

Economy

MONDAY, NOVEMBER 2, 2020



GROWTH AGENDA

Sangita Reddy, president, Ficci

It's clearly time for bold actions on the livelihood front. The recent monetary policy assures that the government and the regulator will do everything it takes to keep the economy afloat. Let us start pushing our growth agenda vigorously

ROAD TO RECOVERY

Gross tax revenue this fiscal will be close to FY20 level: Pandey

SUMIT JHA
New Delhi, November 1

A POTENTIALLY ROBUST economic recovery in the second half of the fiscal may help the government reach the same level of gross tax collections as achieved last year, despite a 20% y-o-y decline in April-September period, finance secretary Ajay Bhushan Pandey, who also holds the charge of revenue secretary, has told *FE*.

The gross tax collection in the first half of the current fiscal year stood at ₹7.2 lakh crore, while it was ₹20.8 lakh crore in the whole of FY20.

Pandey said that the daily trends of e-way bill and e-invoice generation pointed towards an economy that was not only coming back onto the rails but also speeding up. "The finance minister has said we will be near that level (tax collection achieved last year). However, in order to reach there we have to catch up very fast in the remaining months of the year," the official said.

He added that e-way bill generation saw 10% rise in September, followed by 22% growth in October over the same periods last year. The e-invoices touched a peak of 29 lakh on October 30 which is currently mandatory only for GST-registered companies with turnover of ₹500 crore and above.

Similarly, while corporate tax collection in April-September was down 32%, it was largely due to a 25% reduction (from 30% to 22%) in corporate tax rate announced last year along with abolition of dividend distribution tax in this year's Budget, he noted. In April-September period last

- Economic indicators signal strong recovery
- Need of the economy changing every week
- Constantly monitoring situation to assess type of relief required
- PLI scheme along with other reforms attracting investments

year, corporate advance tax till September was paid at the higher rate as concessional rates were announced later. This showed that adverse impact on the collections isn't so deep to frustrate a recovery in the latter half of the year, the finance secretary said.

On whether the government will challenge the arbitration award favouring Vodafone on the tax demand, Pandey said, "We have received the award order and at this stage I will only say that we are examining it for an appropriate response."

Separately, he said that Centre's plan to borrow ₹1.1 lakh crore this fiscal to compensate states for GST shortfall was also a liquidity injection into the economy which will spur demand. He added that the Centre would convince the 9 states that have opposed the borrowing plan and have not yet signed up for it. Politically speaking,

(PLI) schemes for electronic and mobile manufacturing along with pharmaceutical industry.

In addition to PLI scheme, the finance secretary counted corporate rate cuts, tax incentives to sovereign wealth and pension funds announced in the Budget this year and modified labour laws as measures towards attracting investment.

"The investment coming due to these measures is a form of stimulus to the economy but we won't be left behind when direct support in the form of liquidity or working capital support is needed," Pandey said.

With the introduction of PLI scheme, further reforms in simplifying taxation system by eliminating area-based exemption provided under special economic zone (SEZ) scheme were also being considered, Pandey said.

"When we have one of lowest corporate tax rates globally, the question of tax free zones is redundant. He added that it was also difficult to estimate if industry derived the desired benefit from tax reliefs like enhanced depreciation.

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INDU BHAN
New Delhi, November 1

THE LAWS PASSED by Opposition-ruled states Punjab, Rajasthan and Chhattisgarh to override three central laws governing agriculture trade and food stuffs may stumble upon the hurdle of Presidential assent. The opinion is also divided among the legal fraternity over the tenability and/or sustainability of the states' move. Of course, some see a tenacity of the ground on which the central laws have been made in the first place, given that Union government has relied on 'food items' that are in concurrent list, to legislate, where the new laws also pertain to "agriculture" which is exclusively a state subject.

The central laws are already being challenged in the Supreme Court. Punjab chief minister Amarinder Singh said if the four bills passed by the state assembly on October 20 are not approved by the President, the state would challenge his stance in the court. Singh has also sought an appointment from President Ram Nath Kovind before November 2-5.

According to Supreme Court lawyer Mahesh Agarwal, since "trade, production, supply, and distribution of (food) products falls under the concurrent list, states cannot override laws made by the Central government when they cover the same subject. Another senior SC advocate Anupam Lal Das, however, feels that, while there is a presumption of validity of a law passed by Parliament, in the present case, the source of power to pass these three farm laws are conspicuously missing in the Statement of Objects and Reasons.

SC lawyer Balaji Srinivasan called the emerging situation a "tricky one." "The proposed legislation of the state governments will require the assent of the President, which requires to be obtained via the office of the governor. Politically speaking,



these bills may never get assent. Thus, these (state) laws would be stillborn".

However, states could still use their route of Government Orders or Executive Orders, to practically enforce what they intend to, in this regard. This would be perfectly legal, says Srinivasan.

Farm sector experts who FE spoke to pointed out that Chhattisgarh and Rajasthan haven't barred trading below minimum support prices (MSPs), whether in APMC mandis or elsewhere. So, free market that the Central laws seek to create is intact.

Only one of the Punjab laws has said that 'sale/purchase is invalid' if done below MSP, but again there is no clarity on consequences of transactions below MSP," said a former union agriculture ministry official, requesting anonymity.

Of course, Rajasthan's Bill on contract farming proposes punishment with imprisonment of 3-7 years with or without a fine of ₹5 lakh "if any person, company or corporate house or any other association or body of persons harasses farmers." However, 'harassment' has been defined by the law as a trader's refusal to buy crops from farmers despite an agreement and also in case payment is not made within 3 days. "It is not about buying below MSP. But, one good thing is Rajasthan has covered all crops under contract farming for which MSPs are declared whereas in Punjab, it is

restricted to wheat and paddy," said an expert, who is a supporter of the central laws.

Pertinently, all the three states have restored judiciary's power to decide in case of a dispute between farmer and trader through their bills, whereas the Central laws have vested the power of dispute resolution with sub-divisional magistrate.

Additional solicitor general Madhvi Divan is confident the central laws would prevail.

"India is one common economic market and there must be freedom of trade and commerce across India. India is also a federation with a strong tilt to the Centre. The freedom of trade and commerce across India guarantees under Article 301 must be available to farmers of India to market their produce so that it reaches the farthest corners of India and they are able to get the best prices which have evaded them on account of local vested interests. So, the Central law cannot be negated," he told *FE*.

Says advocate Abhinav Mukherji, who represents Bihar and Himachal Pradesh governments in the apex court: "Entry 33 of the Concurrent list empowers Parliament and state legislatures to legislate on agriculture production, supply etc. Any state legislation which is repugnant to Parliamentary legislation on this aspect is null and void unless it obtains Presidential assent under Article 254.

Having said that, to make it constitutional, the state government would have to establish

India rejects Pak move to accord status of province to Gilgit-Baltistan

PRESS TRUST OF INDIA

New Delhi, November 1
INDIA ON SUNDAY slammed Pakistan for its attempt to accord provincial status to the 'so-called Gilgit-Baltistan', saying it is intended to camouflage the 'illegal' occupation of the region by Islamabad.

Spokesperson in the ministry of external affairs (MEA) Anurag Srivastava said India 'firmly rejects' the attempt by Pakistan to bring material changes to a part of Indian territory which is under Islamabad's 'illegal and forcible occupation' and asked the neighbouring country to immediately vacate such areas.

Srivastava's response came following a media query about Pakistani Prime Minister Imran Khan's comments in Gilgit on Sunday about his government's decision to accord 'provisional provincial status' to the Gilgit-Baltistan region.

"I reiterate that the Union Territories of Jammu and Kashmir and Ladakh, including the area of so-called 'Gilgit-Baltistan', are an integral part of India by virtue of the legal, complete and irrevocable accession of Jammu and Kashmir to the Union of India in 1947," the MEA spokesperson said.

He said the government of Pakistan has no locus standi on territories 'illegally and forcibly' occupied by it and that the latest move will not be able to hide the 'grave' human rights violations in these Pakistan occupied territories.

"Such attempts by Pakistan, intended to camouflage its illegal occupation, cannot hide the grave human rights violations, exploitation and denial of freedom for over seven decades to the people residing in these Pakistan occupied territories," Srivastava said.

From the Front Page

Q2 performance: Sales dull but cost cuts save the day

For the sample, operating profit margins have increased by a whopping 11 percentage points y-o-y. Some example of this is TVS Motors. Though revenues rose just 6% y-o-y during the quarter, the company reported strong operating margins of 9.3% and a 13% y-o-y increase in Ebitda due to falling other expenses, mainly promotion and marketing expenses. Staff costs also fell 8% y-o-y as salary cuts had been initiated in Q2FY21.

Nestle reported an Ebitda margin of 25%, a near lifetime high on the back of higher

gross margins and lower A&P spends; the company optimised costs but also gained from accounting changes.

With urban demand muted, companies such as Maruti benefited from purchasing power in rural markets; at Maruti rural retail volumes grew by 10% y-o-y while urban and semi-urban demand was flat y-o-y. Hindustan Unilever's volumes grew just 1% y-o-y during the quarter. At Tata Motors volumes for commercial vehicles crashed 29% y-o-y while the increase in average selling

price was just 1% y-o-y. Some companies such as JSW Steel reported strong volumes which jumped 14% y-o-y but realisations dipped slightly by 2% y-o-y. Asian Paints stunned the Street with an 11% increase in volumes that drove up revenues 6% y-o-y.

The highlight of the earnings season is undoubtedly the sharp magnitude of recovery in the IT sector. Both Infosys and TCS were able to grow revenues and margins smartly and also win deals; Infosys has upped its revenue and margin forecasts for the year.

However, economists are cautious about the durability of the uptrend, as they attributed the September recovery to pent-up demand after the lockdown was eased. Aditi Nayar, principal economist at ICRA, wrote: "...we caution that the sustainability of the upturn may not be universal, and await signs of its durability".

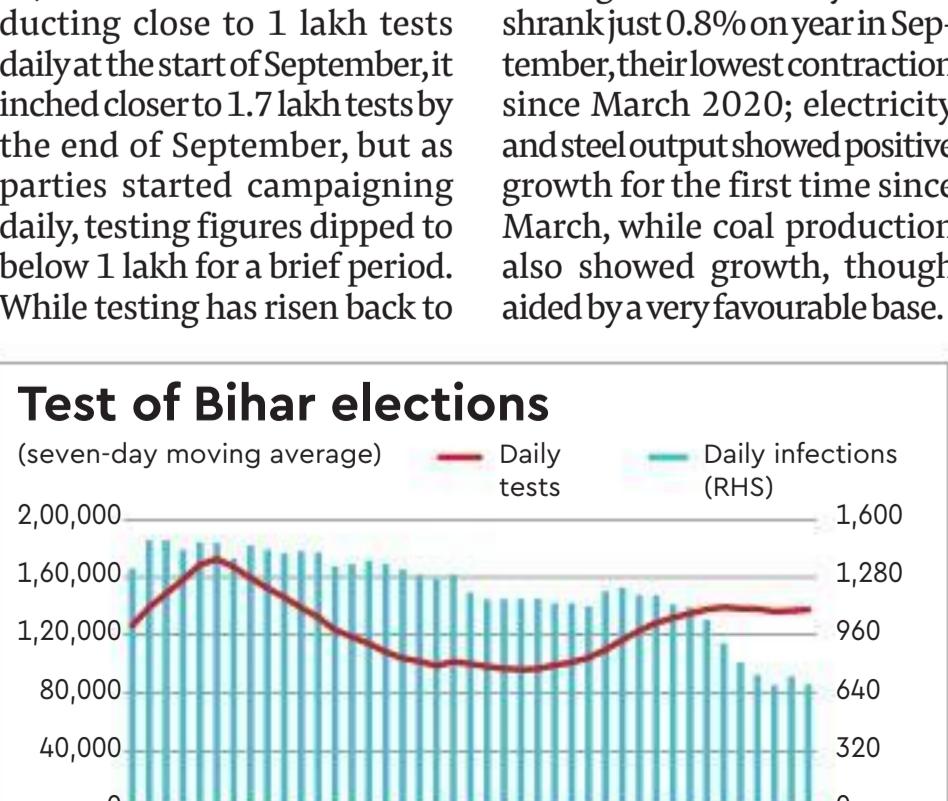
On the other hand, Madhya Pradesh, which is also preparing for by-elections to 28 legislative assembly seats, has increased its testing by 32%. While MP was testing 21,454 samples daily on an average by the end of September, this increased to 26,242 on Sunday.

The fall in testing has also been accompanied by a fall in infections. While Bihar was recording an average of 1,433 daily infections on September 30, this fell 52% to 690 on October 31. An earlier analysis by FE had shown that Bihar conducts a majority of tests, close to 90%, using the less reliable rapid antigen tests. This is also the reason for its low positivity rate.

On Sunday, India had a positivity rate of 4.3%, while Bihar's positivity rate was 0.5%. Bihar's positivity rate has declined from 1% to 0.5% in the last one month.

At ₹1.05L cr in Oct, GST receipts up 10%

Last week, official data showed that eight core industry sectors shrank just 0.8% on year in September, their lowest contraction since March 2020; electricity and steel output showed positive growth for the first time since March, while coal production also showed growth, though aided by a very favourable base.



Covid-19: Cities getting worse as winter approaches

Similarly, in case of Pune, data from PMC show proportion of cases increased on ventilators from 2.5% to 6% between September 14 and October 31, while people admitted in ICUs increased from 2.7 to 4.4%.

As winters near, cases are expected to increase further and rising ventilators and ICU admissions will be a grave concern for most cities. Delhi

between ₹100 crore and ₹200 crore. Some of these were made on relatively modest budgets of ₹50 crore, others were expensive at over ₹100 crore. Though films are slated for screenings during other festivals or holidays like Eid, Independence Day and of late, even Raksha Bandhan, Diwali still counts as the biggest festival weekend for the theatres. The trend started way back in the 1960s, recalls Atul Mohan, editor at Complete Cinema, and gained momentum during the seventies. In fact, Shah Rukh Khan's blockbuster movies of the 90s - Baazigar, Dilwale Dulhania Le Jayenge, Dil To Pagal Hai and Kuch Kuch Hota Hai - were all Diwali releases.

Unfortunately, it will be a quiet Diwali for the theatres this time. Though producers have a slate of films, they apprehend viewers aren't ready to visit the theatres just yet and could therefore prefer an OTT release. A few are holding on and may release films during Christmas. Given that OTT players are willing to pay a good price as they build a subscriber base, producers have not lost out. *Laxmi* is believed to have earned close to ₹150 crore in digital and satellite rights.

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RIL deal: Future asks exchanges to disregard arbitration order

Sunday's regulatory filing by FRL notes that the contention raised by Amazon is 'misconceived'.

Amazon has argued that two separate shareholder agreements, one between Amazon and FRL's promoters (to which FRL is not a party) and another between FRL and its promoter (to which Amazon is not a party) constitute one single integrated transaction and that by such a composite transaction Amazon has an interest in and rights against FRL.

However, FRL notes that if the two separate agreements were treated as a single integrated transaction by which Amazon obtained an interest in and rights against FRL, then in 2019, when the agreements were executed there would have been a change in control of FRL in favour of Amazon, requiring it to make an open offer to FRL's public shareholders in terms of the Sebi (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.

FRL said it has complied with all requirements of obtaining the requisite approvals from Future Coupons adding it faces serious financial trouble and that the proposed transaction with RIL is its only way out.

"Any delay in the implementation of scheme will cause irreparable losses to all stakeholders," the company wrote.

In its letter, Amazon has painted a picture that public shareholders of FRL are being misled. It is a bit rich for such an argument to be made from someone who is not even a shareholder in FRL. Evidently, Amazon's letter is motivated by other considerations, FRL said.

Future Retail also told exchanges that Amazon has sought damages of ₹1,431 crore along with interest, which is

the top performer.

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AIMING TO CUT RED-TAPISM

Industrial Relations Code: Govt notifies draft rules

FE BUREAU
New Delhi, November 1

AN ESTABLISHMENT WITH 300 or more workers will have to seek government's approval 15 days ahead of resorting to lay-off and 90 days in advance for closure as per the draft rules under the Industrial Relations Code. For retrenchment, the establishment will have to seek government's permission 60 days prior to the intended action.

The IR Code, passed in Parliament along with social security code and operational safety and health (OSH) code in September, has empowered the states to allow industries employing up to 300 workers to resort to lay-off, retrenchment and closure without prior permission. Labour minister Santosh Kumar Gangwar had earlier told FE that the basic objective behind the increasing of the threshold was to reduce the red tapism in the labour law governance.

The labour ministry has notified the draft rules under the IR Code and sought public comments within a month before finalising the rules. The labour ministry proposes to



implement the rules under the IR Code from April 1. Draft rules under OSH Code and social security code are yet to be notified.

"The rules rely substantially on electronic mode of communications by and from workers, trade unions, employers, conciliation officer, tribunals, etc., for all save matters relating to lay-off, retrenchment and closure. It provides for speed post/registered post for above matters," said XLRI professor KR Shyam Sundar.

The rules also said that every employer who has retrenched a worker or workers under this Code, shall, within 10 days, at the time of retrenching a worker or workers shall electronically transfer an amount equivalent to 15 days of last drawn wages of such retrenched worker or workers in the account to be maintained by the central government.

The notice of strike has to be given to the employer of an industrial establishment which should be duly signed by the secretary and five elected representatives of the registered trade union.

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cally within 45 days of receipt of funds from the employer and the worker shall utilise such amount for his reskilling, the draft rule said.

"The Code rules omitting rules pertaining to trade unions and leaving them to the state governments will promote inconsistent and diverging rules across the regions especially with regard to the method of determining the negotiating agent and negotiating council," Sundar said.

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Diesel sales expand for first time in eight months

DEBjit CHAKRABORTY
November 1

DIESEL SALES IN India clocked its first year-on-year gain since February as annual festivals boosted demand for the country's most-consumed fuel.

Sales by India's top three fuel retailers rose 6.1% from a year earlier in October to 5.76 million tonne, according to officials with direct knowledge of the fuel sales data.

The rebound in diesel demand is crucial for ramping up crude processing by Indian refiners after fuel consumption was crushed by a strict lockdown in late March to check the spread of Covid pandemic. Indian Oil, the country's biggest refiner, has boosted its run rates to 93% of capacity and is hoping to reach 100% in a couple of months, chairman Shrikant Madhav Vaidya said on October 30.

The nation's two main festivals — Dussehra and Diwali — started mid-October and celebrations will extend for more than a month. This is the peak demand season and, as a result, a busy time for diesel-guzzling trucks hitting the roads to deliver everything from clothes to refrigerators. Besides the fe-



LOOKING UP

- The rebound in diesel demand is crucial for ramping up crude processing by Indian refiners
- Fuel consumption was crushed by a strict lockdown in late March

tival demand, crop harvesting activities also boosted consumption for the industrial fuel.

The growth in diesel also outpaced petrol sales that rose 4.2% from a year earlier to 2.22 million tonne, according to the officials who asked not to be named as they're not authorised to speak to the media. Liquified petroleum gas posted year-on-

year gain of 3.7%, but aviation turbine fuel sales volumes were at half of last year's levels, the official said.

Indian Oil, Bharat Petroleum Corporation and Hindustan Petroleum Corporation, which account for more than 90% of the nation's fuel sales, declined to comment.

—BLOOMBERG

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—BLOOMBERG

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—BLOOMBERG

With worsening air quality, air purifier sales soar



PRESS TRUST OF INDIA
New Delhi, November 1

WITH THE OVERALL air quality in various parts, particularly Delhi-NCR, in the country fluctuating between "very poor" and "severe" categories, air purifier makers are logging as much as 50% rise in sale numbers and expecting the momentum to gain more traction during winters.

The air purifier segment, which was earlier limited to select pockets of top metro cities, is firming its foothold in smaller cities, and online channels are emerging as a key facilitator to meet the consumer demand in such places.

Though air purifier as a segment is very small, it has increased in size over the last three years, and the vertical is expected to grow by another 50% in 2020.

"The onset of winters, smog situation in various parts of the country and the current concerns around air normally raise the alarm around deteriorating air quality and indoor air pollution. An air purifier makes the most sense now, owing to the alarming

levels of increasing air pollution in major cities around the country," Eureka Forbes managing director and CEO Marzin R Shroff said.

Kent RO Systems chairman and managing director Mahesh Gupta said the company has already seen a 50% spike in sales this season as compared to last year and is expecting this momentum to continue till the end of winters.

Air purifier sales peak only when consumers see pollution rising to a dangerous level, he said, adding that increased media coverage of poor air quality has led to consumer awareness, thereby resulting in more sales.

"We have seen that in the past four years, there has been a sudden surge in air purifiers demand during the smog situation in Delhi. The onset of winter only further deteriorates the air quality and acts as a catalyst to push the sales for air purifiers," said Gupta.

Now, a basic air purifier that simply cleans the air with the touch of a few buttons is coming packed with features such as real-time, Wi-Fi-enabled control systems.

Bharat Biotech to launch Covaxin in Q2 of 2021

PRESS TRUST OF INDIA
New Delhi, November 1

BHARAT BIOTECH IS planning to launch its vaccine for Covid-19 in the second quarter next year if it gets the requisite approvals from the Indian regulatory authorities, a top company official said.

It said its immediate focus is to conduct the Phase 3 trials successfully across the country.

The company's vaccine candidate, Covaxin, has been developed in collaboration with the Indian Council of Medical Research (ICMR) and the National Institute of Virology (NIV) using inactivated Sars-Cov-2, the virus that causes Covid-19. The virus was isolated in an ICMR lab.

"If we get all the approvals after establishing strong experimental evidence and data, and efficacy and safety data in our last stage of trials, we aim to launch the vaccine in Q2 of 2021," Bharat Biotech international executive director Sai Prasad said.

After the company received approval from the Drugs Controller General of India (DCGI) to conduct Phase 3 clinical trials, it has begun site preparation.

tory exercises and recruitment. Dosage will begin in November, he added.

"The trial to be conducted in 25 to 30 sites across 13-14 states will provide two doses each for the vaccine and placebo recipients. About 2,000 subjects could be enrolled per hospital," Prasad said.

Asked about the investment in the vaccine, he said, "Our investment is about ₹350-400 crore for the development of vaccine and the new manufacturing facilities, which include our investments for conducting the Phase 3 clinical trial, in the next six months."

On the company's plan to sell the vaccine to the government or to private players, Prasad said: "We are looking to supply to both government and private markets. We are also in preliminary discussions with other countries for probable supply."

Prasad said the price of the vaccine is yet to be determined, as the company is still looking at the cost of product development. "Our immediate focus is to conduct Phase 3 trial successfully across sites," he said.



Delhi's air quality remains 'very poor'

PRESS TRUST OF INDIA
New Delhi, November 1

THE NATIONAL CAPITAL'S air quality remained 'very poor' on Sunday, with stubble burning contributing 40% to Delhi's pollution and negating the effect of better ventilation, according to a government forecasting agency.

The Air Quality Early Warning System for Delhi said the air quality is likely to hit 'severe' levels tonight, but will slip back into the 'very poor' category on Monday.

The city recorded a 24-hour average air quality index (AQI) of 364. It was 367 on Saturday, 374 on Friday, 395 on Thursday, 297 on Wednesday, 312 on Tuesday, and 353 on Monday. An AQI between 0 and 50 is considered 'good'; 51 and 100 'satisfactory'; 101 and 200 'moderate'; 201 and 300 'poor'; 301 and 400 'very poor', and 401 and 500 'severe'.

Public at large is informed by way of this notice that our client 'EDELWEISS INVESTMENT ADVISER LIMITED' has filed a suit bearing CS (COMM) No. 397 OF 2020 titled '**EDELWEISS INVESTMENT ADVISER LIMITED V. LILY REALTY PVT LTD & ASIT KOTICA**'

before the Hon'ble High Court of Delhi at New Delhi inter-alia other prayers seeking recovery of Rs. 103,32,23,620.51/- (INR One Hundred Thirty Two Lacs Twenty Three Thousand Six Hundred Twenty and Fifty One Paisa) alongwith future and Pendent-litite interest.

The Hon'ble High Court of Delhi at New Delhi vide its order dated 29.09.2020 in above suit has restrained the Defendant No. 2 namely Mr. Asit Kotica R/o Rameshwaram Appt, 23rd Floor, Palkhe Wadi, K.D Marg, Prabhadevi, Mumbai - 400028 to create any charge, encumbrance or liability on the following properties:

- (i) Flat no. 702, Shilpa Apartments, Shankar Ghanekar Marg, Prabhadevi, Mumbai
- (ii) Flat no. 1902 Rameshwaram Apartments, K.D Marg, Prabhadevi, Mumbai
- (iii) Flat Rameshwaram Apartments Pent House, K.D Marg, Prabhadevi, Mumbai

The public at large is hereby notified and informed not to deal with or enter into any transaction sale, lease or otherwise in any manner in respect of the aforementioned properties in terms of the aforesaid order of the Hon'ble High Court.

Arveena Sharma, Advocate
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(Law Firm)
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EXTRACT OF UNAUDITED FINANCIAL RESULTS FOR THE HALF YEAR ENDED 30TH SEPTEMBER, 2020

Sl. No.	Particulars	STANDALONE				CONSOLIDATED			
		Quarter Ended 30.09.2020 [Unaudited]	Half Year Ended 30.09.2020 [Unaudited]	Quarter Ended 30.09.2019 [Unaudited]	Year Ended 31.03.2020 [Audited]	Quarter Ended 30.09.2020 [Unaudited]	Half Year Ended 30.09.2020 [Unaudited]	Quarter Ended 30.09.2019 [Unaudited]	Year Ended 31.03.2020 [Audited]
1.	Total Income from Operations	76352	143523	102263	461913	131685	244811	163540	703549
2.	Net Profit/(Loss) for the period [before Tax, Exceptional and Extraordinary Items]	(39981)	(63128)	(20755)	(91287)	(47645)	(81599)	(76897)	(294516)
3.	Net Profit/(Loss) for the period before Tax [after Exceptional and Extraordinary Items]	(39981)	(63128)	(16181)	(89118)	(44917)	(78871)	(72323)	94499
4.	Net Profit/(Loss) for the period after Tax [after Exceptional and Extraordinary Items]	(40183)	(63794)	(16181)	(89283)	(45276)	(78966)	(71060)	56076
5.	Total Comprehensive Income for the period [comprising Profit/(Loss) for the period (after tax) and Other Comprehensive Income (after tax)]	(40183)	(63794)	(16181)	(89575)	(45278)	(78968)	(71072)	55703
6.	Equity Share Capital [of ₹ 2/- per share]	48649	48649	48649	48649	48649	48649	48649	48649
7.	Other Equity [excluding Revaluation Reserve]				736872				169540
8.	Earnings Per Share [of ₹ 2/- per share] [for continuing and discontinued operations]:								
	Basic				₹ (1.65)	₹ (2.62)	₹ (0.67)	₹ (3.67)	₹ (2.21)
	Diluted				₹ (1.65)	₹ (2.62)	₹ (0.67)	₹ (3.67)	₹ (2.21)
									₹ 4.50

Note:

The above is an extract of the detailed format of Quarter 30th Sept., 2020 Financial Results filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format of the Quarter 30th Sept., 2020 Financial Results are available on the Stock Exchanges Website www.nseindia.com and www.bseindia.com and on the Company's Website, www.jalindia.com.

Place : Greater Noida
Dated : 31st October, 20



E-AUCTION SALE NOTICE

Regional Office : House No. 56, Buddh Vihar Part - A, Tara Mandal, Gorakhpur-273016

**SALE NOTICE OF IMMOVABLE PROPERTIES THROUGH E-AUCTION (ONLINE AUCTION)
UNDER RULES 8(6) & (9) OF THE SECURITY INTEREST (ENFORCEMENT) RULES 2002**

LAST DATE OF RECEIPT OF TENDER DOCUMENT : 01.12.2020 UPTO 5:00 P.M.

DATE & TIME OF E-AUCTION : 02.12.2020 11:30 AM TO 12:30 P.M.

Notice is hereby given to the effect that the immovable properties described herein, taken possession under the provisions of Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act 2002 and Security Interest (Enforcement) Rules 2002, will be sold through e-auction on the following terms & conditions. E auction arranged by the service provider M/s CANBANK COMPUTER SERVICES LTD. Mr. Pratap Kanjilal/Mr. Pakhare D.D. Contact No. 9832952602/9911293517/080-23469665 through the website-e-auction@ccsl.co.in.

Sl. No.	Name & Address of Borrower(s) / Guarantor(s)	Brief Description of Immoveable Properties	Total Liabilities	Reserve Price (Rs.) Earnest Money Deposit (Rs.)	Earnest Money Deposit Account Details
1.	Branch- Salempur Branch, Canara Bank (Erstwhile Syndicate Bank) Contact- Mr. Anupam Jaiswal - Ph. No. 8004931553	All that part and parcel of the property consisting of Residential Building, Plot No. 292, Vill. Pipra Najar, Tappa-Salempur, Pargana-Salempur Majhauli, Tehsil-Salempur, Distt. Deoria	Rs. 4,39,722.87 as on 31.10.2017 + interest thereon	Rs. 12.63 Lacs Rs. 1.27 Lacs	A/c No 98797740000031 IFSC Code: SYNB0009879
2.	Borrower: (1) Anwar Hussain S/o Late Ali Hussain, 244A, Khooniupur, Gorakhpur-273005 (2) Meraj Hussain S/o Anwar Hussain, 244A, Khooniupur, Gorakhpur-273005 Guarantor/Mortgager: Anwar Hussain S/o Late Ali Hussain	All that part and parcel of the property consisting of Residential Building, Moh.-Madhopur(Zafar Colony) Tappa Kasba, Pargana-Haweli, Tehsil Sadar, City-Gorakhpur (Near Janta Marmage Halli) at Arrai No. 93 Boundaries:-North-Plot of Ganga Vishnu, South-Plot of Ramdeo Harjan, East- Plot of Jai Govind, West - Plot of Sudama	Rs. 12,01,556.00 as on 26.05.2017 + interest thereon	Rs. 20.00 Lacs Rs. 2.00 Lacs	A/c No 2917619000177 IFSC Code: CNRB0002917

Branch- Gorakhpur, Sahebganj Branch, Contact- Mr. Anurag Mishra - Ph. No. 8173007735	All that part and parcel of the property consisting of Residential Building, Moh.-Madhopur(Zafar Colony) Tappa Kasba, Pargana-Haweli, Tehsil Sadar, City-Gorakhpur (Near Janta Marmage Halli) at Arrai No. 93 Boundaries:-North-Plot of Sri Umesh & Others, South-Govt. Land, East- Plot of Sri Dhruv Chand, West - 15 ft wide Rasta
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Terms & Conditions:- LAST DATE OF RECEIPT OF TENDER DOCUMENT : 01.12.2020 UPTO 5:00M P.M. Tender Shall be received at respective Branches.

DATE & TIME OF E-AUCTION : 02.12.2020, 11:30 A.M. TO 12:30 P.M. (with extension of 5 min. duration till the condition of sale).

E-Auction Terms & Conditions :- The sale shall be subject to the conditions prescribed in the security Interest (Enforcement) Rules, 2002 and to the following conditions. a. The property will be sold on "as is where is and as is what is" basis including encumbrances, if any. There is no encumbrance or the knowledge of the bank. The intending bidders are strictly advised to make independent enquiry and satisfy himself regarding title, identity, area, extent, boundaries of property and encumbrances etc. while participating in e-auction. b. Purchaser shall be responsible to incur any outstanding dues of local self government (property tax, water sewage, electricity bills etc.), if any, against the property. c. Auction/bidding shall be only through "Online Electronic Bidding" through the website-e-auction@ccsl.co.in. Bidders are advised to go through the website for detailed terms before taking part in the e-auction sale proceedings. d. The property can be inspected with Prior Appointment with Authorized Officer from 02.11.2020 to 01.12.2020 or any working days. e. The property will not be sold below the Reserve Price. f. EMD amount of 10% of the Reserve Price to be deposited by way of Demand draft in favour of Authorized Officer, Canara Bank, on or before 01.12.2020 by 05:00 pm. g. Intending bidders shall hold a valid digital signature certificate and e-mail address. For details with regard to digital signature please contact the service provider M/s CANBANK COMPUTER SERVICES LTD. Mr. Pratap Kanjilal/Mr. Pakhare D.D. Contact No. 9832952602/9911293517/080-23469665 through the website-e-auction@ccsl.co.in. The intending bidders shall provide for original digital signature (not holding a valid digital signature). The intending bidders should register on the website-e-auction@ccsl.co.in on or before 05:00 pm by hand or by email. 1) Demand Draft/Pay order towards EMD amount. 2) Photocopies of PAN Card. 1D Proof of Address, proof however, successful bidder would have to produce these documents in original to the Bank at the time of making payment of balance amount of 25% of bid amount. 3) Bidders Name, Contact No. Address. E-Mail Id. 4) Bidder's A/c details for online refund of EMD. The intending bidders should register their names at portal e-auction@ccsl.co.in and get their User ID and password free of cost. Prospective bidder may avail one training on e-auction from the service provider M/s CANBANK COMPUTER SERVICES LTD. Mr. Pratap Kanjilal/Mr. Pakhare D.D. Contact No. 9832952602/9911293517/080-23469665 through the website-e-auction@ccsl.co.in. The unsuccessful bidder shall be refunded to them within 2 days of finalization of sale. The EMD shall not carry any interest. K. Auction would commence at Reserve Price, as mentioned above. Bidders shall improve their offers in multiples of Rs. 10,000. The bidder who submits the highest bid (above Reserve price) on closure of 'Online' auction shall be declared as successful bidder. Sale shall be confirmed in favour of the successful bidder, subject to confirmation of the same by the secured creditor. l. The successful bidder shall deposit 25% of the sale price (including EMD already paid), immediately on declaring him/her as the successful bidder. If the successful bidder fails to pay the sale price within the period stated above, the deposit made by him shall be forfeited by the Authorised Officer without any notice and property shall forthwith be put up for sale again. m. All charges for conveyance, stamp duty and registration charges etc., as applicable shall be borne by the successful bidder only. n. For sale proceeds above Rs 50 Lakhs, TDS shall be payable at the rate of 1% of the sale amount, which shall be payable separately by the successful buyer. o. Authorized Officer reserves the right to postpone/cancel or vary the terms and conditions of the e-auction without assigning any reason thereof. P. For further details contact respective branch or the service provider M/s CANBANK COMPUTER SERVICES LTD. Mr. Pratap Kanjilal/Mr. Pakhare D.D. Contact No. 9832952602/9911293517/080-23469665 through the website-e-auction@ccsl.co.in.

Special Instruction/Caution

Bidding in the last minutes/seconds should be avoided by the bidders in their own interest. Neither Canara Bank nor the Service Provider will be responsible for any lapses/ failure (Internet failure, Power failure, etc.) on the part of the bidder or vendor in such cases. In order to ward off such contingent situation, bidders are requested to make all the necessary arrangements/alternatives such as back-up, power supply and whatever else required so that they are able to circumvent such situation and are able to participate in the auction successfully.

Date: 02.11.2020 Place: Gorakhpur Authorised Officer, Canara Bank

PUNJAB NATIONAL BANK

Regional Office- Shakuntalam, Circular Road,
Near Awas Vikas , Muzaffarnagar

SYMBOLIC POSSESSION NOTICE

Whereas, the undersigned being the authorized officer of the PUNJAB NATIONAL BANK under the securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 and in exercise of powers conferred under section 13(12) read with rule 09 of the security Interest (Enforcement) Rules, 2002 issued a demand notice on the mentioned against each account calling upon the respective borrower/s to repay the amount mentioned against each account within 60 days from the date of notice / date of receipt of the said notice. The borrowers & Guarantors having failed to repay the amount, notice is hereby given to the borrowers/ Guarantors and the public in general that the undersigned has taken symbolic possession of the property described here in below in exercise of powers conferred on him/her under sub-section 4 of section 13 of Act read with rule 9 of the security interest enforcement rules 2002. The borrower/s / Guarantor/s/Mortgagor's attention is invited to provisions of sub-section (4) of section 13 of the act in respect of time available to redeem the secured assets. The borrower in particular and public in general is hereby cautioned not to deal with the propertie/s and any dealing with the property lies will be subject to charge of PUNJAB NATIONAL BANK for an amount and interest thereon.

S. No.	Name of the Account	Description of the property mortgaged and The Borrower (Owner of the Property)	Date of demand Notice	Date of Symbolic Posession notice affixed	Amount Outstanding as on demand notice
1.	M/s Gautam Medicos (Prop. Sh. Bhushan Kumar S/o Mehak singh), 1440, Janak Puri, Opp. Swaraj Tractor Agency, Rampur North, Roorkee Road, Muzaffarnagar-251002 Branch: Hanuman Chowk, Muzaffarnagar	1.one Commercial Property Situated At Plot No. 14 Related With Mundarza Khasra No. 329m, Vill. Sarwat Moh. Rampuri North, Muzaffarnagar In The Name Of Sh. Mehak Singh S/o Sh. Ram Swaroop, Measuring Area 11.5 Sq Mtr As Per Bahi No. 1 Jild No. 4474 Page No. 19-32, Registered On 22.12.2011, Original Sale Deed No. 14050 At Sub Registrar Muzaffarnagar. Bounded As Under: East: Shop Mehak Singh, West: Shop Sanjay Kumar, North: Road 18'Wide, South: Property Of Others.	25.02.2020	26.10.2020	Rs.29,00,599/- [rupees Twenty Nine Lakh Five Hundred Ninety Nine Only] + Interest + Bank Expences from until payment in full

Original Sale Deed No. 4100 At Sub Registrar Muzaffarnagar. **Bounded As Under:** East: Plot Seller, West: Plot Seller, North: Road Less Than 20', South: Plot Of Other Person.
2.one Commercial Property Situated At Mundarza Khasra No. 319, Vill. Sarwat Moh. Rampuri North, Muzaffarnagar In The Name Of Sh. Mehak Singh S/o Sh. Ram Swaroop, Measuring Area 11.5 Sq Mtr As Per Bahi No. 1 Jild No. 4474 Page No. 19-32, Registered On 22.12.2011, Original Sale Deed No. 14050 At Sub Registrar Muzaffarnagar. **Bounded As Under:** East: Shop Mehak Singh, West: Shop Sanjay Kumar, North: Road 18'Wide, South: Property Of Others.
3.one Residential Property Situated At Mohalla Janakpuri, Muzaffarnagar In The Name Of Smt. Chintamani W/o Sh. Mehak Singh, Measuring Area 70.47 Sq Yards As Per Bahi No. 1 Jild No. 3563/3591 Page No. 162-187/192, Registered On 19.08.1993, Original Sale Deed No. 4623 At Sub Registrar Muzaffarnagar. **Bounded As Under:** East: Road 25'Wide, West: Property Of Sh. Man Singh, North: Property Of Others, South: Property Of Sh. Suresh Pal.
4. One Residential Property Situated At Mohalla Janakpuri, Muzaffarnagar In The Name Of Smt. Chintamani W/o Sh. Mehak Singh, Measuring Area 49.33 Sq Yards As Per Bahi No. 1 Jild No. 2832 Page No. 127-146, Registered On 11.06.2008, Original Sale Deed No. 5041 At Sub Registrar Muzaffarnagar. **Bounded As Under:** East: House of Satish, West: Property Of Sh. Suresh Pal & Others, North: Road 20' Wide, South: Plot Of Other Person.

2.	M/s Hindustan Engineering Works (Prop. Mohd. Arshad S/o Mukhtyar Ahemed), 5, Model Town Colony, Circular Road, Muzaffarnagar-251002 Branch: Hanuman Chowk, Muzaffarnagar	One Residential Property Situated At Vill. Suzru (bahar Haddoo), Part Of Khasra No.1702, Muzaffarnagar In The Name Of Sh. Mukhtar Ahmad S/o Rafeek Ahamed, Measuring Area 146.30 Sq Mtr As Per Bahi No. 1 Jild No. 853 Page No. 79-84, Registered On 29.08.1996, Original Sale Deed No. 5177 At Sub Registrar Muzaffarnagar. Bounded As Under: East: Rasta 20' Wide, West: Plot Of Sardar Inderjeet, North: Property Of Manju Rani, South: Rasta 20'Wide.	24.08.2020	26.10.2020	Rs.16,22,659.01 [rupees Sixteen Lakh Twenty Two Thousand Six Hundred Fifty Nine And Paise One Only] + Interest + Bank Expences from until payment in full
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3.	Mrs. Neelam Sharma W/o Sh. Neeraj Kumar Sharma and Sh. Neeraj Kumar Sharma, H. No. 710, Ram Lila Tilla Road, South Laddhwala, Muzaffarnagar-251002 Branch: Hanuman Chowk, Muzaffarnagar	One Triple Storyed Residential House Situated At Nagarpalika No. 710, Mohalla Laddhwala (hanuman Puri), Muzaffarnagar In The Name Of Smt. Neelam Sharma W/o Sh. Neeraj Kumar Sharma & Sh. Neeraj Kumar Sharma , Measuring Area 81.10 Sq Mtr As Per Bahi No. 1 Jild No. 7425 Page No. 1-22, Registered On 12.01.2018, Original Sale Deed No. 552 At Sub Registrar Muzaffarnagar. BOUNDED AS UNDER: EAST: House of Vinod Kumar, WEST: House of Laxmi Kant Verma, NORTH: Road 17 wide, SOUTH: House of Hanuman Prasad.	24.08.2020	26.10.2020	Rs.15,12,476/- [rupees Fifteen Lakh Twelve Thousand Four Hundred Seventy Six Only] + Interest + Bank Expences from until payment in full
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4.	M/s Shahjal Old Motor Spare Parts, 1065, Near Meenakshi Chowk, Area 9.33 SQ Yards Or 7.802 SQ Mtr Situated At No. 1070/4, Mohalla Khalapar, H.N. 1060, Near Meenakshi Chowk, Muzaffarnagar through Proprietor Mohd. Salman S/o Mohd. Islam, Khalapar, Muzaffarnagar owned by Mohd. Salman S/o Mohd. Islam. BOUNDED AS UNDER: EAST: Shop of Israr, WEST: Shop Mohd. Nassem, NORTH: Shop Late Mohd. Mobin (Now legal heirs Ayub etc), SOUTH: Rasta 15 Ft	1.One Shop (South Faced) Measuring 9.33 SQ Yards Or 7.802 SQ Mtr Situated At No. 1070/4, Mohalla Khalapar, H.N. 1060, Near Meenakshi Chowk, Muzaffarnagar owned by Mohd. Salman S/o Mohd. Islam. BOUNDED AS UNDER: EAST: Shop of Israr, WEST: Shop Mohd. Nassem, NORTH: Shop Late Mohd. Mobin (Now legal heirs Ayub etc), SOUTH: Rasta 15 Ft	26.02.2020	26.10.2020	Rs. 31,52,794.00 [rupees Thirty One Lakh Fifty Two Thousand Seven Hundred Ninety Four Only] Interest + Bank Expences from until payment in full
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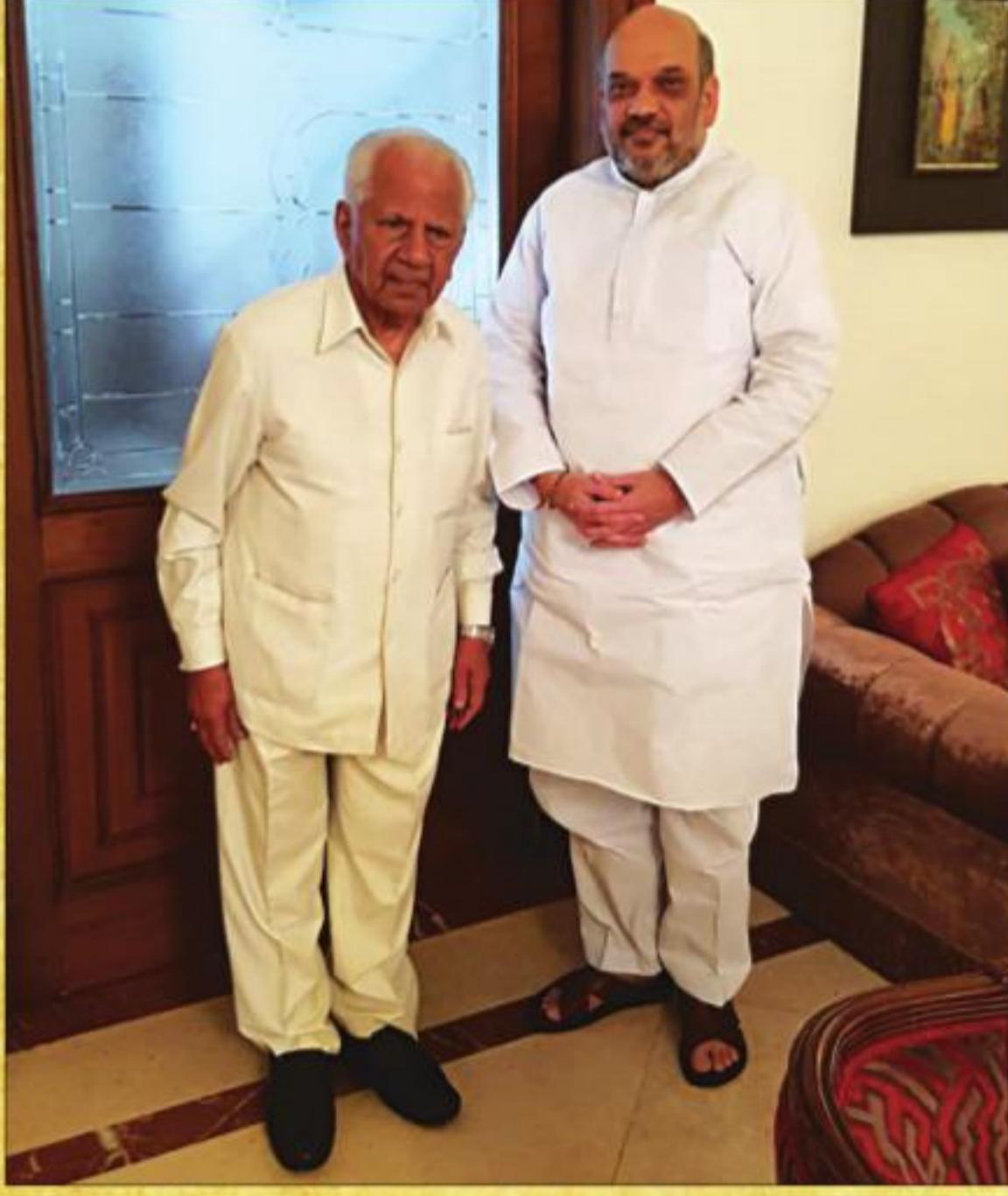
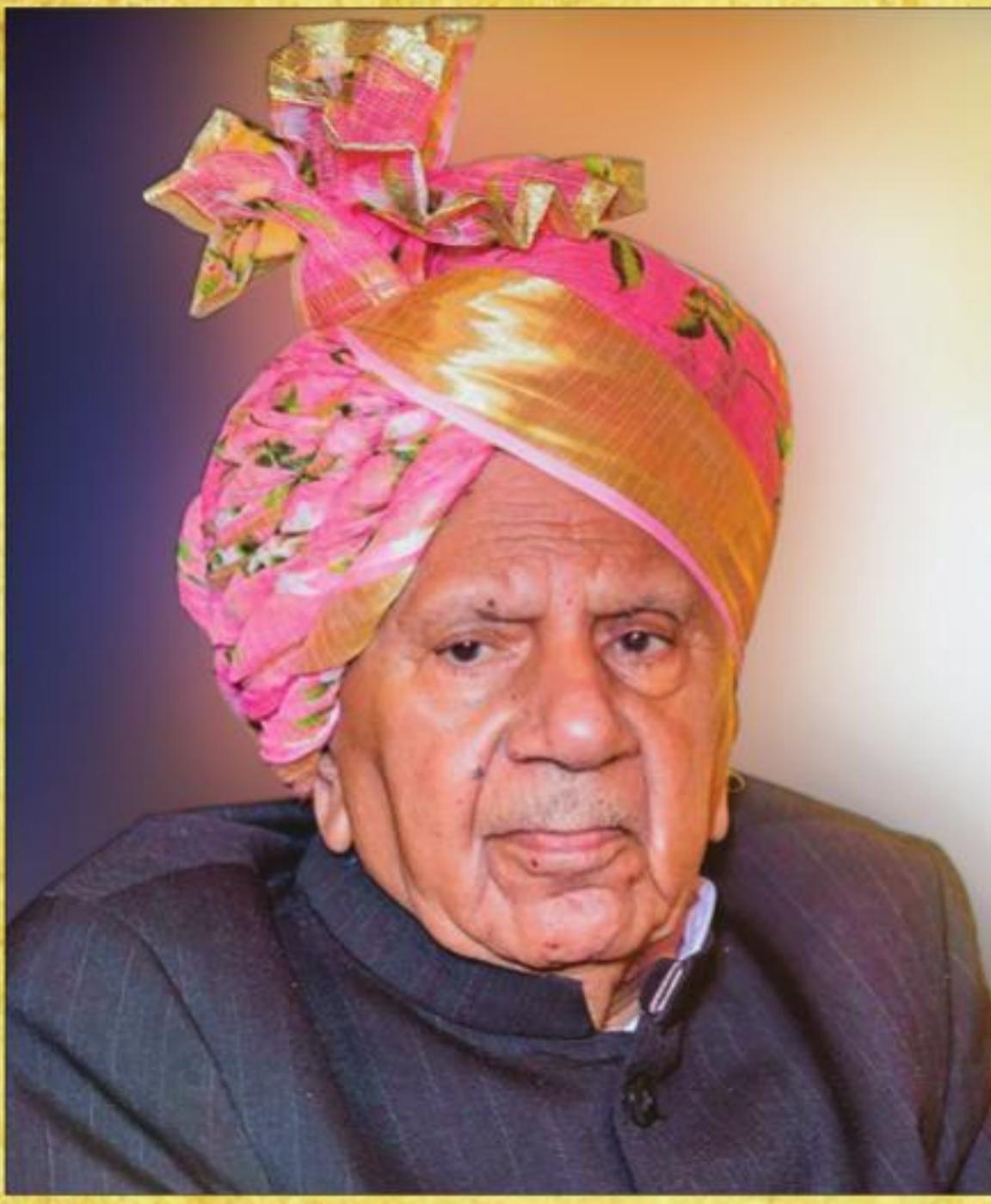
SALE DEED NO.8916 DATED 01.11.2017 registered with sub registrar Muzaffarnagar in Book No.1, Zild No. 7339 at Page No. 259/286.
2.One Shop (East Faced) Measuring Area (Ground Floor) 33.33 SQ Yards Or 27.866 SQ Mtr (Total area of both the floors 38.776 Sq Mtr) Situated at Nagar Palika No. 106



ADVERTORIAL



The businessman par excellence



SHRI DHARAM Vir Batra, the Chairman of Batra Group of Companies was the fourth son of late Ch. Aishi Ram Batra, a renowned businessman and philanthropist who hailed from District Multan of Punjab (Pakistan). Before partition, the family moved to Amritsar and Kashmir Valley, where they established name and fame in Textile Business in Punjab and Petroleum business in Jammu & Kashmir. His elder brother late Sh. Atam Prakash Batra settled in Nagpur, Maharashtra. Another brother Late Sh. Bhagwan Dass Batra settled in Pathankot who later shifted to Indore, M.P. His two other brothers, Late Sh. Sham Lal Batra & Sh. Amrit Lal Batra are settled in New Delhi.

Shri DV Batra was married to Late Smt. Maya Wanti daughter of Late Sh. Hans Raj Sindwani. He is survived by three sons and two daughters. His eldest son Sh. Davinder Batra is looking after the family business in union territories of J&K and Ladakh, and second son Dr Narinder Dhruv Batra is looking after the family business in NCR – who is also the President of the Federation of International Hockey. It was during his tenure as President, the Hockey India League was established. In addition to this, Dr Narinder Dhruv Batra is also the President of Indian Olympic Association (IOA) and a member of the International Olympic Committee. Shri DV Batra's third son Sh. Hemant Batra is looking after the family business of Transportation and a network of Petrol Pumps in NCR.

Shri DV Batra is survived by two daughters, the elder Smt. Raj Rani Sehgal is married to Sh. Rajinder Sehgal and settled in New Delhi. The younger daughter Smt. Puja Bhassis is married to Sh. Anil Bhassis and is settled in Dubai.

Along with his father, late Sh. Ch. Aishi Ram Batra, they pioneered Petroleum Products marketing in the state of J & K. They started petroleum business from grass root level with the dealership of Kerosene oil and at present have a network of petrol pumps, LPG Agency Points and transportation of petroleum products contracts across North India. In 1970 he saw an opportunity to setup manufacturing and distribution of LPG in J&K as no state run companies were present here at that time. He tied up with Hindustan Petroleum and set up two LPG bottling plants one at Jammu and another at Srinagar. In 1990 after the situation in the state started to turn bad both the plants were handed over to Hindustan Petroleum for operations.

Under the able guidance of Shri DV Batra, the Group diversified from trading and transportation of Petroleum Products into a host of manufacturing activities that ultimately saw it emerge as one of the giants in home appliances industry as well as in several other core sectors. The Flagship Company of the Group Super Pvt. Ltd., deals in various Home and Electrical Appliances under the well-known "Superflame" brand of products, which is a household name in the country.

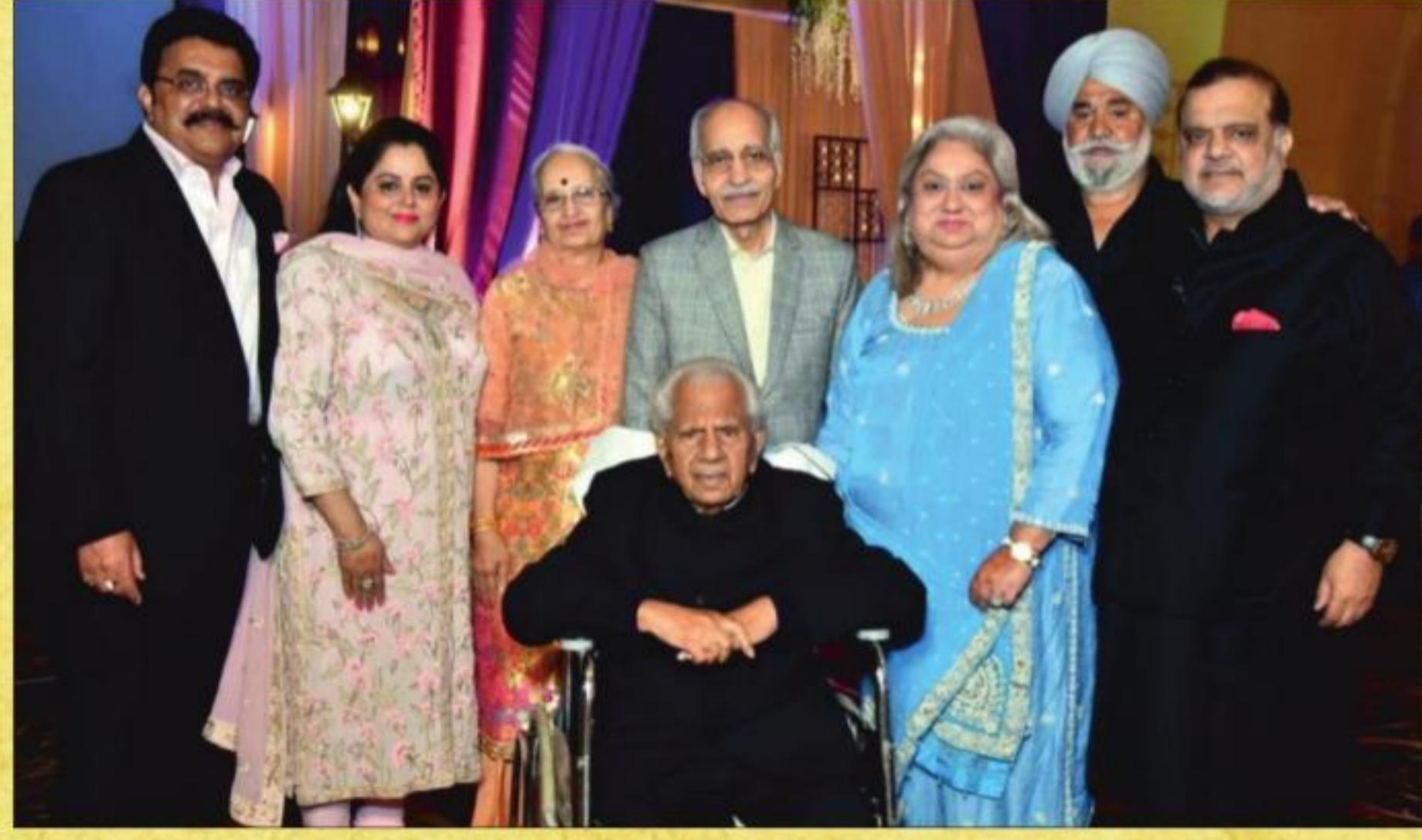
The group also diversified into automobile trade and currently has dealerships for Toyota Kirloskar Motors and TVS Motor Company in the union territories of J&K and Ladakh under the name of Shree Toyota and Jay Kay TVS respectively.

Despite vastness of his business empire, as an individual Shri DV Batra remained down to earth. A Pure, Humble and Noble Soul as ever before always approachable. He amply meets Plato's definition of a 'Philosopher King' who stood out as a great philanthropist attached to various social organizations, so dear to his heart and temperament.

Shri DV Batra along with his brother Shri Amrit Lal Batra were the Founders & Trustees of Ch. Aishi Ram Batra Public Charitable Trust, which is operating Batra Hospital & Medical Research Centre in New Delhi. They are also Co-Founders & Trustees of a Dhamashala in Haridwar. Shri DV Batra was also the Vice President of Shri Chander Chinar Bara Akhada Udasin Society in J&K, who started a Medical College and Hospital at Jammu under the name of Acharya Shri Chander College of Medical Sciences & Hospital.

The Medical college and Hospital, Jammu are located at a picturesque place on a hilltop at Sidhra, having a capacity of 590 beds with healthcare facilities in Internal Medicine, General Surgery, Laparoscopic Surgery, Orthopaedics, Obst & Gyne., Paediatrics, Dental, Skin & STD, Psychiatry, ENT & Ophthalmology. In addition to these facilities the Hospital also has super specialty services like high tech Heart Care Centre, Neuro Surgery, Brain and Spine Surgery, Urology, Paediatric Surgery, Plastic Surgery & Gastroenterology for the welfare of the people of J&K. Before establishment of this facility the locals had to go out of J&K even for minor ailments.

Batra Hospital & Medical Research Centre, Delhi has an infrastructure comprising of 495 beds, 14 Operation Theatres, 112 ICU beds, 24x7 Emergency facilities, full range of state-of-the-art diagnostic laboratories and comprehensive rehabilitation facilities.



It is the first multi-specialty private hospital of Delhi, that brings world-class medical care within the reach of a common man. Over the years it has progressed bringing in the latest and the most modern medical care in critical and life threatening areas like Cancer, Cardiac, Orthopaedics, Nephrology and Neuro Surgery.

The hospital offers tertiary level care in 42 specialities through the finest medical talent – Physicians, Surgeons, Nursing Professionals and Technicians, enriched with international experience.

In 2019 under the guidance Shri DV Batra, ASCOMS - a joint venture with American Oncology Hospital, Hyderabad was formed,

to establish Jammu's first and only fully functional super speciality Cancer Care Centre.

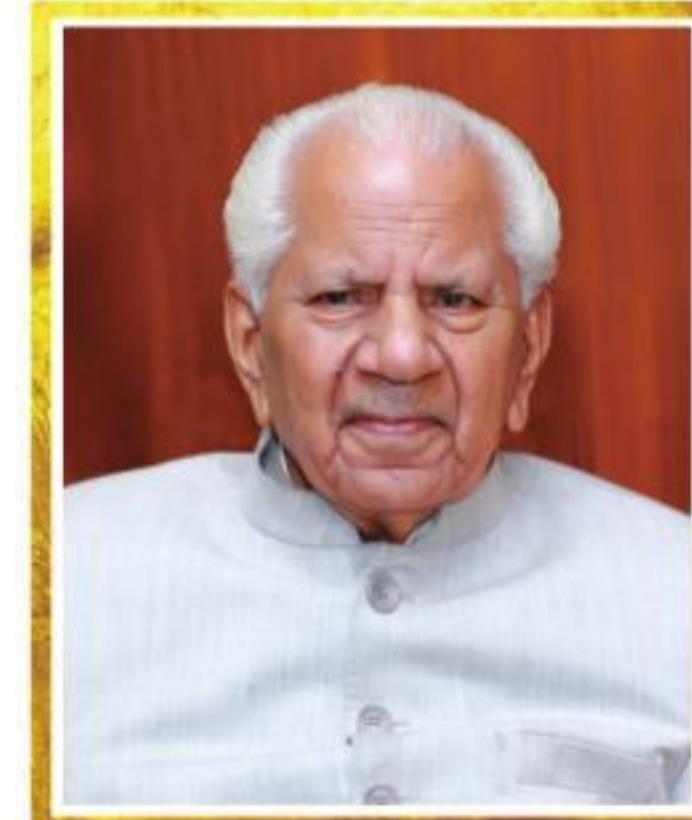
Shri DV Batra was a Member of the Shri Mata Vaishno Devi Shrine Board which operates under the Chairmanship of His Excellency the Governor of Jammu and Kashmir. He was also the President of Shri Sanatan Dharma Partap Sabha, Srinagar, and also continued to be associated with Vishwa Bharti Women's Education Trust and Schools, as one of the founding members several decades back. Started in Srinagar, the trust has now expanded its wings to Jammu, New Delhi & Noida.

He had also been associated with J&K Dharmarth Trust as a council member which looks after the welfare of various temples in Jammu & Kashmir. During the militancy period in Kashmir he was instrumental in preserving various temples.

In 1996, the Jammu & Kashmir Government awarded him the Prestigious Gold Medal at a special function presided over by the His Excellency the Governor of Jammu & Kashmir. This is the Highest Civilian Award of the state of Jammu and Kashmir. He was awarded this honour for his selfless work on various issues in J&K.

Throughout his life he continued to render services in various social, religious and human welfare activities. He is a great loss for humanity.

न जायते म्रियते वा कदाचि – त्रायं भूत्वा भविता वा न भूयः
अजो नित्यः शश्वतोऽयं पुराणो – न हन्यते हन्यमाने शरीरे ॥



With profound grief we regret to inform the sad demise of our beloved

SHRI DHARAM VIR BATRA

(23rd May 1929 - 23rd October 2020)

Prayer Meeting / Virtual Prayer Meeting

will be held today, 2nd November 2020 - from 4.00 pm to 5.00 pm

at W - 11, Greater Kailash Part-2, New Delhi - 110 048.

Join us live on YouTube : <https://youtu.be/RzluojeuRN4>

In Grief

Sons & Daughters in Law:

Davinder Batra & Arti Batra
Hemant Batra & Radhika Batra
Narinder Dhruv Batra & Chetna Dhruv Batra

Brother:

Shri A.L. Batra

Daughters & Sons-in-law:

Raji & Rajinder Sehgal
Puja & Anil Bhassis

Grandchildren & Great Grandchildren

Batra Family | Leekha Family | Sindwani Family

Faculty & Staff of

**D V BATRA GROUP
OF COMPANIES**

**ACHARYA SHRI CHANDER COLLEGE
of Medical Sciences & Hospital (Jammu)**

**BATRA HOSPITAL
AND MEDICAL RESEARCH CENTRE, NEW DELHI**



Opinion

MONDAY, NOVEMBER 2, 2020

RationalExpectations

SUNIL
JAINsunil.jain@expressindia.com
@thesuniljain

Sacrificing BSNL at Atmanirbharta altar

From cancelling its tender to asking it to use an untried vendor-model & now to phase out its 2G services, govt doing its best to shut BSNL

GIEN THAT THE government cleared a ₹70,000-crore rescue package for BSNL-MTNL—add another ₹27,000 crore for the 900MHz spectrum renewal costs—just a year ago, it probably means it is serious about the two telecom PSUs surviving. Never mind that the bailout package is hopelessly ambitious (bit.ly/37RG394) as a result of which there will probably be another few bailout packages later. While BSNL's revenues fell 45% in four years from FY16 to FY20 (see graphic), the revival packages assumes they will rise 90%, from ₹18,000 crore in FY20 to ₹34,270 crore in FY24; indeed, while the revival plan assumed an income of ₹21,338 crore in FY20, the maximum revenue in that year is likely to be ₹18,100 crore if you just double the first half's reported revenue of ₹9,034 crore. Even more worrying, however, is that even after coming out with such a generous bailout package—BSNL has 165,000 employees and MTNL 22,000—the government seems to be doing its best to ensure the PSUs don't survive; indeed, no lessons seem to have been learned from the 2000s when BSNL's lack of mobile phone capacity led to its steady downfall in even rural India.

After the continuing hostilities with China, the government decided that Chinese firms would not be allowed to participate in BSNL's 4G tender even though they are among the most competitive globally. Whether this was akin to cutting off your nose to spite your face is not clear, but even if the cost was worth bearing—ideally, the government should bear the cost, not BSNL—the government made BSNL cancel its tender; even though it could well have been executed by non-Chinese equipment vendors like Nokia and Ericsson.

And if this wasn't bad enough, the government then decided to foist its *Atmanirbharta* Bharat agenda on BSNL. So, instead of issuing a tender for setting up a 4G network to a well-established telecom equipment vendor, a mix-and-match plan was conceived. Rather than giving a turnkey project to a Nokia or an Ericsson, the government felt, why not buy individual parts of the network from different vendors and then put it all together; in the context of a PC, this is akin to not buying a ready-made one from a Dell, but instead buying the chip from one firm, the transistors from another, the display unit from someone else, etc. The reason few people assemble their own PCs, of course, is that few of us are computer geeks, we've never put together a computer together and, if something goes wrong—as it will—we want to be able to hold someone responsible and, more important, to be able to set things right quickly.

That someone else, according to the new plan, can be a software company, for instance, that has the capability of putting it all together. Theoretically, it is possible that this solution may be cheaper, and it has the added advantage that even smaller Indian firms can now hope to bid for some parts of BSNL's tender. The point, however, is that the solution has hardly ever been tried, least of all by a firm of BSNL's capabilities; and the possibly lower costs of the new method—assuming it works without a glitch—are far outweighed by the likely loss in revenues from BSNL not having equipment to service potential 4G customers. Unless the whole world is made of stupid people, this is the same reason why firms buy computers from well-established brands instead of trying to put it together themselves.

RJio, it is true, banked on a whole new architecture when it developed its 4G network, but it is a firm that has almost unparalleled technical and execution capability; that is also why RJio is planning on developing its 5G network on its own while even established players like Bharti Airtel and Vodafone Idea are not. Whose grand idea was it to make BSNL a sacrificial lamb for both *atmanirbharta* and new technologies? If things failed in RJio's case, its shareholders would have taken the hit, in the case of BSNL, it will be the hapless taxpayer.

BSNL's torture, as this newspaper has reported (bit.ly/34DHmk), doesn't stop even here. The government set up a technical committee on BSNL's tender—apparently, the PSU is not considered competent enough to do this on its own!—and one of the suggestions made by the committee is that "BSNL should migrate all its subscribers to 4G as 2G service are expected to go down significantly", to quote from BSNL's letter of protest. Around 70% of BSNL's customers are on 2G, and the committee wants the PSU to migrate them all to 4G. Nor is this just a suggestion which BSNL is free to disregard since, as its letter says, "no 2G equipment is being recommended to be purchased by the committee" and "this would put a big revenue stream of BSNL at risk".

It is true 4G customers pay more—RJio has an average revenue per user (Arpu) of ₹140 per month—but it is not clear how many 2G customers have the ability to migrate; keep in mind the average BSNL customer spends just ₹50 per month right now. Indeed that is also why, while RJio's Mukesh Ambani talks of a 2G-mukt Bharat—RJio's entire network is a 4G one—none of the others like Bharti Airtel or Vodafone Idea are looking to shut down their 2G operations in a hurry. Indeed, if 2G subscribers are to be migrated to 4G—assuming they will be ready to pay the higher monthly bills that 4G networks require to break even is, as yet, an untested proposition—the immediate issue will be the cost of the handset; RJio subsidised the JioPhone and, presumably, will do the same with the low-cost smartphone it is working on with Google. Who is going to do that for BSNL? Even if taxpayers are going to be asked to shell out more, surely the 2G network can't be shut down overnight?

Given how BSNL's costs have been underestimated—just ₹15,000 crore of capex has been assumed for 4G while even a modest network will cost more than double that amount—and revenues over-projected, it is likely that shutting down BSNL is a cheaper solution than keeping it going. But no government would like to be the one to sack 165,000 persons, so the bailout package is understandable. But, at least, let BSNL function, why saddle it with more costs and unproven technology solutions?

Dilli, DooriNahin?

The Delhi govt's decision to run buses at full capacity is a serious blow to distancing

THE REAL 'DELHI DAREDEVILS' must be the pandemic-strategy thought-leaders in the ruling dispensation in the national capital territory (NCT). At a time when Covid-19 infections are rising in Delhi, as is the positivity rate, the NCT government has decided to run buses at full capacity, obviating any scope for distancing. To be sure, it is a 'damned if you do, damned you don't' situation for the government. Restricting the number of passengers to allow for distancing has meant that the bus-stops got crowded—thereby increasing transmission risks—while passengers had to put up with long delays. The problem, however, is of the NCT government's own creation; while it has been busy giving water subsidies to even those Delhites who can pay for their water consumption, it has not added much to its transport corporation's fleet. At 6,595 buses, the fleet has only about half the number needed to cater for a population of 2 crore.

That said, why blame the Delhi government alone? It seems that the authorities and political leadership across the country accord only lip-service to distancing. For the Bihar assembly polls, the Election Commission of India eventually let indoor campaign rallies be twice as large as that originally allowed, and there was virtually no limit on the size of the crowd in outdoor venues. Pictures from the rallies of various political leaders, including the RJD's Tejashwi Yadav and even the prime minister (for the BJP-JD-U coalition), showed that distancing was hardly feasible, let alone enforced, at the venues. The gap between political pronouncements and action shows beating Covid-19 needs more than 'do gaz ki doori' slogans.



RULING CLASS

US president Donald Trump

The corrupt Washington class launched an economic war against this state ... they targeted your steel mills ... and sent millions of your jobs overseas all while lining their pockets with special interest cash

PROMOTING FPOs

THE CURRENT GUIDELINES MAY NOT INSPIRE CONFIDENCE AMONG FARMERS ON ENTERING INTO COLLECTIVE ENTERPRISES. THEY COULD FIND IT HARD TO NEGOTIATE THE BUREAUCRATIC MAZE

Sowing a stunted crop?

PRIME MINISTER NARENDRA Modi, in his address commemorating 75 years of the UN's FAO, reiterated India's commitment to enhance its farmers' income. He also reiterated the resolve to create 10,000 additional Farmer Producer Organisations (FPOs), one of the main pillars in the proposed transformation of the agri-economy. Will his futuristic vision result in creation of successful farmer-owned enterprises like Amul?

The ministry of agriculture (MoA) responded quickly to this decision, with comprehensive Operational Guidelines (available on their website) on creating and supporting 10,000 FPOs by 2023-24. Will the approach outlined here help achieve the objective of setting up viable and vibrant business organisations of farmers?

Let me start with a brief history. The Companies Act 1956 was amended in 2002 to enable registration of producer companies (part IXA of the Act). The provision to register producer companies was retained in the new Act of 2013, with a caveat under Section 465 stating that Part IXA of the Act will remain *till a special Act is enacted for producer companies*. The message seemed to be you are not in the same league, but you can exist!, and therein lies a problem. The Small Farmers Agri-business Consortium (SFAC) was tasked with the formation of FPCs in 2010-11 under various schemes of MoA. NABARD was tasked with the formation of 2,000 FPOs in 2014-15 with a budgetary support of ₹200 crore. These efforts started bearing fruit from 2014.

A comprehensive study by Netti, Govil and Rao (Azim Premji University) throws up excellent data and offers valuable insights. According to this, 7,374 FPCs have been registered till 2019, of which 6,926 are active (average number of members is 582). While

T NANDA KUMAR

Former secretary, food & agriculture, GoI, & former chairman, NDDB



445 FPCs were registered till 2013, 6,000 were registered during 2016-19.

As usual, some regions grew faster. Four states, Maharashtra, Madhya Pradesh, Karnataka and Tamil Nadu, account for about 50% of FPCs. The top 20 companies accounting for more than half of the paid up capital are primarily in dairy and coconut; the largest, Visakha Dairy, transformed from a co-operative. The second, Sahyadri, is primarily in fruits.

The government plans to add 10,000 FPOs (most of them FPCs), with financial and technical support amounting to ₹4,496 crore during 2021-24 and with a possible addition of another ₹2,369 crore during 2025-28. The process is detailed in the guidelines. Let us take a look at the main elements of the guidelines.

There are three designated implementation agencies (IAS): SFAC, NCDC and NABARD. SFAC is for Chapter IX Producer Companies, NCDC for co-operatives and NABARD for both. Of these, co-operatives do not seem to stand a chance (in spite of the 97th amendment to the Constitution) since the guidelines state 'co-operatives are to be insulated from all kinds of interference... with suitable provisions in bye-laws' (emphasis added) to qualify. It is well known that 'interference' in co-ops come from the state government. How

will it be possible for a set of farmers to insulate themselves from government (including bureaucratic) interference!

The scheme's central theme is a 'production-cluster based approach', but has multiple objectives, *inter alia*, 'one district, one product' and 15% FPOs in aspirational districts. Identification of the 'produce-cluster area' is to be done with 'inputs' from agencies at the district level to the national level and approved at fairly high levels in the government.

The model appears to be this: There will be three implementing agencies, namely, SFAC, NCDC and NABARD, and two expert support organisations, viz. a National Project Management Agency (NPMA) to be set up in SFAC and a number of cluster-based business organisations (CBBOs) under this to support FPOs. These, in my reckoning, are consultants. Then, there are empowered committees to approve projects and sanction money. These are: National-level Project Management Advisory & Fund Sanctioning Committee (N-PMAFSC), state level consultative committee (SLCC) and district level monitoring committee (D-MC). In addition, there are other 'inter and intra' committees. Interestingly, one of the functions of the national committee is to 'allocate produce clusters... to implementing agen-

ties'. Management Agency (NPMA) to be set up in SFAC and a number of cluster-based business organisations (CBBOs) under this to support FPOs. These, in my reckoning, are consultants. Then, there are empowered committees to approve projects and sanction money. These are: National-level Project Management Advisory & Fund Sanctioning Committee (N-PMAFSC), state level consultative committee (SLCC) and district level monitoring committee (D-MC). In addition, there are other 'inter and intra' committees. Interestingly, one of the functions of the national committee is to 'allocate produce clusters... to implementing agen-

cies for formation and promotion of FPOs'. A clear command and control structure, with top down planning!

What about farmers? Three-hundred or more farmers (less in North East and hilly areas) can form an FPO to qualify for assistance. Financial grants to the tune of ₹18 lakh per FPO for managerial support and equity grant assistance of ₹2,000 per farmer not exceeding ₹15 lakh per FPO are provided. In addition, they can get technical assistance, training support, etc. They will also have access to the Credit Guarantee Fund. However, prior approvals are needed at every step!

My experience tells me that FPOs succeed when producers with a common economic interest organise themselves to achieve economies of scale. The government has to be an enabler and create opportunities for entrepreneurship and innovation. True, FPOs need help along the way, from registration to market access. Most FPOs have struggled with marketing (or market linkage), compliance with company law provisions and access to finance. Successful FPOs have used their strength in production and large membership to access the markets either directly or through major market players (e.g., Mother Dairy) and have adopted a 'fork to farm' model. If the idea of an FPO is to give the farmers an advantage in the market and better value capture, confining them to pre-defined clusters identified by CBBOs and keeping them small is a bad start.

The current set of guidelines may not inspire confidence among the farmers to venture into a collective entrepreneurial mode. They may find it hard to negotiate the bureaucratic maze. They may be better off with a larger number of farmers and get connected to the nearest market or to large market players!

The way forward? Give them more operational freedom, and set up an enabling ecosystem!

Is judgment day coming?

If this market collapse, as some fear, is the *big one*, it will be driven by a realisation that all the Fed's horses and all the Fed's men can do nothing to put the economy back on the rails again

EVER SINCE THE belief that 'easier-than-easy' monetary policy can fix everything' took hold after the 2008-09 crisis, many observers (including myself) have been concerned that it can't end well. Simply pumping in oceans of money into the system helter-skelter would only lead to soaring asset prices and the rich getting substantially richer—and, indeed, it has. In parallel and unsurprisingly, the real world impact of this has been the ascendancy of autocratic leaders—Trump being the loudest one (both because he is personally the loudest and the US is the loudest economy in the world)—who have broadly exacerbated the strains that countries all over the world have been feeling.

The Dow rose from a low of 6,545 in March 2009 (after a drop of over 53% from its 2007 high) to an extraordinary high of 29,550 in February 2020. The rise was virtually uninterrupted except for a few brief periods of correction in 2015 and in 2018, both driven by, amongst other things, fear that interest rates—Fed funds had been steady at 0.25% since 2009—would rise (2015) and, later, that interest rates were rising too fast (2018). In 2019, the Fed, despite the fact that US unemployment was at a record low, started cutting rates, which, of course, quelled the "crisis" and primed the market for the new highs.

Now, whenever something like this happens—in 2015, 2018 and again in February this year—the old-fashioned conservative *budhhas* in brightly-coloured shirts (like me) think: Is this it? Is judgment day coming?

And then, early this year, came the coronavirus, which made all of the above much worse, driving many more millions into poverty the world over. The stock market tanked, with the Dow losing nearly 38% in a matter of a month. The Fed and the US Treasury poured gazillions of gallons of money into the economy in an attempt to get some control. Economic activity slowed sharply but the market—he, it has nothing to do with the real world, does it?—rallied again. It nearly recovered all of its losses in about six months, seemingly oblivious to the reality of the compounding epidemic.

Over the last few days, however, with an increasing likelihood that Trump will lose the election on November 3 and the fear that he could yet throw the country into chaos by refusing to leave the White House, markets have turned suddenly nervous. The VIX has risen to its highest level in 6 months and in the last four days the Dow has dropped 7%—as sharply as it did at its peak weakness in 2018. Some technical observers are pointing out that the Dow has formed a double top.

Now, whenever something like this happens—in 2015, 2018 and again in February this year—the old-fashioned conservative *budhhas* in brightly-coloured shirts (like me) think: Is this it? Is judgment day coming?

I note that if this market collapse

has to go down as a bigger daddy than 2008-09—as many people believed when the coronavirus first hit—it will have to lose more than 53% from its high, which would take it to 13,600, a drop of another 12-15,000 points from the current level. Clearly, the Fed will be out with all guns firing to prevent anything like this happening, except that if this is the BIG ONE, it will be driven by a realisation that all the Fed's horses and all the Fed's men can do nothing to put the economy back on the rails again.

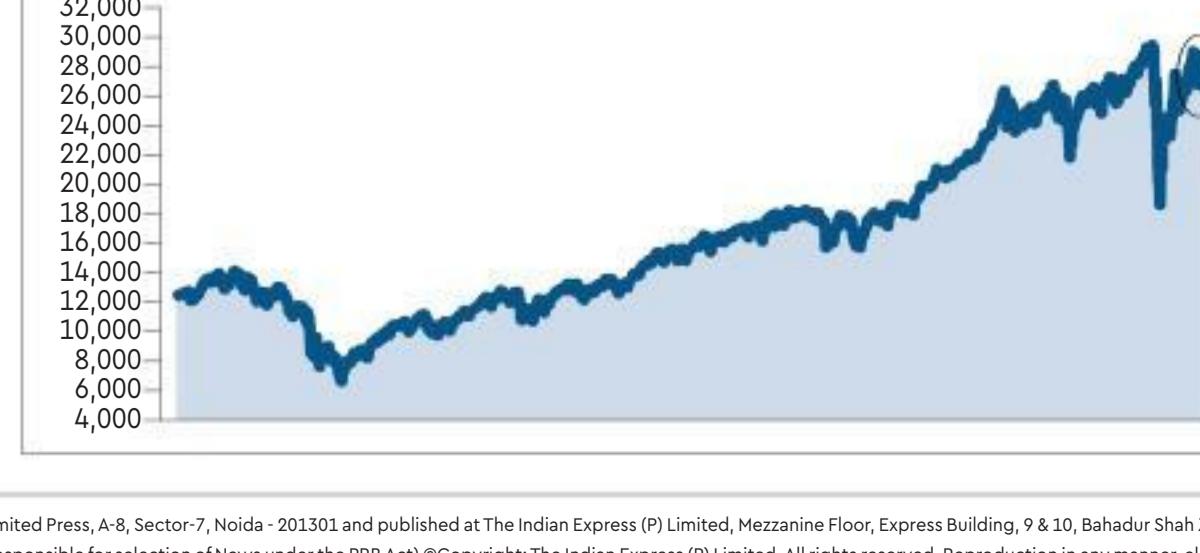
Indeed, there are already signs that all the Fed (and other central bank) action over the past couple of years is finally igniting inflation. The US yield curve is steeper than it has been in nearly three years, copper has hit \$7,000—again, a level last seen in 2018—and other industrial raw materials (natural rubber, in particular) are soaring. The IMF's industrial inputs price index is at its highest level in more than five years. The only saving grace is that oil remains soft, as a result of which the prices of a whole raft of other industrial raw materials remain subdued.

And, of course, growth everywhere—except China, of course—remains in the gutter. And, indeed, autocrats everywhere—again, China the shining exception—are feeling the heat.

So, will this be the wipe-out of equity markets that finally compels governments to look at the real economy and address the problems of real people? Is this a signal of the revolution that has been brewing in several countries as more and more increasingly diverse groups of citizens are demanding fundamental change?

It is certainly more than time. But, then again, markets are known to make even the smartest people (???) look foolish, and they NEVER turn if there is even a single contrarian around.

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LETTERS TO THE EDITOR

The US's democracy and present poll fears

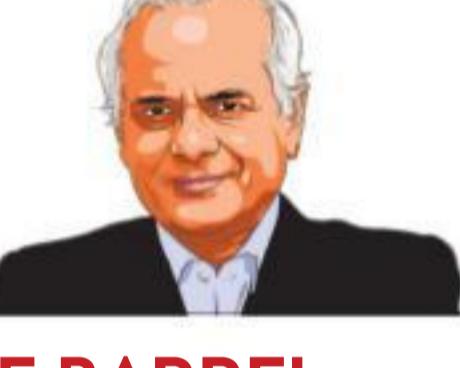
Shops, department stores and even banks are seen boarding up their entrances and showcases, across cities in the US, in fearful anxiety over engineered protests over possible adverse results for the incumbent regime. Sounds so familiar, even similar, with tales from South America or Africa or even SE Asia. This is unprecedented. It is such a sad plunge in the image of a two-century-old democracy and the self-certified "leader of the free world", the US. The sanctity of its democratic traditions must be upheld by its political leaders.

—R Narayanan, Navi Mumbai

BJP patriotic, rest not?



ILLUSTRATION: ROHIT PHORE

**VIKRAM S
MEHTA**


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● OVER THE BARREL

Towards a digitally equitable Indian society

Technology has deepened aspirations. The govt is perceived to hold it in check. The tension between the state and the society must be bridged if India is to develop on an even social keel

of development, but the resident villagers were not. They wanted a share of the benefits accruing to those living outside the sanctuary. They wanted electricity, water, health, schools and, above all else, jobs. They verbalised their protest and, at times, out of sheer frustration, they even 'ignited' their surroundings to

attract attention. One year, the forest fires almost engulfed my home.

The authorities have, to an extent, heard these protests. The drive to Binsar is no longer as tiresome as it used to be. The roads have been broadened and tarred. Electricity lines have been stretched. The valleys, which at night were

blanketed in darkness, are now studded with pinpricks of light. My home still does not have grid electricity, as does no one who lives within the forest. But we are not complaining. For, except on days when the sun plays hide-and-seek with the clouds, solar has become a reliable substitute.

These tangible markers of progress mask, however, the deeper dilemmas of development. The reason I decided to pen another article on Binsar was because, in a microcosmic way, the nature and the pace of development in this area mirrors the fault-lines that have to be resolved for our country to get onto the trajectory of sustainable growth. The specifics will be different, but the essential issues facing Binsar are the same as those that confront the country.

For anyone visiting the Kumaon region on a regular basis, a striking manifestation of global warming is the receding snowline of the Himalayan range. Even the highest peaks of the Nanda Devi, the Trishul and the Panchachuli massif reveal large rock faces. The Pindari Glacier is brown to the naked eye. Of course, this will all change, when, in a few weeks, the winter snow swaddles the range in white and, maybe, I am drawing an exaggerated picture, but I have never seen so much contrast on the mountain faces earlier. Sitting inside a sanctuary where, on account of regulatory restrictions, the surroundings are lush and green, one cannot but reflect on the forewarning of the scientific community that if the world and, to be more specific, India does not tackle the issue of greenhouse gas emissions, it will, for certain, bequeath an irreversibly damaged planet to the next generation. India cannot afford to develop first and clean up later.

Covid-19 has intruded, of course. It is not the numbers of infected that have roiled the villagers; these appear to be few. It is the economic ramifications. Most of the young that had left for the plains in search of jobs are back, and if one goes by the comments that I have picked up from the locals, only a handful want to return to their earlier jobs. The lack of a social security net in the cities has made them ask whether it might not be better to seek income-generating opportunities closer to home. What those might be is, of course, their biggest concern. Agriculture and manufacturing offers no scope. Construction, hospitality and eco-tourism are options. But then the MSMEs engaged in these sectors are struggling to sustain their business. These enterprises are not unviable. They simply have no liquidity. The debate in the corridors of our economic ministries as to whether to enlarge the fiscal stimulus or not or whether the central government or the states should turn to the market to make up for the shortfall in GST revenues acquires a different hue when contemplated through the non-academic lens of livelihood. There is no doubt, in my mind, that the central government must open up further the fiscal spigot and help the state/local governments create the social security nets that assure everyone a basic minimum income. The argument of those that pore over macro ratios (for example, debt/GDP) that there is no fiscal space for such largesse should be set against the Keynesian comment that "in the long run, we are all dead."

A stark manifestation of the two track development of our socio-economic polity is the ubiquitous spread of digital technology. In a place with limited physical infrastructure and few social amenities, everyone carries a cell phone and most can find internet connectivity. I have attended several Zoom meetings from my Himalayan redoubt. To my mind, this reveals the sharpest fault-line of all: The potentially-deepening tension between the society and the state. Technology has deepened aspirations. The government is perceived to hold it in check. Whether it is in Binsar or the country at large, this tension will have to be bridged if India is to develop on an even social keel.

● FATF & PAKISTAN

India must think of sanctions

**AMBIKA
KHANNA**

The author is a senior researcher, International Law Studies Programme, Gateway House

Pakistan now on the FATF grey list. Does it present a way forward for India?

THE FINANCIAL ACTION Task Force (FATF) continued to weigh in on Pakistan by retaining it on the grey-list till February 2021. Pakistan was first placed on the FATF grey-list between 2012 and 2015, and has been on it again since 2018, for supporting terror financing. The country has done little to address and allay the concerns of the FATF. Amongst its feeble attempts to avoid the blacklist in the plenary that took place recently, the Imran Khan-led government hastily passed three Bills to show compliance with the AML/CFT (anti-money laundering/combatting the financing of terrorism) obligations and hired an American lobbying firm to help it hoodwink the FATF.

Things at home are not smooth for Pakistan either. The country's opposition is aggressively questioning the 'deep state', the Pakistan military, for its superseding role in Pakistan's economy, politics and elections. The Pakistani military operates many organisations that conduct commercial business, commonly known as 'mills'. Most of these are run by four parent entities, each associated with different commands of the military: Faaji Foundation, Shaheen Foundation, Bahria Foundation and Army Welfare Trust. Largely, the beneficiaries of these are former and current military personnel.

While Pakistan has been in the throes of Covid-19, its military has succeeded in insinuating itself into a more central position in national affairs. In March, Pakistan's Prime Minister invoked Article 245 of the country's Constitution, allowing the military to 'act in aid of civil power'.

Moreover, military personnel have been appointed in key positions within the government, with Lt Gen Asim Saleem Bajwa appointed as special assistant to the PM for information broadcasting, also chairman of the CPEC Authority that oversees Chinese infrastructure projects in Pakistan. Shortly after, he resigned from the new appointment following graft charges. The increased role of the military can be attributed to the US retreat from Afghanistan, giving new confidence to Pakistan. No surprise, then, that in the last few months, there has been renewed border tensions in Kashmir, and with Covid-19 a greater Chinese presence in Pakistan.

With the shifting dynamics of the current geo-economic climate in the Indo-Pacific and the world, now might be the opportune time for India to consider new strategies to manage Pakistan effectively in the post-Covid-19 era. The decision of the FATF at its review meeting in February and June 2021, on Pakistan's listing, led by the German presidency, should shepherd the way for India's policy on Pakistan.

One economic strategy that has not been considered comprehensively thus far is the imposition of sanctions. Sanctions are a means of effective economic statecraft and foreign policy, used extensively by countries and multilateral institutions for imposing control on the disagreeable behaviours of some countries. Pakistan has rarely been sanctioned, despite having been under global censure—including the grey-listing by the FATF. This is because it has powerful patrons such as China, and until recently the US. This status quo, however, can change in the post-Covid-19 world.

In the wake of attacks in Pathankot, Uri and Pulwama, there are strong arguments in favour of India toughening its laws to incorporate a sanctions regime to handle the aggression from Pakistan. There are a few things India needs to consider to execute this effectively. The first step to can be the strengthening of the Unlawful Activities (Prevention) Act, 1967, which allows for specific and targeted imposition of sanctions. The law needs to define and use the appropriate terminology for the action suggested—sanctions, and provide a rationale for what will be prohibited and why.

India needs to develop a targeted strategy to focus on the business interests of Pakistan's military. Identifying companies and individuals from India that do business with Pakistani entities or have a presence in Pakistan will also help.

India should adopt a multi-pronged approach rather than impose sanctions in silos. With its focus on Neighbourhood First, Act East and multipolarity, India is nurturing friendships, and can leverage these in the implementation of its sanctions strategy against Pakistan.



Even though the election results in India are a part of the governance system, the system has got fairly entrenched over the last 70 years. With the Constitution as its bedrock, the Representation of the People Act, 1950, with amendments over the years, has served us reasonably well. As infrastructure developed, the reach of public services has improved. Growing literacy has generated awareness amongst the electorate. Elections now happen with a fair amount of precision. The 1990s were a turning point in our election history: The Election Commission of India asserted itself as a Constitutional authority that laid down strict guidelines for all stakeholders to follow. The electorate got empowered through a system for lodging grievances with time-bound redressal. Financial limits of electioneering budget became serious work. Most important, Election Observers came to be placed in every constituency as watchdogs to monitor the administration, procedures and finances connected to each election-related activity. The credit for making all sections of the population understand that elections were a serious business that could not simply pass off as a default activity has to go to TN Seshan, the then Chief Election Commissioner of India. The powers that the Observers wielded, and continue to wield, were enormous, with direct link and accountability to the EC.

This was also the time when EVMs were introduced, in a staggered manner until the general elections in 2004 when every polling booth in every polling station in every constituency was provided with EVMs and physical casting of vote through the ballot ceased completely. For a country that won its hard-earned freedom with many sacrifices, the system

ensure that they adhere to the programme outlined in the manifesto. This casts a doubt on whether the votes are being cast for the programme of the party as reflected in the manifesto or for other considerations. Elections are being held now in Bihar and, thanks to the EC, the administration and the people of Bihar, these are proceeding smoothly.

Contrast this with the Presidential election in the US. The oldest democracy has not got around to streamlining its electoral system. Unlike in India, there are no uniform rules for the conduct of polls. Each of the states has its own rules and further the rules seem to be flexible according to the whims of those in power in the states. For example, the dates for commencement of early voting are not uniform. Rules for counting of postal ballots are different; in some states, the postal votes have to reach before the close of polling on polling day. In some other

states even votes reaching up to three days after the date of polling need to be counted and taken into account. The US Supreme Court has upheld the decision of the state of North Carolina to count absentee votes received up to 9 days after the close of poll. This implies uncertainty on when the final results would become available.

Some states allow change of preference for candidates indicated in the postal ballot, which seems a little odd. In Estonia, they have a similar rule. Their votes are cast using the mobile phone and the system permits change of preference for candidates till the time of close of the poll.

The system of electing the president through electoral college and not by the count of valid votes polled in the elections results in odd situations, where the losing candidate may get more popular votes than the winning candidate. In 2016, the

losing candidate Hillary Clinton polled 2.87 million votes or 2.1% of votes cast more than President Donald Trump. Similarly, in 2000, the losing candidate Al Gore polled 0.54 million votes (0.5%) more than the winning candidate, President George Bush. In a system of where the voters have to make a direct choice between the candidates of the Republican and the Democratic parties, it seems rather odd and unfair. How can a candidate polling lesser number of votes sail through!

Media reports seem to indicate the inadquate infrastructure in some states/territories. With early voting in progress, a voter complained that it took him 11 hours to cast his vote. There are serpentine queues in many polling booths for early voting. Another lamented that the place for depositing postal votes was changed arbitrarily and that he had to travel 45 miles to

hand over his postal ballot. Compare this with the situation in India where every effort is made to ensure that there is a polling station within 5 km of every voter's residence. In fact, in the last general elections, a polling booth was established for a single voter in a remote area.

Every system has its plus points and flaws. We can also learn from the US system; direct elections for the chief executive's post, debate between the candidates and early voting especially for senior citizens with mobility issues. We may also consider separate polling booths for women voters. In order to improve the quality of governance, minimum educational qualification and work experience in the field for every candidate could also be mandated.

Compared to a country like the US where democracy arrived centuries earlier, the Indian democracy is still in a nascent stage. Yet we can take pride that our systems are pretty robust; they are voter-centred and focus on plugging any irregularities. For a population as humongous as ours, recording a voting percentage of 60-70 is indeed creditable for all stakeholders: the political parties, electorate and for the election administration. I recall an incident from the first elections in Kosovo after the UN peace-keeping mission moved in: A Roma (gypsy) voter petitioned that he was unable to reach the polling booth as he had no transport and was also blind. The UN arranged a transport for him with security. This surprised my military counterpart who hailed from the West and who thought all the effort unnecessary. Our justification was that it was our duty to provide every support to every voter to enable him/her to cast his/her ballot. Right to vote has become deeply entrenched in the mindset of Indian administrators.

The poll position: India & the US

The US is an older democracy than India, but there are many aspects of electioneering where India trumps the US

**NIVEDITA HARAN
& VP HARAN**

Nivedita Haran is a former IAS officer, and VP Haran is a former Indian ambassador

adopted in the Indian democracy, of universal adult franchise with each person's vote carrying equal weightage, had immense significance. In India, elections are a celebration: Right from the notification of the schedule to filing of nominations to campaigning, later casting of vote and finally the declaration of results, all happen with precision and transparency accompanied by public meetings, loudspeakers blaring party slogans and larger than life cut-outs and posters put up in every constituency.

Yet the system in India is still noisy and needs improvement. Elections are闹 and the candidates sometimes have a suspect background. There are frequent reports of corrupt practices. Enormous amounts of funds are spent by political parties and candidates, hoodwinking the Election Observers' audit. Parties promise the moon in their manifestos, but there is no system to

ensure that they adhere to the programme outlined in the manifesto. This casts a doubt on whether the votes are being cast for the programme of the party as reflected in the manifesto or for other considerations. Elections are being held now in Bihar and, thanks to the EC, the administration and the people of Bihar, these are proceeding smoothly.

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The system of electing the president through electoral college and not by the count of valid votes cast in the elections results in odd situations, where the losing candidate may get more popular votes than the winning candidate. In 2016, the

losing candidate Hillary Clinton polled 2.87 million votes or 2.1% of votes cast more than President Donald Trump. Similarly, in 2000, the losing candidate Al Gore polled 0.54 million votes (0.5%) more than the winning candidate, President George Bush. In a system of where the voters have to make a direct choice between the candidates of the Republican and the Democratic parties, it seems rather odd and unfair. How can a candidate polling lesser number of votes sail through!

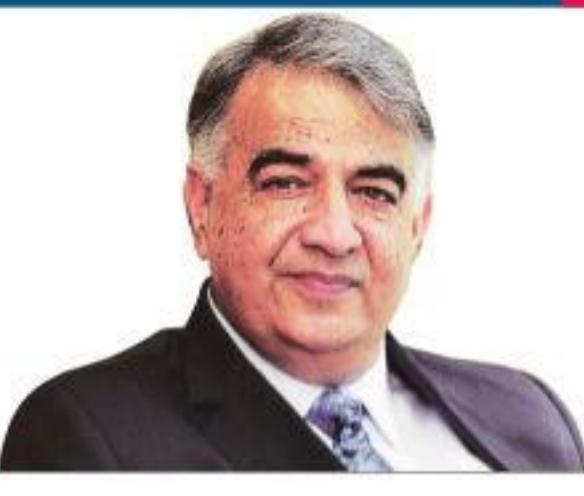
Media reports seem to indicate the inadquate infrastructure in some states/territories. With early voting in progress, a voter complained that it took him 11 hours to cast his vote. There are serpentine queues in many polling booths for early voting. Another lamented that the place for depositing postal votes was changed arbitrarily and that he had to travel 45 miles to

Juergen Lindner is Oracle's senior vice-president of marketing for SaaS, focusing on enterprise resource planning (ERP), enterprise performance management (EPM) and supply chain management (SCM). He is responsible globally for SaaS thought leadership, go-to-market strategy, and sales enablement. In his opinion, finance and supply chains are at the core of any business and these two have been disrupted the most recently. "Through the crisis, we acted as a trusted advisor and engaged with our customers in conversations pertaining to their unique business issues. This explains our head start in FY21 with 33% y-o-y growth in ERP cloud," he tells Sudhir Chowdhary in a recent interview. Excerpts:

How do you see the transformation in ERP driving transformation in the businesses?

The pandemic has been a learning experience. It brought business processes like finance to the forefront of digitalisation. The C-Suite executives started talking about working remotely and to enable the workforce to face every eventuality—in terms of recovery from the pandemic. The depth of its impact is distinct for each sector. Some sectors fared better; some were devastated while the essential services even witnessed acceleration. We donned the role of a trusted advisor and engaged with our customers in conversations pertaining to their unique business issues. This explains our headstart in FY21 with 33% y-o-y growth in ERP cloud. We saw a lot more go-lives than we expected. Companies in the supply chain sectors such as DHL and FedEx were prepared to offer services in remote locations and for catering to home orders, that resulted in tremendous success for them.

Can you give us some examples where customers managed to adapt quickly to



FOR A BETTER INDIA

Shailender Kumar, Regional MD, Oracle India

To transform India into a digital and knowledge economy, we must first digitally empower all its people, key economic sectors and allied communities.

INTERVIEW: JUERGEN LINDNER, Senior VP, Marketing, SaaS, Oracle

Our complete suite gives us tremendous advantage



We have proven success of 7,300 Cloud ERP customers. There is no other vendor right now with a complete suite of services for every line of business

the new normal?

During the pandemic, Omega Healthcare decided to partner with us as we could provide them a single cloud platform, as opposed to the legacy European HCM system they were using. That is where we stand better in the competition with SAP. Once customers compare the offerings, they see

Oracle as a better choice in the long run with our complete suite. We implemented ERP Cloud for Cactus Communications in just 10 weeks, helping its team save 20% of its time on procurement. Save The Children can check and monitor expenditure against available funds and Safe Express has been able to reduce its delivery to the collection

cycle by five days. These are just some of the powerful India examples of Oracle adding value to its customer's businesses.

How is Oracle positioning itself to take more market share in ERP?

Every quarter we are unlocking new functionalities not just for the industries where we have a very stable core system, but also to gain access to newer industries. We are increasingly seeing fantastic growth in the higher education sector and the oil and gas industry. We have a proven success of 7,300 Cloud ERP customers. There is no other vendor right now with a complete suite of services for every line of business. It is the holistic cloud revenue streams that we are aiming for.

How do you think that Oracle has an edge over competition?

We are extremely flexible in our pricing. The foresight with which we have architected the complete suite of applications over the last decade gives us a tremendous advantage. Our customers can start from anywhere, but they will never come to a screeching dead-end in the relationship with us. It is also very cost-effective for them as they do not have to resort to expensive data warehouses bridging mechanisms. Over time, we train the system constantly

with tons of features into our standard application offerings. This ability allows us to be extremely visionary with relentless automation so that we can liberate functions towards value add versus mundanity of transactional type of interactions.

What are the top trends you are observing globally and in India?

With the pandemic, we are seeing businesses increasingly evaluating effective gains of intelligent automation—and not just simple RPA—detecting inefficiencies that the system over time can weed out by itself. Another trend that we are looking at is the ability to have an intelligent conversation with ERP versus static user data entry and retrieving tools. The system needs to become predictive and automated as much as possible so that our customers can focus on business model innovation.

How is Oracle helping its customers to navigate through tough times in taking data driven decisions and what does it mean for businesses?

Through the crisis, we acted as a business partner. We looked at the financial hardships and for the first time offered certain Oracle solutions for free. We helped our customers to shift their business models. We offered a very seamless orchestration between the configuration of the service and customer experiences, between revenue streams and financial systems and supply chains. Customers today realise that their data needs to flow seamlessly between applications within one suite, with embedded analytics. This allows having predictive features as part of the platform and gives the advantage to redo the scenario model to all those things that our customers need to survive right now and for the next chapter of their growth.

CYBERSECURITY

How to make businesses more secure and resilient

The recent increase in cyber-attacks have mandated businesses to take a serious look at their cybersecurity measures



Joyjeet Bose

The sudden switch to work from home has catalysed the digital enablement of business environments and workplace transformation. With employees logging in remotely to access corporate network via their home broadband network, they are inadvertently opening a multitude of new attack vectors. Here are a few cybersecurity strategies that businesses should adopt to make their operations more secure and resilient.

Zero-trust approach

To bolster overall security, businesses need to implement tools aligned with SSO (single sign on), identity protection, multi-factor authentication (MFA). With the zero-trust approach, the organisations establish trust for every access request, regardless of where the request is coming from. The method of access controls like DAC, MAC, RBAC & ABAC (Discretionary, Mandatory, Role & Access based access control) needs to be implemented at various levels.



Cyber awareness and hygiene

Businesses are required to implement IDS (intrusion detection services) and educate their workforce digitally. They need to communicate regularly with their employees on cyber security protocols and develop training programmes on data security and privacy issues. The training programmes can include identifying phishing attempts, using a secure VPN and using end-to-end encrypted collaboration tools.

Regular software updates

The rise in the cyber-attacks is also a constant reminder of the importance of pushing regular software updates with security patches in the system. According to an industry estimate, nearly one third of the cyber incidents are caused due to weak access control mechanism / IDS Intrusion detection services.

With the new norm of remote working, businesses are utilising the concept of bring your own device (BYOD) or the corporate owned personally enabled (COPE) devices. These devices should run with tools like (AMP) advanced malware protection to avoid active, passive attacks and on the updated software version with all the regular security patches. Additionally, enterprises should have a smart unified endpoint solution that provides enhanced visibility, security, and awareness to their IT department.

Security as a Service (SaaS)

Businesses need to invest in a cost effective and comprehensive Security as a Service (SaaS) solutions. Having platform-based Cloud Content Security provider that include web, email, end-point security, next generation firewall and multi-factor authentication services will enable them to circumvent cyber threats.

With the fast-moving workforce and the continuously changing environment, there is a need for enterprise-grade smart solutions that provide access to an all-inclusive smart perimeter security proposition that is robust, scalable and can be readily deployed. With service providers introducing new capabilities, enterprises need to stay abreast of the innovations and must have a definite cybersecurity plan to implement these market-leading threat protection solutions.

The writer is senior vice-president – SME Operations, Tata Teleservices

Tech Bytes



Bhanumurthy BM, president and COO, Wipro

Wipro, IBM expand hybrid cloud practice

WIPRO HAS DECIDED TO expand its IBM Hybrid Cloud Practice. The practice is expected to help Wipro customers modernise their digital operations across hybrid cloud environments by leveraging IBM Cloud Paks, containerised software running on Red Hat OpenShift. Bhanumurthy BM, president and COO, Wipro said, "We believe the future will be driven by hybrid cloud hence, the expansion of IBM Hybrid cloud practice is intrinsic to our strategy. It will strengthen our relationship with IBM and help accelerate our clients' transformation journey across hybrid cloud environments." Wipro's IBM Hybrid Cloud Practice unit will help customers innovate at scale by leveraging industry-ready Wipro solutions such as BoundaryLess Enterprise (BLE) and ModernizR. Both of these solutions were built with IBM Cloud Paks on Red Hat OpenShift and can run in any cloud environment, including the IBM public cloud. Wipro is part of IBM's hybrid cloud ecosystem, an initiative to support global system integrators and independent software vendors to help clients modernise workloads with Red Hat OpenShift for any cloud environment, including the IBM public cloud.

Microsoft & NSDC to train women on digital skills

IN AN EFFORT to enhance skills for employability, Microsoft has announced a partnership with the National Skill Development Corporation (NSDC) to skill more than 1 lakh underserved women in India over the next 10 months. This initiative is an extension of Microsoft's partnership with NSDC to provide digital skills to over 1 lakh youth in the country. Under this programme, more than 70 hours of course content will be made available free of cost, covering topics such as digital literacy, enhancing employability, nano entrepreneurship and communication skills. The programme will curate a series of live training sessions and digital skilling drives to help create opportunities for young girls and women, particularly first-time job seekers and those whose jobs may have been impacted by COVID-19, to join the future workforce. These live training sessions will be delivered online through the Microsoft Community Training (MCT) platform.

Gadgets

TATASKY BINGE+

TV is fun to watch, once again

TataSky Binge+ provides TV channels and OTT content on one screen, with one remote

SUDHIR CHOWDHARY

TV VIEWING DURING the pandemic months has become a tad boring, for the simple reason that there is never-ending news on the incessant growth of coronavirus cases in the country, and hardly any exciting content in terms of new movies or shows. A sort of pandemic fatigue has set in among TV viewers, forcing them to migrate to the smaller mobile screens. In order to lure the family back to the big screen, this writer sprung into action and installed Tata Sky Binge+. Frankly, telly watching has become a lot more fun and exciting, evenings are spent huddled together enjoying the latest blockbuster movie and other interesting stuff on the TV, thanks to this TataSky innovation.

New subscribers can avail of Tata Sky Binge+ connection at ₹2,999. Existing subscribers can opt for an upgrade of current connection or secondary multi-TV connection at ₹2,499. Basically, Tata Sky Binge+ is a next-generation set-top box that is compatible with all types of TVs including 4K, HD LED, LCD, or plasma technology. It enables subscribers to watch both

KEY FEATURES

- Seamlessly watch between live TV and apps
- OTT content from Disney+ Hotstar Premium, ZEE5, VOOT Select, VOOT Kids, SunNxt, Hungama Play, Eros Now & ShemarooMe
- Voice search remote powered by Google Assistant
- Access content of the past seven days
- Estimated street price: ₹2,999 (for new subscribers), ₹2,499 (for existing ones)

live TV and OTT content (when connected to internet) on one device, without switching between multiple HDMI ports. This means a mix of the usual live broadcast chan-

PANASONIC SMART WI-FI LED BULB

Smart lights to suit every mood

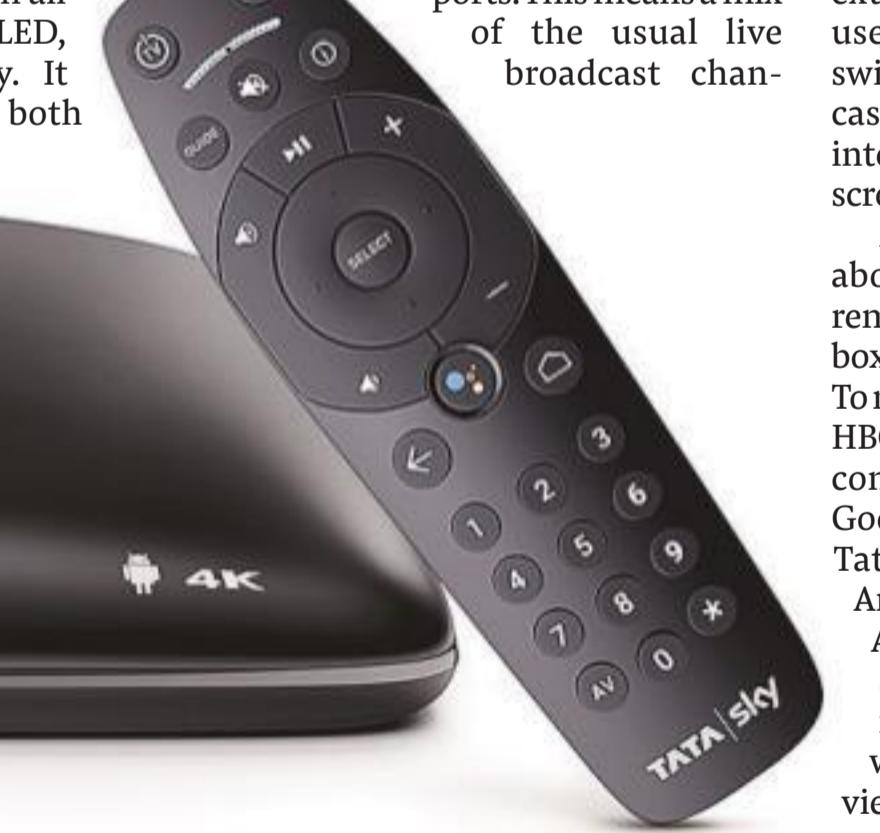
A Wi-Fi enabled LED bulb that can be controlled with the Panasonic Smart Wi-Fi app

SUDHIR CHOWDHARY

LIGHTING HAS ALWAYS been a crucial element of any home design, not just from a functional aspect but from an aesthetic sense as well. Apart from its core function of illuminating a space, lighting also enhances living spaces in terms of look and feel. Recently, Pan-

asonic Life Solutions (PLS) India debuted its Smart Wi-Fi LED Bulb, the latest from its smart devices portfolio, that promises to give our homes a smart touch.

The core benefit of the 9W Smart Wi-Fi LED Bulb includes multi-colour lighting option and automated scheduling functions that enables the user to alter the look, feel and mood of the room just at the touch of their fingertips. The multi-colour options offer nearly 16 million shades giving the user a wide range of options to alter the ambience of the room. The user can also adjust the lighting settings to complement the



design of the room or even cater to a special occasion such as family gatherings, dinner and parties, kids playing area, recreational rooms, etc.

Additionally, the bulb consists of a pre-set feature which allows the user to auto-schedule the switching on and off of the lights. The LED aspect of the bulb enhances energy-saving within the home, making it more sustainable with longer durability.

The new Smart Wi-Fi LED Bulb can be controlled through the Panasonic Smart Wi-Fi app which is easily available on Google Play Store and App Store. The bulb can also be connected and used via voice commands feature from Google Assistant and Alexa, thereby elevating the experience of the product. In future, the Smart LED Bulb will be a part of the connected ecosystem that will be integrated seamlessly with Panasonic's MirAI – an intelligent IoT & AI-enabled connected living platform.

■ Estimated street price: ₹1650

New Delhi

Investor

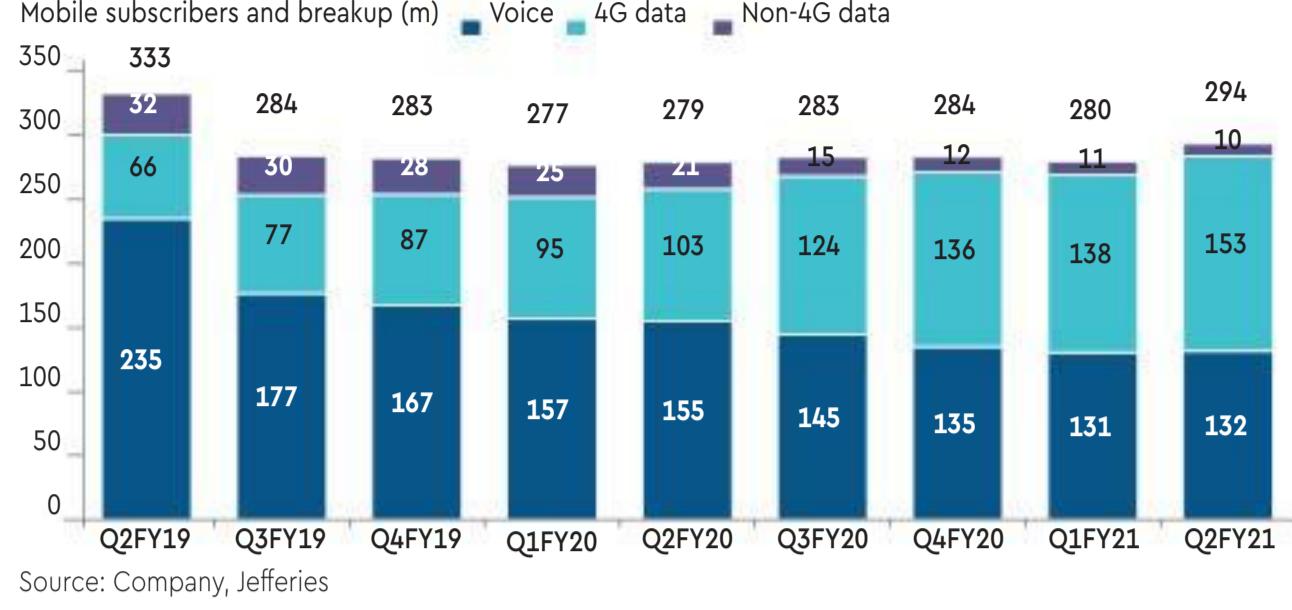
MONDAY, NOVEMBER 2, 2020

EXPERTVIEW

Bharti's subscriber additions across segments in Q2 validates the thesis that if tariff hikes don't happen, it will likely witness an acceleration in subscriber growth due to market share gains

—Jefferies

Strong subscriber net adds of 14m was a key highlight in Q2



BHARTI AIRTEL RATING: BUY

Strong showing in operational terms

Sound pick-up in subscriber growth key positive; FY21-23 estimates up 4-6%; 'Buy' retained with revised TP of ₹610

BHARTI AIRTEL'S 14M subscriber additions and 200bps q-o-q margin expansion in India mobile and growth in Africa operations surprised positively. FCF generation was healthy and leverage at 2.9x was comfortable despite addition of AGR liability. We remain constructive despite uncertainty around timing of next tariff hike, as, in its absence, market share gains are playing out.

We raise our FY21-23 forecasts by 4-6% and maintain **Buy** with revised PT of ₹610/share.

Operationally strong Q2: Q2FY21 results were encouraging, with consolidated revenues up 22% y-o-y, consolidated Ebitda, up 32% y-o-y, ahead of estimates, driven by 160bps q-o-q expansion in margins to 45.4%. PBT at ₹5 bn was in line with



estimates due to higher finance costs, lower other income & lower share of associates. Reported consol loss of ₹7.6 bn was slightly below expectations.

Subscriber additions surprise positively: A strong pick-up in subscriber additions to 14m was the key highlight of Q2. Subscribers additions were strong in both 4G segments (+14m) as well as postpaid seg-

ment (+0.8m: 20 quarter high) and churn was at multi-quarter lows. This along with 3% q-o-q rise in Arpus to ₹162, the highest in 15 quarters, drove 7% q-o-q jump in India mobile revenues. Bharti's 14m 4G subscriber additions and pick-up in offline retail volumes possibly led to the Arpu increase in Q2. Average data usage was stable at 16GB/month, the highest in the industry.

India mobile margins expanded by 200bps, mainly due to operating leverage.

Strong showing in Africa: Africa revenues (up 12.5% q-o-q cc) were ahead of estimates led by strong subscriber additions and higher than expected ARPU on the back of stronger Airtel Money revenues. Ebitda (up 16% q-o-q) also was ahead of estimates driven by revenue growth. While Indian non-mobile businesses had a soft quarter in terms of revenue growth, each of these segments reported strong margin expansion, largely due to lower SG&A expenses.

Stable FCF generation; comfortable

Leverage: During Q2FY21, Bharti Airtel's FCF was stable q-o-q at ₹45 bn despite a 14% q-o-q fall in CFO due to no cash interest payouts. Cash capex was stable q-o-q. Consolidated net debt grew by 18% q-o-q as it includes ₹234 bn of AGR liabilities, yet leverage was comfortable at 2.9x Ebitda.

Outlook on India mobile growth

Healthy: Bharti's subscriber additions across segments indicates strong market share gains in Q2. This validates the thesis that if tariff hikes don't happen, Bharti will likely witness an acceleration in subscriber growth due to market share gains. We currently build in a 5-10% tariff hike with 15m subscriber additions over FY22-23.

Maintain Buy: We raise our consolidated revenue and Ebitda estimates by 4-6% to factor in the beat and expect Bharti to deliver 17% Ebitda CAGR over FY21-23 led by turnaround in India mobile. However, Vodafone Idea's potential capital raise could drive up competition in the interim and potentially delay tariff hikes. We lower our India mobile target multiple to 10X EV/Ebitda to factor this in and revise our PT to ₹610/share and maintain **Buy**.

JEFFERIES

● HERO MOTOCORP

RATING: HOLD

Operating figures along expected lines

HMCL gaining from solid demand revival; TP raised to ₹2,908; 'Hold' retained given lack of any other catalyst

HERO MOTOCORP'S (HMCL)'S Q2FY21 operating numbers were in line with consensus estimates with Ebitda margin at 13.7% (down 81bps y-o-y). Topline grew ~24% (ad below consensus) to ₹94 bn as ASP's dropped 1.9% q-o-q to 51.6k/unit. HMCL witnessed demand recovery on the back of improving rural sentiment aided by strong monsoon and the same could sustain in the ongoing festive season.

We have earlier preferred higher rural-facing exposure segments; however, we believe post reopening of urban public transportation/educational institutions, scooters/3Ws could witness strong pent-up demand. We agree near-term demand trends could support HMCL's growth (stock reflects that: up ~60% since Mar'20), however, lack of any other visible catalysts makes us maintain our **Hold** rating.



Key highlights of the quarter HMCL reported Ebitda margin of 13.7%, down 81bps, even as gross margins declined 339bps y-o-y. ASP rose 15.3% to ₹51.6k/vehicle led by BS-VI related price hikes and better product mix. PAT grew 25% y-o-y to ₹9.5 bn even as taxes normalised (up 82% y-o-y) and other income declined 185bps with yield tapering off. HMCL invested an additional ₹840 mn in Ather Energy (holding 34.58%) in Q2FY21. HMCL has entered into a distribution agreement to develop and sell a range of premium motorcycles under the Harley-Davidson brand through a network of brand-exclusive Harley-Davidson dealers and HMCL's existing dealer network in the country.

Festive season remains the key as inventory normalises post channel filling HMCL's inventory levels are up to 6-8 weeks (our estimate) in Oct'20 in anticipation of strong festive demand with its strong presence in the entry segment.

HMCL's inventory levels up to 6-8 weeks in Oct'20 in anticipation of festive demand.

Early industry feedback on demand is muted.

However, HMCL has indicated it has witnessed both better growth as well as market share gains

Personal Finance

● NATIONAL PENSION SYSTEM

Now subscribe to NPS via video KYC



ILLUSTRATION: SHYAM KUMAR PRASAD

The video customer identification process will not only help expand the reach of NPS but will also help in speedy account closure and other services

SAIKAT NEOGI

IN ORDER TO make onboarding to the National Pension System (NPS) simple, faster and cost-effective, the Pension Fund Regulatory and Development Authority (PFRDA) has allowed registered intermediaries to use Video-based Customer Identification Process (VCIP). The subscriber's verification can be done without the physical presence before the Point of Presence (PoP). The VCIP will not only help in expanding the reach of NPS as the account opening will be paperless, it will also help in speedy account closure and any service request related to NPS.

In fact, last month the insurance regulator had advised all insurance companies to use video-based identification process for doing KYC. Most banks and non-banking financial companies have also rolled out video KYC after the Reserve Bank of India this January allowed them to complete full KYC through this process.

Mobile application-based VCIP

The (VCIP) option will be available to NPS subscribers in addition to the existing options including OTP/ eSign-based

onboarding, offline Aadhaar based onboarding, e-nomination and e-exit for eNPS subscribers. The PoPs will have to implement their own mobile application for VCIP. The application will facilitate taking photographs, scanning of documents and uploading of officially valid documents via DigiLocker. The application will have time stamping and geo-location tagging to ensure physical location in India.

The PoPs have to ensure that the process is seamless, real-time, secured and end-to-end encrypted audio-visual interaction with the subscriber. They have to ensure that the quality of the communication is adequate to allow for establishing the identity of the customer and will carry out a liveliness check to guard against

spoofing and fraudulent manipulation.

All the PoPs will carry out software and security audit and validation of their app performing VCIP. They will have to ensure instant bank account verification of the beneficiary. At the time of onboarding, the photo and signature of the subscriber will be uploaded during VCIP. At the time of exit, the withdrawal document and the KYC will have to be uploaded for issuing annuity by the service providers.

Non-mobile app-based VCIP

The PoPs will have to take live VCIP of the subscriber after getting his consent. The activity log of the person doing the live VCIP will be stored securely along with time stamping. The video will have to be

easily recognizable. The VCIP process will include random question and response from the NPS subscriber including displaying the officially valid document as specified by PFRDA. The video call must be from the domain of the concerned PoP and not from a third-party source. The PoP can add additional safety and security features, other than the ones that are prescribed. The photo and signature of the subscriber will have to be uploaded during VCIP while onboarding.

Customer-friendly measures

In order to make NPS popular, PFRDA has introduced OTP-based authentication for paperless onboarding in June. Customers of bank-PoPs who open NPS accounts through internet banking of the respective banks can authenticate using OTP through registered mobile number or by e-signature. The regulator has also introduced Aadhaar-based offline paperless KYC verification process.

The UIDAI's paperless offline Aadhaar e-KYC allows Aadhaar number holders to voluntarily use it for establishing their identity in various applications in paperless and electronic fashion while maintaining privacy and security. The offline KYC XML is a secure shareable document which can be used by subscribers having Aadhaar number. The process enables immediate generation of active NPS accounts due to instant KYC verification.

PFRDA has also introduced D-Remit where subscribers can deposit their contributions via net banking by creating a Static Virtual ID linked to their permanent retirement account number (PRAN).

As commodity cost headwinds rise, HMCL needs to witness strong retail pull so as to pass on the additional cost inflation to customers. This remains a key monitorable.

Maintain Hold rating

We believe HMCL is witnessing a good demand revival on the back of continued rural recovery, enhanced need for mobility as public transportation remains erratic and hence the subsequent down-trading. HMCL continues to launch new products in the >125cc segment which are expected to help in making market share inroads in premium segment. We roll over to Sep'21 and maintain our target multiple at 17x Sep'21e EPS of ₹171. We maintain our **Hold** rating with a revised TP of ₹2,908 (earlier: ₹2,662).

Early industry feedback on demand is muted.

However, HMCL has indicated it has witnessed both better growth as well as market share gains

Equity MFs: Retirement planning to beat inflation

Allocate a sizeable portion of your retirement funds in equity mutual funds to beat inflation and make your money grow

● YOUR MONEY

UTTAM AGARWAL

WHILE SAFETY OF the investment corpus remains the top priority, a senior citizen or a recently retired person should not ignore two important aspects—life expectancy and the impact of inflation.

Post-retirement non-earning period can go up to 30 years as life expectancy in India is on the rise. If one takes a Voluntary Retirement Scheme (VRS) around age 50, nearly four decades of life are still ahead. While the VRS corpus is a substantial amount, one needs to keep the life expectancy factor in mind when investing this corpus.

Allocation of capital

One, therefore, has to make provision to sustain a comfortable living with no active employment-based income after retirement. Allocating funds in a manner that it does not run out during the life of the investor is a crucial aspect of retirement planning. Opting to put the retirement corpus entirely in fixed-income investments such as Senior Citizens Savings Scheme, Post Office Monthly Income Scheme, bank fixed deposits, etc., may not prove fruitful as far as post-tax and post-inflation real rate of return is concerned. The risk of inflation eating into capital may lead to difficulty in meeting the rising cost of goods and services over the long term.

A possible solution is to allocate a sizeable portion of the retirement funds into assets that have the potential to outsmart inflation in the long run, and also potentially grow one's money. This is very much possible by investing in equities. Depending on the risk profile and the availability of funds one needs to invest a reasonable amount in equity-related investments such as equity mutual funds. Some mutual funds have a mix of equity and debt assets

option in equity MFs so as to let the money grow over the long term. At the time of need, one can make a partial withdrawal from the equity fund, which is ideally after 10 years of holding the investments.

Debt fund have the potential to generate effectively higher returns than post-tax returns of taxable investments such as bank FD (currently 5-6% pre-tax only) in which income is taxed as per income tax slab. The SWP option of debt funds is another way to manage taxation even while generating a better return.

If few investments that retirees should avoid are those that come with high risk such as real estate, direct stocks. It is better to spread the investments across so as to keep the risks in control. Thus it is very important for retirees to invest this money in such manner so that capital remains safe, the income stream is made available, liquidity is ensured and tax liability is kept at a minimum. One may also consult a financial planner in order to manage the retirement money better.

The writer is chief business officer, Bajaj Capital



ILLUSTRATION: SHYAM KUMAR PRASAD

and even they may be considered.

Growth option in MF

Once the regular income requirement is met through the fixed-income investments, the surplus or the additional funds can be invested in equity-oriented mutual funds schemes. Here, keep the growth

option in equity MFs so as to let the money grow over the long term. At the time of need, one can make a partial withdrawal from the equity fund, which is ideally after 10 years of holding the investments.

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EDELWEISS

FINANCIALS (₹ mn)

Year to March FY20A FY21E FY22E FY23E

Revenue 45,120 45,558 53,510 59,862

Ebitda 5,969 6,460 7,816 8,859

Adjusted profit 4,947 4,837 5,964 6,863

Diluted EPS (₹) 7.9 7.7 9.5 10.9

EPS growth (%) 22.9 (2.2) 23.3 15.1

RoAE (%) 34.1 30.4 32.2 32.0

P/E (x) 38.3 39.2

BrandWagon

MONDAY, NOVEMBER 2, 2020

CONSUMER PRODUCTS

Smartphone brands' smart home play

Xiaomi, Realme and Motorola bet big on the smart home category with smart refrigerators, smart speakers and more

DEVIKA SINGH

AFTER TESTING THE waters with smart TVs, smartphone brands are now venturing deeper in the smart home category, competing with electronics biggies like Samsung, LG and Philips. Motorola, in partnership with Flipkart, has forayed into smart home appliances such as washing machines, ACs and refrigerators. Realme has launched smart plugs and smart cameras, while Xiaomi has extended its smart home range by launching a smart speaker.

A smart home set-up comprises connected devices that can be remotely controlled either through a smartphone or any other device on the network. Falling within four broad categories — entertainment, lighting, surveillance and appliances, these devices may also respond to voice commands relayed through a smart speaker.

According to Rishav Jain, senior director and lead – consumer and retail sector, Alvarez & Marsal, the smart home (connected) devices segment in India is valued



at ₹45,000-47,000 crore. About 70-75% of this market, he says, is ruled by smart TVs, while smart home and kitchen appliances, speakers, lighting products, etc, make up the rest.

Globally, the market for smart home devices is projected to grow at 4.1% year-on-year in CY 2020, with over 854 million

shipments, according to IDC. Devices other than smart TVs could have over 58% share in this.

What's on offer

Much like its smartphone business, top-notch specifications at low prices seems to be Xiaomi's strategy for the smart home

business, too. The Mi Smart Speaker is priced at ₹3,499, while Google Nest Mini is priced at ₹4,499 and Amazon Echo Dot at ₹3,249. "Consumers use these devices to access voice services, but not necessarily to listen to music, and hence, we are offering a smart speaker that also sounds good," says Raghu Reddy, chief business officer, Xiaomi India. Smart water purifiers, smart air purifiers, smart cameras and smart TVs are its other products in this portfolio.

Motorola has positioned its smart appliances in the mid-premium to premium segment, but with a "competitive pricing" approach. "Our 533 litre French door refrigerator, for example, is priced 60-70% lower (at ₹69,990) than competition," says Prashanth Mani, country head and MD, Motorola Mobility. A Samsung 594 litre French door refrigerator is priced at ₹1,09,990.

Motorola is targeting tech-savvy buyers by reaching out to Flipkart consumers who have bought high-end products in the consumer durables and appliances category.

Realme and Xiaomi have adopted an omnichannel strategy. The two are tapping online channels to target the early adopters, and conducting demonstrations offline to generate wider acceptability for these products. "Though e-commerce drives volumes, our AIoT (Artificial Intelligence of Things) products are available in more than 30,000 stores to enable consumers to experience the technology," says Madhav Sheth, VP, Realme, and CEO,

Realme India and Europe.

Realme has products such as smart speakers, smart TVs, smart plugs and smart cams in its smart home portfolio. The company is relying on its tried-and-tested method of community-based marketing to create awareness for these products. Xiaomi India, meanwhile, is retailing its products through its exclusive stores.

Smart move?

Experts say that the market for smart home devices in India is quite fragmented, with everyone from smartphone companies to traditional brands in the lighting and electronics categories vying for a piece of the pie. For instance, Hero Electronix, a technology venture by Hero Group, has launched a smart home security system.

Moreover, the 'smart' proposition may not be enough to excite the customer into buying a product, especially when the traditional variants are priced much lower. "A customer will not buy a product just because it is smart," says Ajay Gupta, partner, Kearney. The purchase decision for a category like appliances, he adds, is based on factors such as replacement cost, product life, serviceability, capacity and after-sales network. "After being satisfied on all these counts, a customer will decide whether they want to pay a premium for the smartness."

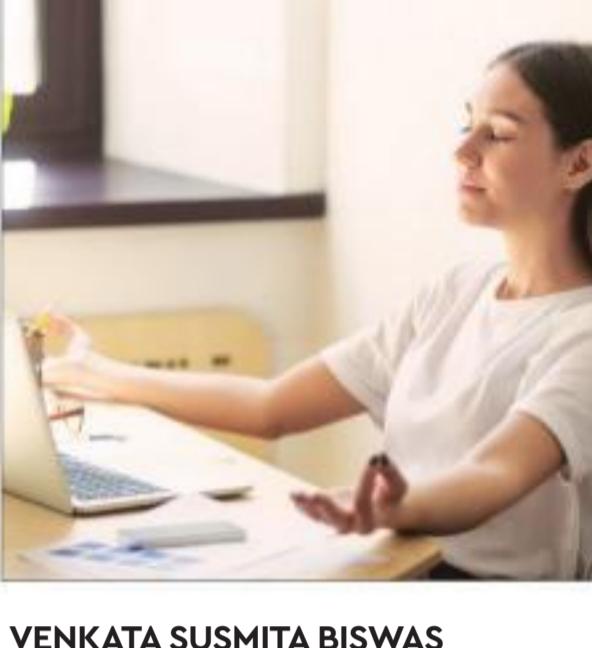
For smartphone brands to find acceptability as they cross over to other categories is another challenge. According to Jain of Alvarez and Marsal, companies entering the appliances category will need to overcome consumers' preferences for specific brands.

Given that almost 75% sales in the appliances and consumer durables category comes from the offline channel, these new entrants will have to have a robust offline strategy to expand the business.

STRESS BUSTERS

Mental health in focus

How organisations are ensuring employee well-being in these times



VENKATA SUSMITA BISWAS

THE PANDEMIC HAS brought the importance of mental well-being to the fore, even at workplaces in India. With a sizeable population working from home, some organisations are making efforts to create a safe environment for employees to freely talk about their worries and anxieties. According to a study by 7th Fold, an HR and well-being consultancy, 36% of corporate India's employees reported that their mental health worsened as they settled into the new style of working from home. Further, 28% of them reported feeling burnout.

Helping de-stress

"The pandemic has given us an excuse to talk about mental health, and it is becoming easier for people to talk about it at their workplaces," says Nirmala Menon, founder & CEO at Interweave Consulting, which focusses on inclusion solutions for workplaces. She says people who could generally be classified as neurotypical were feeling unsettled because of the worries they were harbouring. It has been observed that alcoholism is on the rise.

Experts say that trusting employees and being honest with them helps put to rest many of the work-related fears a person may have. Another element that has a far-reaching impact is the 'humanisation' of leadership. Menon points out that training leaders to identify signs of depression or early indications of stress and burnout is crucial during this time.

"Senior leaders sharing anxieties with teammates or accepting the challenges of this new working dynamic can be very reassuring to employees, and can give them the courage to speak up," says Abhijit Bhaduri, founder & CEO, Abhijit Bhaduri & Associates, a leadership and culture consultancy.

Timely interventions

Several Indian corporates, including advertising and marketing agencies, have implemented a variety of initiatives and interventions to address the anxieties arising out of living through a pandemic.

For instance, Dentsu Webchutney works with the Hank Nunn Institute, a not-for-profit organisation that provides services in mental health, workplace stress management and more. This association began at the agency's Bengaluru office, and has now been extended to other branches.

As part of this initiative, a counsellor is available once a week to address any issue an employee may wish to discuss.

Gautam Regunath, CEO, Dentsu Webchutney, informs that these sessions are completely confidential. "Some weeks are packed, some are not; but what's important for us is for everyone to know that it's okay to seek out someone to talk to, if they feel the need," he adds.

The HR team at DDB Mudra Group conducts awareness drives and encourages employees to use the Employee Assistance Program that provides 24x7 professional and confidential mental health counselling.

The company also holds regular town hall meetings where employees can have candid talks with the CEO, Aditya Kanthy. Further, the lunch hour has been blocked on the calendars of all employees; as a result, no meetings can be scheduled during this time slot.

BBH has declared that all its staff will get two Fridays off in a month, giving them a long weekend every fortnight. The agency has also given its employees the liberty to turn down work calls beyond 8 pm, unless there is an emergency.

Rita Verma, EVP and head - HR, DDB Mudra Group, notes that despite juggling work, home, caring for the elderly and children, people were rarely taking time off. The agency has now instituted mandatory leaves. "People were hesitant at first, but later realised that switching off is much needed, as it improves innovation and output."

Some companies have also been organising Zoom parties and talent shows to facilitate team interactions and downtime. Bhaduri cautions that while these activities help in team building, they cannot substitute professional counselling and treatment.

In The News

L&K Saatchi & Saatchi wins Bharti AXA Life Insurance

Bharti AXA LIFE Insurance, a joint venture between Bharti Enterprises and AXA, has appointed L&K Saatchi & Saatchi to manage its integrated communication mandate. The agency will manage the creative, digital, BTL and other media duties for both Bharti AXA Life and general insurance.

Rajesh Iyer gets a bigger role at Viacom18

VIACOM18 HAS APPOINTED Rajesh Iyer to lead Colors Bangla, Colors Odia, Colors Tamil and Colors Gujarati. Iyer joined Network18 in March 2019 — his second stint — as president, new initiatives. Ravish Kumar will continue to lead the network's regional broadcast forays in Kannada and Marathi. In the past, Iyer has worked with ZEEL, YuppTV and Star.

Rajiv Dingra launches RD&X Network

RAJIV DINGRA, THE founder & former CEO of WATConsult, has launched RD&X Network. It is a deep-tech network that will drive brand, business, media and data transformation, helping businesses globally become real-time and disruptive, the official announcement says.

iProspect India wins HarperCollins

IPROSPECT INDIA HAS won the digital marketing mandate of HarperCollins Publishers. iProspect India will handle the paid media and SEO duties for the publisher. The agency's Delhi office will service the account.

Tilt Brand Solutions bags a new account

TATAWATER PLUS, a nutrient water brand fortified with copper, has awarded its full-service mandate to Tilt Brand Solutions. The agency will manage strategy and creative for the company, both online and offline.

MRUCI's CEO steps down

MEDIA RESEARCH USERS COUNCIL INDIA (MRUCI) has announced the resignation of its CEO Radhesh Uchil. He had joined MRUCI India in 2015.



financialexpress.in

Motobahn



TRIUMPH TRIDENT

The original 'triple' motorcycle is back

Will be available in India early next year; expected to be priced lower than the Street Twin (₹7.45 lakh)

VIKRAM CHAUDHARY

WHEN IT WAS first launched in 1968, Triumph Trident (also badge-engineered as BSA Rocket 3) marked the beginning of the superbike era — along with Honda CB750. For Triumph, it was also the start of the three-cylinder engine bloodline, which continues to today with the latest generation Tiger, Speed and Street Triple, Rocket 3 and all-new Trident (which will be launched in India early next year).

The all-new Trident, of course, has nothing in common with its ancestor — except three cylinders. It has a smaller displacement engine (660cc) compared to the 740cc of the original, and produces 80bhp of peak power and 64Nm of

peak torque (60bhp in the original).

The gearbox is six-speed manual, and the shift assist up-and-down quickshifter will be available as an accessory, which enables the rider to upshift and downshift without engaging the clutch. Its fuel tank capacity is 14 litres. It weighs just 189 kg, so it's likely to be as nimble (in terms of handling) as smaller capacity Japanese motorcycles.

While we haven't yet ridden the motorcycle, the company says the all-new Trident has been designed to be the new best sounding motorcycle in its category, thanks to the underslung silencer.

"The single-sided silencer emits a deep and crisp engine sound, delivering a distinctive Triumph triple character," Tri-



umph shared in a note with the media.

The all-new Trident is targeted at younger riders, so the company has equipped it with technologies such as TFT display, connectivity features (turn-by-turn navigation, GoPro control, phone and music operation), different riding modes and traction control, LED lighting, a low 805mm seat height, and dedicated accessories.

The all-new Trident will be fitted with the Michelin Road 5 tyres.

It will be available in four colour schemes: silver and red, black and silver, white, and black. And in addition to the Street Triple RS and the Street Triple R, the all-new Trident will be the third roadster offering in India (also called naked

bikes, roadsters are versatile, general-purpose street motorcycles).

The all-new Trident is expected to be priced lower than the Street Twin in India (Rs 7.45 lakh, ex-showroom). In a virtual meeting with the media, the company also said that its cost of ownership will be among the lowest in the premium motorcycle market. The service interval, for example, is 16,000 km; and the company claims that, over a three-year service timeframe, the all-new Trident will require the lowest level of workshop time in the category, "with 8.3 total hours compared to a range of 11 hours to 15.8 hours total required by its closest competitors, making the Trident service requirements 25% more cost-effective."

ment was needed to be installed during the month of May. We, instead, did digital pre-assembly to check everything was correct. In May, during the lockdown, HMIL staff was able to convert the entire line into i20-ready, with 70% fewer expats. Now, we are *atmanirbhar* (self-reliant) in terms of installing machinery and equipment. We were able to become extremely flexible; for example, as the all-new Creta saw huge demand, our own people were able to do 40% capacity augmentation. Lastly, we worked a lot digitally with our local vendors.

In fact, we launched the maximum number of new models and facelifts this year — the year of the lockdown.

INTERVIEW: GANESH MANI S, Director, Production, HMIL

During lockdown, Hyundai plant became *atmanirbhar*

In October 2020, Hyundai Motor India Ltd (HMIL) recorded highest ever domestic sales of 56,605 cars and exports of 12,230 cars (total: 68,835), on the back of pent-up demand and new cars. "To keep up with the rising month-on-month demand after the lockdown, the manufacturing plant worked super-efficiently," says Ganesh Mani S, director, Production, HMIL. In an interview with FE's Vikram Chaudhary, he adds that during the lockdown there was a lot of focus on digital mockup and mixed reality to ensure none of the company's car launches got delayed. Excerpts:

Did the lockdown slow HMIL down?

It's the opposite. In fact, initially the line of thought was whether work from home as a concept will be workable in a

manufacturing company or not? But I think a few months after the lockdown we can even tell software engineers how best one can utilise working from home. For example, none of our model launches planned for this year got delayed because we utilised the lockdown time to experiment with technologies such as digital mockup and mixed reality; these, essentially, quicken product development.

How did knowledge and staff exchange take place between HMIL and Hyundai Motor Company (HMC)?

Earlier, especially for new product development, HMIL staff used to travel to HMC South Korea, and vice versa, and that travel obviously got reduced. For example, for the all-new i20, new equip-



ment was needed to be installed during the month of May. We, instead, did digital pre-assembly to check everything was correct.

In May, during the lockdown, HMIL staff was able to convert the entire line into i20-ready, with 70% fewer expats. Now, we are *atmanirbhar* (self-reliant) in terms of installing machinery and equipment. We were able to become extremely flexible; for example, as the all-new Creta saw huge demand, our own people were able to do 40% capacity augmentation.

Lastly, we worked a lot digitally with our local vendors.

In fact, we launched the maximum number of new models and facelifts this year — the year of the lockdown.

How was product testing carried out?

Again taking the example of the all-new i20, we will offer more than 50 connected car features in it and these needed to be pre-checked and tested. On the main line, we have 7,800 checkpoints; we made good use of the Hyundai automatic diagnostic system — it checks all electrical connectivity in a car.

New Delhi

Infrastructure

MONDAY, NOVEMBER 2, 2020

EXPERTVIEW

The total projects announced in the road sector in the last six months have been the lowest in nearly two decades. The decline, although broad-based, has been notable in the case of the states, which typically account for the bulk of road construction
—CARE Ratings

In a boost for Make-in-India initiative, the project aimed at MSMEs is being promoted by the Kerala govt as a centre for world-class defence manufacturing

RAJESH RAVI

IN WHAT COMES as good news for the defence ecosystem, an area of focus for the Narendra Modi government, the country's first defence park is ready for inauguration at Ottappalam in Palakkad district of Kerala. Located on the Kochi-Coimbatore industrial corridor, the 60-acre park with state-of-the-art infrastructure is intended exclusively for manufacturing of defence equipment for the armed forces, as also markets abroad.

The Kerala Industrial Infrastructure Development Corporation (KINFRA), the nodal agency for the project, has completed infrastructure development and civil works at the park. Says Santosh Koshy Thomas, managing director, KINFRA, "we are looking at leading companies such as BEML, HAL, and BEL as anchor investors." Of the 60-acre premises, 47.50 acres would be allotted to companies. "The defence park is primarily aimed at MSMEs. We have held talks with them and some hundred entities have shown interest. We are confident that several small and micro enterprises will set up units in the defence park," he adds.

The focus on MSMEs is expected to push self-reliance in defence manufacturing which the Union government



India's first defence park ready for launch

has been promoting. The defence sector is presently dominated by public sector undertakings, with limited contribution from MSMEs. As a result, as much as 70% of the defence requirements have to be met through exports.

The location of the park near the Kerala-Tamil Nadu border, with easy connectivity by road, rail and air, is being held up as an added attraction — the Kochi international airport and the Coimbatore airport are less than two hours away by road.

The total project cost including expenditure on land acquisition is estimated at ₹191 crore. Out of this, ₹50 crore is a grant under the Modified Industrial Infrastructure Upgradation (MIU) Scheme of the Union government and the balance investment of ₹141 crore is being made by the government of Kerala (KINFRA).

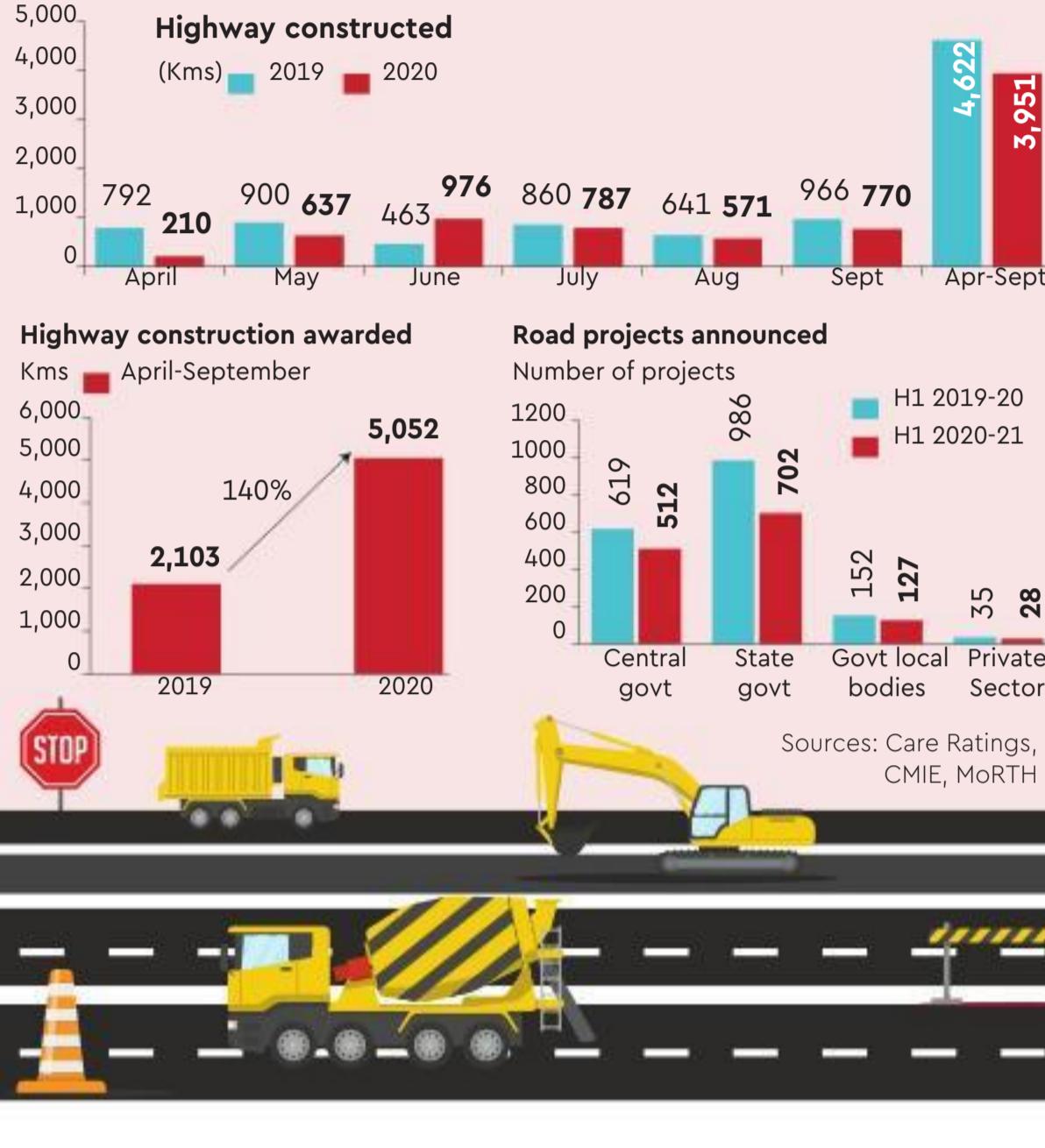
As part of infrastructure creation, KINFRA has constructed a common utility centre, warehouses, standard design factory, administrative building, service yard, car parking, etc. which would now be leased out. "The park has 3,28,630 sq feet of common facility centre and 19,000 sq ft of warehouse facility," Thomas highlights. The lease period for land has been set at 30 years and can be extended to 90 years. The lease period for the built-up space is 10 years and can be extended by another 30 years. Of the lease premium, 10% has to be deposited within 30 days, with the remaining amount having to be paid in five years. To attract investors, KINFRA is exempting companies that set up units from payment of registration fees and stamp duty.

Thomas says the state government is determined to position the park as a centre of competence for world-class defence manufacturing, in keeping with the 'make-in-India' initiative of the Centre. It would be a hub for multi-pronged activities that include R&D, manufacturing and testing of equipment. Its focus areas would include components of rotary and fixed-wing aircraft, defence navigation products, components of tactical vehicles, submarine building, components of warships, defence IT systems and solutions, avionics, tactical communication system, space robotics maintenance, micro-satellite, etc.

DATA MONITOR

Construction lagged but awards up in H1FY21

Highway construction of 3,951 km in the first six months of the fiscal was 15% lower than the 4,622 km constructed in H1FY20. The pace of highway construction has increased notably from the lows of April and the average rate of construction in H1FY21 stood at 22 km/day, as against 25 km/day last year. However, highway awards (5,052 km) have seen a huge jump in the fiscal, rising 140% compared to last year.



Quick View



441 infra projects show cost overruns of over ₹4.35 lakh cr

AS MANY AS 441 infrastructure projects, each worth ₹150 crore or more, have been hit by cost overruns of over ₹4.35 lakh crore owing to delays and other reasons, a Ministry of Statistics and Programme Implementation report has said. Of the 1,661 such projects, 441 reported cost overruns and 539, time escalation. "Total original cost of implementation of the 1,661 projects was ₹20,90,931.27 crore and their anticipated completion cost is likely to be ₹25,26,063.76 crore, which reflects overall cost overruns of ₹4,35,132.49 cr (20.81% of original cost)," the ministry's latest report for August 2020 said. The expenditure incurred on these projects till August 2020 is ₹11,48,621.70 crore, which is 45.47% of the anticipated cost of the projects. The ministry monitors infrastructure projects worth ₹150 crore and above.

L&T twins ₹25,000-cr order for bullet train project

LARSEN AND TOUBRO said on Wednesday it had won a ₹25,000-crore order from the government to execute a portion of the ambitious Mumbai-Ahmedabad bullet train project. "We have won our biggest-ever and the most prestigious of contracts in our long history from the government," S N Subrahmanyam, chief executive and managing director of L&T, told reporters. He said the order mandated the company completing the project in four years. The tender covers nearly 47% (237 km) of the total alignment of the 508-km corridor, between Vapi and Vadodara in Gujarat. On September 24, the National High Speed Rail Corporation had opened the bids for the purpose.

Patel Engg bags ₹1,564-cr deal for 2-GW hydro project

PATEL ENGINEERING ON Tuesday said it had won an order worth ₹1,564.42 crore to execute the 2,000-MW Subansiri Lower Hydro Electric Project in Arunachal Pradesh. This will be the single largest hydro power project in India, it said in a statement. The project site is located in Kamle (formerly lower Subansiri) district. The project comprises balance civil works of a power house complex including HRT (Head Race Tunnel) intake structures, tail race channel, etc. with main components.

Startups



INTERVIEW: SUBHASHIS KAR, Founder & CEO, Techbooze Consultancy

Govt support ensures massive trust in the startup ecosystem

Covid-19 is the biggest challenge that India's nascent tech startup ecosystem has faced, says Subhashis Kar, founder and CEO of Techbooze Consultancy Services, an open forum and service-based enterprise that acts as a bridge between startups and investors, filling the information gap between the two sides. It facilitates 360-degree support for startup funding — analysing the current position of the startup, creating investment plans, pitch decks, go-to-market strategy, and a lot more. Kar talks to Sudhir Chowdhary on his venture's strategy to support startups during this difficult phase. Excerpts:

What is your broad strategy to support startups?

Techbooze Consultancy is an open forum and a service-based enterprise, headquartered in India with operations across the globe. Our mission is to improve the quality and standard of the startup ecosystem and provide professional services, by creating a forum based on working with trust. We are facilitating investment rounds for both established and newly emerging companies while offering 360-degree support for startup funding — right from understanding the current stage of a startup, whether it needs seed round or angel funding; creating investment plans, pitch decks, go-to-

market strategy, and a lot more.

Today, the startup sector in India seems to be bleeding due to business disruptions caused by the Covid pandemic. We have been witnessing a massive decline in revenues. Most of the startups have halted operations temporarily or permanently, according to a recent survey by Nasscom.

In these trying times, Techbooze is investing heavily in the Indian startup ecosystem post the recent capital raise by its global investors. With the latest funding, we will be disrupting the traditional functioning of the startups. We are investing in startups from any domain — there is no specific inclination towards a vertical, the only criterion is its business model — profitability and scalability. Some good seed-stage startups are out there who lack the right guidance and resources.

What kind of startups are you supporting during this pandemic situation?

We operate across 53 nations. We have been successful in funding over 150 startups across the globe. During the pandemic situation, we are not only nurturing startups in India but across the world as well. We are supporting them in all of their stages while offering 360-degree support

for startup funding. The latest funding is for Byju's, Playco, Ynsect and others.

The government is putting a lot of emphasis on startups and localised innovation today. How do you see this?

When you have support from the government, it becomes easier for investors to pitch in. It brings massive trust and builds confidence in the ecosystem. But when we see the other part, say regulations or compliance, it acts as a hindrance resulting in businesses suffering exponentially. With support, it becomes easy for the investors to invest resulting in a flourishing business. The Startup India campaign and easing of investment norms by RBI recently has opened up avenues for global investors to invest in India.

What kinds of challenges are being faced by tech startups in India?

When it comes to challenges, the list seems to be endless but the big challenges are — financial resources/investment prospects, regulations, supporting infrastructure, market awareness, inadequacy of the talent pool, right mentor, lack of marketing strategies.

Quick View



De-growth in output of core sectors narrowed to 0.8% in September

CONTRACTING FOR THE seventh consecutive month, the output of the eight infrastructure sectors dropped by 0.8% in September, mainly due to decline in production of crude oil, natural gas, refinery products and cement. However, in what raises hope of a recovery, the de-growth in September is the lowest since March. The production of the eight sectors had contracted by 5.1% in September 2019 and by 7.3% in August 2020, data released by the Commerce and Industry Ministry showed on Thursday. Barring coal, electricity and steel, all sectors — crude oil, natural gas, refinery products, fertiliser and cement — recorded negative growth in September 2020. The sectors' output dropped by 14.9% during the April-September period, as compared to growth of 1.3% in the same period last year.

Union Govt allows bids for Air India on EV basis

ADDRESSING CONCERN EXPRESSED by potential buyers amid fresh uncertainties caused by Covid-19, the Centre on Thursday changed bidding norms for privatisation of loss-making Air India by allowing bids on the basis of its enterprise value (EV). The airline's buyer won't need to accept any pre-determined level of debt, but will require to pay 15% of the EV quoted by it in cash. The enterprise value to be quoted (market value of debt and equity) will comprise at least 15% in cash payment to the government and debt takeover by the bidders equivalent to 85% of the value quoted, Aviation Minister Hardeep Singh Puri said.

13 oil PSUs asked to double FY21 spend to ₹2 trn

THE CENTRE HAS asked central public sector enterprises (CPSEs) to make a quantum jump in their capital expenditure in this financial year and the next, hamstrung as it is by budgetary constraints to stimulate economic activity. The Prime Minister's Office (PMO) has directed 13 petroleum-sector CPSEs to double their capex to ₹2 trn in FY21 from the initial target of ₹1 trn and scale it up further to ₹3 trn in FY22. This is despite the fact that the H1 capex performance of these companies was less than a third of the yearly target.

ZAPPYHIRE

Talent hiring goes high-tech

This Kochi-based startup enables digital hiring for enterprises using AI, NLP, gamification and Machine Learning

RAJESH RAVI

TAKING THE RECRUITMENT process online is not easy. However, scanning thousands of resumes, interviewing the short-listed candidates, and finally identifying the right fit can now be done through a digital platform, says Kochi-based Zappyhire. Founded by Jyothis KS and Deepu Xavier in September 2018, Zappyhire helps companies to conduct the hiring process fully digitally and effectively by leveraging cutting edge technologies including AI and gamification. The startup has managed to onboard two Kerala-based banks, an international HR consultant and one hospital chain with its innovative solutions.

Jyothis KS, co-founder and head of



Zappyhire founders Deepu Xavier (L) and Jyothis KS

sales, Zappyhire, says, "Clients can use Zappyhire platform to conduct campus interviews, lateral recruitments, and on-boarding in a fully digital mode. It helps reduce the time-to-hire by 43% and achieve a significant reduction in cost to hire as well."

According to him, Zappyhire uses NLP and Machine Learning extensively in its

technical stack along with Python and other web technologies. "Our unique hiring approach not only spots the right candidate in a shorter span of time, but also automates the hiring process with great ease. The platform offers a digital on-boarding process and e-training modules along with the hiring modules," he says.

Zappyhire has integrated AI technology and this helps in strong recommendations in different stages of hiring for companies. It also offers next-generation assessments which includes an AI-enabled video interview. "We help recruiters create personalised relationships with candidates while we automate the manual tasks. With our highly configurable platform, we help companies to disrupt their hiring process without disturbing their existing hiring process," Jyothis says.

Before co-founding Zappyhire, Jyothis had worked with CogniCor, a Spain-based AI conversational company as chief operating officer and managed Asia sales. Deepu Xavier was the principal product manager of Java programming language at Oracle. Bootstrapped for the first 18 months, the startup managed to onboard its first client in the first year of operation and almost double its revenue in the second year with new client acquisitions. Recently it also closed an angel round with SmartSparks angel group.

"Zappyhire has plans to aggressively expand footprints to the European Union and Asia over the next months. We are investing in building a strong sales team to support the expansion plans. We are working to expand the gamification portfolio of our platform and also identify behavioural patterns for different sectors," he adds.

Education

MONDAY, NOVEMBER 2, 2020

EXPERT VIEW

● INTERVIEW: SHAJI THOMAS, Co-Founder & Chairman, Entab

Communication tools play a major role in education

During the lockdown, Entab—which provides school SaaS (Software as a Service) solutions—scaled up its product offering by adding new features including online assessments and live video integration. "This quick thinking enabled our partner schools to keep providing quality education to their students even during the lockdown," says Shaji Thomas, co-founder & chairman, Entab. In an interview with FE's Vikram Chaudhary, he adds that the growth, going forward, will come from regional schools that are realising the importance of using technology. Excerpts:

Has your business model changed due to the lockdown?

During the lockdown we were able to provide a lot of support to schools remotely. Our offerings are 50% management-centric and 50% student-centric. A few years ago our application was purely for fee collection, salary preparation or financial accounting management or report card preparation, but now the scenario has changed; today, communication tools play a major role in education.

During the lockdown we also saw a slowdown, especially in the first three months. But our business started growing July onwards, and month-on-month we are seeing 40-60% growth in terms of

business generation. While school revenues were also impacted, they understand that they need technology utilisation. The most in-demand model is the one that caters to online examination.

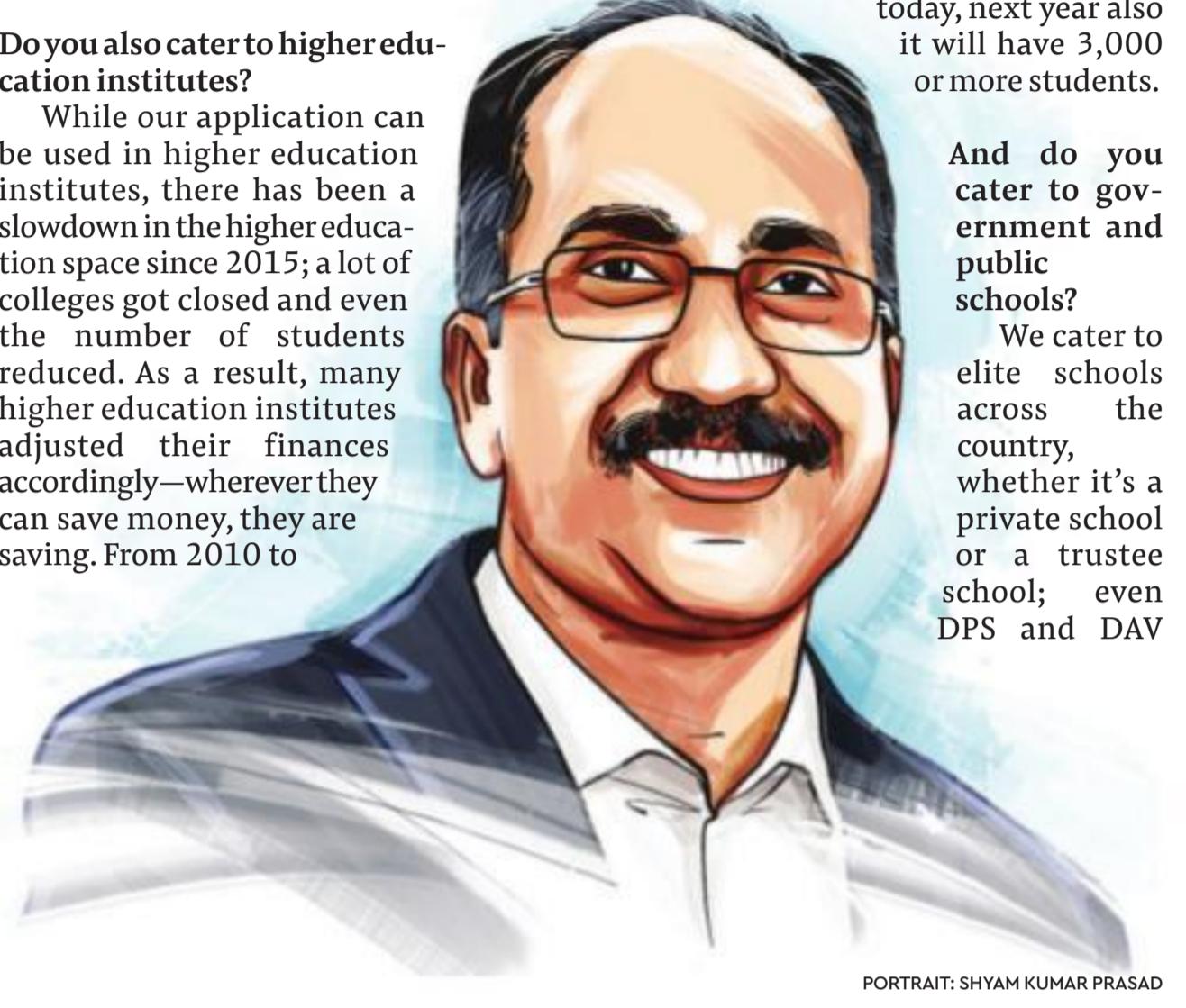
Do you also cater to higher education institutes?

While our application can be used in higher education institutes, there has been a slowdown in the higher education space since 2015; a lot of colleges got closed and even the number of students reduced. As a result, many higher education institutes adjusted their finances accordingly—wherever they can save money, they are saving. From 2010 to

2015 we were focusing on higher education, but later on we put our full concentration on the K12 segment; K12 is evergreen—if a school has, let's say, 3,000 students today, next year also it will have 3,000 or more students.

And do you cater to government and public schools?

We cater to elite schools across the country, whether it's a private school or a trustee school; even DPS and DAV



PORTRAIT: SHYAM KUMAR PRASAD

and similar school chains are our clients.

While we are trying to tap into government schools and state board schools, they lag technical infrastructure needed for technology solutions—even at times in terms of the necessary number of computers needed or good internet connectivity. We are serving army, navy and air force schools, and about 20 Sainik Schools are using our software.

Where does the growth lie?

While right now about 1,100 schools are using our solutions (in terms of live usage), with 20 lakh students, we are now planning to penetrate deeper into the country, beyond big cities. That's where the growth lies. We may offer them

Digital transformation is now happening in the education sector. Covid-19 has accelerated its growth, driven by irreversible adoption of technology and changes in user behaviour

smaller packages, dedicated to their unique needs.

At the same time, digital transformation is now happening in the education sector, which was previously lagging in technology investments. Covid-19 has accelerated its growth, driven by irreversible adoption of technology and changes in user behaviour. The market opportunity for players such as Entab is huge, with more than 3.5 lakh schools in India. In the next five years, we plan to expand to 3,000 schools and enter neighbouring geographies.

We are trying to upskill small entrepreneurs to reinvent their businesses, go digital and roll-out new-age sales and marketing strategies for the new business normal. We salute the large MSME community of the country for participating wholeheartedly in our business training programmes.

—Dr Vivek Bindra, Founder & CEO, Bada Business

What corporates want

Ten skills that are in demand

DIWAKAR CHITTORA

NO MATTER the career path you choose, determining the skills that are in high demand in the corporate world can be extremely helpful. Here's a roundup of the 10 most pressing skills to develop:

Tech savviness: People with technical skills such as artificial intelligence, cloud computing, virtual reality, robotics, IoT (Internet of Things) and augmented reality are in demand and will continue to be.

Communication: As you jump into the working space, just being able to speak the language fluently is not enough. Good communication is considered a supreme skill. It involves perceiving efficiently, presenting your ideas well, and expressing your plan of action through efficacious writing and presenting capabilities.

People management: Clear communication, dealing with work stress and empathising with your team can help you in successfully managing a team, which is a basic requirement in a corporate set-up.

Emotional intelligence: It is a prominent skill that is never mentioned in a job description but always observed by the recruiters. Emotional intelligence is associated with your social skills, social awareness and self-management abilities.

Adaptability and flexibility: One has to be interested in learning the latest skills and be adaptive enough to change.

Critical thinking: An abundance of data and information floats online and companies prefer people with the capability to analyse and interpret them.

ity to identify reliable information. They seek individuals with skills such as superior evaluation of situations, collecting more in-depth information as well as the ability to objectify multiple perspectives.

Creativity: Regardless of what industry you are in, the ability to connect dots that appear unrelated and generate useful solutions will remain a valuable skill.

Collaboration: It means working in a team to enhance productivity. One should have the ability to influence others and work efficiently to achieve a common goal.

Process improvement: Every firm aspires to save money. Individuals who can optimise projects or business procedures, inheriting an efficient potential to save the time and money of the company are always in demand in the corporate world.

Persuasion: Every employee should have persuasion in their skillset as it is one of the most powerful communication skills in the corporate world. It is a different way of doing things to make a decision or convincing others to buy into your idea.

Summing up

Those who are looking for a job or already have a job must continuously engage themselves to improve their existing skills and learning new skills to stay competitive in the evolving job market. It will empower you to expand your horizons, knowledge and capabilities and will allow you to cut off the competition and become a preferred choice for companies.

The author is CEO & founder, IntelliPaat, the online professional training courses provider. Views are personal

ONLINE LEARNING

The role of facial, emotion recognition

Integrate whole education structure with e-learning



PANKAJ GUPTA

POST-COVID-19, online education has become the norm. But e-learning environments, being isolated and prone to distraction, face a challenge of keeping students engaged and motivated.

Numerous researches have suggested that the emotional state of students directly or indirectly influences their learning process. Therefore, for educational institutions, it is important to gauge the learners' mood using some basic facial indicators, especially in an e-learning environment, and to finally get them in a receptive frame of mind (it can allow students to effectively understand, process and store the information that is being shared in a classroom).

Therefore, to encourage and facilitate smart learning in a virtual environment, FaceAI paired with live video has increasingly gained prominence, where the smart software intelligently assesses the frame of mind of learners from a variety of different formats. Are students happy, bored, stressed or angry? How do they feel or respond to new topics, new learning methods, course content, etc? Does it leave them confused, surprised or frustrated? The advanced deep learning algorithms perceive the emotional state of learners and even identify change of emotions while the class is in progress. By sensing expressions and interpreting facial features of students, these reveal meaningful patterns about them, which can aid teachers in designing and implementing the right teaching strategy.

The use of FaceAI, along with the Live Video technology, has also been empowering schools, colleges and universities to securely conduct online exams. Right from confirming the identity of students during registration, to ensuring their integrity during the test and controlling the incidences of cheating, the technology has been creating breakthroughs. Along with this, attendance tracking in an online classroom is made easy and accurate with the use of FaceAI and Live Video, which also intelligently controls fake attendance.

With online learning the new normal, proactive deployment of such solutions can encourage smart learning. It can also lead to stronger teacher-student ties, which plays a key role in building a positive e-learning environment. Facial and emotion recognition can go a long way in bringing the best out of the current generation of e-learners.

The author is CEO & founder, EnableX.io

Science & tech

KANISHK GAUR

BETWEEN MARCH AND APRIL 2020, India has witnessed a staggering 86% increase in cyber-attacks. As per a Subex report, 51% of the registered cyberattacks were via IoT or internet of things devices.

Covid-19 has exposed even more security weaknesses in the Indian information infrastructure. As the internet becomes more pervasive, IoT devices are being put to use by almost all sectors. The Indian telecom industry is heavily dependent on the adoption of IoT to monetise 4G, and push forward 5G trials; the automotive sector is relying on IoT for connected vehicles. The oil & gas market, nuclear, manufacturing and chemical industries are keen to leverage IoT to manage supply chains, improve efficiency and reduce costs. However, a key challenge faced by multiple sectors is securing the internet of things. And, in this regard, no policy, standard or governance framework exists in India so far.

The Indian healthcare ecosystem is steadily moving towards smart medical devices, digital operation theatres and digital pharmacies; however, there is no call for standardisation from regulatory bodies such as NABH to safeguard Indian healthcare industry from cyber-attacks. Even though the new, advanced, medical equipment deployed in hospitals today are IoT enabled, and a majority of them are imported in India, sadly, there is no baseline criteria, labelling scheme available to test the security of these IoT-enabled medical devices.

The bigger issue is most of the sectors using digital technologies or integrating emerging technologies do not have a digital risk element defined by the sectoral regulators till date.

A lack of National cyber strategy highlighting the key risk to these sectors is still awaiting cabinet nod. Hence, fighting ransomware, advanced persistent threats and malware is becoming tough for the industry.

India needs IoT security standards

Europe has recently announced standards for IoT security, another model to follow is of Singapore



try, which doesn't have a framework to rely upon to test or audit their systems.

Earlier this year, the European body, ETSI, released consumer IoT security standard. The standard specifies high-level security and data protection provisions for consumer IoT devices which includes IoT gateways, base stations and hubs, smart cameras, TV, smart washing machines, wearables, health trackers, home automation systems, connected gateways, refrigerators, door lock and window sensors.

This standard provides a minimum

baseline for securing devices and sets provisions for consumer IoT. It lays the foundation for setting strong password controls for IoT devices by stating all consumer IoT device passwords must be unique.

In India, and across the world, we see consumer IoT devices getting sold with universal default usernames and passwords (such as "admin, admin"). The biggest risk, with respect to IoT devices, is the use of universal default passwords.

Best practice to fix this issue is to set up unique pre-installed passwords for

each device. Singapore is an excellent example in this regard. The Singapore market labels different kinds of IoT devices in categories and defined controls for each device. Under this scheme, each device entering the country gets labelled under a category and receives a unique code and defined guidelines to be followed to secure it. The scheme also sets a minimum baseline security standard for different kinds of IoT devices.

In a country like India, where IoT devices are imported from China, Taiwan and South Korea, a labelling scheme like this could tackle the security risk and also address issues with respect to privacy.

IoT, today, has larger consequences for industry, and hence multiple government department agencies have been working on IoT Security. IISc Bangalore has been leading research to build models to secure and manage data from IoT devices.

While many of the working groups under these ministries talk to each other through common committees such as BIS / LITD, a common arrangement defining and allocating areas of responsibility and ownership is clearly missing.

These concerns were discussed in a recent event organised by "India Future Foundation" in partnership with the office of India's National Cybersecurity Coordinator. A suggestion was to create a central working group under the office of National Cyber Security Coordinator Office, which could help these multiple departments collaborate on tackling IoT security threats.

Stakeholders from MeITY, DoT, C-DoT, Smart city councils also delved on the need to address security and privacy consideration, given India is currently moving to towards finalising the Data Protection Bill.

The government needs to create a national task force to tackle emerging safety and security risks in the field.

The author is founder, India Future Foundation

NEWS BRIEF

PrepOnline refunds select students' fee

Edtech platform PrepOnline has said it will refund fees of students who get selected in government medical colleges. "It's to motivate students to prepare well for government medical college entrance exams," the entrance exam coaching platform said.

Vertex CEO is now also director, AACC

The AACC (Asian-Arab Chamber of Commerce) has appointed Gagan Arora, CEO & Strategic Growth Leader, Vertex Global Services, as director, Education Committee, as part of a consulting arrangement with the latter's online consortium, Vertex.

La Trobe names first recipient of grant

La Trobe University has honoured first Vice Chancellor's Scholarship to Sandeep Anumalasetti from Hyderabad. He will commence his studies online in November and move to La Trobe's Melbourne Campus as soon as borders open.

Amazon's Emerging Brand Solethreads

Solethreads has been recognised as 'Emerging Brand' in footwear category by Amazon. This youth-centric brand has crossed Rs 50 lakh GMV per month on Amazon in just four months of its launch.

Yocket hosts virtual meet-up 2020

Covid-19 has put brakes on study abroad plans of Indian students. Yocket, the solutions provider for students aiming to study abroad, is holding a 7-day virtual meet-up (October 31 to November 6) where students will get to interact with industry experts, alumni and foreign colleges to get answers.

Bada Business gets five world records

Edtech start-up Bada Business has said it is the world's first company to get five world records in online learning. These include (1) world record for largest online business lesson (April 24, 2020), with 4 lakh unique participants; (2) for largest online sales lesson (May 31, 2020), with 15 lakh unique participants; (3) most viewers for the premiere of a strategy management video on YouTube (June 27, 2020); (4) for most viewers for the premiere of a start-up management video on YouTube (August 15, 2020); and (5) for most live viewers for a retail management lesson on YouTube (September 27, 2020). All these online events were delivered by motivational guru Dr Vivek Bindra, founder & CEO of Bada Business.

The games we play

NTT's application of sensors and use of data for Tour de France shows how far we can take technology in sports

ISHAAN GERA

IT'S BEEN NEARLY two decades since cricket adopted a new technology called Hawk-Eye to give viewers a more immersive experience. The technology would determine the ball's trajectory and develop more user engagement. In 2006, the technology was adopted by tennis; snooker used it in 2007, and soccer has been using it since 2012.

The extent of innovations is limited, but Formula 1 racing has converted every aspect of the sport into a technology-driven experience. Both to aid teams in improving their performance and in enhancing the consumer experience.

However, other sports are catching

up and fast. In a recent discussion with Lux Rao, senior director, Solutions & Consulting, NTT Ltd (India) explained how the company has been helping Tour de France to make the sport more interactive. NTT, which has been in association with Tour de France, for nearly half a decade now has deployed sensors and connected teams and viewers with technology.

NTT claims that their model was able to track 2.5 million records per stage worth 800 MB of data. The real-time data enrichment was 53 additional attributed per record. The enhanced real-time data volume per stage was 2.7 GB. The company claims that 100 trillion individual decisions made during Tour de France. So, the model ultimately

took into account 225 million possible decisions per prediction.

Cricket and tennis are also changing the game. Shot selection, ball tracking are becoming common, as are player stats like temperature, heartbeat, etc.

However, sensors still have a long way to go to change the nature of sports. Like for Tour de France, most of the data has to be relayed to models and computers using satellite internet, which has its limitations in terms of speed and cost.

Elon Musk and others may have a solution soon. Starlink project, which proposes high speeds from satellite internet at low costs, will change the game. Another challenge is the speed of computing. Net speeds and access problems aside, another challenge for sports will be to decide what to stream and what they can hold back.

ishaan.gera@expressindia.com



New Delhi



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Gross Premium

Policyholders' AUM


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UNAUDITED FINANCIAL RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 2020

FORM L-1A-A-RA
POLICYHOLDERS' ACCOUNT (TECHNICAL ACCOUNT)

UNAUDITED REVENUE ACCOUNT FOR THE HALF YEAR ENDED 30 SEPTEMBER 2020

(₹ in Lakhs)

Particulars	For the half year ended 30 Sep. 2020							For the half year ended 30 Sep. 2019						
	Total	Non-Linked			Linked			Total	Non-Linked			Linked		
		Individual Life [#]	Pension ^{##}	Group Life	Individual Life	Pension	Group Life		Individual Life	Pension [#]	Group Life	Individual Life	Pension	Group Life
PREMIUM EARNED - Net														
(a) Premium	44,961	30,447	469	1,270	12,446	276	53	39,470	23,282	665	4,078	11,177	233	35
(b) Reinsurance ceded	(1,843)	(1,017)	-	(786)	(40)	-	-	(2,144)	(804)	-	(1,304)	(36)	-	-
(c) Reinsurance accepted	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SUB-TOTAL	43,118	29,430	469	484	12,406	276	53	37,326	22,478	665	2,774	11,141	233	35
INCOME FROM INVESTMENTS														
(a) Interest, Dividend & Rent- Gross	9,609	7,383	403	626	980	54	163	7,324	5,227	391	688	832	49	137
(b) Profit on sale / redemption of investments	9,165	3,810	126	68	4,522	178	461	6,479	4,594	84	24	1,536	45	196
(c) (Loss on sale / redemption of investments)	(5,605)	(782)	(76)	(22)	(4,384)	(169)	(172)	(3,278)	(1,732)	(55)	(2)	(1,438)	(16)	(35)
(d) Transfer /Gain on revaluation / change in fair value*	16,003	-	-	-	15,235	401	367	(1,165)	-	-	-	(988)	(54)	(123)
SUB-TOTAL	29,172	10,411	453	672	16,353	464	819	9,360	8,089	420	710	(58)	24	175
Contribution from Shareholders' Account towards Excess EOM	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contribution from Shareholders' Account	14,510	12,651	-	-	1,859	-	-	14,197	9,427	-	200	4,544	25	-
Income on Unclaimed amount of Policyholders	5	5	-	-	-	-	-	7	7	-	-	-	-	-
Other Income	176	175	0	-	1	-	-	66	63	-	-	3	-	-
SUB-TOTAL	14,691	12,831	0	-	1,860	-	-	14,270	9,498	-	200	4,547	25	-
TOTAL (A)	86,981	52,672	922	1,156	30,619	740	872	60,956	40,065	1,085	3,685	15,631	282	209
Commission Expenses	3,771	3,482	6	25	253	5	-	2,940	2,553	13	42	327	5	-
Operating Expenses related to Insurance Business	25,842	22,090	51	626	3,053	14	8	25,586	19,010	65	1,003	5,448	50	10
Service Tax/GST Exp on Charges	312	-	-	1	298	5	8	283	-	-	1	269	5	7
Provision for Doubtful debts	29	29	(0)	0	0	0	0	14	14	-	-	-	-	-
Bad debt written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision for Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provisions (other than taxation)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(a) For diminution in the value of investments (Net)	-	-	-	-	-	-	-	640	538	-	-	59	-	44
(b) Others	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (B)	29,954	25,601	57	652	3,605	24	16	29,463	22,115	77	1,046	6,103	60	61
Benefits Paid (Net)	5,881	1,541	148	2,468	1,519	4	201	3,488	1,138	134	1,259	616	10	331
Interim Bonuses Paid	1	1	0	-	-	-	-	2	2	0	-	-	-	-
Change in valuation of liability in respect of life policies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(a) Gross**	51,667	26,512	687	(2,380)	25,495	703	650	28,864	17,793	809	1,328	8,911	212	(189)
(b) Amount ceded in Reinsurance	(926)	(985)	-	59	0	-	-	(932)	(984)	-	51	-	-	-
(c) Amount accepted in Reinsurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (C)	56,623	27,069	835	147	27,014	707	851	31,422	17,949	943	2,638	9,527	222	142
SURPLUS (D) = (A) - (B) - (C)	404	4	31	357	-	8	4	71	-	64	-	-	-	7
APPROPRIATIONS														
Transfer to Shareholders' Account	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance being Funds for Future Appropriations (PAR)	27	-	27	-	-	-	-	40	-	40	-	-	-	-
Revenue Surplus transferred to Balance Sheet (NON-PAR)	377	4	4	357	-	8	4	31	-	24	-	-	-	7
TOTAL (D)	404	4	31	357	-	8	4	71	-	64	-	-	-	7
The total surplus is disclosed below:														
(a) Interim Bonuses Paid	1	1	0	-	-	-	-	2	2	-	-	-	-	-
(b) Allocation of Bonus to Policyholders	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(c) Surplus shown in the Revenue Account	404	4	31	357	-	8	4	71	-	64	-	-	-	7
(d) Total Surplus [(a) + (b) + (c)]	405	5	31	357	-	8	4	73	2	64	-	-	-	7

* Represents the deemed realised gain as per norms specified by the Authority. **represents Mathematical Reserves after allocation of bonus [The bonus is ₹ Nil thousands for the current year (previous year ₹ Nil thousands)]

(* includes Health Business) (** includes Annuity Business) ₹ '0' zero denotes less than ₹ 0.5 lakhs.

FORM L-2-A-A-P-L

UNAUDITED PROFIT AND LOSS ACCOUNT

FOR THE HALF YEAR ENDED 30 SEP. 2020

SHAREHOLDERS' ACCOUNT (NON-TECHNICAL ACCOUNT) (₹ in Lakhs)

Particulars	For the half year ended 30 Sep. 2020		For the half year ended 30 Sep. 2019		Sl. No.	Particulars	As at 30 Sep. 2020		As at 30 Sep. 2019		Sl. No.	Analytical Ratios	
For the half year ended 30 Sep. 2020	For the half year ended 30 Sep. 2019	As at 30 Sep. 2020	As at 30 Sep. 2019	For the half year ended 30 Sep. 2020	For the half year ended 30 Sep. 2019								

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DETAILED PUBLIC STATEMENT (DPS) IN TERMS OF REGULATION 3(1), 4, 5(1) and 5(2) READ WITH REGULATION 13(2)(f), 14(3) AND 15(2) OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AND SUBSEQUENT AMMENDMENTS THERETO TO THE ELIGIBLE EQUITY SHAREHOLDERS OF

HINDUSTAN EVEREST TOOLS LIMITED

Registered Office: Dohil Chambers, 4th Floor, 46, Nehru Place, New Delhi – 110 019;
(CIN: L74899DL1962PLC003634)

Tel No: 011-41606783 / 86 / 46579476; Email Id: sonam@everesttools.com; Contact Person: Ms. Sonam Gupta - Company Secretary & Compliance Officer. Website: www.everesttools.com

OPEN OFFER ("OFFER") FOR ACQUISITION OF UPTO 4,17,872 EQUITY SHARES OF FACE VALUE ₹ 10/- EACH REPRESENTING 26% OF THE TOTAL PAID UP EQUITY SHARE CAPITAL ("VOTING SHARE CAPITAL") OF HINDUSTAN EVEREST TOOLS LIMITED ("TARGET COMPANY") ("COMPANY") AT AN OFFER PRICE OF ₹ 97/- PER SHARE TO THE PUBLIC SHAREHOLDERS OF THE COMPANY BY ALGOQUANT FINANCIALS LLP (THE "ACQUIRER") TOGETHER WITH MR. DHRUV GUPTA ("PAC1") AND MR. DEVANSH GUPTA ("PAC2") (COLLECTIVELY REFERRED TO AS "PACS") AS THE PERSONS ACTING IN CONCERT WITH THE ACQUIRER.

This Detailed Public Statement ("DPS") is being issued by Keynote Financial Services Limited, the Manager to the Offer ("Manager"), for and on behalf of the Acquirer and the PACs, in compliance with Regulation 3(1), 4, 5(1) & 5(2) read with Regulations 13(2)(f), 14(3) & 15(2) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 and subsequent amendments thereto ("SEBI (SAST) Regulations") pursuant to the Public Announcement ("PA") dated October 24, 2020 issued in terms of Regulation 3(1), 4, and 5(2) of SEBI (SAST) Regulations and filed with BSE Limited ("BSE") and with Securities and Exchange Board of India ("SEBI") on October 24, 2020 and sent to the Target Company at its registered office on October 24, 2020.

For the purposes of this DPS, the following terms would have the meaning assigned to them herein below:

"Equity Shares" shall mean fully paid up equity shares of face value of ₹ 10/- each of Target Company.

"Public Shareholders" shall mean all the equity shareholders of the Target Company who are eligible to tender their shares in the Open Offer, excluding: (i) the promoters, members of the promoter group of the Target Company; (ii) the Acquirer and the PACs; (iii) parties to the SPA (defined below); and (iv) persons deemed to be acting in concert with such parties.

"SEBI Act" shall mean Securities and Exchange Board of India Act, 1992 and subsequent amendments thereto.

"Tendering Period" has the meaning ascribed to it under the SEBI (SAST) Regulations.

"Working Day" means any working day of SEBI.

I. ACQUIRER, PACs, SELLERS, TARGET COMPANY AND OFFER

A. Details of the Acquirer - Algoquant Financials LLP (Algoquant)

- The Acquirer, a limited liability partnership ("LLP"), was incorporated on April 20, 2018 under the Limited Liability Partnership Act, 2008, with LLP Identification number AAM-4604. The registered office of Algoquant is located at 5th Floor, 503A, WTC GIFT City, Block 51, Road 5E, Gandhinagar, Gujarat, 382355. There has been no change in the name of the Acquirer since its incorporation.
- The Acquirer is a technology focused company engaged in the business of derivatives hedging and arbitrage. Algoquant combines mathematics and economics with cutting edge software and hardware to create a unique ecosystem for arbitrage trade management, risk management systems including proprietary trading platforms.
- The Designated Partners of the Acquirer are Mr. Dhruv Gupta and Mr. Devansh Gupta.
- As on the date of this DPS, the Acquirer has not been prohibited by SEBI from dealing in securities in terms of directions issued under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.
- The Acquirer has entered into a Share Purchase Agreement ("SPA") dated October 24, 2020 with Shrawan Kumar Mandelia, Bal Gopal Mandelia, Shrawan Kumar Mandelia HUF, Bal Gopal Mandelia HUF (together hereinafter referred to as "Sellers"), Mandelia Investments Private Limited ("MIPL") and Hindustan Everest Tools Limited (the "Target Company"). Pursuant to the said SPA, the Acquirer has agreed to acquire 100% of the equity share capital of MIPL. MIPL in turn holds 8,34,470 Equity Shares constituting 51.92% of the Voting Share Capital of the Target Company. Additionally, the Acquirer has also agreed to acquire 405 and 406 Equity Shares of Target Company held by Mr. Shrawan Kumar Mandelia and Mr. Bal Gopal Mandelia, respectively, representing 0.02% and 0.03% of the paid-up share Capital of the Target Company.
- Other than as mentioned in the above para, neither the Acquirer, nor its Designated Partners hold any equity share/ interest/relationship in the Target Company. Further, none of the Designated Partners or the Key Employees of the Acquirer are directors on the Board of the Target Company.
- The Net-worth of the Acquirer is ₹ 768.74 Lakhs as on June 30, 2020 as certified vide certificate dated October 22, 2020 by Mr. Vaibhav Gupta (Membership No. 099715), Partner at VGG & Co. Chartered Accountants, (Firm Registration No. 031985N), having their office at M-122, Ground Floor, Greater Kailash Part-1, New Delhi-110048, Phone No.: 011-40421836, Email: vaibhav@vgco.in.
- The key financial information of the Acquirer based on audited financial results for the quarter ended June 30, 2020 and audited financial statements for the financial years (FY) ended March 31, 2020 and 2019 are as follows:

(₹ in lakhs)

Particulars	Quarter ended June 30, 2020	FY 2020	FY 2019
Total Revenue	3,344.98	2,113.43	403.51
Net Income (Net Profit after tax)	273.49	155.08	69.11
Total Partners' Capital	768.74	495.25	101.41

B. Details of Mr. Dhruv Gupta ("PAC1")

- Mr. Dhruv Gupta, aged 26 years, is residing at G-190, Preet Vihar, Delhi - 110092. He is a graduate in Economics and also a CFA Level 3 candidate. He has over 6 years of experience managing risk & technology and is also involved in seed funding of tech-focused early stage start-up.
- As on date of DPS, Mr. Dhruv Gupta does not hold any equity shares in the Target Company.
- The Net-worth of Mr. Dhruv Gupta is ₹ 2,715.57 Lakhs as on June 30, 2020 as certified vide certificate dated October 28, 2020 by Mr. Vaibhav Gupta (Membership No. 099715), Partner at VGG & Co. Chartered Accountants, (Firm Registration No. 031985N), having their office at M-122, Ground Floor, Greater Kailash Part-1, New Delhi-110048, Phone No.: 011-40421836, Email: vaibhav@vgco.in.

4. Mr. Dhruv Gupta does not hold any position as a director in any listed entity.

C. Details of Mr. Devansh Gupta ("PAC2")

- Mr. Devansh Gupta, aged 24 years, is residing at G-190, Preet Vihar, Delhi - 110092. He is a graduate in Commerce He has over 5 years of experience managing business and trading operations.
- As on date of DPS, Mr. Devansh Gupta does not hold any equity shares in the Target Company.
- The Net-worth of Mr. Devansh Gupta is ₹ 527.75 Lakhs as on June 30, 2020 as certified vide certificate dated October 28, 2020 by Mr. Vaibhav Gupta, Partner at VGG & Co. Chartered Accountants, (Membership No. 099715) (Firm Registration No. 031985N), having their office at M-122, Ground Floor, Greater Kailash Part-1, New Delhi-110048, Phone No.: 011-40421836, Email: vaibhav@vgco.in.

4. Mr. Devansh Gupta does not hold any position as a director in any listed entity.

D. Details of Sellers

There is no sale of equity shares of the Target Company, by the Sellers to the Acquirer. However the Sellers (Shrawan Kumar Mandelia, Bal Gopal Mandelia, Shrawan Kumar Mandelia HUF, Bal Gopal Mandelia HUF) have sold 100% holding of MIPL to the Acquirer, which resulted in indirect acquisition of 8,34,470 equity shares, constituting 51.92% of the voting share capital of the Target Company.

In addition to the Indirect Acquisition and pursuant to the said SPA, the Acquirer has also agreed to acquire a total of 811 equity shares from two of the sellers as per details given below:

Sr. No.	Name of the Sellers	Nature of Entity	Name of the Group	Listed/ Unlisted	Address	Shareholding/ Voting Rights in the Target Company prior to the transaction	
					No. of equity shares	% of fully paid up equity share capital	
1	Mr. Shrawan Kumar Mandelia	Individual	N/A	N/A	Swasti, B-92, Greater Kailash, Part I, New Delhi - 110 048	405	0.025
2	Mr. Bal Gopal Mandelia	Individual	N/A	N/A	B-92, Greater Kailash, Part I, New Delhi - 110 048	406	0.025
					Total	811	0.05

N/A- Not applicable

All the sellers mentioned above in the table:

- are promoters of the Target Company.
- have confirmed that they have not been prohibited by SEBI from dealing in securities, in terms of directions issued under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

E. Details of the Target Company - Hindustan Everest Tools Limited (HETL)

- The Target Company was incorporated as Hindustan Dowidat Tools Limited on January 25, 1962 under the Companies Act, 1956. Subsequently, Company changed its name to Hindustan Everest Tools Limited on December 31, 1973.
- The registered office of the Target Company is situated at Dohil Chambers, 4th Floor, 46, Nehru Place, New Delhi - 110 019 and its Corporate Identification Number is L74899DL1962PLC003634.
- HETL was in the business of manufacturing and exporting quality hand tools like spanners, wrenches, screw drivers, hammers, tool kits, etc. HETL had its manufacturing plant at Sonipat, Haryana. Due to several adverse factors, HETL discontinued its operations w.e.f. December 15, 2016. Presently, the Target Company is not carrying on any business and the revenue derived is from sale of financial assets, interest income on bank deposits, recovered debt and miscellaneous income.
- The Authorized share capital of the Target Company comprises of 23,00,000 equity shares of ₹ 10/- each and 20,000 Redeemable Cumulative Preference Shares of ₹ 100/- each, while the Issued, Subscribed and paid-up Equity Share Capital of the Target Company is ₹ 1,60,72,000 comprising of 16,07,200 equity shares of ₹ 10/- each.
- The Target Company does not have any partly paid up equity shares (including warrants), fully / partly convertible securities or employee stock options.
- The Equity Shares of the Target Company are listed on BSE Limited ("BSE") (SCRIP CODE: 505725). The ISIN of the Target Company is INE598DD0109.
- The Equity Shares of the Target Company are frequently traded on BSE within the meaning of explanation provided in regulation 2(1)(j) of the SEBI (SAST) Regulations.
- The key financial information of the Target Company based on the unaudited limited review financial results for the quarter ended June 30, 2020 and audited financial statements for the financial years (FY) ended March 31, 2020, 2019 and 2018 are as follows:

(₹ in Lakhs)

Particulars	Quarter ended June 30, 2020	Financial Year ended on March 31, 2020	Financial Year ended on March 31, 2019	Financial Year ended on March 31, 2018
Total Revenue (including other income)	15.15	160.78	61.99	5,886.74 ⁽¹⁾
Profit/ Loss After Tax	95.82 ⁽²⁾	(1,462.87) ⁽²⁾	(103.15)	5,176.89
Earnings Per Share (EPS in ₹)	7.01	24.12	6.42	322.11
Equity Share Capital	160.72	160.72	160.72	160.72
Other Equity	1,573.54	1,477.72	2,940.59	3,043.73
Net-worth / Shareholders Funds	1,734.26	1,638.44	3,101.31	3,204.45

Notes:

- The operations of HETL was discontinued w.e.f. December 2016. The revenue reported in FY 2018, was mainly from sale of property, plant and equipment and intangible assets.
- The Company had paid tax under MAT in the FY 2018 as per the provisions of Income Tax Act, 1961. The Company had recorded a MAT credit of ₹ 1,075 lakhs as MAT credit entitlement. As in the financial year ended 31st March 2019 and 31st March 2020, the Company was not able to generate profits to take benefit of the MAT credit recorded as the operations of the Company have not yet been started and management has not been able to finalize a new line of business. The recoverability of the deferred tax asset, due to lack of certainty of realization, is low. Consequently, the aforementioned credit has been written-off as at FY 2020 due to lack of certainty of realization.
- During the quarter ended June 30, 2020, the Company has sold its assets (office flats). Consequently, a gain of ₹ 145.09 Lakhs was recorded in these financial results and it was disclosed as exceptional item.

F. Details of the Offer

- This Offer is a mandatory offer being made under Regulation 3(1), 4, 5(1) and 5(2) of the SEBI (SAST) Regulations. This Offer is triggered pursuant to an indirect acquisition of the Equity Shares, voting rights and control of the Target Company by the Acquirer. The thresholds specified under Regulation 5(2) of the SEBI (SAST) Regulations are being met.

Assuming full acceptance in the Open Offer.

Neither the Acquirer nor PACs hold any Equity Shares of the Target Company.

IV. OFFER PRICE

- The Equity Shares of Hindustan Everest Tools Limited are listed on BSE (Scrip Code: 505725).
 - The trading turnover in the Equity Shares of Hindustan Everest Tools Limited on BSE based on the trading volume during the twelve calendar months preceding the calendar month in which the PA is made (October 01, 2019 to September 30, 2020) is as given below:
- | Name of Stock Exchange | Total Number of Equity Shares traded during twelve (12) calendar month prior to PA | Total Number of Equity Shares Listed | Trading Turnover (% as of Total Equity Shares Listed) |
|------------------------|--|--------------------------------------|---|
| BSE | 3,12,204 | 16,07,200 | 19.43 |
- (Source: www.bseindia.com)
- Therefore, in terms of the Regulation 2(1)(j) of the SEBI (SAST) Regulations, the Equity shares of the Company are frequently traded.
- This is an indirect acquisition of the Target company in terms of Regulation 5(1) of the SEBI (SAST) Regulations, and such indirect acquisition falls within the parameters prescribed under Regulation 5(2) of the SEBI (SAST) Regulations.
 - The Offer Price of ₹ 97/- (Rupees Ninety-Seven only) per equity of the Target Company is arrived in terms of Regulation 8(2) and 8(5) of the SEBI (SAST) Regulations. Further, the Offer Price shall be the highest of the following:

(i)	the highest negotiated price per share of the Target Company for acquisition under the Agreement (SPA) attracting the obligation to make a public announcement of an Open Offer	: ₹ 95/- per equity share
(ii)	the volume-weighted average price paid or payable for acquisitions, whether by the acquirer or by any person acting in concert with it, during the fifty-two weeks immediately preceding the date of the public announcement	: Not Applicable
(iii)	the highest price paid or payable for any acquisition, whether by the acquirer or by any person acting in concert with it, during the twenty six weeks immediately preceding the date of the public announcement	: Not Applicable
(iv)	the volume-weighted average market price of shares for a period of sixty trading days immediately preceding the date of the public announcement as traded on the stock exchange where the maximum volume of trading in the shares of the Target Company are recorded during such period, provided such shares are frequently traded</	



**Asset Recovery Branch, 26/28-D, Connaught Place, New Delhi-110001
(Working at M-35, First Floor, Outer Circle, Connaught Place, New Delhi - 110001)**

Email ID – arbdelhi@unionbankofindia.com

Sale Notice for Sale of immovable properties

E-Auction Sale Notice for Sale of Immovable/Movable Assets under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with proviso to Rule 9 (1) of the Security Interest (Enforcement) Rule, 2002

Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described immovable property mortgaged / charged to the Secured Creditor, the constructive physical possession of which has been taken by the Authorized Officer of Union Bank of India (secured creditor), will be sold on "As is where is", "As is what is" and "Whatever there is" on the date mentioned below, for recovery of dues as mentioned hereunder to Corporation Bank from the below mentioned Borrower(s) & Guarantor(s). The Reserve Price and the Earnest Money Deposit are also mentioned hereunder:

Name of the Borrower & Guarantor/s	Borrower: M/s Aanandam Jewellers, represented by partners Mr. Manoj Soni & Mr. Vilkas Verma. Guarantor: 1. Mr. Manoj Soni, 2. Mr. Vilkas Verma, 3. M/s Jesus Developers Pvt.Ltd., 4. M/s Jesus Buildwell Pvt Ltd.	Amount Due - Rs. 11,27,76,501.47 as on 17.08.2015 with further interest and cost.	Name of the Borrower & Guarantor/s	M/s Asian Cargo Movers, Through. Prop. Mr. Bipul Bansal S/o Ganpat Rai Bansal Guarantor: Mrs. Harshita Bansal W/o Bipul Bansal	Amount Due - Rs. 2,08,36,409.40 as on 03.04.2019 with further interest, expenses and other charges thereon
Property No. 1 : 2nd Floor Commercial Shops (Without Roof Rights), bearing Pvt Nos 8,9,10 on property bearing Municipal No. 2728, Ward No XVI, Built on Plot/Khasra No 25, Gali No 23 & 24, situated at Naiwala Estate, Beadon Pura, Karol Bagh, New Delhi-110005, Built Up Area: Total Area-511.31sqft., Shop Pvt No.8-184.48sqft, Shop Pvt No.9-134.56sqft, Shop Pvt No.10-192.27sqft, Bounded as : North - Gali No. 24, South - Gali No. 23, East - Property MPL No.2729, West - Property MPL No.2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 39,02,000/- Earnest money to be deposited Rs. 3,90,200/-	Property No. 19 : All that piece and parcel of Free Hold Built-up property bearing No.B-221, area measuring 228.17 sq.yds.i.e.190.75 sq.Mtrs.whatsoever construction constructed thereon, with roof right and with the right to construct up to the last storey, with all fittings and fixtures standing thereof, situated in the layout plan of Planning Commission Co-Operative House Building Society Limited, Colony known as, Yojana Vihar, Delhi 110092. Owned by 1.Mr.Bipul Bansal S/o Ganpat Rai Bansal & 2. Mrs. Harshita Bansal W/o Sh. Bipul Bansal (Property description as specified in the Title deed dated 21.06.2012) Bounded as : North - Road 30 ft. wide, South - Service Lane, East - Road 30 Ft.wide, West - Plot No.b-222	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 2,28,00,00/- Earnest money to be deposited Rs. 22,80,00/-		
Property No. 2 : 2nd Floor Commercial Shops(Without Roof Rights),bearing Pvt Nos 1,2,3 & 4 on property bearing Municipal No 2728, Ward No XVI, Built on Plot/Khasra No.25, Gali No 23 & 24, Naivala,Beadon Pura,Karol Bagh,New Delhi-110005, Built up Area:Total Area-597.37sqft., Shop Pvt No.1-229.5sqft, Shop Pvt No.2-133.79sqft, Shop Pvt No.3-117.04sqft, Shop Pvt No.4-117.04sqft, Bounded as : North - Gali No. 24, South - Gali No. 23, East - property MPL No.2729, West - Property MPL No.2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 44,00,00/- Earnest money to be deposited Rs. 4,40,00/-	Property No. 3 : Ground Floor Commercial Shops(Without Roof Rights) bearing Pvt Nos 2,3 & 4 on property bearing Municipal No. 2728, Ward No XVI, Built on Plot/Khasra No 25, Gali No 23 & 24, Block P, Situated at Naiwala Estate, Beadon Pura, Karol Bagh, New Delhi-110005, Built up Area:Total Area-407.43sqft, Shop Pvt No.2-143.49sqft, Shop Pvt No.3-88.54sqft, Shop Pvt No.4-175.40sqft., Bounded as : North - Gali No. 24, South - Gali No. 23, East - property MPL No.2729, West - Property MPL No.2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,08,00,00/- Earnest money to be deposited Rs. 10,80,00/-		
Property No. 4 : Ground Floor Commercial Shop bearing Pvt No 1 (Without Roof Rights) on Property bearing Municipal No2728, Ward No XVI, Built on Plot/Khasra No.25, Gali No 23 & 24, Block-P, Situated at Naiwala Estate, Beadon Pura, Karol Bagh, New Delhi-110005, Builtup Area-94.29sqft, Bounded as : North - Gali No. 24, South - Gali No. 23, East - property MPL No.2729, West - Property MPL No.2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 30,60,000/- Earnest money to be deposited Rs. 3,06,00/-	Property No. 20 : All that piece and parcel of Residential Flat bearing No. B-3/804, 8th Floor in Tower B-3, consisting of 3 bedrooms, one drawing/dining, one kitchen, three toilets and balconies along with proportionate undivided interest in the common area and facilities in the building and in the land underneath in the building in which the flat is located in project "Tulip Grand", Sector - 35 Kundli, Location :Vill - Akbarpur Barota, Sonepat, Haryana admeasuring 1679 Sq ft super area owned by Mrs.Poojakapoor. (Property description as specified in the Title deed dated 29.12.2014) Bounded as : North - Flat No B3/803, South - Open Below, East - Open Below, West - Common Entry/Passage/Staircase	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 32,40,00/- Earnest money to be deposited Rs. 3,24,00/-		
Property No. 5 : All that piece and parcel of Institutional Property with Building (Braj Institute of Management and Technology), Gatta No.92/1,95/1,95/2 and 97 at 10km stone, Aligarh-Mathura Road, Mauza-Ram Nagar, Pargana Gorai, Tehsil-Iglas, Dist-Aligarh. The building comprises 3 storey building build over plot of Area 2.842 Hectare,Owner of the property:- M/s Braj Charitable foundation, Bounded as : North - 40 ft wide road, South - vacant land, East - vacant land, West - Vacant land	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 4,45,00,00/- Earnest money to be deposited Rs. 44,50,00/-	Property No. 21: All that piece and parcel of "shop bearing MPL No. 2B/212, on ground floor excluding roof, Pvt. No. 20, Total measuring 33.33 Sq. Yds i.e. 27.87 Sq. Mts, with dimensions from E-12 Ft., W-12 Ft., N-25 Ft. S-25Ft., situated at Pathanpura, Dar Abadi Mission Compund, Mission market, Court Road, Shaharanpur, owned by Mr Sanjeev Kapoor, Bounded as : North - Shop No 19, Sh. Rakesh Kumar, South - Shop No 21 of Smt. Nirml Devi, East - Court Road, West - Property of other person	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,09,00,00/- Earnest money to be deposited Rs. 10,90,00/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Braj Charitable Foundation, Through its Chairman, BITM Campus, 10km Stone, Mathura Road, Aligarh, UP-201001, Guarantor : 1. Dr. Rakesh Singh S/o Dr. Madan Murari, 2. Dr. Madan Murari S/o Late Surishth Singh, 3. Mrs.Kalawati Singh W/o Shri Madan Murari, 4. Mrs Meenakshi Nitish Singh,W/o Shri Nitish Singh, 5. Mrs.Pinky Kumar, W/o Dr Rakesh Singh	Amount Due - Rs. 4,01,96,691.87 as on 03.02.2015 with further interest and cost	Name of the Borrower & Guarantor/s	Borrower - M/s Bawa Appliances Pvt. Ltd., Guarantor: Mr. Sanjeev Kapoor S/o Shri Late Mr. Kuldeep Kapoor, Mrs. Pooja Kapoor W/o Mr. Sanjeev Kapoor, Mrs. Geeta Kapoor W/o Mr. Jitender Kapoor, Mr. Sanjeev Sharma S/o Mr. Hari Chand Sharma	Amount Due - Rs. 12,08,30,518.55 as on 01.07.2019 with further interest, expenses and other charges thereon
Property No. 5 : All that piece and parcel of Institutional Property with Building (Braj Institute of Management and Technology), Gatta No.92/1,95/1,95/2 and 97 at 10km stone, Aligarh-Mathura Road, Mauza-Ram Nagar, Pargana Gorai, Tehsil-Iglas, Dist-Aligarh. The building comprises 3 storey building build over plot of Area 2.842 Hectare,Owner of the property:- M/s Braj Charitable foundation, Bounded as : North - 40 ft wide road, South - vacant land, East - vacant land, West - Vacant land	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 4,45,00,00/- Earnest money to be deposited Rs. 44,50,00/-	Property No. 22 : All that piece and parcel of Factory Land & Building measuring area 866 sqyds or 724.08 sqmtr. Having dimension in East 40ft West 40 ft North 192 ft 9 inch South 197 ft related to Khasra No 396/1 Min situated at Vill - GopalpuraMazraDarakotTalaBairon P.T. &Distt Saharanpur property owned by Mrs.Pooja Kapoor &MrsGeeta Kapoor, Bounded as : North - Property owned by Komal Prasad Jain, South - Property owned by others, East - Road pukhtachakra road, West - Property owned by Umar Daraj	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,00,00,00/- Earnest money to be deposited Rs. 10,00,00/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Crescent Marble Pvt. Ltd., Guarantors: Mr. Pradeep Goyal,	Amount Due - Rs. 4,61,17,716.90 as on 26-03-2018 with further interest and cost	Name of the Borrower & Guarantor/s	M/s Deepiti Paper Sales Guarantor: Mrs. Madhu Jain W/o Mr. Satish Kumar Jain	Amount Due - Rs. 2,66,36,344.28 as on 05.06.2019 with further interest, expenses and other charges thereon
Property No. 6 : All that part and parcel of property consisting one piece of the property out of Minjumla No. 54, Municipality No. 25/46 (part called 25/46D), Gandhinagar, Hariparbat ward, Agra City admeasuring 451.88 Sq.Mtr owned by Mr. Pradeep Goyal, and Bounded as : North - 5' Wide service Lane, South - Part of property no. 54-C, East - Entry/14' wide common passage/Others property, West - Service Lane	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,82,00,00/- Earnest money to be deposited Rs. 18,20,00/-	Property No. 23: Entire first floor portion (without roof right and with mezzanine floor rights) comprising with three bed rooms, one drawing-cum-dining room, one kitchen, two latrine and bathroom separately attached with rooms, built on area measuring 166 sq.mtrs., part of property No.25,Block-BK,situated at shalimar bagh (Paschim), Delhi-110088,Owned by Mr. Satish Kumar Jain S/o Sh.D.K Jain (Proprietor), Bounded as : North - House No. 26, South - House No.24, East - S-Lane, West - Road	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 2,16,45,00/- Earnest money to be deposited Rs. 21,64,500/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Diamond Jewel Corporation Represented by its Partners Mr. Manoj Soni & Mrs. Suman Soni, Guarantor: 1. Mr. Manoj Soni, 2. Mrs. Suman Soni, 3. M/s Jesus Developers Pvt Ltd (Mortgagor) 4. M/s Anandan Ornaments Pvt Ltd	Amount Due - Rs. 15,77,67,296.00 as on 17.08.2015 with further interest and cost	Name of the Borrower & Guarantor/s	Borrower:- M/s Durga Apparels Pvt. Ltd., Guarantor: 1. Mr. Sajan Kumar, 2. Mrs. Sunita Garg, 3. Mr. Dharam Pal, 4. Mr. Dina Nath, 5. Ms. Sangeeta Bansal	Amount Due - Rs. 3,38,36,229.75 as on 23.04.2018 with further interest, expenses and other charges thereon
Property No. 7 : Ground Floor Commercial Shops (Without Roof Rights), Portions bearing Pvt Nos 5,6 & 7 on property bearing Municipal No 2728, Ward No XVI, Built on Plot / Khasra No.25, Gali No.23 & 24, situated at Naiwala Estate Beadon Pura, Karol Bagh, New Delhi-110005, Builtup Area-Total-559.88sqft owned by M/s Jesus Developers Pvt Ltd., Shop Pvt No.5-171.49sqft, Shop Pvt No.6-171.49sqft, Shop Pvt No.7-216.90sqft, Bounded as : North - Gali no. 24, South - Gali no. 23, East - Property MPL No. 2729, West - Property MPL No. 2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,34,00,00/- Earnest money to be deposited Rs. 13,40,00/-	Property No. 24 : All that piece and parcel of Land measuring 3 Bighas and 11 Biswas, comprising of Khasra No.5/23(2/3-11), with building, situated at revenue Village-Alsaptu Khawad, Tehsil, Najafgarh, New Delhi, Bounded as : North - OTHER Agriculture Land, South - Road, East - OTHER Agriculture Land, West - OTHER Agriculture Land	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 2,35,50,00/- Earnest money to be deposited Rs. 23,55,00/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Diamond Jewel Corporation Represented by its Partners Mr. Manoj Soni & Mrs. Suman Soni, Guarantor: 1. Mr. Manoj Soni, 2. Mrs. Suman Soni, 3. M/s Jesus Developers Pvt Ltd (Mortgagor) 4. M/s Anandan Ornaments Pvt Ltd	Amount Due - Rs. 15,77,67,296.00 as on 17.08.2015 with further interest and cost	Name of the Borrower & Guarantor/s	Borrower: M/s Ruhee Nanda Designer Jewellery Hub, Guarantor: Mr. Siddhartha Nanda, S/o Late Bhushan Nanda, Mrs Santosh Nanda W/o Late Lalit Bhushan Nanda, Mrs Ruhee Nanda W/o Mr Siddhartha Nanda	Amount Due - Rs. 15,95,22,838.34 as on 28.06.2014 with further interest, expenses and other charges thereon
Property No. 8 : Ground Floor Commercial Shops (Without Roof Rights), Portions bearing Pvt Nos 8,9,10 on property bearing Municipal No 2728, Ward No XVI, Built on Plot / Khasra No.25, Gali No 23 & 24, situated at Naiwala Estate Beadon Pura, Karol Bagh, New Delhi-110005, Builtup Area-Total-406.82sqft owned by M/s Jesus Developers Pvt Ltd., Shop Pvt No.8-166.6sqft, Shop Pvt No.9-116.28sqft, Shop Pvt No.10-123.94sqft., Bounded as : North - Gali no. 24, South - Gali no. 23, East - Property MPL No. 2729, West - Property MPL No. 2727	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 98,00,00/- Earnest money to be deposited Rs. 9,80,00/-	Property No. 25 : Residential Property Bearing Municipal Corporation No 204, Situated at Outer Quila Road, Rohtak, Haryana admeasuring 162sq. yards. Owned by Mrs.Ruhee Nanda, Bounded as : North - Property of Mrs Tara Ram, South - Common Passage, East - Gali/Other's Land, West - Property of Mrs Indu Jain	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 1,00,00,00/- Earnest money to be deposited Rs. 10,00,00/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Diamond Jewel Corporation Represented by its Partners Mr. Manoj Soni & Mrs. Suman Soni, Guarantor: 1. Mr. Manoj Soni, 2. Mrs. Suman Soni, 3. M/s Jesus Developers Pvt Ltd (Mortgagor) 4. M/s Anandan Ornaments Pvt Ltd	Amount Due - Rs. 15,77,67,296.00 as on 17.08.2015 with further interest and cost	Name of the Borrower & Guarantor/s	Borrowers:- M/s Synergy Metal Technologies, Proprietor: Mr. Nirmal Singh S/o Mr. Sajan Singh Guarantors:- Mr. Amadeep Singh S/o Mr. Nirmal Singh	Amount Due - Rs. 14,95,30,416/- with further interest, expenses and other charges thereon
Property No. 9 : All that piece and parcel of Property bearing plot no 14 out of Khasra no 74/1/2, situated in the area of village Mundka, Abadi Known as Rajdhani Park, Block-F, Mundka, Nangloi Rohtak Road, New Delhi-110041, measuring 650sq yds, Bounded as : North - Road-20ft, South - Other Plot, East - Plot No15, West - Road-30ft	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 3,88,00,00/- Earnest money to be deposited Rs. 38,80,00/-	Property No. 26 : All that piece and parcel of Property Being House no. 2632, near Gurukul World School, Sector 69, SAS Nagar, Mohali, Punjab in the name of Mr.Nirmal Singh admeasuring 500 sq.yds. Bounded by: North - Others property, South - Road, East - H. No. 2631, West - House no. 2633	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 3,78,00,00/- Earnest money to be deposited Rs. 37,80,00/-		
Name of the Borrower & Guarantor/s	Borrower: M/s Jain Timber Company Pvt Ltd, Guarantor: 1. Mr. Pradeep Kumar Jain, 2. Mrs. Poonam Jain	Amount Due - Rs. 9,23,55,669 as on 09.12.2016 with future interest, expenses and other charges thereon.	Name of the Borrower & Guarantor/s	Borrower: M/s Vijay Shree Enterprises , Guarantor: Mr.Rajeev Bansal S/o Sh Babulal Bansal (Partner) Mrs. Seema Bansal W/o Sh Rajeev Bansal (Partner) Mr. Nitin Saxena S/o Sh Late Sh B.S. Saxena	Amount Due - Rs. 8,93,72,683/- as on 20.02.2014 with further interest, expenses and other charges thereon
Property No. 10 : All that piece and parcel of Property bearing plot no 15 out of Khasra No 586, situated in the area of village Mundka, Abadi Known as Rajdhani Park, Block-F, Mundka, Nangloi Rohtak Road, New Delhi-110041, measuring 200 Sq yds, Bounded as : North - Gali-20ft., South - Other Plot, East - Other Plot, West - Plot No 14	Date & Time of E-Auction: 18.11.2020 between 1.00 PM to 3.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 52,00,00/- Earnest money to be deposited Rs. 5,20,00/-	Property No. 27 : Immoveable property situated at Basement of residential building situated at Plot No 98, Chaukhandi (Meera Enclave), New Delhi, admeasuring 250 Sq Mtrs. In the name of Mr Rajeev Bansal, Bounded as : East - Property No 99, West - Road 30 Ft., North - Road 30 Ft, South - Property No.97	Date &		


INDUSIND BANK LIMITED
 IndusInd Bank Registered office: 2401, Gen. Thimmayya Road, (Cantonment), Pune – 411 001
 Branch Office: Sangam Complex, Ground Floor, Off. Mirza Ismail Road, Jaipur – 302006
DEMAND NOTICE

Whereas the borrowers/co-borrowers mentioned hereunder had availed the financial assistance from Reliance Home Finance Ltd. ("RHFL"). Pursuant to the below mentioned Deed of Assignment, RHFL transferred and assigned the financial assets along with underlying securities and other rights in favour of IndusInd Bank Limited. Subsequently, IndusInd Bank Limited authorized to do all such acts including enforcement of underlying securities. We state that despite having availed the financial assistance, the borrowers/mortgagors have committed various defaults in repayment of interest and principal amounts as per due dates. The account has been classified as Non Performing Asset on the respective dates mentioned hereunder, as per guidelines of Reserve Bank of India, consequent to the Authorized Officer under Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 ("SARFAESI Act") and in exercise of powers conferred under Section 13(12) read with Rule 3 of Security Interest (Enforcement) Rules, 2002 issued Demand Notices on respective dates mentioned herein below, calling upon the following borrowers /mortgagors to repay the amount mentioned in the notices together with further interest at the contractual rate on the amount mentioned in the notices and incidental expenses, cost, charges etc. until the date of payment within 60 days from the date of receipt of notices.

The notices issued to them on their last known addresses have returned un-served and as such they are hereby informed by way of public notice about the same.

NAME OF THE BORROWER / ADDRESS	DATE OF NOTICE, NPA AND DEED OF ASSIGNMENT (DOA)	LOAN AND OUTSTANDING	DESCRIPTION OF SECURED ASSETS
1. Ram Kumar Rastogi, 2. Chandra Kishori Rastogi, 3. Seema Rastogi, Flat No. 4-C-80, Sector A, Near Asha Apartment, Mahanagar Bakhshi Talab, Asha Apartment, Lucknow, Uttar Pradesh - 226006.	Notice Date: 9-Oct-20 NPA date: 11-Mar-20 DOA: 22-Mar-19	Loan Account No. RHLPLN000063902 (PR00765946) Loan Amount: Rs. 83,00,000/- (Rupees Eighty Three Lakhs Only) Outstanding amount: Rs. 1,03,51,098/- (Rupees One Crore Three Lakhs Fifty One Thousand Ninety Eight Only) as on 6th October 2020	All the piece and parcel of property bearing Nazool Land Kharsa No. 944, admeasuring 1225 sqft., (Commercial area 1082.50 sq. ft. and residential area 142.50 sq. ft.) situated at Mohalla - Nayagaon, Gautam Budh Marg (Latash Road, Ward - Chinhat, Tehsil & District Lucknow and bounded as: East : House of Seller, West : Gautam Budh Marg, North : Vidhyant Degree College, South : Road.
4. Kalpana Agencies, 18, Amznbad Park, Lucknow, Uttar Pradesh - 226018.			

In the circumstances as aforesaid, the notice is hereby given to the above borrowers, co-borrowers, to pay the outstanding dues as mentioned above along with future interest and applicable charges within 60 days from the date of the publication of this notice failing which further steps will be taken after the expiry of 60 days of this notice against the secured assets including taking possession of the secured assets of the borrowers and the mortgagors under Section 13(4) of the SARFAESI Act and the applicable Rules thereunder.

Please note that under Section 13 (13) of the SARFAESI Act, no Borrower shall, transfer by way of sale, lease or otherwise any of his secured assets referred to in the notice, without prior written consent of the secured creditor.

Sd/-
Dated: 2nd November 2020
Place: Lucknow
Authorized Officer
IndusInd Bank Limited

NEGOTIUM INTERNATIONAL TRADE LIMITED
(Formerly Known as Mahadush International Trade Ltd)
Regd. Office: 3/12, Ground Floor, Asaf Ali Road, Delhi- 110002.
CIN: L74999DL1994PLC062446

NOTICE

Notice is hereby given that a Meeting of the Board of Directors of the company will be held on Saturday, 07th November, 2020 at the Registered Office of the Company to consider and approve the Un-audited Financial Results for the Quarter and half year ended on 30th September, 2020, pursuant to Regulation 47(1)(a) of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015.

A copy of the said notice shall also be available at the company's website www.mahadushinternational.com and on stock Exchange website www.bseindia.com

For Negotium International Trade Limited
(Formerly Known as Mahadush International Trade Ltd)

Date : 31.10.2020 RAJU YADAV
Place: New Delhi WHOLE-TIME DIRECTOR

VERUM PROPERTIES LIMITED
(Formerly Known as Fairdale Properties Ltd)

Regd. Office: No. 105, Prop. No. F-17,
Subhash Chacha, Laxmi Nagar, Delhi - 110092.

CIN: L74999DL1985PLC021256

NOTICE

Notice is hereby given that a Meeting of the Board of Directors of the company will be held on Friday, 06th November, 2020 at the Registered Office of the Company to consider and approve the Un-audited Financial Results for the Quarter and half year ended on 30th September, 2020, pursuant to Regulation 47(1)(a) of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015.

A copy of the said notice shall also be available at the company's website www.fairdalepropertiesind.com and on stock Exchange website www.msei.in

For VERUM PROPERTIES LIMITED
(Formerly Known as Fairdale Properties Ltd)

Date : 31.10.2020 RAHUL KUMAR
PLACE: NEW DELHI Sd/-
RAHUL KUMAR DIRECTOR

MONEYTECH FINLEASE LIMITED
Regd. Office: 8292, Laxmi Building, 8th Floor, District Centre, next to V35 Mall, Laxmi Nagar, New Delhi - 110092
CIN: L65910DL1984PLC18732

Email id: moneytechlease@gmail.com

NOTICE

Notice is hereby given that a Meeting of the Board of Directors of the company will be held on Friday, 06th November, 2020 at the Registered Office of the Company to consider and approve the Un-audited Financial Results for the Quarter and half year ended on 30th September, 2020, pursuant to Regulation 47(1)(a) of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015.

A copy of the said notice shall also be available at the company's website www.moneytechfin.com and on stock Exchange website www.mseindia.com

For MONEYTECH FINLEASE LIMITED
(Formerly Known as MoneyTech Finlease Limited)

Date : 31.10.2020 VIKAS SAINI
Place: New Delhi Sd/-
VIKAS SAINI DIRECTOR

EMA INDIA LIMITED
(Formerly Known as EMA INDIA LIMITED)
Regd. Office: C-57, Patel Industrial Estate, P.O. Udyog Kalyan, Karol Bagh, New Delhi - 110026, tel : +91 9128911611
Website: www.eldt.info, e-mail: emanda.cs@ymail.com, CIN: L74999DL1994PLC00340B

NOTICE

Pursuant to Regulation 47(1)(a) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, notice is hereby given that the Board Meeting of the Company will be held on Friday, 06th November, 2020 at the Registered Office of the Company at 8292, Laxmi Building, 8th Floor, District Centre, next to V35 Mall, Laxmi Nagar New Delhi - 110092 to consider and approve the Un-audited Financial Results for the quarter and half year ended on 30th September, 2020.

A copy of the said notice shall also be available at the company's website www.moneytechfin.com and on stock Exchange website www.mseindia.com

For EMA INDIA LTD.
Sd/-
(NAMITA SABHARWAL)
Company Secretary & Compliance Officer

Date : 01.11.2020 ARUN KUMAR DEY
Place : Kanpur Sd/-
ARUN KUMAR DEY DIRECTOR

ALBA POLYMERS LIMITED
(FORMERLY KNOWN AS GOWRI POLYMERS LTD)
CIN: L74999DL1995PLC006215

Regd. Office: 204, 2nd Floor, Plot No. 108, Sector 10, Government Industrial Estate, Pimpri Chinchwad, Pune - 411002

Website: www.gowripolymers.com

Email: gowripolymer@yahoo.com

NOTICE

Notice is hereby given that pursuant to Regulation 47 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, a meeting of the Board of Directors of the Company will be held on Saturday, 07 November, 2020 to consider and take on record the Un-audited Financial Results for the quarter and half year ended 30th September, 2020.

A copy of the said notice and the Financial Results shall also be available at the Company's website at www.gowripolymers.com and on Stock Exchange website at www.mseindia.com

For ALBA POLYMERS LIMITED
Sd/-
Place : Delhi ARUN KUMAR DEY DIRECTOR

Date : 31.10.2020 ARUN KUMAR DEY DIRECTOR

YORK EXPORTS LIMITED
CIN: L74899DL1983PLC015416, Regd. Office: D-6 Diwan Shree Apartments, 30 Ferozeshah Road, NEW DELHI-110001, Tel.: 011-23171827, Email: yorkexportsindia@gmail.com, Website: www.yorkexports.in

Notice is hereby given that the Board Meeting of the Directors of the company will be held on Tuesday, November 10, 2020 at 02.00 PM at the corporate office of the company at Civil Lines, Ludhiana to consider & approve un-audited financial results of the company for the quarter and half year ended 30th September, 2020.

By order of the Board
For York Exports Ltd
Sd/-
(Gian Chand Dhawani)
Mg.Director
DIN: 00277447

Place: New Delhi Date: 31.10.2020

MOHINDRA FASTENERS LIMITED
CIN: L74899DL1995PLC064215

Regd. Office: 304 Gupta Arcade, Inder Enclave, Delhi - Rohtak Road, New Delhi-110087

Website: www.mohindra.asia Email: cs@mohindra.asia Phone: +91-11-46204040, 46204041 Fax: +91-11-46204444

PUBLIC NOTICE

Notice is hereby given that pursuant to Regulation 29 read with Regulation 47 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a meeting of the Board of Directors of the Company will be held on Tuesday, 10th November, 2020 at 12:30 PM at Conference Room of Registered Office of the company at 304, Gupta Arcade, Inder Enclave, Delhi-Rohtak Road, New Delhi-110087, inter alia, to consider and approve the un-audited financial results of the Company for the quarter and half year ended September 30, 2020 and other business(s).

Further pursuant to the SEBI (Prohibition of Insider Trading) Regulations, 2015 the trading window for dealing in securities of the Company is already closed from 1st October, 2020 till the expiry of 48 hours after the declaration of Un-audited Financial Results of the Company for the quarter and half year ended September 30, 2020.

This notice is also available on the website of the company at www.mohindra.asia and on the website of the Stock Exchange at www.mseindia.com

By order of the Board
For Mohindra Fasteners Limited
Sd/-
(Nidhi Pathak)
(Company Secretary & Compliance Officer)

Dated: 01st November, 2020

Place: New Delhi Date: 28.10.2020

INDUSIND BANK LIMITED
CIN: L74999DL1994PLC062446

Regd. Office: 3/12, Ground Floor, Asaf Ali Road, Delhi- 110002.

Website: www.indusindbank.com

DEMAND NOTICE

Whereas the borrowers/co-borrowers mentioned hereunder had availed the financial assistance from Reliance Home Finance Ltd. ("RHFL"). Pursuant to the below mentioned Deed of Assignment, RHFL transferred and assigned the financial assets along with underlying securities and other rights in favour of IndusInd Bank Limited. Subsequently, IndusInd Bank Limited authorized to do all such acts including enforcement of underlying securities. We state that despite having availed the financial assistance, the borrowers/mortgagors have committed various defaults in repayment of interest and principal amounts as per due dates. The account has been classified as Non Performing Asset on the respective dates mentioned hereunder, as per guidelines of Reserve Bank of India, consequent to the Authorized Officer under Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 ("SARFAESI Act") and in exercise of powers conferred under Section 13(12) read with Rule 3 of Security Interest (Enforcement) Rules, 2002 issued Demand Notices on respective dates mentioned herein below, calling upon the following borrowers /mortgagors to repay the amount mentioned in the notices together with further interest at the contractual rate on the amount mentioned in the notices and incidental expenses, cost, charges etc. until the date of payment within 60 days from the date of receipt of notices.

The notices issued to them on their last known addresses have returned un-served and as such they are hereby informed by way of public notice about the same.

NAME OF THE BORROWER / ADDRESS

DATE OF NOTICE, NPA AND DEED OF ASSIGNMENT (DOA)

LOAN AND OUTSTANDING

DESCRIPTION OF SECURED ASSETS

1. Sunil Dharmavir Singh, Notice Date: 20-Mar-20

2. Manisha S., NPA date: 13-Mar-20

Both are residing at:

F-9, Vijay Chowk, Laxmi Nagar, Shaikarpur, Barmaid, Delhi - 110092.

3. Gangi Handlooms, F-3, Laxmi Nagar, Vijay Chowk, Delhi - 110092

Amount Due - Rs. 3,02,34,658.86 as on 31.08.2016 and with further interest and other cost

1. M/s Shivalik Metalloys Pvt Ltd., Directors:- 2) Vinay Bhandari / Padmini Bhandari

Guarantors:- 1) Vinod Kumar Bhandari, Preety Bhandari, Manish Bhandari, Vinay Bhandari and Padmini Bhandari

Amount Due - Rs. 2,26,47,328.30 as on 30.04.2018 and with further interest and other cost

Property No. 35 : All that piece and parcel of Property measuring 5 Biswas 15.5 Biswansi (admeasuring 871 sq yards) comprised in Khasra no. 208,209 & 210, in Daultabad ka Andurani Bhag, Gurugram, Haryana, Bounded as : North - Other's property, South - Other's property, East - Road West - Other's property

Date & Time of E-Auction: 15.12.2020 between 11.00 AM to 01.00 PM with 10 minutes unlimited auto extension Reserve Price Rs. 2,61,00,000/-

Earnest money to be deposited Rs. 26,10,000/-

Name of the Borrower & Guarantor/s

<p

MAGNETIC MAHARASHTRA 2.0

MOBILIZING INVESTMENTS FOR 2020 AND BEYOND

29 MoUs
SIGNED BY GOVERNMENT OF
MAHARASHTRA DURING LOCKDOWN

INR 51,897CR.
WORTH OF INVESTMENT
INTENTIONS HAVE BEEN FORMALIZED

"Magnetic Maharashtra 2.0 embodies the business spirit of the state. We welcome domestic and global businesses to Maharashtra to realize the promise of #MadeForBusiness"

- Shri Uddhav Thackeray
Hon'ble Chief Minister, Maharashtra

TURBOCHARGING INVESTMENT

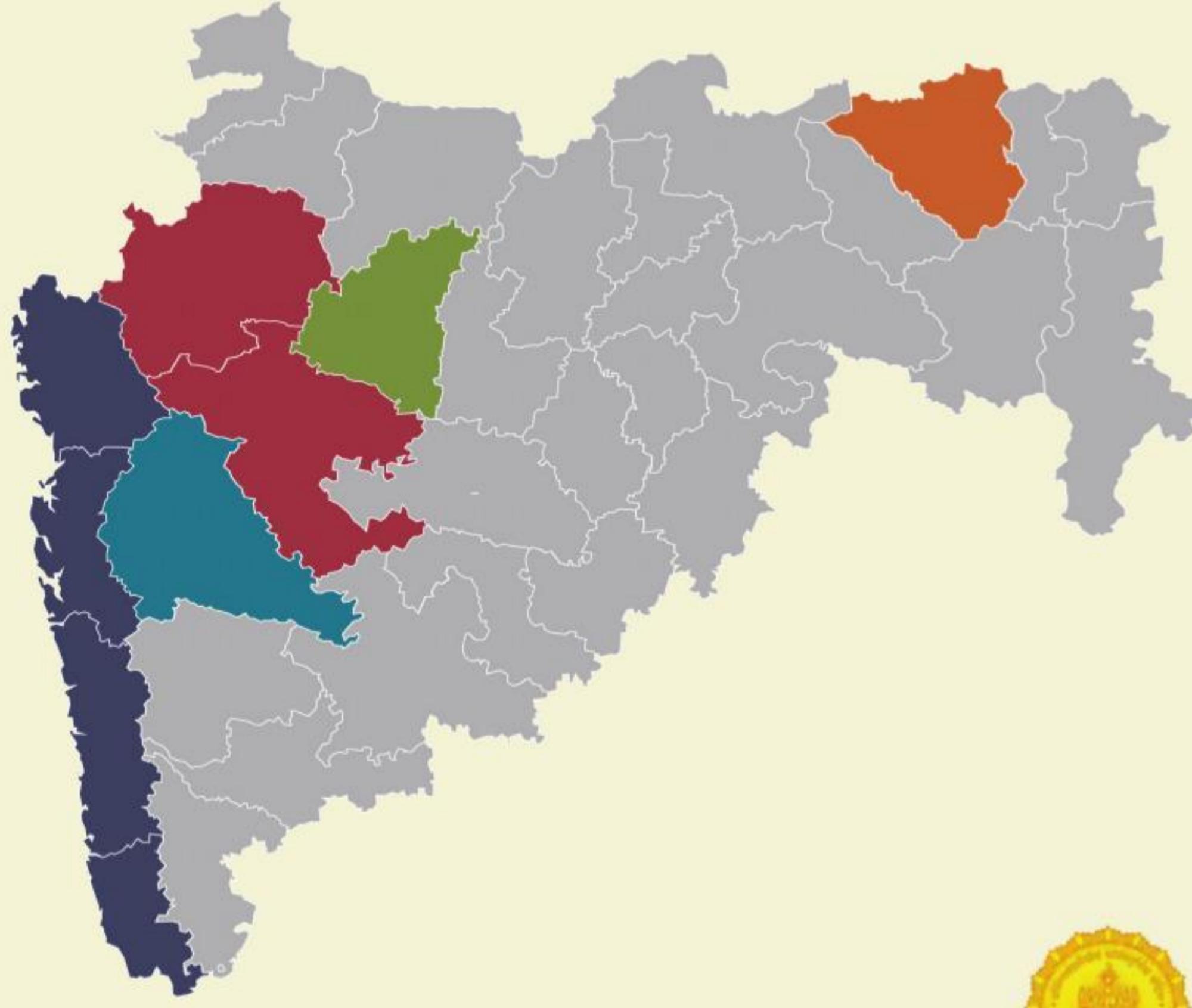


29 MoU's signed during the lockdown and a robust pipeline of investors in advanced stages from US, UK, South Korea, Japan, Singapore, Spain, Russia, Indonesia and India, across diverse sectors, highlight the executional prowess of Maharashtra and the impact of the state's revitalized investment strategy – Magnetic Maharashtra 2.0

PLUG AND PLAY INFRASTRUCTURE



40,000 acres of fully developed ready-to-use factory space at affordable price with focus on Sector-Tailoring to help create clusters. Land for Labour-Housing is offered to Units employing more than 1000 employees / labour. Ready-to-Use industrial-space on rental basis as well.



MAHA PARWANA



'Mega Single Permission' system or 'Maha Parwana' to offer single-window clearance system within 48 hours. FDI proposals of any value & Domestic Investment proposals worth more than INR 50 Crores can commence construction/production immediately waiving certain permits.

MAHA JOBS PORTAL



A virtual job-market to match the job-seekers (of different levels of skills) and job-providers from 17 sectors for 950+ job roles.

Mumbai-Thane-Raigad - 15,000 Acres

Engineering | Food Processing | Auto & Components | Chemicals
| Pharmaceutical | Bulk Drug Park

Pune-Chakan-Talegaon-Satara - 8,000 Acres

Data Centre | Gems & Jewelry | Engineering | Food Processing
| Auto & Components | ESDM | Logistics | Electronic Manufacturing Cluster

Nashik - Malegaon - Ahmednagar - 5,000 Acres

Food Processing | Medical Equipment | ESDM | Engineering

Aurangabad (AURIC, DMIC) - Jalna - 8,000 Acres

Food Processing | Auto & Components | ESDM | Textile
| Medical Device Park

Nagpur-Amravati - 4,000 Acres

Aerospace & Defence | Engineering | Textiles | Food Processing

