

A GULATI & A KHURANA

Dairy industry shows the benefits of private sector innovation

EDITORIAL

Need to prod banks to take on more risk. Loan repayment moratorium has made them more risk-averse

NEW DELHI, MONDAY, JULY 5, 2021

STATE OF THE MATTER

Pushkar Singh Dhami sworn in as Uttarakhand CM



VIOLATION OF LAW

Didi app suspended in China over user data protection

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■ IN THE NEWS

Monsoon expected to revive from July 8

AFTER A BREAK, the Southwest Monsoon is again set to enter an active phase, M Rajeevan, secretary of the ministry of earth sciences, said on Sunday, reports PTI. He noted that forecast models show signs of increasing rain activity from July 8. He said that models indicate the formation of a weather system in the Bay of Bengal.

OPEC+ pact extension: UAE for decision delay

THE UAE ON Sunday said it supported an increase in oil output from August but suggested deferring to another meeting a decision by OPEC+ on extending its global oil supply pact beyond April 2022, state news agency WAM reported, reports Reuters.

Insurance PSU privatisation: Govt readying changes

TO FACILITATE PRIVATISATION of a public sector general insurance firm, the Centre is working on amendments to the General Insurance Business (Nationalisation) Act (GIBNA), and a Bill for that is likely to come up in the upcoming monsoon session, reports PTI.

PLAINSPeAK

Mittal: Auction not needed for satcom spectrum'

Such spectrum needed only at two landing stations, not across the country

KIRAN RATHEE
New Delhi, July 4**BHARTI GROUP CHAIRMAN** Sunil Bharti Mittal has thrown his weight behind technology majors like Google and Amazon by saying that satellite broadband spectrum should not be allocated through auctions but given administratively.

In an interaction with FE, Mittal said such spectrum has not been auctioned anywhere in the world as it is required only at select places unlike terrestrial airwaves which are needed everywhere. This is the first time Bharti has taken a categorical position on the mode of allocation of satellite broadband spectrum. Although Jio

There is probably lack of understanding ... auction what?.. People are not understanding, this is not terrestrial spectrum being used, this is not being used in all parts of the country, this will only be used in two landing stations.

— SUNIL BHARTI MITTAL,
CHAIRMAN, BHARTI ENTERPRISES

Broadband communications via satellites is provided by dropping a box which creates Wi-Fi spots

It is ideal for remote and hilly regions where normal communication links are difficult to build

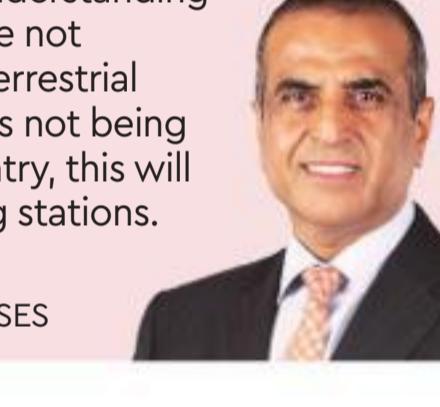
■ Here spectrum is not exclusive to an operator but is shared as a common resource

■ Bharti has got a headstart in Satcom services over the other two telcos

■ In Nov 2020, Bharti Enterprises got into Satcom business via OneWeb

and Vodafone Idea have batted for auction of this spectrum, in their response to a consultation paper floated by Trai, Bharti had maintained silence on the subject.

Continued on Page 2



GROWTH PANGS

Stronger recovery seen post September

Hinges on festive season, progress of vaccination drive; revival of services sector critical

FE BUREAU
New Delhi, July 4

SEVERAL PARTS OF the economy are rebounding as the impact of the second wave of the pandemic wanes. However, a stronger recovery is expected post September once the vaccination drive makes more headway and as the festive season sets in.

It's critical the services sector — a big employer — revives soon else consumption demand could continue to stay weak. The job market is showing some signs of improvement but with thousands of small businesses ravaged, millions have lost their livelihoods.

In the absence of private sector investments, which are sluggish and will stay so, it's hard to see a meaningful number of employment opportunities being created in the near-term. Right now, even getting back to pre-pandemic levels of activity on key counts looks a stretch.



Source: Nomura Global Economics



Source: CIME

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Economy

MONDAY, JULY 5, 2021

● RAIN CHECK

Monsoon may revive from July 8

After a good spell of rains in the first two-and-a-half weeks of June, the southwest Monsoon has not advanced further since June 19

PRESS TRUST OF INDIA
New Delhi, July 4

AFTER A BREAK, the Southwest Monsoon is again set to enter an active phase, M Rajeevan, secretary of Ministry of Earth Sciences said on Sunday, noting that forecast models show signs of increasing rain activity from July 8.

He said that models indicate the formation of a weather system in the Bay of Bengal.

"Monsoon Update: @moesgoi models show signs of revival: increasing rains in South, west coast &



In its forecast for the July, India Meteorological Department said the country as a whole will witness good rainfall this month.

However, parts of north India, some parts of south

peninsula, central, east and northeast India could witness rainfall in the category of normal to below normal.

It added that the conditions are not favourable for the monsoon's progress till

July 7 due to the lack of a weather system.

The northern limit of southwest monsoon (NLM) is currently passing through Aligarh, Meerut, Ambala and Amritsar, the IMD said.

"Prevailing meteorological conditions, large scale atmospheric features and the forecast wind pattern by dynamical models suggest that no favourable conditions are likely to develop for further advance of Southwest Monsoon into remaining parts of Rajasthan, west Uttar Pradesh, Haryana, Chandigarh and Delhi and Punjab during next 4-5 days," the IMD said. Hence, subdued rainfall activity is very likely to continue to prevail over the northwest, central and western parts of peninsular India during the next 4-5 days, it added.

Dubey said in a statement.

Since electricity is a concurrent subject, amending the Electricity Act, 2003, by excluding significant stakeholders from states would run contrary to the Constitution itself, he said. —FE BUREAU

Power engineers urge PM to put electricity Bill on hold

THE ALL INDIA Power Engineers Federation (AIPEF) has urged Prime Minister Narendra Modi to put on hold the Electricity (Amendment) Bill, 2021.

Shailendra Dubey, chairman of AIPEF, wrote to the Prime Minister that the Bill should not be placed before Parliament before holding talks with stakeholders.

"AIPEF wants at least six months' time from the central government for discussion on comments and suggestions by all the stakeholders, particularly electricity employees and consumers... after putting the draft in the public domain," Dubey said in a statement.

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leader Balbir Singh Rajewal said.

Parliament's monsoon session is set to begin on July 19.

"We will continuously protest outside Parliament till they hear our demands," Rajewal said.

He added that five people from each farmer union would be taken to join the protest.

The SKM also called for a nationwide protest on July 8 against the rising prices of petrol, diesel and LPG cylinders.

It asked people to come out and park their vehicles along state and national highways from 10 am till 12 pm.

"Whatever vehicle you have, tractor, trolley, car, scooter, just bring it to the nearest state or national highway and park it there. But don't create a traffic jam," Rajewal said.

He also asked for LPG cylinders to be brought to the protest.

Dhami takes oath as new CM of Uttarakhand

PUSHKAR SINGH DHAMI was sworn in as the 11th chief minister of Uttarakhand, along with an 11-member Cabinet, here on Sunday.

The oath of office was administered on Dhami and his ministers by governor Rani Maurya at a simple function held on the lawns of the Raj Bhawan in the presence of host of MPs and MLAs of the ruling Bharatiya Janata Party (BJP) and senior government officials.

No new face has been inducted into Dhami's Cabinet, which remains as it was under his predecessor Tirath Singh Rawat. The only difference is that this time, all the ministers are of Cabinet rank.

The ministers sworn in on Sunday are Satpal Maharaj,

Harak Singh Rawat, Banshidhar

Bhagat, Yashpal Arya, Bishan

Singh Chufal, Subodh Uniyal,

Arvind Pandey, Ganesh Joshi,

Dhan Singh Rawat, Rekha Arya

and Yatishwaranand. —PTI

LETTERS TO THE EDITOR

Nod to Moderna a welcome step

It is heartening that the government has opened the door to import US firm Moderna's jabs through Mumbai-based pharma major Cipla. The Moderna vaccine would be brought in as a ready-to-use injectable vaccine. India had earlier licensed Covaxin,

Covishield (both made in India) and the Russian Sputnik V for restricted emergency use. The government is also in talks with Pfizer and J&J to add to the basket of vaccines available in India.

— N J Ravi Chander, Bengaluru

One more layer in film censorship

Film-makers have often made extraordinary efforts to keep cinema alive. For the past few years, the CBFC has objected to the content of several films, ordering cuts. Now, a proposed amendment to the Cinematograph Act, 1952, will make it even more difficult for film-makers to work on thorny or controversial subjects.

The draft Bill 2021, which has been put out for public comments, has a provision that allows the government to order re-certification of a film already certified by the CBFC which is nothing but adding one more layer of censorship to the existing existing.

— Sanjay Chopra, Mohali

●Write to us at feletters@expressindia.com

Will protest every day outside Parliament during monsoon session: SKM

PRESS TRUST OF INDIA
New Delhi, July 4

A GROUP OF around 200 farmers will protest against the Centre's three farm laws in front of Parliament every day during the monsoon session, the Samyukt Kisan Morcha (SKM) announced on Sunday.

The umbrella body of over 40 farmer unions said at a press conference that two days before the session begins, a "chetavani patra" (warning letter) will be given to all the opposition MPs to protest the laws inside the House.

"We will also ask the opposition MPs on July 17 to raise the issue everyday inside the House while we will sit outside in protest. We will tell them to not to benefit the Centre by walking out of a session. Don't let the session run till the government addresses the issue," farmer

Mittal: Auction not needed for satcom spectrum'

"There is probably lack of understanding ... auction what?.. this is going to be a ground station in let's say 50 sq km of area, so what you want to auction in a village for 50 sq km... what auction will you do. People do not understand, this is not terrestrial spectrum being used, this is not being used in all parts of the country, this will only be used in two landing stations," Mittal said.

He also said that world over there has never been an auction for satellite spectrum. "It's not new, spectrum for satellites has been out there for 100 years and all the GEO/MEO satellites are already using it," Mittal added.

Broadband India Forum, an association of technology players like Google, Hughes, etc, had earlier voiced its opposition to auctioning that spectrum for Satcom is not exclusive to an operator as is the case with terrestrial spectrum used for mobile services, so auctioning makes no sense.

"World over, satellite spectrum is authorised for 'a right-to-use' by all administrations everywhere and is allocated only by administrative process at charges essentially covering the cost of administration. Unlike terrestrial spectrum, satellite spectrum is never exclusively assigned to the operator but coordinated internationally and shared among multiple operators for different orbital slots and all types of satellites. Thus, the terrestrial concept of exclusivity does not apply and auctioning therefore not applicable," Broadband India Forum (BIF) president, TV Ramachandran had told FE.

Satellite communication (Satcom) services is set to gain traction in near future with major global tech majors like SpaceX, Amazon evincing interest in the Indian market. Bharti Enterprises backed satellite communications company OneWeb too plans to launch pan-India services by May next year. OneWeb has already applied for statutory approvals to the department of telecommunications and department of space and expects to get a go-ahead in a month.

While the licence can be granted to the company by the DoT anytime, the allocation of spectrum is likely to be done only once Trai and the government decide whether the airwaves need to be auctioned or allocated administratively.

OneWeb, the Low Earth Orbit (LEO) satellite communications company, has successfully released another 36 satellites to mark the completion of its '5ive to 50' mission. With this major milestone, the company is on way to deliver connectivity across

In the red, but e-grocers playing for big profits



Competition in the segment, that accounts for less than 1% of the \$380-billion grocery market, is set to intensify as players eye expansion beyond the metros and tier one cities. Consequently, firms will continue to book losses and immediate profitability is also not a priority for most of them. As EY's Pahwa points out, "much of the burn is coming from expansion as unit economics have improved over time".

Companies typically bank on advertising and promotional schemes to lure new customers. The key will be to build a loyal base of customers in order to drive repeat purchases.

"Firms need to spend money every time they acquire a new customer but repeat purchases do not entail additional spending," says Mathur who believes that in grocery, the share of repeat purchases of total transactions is still quite low. Companies are experimenting with various strategies; earlier this

year, Amazon for instance, integrated its Pantry offering within Fresh to create a single online grocery store. The idea is to offer consumers the convenience of Fresh's swift delivery and Pantry's better product deals at one go.

Flipkart launched hyperlocal service Flipkart Quick in select locations to enable grocery delivery, among other product categories, in 90 minutes.

India's e-grocery market is now being driven by five players — Tata Group-owned BigBasket, Grofers, Amazon, Flipkart and JioMart. Companies, meanwhile, are trying to better manage their costs by bringing more private label

Advertising and promotional costs declined by about 22% but remained elevated at ₹148.07 crore.

The United Kingdom, Canada, Alaska, Northern Europe, Greenland, and the Arctic Region.

Asked about India plans for OneWeb, Mittal said the company will be able to sell most of the capacity in one year. "The contracts will be with mobile operators, defence authorities, forest department, railways, shipping agencies, lots of discussions are currently underway, market remains big," Mittal said.

The pricing for satellite services are bound to be expensive and that's why, OneWeb is not looking for millions of customers. As part of its strategy, OneWeb will not serve retail customers directly but through partnerships with mobile operators.

"Our main customers will be operators but we will sell ourselves to big enterprises... there will be mix and match but we are not going to retail customers that is only led by mobile operators. Our design of network is such that we are only serving B2B and we have no ambitions to sell directly to customers," Mittal said allaying fears among telcos that satcom services will replace mobile telephony. Mittal said Airtel being part of Bharti Group won't be the only beneficiary.

"This (partnership) is open to all operators in the country, we would love to give it to Reliance Jio, Vodafone Idea," he added.

Exporters' refund: RoDTEP outlay may be raised by ₹4k cr

One of the sources said that

the revenue department

could extend the RoDTEP scheme to all exported products. Initially, the department, facing an acute resource shortage in the wake of the pandemic, wanted to limit the coverage to 7,910 products that used to be covered under the MEIS.

However, the commerce department wanted all the 11,310 tariff lines covered, arguing that the new scheme would otherwise seem like a replica of the MEIS that has been deemed by a WTO panel as being "inconsistent" with global trade rules.

Of course, India has appealed against the panel's ruling, which came in response to a complaint by the US, at the WTO and a verdict is awaited.

In late July 2020, the government set up a committee under former commerce secretary GK Pillai to recommend RoDTEP rates. The panel's report was then vetted by the departments of revenue as well as commerce.

Exporters have urged the government to keep the RoDTEP outgo open-ended and not curtail the rates (from the levels recommended by the Pillai panel) or coverage to a certain annual budgetary outlay, if the idea is to keep exports truly zero-rated in sync with global best practices.

After a roller-coaster ride last fiscal, exports have now crossed the pre-Covid (same months in 2019) level for three straight months, in what appears to be a strengthening trade recovery on the back of improved external demand.

World trade volume (both goods and services) will likely reverse an 8.5% slide last year to rise by as much as 8.4% in

2021, the International Monetary Fund said in April. Similarly, world GDP is expected to rise by 6% this year, compared with a 3.3% contraction in 2020, it said. These have brightened the prospects for Indian exporters as well.

Already, the government has set an ambitious merchandise export target of \$400 billion for FY22, against \$291 billion last fiscal.

But for this to be realised,

exporters stressed, the government should address the liquidity woes of exporters — who have been awaiting the release of tens of thousands of crores under the MEIS — and announce the RoDTEP rates urgently. This will enable the exporters to ramp up supplies to match up to a recovery in external demand and cash in on the global recovery, they said.

Relief package: Spending curbs on ministries seen offsetting cost

Most departments' spending is learnt to have remained within 20% of BE in Q1 against available limit of 25%.

Thanks to capping of spending at 20% in Q2, the cumulative saving from both quarters will be about ₹1.03 lakh crore or 10% of the respective BE of ₹10.35 lakh crore.

On top of this, the departments exempted from spending curbs also could

spend only 25% in Q2, meaning that these departments can't carry forward their savings from Q1 to Q2.

When asked about the advantages of working with BigBasket, he said, "So, we have aligned partners. It is very easy to partner with a

TCPL to work closely with BigBasket

"We will be working very

closely with BigBasket to leverage whatever synergies we get both in terms of topline and costs," D'Souza

told PTI.

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group company especially

when you have a common vision of where you want to be whether it's on the e-commerce side or the FMCG space."

"A very close partnership and driving win-win synergies, I think that is going to be the key," he added.

As part of its aggressive expansion into the e-commerce space, the Tata Group had last month acquired a majority stake in online grocery seller BigBasket for an undisclosed sum.

In tune with the changing business landscape and consumer behaviour in the wake of the pandemic, D'Souza said TCPL has also hired people from outside who had worked with e-commerce portals to get the right talent.

"Because that's (e-commerce) a separate ball game, which you need to understand and very difficult to build talent from within," he added.

He further said, "So far, it seems to have worked. For example, over the last one year, we have doubled the percentage contribution from e-commerce from about 2.5 per cent to 5.2 per cent.

We exited March at 6

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IIFL HOME FINANCE LIMITED

(Formerly known as India Infoline Housing Finance Limited)

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Registered Office: IIFL House, Sun Infotech Park, Road No. 16V, Plot No. B-23, MIDC, Thane Industrial Area, Wagle Estate, Thane – 400604, Maharashtra, India; Tel: +91 22 4103 5000; Fax: +91 22 2580 6654

Corporate Office: Plot No. 98, Udyog Vihar Phase – IV, Gurgaon – 122015, India; Tel: (91-0124) 4754 600; Fax: [•]; CIN: U65999MH2006PLC166475; Website: www.iifl.com/home-loans; Email: secretarialfo@iifl.com Company Secretary and Compliance Officer: Ajay Jaiswal

THE ISSUE

PUBLIC ISSUE BY THE COMPANY OF UNSECURED SUBORDINATED REDEEMABLE NON-CONVERTIBLE DEBENTURES OF THE FACE VALUE OF ₹ 1,000 EACH ("UNSECURED NCDs") FOR AN AMOUNT OF ₹ 1,000 MILLION ("BASE ISSUE SIZE") WITH AN OPTION TO RETAIN OVERSUBSCRIPTION UP TO ₹ 9,000 MILLION AMOUNTING TO ₹ 10,000 MILLION ("TRANCHE I ISSUE LIMIT") ("TRANCHE I ISSUE") WHICH IS WITHIN THE SHELF LIMIT OF ₹ 50,000 MILLION ("SHELF LIMIT") AND IS BEING OFFERED BY WAY OF THE TRANCHE I PROSPECTUS DATED JUNE 29, 2021 CONTAINING INTER ALIA THE TERMS AND CONDITIONS OF TRANCHE I ISSUE ("TRANCHE I PROSPECTUS"), WHICH SHOULD BE READ TOGETHER WITH THE SHELF PROSPECTUS DATED JUNE 29, 2021 ("SHELF PROSPECTUS") FILED WITH THE REGISTRAR OF COMPANIES, MUMBAI, MAHARASHTRA ("ROC"), STOCK EXCHANGES AND SECURITIES AND EXCHANGE BOARD OF INDIA ("SEBI"). THE SHELF PROSPECTUS AND TRANCHE I PROSPECTUS CONSTITUTES THE PROSPECTUS ("PROSPECTUS"). THE UNSECURED NCDs WILL BE IN THE NATURE OF SUBORDINATED DEBT AND WILL BE ELIGIBLE FOR INCLUSION AS TIER II CAPITAL. THE TRANCHE I ISSUE IS BEING MADE PURSUANT TO THE PROVISIONS OF SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE AND LISTING OF DEBT SECURITIES) REGULATIONS, 2008, AS AMENDED (THE "SEBI DEBT REGULATIONS"), THE COMPANIES ACT, 2013 AND RULES MADE THEREUNDER AS AMENDED AND TO THE EXTENT NOTIFIED.

Credit Rating: "CRISIL AA / Stable" by CRISIL Ratings Limited and "BWR AA+/ Negative (Assigned)" by Brickwork Ratings India Private Limited | Allotment on first come first serve basis*

*Allotment in the public issue of debt securities shall be made on the basis of date of upload of each application into the electronic book of the stock exchanges. However, on the date of over subscription, the allotments should be made to the applicants on proportionate basis. For further details refer section titled "Issue Related Information" on page 50 of the Tranche I Prospectus dated June 29, 2021. For further details please refer Shelf Prospectus and Tranche I Prospectus, both dated June 29, 2021.

TRANCHE I ISSUE PROGRAMME***

**Tranche I Issue Opens on: Tuesday, July 6, 2021
Tranche I Issue Closes on: Wednesday, July 28, 2021**

***The Tranche I Issue shall remain open for subscription on Working Days from 10 a.m. to 5 p.m. (Indian Standard Time) during the period indicated above, except that the Tranche I Issue may close on such earlier date or extended date as may be decided by the Board of Directors/ or the Finance Committee thereof, subject to relevant approvals. In the event of an early closure or extension of the Tranche I Issue, our Company shall ensure that notice of the same is provided to the prospective investors through an advertisement in a daily national newspaper with wide circulation on or before such earlier or initial date of Tranche I Issue Closure. On the Tranche I Issue Closing Date, Application Forms will be accepted only between 10:00 a.m. and 3:00 p.m. (Indian Standard Time) and uploaded until 5:00 p.m. or such extended time as may be permitted by the Stock Exchanges. For further details please refer to our section titled "General Information" on page 18 of the Tranche I Prospectus. Further, pending mandate requests for bids placed on the last day of bidding will be validated by 5 PM on one Working Day after the Tranche I Issue Closing Date. For further details please see "Issue Related Information" on page 50 of the Tranche I Prospectus.

Our Promoter is IIFL Finance Limited (formerly known as IIFL Holdings Limited). For details of our Promoter, please refer to the section "Our Promoter" on Page 129 of the Shelf Prospectus.

THE FOLLOWING IS A SUMMARY OF THE TERMS OF THE UNSECURED NCDs TO BE ISSUED PURSUANT TO THE SHELF PROSPECTUS DATED JUNE 29, 2021 ("SHELF PROSPECTUS") AND TRANCHE I PROSPECTUS DATED JUNE 29, 2021 ("TRANCHE I PROSPECTUS")

Series	I*	II	III
Frequency of Interest Payment	Annual	Monthly	At Maturity
Minimum Application		(₹10,000, 10 Unsecured NCDs) across all Series	
Face Value/ Issue Price of NCDs (₹/ NCD)		₹1,000	
In Multiples of thereafter (₹)		₹1,000 (One Unsecured NCD)	
Tenor (in months)	87	87	87
Coupon (% per annum) for NCD Holders in all Category	10.00%	9.60%	NA
Effective Yield (% per annum) for Unsecured NCD Holders in all Category	10.00%	10.03%	10.02%
Mode of Interest Payment		Through various mode available	
Amount (₹/ NCD) on Maturity for Unsecured NCD Holders in all Category	1,000	1,000	2,000
Put and Call Option	NA	NA	NA

*The Company shall allocate and allot Series I Unsecured NCDs wherein the Applicants have not indicated their choice of the relevant series of Unsecured NCDs.

ASBA*

Simple, Safe, Smart way of Application!!!

Mandatory in public issues.
No cheque will be accepted.

*Applications Supported by Blocked Amount ("ASBA") is a better way of applying to issues by simply blocking the fund in the bank account. For further details, check section on ASBA below

UPI
UNIFIED PAYMENTS INTERFACE

UPI - Now available in ASBA for Retail Individual Investors. Bidders are required to ensure that the bank account used for bidding is linked to their PAN

UPI is now available for Retail Individual Investors submitting bids up to an application value of ₹ 2,00,000, applying through Designated Intermediaries, SCBSc or through the BSE Direct App/NSEgoBID / Web interface of stock exchanges or any other permitted methods. For details of the ASBA and UPI Process, refer to the details given in the Application Form and also refer to the section "Issue Procedure" beginning on page 71 of the Tranche I Prospectus. List of banks supporting UPI is also available on the website of SEBI at www.sebi.gov.in. ICICI Bank Limited has been appointed as Sponsor Bank for the issue, in accordance with the requirement of the SEBI Circular dated November 23, 2020 on UPI mechanism.

Information required under Section 30 of Companies Act, 2013:

Contents of the Memorandum of Association of the Company as regards its objects: For information on the main objects of our Company, see "History and Main Objects" on page 111 of the Shelf Prospectus and Clause III of the Memorandum of Association of our Company. The Memorandum of Association is a document for inspection in relation to the issue. For further details, see the section titled "Material Contracts and Documents for Inspection" on page 110 of the Tranche I Prospectus.

Liability of Members: Limited by shares

Amount of share capital of the company as at the date of the Shelf Prospectus: The Authorised Share Capital of the Company is ₹ 1,720,00,000 divided into 152,00,000 Equity Shares of ₹ 10 each and 20,00,000 Preference Shares of face value ₹ 10 each. The Issued, Subscribed and Paid-up Capital is ₹ 209,681,810 divided into 20,968,181 Equity Shares of ₹ 10 each.

Names of the signatories at the time of signing of the Memorandum of Association of the Company and the number of shares subscribed for by them at the time of signing the Memorandum of Association: Given are the names of the signatories of the Memorandum of Association of the Company and the number of equity shares subscribed for face value of ₹ 10 each by them at the time of signing of Memorandum of Association: India Infoline Limited through its Director Mr. R. Venkateswaran was allotted 1,999,400 equity shares of ₹ 10 each and Mr. Chintan Modi, Mr. Harshad Apte, Mr. R. Mohan, Mr. Anshu Agarwal, Mr. Nitish Mehta and Mr. Kapil Krishnan as nominees of India Infoline Limited were allotted 100 equity shares each at the time of incorporation of the Company aggregating to 2,00,000 equity shares of face value of ₹ 10 each.

LISTING: The Unsecured NCDs offered through the Shelf Prospectus along with the Tranche I Prospectus are proposed to be listed on BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"). Our Company has received an in-principle approval from BSE vide its letter no. DCS/BM/PI/BOND/006/21-22 dated June 24, 2021 and NSE vide its letter no. NSE/LIST/D/2021/0061 dated June 24, 2021. NSE is the designated stock exchange for the issue.

GENERAL RISKS : For taking an investment decision, investors must rely on their own examination of the Issuer, the Shelf Prospectus and the Tranche I Issue, including the risks involved. Specific attention of the Investors is invited to the sections titled "Risk Factors" on page 19 of the Shelf Prospectus and "Material Developments" on page 308 of the Shelf Prospectus. The Shelf Prospectus and the Tranche I Prospectus have not been and will not be approved by any regulatory authority in India, including the Securities and Exchange Board of India ("SEBI"), the Reserve Bank of India ("RBI"), the National Housing Bank ("NHB"), any registrar of companies or any stock exchange in India.

DISCLAIMER CLAUSE OF BSE: It is to be distinctly understood that the permission given by BSE should not in any way be deemed or construed that the Prospectus has been cleared or approved by BSE nor does it certify the correctness or completeness of any of the contents of the Prospectus. The investors are advised to refer to the Prospectus for the full text of the "Disclaimer Clause of the BSE Limited."

DISCLAIMER CLAUSE OF NSE: It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the Offer Document has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the Offer Document. The investors are advised to refer to the Offer Document for the full text of the "Disclaimer Clause of National Stock Exchange of India Limited."

DISCLAIMER CLAUSE OF USE OF BSE ELECTRONIC PLATFORM: It is to be distinctly understood that the permission given by the BSE to use their network and Online Platform for facilitating applications for public issue of NCDs shall not in any way be deemed or construed as compliance with various statutory and other requirements by the Company; LMs are cleared or approved by NSE; nor does it warrant, certify or endorse the correctness or completeness of any of the compliance with the statutory and other requirements; nor does it take any responsibility for the financial or other soundness of the Company, its promoters, its management or any scheme or project of this Company.

DISCLAIMER CLAUSE OF USE OF NSE ELECTRONIC PLATFORM: It is to be distinctly understood that the permission given by the NSE to use their network and Online Platform for facilitating applications for public issue of NCDs shall not in any way be deemed or construed as compliance with various statutory and other requirements by the Company; LMs are cleared or approved by NSE; nor does it warrant, certify or endorse the correctness or completeness of any of the compliance with the statutory and other requirements; nor does it take any responsibility for the financial or other soundness of the Company, its promoters, its management or any scheme or project of the Issuer.

Disclaimer Clause of the NHB: The company is having a valid certificate of registration dated September 14, 2018, issued by the National Housing Bank Under Section 29A of the National Housing Bank Act, 1987. It must be distinctly understood that the issuing of this certificate and granting a license and approval by NHB in any other matter should not in any way, be deemed or construed to be an approval by NHB to the Tranche I Prospectus nor should it be deemed that NHB has approved it. However, the NHB does not accept any responsibility or guarantee about the present position as to the financial soundness of our company or for the correctness of any of the statements or representations made or opinions expressed by the company and for repayment of deposits/ discharge of liability by the company.

CREDIT RATING: The NCDs proposed to be issued under the Issue have been rated "CRISIL AA/Stable" (pronounced as CRISIL double A rating with stable outlook) for an amount of ₹ 50,000 million by CRISIL Ratings Limited ("CRISIL") vide their rating letter dated June 11, 2021 and "BWR AA+/ Negative (Assigned)" (pronounced as BWR Double A plus with Negative outlook) for an amount of ₹ 50,000 million by Brickwork Ratings India Private Limited vide their rating letter dated June 11, 2021. The aforesaid rating indicates that instruments with this rating are considered to have high degree of safety regarding timely servicing of financial obligations and carry very low credit risk. The rating is not a recommendation to buy, sell or hold securities and investors should take their own decision. The rating may be subject to revision or withdrawal at any time by the assigning rating agency and each rating should be evaluated independently of any other rating. The rating agency has a right to suspend or withdraw the rating at any time on the basis of factors such as new information. Please refer to Annexures A and B of the Tranche I Prospectus for the rationale of the above ratings.

DISCLAIMER CLAUSE OF BRICKWORK: BWR wishes to inform all persons who may come across Rating Rationales and Rating Reports provided by BWR that the ratings assigned by BWR are based on information obtained from the issuer of the instrument and other reliable sources, which in BWR's best judgement are considered reliable. The Rating Rationale / Rating Report & other rating communications are intended for the jurisdiction of India only. The reports should not be the sole or primary basis for any investment decision within the meaning of any law or regulation (including the laws and regulations applicable in Europe and also the USA). BWR also wishes to inform that access or use of the said documents does not create a client relationship between the user and BWR.

The ratings assigned by BWR are only an expression of BWR's opinion on the entity / instrument and should not in any manner be construed as being a recommendation to either, purchase, hold or sell the instrument. BWR also wishes to abundantly clarify that these ratings are not to be considered as an investment advice in any jurisdiction nor are they to be used as a basis for or as an alternative to independent financial advice and judgement obtained from the user's financial advisors. BWR shall not be liable to any losses incurred by the users of these Rating Rationales, Rating Reports or its contents. BWR reserves the right to vary, modify, suspend or withdraw the ratings at any time without assigning reasons for the same.

BWR's ratings reflect BWR's opinion on the day the ratings are published and are not reflective of factual circumstances that may have arisen on a later date. BWR is not obliged to update its opinion based on any public notification, in any form or format although BWR may disseminate its opinion and analysis when deemed fit.

DISCLAIMER CLAUSE OF CRISIL: A rating by CRISIL Ratings reflects CRISIL Ratings' current opinion on the likelihood of timely payment of the obligations under the rated instrument, and does not constitute an audit of the rated entity by CRISIL Ratings. Our ratings are based on information provided by the issuer or obtained by CRISIL Ratings from sources it considers reliable. CRISIL Ratings does not guarantee the completeness or accuracy of the information on which the rating is based. A rating by CRISIL Ratings is not a recommendation to buy / sell or hold the rated instrument; it does not comment on the market price or suitability for a particular investor. CRISIL Ratings has a practice of keeping all its ratings under surveillance and ratings are revised as and when circumstances so warrant. CRISIL Ratings is not responsible for any errors and especially states that it has no financial liability whatsoever to the subscribers / users / transmitters / distributors of its ratings. CRISIL Ratings' criteria are available without charge to the public on the website, www.crisil.com. CRISIL Ratings or its associates may have other commercial transactions with the company/entity.

AVAILABILITY OF APPLICATION FORM: Application Forms can be obtained from: IIFL Home Finance Limited - Tel.: (91-0124) 4754 600; Facsimile: NA; Lead Manager : Edelweiss Financial Services Limited - Tel.: +91 22 4086 3535; Fax: +91 22 4086 3610; IIFL Securities Limited - Tel.: +91 22 2493 1073; ICICI Securities Limited - Tel.: +91 22 2288 2460; Fax: +91 22 2282 6580. Trust Investment Advisors Private Limited - Tel.: +91 22 4084 5000; Fax: +91 22 4084 5066; Equiris Capital Private Limited - Tel.: +91 (022) 4332 0700; Fax: +91 (022) 4332 0750 and the offices of Syndicate Members, Trading Members, Designated Intermediary(ies) and Designated Branches of the SCSBs. Electronic Application Forms will be available on the websites of the SCSBs that permit submission of ASBA Application electronically. Application Forms may be downloaded from the websites of Stock Exchanges, Lead Managers and Syndicate Members. Additionally, UPI Investor making an application in the issue can also make bid through online (app / web) interface / platform of the BSE i.e. "BSE Direct" and of NSE i.e. "NSE goBID". Further, BSE Direct platform can be accessed at [https://www.bsedirect.com](http://www.bsedirect.com) and NSE goBID at www.edelweissfin.com or can be accessed through mobile app.

AVAILABILITY OF SHELF PROSPECTUS AND TRANCHE I PROSPECTUS : Investors are advised to refer to the Shelf Prospectus and Tranche I Prospectus and the Risk Factors on page 19 of the Shelf Prospectus, before applying to the issue. Physical copy of the Shelf Prospectus and Tranche I Prospectus will be available on the website of the Issuer at www.iifl.com/home-loans, or the Lead Manager at www.edelweissfin.com; www.iifcap.com; www.icicisecurities.com; www.trustgroup.in; www.equirus.com, of BSE at www.bseindia.com, of NSE at www.nseindia.com and of SEBI at www.sebi.gov.in.

PUBLIC ISSUE BANK, SPONSOR BANK & REFUND BANK: ICICI Bank Limited

Note: All Capitalised terms used herein and not specifically defined shall have same meaning as ascribed in the Shelf Prospectus and/or Tranche I Prospectus.

REGISTRAR TO THE ISSUE

LINK Intime

Link Intime India Private Limited

C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai 400 083, Maharashtra, India

Tel.: +91 22 4918 6200; Fax: +91 22 4918 6195

Email: iiflhome.ncd@linkintime.co.in

Investor Grievance Email: investorsgrievance@equirus.com

Website: www.equirus.com

Contact person: Shanti Gopalkrishnan

Zydus Wellness**ZYDUS WELLNESS LIMITED**
[CIN-L15201GJ1994PLC023490]

Regd. Office: "Zydus Corporate Park" Scheme No. 63, Survey No. 536, Khoraj (Gandhinagar), Nr. Vashnagar Circle, Sarke-Gandhinagar Highway, Ahmedabad - 382481
Website: www.zyduswellness.com; Email ID: investor.grievance@zyduswellness.com; Phone No.: +91 79 48040000; +91 79 71800000

NOTICE OF 27TH (TWENTY SEVENTH) ANNUAL GENERAL MEETING, E-VOTING INFORMATION AND BOOK CLOSURE

1. NOTICE is hereby given that the 27TH (Twenty Seventh) Annual General Meeting ("AGM") of the Members of Zydus Wellness Limited ("the Company") will be held on Friday, July 30, 2021 at 10.00 a.m. (IST) through Video Conference ("VC") / Other Audio Visual Means ("OAVM") ONLY, to transact the businesses as set out in the Notice of the AGM. In accordance with the General Circulars issued by the Ministry of Corporate Affairs dated April 8, 2020, April 13, 2020, May 5, 2020 and January 13, 2021 ("MCA Circulars for General Meetings") and Securities and Exchange Board of India ("SEBI") circulars dated May 12, 2020 and January 15, 2021 ("SEBI Circulars for General Meetings") and applicable provisions of the Companies Act, 2013 ("the Act") and the rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), the Company has sent the Notice of the AGM along with the Annual Report 2020-21 on Saturday, July 3, 2021, through electronic mode only to those Members whose e-mail addresses are registered with the Company or Registrar & Share Transfer Agent and Depositories as on June 25, 2021. The requirement of sending physical copies of the Notice of the AGM has been dispensed with vide MCA Circulars for General Meetings and the SEBI Circulars for General Meetings.

2. The Annual Report 2020-21 of the Company, inter alia, containing the Notice and the Explanatory Statement of the AGM is available on the website of the Company at www.zyduswellness.com and on the websites of the Stock Exchanges viz. www.bseindia.com and www.nsindia.com. A copy of the same is also available on the website of Central Depository Services (India) Limited ("CDSL") at www.evotingindia.com.
3. Members holding shares either in physical form or in dematerialized form, as on Friday, July 23, 2021, being the cut-off date, may cast their vote electronically on the businesses as set forth in the Notice of AGM through electronic voting system ('remote e-voting') of CDSL. All members of the Company are informed that:

 - i. The Ordinary and Special Businesses as set forth in the Notice of the AGM will be transacted only through voting by electronic means.
 - ii. The remote e-voting will commence at 9:00 a.m. (IST) on Tuesday, July 27, 2021.
 - iii. The remote e-voting shall end at 5:00 p.m. (IST) on Thursday, July 29, 2021, and once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.
 - iv. The cut-off date for determining the eligibility to vote through remote e-Voting or through the e-Voting system during the AGM is Friday, July 23, 2021.
 - v. E-voting module shall be disabled after 5:00 p.m. (IST) on Thursday, July 29, 2021.
 - vi. A person who has acquired shares and become a member of the Company after the sending of notice of AGM by email and holding shares as on cut-off date, may cast vote by following the instructions for e-voting as provided in the Notice convening the AGM, which is available on the website of the Company and CDSL.
 - vii. The Members may note that: a) The Members who have cast their vote by remote e-voting prior to the AGM may participate in the AGM through VC/OAVM facility but shall not be entitled to cast their vote again through e-voting system during the AGM; b) The Members participating in the AGM and who had not cast their vote by remote e-voting, shall be entitled to cast their vote through e-voting system during the AGM; c) A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositaries as on the cut-off date only shall be entitled to avail the facility of remote e-voting, participating in the AGM through VC/OAVM facility and e-voting during the AGM;
 - viii. For details relating to remote e-voting, please refer to the Notice of the AGM. In case of any queries relating to e-voting, please refer to the Frequently Asked Questions (FAQs) and e-voting user manual for Shareholders available at the download section of www.evotingindia.com or contact at No. 022-23058542. In case of any grievances connected with facility for e-voting, please contact Mr. Rakesh Dalvi, Manager, CDSL, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compound, N. M. Joshi Marg, Lower Parel (East), Mumbai-400013. Email: helpdesk.evoting@cDSLindia.com.
 - ix. Hitesh Buch & Associates, Practicing Company Secretaries has been appointed as the Scrutinizer for conducting the remote e-voting and e-voting during the AGM in fair and transparent manner.
 - x. Members of the Company who have not registered their email addresses with the Company can get the same registered with the Company by following the instructions as provided in the link: https://linkintime.co.in/emailreg/email_register.html. The said link is also available on the website of the Company www.zyduswellness.com.
 - xi. In order to get the dividend amount credited directly in the bank account of the members, the members holding shares in physical form can provide the self-attested copies of their PAN Card, Aadhar Card, cancelled cheque and passbook along with a request letter duly signed by the registered member. The members holding shares in demat mode, can approach their depositary participant with whom they hold the demat account.

4. Pursuant to the provisions of section 91 of the Act, the Register of Members and the Share Transfer Books of the Company will remain closed from Friday, July 16, 2021 to Friday, July 23, 2021 (both days inclusive) for the purpose of AGM and to determine the list of share holders entitled to receive dividend.

For **ZYDUS WELLNESS LIMITED**
Sd/ DHANRAJ P. DAGAR
COMPANY SECRETARY
ACS : 33308

Place : Ahmedabad
Date : July 3, 2021

Zydus Wellness**ZYDUS WELLNESS LIMITED**
[CIN-L15201GJ1994PLC023490]

Regd. Office: "Zydus Corporate Park" Scheme No. 63, Survey No. 536, Khoraj (Gandhinagar), Nr. Vashnagar Circle, Sarke-Gandhinagar Highway, Ahmedabad - 382481
Website: www.zyduswellness.com; Email ID: investor.grievance@zyduswellness.com; Phone No.: +91 79 48040000; +91 79 71800000

NOTICE OF 27TH (TWENTY SEVENTH) ANNUAL GENERAL MEETING, E-VOTING INFORMATION AND BOOK CLOSURE

1. NOTICE is hereby given that the 27TH (Twenty Seventh) Annual General Meeting ("AGM") of the Members of Zydus Wellness Limited ("the Company") will be held on Friday, July 30, 2021 at 10.00 a.m. (IST) through Video Conference ("VC") / Other Audio Visual Means ("OAVM") ONLY, to transact the businesses as set out in the Notice of the AGM. In accordance with the General Circulars issued by the Ministry of Corporate Affairs dated April 8, 2020, April 13, 2020, May 5, 2020 and January 13, 2021 ("MCA Circulars for General Meetings") and Securities and Exchange Board of India ("SEBI") circulars dated May 12, 2020 and January 15, 2021 ("SEBI Circulars for General Meetings") and applicable provisions of the Companies Act, 2013 ("the Act") and the rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), the Company has sent the Notice of the AGM along with the Annual Report 2020-21 on Saturday, July 3, 2021, through electronic mode only to those Members whose e-mail addresses are registered with the Company or Registrar & Share Transfer Agent and Depositories as on June 25, 2021. The requirement of sending physical copies of the Notice of the AGM has been dispensed with vide MCA Circulars for General Meetings and the SEBI Circulars for General Meetings.

2. The Annual Report 2020-21 of the Company, inter alia, containing the Notice and the Explanatory Statement of the AGM is available on the website of the Company at www.zyduswellness.com and on the websites of the Stock Exchanges viz. www.bseindia.com and www.nsindia.com. A copy of the same is also available on the website of Central Depository Services (India) Limited ("CDSL") at www.evotingindia.com.
3. Members holding shares either in physical form or in dematerialized form, as on Friday, July 23, 2021, being the cut-off date, may cast their vote electronically on the businesses as set forth in the Notice of AGM through electronic voting system ('remote e-voting') of CDSL. All members of the Company are informed that:

 - i. The Ordinary and Special Businesses as set forth in the Notice of the AGM will be transacted only through voting by electronic means.
 - ii. The remote e-voting will commence at 9:00 a.m. (IST) on Tuesday, July 27, 2021.
 - iii. The remote e-voting shall end at 5:00 p.m. (IST) on Thursday, July 29, 2021, and once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.
 - iv. The cut-off date for determining the eligibility to vote through remote e-Voting or through the e-Voting system during the AGM is Friday, July 23, 2021.
 - v. E-voting module shall be disabled after 5:00 p.m. (IST) on Thursday, July 29, 2021.
 - vi. A person who has acquired shares and become a member of the Company after the sending of notice of AGM by email and holding shares as on cut-off date, may cast vote by following the instructions for e-voting as provided in the Notice convening the AGM, which is available on the website of the Company and CDSL.
 - vii. The Members may note that: a) The Members who have cast their vote by remote e-voting prior to the AGM may participate in the AGM through VC/OAVM facility but shall not be entitled to cast their vote again through e-voting system during the AGM; b) The Members participating in the AGM and who had not cast their vote by remote e-voting, shall be entitled to cast their vote through e-voting system during the AGM; c) A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositaries as on the cut-off date only shall be entitled to avail the facility of remote e-voting, participating in the AGM through VC/OAVM facility and e-voting during the AGM;
 - viii. For details relating to remote e-voting, please refer to the Notice of the AGM. In case of any queries relating to e-voting, please refer to the Frequently Asked Questions (FAQs) and e-voting user manual for Shareholders available at the download section of www.evotingindia.com or contact at No. 022-23058542. In case of any grievances connected with facility for e-voting, please contact Mr. Rakesh Dalvi, Manager, CDSL, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compound, N. M. Joshi Marg, Lower Parel (East), Mumbai-400013. Email: helpdesk.evoting@cDSLindia.com.
 - ix. Hitesh Buch & Associates, Practicing Company Secretaries has been appointed as the Scrutinizer for conducting the remote e-voting and e-voting during the AGM in fair and transparent manner.
 - x. Members of the Company who have not registered their email addresses with the Company can get the same registered with the Company by following the instructions as provided in the link: https://linkintime.co.in/emailreg/email_register.html. The said link is also available on the website of the Company www.zyduswellness.com.
 - xi. In order to get the dividend amount credited directly in the bank account of the members, the members holding shares in physical form can provide the self-attested copies of their PAN Card, Aadhar Card, cancelled cheque and passbook along with a request letter duly signed by the registered member. The members holding shares in demat mode, can approach their depositary participant with whom they hold the demat account.

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For **ZYDUS WELLNESS LIMITED**
Sd/ DHANRAJ P. DAGAR
COMPANY SECRETARY
ACS : 33308

Place : Ahmedabad
Date : July 3, 2021

Zydus Wellness**ZYDUS WELLNESS LIMITED**
[CIN-L15201GJ1994PLC023490]

Regd. Office: "Zydus Corporate Park" Scheme No. 63, Survey No. 536, Khoraj (Gandhinagar), Nr. Vashnagar Circle, Sarke-Gandhinagar Highway, Ahmedabad - 382481
Website: www.zyduswellness.com; Email ID: investor.grievance@zyduswellness.com; Phone No.: +91 79 48040000; +91 79 71800000

NOTICE OF 27TH (TWENTY SEVENTH) ANNUAL GENERAL MEETING, E-VOTING INFORMATION AND BOOK CLOSURE

1. NOTICE is hereby given that the 27TH (Twenty Seventh) Annual General Meeting ("AGM") of the Members of Zydus Wellness Limited ("the Company") will be held on Friday, July 30, 2021 at 10.00 a.m. (IST) through Video Conference ("VC") / Other Audio Visual Means ("OAVM") ONLY, to transact the businesses as set out in the Notice of the AGM. In accordance with the General Circulars issued by the Ministry of Corporate Affairs dated April 8, 2020, April 13, 2020, May 5, 2020 and January 13, 2021 ("MCA Circulars for General Meetings") and Securities and Exchange Board of India ("SEBI") circulars dated May 12, 2020 and January 15, 2021 ("SEBI Circulars for General Meetings") and applicable provisions of the Companies Act, 2013 ("the Act") and the rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), the Company has sent the Notice of the AGM along with the Annual Report 2020-21 on Saturday, July 3, 2021, through electronic mode only to those Members whose e-mail addresses are registered with the Company or Registrar & Share Transfer Agent and Depositories as on June 25, 2021. The requirement of sending physical copies of the Notice of the AGM has been dispensed with vide MCA Circulars for General Meetings and the SEBI Circulars for General Meetings.

2. The Annual Report 2020-21 of the Company, inter alia, containing the Notice and the Explanatory Statement of the AGM is available on the website of the Company at www.zyduswellness.com and on the websites of the Stock Exchanges viz. www.bseindia.com and www.nsindia.com. A copy of the same is also available on the website of Central Depository Services (India) Limited ("CDSL") at www.evotingindia.com.
3. Members holding shares either in physical form or in dematerialized form, as on Friday, July 23, 2021, being the cut-off date, may cast their vote electronically on the businesses as set forth in the Notice of AGM through electronic voting system ('remote e-voting') of CDSL. All members of the Company are informed that:

 - i. The Ordinary and Special Businesses as set forth in the Notice of the AGM will be transacted only through voting by electronic means.
 - ii. The remote e-voting will commence at 9:00 a.m. (IST) on Tuesday, July 27, 2021.
 - iii. The remote e-voting shall end at 5:00 p.m. (IST) on Thursday, July 29, 2021, and once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.
 - iv. The cut-off date for determining the eligibility to vote through remote e-Voting or through the e-Voting system during the AGM is Friday, July 23, 2021.
 - v. E-voting module shall be disabled after 5:00 p.m. (IST) on Thursday, July 29, 2021.
 - vi. A person who has acquired shares and become a member of the Company after the sending of notice of AGM by email and holding shares as on cut-off date, may cast vote by following the instructions for e-voting as provided in the Notice convening the AGM, which is available on the website of the Company and CDSL.
 - vii. The Members may note that: a) The Members who have cast their vote by remote e-voting prior to the AGM may participate in the AGM through VC/OAVM facility but shall not be entitled to cast their vote again through e-voting system during the AGM; b) The Members participating in the AGM and who had not cast their vote by remote e-voting, shall be entitled to cast their vote through e-voting system during the AGM; c) A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositaries as on the cut-off date only shall be entitled to avail the facility of remote e-voting, participating in the AGM through VC/OAVM facility and e-voting during the AGM;
 - viii. For details relating to remote e-voting, please refer to the Notice of the AGM. In case of any queries relating to e-voting, please refer to the Frequently Asked Questions (FAQs) and e-voting user manual for Shareholders available at the download section of www.evotingindia.com or contact at No. 022-23058542. In case of any grievances connected with facility for e-voting, please contact Mr. Rakesh Dalvi, Manager, CDSL, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compound, N. M. Joshi Marg, Lower Parel (East), Mumbai-400013. Email: helpdesk.evoting@cDSLindia.com.
 - ix. Hitesh Buch & Associates, Practicing Company Secretaries has been appointed as the Scrutinizer for conducting the remote e-voting and e-voting during the AGM in fair and transparent manner.
 - x. Members of the Company who have not registered their email addresses with the Company can get the same registered with the Company by following the instructions as provided in the link: https://linkintime.co.in/emailreg/email_register.html. The said link is also available on the website of the Company www.zyduswellness.com.
 - xi. In order to get the dividend amount credited directly in the bank account of the members, the members holding shares in physical form can provide the self-attested copies of their PAN Card, Aadhar Card, cancelled cheque and passbook along with a request letter duly signed by the registered member. The members holding shares in demat mode, can approach their depositary participant with whom they hold the demat account.

4. Pursuant to the provisions of section 91 of the Act, the Register of Members and the Share Transfer Books of the Company will remain closed from Friday, July 16, 2021 to Friday, July 23, 2021 (both days inclusive) for the purpose of AGM and to determine the list of share holders entitled to receive dividend.

For **ZYDUS WELLNESS LIMITED**
Sd/ DHANRAJ P. DAGAR
COMPANY SECRETARY
ACS : 33308

Place : Ahmedabad
Date : July 3, 2021

Govt readies for insurance PSU privatisation

PRESS TRUST OF INDIA
New Delhi, July 4

TO FACILITATE PRIVATISATION of a public sector general insurance firm, the government is working on amendments to the General Insurance Business (National-

isation) Act (GIBNA), and a Bill for that is likely to come up in the upcoming monsoon session.

The monsoon session is expected to begin from July 19.

The Act, which came into force in 1972, provided for the acquisition and transfer

of shares of Indian insurance companies and undertakings of other existing insurers in order to serve better the needs of the economy by securing the development of general insurance business.

The amendments to the GIBNA are being worked out

and may be tabled in the upcoming session to help privatisation of a general insurance company announced in the Budget this year, sources said.

The government has bud-

geted ₹1.75 lakh crore from stake sale in public sector companies and financial institutions during 2021-22.

ticket privatisation agenda, including privatisation of two public sector banks and one general insurance company.

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COVID UPDATE

India records 43,071 new cases, 955 deaths

PRESS TRUST OF INDIA
New Delhi, July 4

INDIA SAW A single-day rise of 43,071 Covid-19 infections, which took the tally of cases to 3,05,45,433, while active cases have declined to 4,85,350, as per Union health ministry data updated on Sunday.

The death toll has climbed to 4,02,005 with 955 more fatalities, while the case fatality rate has risen to 1.32% from 1.31%, the data updated at 8 am showed.

Active cases have declined to 4,85,350 and comprise 1.59% of the total infections, while the national Covid-19 recovery rate has improved to 97.09%, the ministry said.

It said active cases have declined by 10,183 in a span of 24 hours.

The data said 18,38,490 tests were conducted on Saturday, taking the total cumulative tests conducted so far to 41,82,54,953.

The daily positivity rate was recorded at 2.34%. It has been



October 11, crossed 80 lakh on October 29, 90 lakh on November 20 and surpassed the one-crore mark on December 19.

India crossed two crore cases on May 4 this year and three crore on June 23.

The 955 new fatalities reported on Sunday include 371 from Maharashtra, 135 from Kerala and 115 from Tamil Nadu, the ministry said.

It said 4,02,005 deaths have been reported so far, including 1,22,724 from Maharashtra, 35,308 from Karnataka, 32,933 from Tamil Nadu, 24,988 from Delhi, 22,622 from Uttar Pradesh, 17,779 from West Bengal and 16,103 from Punjab.

The health ministry said more than 70% of the deaths occurred due to comorbidities.

"Our figures are being reconciled with the Indian Council of Medical Research," the ministry said on its website, adding that state-wise distribution of figures is subject to further verification and reconciliation.

less than 5% for 27 consecutive days, the ministry said, adding that the weekly positivity rate has declined to 2.44%.

Recoveries continue to outnumber daily new cases for 52 consecutive days, and the number of people who have recuperated from the disease has increased to 2,96,58,078, it said. Cumulative vaccine doses administered so far has reached 35.12 crore.

India's Covid-19 tally had crossed the 20-lakh mark on August 7 last year, 30 lakh on August 23, 40 lakh on September 5 and 50 lakh on September 16. It went past 60 lakh on September 28, 70 lakh on

such digital payments, money transfers, insurance, direct benefit transfer credits, Aadhaar-enabled payment system and collection management services.

A senior company official, who did not wish to be named, said Airtel Payments Bank is "confident" of a break-even this year, having reached the "right level of scale" with its large base of users.

A mail sent to the company did not elicit a response.

Meanwhile, the official said the company has built adequate infrastructure, backed by investments in technology,

Delhi sports complexes, stadiums can reopen today

PRESS TRUST OF INDIA
New Delhi, July 4

THE DELHI GOVERNMENT has given permission to reopen the city's stadiums and sports complexes from Monday, but without spectators, the Delhi Disaster Management Authority (DDMA) said in an order on Sunday.

There will be strict adherence to standard operating procedures and other government guidelines, and compliance of Covid-appropriate behaviour while opening the stadiums and sports complexes, the DDMA said.

Cinema halls, multiplexes, theatres, swimming pools, spas, schools and colleges will, however, remain shut, and all gatherings — social, political, cultural, religious and otherwise — continue to be prohibited.

Delhi Metro trains and public transport buses will continue to operate at 50% of their seating capacity, the DDMA said.

to serve consumers and hence fixed costs and incremental investments are expected to remain in check.

The current userbase of 5.5 crore reflects a large distributed cost base across customers, the official said, noting that losses have nearly halved in Q4 of FY21, compared to the year-ago period.

Losses for the full FY21 were at about ₹420 crore, while the fourth quarter losses stood at nearly ₹70 crore. The company logged over 32% growth in revenue at almost ₹627 crore for FY21 from ₹474 crore in previous fiscal.

— PTI

FPIs invest ₹13,269 crore in Indian markets in June

PRESS TRUST OF INDIA
New Delhi, July 4

IN A REVERSAL of a two-month selling trend, foreign portfolio investors (FPIs) in June turned out to be net buyers by investing a net ₹13,269 crore in Indian markets.

This could be attributed to improvement in investor sentiments on the back of the consistent fall in coronavirus cases in the country and hopes of an early opening of the economy, said Morningstar India associate director (manager research) Himanshu Srivastava. This, coupled with good quarterly results and a positive earnings growth outlook over the long term, refuelled FPI interest in Indian equities, he said.

According to depositories data, FPIs invested ₹17,215 crore in equities between June 1 and June 30. As regards the debt segment, FPIs withdrew ₹3,946 crore. Net investment during the period stood at ₹13,269 crore. Overseas investors had pulled out ₹2,666 crore in May and ₹9,435 crore in April.

LKP Securities head (research) S Ranganathan said, "June witnessed a gradual opening up of the localised lockdown seen in April and May, and FPIs bought stocks across sectors like information technology, fintech and insurance which was broad-based across large-caps and mid-caps."



Kotak Securities executive vice-president (equity technical research) Shrikant Chouhan said most emerging economies and Asian markets have seen FPI inflows this month to date, except for Taiwan, South Korea and the Philippines.

Among emerging markets,

India witnessed the highest FPI inflows of \$1,498 million, followed by Indonesia (\$342 million).

On the other hand, Taiwan

witnessed the highest FPI outflows of \$1,814 million, South

Korea \$792 million and Philip-

pines \$79 billion, he said.

Mergers and acquisitions (M&As) were worth \$34.3 billion in the same period in 2020.

Debt volume grew 5%

to 730 from 693 a year ago,

according to the latest data

from Refinitiv, the LSE Group arm that is into financial markets data.

Of the total, cross-border

M&As amounted to \$21.73

billion across 210 deals, up

from \$16.02 billion across

195 deals in the same period

in 2020.

Globally, quarterly M&As

surpassed \$1 trillion for the

fourth consecutive quarter,

making it the strongest

year-on-year percentage

growth on record.

Worldwide M&As totalled \$2.8 trillion during the first half, up a record 132% compared to the same period last year. This is the strongest opening for deal making since records began in 1980. Of this, deals bigger than \$10 billion have increased 94%, while deals of \$1-5 billion have registered triple-digit percentage gains.

US deals jumped to an

all-time high of \$1.4 trillion,

up 264% compared to last

year, European deals rose

33% to \$556 billion and

deals across Asia-Pacific rose

83% to \$551.6 billion to an

all-time high.

Technology, industrials,

financials, energy and power

led the deal street this year.

M&As soar 44% to reach \$49.34 bn in H1 of 2021

PRESS TRUST OF INDIA
Mumbai, July 4

DESPITE THE SECOND wave of Covid-19 scuppering normal life, the deal street was busy in the first half of 2021, closing 44% more deals worth \$49.34 billion than in the same period in 2020, which was also ravaged by the first wave of the pandemic, shows an industry report.

Mergers and acquisitions (M&As) were worth \$34.3 billion in the same period in 2020.

Debt volume grew 5% to 730 from 693 a year ago, according to the latest data from Refinitiv, the LSE Group arm that is into financial markets data.

Of the total, cross-border M&As amounted to \$21.73 billion across 210 deals, up from \$16.02 billion across 195 deals in the same period in 2020.

Globally, quarterly M&As surpassed \$1 trillion for the fourth consecutive quarter, making it the strongest year-on-year percentage growth on record.

Worldwide M&As totalled \$2.8 trillion during the first half, up a record 132% compared to the same period last year. This is the strongest opening for deal making since records began in 1980. Of this, deals bigger than \$10 billion have increased 94%, while deals of \$1-5 billion have registered triple-digit percentage gains.

US deals jumped to an all-time high of \$1.4 trillion, up 264% compared to last year, European deals rose 33% to \$556 billion and deals across Asia-Pacific rose 83% to \$551.6 billion to an all-time high.

Technology, industrials, financials, energy and power led the deal street this year.

Airtel Payments Bank hopeful of break-even in FY22

PRESS TRUST OF INDIA
New Delhi, July 4



AIRTEL PAYMENTS BANK has seen a surge in business volumes in FY21 as lockdown curbs and migrants heading back to villages spurred new accounts as well as transactions. The company is eyeing a break-even this fiscal, a top official said.

Factors like growth in revenues, expanded scale of operations, and higher realisation per user from cross selling of products are expected to drive break-even in the current financial year.

such digital payments, money transfers, insurance, direct benefit transfer credits, Aadhaar-enabled payment system and collection management services.

A senior company official, who did not wish to be named, said Airtel Payments Bank is "confident" of a break-even this year, having reached the "right level of scale" with its large base of users.

A mail sent to the company did not elicit a response.

Meanwhile, the official said the company has built adequate infrastructure, backed by investments in technology,

Marginal drop of 2% in coal production in last fiscal

PRESS TRUST OF INDIA
New Delhi, July 4

INDIA'S TOTAL COAL production registered a marginal decline of 2.02% to 716.084 million tonne during the last fiscal year. The country had produced 730.874 million tonne (MT) of coal in FY20, according to provisional statistics of 2020-21 of the coal ministry.

Of the total production in FY21, 671.297 MT was non-coking coal and the remaining 44.787 MT was coking coal, it said.

Of the total output, 685.951 MT was produced by the public sector, and the remaining 30.133 MT was from the private sector.

Chhattisgarh reported the highest coal production of 158.409 MT, followed by Odisha (154.150 MT), Madhya Pradesh (132.531 MT), and Jharkhand (119.296 MT).

— PTI

commodity transactions done through stock exchanges, the Central Board of Direct Taxes (CBDT) has said.

The department said it had received representations citing practical difficulties in implementing TDS provisions contained in Section 194Q of the I-T Act in case of transaction via certain exchanges and clearing corporations as some times there is no one-to-one contract between the buyers and the sellers.

In order to remove such difficulties, it is provided that the provisions of section 194Q of the Act shall not be applicable to businesses with turnover of over ₹10 crore. Such businesses, while making any payments for purchase of goods exceeding ₹50 lakh in a financial year to a resident, will have to deduct 0.1% TDS.

However, this provision will not be applicable on share or

commodities transactions or

clearances or settled by the recognised clearing corporation," the CBDT said in guidelines dated June 30.

An appeal to Hon'ble Prime Minister "Save Secondary Steel Units and Lacs of jobs"

Secondary Steel (MSME) contributes 40% to total production and 80% of total jobs in steel sector but its dying due to artificially created shortages & abnormal price of Iron Ore and pellets.



- Please restrict Export of Raw Material, High Grade Iron Ore Pellet. We request a ban or imposition of a Minimum 30% export duty on Iron ore Pellets to save "Secondary Steel Units".
- Existing export duty in (+58% Fe category) like - Iron Ore fines, Lumps, Sinter, Pyrites, Briquettes, Concentrate is 30% whereas on Iron Ore Pellets it's 'Nil'
- Request for imposition of 30% Export duty on Pellets also.
- Request for auction of New Virgin Iron Ore Mines and allow consortium of small industries to participate in auction.
- Request for immediate auction of all closed Iron Ore Mines in Odisha and Jharkhand.
- "Maximum area of Iron Ore Mining Lease by any company to be restricted to maximum 10 sq.kms. in any state with no relaxation for private sector" for a fair distribution of resources.
- Request to frame a policy for unhindered supply of iron ore to units having no iron ore mines on annual rate contracts basis from PSUs like NMDC, OMC and SAIL.
- All Iron Ore Mines must compulsorily dispatch minimum 80% of their environment clearance or Mining plan granted with quarterly assessments.
- Request not to allow export of Iron ore from captive mines including iron ore pellets.

Hon'ble Sir ! आपने कहा था "ऐसा कोई देश देखा है जहाँ से गेहूँ निर्यात होता है, और चपाती आयात"

We believe in you and we sincerely appeal to "Kindly levy 30% export duty on iron ore pellets"

• On Behalf of •

"Secondary Steel Units of : West Bengal, Odisha, Chhattisgarh, Jharkhand, Karnataka, Maharashtra, Andhra Pradesh"

WBSIMA, CGSIMA, WBISMWA, SRMAI, IFA.



Opinion

MONDAY, JULY 5, 2021



Wary of risks, unwilling to lend

Measures like the moratorium make banks wary of lending to high-risk sectors. Need to prod banks to take on more risk

THE BANKING SYSTEM has now been in a surplus since June 2019, or for two full years. Over this time, banks have lent little, parking the surplus in risk-free government bonds or in the RBI's reverse-repo window. The Financial Stability Report (FSR) draws attention to the fact that their investments in G-Secs are at the highest levels since March 2010. This leaves them vulnerable to yield movements, more so if they don't intend to hang on to the bonds till these mature. But this kind of lazy banking seems to suit them, so reluctant are they to take on risks. Nowhere is this more evident than in the wholesale sector—companies and businesses—where credit growth in FY21 was a miserable 0.7%. Of the exposure to this segment, a fair part comprised loans to public sector companies that are safer. Moreover, the MSMEs were able to access funds, thanks to the government's ECLGS. Banks largely preferred to lend to individuals where the growth was a respectable 11.3% In all, bank credit rose 5.4% in FY21, the lowest in the last four years.

However, that doesn't seem to have hurt their revenues; on the contrary, their performance in FY21 was the best in many years. The net interest income for a select sample of 26 banks (public and private) jumped 22.4% in FY21, the biggest increase in about ten years. With access to cheap deposits—that left savers with a negative real rate of interest—and yields that barely see a downward trend, banks were able to make handsome spreads. Indeed, a pandemic year saw their operating (pre-provisioning) profits climb nearly 22%, again, the highest growth in a decade. The smart increase in the bottom line, was, of course, helped by the considerable drop in provisions.

Even in the current year, the FSR notes, the rise in exposure to companies (86% of loans to wholesale borrowers) has decelerated sequentially. RBI believes the significantly lower rates on market instruments may have enabled private firms to reduce their banking sector exposure. If banks continue to remain as risk-averse as they are today and unwilling to lend to companies—other than those that are highly rated—a whole segment of businesses will be starved for credit. Given the risk weights for some retail loans—like home loans—are smaller, because they are better collateralised, the lower cost of capital for these exposures will persuade banks to lend increasingly more to individuals. They will eschew assets even with the slightest risk.

Changes in policy—the six-month moratorium given to borrowers last year—also made banks more wary of exposures to high-risk segments like MSMEs. Had it not been for the ECLGS, this segment would not have been able to access bank loans last year. While the circumstances were, no doubt, extraordinary, the moratorium was perhaps not the best way to deal with borrowers' problems. Banks should have been given the option to recast or restructure the debt, case by case. If the loan losses are now expected to be lower than those anticipated earlier—FSR estimates a level of sub-10% by March 2022—it is because banks have stayed away from the slightest risk. Unless bankers are protected from the investigative agencies and regulatory changes, they will continue to play it safe.

Patent-waivers or pandemic

The EU must not block patent-waivers for Covid vaccines

THE EU—chiefly vaccine-major Germany—hardening its stance over temporary patent waivers for Covid-19 vaccines at the WTO is antithetical to all the talk of its leaders on global cooperation to beat the pandemic. While, last month, there were reports of widespread support at the G7 meeting for text-based negotiations on the India-South Africa proposal for TRIPS waiver, now, the EU wants its proposal to be considered on an equal footing. The EU sees a better alternative in limiting export restrictions and compulsory licensing under the TRIPS Agreement, among other things. It calls on vaccine-producing nations to be ready to export a fair-share of their domestic production (the EU currently exports half). Bear in mind, this comes against the backdrop of the US's restriction on key vaccine ingredients that got lifted only last month. The other element, of compulsory licensing, can be invoked in case of national emergencies and other situations of extreme emergency—only when the TRIPS asks on voluntary licensing don't apply. Though the EU has exhorted nations to "encourage producers to expand production"—entering into voluntary licensing agreements could be one way to do this—it has also said that WTO member-governments must agree that the pandemic is an exceptional circumstance of national emergency for every nation and go forward with compulsory licensing. Any such licence, of course, must cover exports to countries that lack manufacturing capacity, including via the WHO's Covax facility. That may see a rational way forward, but the fact is that, per Article 31h of the TRIPS Agreement, the patent-holder will have to be adequately remunerated, "taking into account the economic value of the authorization." This undermines the exercise to keep vaccines affordable for low-income nations.

As per Bloomberg Vaccine Tracker, close to 3.2 billion Covid vaccine-doses have been administered till July 4, but the wealthiest nations and regions are receiving the shots more than 30 times faster than the poorest. The US accounts for 10.9% of the global vaccinations, while its population is a mere 4.3% of the global population. Similarly, Germany accounts for 2.4% of the vaccinations while housing 1.1% of the global population. The corresponding figures for France are 1.8% and 0.8%, while that for the UK are 2.5% and 0.9%. Contrast this with Nigeria (0.1% and 2.6%) and Bangladesh (0.3% and 2.2%). At the current average global vaccination per day, reaching 75% coverage for the global population will take seven months. The EU, at its average daily rates, will get there in 2 months while India is estimated to take 12 more months. Many African nations will need upto 10 years at their current daily average rate! While administrative efficiency has a significant role to play, so does availability of vaccines. To that end, this newspaper has argued earlier, patent-waivers are a necessity. Indeed, the argument about lack of idle capacity that can be put to use immediately—forwarded to show a waiver will be futile—is flawed given how developing countries have already demonstrated that they can quickly set up new capacity for vaccine production.

India, for its part, will perhaps need to relook the scope of the patent waivers sought. The Times of India reports that even the US, that has supported patent waiver for vaccines, is uncomfortable with what India and South Africa have sought—patent-waiver for other Covid-19 essentials, including masks, oximeters, therapeutics, etc.

A

MUL HAS JUST raised its milk prices for consumers by ₹2/litre, and this has become national news. This increase is about 4% of existing prices, and well below the increase in consumer price index (CPI), which has already crossed the tolerance limit of RBI at 6%. The dairy farmers say this increase in milk prices is not commensurate with the increase in their feed and other costs, and it will squeeze their profit margins.

Amul MD RS Sodhi also claims this increase is very meagre and does not recover increased cost of logistics and packaging, etc. Yet, the electronic media is debating how this will push up CPI and cause inflationary pressures, which may compel RBI to change its' accommodative stance' on monetary policy.

Milk is an important case study for our overall agriculture sector. It is the biggest agri-commodity in value terms, bigger than the combined value of paddy (rice), wheat, and sugarcane. Also, India is the largest producer of milk globally, with an estimated production of 208 million tonnes in FY2021, way above the US (with around 100 million tonnes). The Indian dairy sector is dominated by smallholders, with an average herd size of 4-5 animals. There is no minimum support price (MSP) for milk. Farmers' price for milk is in the nature of a contract between the company and the farmers. Overall, milk price is largely determined by the forces of demand and supply. Increasing costs of production enter through the supply-side, but the demand-side cannot be ignored. As a result, the overall growth in the dairy sector for the last 20 years is between 4-

5% per annum, lately accelerating to 6%. In comparison, cereals have been growing at about 1.6% per annum over the same period.

It is well known that institutional innovation of cooperative model under 'Operation Flood' (OF) during 1970s, steered by Verghese Kurien, transformed this sector. However, even after five decades, cooperatives processed only 10% of overall milk production. The doors for organised private sector participation were opened partially in 1991 reforms, but fully in 2002-03 under the leadership of Atal Bihari Vajpeyi, when the dairy sector was completely de-licensed. Milk production recorded a growth rate of 4.7% between FY04 and FY14, which increased to 6% between FY15 and FY21. As per an NIDDB report, the "capacity created by private dairy companies in the last 15 years is equivalent to the capacity set up by cooperatives in over 30 years."

Hatsun Agro Products Ltd (HAP), based in Tamil Nadu, is the largest pri-

ivate sector dairy company in India with milk procurement of 32 LPPD with about 20 processing plants. HAP dared to step into liquid milk marketing back in 1995, when cooperatives dominated this market. Currently, HAP produces an array of value-added products, including cheese, ice cream, and curd. Several other private dairy companies like Parag Milk Foods Ltd (Maharashtra), Prabhat Dairy (Maharashtra), Heritage Foods Ltd. (Hyderabad), Dodla Dairy Ltd (Hyderabad), Ananda (Uttar Pradesh), and Nestle India Ltd procure 10-20 LPPD of milk.

Many start-up "dairypreneurs" have come in promising farm-to-home experience of

milk. Country Delight delivers fresh milk at the consumer's doorstep and gives you a quality-testing kit at home.

Stellapps Technologies is working towards digitising the dairy supply-chain in India by enabling traceability across the milk supply-chain for dairy companies. They have digitalised cattle health, milk production, milk procure-

ment, milk testing, and cold chain management through Internet of Things (IoT) and sensor-based SmartMoo cloud. The company is currently touching 11.5 million litres of milk every day and impacting 2.6 million farmers and one million cattle in about 35,000 Indian villages.

Indian Grassland and Fodder Research Institute's Vision 2050 estimates that India will have a green fodder deficit of about 30% by 2030. "Hydrogreens", an agri-tech startup, provides a solution to the green fodder deficit through their "Kambala", a hydroponic green fodder unit. It allows farmers to grow fresh green fodder all year round without soil in a controlled environment and limited water resources. It has set up more than 130 units across the country to overcome green fodder deficit.

Sexed semen technology helps in predetermining the sex of offspring by sorting X and Y chromosomes from the natural sperm mix. BAIF is steering this change by providing quality sexed sorted semen from exotic and indigenous cattle and buffalo breeds. It has conducted more than 1,50,000 sorted semen inseminations with a conception rate of 44.3%, and 90% female births.

The upshot of all this is let prices be determined by demand-and-supply forces. Focus should be on innovations to cut down costs, raise productivity, ensure food safety, and become globally competitive. That will help both the farmers and consumers alike. Cooperatives like Amul did a great job during OF, and are still doing, but with entry of large private sector players, creativity and competition has increased.

Independence in spirit as also form

Sebi's new LODR amendments empower independent directors, but allowing for a lead independent director is crucial

SAI VENKATESHWARAN

Partner, KPMG in India
Views are personal

SEBI RECENTLY APPROVED amendments to the Listing Obligations and Disclosure Requirements (LODR), to bolster the framework governing independent directors for listed companies in India. These amendments follow from a Sebi consultation paper earlier this year, which discussed several proposed changes to the rules governing the appointment and removal of independent directors as well as their role and remuneration. While many of the proposals discussed in that paper have been tweaked or diluted, the approved amendments will certainly help strengthen India's corporate governance framework. The impact on governance in Indian companies still remains to be seen; independence is after all, a state of mind, and cannot be imposed through regulation alone. The key changes cut across five broad themes.

First, it mandates a structured process for selection linked to needs of the board. When the Kotak Committee on Corporate Governance recommended that companies perform a mapping of skills and competencies required by the board in the context of its business/sector and those available with the board, it wasn't only meant to be a disclosure exercise, but rather to nudge companies to perform a critical assessment of skillsets and ensure that the board composition is optimal, bringing the right set of complementary

skills and competencies. With these amendments, Sebi has essentially mandated a structured process to be run by the Nomination and Remuneration Committee (NRC) and enhanced its role and transparency to ensure that the right person is appointed as independent director (rather than someone merely recommended by the promoter).

Second, the appointments/re-appointments and removal of independent directors will be backed by the voice of the institutional and other public shareholders with adequate safeguards. While the proposal of dual approval and vote of 'majority of minority' hasn't gone through, the amendments mandate special resolutions for these appointments and removals. With the trend of promoter shareholding slowly coming down in Indian companies, a sizeable proportion of public shareholders, including institutional shareholders, will need to vote in favour of these resolutions for them to pass for many companies. This is accompanied by the need to seek quicker shareholder approval, with the approval window being reduced to three months from the date of appointment on the board or next general meeting, whichever is earlier. Further, it also requires greater disclosure, including entire resignation letter, along with a list of her/his continuing membership of other boards and committees.

Third, the amendments provide greater voice to independent directors in the NRC and Audit Committee, mandating two-thirds of these committees to comprise independent directors. While the proposal to have only those directors not related to the promoters on the AC hasn't been approved, increasing the strength of independent directors from simple majority to two-thirds is welcome.

Fourth, mandating approval of all related party transactions only by independent directors on the Audit Committee. While the proposal was to not have any directors related to the promoters on the AC, the amendments have essentially made the approval of these transactions the prerogative of the independent directors. The real test however remains on how the independent directors review both the qualitative and quantitative aspects of each of the related party transactions and focus on ones that really impact the interests of minority shareholders and other stakeholders.

Last, it mandates the directors' and officers' insurance cover applicable to the top 1,000 companies, while also making a reference to the ministry of corporate affairs to allow flexible compensation structures, including stock options, profit linked commissions, etc., within the overall limits of Companies Act, 2013. The provision of stock options will require an

amendment to the Companies Act, which currently has a specific prohibition on granting options.

Despite all these changes, the question remains—have these actually enhanced the independence of an independent director and can regulatory changes alone help in strengthening the latter. It is in this context that one of the recommendations made previously by the Kotak Committee relating to the appointment of a lead independent director is relevant. The implementation of that proposal was deferred by Sebi when it considered those recommendations. However, that remains one of the proposals that can make a difference in the Indian context, where boards have dominant promoters, often in the role of chairperson, and the lone voice of an independent director may not be forceful enough. A lead independent director can help organise independent directors and amplify the impact of that collective voice in driving change in governance standards in board rooms.

Therefore, in balance, when one looks at these changes to the framework, it certainly will nudge boards and independent directors, and shareholders, where required to take actions that further enhance governance standards. However, the real change will be seen when there is independence in spirit rather than just in form.

Global travel can't keep insisting on Covid vaccines

Countries must focus on expanding domestic vaccination to take care of any contraction-threat from travellers

SII. It also doesn't include the Chinese pharmacos' Sinopharm and Sinovac. All three have been approved by the WHO. The WHO is also likely to approve the Russian Sputnik V and Covaxin by India's Bharat Biotech. Both are already being used in India and several other countries. A discriminatory approach to vaccine-based travelling was bound to create controversies. The EU's move has drawn sharp reactions from India, Africa and others using vaccines missing from the Green Pass list.

EU's insistence on specific vaccines for incoming travellers is similar to China's decision to allow recipients of Chinese vaccines. Such vaccine nationalism is dangerous.

It can establish a trend where global travel gets chopped into blocs depending on vaccines that countries pick. Vaccine preferences would very likely be geopolitical. A geopolitical listing of vaccines would mess up global movement. Vaccinated travellers would be forced to choose destinations as per vaccine received. Those required to travel widely might be forced to take multiple vaccines. While this might be good news for vaccine makers, it would be a nightmare for hapless travellers!

A simple solution for countries could be to allow travel on the basis of all vaccines approved by the WHO. The list will widen over time, enabling resumption of travel

on a large scale.

That Germany, Switzerland, Greece, Iceland, Austria and Slovenia, among others, have decided to allow Covishield shows their eagerness to accept more vaccines and expand travel. Ultimately, however, countries need to move on from vaccine-based travel permits to a far more accommodating strategy. In this respect, rather than insisting on incomers to be vaccinated, the focus should shift to vaccinating domestic populations. Why should countries with large vaccinated domestic populations insist on vaccination of incoming travellers? The insistence runs counter to the logic of the vaccinated being secure, or facing limited contracting infections.

Confidence in vaccines should provide

pursued by the G20, would be the best platform for a global decision on accepting a wide range of vaccines for letting in people. This can mature into allowing movement without needing proof of vaccination.

What about Covid tests and isolations? It is important for destination countries to realise that insisting on on-arrival tests and out-of-pocket quarantine is unsustainable overtime. Travel, particularly leisure travel, can't resume under such conditions. If destination countries are well-vaccinated, as also airline-, rail- and liner-staff, then the insistence on pre- and post-arrival pandemic checks is unnecessary.

If, over time, countries that have vaccinated most of their people can do away with the preventive border measures and liberalise travelling, then problems of selective vaccine-base travel can be overcome.

Education

MONDAY, JULY 5, 2021



IIMA WELCOMES 58TH PGP CLASS
Prof Errol D' Souza, director, IIM Ahmedabad
You're about to embark on one of the most important phases in your life. The two years at IIMA will present you with unlimited opportunities to acquire knowledge and skills, explore your interests, and build a network of friends and mentors who will support you in the future.

INTERVIEW: PRIYANKA ANAND, Ericsson South East Asia, Oceania & India

'We tell our people they're the CEOs of their career'

While the pandemic has been unfortunate for people in terms of their health and lives and livelihoods, it was also path-breaking for certain organisational functions, such as HR. "We supported our employees to help them deal with uncertainties, and equipped our leaders to become coaches," says Priyanka Anand, Head of People Function, Ericsson South East Asia, Oceania & India. In a talk with FE's Vikram Chaudhary, she shares how the HR became a 24-hour go-to platform for Ericsson employees. Excerpts:

During the lockdown, even as employees were physically apart, did the HR's connect with them grow stronger?

We supported our employees to help them deal with uncertainties; we also equipped our leaders to become coaches. At Ericsson, the HR function became a 24-hour go-to platform for employees.

Will 5G make remote working easier?

Remote working isn't new to us; even before the pandemic our employees had the opportunity to work from any facility in the country of their employment.

We're preparing parts of our operations for a hybrid working model. We're looking at how we can employ tools that enable employees to collaborate, cooperate and be more productive, irrespective of location.

So if an employee wants to work from home, she would be able to do so...

It isn't only about working from home; it's about working from any place that makes you the most productive. What's important is this whole collaboration and cooperation aspect, as also making our employees more engaged and motivated.

Are leaders, in general, open to employees working from anywhere?

It's difficult to generalise, but the world is on a journey to embrace the new normal, as are our leaders.

How to accurately measure employee productivity in a hybrid workplace?

There are techniques, such as the time and motion study. But the real aspect of productivity is are we meeting financial targets, do we have satisfied customers, do we have engaged employees, are we doing attrition management the right way, are we able to retain high performers, are we investing in people to help make them

career shift, and so on. During the lockdown when employees were working remotely, none of these things took a backseat at Ericsson. 5G will enable a platform that makes remote working even more effective.

Should upskilling be an employee's responsibility or that of the company?

We tell our people that they are the CEOs of their career, and that Ericsson will do everything possible to create an enabling ecosystem for them.

He added that unlike MOOCs, which are typically asynchronous programmes,

PORTRAIT: SHYAM KUMAR PRASAD

COVID-19

Reaching out to the masses

MD Classes offers railway entrance exam preparation for ₹639; UPSI for ₹1,299



Satyam Gupta of MD Classes

FE BUREAU

A LOT OF people, especially from small towns of the country, have realised that after the pandemic private sector jobs may be at risk, but that may not be the case with public sector jobs. That's one of the reasons a lot of people from small towns are getting onto online live classes platforms such as MD Classes, run by Satyam Gupta from Basti, Uttar Pradesh, to prepare for various government exams such as railways, UPSI (UP Police Sub Inspector), SSC (Staff Selection Commission), etc.

His reach, across online channels including YouTube, Instagram and Facebook, is more than 20 lakh students. "I have taught students across the country via video lectures," Gupta told FE. "And more than 5,000 students of mine have cracked government exams."

During the lockdown, Gupta realised that education had become more skewed as underprivileged students were not able to afford his video lectures. He then decided to provide an affordable learning platform for students from low-income groups in small towns who were affected the most during the pandemic and the subsequent lockdowns. Then he launched his own app through Classplus—an edtech platform that enables educators to launch their courses online—where his courses are available at nominal prices.

"In general, online railway entrance exam preparation wasn't really affordable for a lot of people," he said. "The ticket size was about ₹4,000. So we started creating our own courses and we currently offer the railway entrance exam preparation package for only ₹639."

MD Classes doesn't teach via recorded video lectures, but has taken the live classes route. "Live online classes are much more effective," Gupta said. "While we will stick to the live classes route—and will offer the UPSI exam preparation course for ₹1,299—we may start recorded sessions in due course of time."

MD Classes also plans to prepare students for teaching exams such as TGT, PGT, TET, and so on.

As of now, MD Classes isn't seeking funding. Gupta said: "While we understand that funding opens up a lot of opportunities, but there can also be restrictions to growth and especially freedom. It's not that we are closed to the idea of funding; we are perhaps trying to find the right set of people. Right now we're just focusing on organic growth, and fortunately this organic growth is going on very well."

Science & tech

Summer is already off to a wild start

Extreme weather events are popping up all over the world—from heat waves to tropical storms, droughts, and tornadoes—and climate change is a unifying factor



Across 11 western states, more than 98% of the land is abnormally dry, and drought has taken hold across more than 93%, according to the US Drought Monitor. Conditions are so dry, the wildfire threat has arrived in many places a month early, Gina Palmer, a US Department of Agriculture forecaster said in June.

The threat is forecast to be above normal from the Pacific Northwest down the Rocky Mountains in the east and the coastal and Sierra Nevada ranges in California come July, according to the National Interagency Fire Center. In August that danger zone will spread across Montana and into North Dakota and South Dakota. This comes a year after record fires charred California and Colorado.

Through June 29, more than 30,000 wildfires had sparked this year across the US, up 25% from this point in 2020. They've burned more than 1.4 million acres, according to the National Interagency Fire Center, the same amount as last year and less than the average acreage of just under 2.1 million.

On the opposite side of the country, from the Gulf of Mexico to the Gulf of Maine, people are grappling with what will be another over-active hurricane season. The same goes for populations in the Caribbean, Central America, and Canada. While 2021 isn't forecast to reach the 30-storm record of 2020, the season will likely produce more than the 14-system average. Five have already spun up in the Atlantic.

"Losing ice in this area allows the ocean to absorb extra heat during the summer, which is released into the atmosphere during fall and winter," Francis said in a March interview. "That extra heat is what beefs up the ridge that fuels the drought."

cane forecast. "While in general, early season activity isn't much of a harbinger of what may come later in the season, if we get storms forming in the eastern and central tropical Atlantic prior to August, that is typically a harbinger of a very active season."

On Thursday, Tropical Storm Elsa Thursday formed about 700 miles east of the Windward Islands, which include the nations Dominica, Grenada, and Martinique—exactly in Klotzbach's area of concern.

Overall, water temperatures in the Atlantic are above average and typical of what you would see in an active year, Klotzbach said.

Many parts of the Caribbean, Central America and the US are still trying to recover from past hurricane seasons. Louisiana, Honduras and Nicaragua, were all hit by back-to-back hurricanes in 2020, with hurricanes Iota and Eta leaving hundreds dead in Central America. The storms caused \$3 billion in damage to Honduras, Guatemala, and Nicaragua, according to UN and government estimates.

"Climate change is compounding the misery of people living in these vulnerable communities," Tom Cotter, director of emergency response and preparedness at Project HOPE, a Virginia-based humanitarian organization, said in an interview in May.

Temperatures may run above normal in much of the western and northern US, across eastern Europe and into the Middle East through August, according to the forecast by Columbia University's Interna-

tional Research Institute for Climate and Society. But the biggest deviations toward warming will be in Greenland and along Russia's Arctic Ocean coastline, a trend long seen by scientists.

That warmth at the Arctic coast is a problem, Judah Cohen, director of seasonal forecasting at Atmospheric and Environmental Research, part of risk analytics firm Verisk, said. Research indicates the sharp divide in temperatures between the Arctic Ocean, which still retains some of its ice, and the very warm shoreline drags the jet stream far to the north.

Because the far north is so warm, the contrast between temperatures there and at the equator is less than it used to be, which weakens the weather patterns. In between the pole and the equator is "no man's land, so these heat domes get trapped in between," Cohen said.

Heat domes are mountains of high pressure that bring extreme temperatures. It was a heat dome that baked Portland, causing it to break its all-time temperature record three days in a row. In Canada, Lytton Area in British Columbia posted the nation's highest temperatures ever on Sunday, Monday, and Tuesday. The final mark reached 49.4 degrees Celsius—warmer than Dallas, Texas has ever been.

"It's mind-boggling," said Daniel Swain, a climate scientist at the University of California Los Angeles. "And I say that as a meteorologist, as well as a climate scientist. It is incredible to see these particular places get so hot on so many consecutive days."

Moscow posted its warmest June day since the time of Czar Nicholas II. Taiwan faces its worst drought as well, which drove up food prices and threatened chip makers. The UAE sweltered through a high of 52 degrees Celsius only to be bested by a 53.3 reading in California's Death Valley two weeks ago. And another heat dome is baking the Caspian Sea, where records are expected to fall.

Kimberly McMahon, public weather services programme manager for the US National Weather Service, calls heat "the silent killer. It is not something visual like a tornado or a hurricane."

Even when it doesn't kill, it makes life significantly harder. Power lines can't transmit as much electricity in extremely hot conditions. Airplanes can't carry as much weight because the air is less dense. Roads buckle, as happened in Oregon and Washington this week, McMahon said.

While there isn't a completed investigation into the Pacific Northwest heat dome's provenance, climate change is its likely parent.

"Without human-induced climate change, it would have been almost impossible to hit such record-breaking mean June temperatures in the western United States," said Nikos Christidis, a climate scientist with the UK Met Office. "The chances of natural occurrence is once in every tens of thousands of years."

Bloomberg

Earlier online was an option, now it's the only option: ixamBee

Another area of focus for ixamBee is state-level public sector examinations

FE BUREAU

LET'S SAY A student from Meerut—or a smaller town in any part of India—wants to prepare for the entrance examination to get into the National Bank for Agriculture and Rural Development (Nabard), she may or may not find the right faculty who teaches her agriculture in her neighbourhood. However, in the online space, it's quite possible that she would be able to find many good teachers.

It's this promise of the online space that Chandraprakash Joshi, co-founder & CEO of ixamBee, wants to take to the entire country.

The pandemic-induced lockdown has sped up his actions.

"Last financial year we recorded 100% plus revenue growth, and specifically in the last five months we have grown 2.5 times in terms of revenue, reaching the ARR of ₹6 crore," he told FE.

"More than 20 lakh students have gotten benefit from us."

Joshi claims that ixamBee is the only



Chandraprakash Joshi, CEO, ixamBee

online learning company in India that provides free mock tests for more than 80 entrance exams. "We operate the free-plus-premium (freemium) model," he said.

"We are not selling mock tests, but people who take courses on our platform get mock tests for free. We sell complete online learning courses, including recorded videos, notes, practice questions and live classes."

These courses range from ₹5,000 to ₹30,000, and ready students for railway exams, bank clerk and bank probationary officer exams, and exams for getting into bodies such as FCI, Nabard, RBI and Sebi, among others.

"Our average ticket size is ₹8,000, and we have about 10,000 paid learners on the ixamBee platform, only cater to public sector job entrance exams. It's a very large market and a lot of students come from small towns; they don't have proper access to physical coaching facilities in their neighbourhood."

Joshi added that the interest in public sector jobs has increased a lot in the last one year, "because of the uncertainty in the private sector."

According to some reports, close to 5 crore students appear in public sector job entrance exams every year

According to some reports, close to 5 crore students appear in public sector job entrance exams every year, "and that's why we haven't even covered a fraction of the overall market," added Joshi. "This also means that we will comfortably grow for a few more years because a large section of the population has been untapped; we have not even captured 1% of the market right now."

Going forward, Joshi said platforms such as ixamBee will see a lot of growth. "Earlier online was an option, now online is the only option."

He will also focus on banking entrance exams for the time being because it's an area where recruitment happens through the year. At the same time, ixamBee will venture into newer areas. "We may enter defence services entrance examination space in some time, including the NDA and the CDS. However, we don't want to enter the UPSC civil services examination space, because that is a very crowded market," Joshi said.

Another area of focus for ixamBee is state-level public sector exams. "From here on, we plan to go to state-level exams such as exams for police inspectors and teacher recruitment; that is a big area to be serviced, instead of UPSC civil services," Joshi said. "One, the competition is less out there, and two, we will be able to serve a large number of students."

As far as online versus offline coaching centres are concerned, Joshi added that the future will accommodate both the forms of training. "Both online and offline coaching centres will coexist; however, for the next one or two years online will thrive. That's why this is the time for us to expand our business as much as we can," he added.



NEW SOLUTIONS
John T Chambers, former executive chairman & CEO, Cisco Systems
As digitalisation continues to accelerate at an unprecedented pace, you can expect to see more next-gen approaches to age-old problems.

AI IN HEALTHCARE

Intel's AI tool screens patients for vision loss

Sankara Eye Foundation

and Leben Care are deploying a cloud-based AI solution Netra.AI, powered by Intel technology, to identify retinal conditions in a short span of time with the accuracy level of human doctors

SUDHIR CHOWDHARY

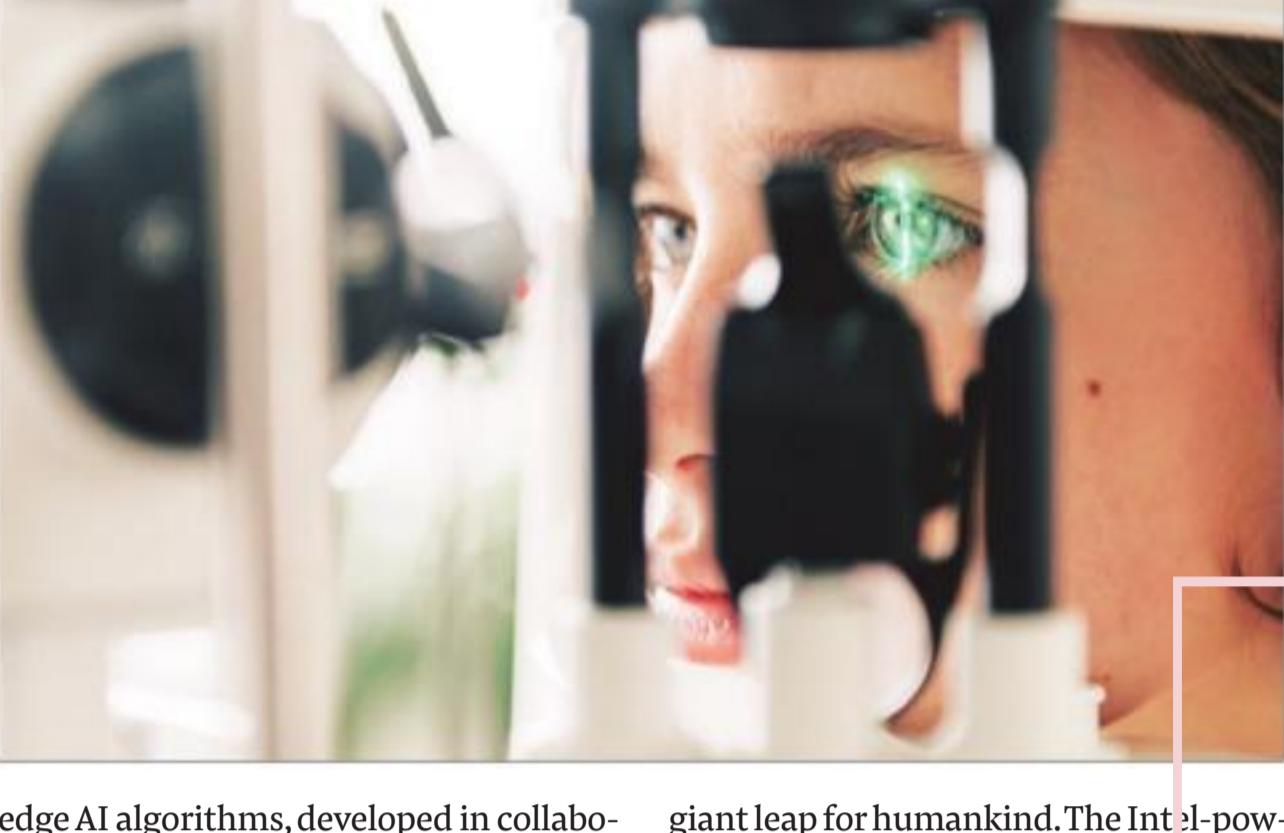
IN A COUNTRY such as India that has a low doctor-patient ratio, Artificial Intelligence (AI) can enable greater access to expert care from anywhere, with tele-health and robotics applied across inpatient and outpatient environments. Experts say AI will bolster the role of healthcare by assisting in screening, diagnosis, and treatment of diseases thereby improving quality of life and reducing the cost burden for patients.

"India has a tremendous opportunity to lead human-centric applications and democratise AI for the world backed by high skilled talent, technology, vast data availability, and the potential for population-scale AI adoption," says Prakash Mallya, vice-president and managing director of Sales, Marketing and Commu-

nications Group, Intel India. Intel has been focusing its efforts towards accelerating AI innovation to deliver transformative healthcare solutions and democratise healthcare access and delivery in India. The company's portfolio of compute, memory, storage, and networking technologies powers some of the most exciting healthcare and life sciences applications.

The cloud-based AI solution Netra.AI is the latest example of the impact and innovation that can be made possible with Intel technology. The solution uses deep learning to identify retinal conditions in a short span of time with the accuracy level of human doctors. Netra.AI can accurately identify diabetic retinopathy (DR), greatly reducing the screening burden on vitreoretinal surgeons. Typically, lack of trained retinal specialists in India—especially in remote, rural regions—limits effective screening of asymptomatic patients. This results in patients presenting late with advanced diabetic eye disease.

To address this challenge, Sankara Eye Foundation collaborated with Singapore-based deep learning AI healthcare startup Leben Care to develop and implement Netra.AI, a comprehensive retina risk assessment software-as-a-service platform in India. The solution analyses images from portable, technician-operated fundus camera devices, for immediate results of referable DR grading via a cloud-based web portal. It uses cutting-



edge AI algorithms, developed in collaboration with leading retina experts, with a four-step deep convolutional neural network (DCNN). This neural network helps in detecting DR stage and annotating lesions based on pixel density in the fundus images. The solution can be expanded to other retinal conditions and glaucoma, helping to reduce the screening burden on healthcare specialists and focus key resources on patients who need immediate care and intervention.

Mallya says, "The use of AI to improve disease detection and prevention is a critical step for the healthcare industry and a

giant leap for humankind. The Intel-powered Netra.AI is a cloud-based AI solution that can scale rapidly to enable faster and accurate detection of retinal disorders in large populations with limited healthcare resources. Sankara Eye Foundation and Leben Care have leveraged the power of Intel Xeon Scalable processors and built-in Intel Deep Learning (DL) Boost to accurately detect DR and enable timely treatment to effectively combat avoidable vision impairment and blindness in diabetic patients."

Netra.AI is optimised for Intel

66 The use of AI to improve disease detection and prevention is a critical step for the healthcare industry and a giant leap for humankind.

— PRAKASH MALLYA, VP & MD OF SALES, MARKETING & COMMUNICATIONS GROUP, INTEL INDIA



Keon Scalable processors with built-in Intel Deep Learning Boost and Intel Advanced Vector Extension 512 acceleration. Intel architecture delivers strong data protection, fast processing of large data volumes and service flexibility. The solution provides access to Intel-optimised images for TensorFlow, Apache MXNet and PyTorch, in addition to Intel performance libraries, to enhance application performance.

The solution does not replace ophthalmologists or retinal surgeons. However, through the easier accessibility of software and their integration with more portable fundus camera devices, which can be operated by a technician alone, this technology increases access for even a non-trained health professional to screen for DR.

"Technology and AI are democratising healthcare access, especially in screening for ailments. Our team at Sankara Eye Foundation has focused on our vision to eliminate needless blindness from India. The current solution, Netra.AI—where we had a key role in the design and development with Leben Care—uses robust AI-enabled platforms from Intel. It is an example of how likeminded collaborators can create meaningful and impactful solutions for various challenges that face humanity," says Kaushik Murali, president of Medical Administration, Quality & Education, Sankara Eye Foundation India.

Netra.AI is a powerful tool for screening retinal illnesses in large populations with limited infrastructure, resources, and an overburdened healthcare system, claim Intel officials. The solution delivers excellent sensitivity and specificity, 99.7% and 98.5% respectively, for detection of any DR. It has been demonstrated in India and in other countries in Asia and Africa.

Tech Bytes



Hybrid cloud research in top gear at IISc

IBM AND INDIAN Institute of Science (IISc) have set up a high-end facility to advance research in hybrid cloud technologies. Located at the IISc campus in Bengaluru, students and faculty across departments of the institute will work alongside IBM Research scientists at the IBM-IISc Hybrid Cloud lab to conduct cutting-edge research that can help organisations leverage the true power of hybrid cloud. Gargi Dasgupta, director, IBM Research India said, "IISc has a strong record in research areas like hybrid cloud, AI, security, which complements the expertise of IBM Research, and we are excited to collaborate with IISc to create innovative, industry relevant solutions." The lab will start with an initial set of projects, involving faculty and students from the IISc departments of computational and data sciences, computer science and automation, and supercomputing education and research centre, alongside scientists from IBM Research's India lab, on several areas including:

■ Building autonomous, self-healing computing systems that use AI to predict emerging issues, diagnose and heal faults while maximising availability and minimising the cost of operations.

■ Adopting microservices and optimisation of cloud-native applications that leverage and advance cloud-native technologies such as Kubernetes.

■ Creating AI-based information management that enables enterprises to govern, consume, draw insights and create value from data across a hybrid footprint of edge, cloud, and diverse data sources.

Banking goes high-tech with TCS solution

Commercial Bank of Kuwait (CBK), one of the largest financial institutions in Kuwait, has selected Tata Consultancy Services' TCS BaNCS for treasury to manage risk better, enhance asset class coverage, and drive future growth. CBK was looking for a modern, integrated treasury solution to help transform its treasury operations and offer new generation asset classes, enhance risk management, and ensure regulatory compliance. TCS BaNCS for Treasury will help CBK offer a wider range of cash and derivative treasury products, integrate various trading and messaging platforms, manage cash and positions in real time, and offer extensive accounting and reporting capabilities.

Gadgets

iQOO Z3 5G

A great choice for tech-savvy youngsters

iQOO Z3 is a smart, stylish and ultra-fast device with good spec sheet and overall performance

SUDHIR CHOWDHARY

WHETHER IT IS a first-time or a replacement purchase, today's youngsters' knowledge, research and assessment of the latest gadget in town is fairly evolved, especially when it comes to mobile phones. Having grown up in a fully immersed digital world, they are very discerning buyers too—they want the latest in hardware and software for a great overall experience when it comes to gaming, multitasking, internet browsing, listening to music or watching video, taking photos, etc. Let us not forget, the mobile phone is their preferred device for most activities over the tablet, laptop or desktop.

iQOO, a fast-growing handset brand, seems to have found a sweet spot in this youth-centric market with its products. Recently, we had reviewed iQOO 7 Legend, a well-rounded phone with bright and colourful display, plenty of gaming-focused features and long-lasting battery life. It's time now to look at its brand new creation—iQOO Z3 with future-ready 5G capabilities. Packed with the latest Qualcomm Snapdragon 768G 5G mobile platform, 55W FlashCharge and 64MP Auto-Focus Main camera, the Z3 is a feature packed device that comes equipped with 120Hz refresh rate and 180Hz touch sampling rate for a smooth experience.

The Z3 is priced at ₹19,990 for the 6GB+128GB variant, ₹20,990 for the 8GB+128GB variant and ₹22,990 for the

8GB+256GB variant (our trial unit). The phone is available in two colour options—Ace Black and Cyber Blue. This iQOO device is home to an ultra-responsive screen with a 180Hz Touch Sampling Rate for very fast user input reactivity.

It also features a 120Hz Refresh Rate, DCI-P3 Wide Colour Gamut and HDR 10 technology that culminates in a strikingly



colourful and sharp visual display with minimal graphics blur. The phone feels quite sturdy in the hand.

Thanks to the Qualcomm 768G processor, consumers can experience top-notch immersive mobile gaming, vivid graphics, seamless multimedia animations and impressive photography or videography footage. Seriously, you can pile on as many tasks and simultaneously run apps as you like, the iQOO Z3 keeps them going smoothly and efficiently and proves itself to be up to the challenge. On the battery front, it is packed with a 4,400 mAh (TYP) battery to endure an entire day of usage, combined with 55W FlashCharge technology. Basically, the device can charge upto 50% in just 19 minutes and users can fully charge their device in just 50 minutes.

Long periods of gaming can generate a lot of internal heat in a mobile device. Towards this, the iQOO Z3 contains a Five-Layer Liquid Cooling System, comprising a liquid cooling pipe, 5814mm graphite layer sheet, cooling copper foil, thermal gel and six temperature sensors. With this, the phone can accurately seek out the heat source and intelligently apply an optimal cooling solution to reduce core temperature by 10 degrees when necessary.

On the camera front, the iQOO Z3 is outfitted with an impressive 64MP triple rear camera; there's a 64MP main camera supported by GW3 sensor and f/1.79 aperture, which offers good picture quality for all scenarios. The phone also has an 8MP lens for 120 degree wider

SPECIFICATIONS

- Display: 6.58-inch 120Hz LCD display
- Processor: Qualcomm Snapdragon 768G 5G Mobile Platform
- Operating system: Android 11 (Funtouch OS 11.1)
- Memory & storage: 6GB+128GB, 8GB+128GB, 8GB+256GB
- Camera: 64MP Main Camera + 8MP Wide-Angle Camera + 2MP Macro Camera, 16MP Front Camera
- Battery: 4400mAh, 55W Flash Charge
- Estimated street price: ₹19,990 (6GB+128GB), ₹20,990 (8GB+128GB), ₹22,990 (8GB+256GB)

view and a super macro lens to capture 4cm closeup shots. The main camera supports 4K video shooting at 60fps which can be combined with Movie Mode for 2.35:1 wide screen recording with diverse movie style filters.

Key takeaways: The iQOO Z3 is certainly a good looking, nice feeling, and a premium-styled device in its price range. It is smart, stylish and ultra-fast. With its 6.58-inch 120Hz LCD display, all your videos and pictures will sparkle with detail and clarity. The phone has a good camera setup, the device is quite breezy with fluid performance, gaming is top-notch too; it is proficient at running some of the most demanding games without a hitch.

Overall, a great choice for tech-savvy youngsters.

with laggy software experiences. The watch connects to your phone via the Zebronics Fit 4220CH app. The app is well-designed and easy to navigate through.

What's not good?

For the price, the Zebronics Fit 4220CH doesn't get a whole lot wrong. However, if we were to nit-pick, we could have asked for a more intuitive UI, which although fluid, is too simple for a premium looking watch like this. Also, the TPU straps are pretty generic and don't exactly match the premium feel of the dial.

Should you buy it?

The Zebronics Fit 4220CH is a great budget smartwatch for users who want a fitness-oriented watch that carries basic functionality with good looks. While it is not loaded with features, it comes with more than what you can ask for at the price, and the Bluetooth calling feature is just icing on the cake.

■ Estimated street price: ₹3,199

CLOUD STRATEGY

Hybrid clouds are fast becoming popular

Most businesses see hybrid cloud as their IT strategy moving forward

Ramanujam Komanduri

IN THIS ERA of rapid business transformation, enterprises are using cloud platforms and digital technologies to uncover new ways to leverage data and improve business performance. India is the second-fastest developing cloud services market in the Asia Pacific region. The hybrid cloud market is set to grow at a compound annual growth rate of 17% between 2018 and 2023. In fact, many enterprises are already using a hybrid approach and running workloads between on-premise and cloud environments.

Deployed effectively, the hybrid cloud enables next-generation, cloud-native applications that can span multiple cloud environments, allowing developers to focus on application functions rather than building in resiliency. Effectively deploying a unified hybrid cloud architecture and realising the intended benefits is the current challenge for IT. It requires a strategic oversight of technology selection, as well as application, storage, and network architecture.



IT infrastructure must be built with the demands of next-generation applications in mind—both in the public cloud and in internal environments—to realise the benefits of the cloud for new and innovative cloud-native development, and for the modernisation of existing investments, including on-premises infrastructure and applications.

The fact that most businesses see hybrid cloud as their IT strategy moving forward shows that no one technology environment satisfies the breadth of IT requirements. Truly stitching together multiple environments in a unified, hybrid way across orchestration, management, and storage layers delivers the best-case scenario for data protection, performance optimisation, cost optimisation, and business agility.

The outcome of an effective cloud strategy will be true application portability, enabling businesses to seamlessly shift existing enterprise apps to the cloud, build new cloud-native apps off-premises, and even migrate those cloud-native applications on-premises when it makes sense. Hybrid cloud will enable businesses to continuously evaluate workload placement to make the best use of all resources.

The writer is country manager, Pure Storage India

A budget wearable with good specs and Bluetooth calling functionality

CHETAN NAIK

ZEBRONICS ZEB-FIT 4220CH is yet another budget wearable, packed with features like an SpO2 sensor, an IP67 certification. The feature-packed specs also include replaceable TPU straps. Everything, including the dial, the button on the side and the fastening buckle on the strap looks great and feels great on the wrist. The 3.3cm full touchscreen display produces crisp contrast and punchy colours.

The smartwatch's heart rate sensor offers accurate data and the step-tracker is also very accurate. There are seven dedicated sports modes including for cricket and football and while we couldn't test them under lockdown, they should work fine given the accuracy of the sensors here.

The Bluetooth calling functionality works flawlessly. Dialling numbers, making and taking calls straight from the watch have a slight learning curve to them,

but once you get a hang of things, they are easy. Apart from the usual fitness bells and

whistles, the watch includes elements such as an SpO2 sensor and an IP67 certification. The feature-packed specs also include replaceable TPU straps. Everything, including the dial, the button on the side and the fastening buckle on the strap looks great and feels great on the wrist. The 3.3cm full touchscreen display produces crisp contrast and punchy colours.

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The Zebronics Fit 4220CH features a surprisingly fast user interface, beating many other budget watches which come

with laggy software experiences. The watch connects to your phone via the Zebronics Fit 4220CH app. The app is well-designed and easy to navigate through.

What's not good?

For the price, the Zebronics Fit 4220CH doesn't get a whole lot wrong. However, if we were to nit-pick, we could have asked for a more intuitive UI, which although fluid, is too simple for a premium looking watch like this. Also, the TPU straps are pretty generic and don't exactly match the premium feel of the dial.

Should you buy it?

The Zebronics Fit 4220CH is a great budget smartwatch for users who want a fitness-oriented watch that carries basic functionality with good looks. While it is not loaded with features, it comes with more than what you can ask for at the price, and the Bluetooth calling feature is just icing on the cake.

■ Estimated street price: ₹3,199

Investor

MONDAY, JULY 5, 2021

EXPERT VIEW

Though VIL has seen marginal improvement in 4G subscriber (sub) addition and lower total subs loss, it is too little to make any difference, in our view. We see liabilities coming up for payment soon and VIL may have cashflow mismatch

—ICICI Securities

● VODAFONE IDEA RATING: SELL

Key variables showed an improving print in Q4

Liabilities coming up for payment may lead to a cashflow issue; FY22/23e Ebitda down 11/14%; 'Sell' retained with TP of ₹5

VODAFONE IDEA'S (VIL'S) Q4FY21 cash Ebitda at ₹22 bn benefited from one-off gains in network cost of ₹4.5 bn; adjusted cash Ebitda came in below our estimate despite cost-saving efforts. Though VIL has seen marginal improvement in 4G subscriber (sub) addition and lower total subs loss, it is too little to make any difference, in our view. We see liabilities coming up for payment soon and VIL may have cashflow mismatch. The efforts to raise funds have also not yielded any outcome yet. Relief from government on spectrum payment, and reduction in AGR liability on SC accepting reconciliation are other hopes. We have cut our Ebitda estimates by 11%/14% for FY22e/FY23e, but maintained our target price of ₹5 as we increase the Ebitda multiple to 13.3x (from 10.5x earlier). SELL.

Key variables showed improving prints: VIL had sub loss of just 2 mn – same as in the previous quarter. Company has added 4.2 mn 4G subs (it has been improving in past few quarters). Gross sub addition has improved to 2.2 mn (vs 1.5 mn in past 12 months), which is helping reduce



sub loss. Data usage grew 8.2% q-o-q to 4,489 bn MBs as network quality improved.

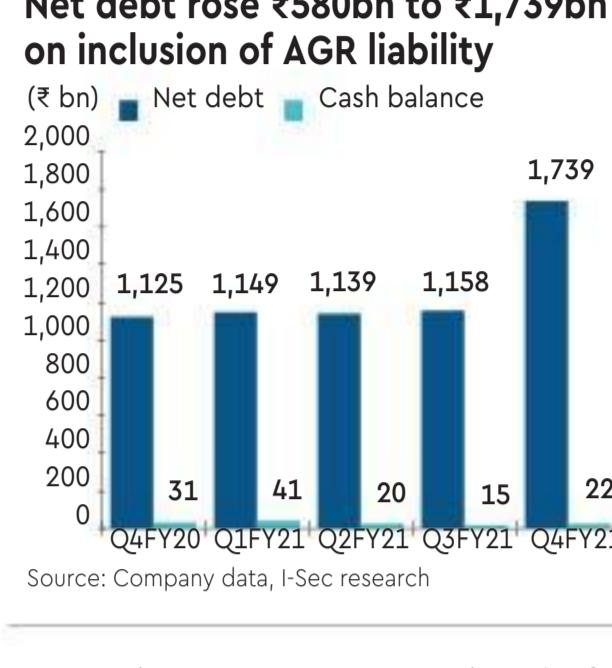
Adjusted for IUC impact, revenues down 2.2% q-o-q to ₹96 bn. VIL's mobile revenues were stable q-o-q if adjusted for 2 days less during the quarter, and IUC impact. This was despite loss of 2 mn subs due to rise in 4G subs, which should have helped organic ARPU growth. On reported

basis, ARPU was down 11.6% q-o-q to ₹107. Postpaid sub base has grown marginally by 0.1 mn to 20.9 mn, which should have also helped.

Cash Ebitda (adjusted for Ind-AS 116) at ₹22 bn. Ebitda at ₹44 bn was up 2.9% q-o-q due to one-off gains in cost (network and IT) of ₹4.5 bn; adjusted Ebitda dipped 7.6% q-o-q despite strong efficiency in cost

savings. Adjusted for one-offs, network cost was down 1.1% q-o-q, employee cost fell 13% q-o-q while SG&A cost rose 18% q-o-q. Adjusted for Ind-AS 116, Ebitda was at ₹22 bn (up 3% q-o-q and down 18% q-o-q if we adjust for one-off gains). Ebitda should have been impacted by nil IUC revenue as VIL was net IUC receiver earlier.

Total debt including AGR dues and



accrued interest was ₹1,867 bn. The figure includes deferred spectrum liability of ₹963 bn, AGR liability of ₹610 bn, and bank borrowing of ₹231 bn. The liabilities due for payment in next 12 months are: (i) annual payment (includes interest) towards AGR liability of ₹80 bn in Mar'22 (this is assuming nil payment for Mar'21 dues, which is yet to be clarified); (ii) bank guarantee of ₹70 bn coming up for renewal (VIL has to give additional bank guarantee of ₹10 bn); (iii) annual payment towards spectrum due in Apr'22 – of ₹82 bn. Company has requested DOT for deferment of some of the payments. We see payment of liabilities coming soon, while fund availability remains a challenge.

ICICI SECURITIES

● GRAPHITE INDIA RATING: BUY

Quarter saw a turnaround on Ebitda

Consistent improvement on metrics in FY21; TP raised to ₹875 given showing, industry outlook; 'Buy' maintained

GRIL'S Q4FY21 BEAT JEFs and marked an Ebitda turnaround, posting an op margin of 13.8%, after 5 quarters of op losses. Capacity utilisation rose from 36% in Q1 to 75% in Q4 (41% y-o-y), suggesting better demand. Key operational metrics (sales, profitability) improved q-o-q in FY21. Electrode price recovery in Q4 led to inventory gains, aiding margins (NRV basis). Decarbonisation is a structural tailwind. We tweak FY22-24 estimates slightly, retaining EPS. Buy; PT ₹875.

Sequential improvement: GRIL's operational metrics improved consistently in FY21: (i) Capacity utilisation expanded from 36% in Q1 to 75% in Q4 (41% in Q4FY20); (ii) top-line growth q-o-q; (iii) Ebitda losses turned around to a healthy margin of 13.8% in Q4; (iv) traction in net profit (PAT margin at 1.2% in Q4); and (v) strong net cash position at ₹27.3 bn (₹20.1 bn as of Mar'20).



GRIL's India business saw a good recovery in H2FY21 and delivered higher profitability. In Q4FY21, electrode prices began to recover from their lows, leading to inventory gains. In fact, GRIL posted positive Ebitda in Q4 after five quarters of operating losses. However, the company's German operations (18,000 MT capacity) were affected by extended lockdown, lower utilisation and weaker ASPs.

Industry update: Global steel & electrode industries were affected in H1FY21 by COVID lockdowns and factory closures. However, gradual demand resumption from steel-consuming sectors supported electrode demand in H2.

Structural drivers: In April 2021 China abolished a rebate of 13% on certain steel exports – thus, lower Chinese exports could be favourable for other EAF-steel-producing nations. This, along with a focus on decarbonisation, could underpin

Electrode demand in the longer term. Furthermore, steel industry demand is likely to be supported by structural end-user industries such as construction and automobile. Looking ahead, GRIL mgmt remains optimistic in light of the ongoing recovery in electrode demand and price stabilisation.

Due to improving performance and a favourable industry outlook, we value GRIL at EV/Ebitda of 8.3x – at a ~10% premium to its 10-year average

Key assumptions, estimates: We retain our FY22/23/24E Electrode ASPs at \$6.5k/\$7.3k/\$7.5k/MT – our ASP estimates are still 40-50% below the upcycle peak of FY19. Capacity utilisation in FY22 estimated at 75% and 85%+ in FY23/24. Needle coke (key raw material) cost assumed at \$2.2k-\$2.3k/MT over FY22-24e. We tweak our FY22-24 estimates marginally, broadly retaining EPS.

Reiterate Buy: Commodity stocks appear to have entered an upgrade cycle after 2-3 weak years. Factoring in improving operational performance and a favourable industry outlook, we value GRIL at EV/Ebitda of 8.3x – a ~10% premium to its historical 10-year avg (vs 7.5x). GRIL's FY23/24e P/BV stands at 1.9x / 1.5x. Reiterate Buy with revised PT of ₹875 (vs ₹810). Key risks: subdued EAF production, lower utilisation/ASP, higher NC cost.



Personal Finance

● NATIONAL PENSION SYSTEM

Now, wider choice of pension funds in NPS

PFRDA has issued norms for opening 'on tap' registration of pension funds on a continuous basis to manage the pension assets of NPS subscribers

SAIKAT NEOGI

IN ORDER TO MAKE the National Pension System (NPS) more transparent, increase the subscriber base and ensure orderly growth, the pension fund regulator has taken a host of initiatives easing the process of transacting for the subscribers and the Points of Presence (PoP).

The Pension Fund Regulatory and Development Authority (PFRDA) has now issued guidelines for opening 'on tap' registration of pension funds on a continuous basis to manage the pension assets of NPS subscribers under central government schemes, state government schemes, private sector schemes and other schemes regulated by it. It has amended the NPS Trust regulations for monitoring and evaluation of all operational and service level or investment management activities of pension funds, trustee bank, custodians and of central recordkeeping agencies for exits and withdrawals. The regulator has also amended the Points of Presence (PoP) regulations to make them more efficient.

Registration of new pension funds

Every year, the regulator will open 'on

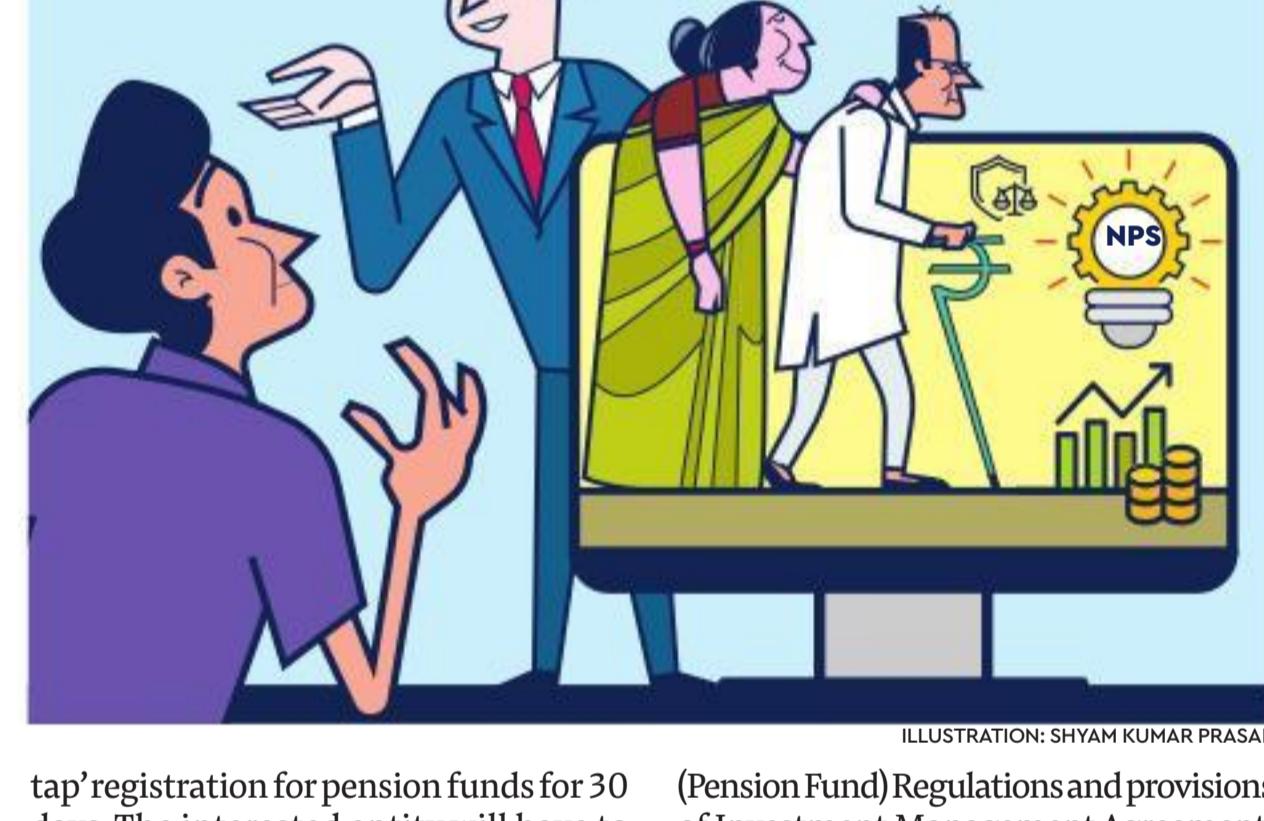


ILLUSTRATION: SHYAM KUMAR PRASAD

tap' registration for pension funds for 30 days. The interested entity will have to make an offer for being selected as a sponsor of a pension fund. If selected, it will have to float a separate company to be registered as a pension fund by the regulator. A pension fund is an intermediary which has been granted a certificate of registration by PFRDA for receiving contributions, accumulating them and making payments to the subscriber. The pension fund will exercise all due diligence and prudence in carrying out its duties and in protecting the rights and interests of the subscribers.

The pension fund will be subject to audit of pension schemes by the NPS Trust in accordance with the provisions of the PFRDA (NPS Trust) Regulations, PFRDA

(Pension Fund) Regulations and provisions of Investment Management Agreement, etc. The commercial proposal of short-listed applicants will be evaluated based on the quotes submitted against the applicable Investment Management Fee (IMF) range. The 'default scheme' shall be managed by the pension funds which are government companies. The sponsor of a pension fund will have at least five years' experience of fund management (equity as well as debt market).

The regulator has set a maximum investment management fee based on the assets under management – up to ₹10,000 crore is 0.09%; ₹10,000 crore to ₹50,000 crore is 0.06%; ₹50,000 crore to ₹1,50,000 crore is 0.05% and above ₹1,50,000 crore it is 0.03%. The applica-

cants can quote and charge a lower slab-wise fee subject to a lower cap of 0.03% for each slab. The rates of investment management fee includes brokerage, custodian fee and applicable taxes thereon, subject to maximum brokerage allowed to be charged to the scheme by the Pension Funds at 0.03% (including applicable taxes on brokerage) on equity transactions only. The pension fund will load their investment management fees onto the net asset value on daily basis and the accrued charges (income) will be collected by it at the end of each quarter, from the scheme bank accounts maintained with the trustee bank.

Points of Presence

For PoPs, the amended regulations underline that they have to transfer the contributions received from the subscriber or their employer or deducted from salary of the employees to the NPS Trust account maintained with the trustee bank and upload the subscriber contribution files with the central recordkeeping agency within the timeframe laid down by the regulator.

Every point of presence will have a collection account in the name of "Name of the PoP–Collection Account – name of pension scheme– NPS Trust" and such an account shall be a non-withdrawable account with an option to transfer the funds to NPS Trust account or only in exceptional cases such as wrong entries, unidentified entries or amount not pertaining to subscriber contribution. All PoPs having bank accounts with different nomenclature will have to comply with this condition within 90 days.

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Every point of presence

BrandWagon

MONDAY, JULY 5, 2021

SHEENA SACHDEVA

BUOYED BY THE uptake of online delivery during the pandemic, quick service restaurants (QSR) are firming up plans to expand to newer geographies across the country. The overall organised QSR market contracted by 23% in FY21, compared to FY20, according to a report by Edelweiss Securities. With high rents and the slow rebound of dine-ins becoming major impediments, QSRs are adopting alternative retail models, and making changes to their product offerings to boost their businesses.

The pandemic has accelerated the transition of organised QSR chains on to digital. Apart from tie-ups with aggregators like Swiggy and Zomato, most of these chains have introduced their own food delivery apps. Besides, QSRs such as Pizza Hut, Taco Bell and Burger King, owing to their high brand recall, have benefitted from the take-away feature. However, unorganised players have been hit hard due to the high commissions charged by third-party aggregators, and the cost of customer acquisition.

The online delivery market is at a nascent stage in India, compared to China and the US, in terms of the number of customers ordering online. This is slated to change as QSRs look to expand their presence beyond the metros. Analysts expect organised QSRs to grow by 19-20% in the next five years.

Hybrid model

Kabir Advani, managing director, Berco's Chain of Restaurants, says the company is clocking in 70% of its pre-pandemic business currently. Sales from online delivery for Berco's in the last four months have been higher than pre-pandemic times. "We are looking at adding four more

F&B RETAIL

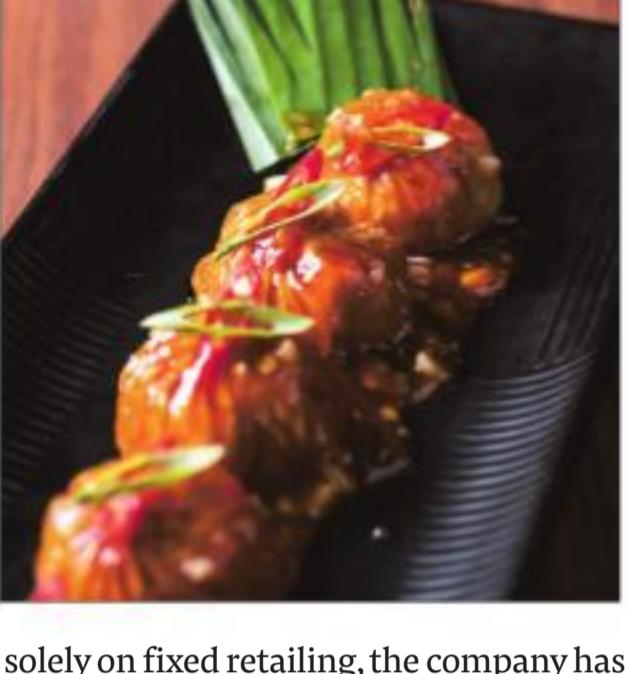
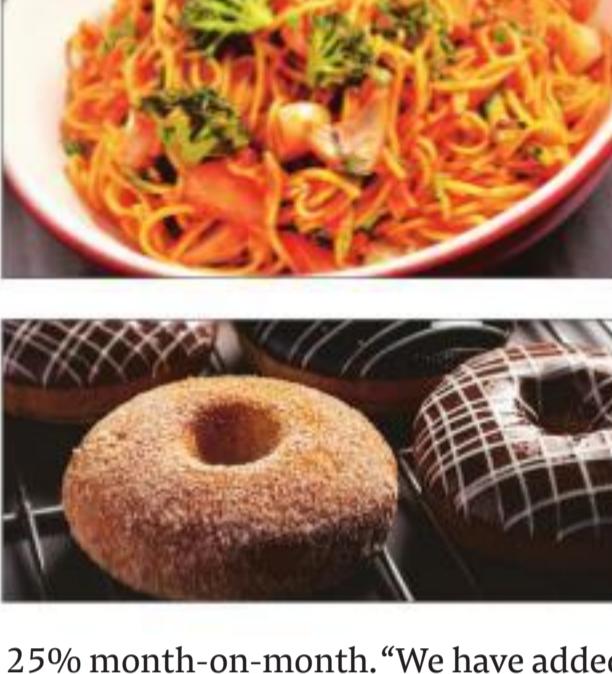
QSR chains: Going places

Apart from strengthening online deliveries, several restaurant chains plan to expand to smaller towns this year

kitchens to our cloud kitchen portfolio in Delhi-NCR, and further focus on tier II and III towns," says Advani. Berco's shut down four of its outlets in the past year. However, with the unlock in progress, the restaurant chain is planning to add two dine-in outlets in NCR in the next few months. "We will focus on hybrid models, both cloud kitchens and dine-in outlets," he adds. Besides, small formats like 30-seater restaurants are also on the cards.

In January this year, Taco Bell introduced its own app in India, and claims to have witnessed significant demand and growth in delivery and takeaways over the last few months. Rebel Foods also launched its own food delivery app EatSure in 2020, which features its own as well as partner brands. "The focus is on customer assurance, transparency about the preparation of food, handling and delivery, with a recent addition of live camera feed of the kitchens," says Raghav Joshi, co-founder and CEO, India business unit, Rebel Foods.

In April-May 2021, the company's business through online channels grew



25% month-on-month. "We have added 50 cloud kitchens during the second wave, and plan to add 100 more in the next nine months," Joshi adds. Instead of focussing

solely on fixed retailing, the company has been experimenting with an alternative retail model — EatSure Express Food Trucks — since August 2020.

Mad Over Donuts managed to register 45% sales of pre-Covid times in April 2021, when takeaways, deliveries and 50% seating were permitted. Tarak Bhattacharya, executive director, Mad Over Donuts, says, "Through CRM programmes, our key focus will be on customer acquisition for the next year." Towards this, the company has created a chat tool to enable conversational and social commerce. "We are aiming for a 30-40% rise in sales through delivery systems, and reaching our pre-Covid numbers by the end of this year." The company will also be extending its physical retail presence this year.

What's in store

According to Retailers Association of India, the overall QSR segment has witnessed a degrowth of 70% in sales in May 2021 as compared to May 2019. Ankur Bisen, senior VP, retail and consumer, Technopak, says, "Unorganised players have had challenges with transitioning online due to lack of capital and business continuity during the lockdown; but organised chains have done well."

However, the return of positive consumer sentiment would be crucial for the market to grow holistically. Nihal Mahesh Jham, AVP, Edelweiss Research, says the reopening of multiplexes and resumption of dine-ins by the end of the year will improve the overall performance of QSRs.

"Going forward, more brands will engage and promote their apps, because of the high commissions charged by aggregators, and focus aggressively on expanding their presence across the country," he adds.

However, while large chains may see traction on their own platforms, most QSRs have to depend on Swiggy and Zomato, given their massive reach.

DIGITAL

Gaming gets a new life

The return of PUBG will likely boost the casual gaming segment



VENKATA SUSMITA BISWAS

GAMING ENTHUSIASTS CAN now play PUBG in its Indian avatar. South Korean company Krafton has introduced the game in the country as Battlegrounds Mobile India, a year after it was banned by the Indian government over privacy concerns arising from its Chinese connection.

It is noteworthy that the game has been credited for giving impetus to the mobile gaming culture in India as well as encouraging in-app purchases. According to a 2021 KPMG report, PUBG had 175 million downloads, about 40 million active players and had generated \$40-50 million revenue from in-app purchases since 2018 in India.

India had the highest game downloads in the casual mobile gaming segment in the world (excluding China) in 2020, the report says. India alone clocked 7.3 billion downloads in the first three quarters of 2020, accounting for 17% of the global mobile game downloads during the same period. The market size is estimated to be around ₹13,400 crore, of which casual gaming accounts for ₹6,000 crore.

Game on

In the last week of June 2021, actor Kartik Aaryan became the brand ambassador for Brawl Stars, a multiplayer team action game from the creators of popular games like Clash of Clans, Clash Royale and Boom Beach. India's gaming sector saw investments to the tune of \$544 million between August 2020 and January 2021. The gaming user base is estimated to be around 43.3 million.

Abhishek Madhavan, SVP, growth and marketing, Mobile Premier League, observes that since the early days of the lockdown last year, the app witnessed an increase in not just the number of people who play games, but also the number of games played on average. "In 2020, some of our most popular titles like World Cricket Championship, Pool and Fruit Chop recorded a 400% increase in the number of games played," he adds.

According to the 2021 India Mobile Gaming Report by InMobi, 80% gamers play at least once or more in a day with an average time spent of 20 minutes per session. Indian users prefer to play classic mobile games like Ludo and word puzzles, and consume less time per game, or battle royale games like PUBG and Free Fire. Most of the classic games depend on advertising revenue, whereas games like PUBG reel in players to make in-app purchases.

Levelling up
Indian users are not yet actively making in-app purchases; advertising is the primary revenue stream for these apps. KPMG found that in FY21, advertising revenue in the casual gaming segment amounted to ₹3,600 crore (approximately 60% of casual gaming revenues). Average revenue per user in casual mobile gaming amounts to ₹152 per annum. Vasuta Agarwal, MD, Asia Pacific, InMobi, says that ads in the mobile gaming environment see more than double the engagement compared to non-gaming apps.

"In India, most games that are popular are international games," observes Piyush Kumar, founder and CEO, Rooter, a game streaming platform. To beat the popularity of international games, Indian game apps and studios will need to invest heavily in creating games that appeal to Indian cultural backgrounds, analysts say.

"This is why you see apps like Dream 11 and Paytm First Games investing in marketing — bringing on board ambassadors and launching high-decibel ad campaigns," says Prashant Rao, partner, Deloitte India. Game studios like Nazara Technologies have tie-ups with telecom service providers for distribution.

International game publishers are not known to tweak their offerings for India, which makes it fairly easy to launch here. However, games developed in India have not been able to capture the markets outside. "That is something Indian publishers can work towards," says Rao.

In The News

Madison Media is media AOR for MP Birla Cement

MADISON MEDIA BIRLA CORPORATION HAS appointed Madison Media as the media agency of record for MP Birla Cement. While the primary business of the company is cements, it also has a presence in the jute goods industry. The agency will handle all the ATL responsibilities for the brand. The account will be serviced by Platinum Media, out of Kolkata.

Manesh Mahatme to head WhatsApp Payments

WHATAPP HAS BROUGHT Manesh Mahatme on board to lead its Payments business in India. As the director of WhatsApp Payments, India, he will focus on enhancing the payments experience and scaling up the service offering. He joins from Amazon where he spent close to seven years as director and board member of Amazon Pay India.

Isobar India has a new NCD

ISOBAR, THE DIGITAL agency from Dentsu India, has roped in Aalap Desai as its national creative director. He will lead the agency's creative team and report to Gopa Kumar, COO, Isobar India. He was previously NCD at dentsumcgarrybowen.

Zoom brings Ricky Kapur aboard as head of APAC

RICKY KAPUR HAS been appointed the head of APAC at Zoom Video Communications. He will report to Abe Smith, head of international, Zoom. Kapur moves from Microsoft, where he was VP, sales and marketing operations, for APAC.

The Pink Foundry partners with OMD and Tilt

THE PINK FOUNDRY, a skincare brand from Confira Labs, has brought in OMD to handle its local media mandate, which includes its launch, e-commerce and digital duties. Tilt Brand Solutions has been appointed as its strategic, creative and digital AOR.

Ethnic wear brand Aurelia ropes in Alia Bhatt as its brand ambassador

Motobahn

**POST-COVID-19**

How to road trip this summer

There's more traffic on highways, less public transport; hotels appear to be more expensive. We drive in the Audi A4 from Delhi to Jaipur and back

VIKRAM CHAUDHARY



We undertook this road trip on the new Audi A4 petrol—the overall fuel-efficiency we got was 16 km/l

state borders.

Brace for lockdowns: Although almost the entire country is open, there could be localised lockdowns in certain parts. That's why it's a good idea to research online before visiting a new place, book a stay in advance and brace for possible lockdowns. Also, as we saw in Amer Fort (near Jaipur), there were long queues on the ticket window (so plan such visits in advance).

Hotel prices: Because of the pent-up demand, we found certain hotels in the outskirts of Jaipur (and even on NH 48) a little pricier than usual, possibly because of the demand-supply scenario playing out—a lot of tourists are suddenly on the road and rooms are limited. We expect a similar scenario across the country, and also believe that, in a few weeks, hotel prices should moderate.

Toll plazas are jammed: Partly because a lot of people are not using public transport—such as buses, trains or even aircraft—we found more-than-usual traffic on toll plazas on NH 48. According to the National Highways Authority of India (NHAI), the daily FASTag toll collection has reached levels recorded before the Covid-19 second wave (the all-India toll collection in June 2021 was ₹2,576.28 crore, which is 21% more than ₹2,125.16 crore collected in May 2021).

Don't discard masks: You may be fully vaccinated, but it's not a good idea to drive without a mask. In addition to the risk of contracting and spreading the coronavirus, there are strict curbs on

The car we drove in: We undertook this road trip on the new Audi A4—the car that made Audi in India. In this age of



SUVs, this luxury sedan appears quite a practical car—doors open wide so getting in and out is easy, sitting on the driver's seat you have easy access to all buttons and controls, the plastic and leather and metal quality is great inside the cabin, four adults can be very comfortable

inside, the cabin is insulated from outside noise, and boot is spacious. It's powered by the 1984cc petrol engine (190bhp, 320Nm) mated to 7-speed S tronic gearbox. The overall fuel-efficiency we got was 16 km/litre. It's priced ₹42.34 lakh (ex-showroom).

In the outskirts of Jaipur we found that while hotels and major tourism centres are crowded, the hinterland is relatively empty

Infrastructure

MONDAY, JULY 5, 2021

DEEPA JAINANI

NOTWITHSTANDING THE CHALLENGE posed by Covid-19, the 341-km Purvanchal Expressway project is fast nearing completion, with Prime Minister Narendra Modi expected to inaugurate it next month. Work on the ₹22,500-crore six-lane access-controlled expressway from Chand Sarai in Lucknow to Haidariya in Ghazipur district, which is just 18 km from the UP-Bihar border, is almost 95% complete and the main carriageway is likely to be opened for trial runs in July-end.

While the project was to be completed in 36 months, with October 2021 being the deadline, the Uttar Pradesh government tried to expedite work and complete it by March 2021. Though Covid-19 and the resultant exodus of labour saw the pace of construction getting impacted slightly, the project has still managed to adhere to the original schedule.

Reviewing the progress of construction work on the project recently, Uttar Pradesh Industrial Development Minister Satish Mahana said the Purvanchal Expressway would facilitate the development of the region by reducing the travel time between Lucknow and Ghazipur by half. It takes seven hours to cover the distance between Ghazipur and Lucknow at present, while it takes 14 hours to reach Delhi from Ghazipur.

The greenfield project, built on an engineering, procurement and construction (EPC) basis, will pass through nine of the most backward districts of eastern UP, including Barabanki, Amethi, Sultanpur, Ayodhya, Amedekarnagar, Azamgarh, Mau and Ghazipur, providing these predominantly agricultural tracts seamless connectivity to not just the state capital

PURVANCHAL EXPRESSWAY

Eastern UP poised for infra upgrade

With 95% of work complete on the 341-km project, India's longest expressway, connecting Lucknow to Ghazipur, is expected to be flagged off in August



Lucknow, but also the National Capital Region – through the 302-km Agra-Lucknow Expressway and the 165-km Agra-Greater Noida Yamuna Expressway.

The project was divided into eight packages, with the government awarding them to five companies – PNC Infratech Limited, Gayatri Projects, GR Infra, Orien-

tal Structural Engineering and Apco Infratech in July 2018. While Gayatri Projects Limited, GR Infra Limited and PNC Infratech have constructed two packages each, Apco Infratech Private Limited and Oriental Structures Private Limited have built one package each.

"Once completed, the Purvanchal Expressway will transform the economy of Uttar Pradesh. It will act as a stimulant to economic development and boost the growth of the agriculture, industry, commerce, and tourism sectors. It will serve as an industrial corridor, allowing the products of manufacturing units, development centres and the agricultural economy of these areas to be transported seamlessly to the state capital and the national capital. It will also act as a catalyst for setting up of handloom units, food processing units, storage plants, mandis and milk-based industries," says UP Expressways Industrial Development Authority (UPEIDA) CEO Awanish Awasthi.

Transportation of goods from the eastern parts of the state, with a predominantly agrarian economy, to larger markets is not only a time-taking and expensive affair at present but also results in large-scale wastage, especially of agri products like vegetables which have a shorter shelf life. Awasthi points out that along with the three other expressways being built by the state government – the 296-km Bundelkhand Expressway, 91-km Gorakhpur Link Expressway and 594-km Ganga Expressway – the Purvanchal Expressway would provide a much-needed boost to infrastructure in Uttar Pradesh, the country's most populous state, and help it realise its goal of becoming a \$1-trn economy by the year 2025.

DATA MONITOR

Major ports volumes moderated in May

Major ports' volumes moderated to ~60.5mmt in May 2021 (-1.8% m-m), though they clocked 1.1% CAGR vs May-19. Volumes for POL and other goods were weak with POL volumes declining at 4% CAGR vs May-19 and other goods volumes declining at 7% CAGR vs May-19. Container volumes at 90KTEUs were relatively stronger, clocking a 2% CAGR vs May-19. In tonnage terms, container volumes clocked a 3.3% CAGR vs May-19.

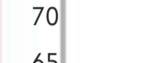
Major ports' volumes came in at 60.5mmt (-2% m-m), up 1% CAGR vs May 2019



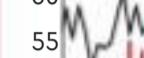
Growth, % y-o-y (RHS)



(RHS)



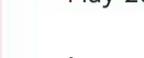
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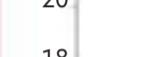
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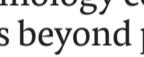
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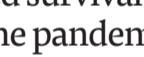
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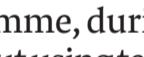
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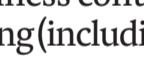
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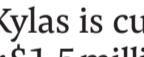
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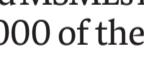
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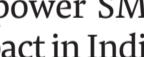
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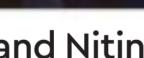
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KMML The Kerala Minerals and Metals Ltd.
(A Govt. Of Kerala Undertaking)
Sankarangalam, Chavara -691583, Kollam, Kerala, India
Website: www.kmml.com, Ph: +91-476 - 2651215 to 2651217

GLOBAL EXPRESSION OF INTEREST FOR GEOTUBE TECHNOLOGY
KMML plans to implement Geotube technology to collect, dewater & contain iron oxide solids by pumping in slurry form from the elevated pond (4Mtr) at our premises and pumping back squeezed-out water to the treatment area.
Expression of interest is invited from experienced technology provider/supplier having similar experience in any Chemical/Metallurgical/Industrial project. More details are available in our website www.kmml.com.
Interested technology providers/suppliers may submit their proposals for 'EOI for selection of technology provider for collecting, dewatering & containing iron oxide slurry in Geotubes' on or before 1.00 PM on 16.08.2021, as specified in the website documents.

Chavara Sd/- HOU (TP)
05-07-2021 for The Kerala Minerals and Metals Limited
Our Products: Titanium Dioxide, Titanium Tetrachloride, Nano Titanium, Titanium Sponge, Rutile, Zircon & Silimanite

**SCHEDULE II (FORM B)
PUBLIC ANNOUNCEMENT**
(Regulation 12 of the Insolvency and Bankruptcy Board of India (Liquidation Process) Regulations, 2016)

FOR THE ATTENTION OF THE STAKEHOLDERS OF LACO VIDARBHA THERMAL POWER LIMITED

1. NAME OF CORPORATE DEBTOR	LACO VIDARBHA THERMAL POWER LIMITED
2. Date of Incorporation of Corporate Debtor	February 23, 2005
3. Authority under which Corporate Debtor is incorporated/Registered	Registrar of Companies (Hyderabad) under Companies Act, 1956
4. Corporate Identity No. / Limited Liability Identification No. of Corporate Debtor	U40100TG2005PLC045445
5. Address of the registered office & principal office (if any) of Corporate Debtor	Registered Office: Plot No. 4, Software Units Layout, Hitec City, Madhapur, Hyderabad-500081, Telangana Principal Office (Corporate): Lanco House, Plot No. 397, Udyog Vihar, Phase-3, Gurugram - 122016, HR Plant/Project site address: Near Mandya Village in Wardha District, Maharashtra - 422001
6. Date of closure of Insolvency Resolution Process	June 30, 2021
7. Liquidation commencement date of Corporate Debtor	June 30, 2021
8. Name & Registration Number of Insolvency Professional acting as Liquidator	Name: Mr. Vijay Kumar Garg Regn. No: IBBU/PA-002/IP-N00359/2017-18/11060
9. Address and Email of the liquidator as registered with the Board	Address : Flat No. 1402, Tower A, GPL Eden Heights, Sector 70, Darbarpur Road, Gurugram - 122011, HR Email: gargvijay1704@gmail.com
10. Address and e-mail to be used for correspondence with the liquidator	Address for Correspondence: C/o Sumedha Management Solutions Private Limited, B-1/12, 2nd Floor, Salfadrig Enclave, New Delhi - 110029. Contact Number: 011-4165 4481/85 Email ID (Process specific): liquidation_lvg@sumedhamanagement.com
11. Last date for submission of Claims	July 30, 2021

Notice is hereby given that the Honorable National Company Law Tribunal, Hyderabad Bench has ordered the commencement of liquidation of the Mis Lanco Vidarbha Thermal Power Limited on June 30, 2021. The stakeholders of Mis Lanco Vidarbha Thermal Power Limited are hereby called upon to submit their claims with proof or before July 30, 2021, to the liquidator at the address mentioned against Item No. 10.

The financial creditors shall submit their claims with proof by electronic means only. All other creditors may submit the claims with proof in person, by post or by electronic means in their respective forms. For applicable forms, please refer the website of corporate debtor at <http://www.lancovidarbha.in> and also available at <https://www.tbiib.gov.in/misdownloads>.

Sd/-
Submission of false or misleading proofs of claim shall attract penalties. Vijay Kumar Garg, Liquidator
In the matter of Lanco Vidarbha Thermal Power Limited
Regn. No: IBBU/PA-002/IP-N00359/2017-18/11060
Place: New Delhi



ALPHALOGIC TECHSYS LIMITED

CIN: L72501PN2018PLC180757
Registered office: 405, Pride Icon, Kharadi, Pune- 411014 (MH)
Email: info@alphalogiclimited.com, Web: www.alphalogicinc.com

Shareholders are hereby informed that the (03rd) Third Annual General Meeting (AGM) of the Company will be held on **Friday, 30th of July, 2021 at 04:00 P.M.** (IST) through Video Conferencing (VC)/other Audio Visual means (OAVM) to transact the business as set forth in the notice of the AGM which will be sent to the shareholders for convening the AGM of the Company.

In view of the outbreak of the COVID-19 pandemic and pursuant to General Circular Nos. 14/2020, 17/2020, 20/2020 and 02/2021 dated 8th April 2020, 13th April 2020, 5th May 2020 and 13th January 2021 respectively, issued by the Ministry of Corporate Affairs ("MCA Circulars") and Circular No. SEBI/HO/CDF/CMD1/CIR/P/2020/79 and SEBI/HO/CDF/CMD2/CIR/P/2021/11 dated 12th May 2020 and 15th January, 2021 respectively issued by the Securities and Exchange Board of India ("SEBI Circulars") and in compliance with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), the 03rd AGM of the Company is being conducted through VC/OAVM, which does not require physical presence of members at a common venue. Shareholders will be able to attend the AGM of the company through VC and their presence through the VC facility shall be reckoned for the purpose of quorum under Section 103 of the Act.

In compliance with the above provisions and the circulars, the notice of the AGM and the Annual Report for the financial year 2020-21 will be sent to all the shareholders of the Company whose email addresses are registered with the Company/Depository Participant(s)/Registrar & Share Transfer Agent (RTA).

The Notice and the Annual Report will also be available on the company's website at www.alphalogicinc.com and on the stock Exchange website at www.bseindia.com.

Manner of registering /updating email addresses

Those Shareholders who are holding shares in dematerialized mode and have not registered/updated their email addresses with their depository participant(s) are requested to register/update their email addresses with the relevant depository Participant(s).

Manner of casting vote through e-voting:

The Company will be providing remote e-voting facility to all its shareholders to cast their votes on the business as set forth in the notice of the AGM and the facility of voting through e-voting would also be made available during the AGM. The login credentials for casting votes through remote e-voting and e-voting during AGM shall also be made available to the shareholders through email. The Company has availed the services of National Securities Depository Limited (NSDL) to facilitate e-voting. The detailed procedure for casting votes through remote e-voting and e-voting during AGM shall be provided in the Notice of the AGM. The details will also be available on the website of the Company at www.alphalogicinc.com and on the website of NSDL at <https://evoting.nsdl.com>.

For Alphalogic Techsys Limited

Sd/-

Place : Pune
Date : July 05, 2021

Anshu Goel
MD



Regd. Off: K-6B, Fateh Tiba, Adarsh Nagar, Jaipur- 302004

Phone: 91-141-2601020; Fax: 91-141-2605077; CIN: L36911RJ1989PLC004945

Email: investor_relations@vaibhavglobal.com; Website: www.vaibhavglobal.com

Notice of 32nd Annual General Meeting

- Notice is hereby given that the 32nd Annual General Meeting (AGM) of the Company is scheduled to be held on Thursday, 29th July, 2021 at 9:00 A.M. (IST) through video conference (VC)/ Other Audio Visual Means (OAVM) in compliance with General Circular numbers 02/2021, 20/2020, 17/2020, 14/2020 and all other applicable laws and circulars issued by the Ministry of Corporate Affairs (MCA), Government of India and Securities and Exchange Board of India (SEBI) (collectively referred as "circulars") to transact the business that will be set forth in the Notice of the AGM.
- In compliance with the above circulars, electronic copies of the Notice of the AGM along with Annual Report for the financial year 2020-21 will be sent to all the shareholders, whose email addresses are registered with the Company/ Depository Participant(s)/ Kfin Technologies Private Limited, (Kfintech), the Registrar and Share Transfer Agents (RTA) of the Company, shortly in compliance with the applicable laws. Shareholders holding shares in dematerialized mode, are requested to register their email addresses and mobile numbers with their relevant depositories through their depository participants. Shareholders holding shares in physical mode are requested to furnish their email addresses and mobile numbers with the Company's RTA at einward.ris@kfintech.com
- The company is providing facility to the shareholders to cast their vote remotely on the business as set forth in the Notice of the AGM through electronic voting system. The manner of voting remotely for shareholders holding shares in dematerialized mode, physical mode and for shareholders who have not registered their email addresses will be provided in the notice of 32nd AGM. The Notice of the 32nd AGM and Annual Report 2020-21, will also be made available on the Company's website, at www.vaibhavglobal.com, stock exchanges website i.e. www.bseindia.com and www.nseindia.com and on the RTA's website at www.evoting.karvy.com
- Shareholders may note that the Board of Directors in their meeting held on, 12th May, 2021 has recommended a final dividend of ₹ 1.50 per equity share, if approved by the members in AGM. The dividend will be paid within 30 days from the date of AGM to those Members, whose names stand registered as on book closure date in the record of the Company/RTA/Depositories. Members are requested to note that, in order to avoid any loss/ interception in postal transit and also to get prompt credit of dividend through National Electronic Clearing Service (NECS)/ Electronic Clearing Service (ECS) they should submit their NECS/ ECS details to the Company's RTA. The requisite NECS/ ECS application form can be obtained from the Company's RTA.
- Shareholder may note that effective from 1st April, 2020, dividend income is taxable in the hands of shareholders. Hence, the Company is required to deduct tax at source [TDS] from the amount of dividend paid to shareholders at the prescribed rates. Shareholders are requested to refer notice of 32nd AGM for more details and requirements.
- This notice is being issued for the information and benefit of all the shareholders of the Company in compliance with the applicable circulars of the MCA and SEBI.

For Vaibhav Global Limited

Sd/-

Place: Jaipur
Date: 3rd July, 2021

Sushil Sharma
Company Secretary
FCS: 6535



Repco Home Finance Limited

CIN: L65922TN2008PLC044655

Registered Office: Repco Tower, No. 33, North Usman Road, T. Nagar, Chennai-600017

Corporate Office: Third Floor, Alexander Square, Old No.34 & 35, New No.2, Sardar Patel Road, Guindy, Chennai-600032
Ph: (044) - 4210 6650 Fax: (044) - 4210 6651;
E-mail: cs@repcohome.com Website: www.repcohome.com

Notice to the Shareholders regarding transfer of Equity shares to Investor Education and Protection Fund (IEPF)

Notice is hereby given to the Shareholders of the Company that pursuant to the provisions of Section 12(4)(e) of the Companies Act, 2013 read with Rule 6 of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended from time to time), the Company is required to transfer all such shares in respect of which dividend has remained unpaid / unclaimed by the shareholders for seven consecutive years or more, to the demat account of the Investor Education and Protection Fund (IEPF) Authority.

Based on the above rules, the Company is required to transfer unpaid / unclaimed dividend and corresponding shares for FY 2013-14 to IEPF Authority during FY 2021-22, in view of the reason that a period of seven years has since elapsed after the said dividends were declared and paid.

Individual notices have already been sent to respective shareholders at their latest available address in the Company/Registrar and Share Transfer Agent (RTA) records. The details of such shareholders are displayed on the website of the company at www.repcohome.com under Investors Section.

The concerned shareholders are requested to claim the unpaid / unclaimed dividend amount(s) on or before August 19, 2021, failing which the unclaimed dividend and corresponding shares including all benefits accruing on such shares, if any, shall be transferred to IEPF Suspense Account without any further notice as under:

1. In case of shares held in demat mode - by transfer of shares directly to Demat account of IEPF through the depositories by way of corporate action.

2. In case of shares held in physical mode - by issuing new duplicate share certificate in lieu of original share certificate and thereafter transfer the same to IEPF by converting into demat mode through the depositories. Upon issue of such new share certificate, the original share certificate registered in the name of shareholder shall stand automatically cancelled and deemed non-negotiable.

The unclaimed dividends and the corresponding shares transferred to IEPF Authority including any benefits accruing on shares if any, can be claimed back by the shareholders from IEPF authority after following the due process prescribed under the Rules and the same is available on IEPF website www.iepf.gov.in

For any communication/clarification, you may contact the Registrar & Share Transfer Agent and/or the Company at the following address

M/s KFin Technologies Pvt. Ltd, Selenium Tower B, Plot 31-32, Financial District, Nanakramguda, Semengampally, Hyderabad-500032, Toll Free No: 1800-4258-998, Phone No: 040-67162222, email - einward.ris@kfintech.com

Shri.T.Karanakar, Chief Financial Officer, Repco Home Finance Limited, Third Floor, Alexander Square, Old No.34 & 35, New No.2, Sardar Patel Road, Guindy, Chennai - 600032, Phone No.044-42106650. E-mail: cs@repcohome.com

For Repco Home Finance Limited

Sd/- Shri.T.Karanakar
Chief Financial Officer

Place: Chennai
Date: 03.07.2021



L&T Finance Holdings

T +91 22 6212 5000
F +91 22 6212 5553
E igrc@ltfs.com
www.ltfs.com

NOTICE

Notice is hereby given that the Thirteenth Annual General Meeting ("AGM") of the Company is scheduled to be held on **Wednesday, July 28, 2021 at 3:00 P.M. (IST)** through electronic mode [video conference ("VC") or other audio-visual means ("OAVM")] to transact the businesses as set out in the notice convening the AGM ("Notice"). The AGM is being held through electronic mode in accordance with the circulars dated April 8, 2020 April 13, 2020, May 5, 2020 and January 13, 2021 issued by the Ministry of Corporate Affairs ("MCA Circulars").

In compliance with the MCA Circulars, circulars dated May 12, 2020 and January 15, 2021 issued by the Securities and Exchange Board of India, the relevant provisions of the Companies Act, 2013 ("the Act") and SEBI (Listing Obligations and Disclosure Requirements), 2015 ("SEBI Regulations"), the Notice for convening the AGM along with the Annual Report for FY 2020-21 have been sent only through electronic mode on July 03, 2021 to the Members whose email addresses are registered with the Depository Participants ("DPs") / Company/Registrar and Transfer Agent viz. Link Intime India Private Limited ("RTA").

The Notice and Annual Report are also available on the website of the Company at www.ltfs.com/investors.html, the website of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. Additionally, the Notice is also available on the website of Central Depository Services (India) Limited ("CDSL") at www.evotingindia.com. All the documents referred in the Notice are available for inspection electronically from the date of dispatch of the Notice till Wednesday, July 28, 2021. Members seeking to inspect such documents are requested to write to the Company at igrc@ltfs.com.

The Register of Members and Share Transfer Books of the Company will remain closed from Thursday, July 22, 2021 to Wednesday, July 28, 2021 (both days inclusive).

Members can join the AGM through VC / OAVM, 15 minutes before the scheduled time of commencement of AGM and during the AGM through the facility provided by CDSL at www.evotingindia.com by using the login credentials and selecting the EVSN for the Company's AGM. The procedure for joining the AGM through VC / OAVM is mentioned in the Notice.

The attendance of the Members participating in the AGM through VC / OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Act.

</div

SUNIL HITECH ENGINEERS LIMITED (IN LIQUIDATION)

Liquidator's Address- 416, Crystal Paradise Co-op Soc. Ltd.
Dattaji Salvi Marg, Above Pizza Express, Off Veera Desai Road, Andheri West, Mumbai - 400053;
Contact: +91 9137058928; Email: auction.shel@gmail.com

E - AUCTION - SALE OF ASSETS UNDER IBC, 2016

Date and Time of Auction: 19th July 2021 (Monday) at 3:00 PM. to 4:00 PM.
(with unlimited extension of 5 minutes each)

Sale of Assets owned by **SUNIL HITECH ENGINEERS LIMITED** (In Liquidation) forming part of Liquidation Estate under sec 35(f) of IBC 2016 read with Regulation 33 of Liquidation Process Regulations. E-Auction will be conducted on "AS IS WHERE IS AND AS WHAT IS BASIS".

The Sale will be done by undersigned through e-auction service provider **E-PROCUREMENT TECHNOLOGIES LIMITED - AUCTION TIGER** via website <https://ncltauction.auctontiger.net>.

Amount in INR

Sr No	Location	Particulars	Qty	Reserve Price	EMD	Incremental Bid Amount
1	Kakrapara, Gujarat	Scrap / Inventory	1 Lot	1,00,750	10,075	10,000
2	Singareni, Telangana	Scrap / Inventory	1 Lot	1,82,000	18,200	10,000
3	Solapur, Maharashtra	Scrap / Inventory	1 Lot	1,39,500	13,950	10,000

Last date for Inspection : 15th July 2021 (Thursday)

Last date of EMD submission : 17th July 2021 (Saturday) up to 5:00 PM

Date and time of E-Auction : 19th July 2021 (Monday) at 3:00 PM. to 4:00 PM.

Note : The detailed Terms & Conditions, E-Auction Bid Document, Declaration & other details of online auction sale are available on <https://ncltauction.auctontiger.net> and website of Sunil Hitech Engineers Limited <https://sunilhitech.com>

In case of any clarifications, please contact the undersigned at auction.shel@gmail.com

Date: 05th July 2021

Place: Mumbai

SUNIL HITECH ENGINEERS LIMITED (IN LIQUIDATION)

Liquidator's Address- 416, Crystal Paradise Co-op Soc. Ltd.
Dattaji Salvi Marg, Above Pizza Express, Off Veera Desai Road, Andheri West, Mumbai - 400053;
Contact: +91 9137058928; Email: auction.shel@gmail.com

E - AUCTION - SALE OF ASSETS UNDER IBC, 2016

Date and Time of Auction: 02nd August 2021 (Monday) at 3:00 PM. to 4:00 PM.
(with unlimited extension of 5 minutes each)

Sale of Assets owned by **SUNIL HITECH ENGINEERS LIMITED** (In Liquidation) forming part of Liquidation Estate under sec 35(f) of IBC 2016 read with Regulation 33 of Liquidation Process Regulations. E-Auction will be conducted on "AS IS WHERE IS AND AS WHAT IS BASIS".

The Sale will be done by undersigned through e-auction service provider **E-PROCUREMENT TECHNOLOGIES LIMITED - AUCTION TIGER** via website <https://ncltauction.auctontiger.net>.

Amount in INR

Sr No	Assets	Area (Square meters)	Reserve Price	EMD	Incremental Bid Amount
1	Residential Flat at Flat A, Udhayam Vijaylaxmi Tower No. 1734, 18th Main Road, Anna Nagar, Chennai	79.80	63,28,400	6,32,840	1,00,000
3	Land at Gut No. 39 Moz.Sangam Tal - Parli Vaijnath	14,164	18,86,000	1,88,600	30,000

Last date for Inspection : 28th July 2021 (Wednesday)

Last date of EMD submission : 30th July 2021 (Friday) up to 5:00 PM

Date and time of E-Auction : 02nd August 2021 (Monday) at 3:00 PM. to 4:00 PM.

Note : The detailed Terms & Conditions, E-Auction Bid Document, Declaration & other details of online auction sale are available on <https://ncltauction.auctontiger.net> and website of Sunil Hitech Engineers Limited <https://sunilhitech.com>

In case of any clarifications, please contact the undersigned at auction.shel@gmail.com

Date: 05th July 2021

Place: Mumbai

Sd/-

Avil Menezes

As Liquidator of Sunil Hitech Engineers Limited

vide order dated 25th June 2019

IP Registration No.IBBI/IPA-001/IP-P00017/2016-17/10041

Address: 416, Crystal Paradise Co-op Soc Ltd,

Dattaji Salvi Marg, Above Pizza Express ,

Off Veera Desai Road, Andheri West , Mumbai-400053

Email: auction.shel@gmail.com

TEGA INDUSTRIES LIMITED

CIN: U25199WB1976PLC003052

Regd. Office: 147, Block-G, New Alipore, Kolkata 700053, West Bengal, India

Phone: +91 33 3001 9000, Fax: +91 33 2364 3649, Website: www.tegaindustries.com**NOTICE TO THE SHAREHOLDERS OF****THE COMPANY HOLDING SHARES IN PHYSICAL MODE**

This is to inform all equity shareholders ("Shareholders") of Tega Industries Limited (the "Company") that the Ministry of Corporate Affairs ("MCA") had, pursuant to its notification dated September 10, 2018 ("MCA Circular") amended the Companies (Prospectus and Allotment of Securities) Rules, 2014 to mandate every listed public company to issue the securities only in dematerialised form and also facilitate dematerialisation of all its existing securities in accordance with provisions of the Depositories Act, 1996 and regulations made there under.

Shareholders holding shares in physical form are hereby informed that in terms of the MCA Circular, requests lodged for transfer of shares, except in case of transmission or transposition of securities, shall not be processed unless such shares are held in the dematerialised form with a depository and are requested to dematerialize their shares immediately.

Shareholder(s) should have a Demat account with a Depository Participant ("DP") for converting physical shares in dematerialized form. Please collect Dematerialisation Request Form ("DRF") from your DP, and submit the duly filled DRF along with original share certificate(s) to the DP for dematerialization of shares at the earliest. Once the shares are dematerialized, they will be held by the DP on Shareholder's behalf and the Shareholder will be the beneficial owner of the dematerialized shares. We also request the Shareholders to intimate the Company about any change in their address, contact details, e-mail address, bank account details, PAN details and other KYC details by July 16, 2021, post which the details of the Shareholders available in the records of the Company shall be deemed to be up to date. For any assistance / clarification in this regard, shareholders may contact the Company at the address mentioned above or the Company Secretary at his Mobile No.: +91 9051 494 504, E-mail ID: sudipta.bhowal@tegaindustries.com.

For TEGA INDUSTRIES LIMITED
SUDIPTA BHOWAL
GM-Legal & Company Secretary
Membership No.: F 5303

This is a public announcement for information purposes only and is not a prospectus announcement. This does not constitute an invitation or offer to acquire, purchase or subscribe for securities. Not for release, publication or distribution, directly or indirectly, outside India.

**INDIA PESTICIDES LIMITED**

Our Company was originally incorporated as 'India Pesticides Private Limited', a private limited company at Bareilly, Uttar Pradesh under the Companies Act, 1956 on December 13, 1984 and was granted a certificate of incorporation by the Registrar of Companies, Uttar Pradesh at Kanpur. Subsequently, pursuant to a deed of dissolution dated June 30, 1987, our Company acquired the entire rights and liabilities of 'India Pesticides' a partnership firm formed under the Indian Partnership Act, 1932, where our Company was one of the partners at the time of dissolution of the firm. With effect from March 31, 1993, our Company became a deemed public company under Section 43A(1A) of the Companies Act, 1956, the word 'Private' was removed from the name of our Company and the certificate of incorporation of our Company was endorsed by the Registrar of Companies, Uttar Pradesh at Kanpur to that effect. Subsequently, pursuant to a special resolution passed by the Shareholders of our Company in its annual general meeting on September 30, 2002, our Company was converted into a public limited company. A fresh certificate of incorporation dated April 24, 2003 consequent upon conversion into a public limited company under the Companies Act, 1956 was issued to our Company by the Registrar of Companies, Uttar Pradesh and Uttarakhand at Kanpur. For further details in relation to change in name of our Company, see "History and Certain Corporate Matters" on page 160 of the Prospectus dated June 28, 2021 ("Prospectus").

Registered Office: 35-A, Civil Lines, Bareilly 243 001, Uttar Pradesh, India; Tel: +91 0581 2567459; Corporate Office: Swapnil Cold Storage Compound, Water Works Road, Aishbagh, Lucknow 226 004, Uttar Pradesh, India; Tel: +91 0522 2653602

Website: www.indiapesticideslimited.com; Contact Person: Ajit Pandey, Company Secretary and Compliance Officer. E-mail: investor@indiapesticideslimited.com; Corporate Identity Number: U24112UP1984PLC006894

OUR PROMOTERS: ANAND SWARUP AGARWAL AND THE ASA FAMILY TRUST

Our Company has filed the Prospectus dated June 28, 2021 with the RoC, and the Equity Shares are proposed to be listed on the National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") and trading is expected to commence on July 5, 2021.

BASIS OF ALLOTMENT

INITIAL PUBLIC OFFER OF 27,027,026 EQUITY SHARES OF FACE VALUE OF ₹ 1 EACH ("EQUITY SHARES") OF INDIA PESTICIDES LIMITED ("COMPANY" OR "ISSUER") FOR CASH AT A PRICE OF ₹ 296 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ 295 PER EQUITY SHARE) AGGRGATING UP TO ₹ 8,000 MILLION (THE "OFFER") COMPRISING A FRESH ISSUE OF 3,37,378 EQUITY SHARES AGGRGATING UP TO ₹ 1,000 MILLION (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF 23,648,648 EQUITY SHARES, INCLUDING 9,506,758 EQUITY SHARES AGGRGATING UP TO ₹ 2,814 MILLION BY ANAND SWARUP AGARWAL (THE "PROMOTER SELLING SHAREHOLDER") AND 14,141,890 EQUITY SHARES AGGRGATING UP TO ₹ 4,186 MILLION, BY THE OTHER SELLING SHAREHOLDERS (AS DEFINED HEREAFTER, AND COLLECTIVELY WITH THE PROMOTER SELLING SHAREHOLDER, REFERRED TO AS THE "SELLING SHAREHOLDERS"), AND SUCH EQUITY SHARES, THE "OFFERED SHARES") AGGRGATING UP TO ₹ 7,000 MILLION (THE "OFFER FOR SALE"). THE OFFER SHALL CONSTITUTE 23.47% OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE FACE VALUE OF EQUITY SHARES IS ₹ 1 EACH. THE OFFER PRICE IS ₹ 296 PER EQUITY SHARE AND IS 296 TIMES THE FACE VALUE OF THE EQUITY SHARES.

OFFER PRICE: ₹ 296 PER EQUITY SHARE OF FACE VALUE OF ₹ 1 EACH

ANCHOR INVESTOR OFFER PRICE: ₹ 296 PER EQUITY SHARE

THE OFFER PRICE IS 296 TIMES OF THE FACE VALUE

Risks to Investors:

• Average Cost of acquisition of Equity Shares held by the Selling Shareholders, Anand Swarup Agarwal is ₹ 0.03, Mahendra Swarup Agarwal is ₹ 0.01, Virendra Swarup Agarwal is ₹ 0.02, Asha Agarwal is ₹ 0.00 (negligible), Sugandha Swarup Arora is ₹ 0.01, Sneha Lata Agarwal is ₹ 0.02, Sudha Agarwal is ₹ 0.02, Shalini Pawan Agarwal is ₹ 0.02, Saubharya Swarup Agarwal is ₹ 0.02, Pramod Swarup Agarwal is ₹ 0.02, Vishal Swarup Agarwal is ₹ 0.06, Aparna Gupta is ₹ 0.00 (negligible), Vishwas Swarup Agarwal is ₹ 0.03, Sanju Agarwal is ₹ 0.94, Kajaree Swarup Agarwal is ₹ 0.29, Anurag Swarup Agarwal is ₹ 0.02, and Komal Swarup Agarwal is ₹ 0.29 per Equity Share, respectively, and the Offer Price at the upper end of the Price Band is at ₹ 296 per Equity Share.

• The two Book Running Lead Managers associated with the Offer have handled 29* public issues in the past 3 years out of which 11 closed below the Offer price on listing date.

*as disclosed in the Prospectus.

BID/OFFER PERIOD

BID/ OFFER OPENED ON WEDNESDAY, JUNE 23, 2021

BID/ OFFER CLOSED ON FRIDAY, JUNE 25, 2021

The Offer was made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCR") read with Regulation 31 of the SEBI ICDR Regulations and in compliance with Regulation 6(1) of the SEBI ICDR Regulations wherein not more than 50% of the Offer was available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Portion"). Our Company and the Promoter Selling Shareholder, in consultation with the BRLMs, allocated up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"), of which one-third was reserved for domestic Mutual Funds, subject to valid Bids having been received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under-subscription or non-allocation of the Anchor Investor Portion, the balance Equity Shares were added to the Net QIB Portion. Further, 5% of the Net QIB Portion was available for allocation on a proportionate basis to Mutual Funds only and the remainder of the Net QIB Portion was available for allocation on a proportionate basis to all QIB Bidders including Mutual Funds, subject to valid Bids having been received at or above the Offer Price. Further, not less than 15% of the Offer was made available for allocation on a proportionate basis to Non-Institutional Bidders and not less than 35% of the Offer was made available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids having been received from them at or above the Offer Price. All potential Bidders (except Anchor Investors) were required to mandatorily utilise the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts and UPI ID (in case of RIBs). If applicable, in which the corresponding Bid Amounts were blocked by the SCBS or under the UPI Mechanism, as applicable. Anchor Investors were not permitted to participate in the Offer through the ASBA process. For details, see "Offer Procedure" on page 335 of the Prospectus.

The Offer received 1,416,491 applications for 554,456,900 Equity Shares resulting in 20.51 times subscription as disclosed in the Prospectus. The details of the applications received in the Offer from Retail Individual Bidders, Non-Institutional Bidders and QIBs are as under (before technical rejections):

Sl. no	Category	No. of Applications made	No. of Equity Shares	Shares Reserved as per Prospectus	No. of times Subscribed	Amount (₹)
A	Retail Individual Bidders	1,412,620	94,620,650	9,459,460	10.00	28,006,311,650
B	Non Institutional Bidders	3,785	215,169,400	4,054,054	53.08	63,690,049,850
C	Qualified Institutional Bidders (excluding Anchor Investors)	70	236,068,800	5,405,		

Tokyo elects assembly amid Covid fears over Olympics

ASSOCIATED PRESS
Tokyo, July 4



VOTERS IN JAPAN'S capital are electing the Tokyo city assembly amid worries about health risks during the Olympics, opening in three weeks, as coronavirus cases continue to rise.

In Sunday's balloting, 271 candidates are vying for 127 seats. Eligible voters total 9.8 million people in the megacity with a population of nearly 14 million.

Public opinion surveys show about 60% of respondents want the Games cancelled or postponed again.

Behind the fears is the lagging vaccination rollout, with only about 10% of the population fully vaccinated.

Exit polls by public broadcaster NHK TV showed a tight race between Tokyo Gov.

election.

The Liberal Democrats, who are promising "a safe and secure games," held 25 seats.

Neither Koike nor her party pushed for a cancellation, but instead called for the Games without fans in the stands. The organizing committee has said a decision on attendance restrictions was still being studied.

The only major party clearly advocating for the Olympic to be cancelled was the Communist Party, which held 18 seats.

The Democrats, a leading opposition party, raised questions about the Olympics but pushed other issues in their campaign, such as economic aid for those hurt by the coronavirus.

The Olympics, opening July 23, bring together 15,000 athletes and more than 50,000 officials, including corporate sponsors and dignitaries, as

well as 70,000 volunteers.

Some medical experts have warned it could become a Covid-19 superspread event, warning that new cases in Tokyo, now totalling several hundred, could shoot up to thousands.

Olympic team members and officials are more likely than the Japanese public to have been fully vaccinated.

Koike, a former news anchor, became Tokyo's first woman governor in 2016, and was re-elected to another four-year term in a 2020 landslide.

She is a proponent of gender equality, comparing the situation in Japan to "an iron plate," rather than "a glass ceiling."

Analysts say Koike, previously a parliamentary lawmaker, may be contemplating a return to national politics. Parliamentary elections are expected later this year.

Japan's Suga pushes rescue after mudslide hits town

MORE THAN 1,000 soldiers, firefighters and police on Sunday waded through a giant mudslide that ripped through a resort town southwest of Tokyo, killing at least two people and leaving about 20 missing as it swept away houses and cars.

Prime Minister Yoshihide Suga told reporters 19 people had been rescued, and 130 homes and other buildings were damaged in Atami.

Two people were dead, but more were feared missing, he said speaking after an emergency Cabinet meeting. Earlier, disaster officials said 20 were unaccounted for, but warned the number may rise. Shizuoka prefecture officials said three people had been injured.

"The area is still having heavy rainfall, but arduous rescue efforts will continue," Suga said, warning residents to watch out for more landslides. "Please act as quickly as you can to stay safe."

Troops, firefighters and other rescue workers, backed by three coast guard ships, were working to clear the mud from the streets of Atami and reach those believed to be trapped or carried away.

—AP

U P ELECTRICALS Limited				
Registered Office: D-5, Awadh Complex, Laxmi Nagar, Delhi-110092 CIN: L31200DL1971PLC005666 Email id: upelectricals1971@gmail.com, Website: www.upelectricals.in				
EXTRACT OF AUDITED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2021 (Rupees in Lakh)				
S. No.	Particulars	Quarter Ended 31.03.2021 (Audited)	Quarter Ended 31.12.2020 (Unaudited)	Year Ended 31.03.2021 (Audited)
1.	Total Income from Operations (net)	0.00	0.00	0.00
2.	Profit before Extra Ordinary Items and tax	(0.77)	(2.78)	(20.14)
3.	Net Profit after Tax and Extraordinary Items	(0.77)	(2.78)	(20.14)
4.	Paid up equity share capital (Face value Re. 2/- per share)	356.26	356.26	356.26
5.	Reserves (excluding Revaluation Reserve as shown in the Balance Sheet of Previous year)	477.48	478.26	477.48
6.	Basic and diluted earning per share	(0.004)	(0.016)	(0.006)

Note: The above is an extract of the detailed format of Quarterly and Yearly Financial Results filed with the Stock Exchanges under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The complete format of the Quarterly Financial Results is available on the Company's website at www.upelectricals.in and also on stock exchange website at www.msebi.in.

For U P Electricals Limited
Sd/-
(Preet Kumar)
Managing Director
DIN: 08081343

Date: 30.06.2021
Place: Delhi

Didi Global's app suspended in China over data protection

REUTERS
Beijing, July 4



CHINA'S CYBERSPACE ADMINISTRATION said on Sunday that it had ordered smartphone app stores to stop offering the ride-hailing firm Didi Global's app after finding that Didi had illegally collected users' personal data.

The Cyberspace Administration of China (CAC) said on its social media feed that it had ordered Didi to make changes to comply with Chinese data protection rules. It did not specify the nature of Didi's violation.

Didi responded by saying it had stopped registering new users and would remove its app from app stores. It said it would make changes to comply with rules and protect users' rights.

Didi debuted on the New York Stock Exchange on Wednesday following a \$4.4 billion initial public offering (IPO).

Didi was valued at \$67.5 billion in the IPO, well down from the \$100 billion it had hoped for, which potential investors had resisted.

Redex Research director Kirk Boddy, who publishes on

Smartkarma, said CAC's move appeared aggressive, but that Didi had anyway been banned from adding new users during a review of its cybersecurity.

"It indicates the process could take a while, but they have a large installed base so near-term impact (is) likely muted for now."

Didi's app was still working in China for people who had already downloaded it. It offers over 20 million rides in China every day, on average.

CAC on Friday announced an investigation into Didi to protect "national security and the public interest", prompting a 5.3% fall in its share price to \$15.53.

The stock was sold at \$14 in the IPO — the top of the flagged range.

Chinese regulators have tightened data collection rules for major tech firms in recent years.

Didi, which offers services in China and more than 15 other markets, gathers vast amounts of real-time mobility data every day. It uses some of the data for autonomous driving technologies and traffic analysis.

Founded by Will Cheng in 2012, the company has already been subject to regulatory probes in China over safety and its operating licence.

Didi had set out relevant Chinese regulations in its IPO prospectus and said: "We follow strict procedures in collecting, transmitting, storing and using user data pursuant to our data security and privacy policies."

FORM NO. INC-26*

[Pursuant to rule 30 of the Companies (Incorporation) Rules, 2014]
Advertisement to be published in the newspaper for change of registered office of the company from one state to another]

Before the Central Government (Regional Director, Northern Region, Ministry of Corporate Affairs, New Delhi)

In the matter of the Companies Act, 2013 (Section 134) of Companies Act, 2013 and Rule 30(a) of the Companies (Incorporation) Rules, 2014 as amended upto date

In the matter of **Jeneca Infra projects Private Limited** (CIN: U74899DL1994PTC057083) having its registered office at 13/216, Geeta Colony, New Delhi-110031

On Wednesday, 30th June, 2021 to enable the company to change its registered office from "National Capital Territory of Delhi" to "State of Haryana".

Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either the notice of change of registered office to the concerned Regional Director at the address mentioned above.

On behalf of the Board
For JONEJA INFRA PROJECTS PRIVATE LIMITED
Sd/-
Ajay Joneja
Managing Director
Place: New Delhi
Date: 05.07.2021
DIN: 00106534

Form No. INC-26*

[Pursuant to Rule 30 of the Companies (Incorporation) Rules, 2014]
Before the Central Government (Regional Director, Northern Region, New Delhi)

In the matter of sub-section (4) of section 13 of Companies Act, 2013 and clause (a) of rule 30 of the Companies (Incorporation) Rules, 2014

AND

In the matter of **PARIWAR FINANCE AND INVESTMENT LTD** (CIN: U65999DL1987PLC026789) having its Registered Office at 11 A VANDHANA BUILDING 11, TOLSTOY MARG, NEW DELHI-110001

.....Applicant Company / Petitioner
NOTICE is hereby given to the General Public that the company proposes to make application to the Central Government under Section 13(4) of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary general meeting held on Thursday, 24th June, 2021 to enable the company to change its registered office from "National Capital Territory of Delhi" to "State of Haryana".

Any person whose interest is likely to be affected by the proposed change of the registered office of the company may deliver either the notice of change of registered office to the concerned Regional Director at the address mentioned below:

11 A VANDHANA BUILDING 11,
TOLSTOY MARG, NEW DELHI-110001
For & on behalf of Applicant
PARIWAR FINANCE AND INVESTMENT LTD
Sd/-
UDIT AGGARWAL
(DIRECTOR)
DIN: 07143886
Date : 05.07.2021
Place : New Delhi

Form No. INC-25A*

Before the Regional Director (Ministry of Corporate Affairs, Delhi Region)

In the matter of the Companies Act, 2013, Section 14 of Companies Act, 2013 and rule 41 of the Companies (Incorporation) Rules, 2014

AND

In the matter of **M/s CREEVO TECH INDIA LIMITED** having its registered office at E-76, Second Floor, Kalkaji, New Delhi-110019.

Notice is hereby given to the general public that the company intending to make application to the Central Government under section 14 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on 15th June, 2021 to enable the company to give effect for such conversion. Any person whose interest is likely to be affected by the proposed change of status of the company may deliver or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the concerned Regional Director at B-2 WING, 2ND FLOOR, PARYAVARAN BHAWAN, CGO COMPLEX, NEW DELHI-110003 within fourteen days from the date of publication of this notice with a copy to the applicant Company at its registered office as mentioned above.

On and for the benefit of the Applicant
RAJESH KUMAR (Director)
DIN NO. 01406390
Place: DELHI
E-76, 2nd Floor, Kalkaji, New Delhi-110019
Date: 29/06/2021

Form No. INC-25A*

Before the Regional Director (Ministry of Corporate Affairs, Delhi Region)

In the matter of the Companies Act, 2013, Section 14 of Companies Act, 2013 and rule 41 of the Companies (Incorporation) Rules, 2014

AND

In the matter of **M/s CREEVO TECH INDIA LIMITED** having its registered office at E-76, Second Floor, Kalkaji, New Delhi-110019.

Notice is hereby given to the general public that the company intending to make application to the Central Government under section 14 of the Companies Act, 2013 seeking confirmation of alteration of the Memorandum of Association of the Company in terms of the special resolution passed at the Extra Ordinary General Meeting held on 15th June, 2021 to enable the company to give effect for such conversion. Any person whose interest is likely to be affected by the proposed change of status of the company may deliver or send by registered post of his/her objections supported by an affidavit stating the nature of his/her interest and grounds of opposition to the concerned Regional Director at B-2 WING, 2ND FLOOR, PARYAVARAN BHAWAN, CGO COMPLEX, NEW DELHI-110003 within fourteen days from the date of publication of this notice with a copy to the applicant company at its registered office as mentioned above.

On and for the benefit of the Applicant
RAJESH KUMAR (Director)
DIN NO. 01406390
Place: DELHI
E-76, 2nd Floor, Kalkaji, New Delhi-110019
Date: 29/06/2021

Form No. INC-25A*

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On and for the benefit of the Applicant
RAJESH KUMAR (Director)
DIN NO. 01406390
Place: DELHI
E-76, 2nd Floor, Kalkaji, New Delhi-110019
Date: 29/06/2021

Form No. INC-25A*

Before the Regional Director (Ministry of Corporate Affairs, Delhi Region)

In the matter of the Companies Act, 2013, Section 14 of Companies Act, 2013 and rule 41 of the Companies (Incorporation) Rules, 2014

AND

In the matter of **M/s CREEVO TECH INDIA LIMITED** having its registered office at E-76, Second Floor, Kalkaji, New Delhi-110019.