and Wipro CEO Thierry Delaporte expressed similar views saying the pandemic has accelerated digital adoption, and there is a need to continue upskilling people on latest technologies for driving the industry's growth.

"If you look at all the projections, there is at least a trillion dollars of incremental spend in the next 4-5 years. I think, as an industry, we should get at least a 20% share, which means that \$200 billion growth over the next five years could potentially double the industry," Vijayakumar said at the 29th Nasscom Technology and

Leadership Forum.

He added that for scalability of the industry, it's very important to look at platform-based services as it will provide standardisation, the ability to scale and onboard multiple customers on a similar platform.

"I think that's definitely one trajectory in which we could look at growth...we should recognise that software products is the largest profit pool in the tech sector...I think that's an untapped opportunity for us as Indian heritage companies and I think there's a lot of potential there," Vijayakumar said.

He pointed out that while Indian IT services companies have a fair share in about 5-6 countries, there are many countries where the industry is underrepresented.

According to industry body Nasscom, Indian IT industry revenues are set to grow by 2.3% to \$194 billion in FY2020-21 and the exports will go up by 1.9% to \$150 billion.

SALE NOTICE
Rasoya Proteins Ltd. (In Liquidation)
Liquidator: Mr. Anil Goel
Address: E-10A, Kailash Colony, Greater Kailash-I, New Delhi -110048.
Email : assetsale1@aaainsolvency.in & assetsale2@aaainsolvency.in
Contact: Mobile No. +91 8800865284, (011) 4666 4600;
(Mr. Puneet Sachdeva / Mr. Asif Khan)

E-Auction
Sale of Assets under Insolvency and Bankruptcy Code, 2016
Date and Time of E-Auction: 11th March, 2021 at 3.00 pm to 5.00 pm
(With unlimited extension of 5 minutes each)

Sale of Assets and Properties owned by Rasoya Proteins Limited (In Liquidation) forming part of Liquidation Estate formed by the Liquidator, appointed by the Hon'ble National Company Law Tribunal, Mumbai vide order dated 30th October, 2018. The sale will be done by the undersigned through the e-auction platform <https://aaa.auctonliger.net>.

Asset	Block	Reserve Price (Rs.)	EMD Amount (Rs.)	Incremental Value (in Lakhs)
Land (Freehold) and Building Structure at Village Kalman, Taluka Wan, District Yawatmal, Maharashtra (Land area measuring 13.21 acres' and Building area measuring 53,400 Sqm approx)	A	2.35 Crore	23.5 Lakhs	1

E-Auction will be conducted on "AS IS WHERE IS", "AS IS WHAT IS" and "WHATEVER THERE IS BASIS" through approved service provider M/S E-procurement Technologies Limited and the terms and conditions shall be referred to at the website of the service provider <https://aaa.auctonliger.net> and at the website of the AAA Insolvency Professionals LLP i.e. <https://insolvencyandbankruptcy.in/public-announcement/rasoya-proteins-limited>.

Sd/-
Anil Goel
Liquidator in the matter of Rasoya Proteins Limited
IBBI Reg. No.: IBBI/PA-001/PI-00118/2017 2018/10253
Address: E-10A, Kailash Colony, Greater Kailash-I, New Delhi -110048
Place: New Delhi
Email: anilgoel@aaainsolvency.in, assetsale2@aaainsolvency.in
Contact No.: +91 8800865284 (Mr. Puneet Sachdeva / Asif Khan)

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GHAR BANEGA, TOH DESH BANEGA.

Aadhar Housing Finance Limited

Our Company was originally incorporated as 'Vysya Bank Housing Finance Limited' at Bengaluru, Karnataka as a public company under the Companies Act, 1956, pursuant to the certificate of incorporation dated November 26, 1990, issued by the Registrar of Companies, Karnataka at Bangalore ("RoC") and commenced operations pursuant to the certificate for commencement of business dated November 27, 1990, issued by the RoC. Subsequently, the name of our Company was changed to DHFL Vysya Housing Finance Limited and a fresh certificate of incorporation dated October 15, 2003, was issued by the RoC. Further, erstwhile Aadhar Housing Finance Private Limited at Mumbai, Maharashtra as a private limited company under the Companies Act, 1956, pursuant to the certificate of incorporation dated May 3, 2010, issued by the Registrar of Companies, Maharashtra at Mumbai and commenced its operations in February 2011. Erstwhile Aadhar was later merged into our Company pursuant to a scheme of amalgamation approved by the National Company Law Tribunal, Bengaluru Bench at Bengaluru, vide its order dated October 27, 2017 ("Scheme of Amalgamation"). Pursuant to the Scheme of Amalgamation, the name of our Company was changed to 'Aadhar Housing Finance Limited' and a fresh certificate of incorporation dated January 24, 2021 ("DRHP").

Registered Office: 2nd floor, No. 3, JVT Towers, 8th 'A', Main Road, S.R. Nagar, Bengaluru - 560 027, Karnataka, India; Corporate Office: 201, 2nd Floor, Raheja Point-1, Near SVC Tower, Nehru Road, Wakola, Santacruz (E), Mumbai- 400 055, Maharashtra, India; Telephone: +91 22 3950 9900; Contact Person: Sreekanth V.N., Company Secretary and Compliance Officer; E-mail: complianceofficer@aadharhousing.com; Website: www.aadharhousing.com; Corporate Identity Number: U66010KA1990PLC011409

PROMOTER OF OUR COMPANY: BCP TOPCO VII PTE. LTD.

INITIAL PUBLIC OFFER OF UP TO [•] EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH ("EQUITY SHARES") OF AADHAR HOUSING FINANCE LIMITED ("COMPANY") FOR CASH AT A PRICE OF ₹ [•] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ [•] PER EQUITY SHARE) AGGRGATING UP TO ₹ 73,000 MILLION COMPRISING A FRESH ISSUANCE OF UP TO [•] EQUITY SHARES AGGRGATING UP TO ₹ 58,000 MILLION BY BCP TOPCO VII PTE. LTD. ("PROMOTER SELLING SHAREHOLDER"), AND SUCH EQUITY SHARES OFFERED BY THE PROMOTER SELLING SHAREHOLDER, THE "OFFERED SHARES") ("OFFER FOR SALE" AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER"). THE OFFER SHALL CONSTITUTE [•] % OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE OFFER INCLUDES A RESERVATION OF UP TO [•] EQUITY SHARES, AGGRGATING TO ₹[•] MILLION (CONSTITUTING UP TO [•] % OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL), FOR SUBSCRIPTION BY ELIGIBLE EMPLOYEES (THE "EMPLOYEE RESERVATION PORTION"). THE OFFER LESS THE EMPLOYEE RESERVATION PORTION IS HEREINAFTER REFERRED TO AS "NET OFFER". THE OFFER AND NET OFFER SHALL CONSTITUTE [•] % AND [•] %, RESPECTIVELY, OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

Notice to Investors

The term "Aadhar" used in the name of the issuer, "Aadhar Housing Finance Limited" has no relation or connection with the Government of India or Unique Identification Authority of India's "Aadhaar" and should not be confused with the same.

Corrigendum: Notice to Investors

This is with reference to the DRHP filed with the Securities and Exchange Board of India on January 24, 2021 in relation to the proposed initial public offer of Aadhar Housing Finance Limited (the "Company"). Attention of investors is drawn to the following: In order to avoid any confusion arising from the usage of the term "affordable housing" in DRHP, the term "affordable housing" and "affordable housing company" wherever used in context of the Company or its peers, shall be changed to "HFC focused on the low income housing segment" throughout the DRHP.

"HFC focused on the low income housing segment" shall be defined as "Housing finance companies having focus on economic weaker section and low income group segment and high share of housing loans with ticket size (at the time of disbursement) less than ₹1.5 million in their portfolio as listed out in "Industry Overview" beginning on page 92 of the DRHP".

We will carry out resultant changes throughout the DRHP including the "Risk Factors" beginning on page 25 of the DRHP section, as illustrated in the examples provided below:

1. Page 27 of the DRHP (Risk Factor 3)

Our liquidity may be affected by the COVID-19 pandemic which may impact our ability to continue to operate and grow our business.

There is no guarantee that we and the Indian financial services industry in general, notwithstanding measures taken by the government, will be able to maintain sufficient liquidity given the uncertain scope and duration of the COVID-19 outbreak. We fund substantially all of the loans through borrowings under our various funding facilities. Given the broad impact of COVID-19 on the financial markets, our ability to borrow money to fund our current and future customer demand is uncertain. Our liquidity could also be affected as our lenders reassess their exposure to HFCs or HFC focused on the low income housing segment (ticket size less than ₹1.5 million) and either curtail access to lending facilities or impose higher costs to access such facilities. Our liquidity may be further constrained as there may be less demand by investors to acquire our loans in the secondary market. Even if such demand exists, we face a higher risk as a result of the COVID-19 pandemic stemming from our customers inability to repay the underlying loans. Further, if as a consequence of COVID-19, certain banks or HFCs are unable to meet their market commitments, this can impact investor confidence in HFCs generally and result in a loss to investors in the HFCs. A liquidity shortage for the industry as a whole may also adversely impact our short to medium term cash flows.

2. Page 34 of the DRHP (Risk Factor 17)

Prohibition on HFCs focused on the low income housing segment such as our Company from offering credit enhancements in any form and liquidity facilities in the case of loan transfers through direct assignment of cash flows.

3. Page 43 of the DRHP (Risk Factor 47)

We operate in a highly competitive industry in India and we compete with banks, other HFCs focused on the low income housing segment HFCs, small finance banks and NBFCs in each of the geographies in which we operate.

4. Page 101 of the DRHP

HOUSING FINANCE MARKET FOCUSING ON LOW INCOME HOUSING SEGMENT IN INDIA

Overview of housing finance market focusing on low income housing segment

India's mortgage market can broadly be divided into two segments by ticket size of the housing loan at the time of disbursement - loans with ticket size of more than ₹15 lakhs, and loans with ticket size of ₹15 lakhs and below. The former can be called normal mortgage market, which is prominent in the metro/urban areas, and the latter which generally includes houses in the outskirts of these areas and semi-urban and rural areas can be defined as housing finance market focusing on low income housing segment.

CRISIL has defined housing loans with ticket size greater than ₹15 lakhs as normal housing loans, and loans with ticket size lower than ₹15 lakhs are referred to as housing loans focusing on low income housing segment.

The overall size of the housing finance market focusing on low income housing segment in India was around ₹4 trillion as of March 2020, constituting a tad under one-fifth of the housing finance industry.

5. Page 109 of the DRHP

Analysis of housing finance companies based on book size

CRISIL Research has analysed the variation in performance of HFCs on the basis of assets under management (including home loans, loan against property, developer loans and any other loans by the HFC) as well as focus segment in terms of ticket size. Accordingly, the HFCs have been classified as large HFCs, medium HFCs, small HFCs, and mini HFCs based on the book size of the company.

HFCs have also been classified as HFCs focused on low income housing segment, based on higher share of housing loans with ticket size less than ₹1.5 million in their portfolio. According to CIBIL data, the entities included in our analysis together account for ~97% of the outstanding retail home loans given by HFCs as on March 2020.

Category	HFCs Included	HFCs focused on low income housing segment (HFCs with higher share of housing loans with ticket size less than ₹1.5 million in their portfolio)
Large HFCs (AUM more than ₹300 billion, as of March 2020)	Dewan Housing Finance Corporation Ltd., Housing Development Finance Corporation Limited, Indiabulls Housing Finance Ltd., LIC Housing Finance Ltd., Piramal Capital and Housing Finance Limited, and PNB Housing Finance Limited	Nil
Medium HFCs (AUM between ₹150 billion and ₹ 300 billion, as of March 2020)	Bajaj Housing Finance Limited, Can Fin Homes Ltd., Gruh Finance Ltd*, ICICI Home Finance Company Limited, India Infoline Housing Finance Limited, L&T Housing Finance Ltd, Reliance Home Finance Limited, and Tata Capital Housing Finance Limited	Gruh Finance Ltd.*
Small HFCs (AUM between ₹50 billion and ₹150 billion, as of March 2020)	Aadhar Housing Finance Limited, AAVAS Financiers Limited, Aditya Birla Housing Finance Limited, GIC Housing Finance Ltd., Mahindra Rural Housing Finance Limited, REPCO Home Finance Ltd., and Sundaram BNP Paribas Home Finance Limited.	Aadhar Housing Finance Limited,AAVAS Financiers Limited
Mini HFCs (AUM less than ₹50 billion, as of March 2020)	Akme Star Housing Finance Limited, Aptus Value Housing Finance India Limited, Aspire Home Finance Corporation Limited, Bee Secure Home Finance Private Limited, Capri Global Housing Finance Limited, Centrum Housing Finance Limited, DMI Housing Finance Private Limited, Edelweiss Housing Finance Limited, Fullerion India Home Finance Company Limited, Home First Finance Company India Private Limited, IND Bank Housing Ltd., India Home Loans Limited, India Shelter Finance Corporation Limited, Indostar Home Finance Private Limited, JM Financial Home Loans Limited, Khush Housing Finance Private Limited, Magna Housing Finance, Manappuram Home Finance Private Limited, Manipal Housing Finance Syndicate Limited, MAS Rural Housing & Mortgage Finance Limited, Mentor Home Loans India Ltd., Micro Housing Finance Corporation Limited, Mutual Homefin India Limited, Mutual Housing Finance Company Limited, National Trust Housing Finance Limited, New Habitat Housing Finance And Development Limited, Sahara Housing Finance Corporation Limited, Sewa GruhRn Limited, Shriram Housing Finance Ltd., Shubham Housing Development Finance Company Limited, SRG Housing Finance Ltd., and Vaslu Housing Finance Corporation Limited	Akme Star Housing Finance Limited, Aptus Value Housing Finance India Limited, Aspire Home Finance Corporation Limited, Bee Secure Home Finance Private Limited, Capri Global Housing Finance Limited, Centrum Housing Finance Limited, DMI Housing Finance Private Limited, Fullerion India Home Finance Company Limited, Home First Finance Company India Private Limited, IND Bank Housing Ltd., India Home Loans Limited, India Shelter Finance Corporation Limited, Indostar Home Finance Private Limited, JM Financial Home Loans Limited, Khush Housing Finance Private Limited, Magna Housing Finance, Manappuram Home Finance Private Limited, Manipal Housing Finance Syndicate Limited, MAS Rural Housing & Mortgage Finance Limited, Mentor Home Loans India Ltd., Micro Housing Finance Corporation Limited, Mutual Homefin India Limited, Mutual Housing Finance Company Limited, National Trust Housing Finance Limited, New Habitat Housing Finance And Development Limited, Sahara Housing Finance Corporation Limited, Sewa GruhRn Limited, Shriram Housing Finance Ltd., Shubham Housing Development Finance

*Gruh Finance has been

KERALA STATE ROAD TRANSPORT CORPORATION e-Tender Notice			
Name of Item	Qty (Nos.)	Date of Release	Last Date of Bid submission
10.00 X 20 - 16 PR Radial Tyre, Tube and Flap	6600 Tyre, 9900 Tube, 13200 Flap	24.02.2021	06.00 PM, 10.03.2021
Multi Purpose Jib Crane	14 Nos.	12.02.2021	06.00 PM, 25.02.2021
For the detailed tender document visit: www.etenders.kerala.gov.in , www.keralartc.com/tenders/purchase sd/- e-mail : sr@kerala.gov.in			
Chairman & Managing Director			

OFFICE OF THE RECOVERY OFFICER DEBTS RECOVERY TRIBUNAL-I, DELHI

4th Floor, Jeevan Tara Building, Parliament Street, New Delhi-110001

R.C. No. 42/17

Sale Proclamation**CORPORATION BANK V/s R.S. Distributors**

PROCLAMATION OF SALE UNDER RULE 38, 52(2) OF SECOND SCHEDULE TO THE INCOME TAX ACT, 1961 READ WITH THE RECOVERY OF DEBTS DUE TO BANK AND FINANCIAL INSTITUTIONS ACT, 1993

- M/s R. S. Distributors, Through its Proprietor, Shri Raj Kumar Karanwal, S/o Late Shri Sugan Chand, 142, Second Floor, Navyug Market, Ghaziabad-201301.
- Smt. Sunita Karanwal, S/o Late Shri Raj Kumar Karanwal.
- M/s Ruby Hotel & Banquet, Represented by its Partner, Mr. Raj Kumar Karanwal, S/o Late Shri Sugan Chand.
- M/s Lancer Health Care Pvt. Ltd., Represented by its Director, Shri Raj Kumar Karanwal, S/o Late Shri Sugan Chand., Respondent No. 2,3 and 4 are resident of: 87, New Gandhi Nagar, Ghaziabad, UP.

Shri Manish Karanwal S/o Shri J.P. Karanwal
6. Smt. Namita Karanwal W/o Shri Manish Karanwal, Both 5 & 6 are Resident of: 16/1, Dayanand nagar, Block-C, Ghaziabad, UP.

Whereas Recovery Certificate No. 42/17 in OA No 251/14 dated 13-01-2017 drawn by the Presiding Officer, Debts Recovery Tribunal-II for the recovery of a sum of Rs. 8,78,17,195/- alongwith @ 13.25% p.a. with monthly rests w.e.f. 01-06-2014 from the Certificate debtors together with costs of Rs. 1,50,000/-

2. And whereas the undersigned has ordered the sale of property mentioned in the Schedule below in satisfaction of the said certificate.

3. And whereas there will be due there under a sum of Rs. 8,78,17,195/- alongwith @ 13.25% p.a. with monthly rests w.e.f. 01-06-2014 from the Certificate debtors together with costs of Rs. 1,50,000/-

4. Notice is hereby given that in absence of any order of postponement, the said property shall be sold by e-auction and bidding take place through 'On line Electronic Bidding' through the website <https://bankauctions.in> on 24-03-2021 between 03.00 pm and 04.00 pm with extensions of 5 minutes duration after 04.00 pm, if required.

5. The sale will be of the property of the above named CDs as mentioned in the schedule below and the liabilities and claims attaching to the said property, so far as they have been ascertained, are those specified in the schedule against each lot.

6. The property will be put up for the sale in the lots specified in the schedule. If the amount to be realized is satisfied by the sale of a portion of the property, the sale shall be immediately stopped with respect to the remainder. The sale also be stopped if, before any lot is knocked down, the arrears mentioned in the said certificate, interest costs (including cost of the sale) are tendered to the officer conducting the sale or proof is given to his satisfaction that the amount of such certificate, interest and costs have been paid to the undersigned.

7. No officer or other person, having any duty to perform in connection with sale, however, either directly or indirectly bid for, acquire or attempt to acquire any interest in the property sold.

8. The sale shall be subject to the conditions prescribed in the Second Schedule to the Income Tax Act, 1961 and the rules made there under and to the further following conditions. The particulars specified in the annexed schedule have been stated to the best of the information of the undersigned, but the undersigned shall not be answerable for any error, mis-statement or omission in this proclamation.

8.1 The reserve price below which the property shall not be sold is Rs. 1954.00 Lakh (Rs. Nineteen Crore Fifty Four Lacs only) and the Earnest Money Deposit (EMD) is Rs. 195.40 Lakhs (Rs. One Crore Ninety Five Lakh Forty Thousand only).

8.2 The intending bidder shall be required to deposit Rs. 195.40 Lakhs (Rs. One Crore Ninety Five Lakh Forty Thousand only) as Earnest Money Deposit (EMD) by the way of pay order/ demand draft favouring "Recovery Officer, DRT-I, Delhi A/c R.C. No. 42/17" latest by 19-03-2021 before 4.00 PM and EMD received thereafter shall not be considered. The said deposit be adjusted in the case of successful bidders. The unsuccessful bidder shall take return of the EMD directly from the office of Recovery Officer, DRT-I, Delhi immediately on closure of the e-auction sale proceedings.

8.3 The interested bidders, who have submitted their bids not below the reserve price, alongwith documents including PAN Card, identity proof, address proof, etc., latest by 19-03-2021 before 4.00 PM in the office of the Recovery Officer, DRT-I, Delhi shall be eligible to participate in the e-auction to be held from 03.00 PM to 04.00 PM on 24-03-2021. In case bid is placed in the last 5 minutes of the closing time of the auction, the closing time will be automatically get extended for 5 minutes.

8.4 The amount by which the biddings are to be increased shall in multiple of Rs. 1,00,000 (Rs. One Lacs only). In the event of any dispute arising as to the amount of bid, or as to the bidder, the lot shall at once be again put up to auction.

8.5 The Successful/Highest bidder shall be declared to be the purchaser of any lot provided that further that the amount bid by him is not less than the reserve price. It shall be in the discretion of the undersigned to decline acceptance of the highest bid when the price offered appears so clearly inadequate as to make it inadvisable to do so.

8.6 Successful/ highest bidder shall have to prepare D/D/Pay order for 25% of the sale proceeds favouring Recovery Officer, DRT-I, Delhi, A/c R.C. No. 42/17 within 24 hours after close of e-auction and after adjusting the earnest money (EMD) and sending/depositing the same in the office of the Recovery Officer so as to reach within 3 days from the close of e-auction failing which the earnest money (EMD), shall be forfeited.

8.7 The Successful/Highest Bidder shall deposit, through Demand Draft/Pay order favouring Recovery Officer, DRT-I, Delhi A/c, R.C. 42/17, the balance 75% of the sale proceeds before the Recovery Officer, DRT-I or on before 15th day from the date of sale of the property, exclusive of such day, or if the 15th day be Sunday or other holiday, then on the first office day after the 15th day alongwith the poundage fee @2% upto Rs 1,000 and @ 1% on the excess of such gross amount over Rs 1000/- in favour of Registrar, DRT-I, Delhi. (In case of deposit of balance amount of 75% through post the same should reach the Recovery Officer as above.)

8.8 In case of default of payment within the prescribed period, the property shall be resold, after the issue of fresh proclamation of sale. The deposit, after defraying the expenses of the sale, may, if the undersigned thinks fit, be forfeited to the Government and the defaulting purchaser shall forfeit all claims to the property or to any part of the sum for which it may subsequently be sold.

9. The property is being sold on "AS IS WHERE IS BASIS".

10. The Undersigned reserves the right to accept or reject any or all bids if found unreasonable or postpone the auction at any time without assigning any reason.

SCHEDULE OF THE PROPERTY

Sr. No.	Description of the Property to be sold with the names of the Co-owners where the property belongs to the defaulter and any other person as Co-owners.	Revenue assessed or part thereof	Details of any other encumbrance to which property is liable	Claims, if any, which have been put forward to the property, and any other known particulars bearing on its nature and value
1	Hotel City Garden / Aangan Restaurant & Banquets (Ruby Hotel & Banquets), Plot No. 1, 2, 3, 4, M.No. 4729, G.T. Road, Pargana-Loni, Tehsil & Distt. Ghaziabad (U.P.)	No Information received		

Given under my hand and seal on 16th February-2021 (Jitendra Kumar) Recovery Officer, DRT-I, Delhi

SC closes case to probe larger conspiracy behind allegations against ex-CJI Gogoi

PRESS TRUST OF INDIA
New Delhi, February 18

THE SUPREME COURT on Thursday closed the proceedings initiated to probe a 'larger conspiracy' behind sexual harassment allegations against ex-CJI Ranjan Gogoi and 'fixing' of benches at the top court.

A bench headed by Justice Sanjay Kishan Kaul said that nearly two years have passed and the possibility of retrieving electronic records is very little.

The top court, while closing the suo moto proceedings in the case, said the in-house probe has been completed and the three-member panel headed by Justice SA Bobde, the current CJI, has already



given the report exonerating the former CJI.

The bench, also comprising justices AS Bopanna and V Ramasubramanian, said the Justice (retd) AK Patnaik panel was not able to get electronic records like WhatsApp messages to probe the conspiracy and hence no purpose would

be served by continuing with the suo moto case.

The top court referred to the letter of the Director of Intelligence Bureau that some conspiracy might have ensued due to certain tough decisions taken by former Chief Justice Gogoi like verdict on preparation of the National Register for Citizens (NRC) in Assam.

There are strong reasons to believe that some kind of conspiracy might have been undertaken against the then CJI Gogoi, the bench said, while quoting the report of Justice Patnaik.

It said that in view of the mandate of the order dated April 25, 2019 Justice Patnaik's report opines that it cannot really inquire whether the decisions of the then CJI on the judicial side had triggered the conspiracy against Gogoi.

Floriculture farmers suffer ₹100-cr loss on lockdown

Sharma said that farmers plan their production keeping in view the summer weddings. In the absence of these weddings, which account for almost 40% of entire year's wedding muhurs, farmers are going to find it tough, he said. To run a cut flowers farm, on an average, farmers incur average monthly expenses of ₹1-1.25 lakh per acre. However, during the lockdown there was no revenue, but the cost to be incurred remained the same.

Najeeb Ahemed, president, South Indian Floriculture Association (SIFA), said that floriculture, like any other industry, had been hit hard by the lockdown. The Indian cut flower business is minuscule compared to international giants like Ecuador and Colombia where they have thousands of acres of farms, he said.

केनरा बैंक Canara Bank

POSSESSION NOTICE

Regional Office I : Vipin Khand, Gomti Nagar, Lucknow-226010

Whereas, The undersigned being the Authorized Officer of the CANARA BANK under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (Act No. 54 of 2002) hereinafter referred to as "the Act" and in exercise of powers conferred under section 13(12) read with the Rule 3 of the Security Interest (Enforcement) Rules, 2002 issued a Demand Notice on the dates mentioned against each account (details of which have been mentioned hereunder) calling upon the Borrowers to repay the amount mentioned in the notices within 60 days from the date of receipt of the said notice.

The borrowers, having failed to repay the amount, notice is hereby given to the Borrower and the public in general that the Authorised Officer has taken possession of the Property described herein below in exercise of powers conferred on him/her under section 13(4) of the said Act, read with Rule 8 & 9 of the said rule. The borrower's attention is invited to provisions of sub-section (8) of section 13 of the Act, in respect of time available to redeem the secured assets. The borrower in particular and the public in general are hereby cautioned not to deal with the property and any dealings with the properties will be subject to the charge of CANARA BANK, Branches, mentioned below for an amounts and interest thereon.

S. No.	Name & Address of Borrowers / Guarantor A/C No.	Description of the Immovable Property	Outstanding Amount	Date of Demand Notice
1	Borrowers: M/s Amba Health Care Products	As per Sale Deed: Plot No:37 situated at Khasra No 368, Village- Nizampur Mallore, Pargana, Tehsil & District Lucknow. Area: 278.245 Sq. Mtr., Boundaries: East: Road wide of 19 feet, West: Plot of Digar Shaks, North: Plot of Digar Shaks, South: Plot of Digar Shaks. As per Actual: Plot No: 37 situated at Khasra No 368, Village- Nizampur Mallore, Pargana, Tehsil & District Lucknow. Area: 278.245 Sq. Mtr., Boundaries: East: Road Wide 19 Feet, West: Road wide 19 Feet, North: House of Mr. Manoj Kumar Soni, South: House of Smt. Geeta W/o Anil.	₹ 12,18,052.04 and interest thereon	29.10.2020 16.02.2021

Authorized Officer, Canara Bank

MAYUR LEATHER PRODUCTS LIMITED

Works: F-26-A, RICO INDUSTRIAL AREA, MANPURA MACHERI, AMER, JAIPUR-303805

Regd. Office: B-5, Vrindavan Apartments, Vrindavan Vihar, King's Road, Jaipur-302019 CIN: L19129RJ1987PLC003889

E-Mail: mlp@maylorleather.com Telephone: +91-9929988001 Website: www.mayurgroups.com

Extract of Standalone & Consolidated Financial Results for the Quarter and Nine Months ended December 31, 2020

S. No.	Particulars	Standalone						Consolidated						Amount in Rs. Lacs	
		Quarter Ended			Nine Months ended			Year Ended			Quarter Ended				
		December 31, 2020	September 30, 2020	Unaudited	December 31, 2019	September 30, 2019	Unaudited	March 31, 2020	December 31, 2019	Unaudited	December 31, 2020	September 30, 2020	Unaudited	December 31, 2019	September 30, 2019
1.	Total Income from operations	189.90													

FINANCIAL EXPRESS

STATUS PORTFOLIOS LIMITED
RZ-238/294, Street No. 4, Geetanjali Park, West Sagarpur,
South West Delhi-110046

PUBLIC NOTICE

Notice is hereby given that the Certificate(s) for the under mentioned Equity Shares of the Company have been lost / misplaced and the holder(s) / purchaser(s) of the said Equity Shares have applied to the Company to issue duplicate Share Certificate(s).

Any person who has a claim in respect of the said Shares should lodge the same with the Company at its Registered Office within 15 days from this date else the Company will proceed to issue duplicate certificate(s) to the aforesaid applicants without any further intimation.

**Folio Name of No of Shares Distinctive Nos. Certificate
No. Shareholder**
1204 Delta International Limited 1,25,000 2650001 to 2775000 23852
1204 Delta International Limited 25,000 3425001 to 3450000 23852

Place: Delhi Delta International Limited
Dated: 15.02.2021
4, Council House Street, Kolkata (WB)

Hari Shankar Singhania Holdings Private Limited

Notice is hereby given that w.e.f. 25th October, 2019, Shri Ashok Kumar Kauri has been appointed as Director of Hari Shankar Singhania Holdings Private Limited, a Core Investment Company registered with Reserve Bank of India (Company). This notice is being published in compliance with the Post facto approval issued by Reserve Bank of India (RBI) vide its letter no. DOS.ND.No.675/N.D.S.I./05.08.493/2020-21 dated 14th January, 2021 in line with Para 4 of Circular No. DNBR. (P.D) C.C. No. 065/03.10.001/2015-16 of RBI dated 9th July, 2015 for change in Management of the Company due to appointment of Director as aforesaid. Any person whose interest is likely to be affected by the aforesaid change in Management of the Company, may intimate to the Reserve Bank of India, Department of Non-Banking Supervision, 6, Sansad Marg, New Delhi and to the Company at its registered office address within 30 days from the date of publication of this notice stating therein the nature of interest and ground for objection.

For Hari Shankar Singhania Holdings Private Limited

Sd/-
(Smily Ravi
Asst. Company Secretary
Corporate Identity Number: U67120DL2004PTC126956
Regd. Off.: Nehru House, 3rd Floor, 4, Bahadur Shah Zafar Marg, New Delhi - 110002
Tel.: 011-6600112, Fax: 011-23716607, Email: dswain@jmail.com

indianexpress.com

I choose substance over sensation.

Inform your opinion with credible journalism.

The Indian Express.
For the Indian Intelligent.

The Indian EXPRESS
JOURNALISM OF COURAGE

FROM ANYTHING TO EVERYTHING

The Federal Bank

Ground Floor, Near Gate No. 1, Noida Botanical Garden Metro Station, Gautam Budha Nagar, Uttar Pradesh-201301

NOTICE FOR PRIVATE SALE OF GOLD

Notice is hereby given for the information of all concerned that Gold Ornaments pledged in the following Gold loan accounts, with the under mentioned branches of the Bank, which are overdue for redemption and which have not been regularised so far in spite of repeated notices, will be put for sale in the branch on or after 25/02/2021 as shown below:

BRANCH/VENUE

The Federal Bank,
Ground Floor, Near Gate No.1, Noida Botanical Garden Metro Station, Gautam Budha Nagar, U.P.

Place: NOIDA Date: 19.02.2021

FEDERAL BANK
Your Perfect Banking Partner

Regd. Office, Alwaye, Kerala

NOTICE FOR PRIVATE SALE OF GOLD

Notice is hereby given for the information of all concerned that Gold Ornaments pledged in the following Gold loan accounts, with the under mentioned branches of the Bank, which are overdue for redemption and which have not been regularised so far in spite of repeated notices, will be put for sale in the branch on or after 25/02/2021 as shown below:

NAME & ACCOUNT NUMBER

SALIM AHMAD
A/c. No.19175600000722

Branch Manager, (The Federal Bank Ltd.)

CLARIFICATION FOR SALE NOTICE PUBLISHED ON 16.02.2021

GLOBALITE INDUSTRIES PRIVATE LIMITED- IN LIQUIDATION

Clarification on the address of the "Land and Building" mentioned in the Sale Notice for Globalite Industries Private Limited- In Liquidation published on 16.02.2021 wherein the details of the asset has to be read as follows:

"G-88, Surajpur Site-5, Kasna, Sadar, G.B Nagar, Uttar Pradesh-201310 (Land area measuring 1800 Sq Mtrs)"

This clarification has been issued by the Liquidator, in order to correct the inadvertent error in the Sale Notice published.

Date: 18/02/2021
Place: New Delhi
IBBI Regn. No.: B811011IP-P090/2017-2018/1497
Add: E-10A, Kailash Colony, Greater Kailash-I, New Delhi -110048 Email: svaraliit8@yahoo.com, assetsale2@aaainsolvency.in Cont. No.: +91 880065284 (Mr. Puneet Sachdeva/Asif Khan)

CORIGENDUM

Attention of the concerned party (ies) and general public is invited to E-Auction Notice published on 22.01.2021 in Sr. No. 1.

Branch Office: Kanade Gate, Rewari, Account Name: Geverdhan Construction Consultancy Services. It is informed that Auction has been Cancelled.

Other Terms & Conditions shall be unchanged.

Authorised Officer, Punjab National Bank

PROPERTIES

Buying Selling High End Luxury properties in Delhi NCR Mumbai, Chandigarh Handle disputed Properties Contact : 93162-55513, Email: nriser-vices21@gmail.co

0020417417-1

punjab national bank

CIRCLE OFFICE : REWARI, DEPARTMENT : CIRCLE SASTRA, NEW ANAJMANDI, REWARI

CORIGENDUM

Attention of the concerned party (ies) and general public is invited to E-Auction Notice in A/c M/s Ana

Print O Graphics Pvt. Ltd. where in the date of E-Auction, EMD Deposit Date & Inspection Date have been inadvertently mentioned as

26/02/2021, 24/02/2021 & 23/02/2021 whereas the correct dates are 26/03/2021, 24/03/2021 & 22/03/2021 respectively also the Correct date of issue of sale notice is 11/02/2021 which was wrongly mentioned as 12/02/2021.

All Other Details Will Authorized officer, Canara Bank

Remain Unchanged

Call : 0120-6651214

For All Advertisement Booking

Call : 0120-6651214

FEDERAL FUNDING**Automakers ask Biden for US chip factory subsidies**

A shortage of semiconductors may lower automakers' profits by billions of dollars

REUTERS
February 18

MORE THAN A dozen business groups representing automakers, medical device makers and manufacturers sent a letter to President Joe Biden on Thursday calling on him to work with US lawmakers to provide federal funding for the construction of new chip factories.

The groups, which include the US Chamber of Commerce as well as industry-specific associations representing General Motors, Caterpillar and Medtronic, among others, sent the letter as a shortage of semiconductors continues to disrupt US automobile factories and threatens to lower the automakers' profits by billions of dollars.

A group of chipmakers last week sent a similar letter. Congress authorised programs last year to provide subsidies for



The business groups also called for an "investment tax credit" that could help defray the cost of semiconductor manufacturing tools

FILE PHOTO

chip research and factory construction, but US lawmakers still need to provide specific funding for the program.

"To be competitive and strengthen the resilience of critical supply chains, we believe the US needs to incentivise the construction of new and modernised semiconductor manufacturing facilities and invest in research capabilities," the business groups wrote in their letter on Thursday. The majority of chip production, especially for advanced computing chips, now occurs in Asia, where

major contract manufacturers such as Taiwan Semiconductor Manufacturing Co (TSMC) and Samsung Electronics Co handle production for hundreds of different chip companies. Both TSMC and Samsung are planning new US chip factories in the next few years that could benefit from the program if it is funded.

In addition to funding existing programmes, the business groups also called for an "investment tax credit" that could help defray the cost of semiconductor manufacturing tools.

The utility also said it is seeing reduced reservoir levels at pumping stations and several water mains have burst.

MLG&W has asked customers to refrain from leaving the water running while rinsing dishes, taking short showers and holding off on washing clothes until Friday.

Officials also asked customers to save water by letting faucets drip instead of streaming water, to prevent pipes from freezing over.

Oklahoma City officials said on Twitter that power outages and extremely low temperatures caused water service interruption and low pressure for customers.



Winter storms during the past week in the Midwest, Texas and the South forced water service providers to scramble to manage flows in sub-freezing temperatures

FILE PHOTO

patients to other areas because of low water pressure that followed a power outage, Mayor Nic Hunter said.

The weather also caused major disruptions to water systems in the Texas cities of Austin, Houston, San Antonio, Fort Worth, Galveston and Corpus Christi. In Austin, residents were told Wednesday night to boil their water after the city's largest treatment plant lost power.

Meanwhile, the city's fire department said it has received hundreds of broken water pipe calls since Monday. On Tuesday alone, the department fielded 685 calls about

busted pipes.

In Houston, also, residents were told to boil their water if they had power to do so - because of a major drop in water pressure linked to the weather.

Austin Water told residents in the southwest section of the city to boil water before using it for drinking or cooking.

Leaders in Austin and the Houston area asked residents to stop dripping water from their faucets because of a drop in water pressure.

Nueces Brewing in Corpus Christi offered water to those experiencing shortages.

Tap room manager Gwen Ponder said they plan to give out 2,000 gallons of filtered water originally intended for beer brewing.

"We are happy to do it," Ponder said. "These are strange times." In Abilene, Texas, firefighters were hampered by low water pressure as they tried to extinguish a house fire, the Abilene Reporter News reported.

"They had to watch that house burn," City Manager Robert Hanna said at a news conference.

In Dallas, Gerry Gross tried in vain to reach the cut-off valve outside his home after a pipe burst and sent water pouring through the wall of his utility room.

Russia's Kalashnikov eyes production in India, woos gadget lovers with hi-tech shotgun

REUTERS
Moscow, February 18



Dmitry Tarasov, CEO of Russia's leading weapons manufacturer Kalashnikov, holds a weapon during an interview at the company's office in Moscow. REUTERS

RUSSIAN ARMS MANUFACTURER Kalashnikov plans to start making its AK-203 assault rifle in India this year and wants to attract a wider audience with a hi-tech shotgun, chief executive Dmitry Tarasov said.

Named after the designer of the AK-47 assault rifle that has been used for decades in wars around the world, Kalashnikov has been seeking new business and markets after being hit by US and EU sanctions over Russia's annexation of Crimea in 2014.

It is targeting a 60% increase in annual revenues to more than 50 billion roubles (\$675.33 million) by 2025, Tarasov told Reuters in an interview.

The AK-203 is an advanced version of the AK-47 invented by Soviet soldier Mikhail Kalashnikov after he was wounded during World War II.

The Ultima is an entirely new venture for the company in which state conglomerate Rosotec has a 25% stake plus one share. Alan Lushnikov, a former deputy transport minister, owns a 75% stake minus one share via a firm called TKH-Invest.

"With Ultima we want to attract new customers who are not typically our target audience," said Tarasov. "We are targeting customers who want to get some drive or adrenaline. Entering a semi-game niche could be an option."

Kalashnikov sells weapons to 27 countries and produces 95% of Russia's small arms, but the US sanctions imposed in 2014 banned US entities from doing business with Kalashnikov.

Featuring a built-in computer, the Ultima shotgun envisages WiFi and Bluetooth connectivity and can synchronize with smart phones. It is intended to woo younger clients such as gadget enthusiasts.

Also central to Kalashnikov's growth plans is India, where it aims to produce 670,000 AK-203 rifles in the next decade together with the Indian defence ministry.

"We are hoping to launch production of AK-203 rifles at our joint venture in India this year. I feel it is a long-term trend so other examples will follow soon," he said.

Kalashnikov launched licenced production of the AK-103 assault rifle in Armenia last year and Tarasov, 37, said it wants to deepen cooperation with Latin America, where it has a well-established relationship with Venezuela.

"We know that there is an active demand in that market," he said.

BLOOMBERG

GEOPOLITICAL TENSIONS BETWEEN India and China are beginning to hurt some of Taiwan's biggest technology companies, including suppliers to Apple and hindering New Delhi's much-vaunted incentive programme for electronics manufacturing.

India has been slow to issue visas to Chinese engineers, who are needed to help Taiwanese companies set up factories in the South Asian nation, people with knowledge of the matter said. India is also nudging companies to opt for the more difficult to obtain employment permits, they added, asking not to be identified discussing a private matter.

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Unmanned aerial vehicles, some of which take off like a helicopter and fly like a glider carrying video cameras, are also "a very important business," he said.

Kalashnikov also sees the market in torches, knives and other branded products as promising.

Rao-Monari previously

The wrangling may delay Prime Minister Narendra Modi's plan to bolster India's manufacturing capacity and deter overseas investors, who invested \$30 billion in the six months to September, with the maximum foreign direct investment flowing in the computer hardware and software sector.

The companies are looking to India to diversify their supply chains. Modi has banned hundreds of Chinese apps and slowed approvals for Chinese investment after a deadly clash along the disputed border between the two neighbours left 20 Indian and an unknown number of Chinese soldiers dead.

Last year, companies such as iPhone assemblers, Foxconn

Technology Group, Pegatron, and Wistron, along with many others pledged \$1.5 billion to set up mobile-phone plants in India after the Modi government offered them specially-designed incentives to manufacture their products locally for global export. The move was also expected to shift supply lines to India from China.

Visas are an important resource to help expand domestic manufacturing and the "government has to balance its existing policies with

the genuine and short-term requirements of technical manpower for setting up new factories," said Pankaj Mohindroo, chairman of the India Cellular and Electronics Association. "We are hopeful that this issue will be addressed soon to everyone's satisfaction soon."

As tensions with China escalated along their Himalayan border over the summer last year, New Delhi stepped up curbs on Chinese activity in the country

FILE PHOTO

Technology Group, Pegatron, and Wistron, along with many others pledged \$1.5 billion to set up mobile-phone plants in India after the Modi government offered them specially-designed incentives to manufacture their products locally for global export. The move was also expected to shift supply lines to India from China.

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Apart from the delays in granting visas the Indian government has indicated a preference for issuing employment visas instead of business visas for people required to set up the production lines that are being imported by companies, the people said.

Employment visas typically require more paperwork and background checks from India's home ministry, and could therefore be the reason for India's insistence. Business visas are also shorter duration.

Companies have balked at the employment permits because it increases costs. It will also lead to double taxation for engineers and technicians since they will continue to be employed by their respective companies in China.

India's Usha is Under-Secretary-General and Associate Administrator of UNDP

PRESS TRUST OF INDIA
United Nations, February 18

INDIA'S USHA RAO-MONARI, a leading investment professional, has been appointed by UN chief Antonio Guterres as Under-Secretary-General and Associate Administrator of the UNDP, joining a growing list of women from the country appointed to helm key agencies of the global organisation.

The United Nations Development Programme is the United Nations' global development network.

A statement issued by the UN Spokesperson here on Wednesday said that Rao-Monari, senior adviser to Blackstone's Infrastructure Group, is an investment professional with almost three decades of investment experience, particularly in the infrastructure area.

"With Ultima we want to attract new customers who are not typically our target audience," said Tarasov. "We are targeting customers who want to get some drive or adrenaline. Entering a semi-game niche could be an option."

Unmanned aerial vehicles, some of which take off like a helicopter and fly like a glider carrying video cameras, are also "a very important business," he said.

Kalashnikov also sees the market in torches, knives and other branded products as promising.

Rao-Monari previously

served as Chief Executive Officer of Global Water Development Partners, a Blackstone portfolio company, and held several senior positions, including Director of the Sustainable Business Advisory Group at the International Finance Corporation, part of the World Bank Group, the statement said.

She currently serves on the Boards of several organisations in the field of sustainable development and has held various Board and advisory positions in the areas of water, natural capital, biodiversity and environment, it added.

Rao-Monari holds a Master's degree in International Affairs and Finance from Columbia University's School

of International and Public Affairs/School of Business, a Master's degree in Management Studies from Jamnalal Bajaj Institute of Management in Mumbai and a BA Honors Economics from Delhi University. Rao-Monari joins a growing list of women hailing from India who have been appointed to head key UN agencies.

The announcement of her appointment comes just two days after the UN Capital Development Fund (UNCDF), which focusses on providing micro-finance access to least developed countries (LDCs), said Preeti Sinha has commenced her tenure as Executive Secretary of the UN agency.

The announcement of her

appointment comes just two days after the UN Capital Development Fund (UNCDF), which focusses on providing micro-finance access to least developed countries (LDCs), said Preeti Sinha has commenced her tenure as Executive Secretary of the UN agency.

Dr. Otis Brawley, a cancer specialist and public health professor at Johns Hopkins University, agreed.

"The focus really needs to be broad spread of getting every American adequate care. And health care needs to be defined as prevention as well as treatment," he said.

Overall, the drop in life expectancy is more evidence of "our mishandling of the pandemic," Brawley said.

FILE PHOTO

FILE PHOTO