

Economy

MONDAY, MAY 31, 2021

₹3-LAKH-CR SCHEME

Now, guaranteed loans to set up oxygen plants

FE BUREAU
New Delhi, May 30

THE GOVERNMENT ON Saturday launched a new version of its ₹three-lakh-crore guaranteed loan programme, under which cheaper credit will be made available to hospitals for setting up on-site oxygen generation plants to fight the pandemic.

It also allowed civil aviation companies, struggling to cope with the damage caused by the pandemic, to tap an earlier avatar of the Emergency Credit Line Guarantee Scheme (ECLGS) by expanding its scope.

The validity of the ECLGS has also been extended by three months through September 30 or until guarantees for the entire amount of ₹3 lakh crore are issued, the finance ministry said in a statement. Similarly, the last date of disbursement has been extended up to December 31.

By end-February, loans of ₹2.46 lakh crore were sanctioned under the scheme. The demand thereafter hasn't risen much, bankers say.

Under the ECLGS 4.0 announced on Saturday, the government will offer full guarantee on loans up to ₹2 crore to hospitals, nursing homes, clinics, medical colleges for setting up on-site oxygen generation plants. The interest rate on these loans has been capped at 7.5%.

The ministry also relaxed the tenure of the loan repayment and introduced more flexibilities. Borrowers who are eligible for restructuring as per the latest RBI guidelines and had



availed of loans under ECLGS 1.0 can now repay in five years. They have to repay only interest in the first two years, which will be followed by the repayment of principal and residual interest in three years thereafter.

Prior to the move, the loan tenure was four years. Borrowers were supposed to pay only interest in the first year, followed by the repayment of principal and interest in three years after that.

Moreover, the new scheme has made a provision of extra ECLGS assistance of up to 10% of the outstanding as of February 29, 2020, to borrowers covered under ECLGS 1.0, in sync with restructuring under the RBI guidelines of May 5, 2021.

While allowing civil aviation companies to tap the ECLGS 3.0, the government also scrapped the extant ceiling of ₹500 crore of loan out-

Banks move SC against RTI disclosure, seek direction to RBI

INDU BHAN
New Delhi, May 30

THE SUPREME COURT will consider in July petitions filed by various banks, including SBI and HDFC Bank, seeking a direction to the Reserve Bank of India (RBI) to exempt information related to their customers, trade secrets, risk ratings, any unpublished price sensitive information from the Right to Information Act.

A Bench led by Justice L Nageswara Rao posted the matter for hearing in July first week.

The Supreme Court had last month revived its 2015 judgment making it necessary for RBI to disclose financial information related to private and public banks under the RTI Act.

It had dismissed a joint plea by the central government and 10 banks seeking a recall of the judgment in Jayantilal N Misra (2015) that mandated RBI to disclose inspection reports of banks as well as details of willful defaulters on the grounds that the central bank had no fiduciary relationship with the banks.

In another attempt to wriggle out of the transparency law, the banks in their separate petition said that they being privy to sensitive information like personal details of its account holders, prospective loans and other financial transactions are required to keep such info confidential and maintain privacy as directed by the SC in the Justice KS Puttasamy vs UoI (Aadhar judgment), which recognises the fact that right to privacy is a sacrosanct facet of fundamental rights.

EXPERT VIEW

SBI should be able to build a book of ₹2k cr via expanded ECLGS, says Dinesh Khara

FE BUREAU
Mumbai, May 30

COUNTRY'S LARGEST LENDER

State Bank of India's (SBI) chairman Dinesh Kumar Khara on Sunday said that as per preliminary assessment, the bank should be able to build a book of ₹2,000 crore through expanded emergency credit line guarantee scheme (ECLGS). Khara made this comment at a joint press conference of SBI and Indian Banks' Association (IBA) to launch standardised Covid loan prod-

ucts by public sector banks.

Earlier in the day, finance ministry had enlarged the scope of the ₹3 lakh crore ECLGS to cover loans up to ₹2 crore for setting up on-site oxygen generation plants at healthcare facilities and brought in the ailing aviation sector under its ambit.

Khara said that public sector banks have come up with three sets of products to build a 'Covid book' under Reserve Bank of India's (RBI) liquidity scheme and the ECLGS. The relief measures include a

healthcare business loan for setting up oxygen plants, healthcare facilities and unsecured personal loans for Covid-19 treatment.

The rate of interest for business loans given for setting up oxygen plant under ECLGS will be capped at 7.5%, and the repayment can be done in five years. The banks have not specified rates for other healthcare facility loans. However, the rate of interest will stand at 8.5% at SBI, Khara said. Apart from it, borrowers can avail loans of

₹25,000 to ₹5 lakh for Covid-19 treatment with a tenure of five years.

IBA chairman Rajkiran Rai said the products have been standardised with approvals from all public sector banks' boards last week.

He also said that customers opting for restructuring will have to apply for recast on the website or manually at a bank branch. RBI on May 5 had allowed lenders to carry out a fresh round of restructuring of retail and MSME accounts.

From the Front Page

Interest payments: Centre's soaring debt may curb productive spending

IN 2020, A deadly combination of a Covid-induced GDP contraction and massive borrowing to bolster spending inflated debt ratio to as high as 89.6%.

Jeremy Zook, director (sovereign ratings) at Fitch Ratings, told FE: "We do not foresee India's debt ratio declining to its pre-pandemic level of 73.9% in the next 5 years." Fitch had expected the FY22 debt ratio to decline by 2.5 percentage points from an estimated 90.6% in FY21. But this "will have to be reassessed" in the wake of the second wave, Zook said.

William Foster, vice-president & senior credit officer (sovereign risk) at Moody's, said: "(India's) Debt affordability will remain relatively weak with interest payments reaching about 28% of general government revenue in 2021, the highest among Baa-rated peers and more than three times the Baa median forecast of around 8%."

Foster expected debt to stabilise at around 92% of GDP by FY25, against 88.9% (Moody's estimate) in FY21. This is among the least optimistic projections of India's debt profile; some other agencies have forecast the burden to ease with a pick-up in economic growth.

Unsurprisingly, a sizeable chunk of resources goes towards interest payments, which shot up to 28.5% of general government revenue last fiscal from 22.9% in FY20. This is projected to drop to 27.5% in FY22 before rising again to 28.3% next fiscal, Moody's has said.

M Govinda Rao, a member of the 14th Finance Commission and current chief economic adviser at Brickwork Ratings, said: "Even if the 15th Finance Commission's consolidation path is strictly followed, the Centre's debt is expected to be reduced from 62.9% in FY21 to 56.6% in FY26. This implies that the interest payment will remain at elevated levels and continue to crowd out more productive expenditures."

The NK Singh-led FRBM panel had in 2017 suggested that the general government debt be capped at 60% of GDP by FY23. However, Singh, who also headed the 15th Finance Commission, recently said in interviews that given the unprecedented Covid crisis, the Centre and states can exceed their FRBM limits. But once the pandemic is dealt with, they must chart out a clear path to regain fiscal discipline, Singh said.

Any debt reduction road map, however, hinges on a spurt in economic growth. Growth-enhancing structural reforms and addressing infrastructure gaps could boost the outlook if they are well-implemented in our view," Fitch's Zook said.

To be sure, debt ratios of economies around the world have surged in the aftermath of the pandemic. According to an IMF estimate, given the widening deficits and contraction in economic activity, debt worldwide surged to as much as 97% of GDP in 2020. It will rise to 99% in 2021 before stabilising below but close to 100% of GDP, he added. Importantly, the Economic Survey for FY20 pointed out that India's forex reserves of \$584 billion as of January 15, 2021, were greater than its total

Economic travails: Nascent recovery disrupted; consumption needs big push

THE LAST TWO years were precipitous, with the pandemic accentuating the fall. As almost all pillars of the economy, with the exception of agriculture, have borne the brunt, a fiscally stressed government has stood guard with limited success.

To be candid, key sectors like construction, trade, transport, manufacturing and mining will likely remain the worst affected ones in FY22 too, as in FY21. The Centre's tax buoyancy will likely be much lower than 1.2 assumed in the Budget, and its non-tax revenue and non-debt capital receipts (privatisation and asset monetisation) could also need sharp downward revisions. DK Srivastava, chief policy adviser at EY, sees a total shortfall of ₹2.3 lakh crore in the Centre's total non-debt receipts from the budgeted level. Even this could turn out to be optimistic.

Moreover, despite the guaranteed growth in goods and services tax (GST) revenue, states governments may face acute revenue constraints; they will likely rein in capex in the current fiscal year as well, as they did in the last couple of years.

In its last policy meeting in early April, the Reserve Bank of India (RBI) said GDP growth could jump to 26.2% in the first quarter of FY22,

external debt (even including that of the private sector) of \$556 billion as of September 2020. Forex reserves have since swelled, hitting a record \$593 billion as of May 21. "In corporate finance parlance, therefore, India resembles a firm that has negative debt, whose probability of default is zero by definition."

Moreover, with an eye on growth, the government has budgeted an impressive 26.2% hike in capital expenditure, which has high multiplier effect, for FY22. Of course, the Budget math may go haywire again due to the second pandemic wave.

The government has also firmed up a road map for capital investments of ₹111 lakh crore in infrastructure up to FY25. However, drawing large-scale patient capital into infrastructure is unlikely to be easy despite the setting up of a development finance institution. As for the current fiscal, Sonal Varma, chief economist, India and Asia (ex-Japan) at Nomura, said revenues will likely take a hit in the June quarter due to the second wave.

"However, as we expect the economic recovery to resume after June, we should see a bounce in tax collections thereafter. A key risk is any delay to disinvestment plans due to second wave disruptions that put the ambitious target of ₹1.75 lakh crore (~0.8% of GDP) in jeopardy," Varma said. Several agencies, including Barclays, Nomura, S&P and Moody's, recently cut their India growth forecasts for FY22, with a few slashing their projections by as much as four percentage points to just over 9%, as the second Covid wave hit businesses. This has compounded the worries of policymakers who had earlier expected a V-shaped recovery after the first wave.

To be sure, debt ratios of economies around the world have surged in the aftermath of the pandemic. According to an IMF estimate, given the widening deficits and contraction in economic activity, debt worldwide surged to as much as 97% of GDP in 2020. It will rise to 99% in 2021 before stabilising below but close to 100% of GDP, he added. Importantly, the Economic Survey for FY20 pointed out that India's forex reserves of \$584 billion as of January 15, 2021, were greater than its total

PMI, too, lost momentum. Non-food credit growth remained subdued, having fallen to 4.9% in March from 6.7% a year before. Though RBI was sanguine in its latest annual report about credit demand and supply noted that "banks would have sufficient capital at the aggregate level even in a severe stress scenario", a prolongation of the Covid wave could be a spoiler. After a roller-coaster ride up to February last fiscal in the wake of the pandemic, merchandise exports surged a record 196% year-on-year in April, thanks to a conducive base.

Exports in April stood at \$30.6 billion, up almost 18% from the same month in 2019 (before the pandemic struck), mainly on the back of improved order flow. Industrial output and exports are expected to be aided by favourable base effect in June quarter as well. But as the RBI pointed out, "even though India's merchandise exports and imports show nascent signs of recovery, the worsening global trade environment due to resurgence in COVID-19 infections may impinge upon external demand". Production-linked incentive (PLI) schemes, aimed at incentivising domestic value addition and large capacity creation, may take time to yield results.

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aggressively advertise on OOH. Will be able to make & supply 10 cr Covishield doses in June: SII to govt

"SERUM INSTITUTE OF India has always been sincerely concerned about the protection of the citizens of our country and world at large from Covid-19. Under the leadership of our CEO, Adar C Poonawalla, our team have been working relentlessly shoulder to shoulder with our government to fight the Covid-19 pandemic," he said in the letter.

LETTERS TO THE EDITOR

Recall of WB chief secretary

No matter what the 'provocation' was, the central government overreacted in recalling Chief Secretary Alapan Bandyopadhyay in the middle of Covid-19 pandemic and the aftermath of Cyclone Yaas. — G David Milton, Maruthancode

Saving the children

Prime Minister Narendra Modi has taken a commendable decision to secure the lives of children through PM CARES, who lost their parents to Covid. — Ravi Teja Kathuripalli, Hyderabad

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FIGHTING CORONA**'Nearly 12 crore doses of Covid vaccine to be available in June'**

PRESS TRUST OF INDIA
New Delhi, May 30

NEARLY 12 CRORE doses of coronavirus vaccine will be available in June, the health ministry said on Sunday.

In May, 7.94 crore doses were available for vaccination.

In a statement, the ministry said the allocation of supplies to states and Union Territories is decided on the consumption pattern, population and vaccine wastage.

"Visibility for availability of vaccines for the entire month of June 2021 has been provided well in advance to states/UTs...," it said.

"For the month of June, 6.09 crore (6,09,60,000) doses of Covid vaccines will be supplied to the states and UTs for vaccination of priority group of health care workers (HCWs), front-line workers (FLWs) and persons aged 45 years + and above as free supply from Government of India," the ministry said.

"In addition, more than 5.86 crore (5,86,10,000) doses



A health worker administers a dose of Covid-19 vaccine to a beneficiary at a drive-through vaccination camp at Saket in New Delhi on Sunday

will be available for direct procurement by the state/UTs and private hospitals. Therefore, in June 2021 close to 12 crore (11,95,70,000) doses will be available for the national Covid vaccination programme," it said.

The ministry said the delivery schedule for this allocation will be shared with states in

The ministry of health said the allocation of supplies to states and Union Territories is decided on the consumption pattern, population and vaccine wastage

available from Centre for 15/30 days and the total vaccine doses which are available for direct procurement by states/UTs is to ensure better planning and delivery of vaccine by states/UTs," it said.

For the month of May, 4,03,49,830 vaccine doses have been made available by the Union government to states.

In addition, 3,90,55,370 doses were available for direct procurement by the states as well as private hospitals in May.

"Therefore, in May 2021 a total number of 7,94,05,200 doses were available for the national Covid vaccination programme," the ministry said.

advance.

"States have been requested to direct the concerned officials to ensure rational and judicious utilisation of allocated doses and minimise the vaccine wastage. The basic objective behind informing the states/UTs in advance of the quantum of free vaccine doses to be made

is to ensure better planning and delivery of vaccine by states/UTs," it said.

maximise their production of liquid oxygen, and make it available...for medical purposes only".

Prime Minister Narendra Modi on Sunday also said that providing medical-grade oxygen to different states during the second wave of COVID-19 cases, the lowest in 46 days, taking the country's infection tally to 2,78,94,800.

As per the Union health ministry's update on Sunday, India recorded a single-day rise of 1,65,553 in new COVID-19 cases, the lowest in 46 days, taking the country's infection tally to 2,78,94,800.

The daily positivity rate declined to 8.02%, remaining below the 10%-mark for five consecutive days, while the weekly positivity rate dropped to 9.36 per cent, it said.

Health workers admit a Covid-19 patient at a government hospital in Kolkata on Sunday

FPIs net sellers for second month in a row

PRESS TRUST OF INDIA
New Delhi, May 30

FOREIGN PORTFOLIO INVESTORS (FPI) turned out to be net sellers for second month in a row by taking out nearly ₹1,730 crore from Indian markets in May as second wave of the coronavirus pandemic spooked investor sentiment.

In April, the total net outflow from the Indian capital markets (both equity and debt) stood at ₹9,435 crore.

According to depositories data, overseas investors withdrew ₹3,375.2 crore from equities but invested ₹1,645.8 crore in the debt segment between May 1 and May 28. This took the total net outflow to ₹1,729.4 crore.

However, Morningstar India associate director (Manager Research) Himanshu Srivastava said the FPI flows into the Indian equity markets have been showing signs of stabilisation over the past two weeks, after witnessing a significant net outflows for eight weeks in a row.

Govt may lift curbs on oxygen use for some priority industries in 2-3 days

PRESS TRUST OF INDIA
New Delhi, May 30

THE GOVERNMENT IS likely to lift restrictions on the use of liquid oxygen for some priority industries in the next 2-3 days as demand for medical oxygen has come down, a top government official said on Sunday.

To make oxygen available to more people during the peak of the second wave of COVID-19, the Centre on April 25 had barred the use of liquid oxygen for any non-medical purpose and asked manufacturing units to maximise its production and make it available to the government for medical use.

"Demand for medical oxygen has come down. Some priority industries will get oxygen in the next 2-3 days," the official told PTI.

Exercising the powers conferred under the Disaster Management Act, Union Home Secretary Ajay Bhalla had directed the states to ensure that "use of liquid oxygen is not allowed for any non-medical purpose and all manufacturing units may



Health workers admit a Covid-19 patient at a government hospital in Kolkata on Sunday

maximise their production of liquid oxygen, and make it available...for medical purposes only".

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India fighting Covid-19 with all its might: Modi

PRESS TRUST OF INDIA
New Delhi, May 30

ASSERTING THAT INDIA is fighting Covid-19 with all its might, Prime Minister Narendra Modi on Sunday spoke to a number of people ranging from those engaged in transporting medical oxygen to lab technician, and said the country's resolve to prevail over the virus is equal to the magnitude of the challenge it faces.

In his monthly Mann ki Baat broadcast, Modi noted that the country was also faced with several natural disasters, including cyclones, landslides and earthquakes, during the pandemic, and said more lives were saved than the past with the Centre, states and local administration coming together to carry out relief and rescue operations.

With the demand for med-



ical oxygen rising exponentially during the recent surge in Covid-19 cases and many states and hospitals complaining of its shortage, the prime minister said the production of the liquid medical oxygen (LMO) has risen by over 10 times to nearly 9,500 MT daily from 900 MT earlier.

"The demand for oxygen surged all of a sudden. This was a very big challenge, and delivering medical oxygen to remote parts of the country was indeed a huge task," he said, noting that many plants manufacturing industrial oxygen were located in the eastern parts of the country and lauded those, including cryogenic tanker drivers, the oxygen express (train) crew and Air Force pilots, involved in its transportation.

In his address, he also praised farmers for generating record produce, and said the agricultural sector protected itself from the adverse effects of the pandemic to a great extent.

The farmers produced record output and the government procured a record amount of crops as well, he said, adding that farmers at several places got more than the minimum support price (MSP) for mustard.

Speaking of the arrange-

ments his government made to allow farmers to transport their produce to different markets, Modi said "Kisan Rail" has so far carried nearly two lakh tonnes of produce. Now the farmers are able to send fruits, vegetables, grains to other remote parts of the country at a very low cost, he added.

Some products are being sent abroad as well, he said and mentioned that jackfruits from Tripura are now being exported to London and so is Bihar's Shahi Litchi.

In his conversation with people involved in transporting oxygen, Modi spoke to Dinesh Upadhyay, who drives oxygen tankers, Shirisha Gajni, a loco pilot of an all-woman crew oxygen express, and Group Captain Patnaik from the Air Force and lauded their service to the nation.

Sleepwell

(Rs. in Crore)

AUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2021

Sr. No.	Particulars	Quarter Ended 31.03.2021 (Audited)	Year Ended 31.03.2021 (Audited)	Quarter Ended 31.03.2020 (Audited)
1	Total Income from Operations	748.94	2,487.44	516.28
2	Net Profit / (Loss) for the period (before tax, exceptional and/or Extraordinary items)	77.32	323.84	53.76
3	Net Profit / (Loss) for the period before tax (after exceptional and/or Extraordinary items)	77.32	323.84	41.77
4	Net Profit / (Loss) for the period after tax (after exceptional and/or Extraordinary items)	58.37	240.15	32.18
5	Total Comprehensive Income for the period [Comprising Profit / (Loss) for the period (after tax) and Other Comprehensive Income (after tax)]	70.38	258.96	29.69
6	Equity Share Capital (Face value of Rs. 5/- each)	24.39	24.39	24.39
7	Reserves (excluding Revaluation Reserve) as shown in the Audited Balance Sheet	1,159.90	1,159.90	895.35
8	Earnings Per Share (of Rs. 5/- each) (for continuing and discontinued operations) (not annualized)-			
	Basic:	11.97	49.23	6.60
	Diluted:	11.97	49.23	6.60

Note:

1 The above is an extract of the detailed format of quarterly and year ended Financial Results filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the quarterly and year ended Financial Results are available on the Company website www.sheelafoam.com and on the website of stock exchanges www.nseindia.com and www.bseindia.com.

2 The above consolidated audited financial results have been reviewed by the audit committee of the Board in its meeting held on May 29, 2021 and approved and taken on record by the Board of Directors of the Company in its meeting held on May 29, 2021. Further in accordance with the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Statutory Auditors have carried out the audit and the audit report has been approved by the Board.

3 Previous quarter/year figures have been regrouped/restated wherever necessary.

4 Key Standalone financial information is given below:

Sr. No.	Particulars	Quarter Ended 31.03.2021 (Audited)	Year Ended 31.03.2021 (Audited)	Quarter Ended 31.03.2020 (Audited)
1	Total Income from Operations	548.04	1,741.29	403.39
2	Net Profit / (Loss) for the period before tax (after exceptional and/or Extraordinary items)	73.74	243.46	32.59
3	Net Profit / (Loss) for the period after tax (after exceptional and/or Extraordinary items)	54.36	181.15	26.09

For Sheela Foam Limited

Sd/- (Rahul Gautam)

Chairman and Managing Director

Noida, May 29, 2021

SHEELA FOAM LIMITED Regd. office: C-55 Preet Vihar, Vikas Marg, New Delhi-110092 • Corporate Office : Sleepwell Tower, Plot No. - 14, Sector-135, Noida, Gautambudh Nagar (U.P.)-201305 Tel: 0120-4162200, Fax: 0120-41622825 • CIN L74899DL1971PLC005679



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IDBI BANK

Sale of Equity Shares of Asset Reconstruction Company (India) Limited

Invitation for Expression of Interest (EOI)

IDBI Bank intends to sell 6,23,23,800 (Six crore twenty three lakh twenty three thousand eight hundred) Equity Shares, constituting approximately 19.18% of the total equity share capital of Asset Reconstruction Company (India) Limited held by IDBI Bank. The Document for Expression of Interest (EOI) can be obtained from Strategic & Associate Investment Cell, IDBI Bank Ltd, 17th Floor, IDBI Tower, WTC Complex, Caffe Parade, Mumbai – 400 005. Tel No. +91 22 66263508 / 3558 or through email at saic_divest@idbi.co.in. The last date of submission of EOI is on or before 1600 Hrs (IST) of June 10, 2021 or as extended from time to time. Interested parties may regularly visit Notices & Tenders section of www.idbi.com from time to time for further update, if any. Note: IDBI Bank reserves the right to withdraw from the process and to accept or reject any/all offer(s) at any stage of the process without assigning any reason(s) thereof.

KOCHI METRO RAIL LIMITED

(A joint venture company of Govt. of India & Govt. of Kerala)

4th Floor, JLN Stadium Metro Station, Kaloor, Ernakulam-682017

Ph: 0484-2846700

CAREERS

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DIRECTOR (PROJECTS)

For more details log on to

www.kochimetro.org/careers

Last date of submission of application : 15th June, 2021

a.k. A. K. CAPITAL SERVICES LIMITED
BUILDING BONDS

Regd. Office: 30-35, 3rd Floor, Free Press House,
Free Press Journal Marg, 215, Nariman Point, Mumbai - 400021
CIN: +91-22-67546500 | Fax: +91-22-66100594 | E-mail: compliance@akgroup.co.in

NOTICE OF RECORD AND BOOK CLOSURE DATE
Pursuant to Regulation 42 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the Board of Directors at their meeting held on Saturday, May 29, 2021, inter-alia, has fixed the Record Date as Friday, August 6, 2021 for the purpose of ascertaining the eligibility of the shareholders for the payment of final dividend of INR 1/- per fully paid up equity share (face value of INR 10/- per equity share) for the financial year 2020-21, if approved at the ensuing Annual General Meeting.

Further, pursuant to Section 91 of the Companies Act, 2013 and Rule 10 of the Companies (Management and Administration) Rules, 2014 read with Regulation 42 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Register of Members and the Share Transfer Books of the Company will remain closed from Saturday, August 7, 2021 to Saturday, August 14, 2021 (both days inclusive).

The said notice is also available on www.bseindia.com and www.akgroup.co.in.

For A. K. Capital Services Limited
Sd/-
A. K. Mehta
Managing Director
(DIN: 00698377)

Date: May 29, 2021

Place: Mumbai

Raigarh Champa Rail Infrastructure Private Limited
(Under Corporate Insolvency Resolution Process)

Extension of Timeline for Submission of Expression of Interest

Notice for inviting "Expression of Interest" (EOI) from prospective Resolution Applicants for submitting Resolution Plans in the matter of Raigarh Champa Rail Infrastructure Private Limited ("RCRIPL") was published in "Financial Express" and other regional newspapers on 17th March 2021, 09th April, 2021 and 24th April, 2021 in terms of provisions of Section 25(2)(h) of Insolvency and Bankruptcy Code, 2016.

Last date of receipt of EOIs from the prospective resolution applicants is extended till 6:00 PM IST on 14th June 2021.

The updated Form G and "EOI process document" has been uploaded on the Company website [<http://www.rskp.co.in/RCRIPL>].

For any clarification or further information, kindly write to: cirp.rcrip@gmail.com

Sd/-
Sumit Binani

Resolution Professional of Raigarh Champa Rail Infrastructure Private Limited

Reg. No.: IBB/IPA-001/PI-N00005/2016-17/10025

Date: 30/05/2021

Place: Kolkata

2A, Ganesh Chandra Avenue, Kolkata- 700 013.

RP - Sanjiv Goenka Group
Brewing Legacies

Phillips Carbon Black Limited

CIN: L23109WB1960PLC024602

Regd. Office: 31, Netaji Subhas Road, Kolkata – 700001

Tele: +91 33 6625 1443, Fax: +91 33 2230 6844 / 2243 6681

Corporate Office: RPSG House, 2/4 Judges Court Road,

4th Floor, Kolkata – 700027, Tele: +91 33 4087 0500/0600

E-mail: pcbl@rpsg.in, Web: www.pcbltd.com

NOTICE OF THE 60TH ANNUAL GENERAL MEETING,
BOOK CLOSURE AND REMOTE E-VOTING INFORMATION

1. Notice is hereby given that the Sixtieth Annual General Meeting (60th AGM) of the Members of the Company will be convened on Tuesday, the 22nd day of June, 2021 at 10:30 A.M. through Video Conference ("VC") / Other Audio Visual Means ("OAVM") facility in compliance with the applicable provisions of the Companies Act, 2013 and Rules framed thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with General Circular Nos. 14/2020, 17/2020, 20/2020 and 02/2021 dated 8th April, 2020, 13th April, 2020, 5th May, 2020 and 13th January, 2021 respectively issued by the Ministry of Corporate Affairs ("MCA Circulars") and Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated 12th May, 2020 as amended by Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January, 2021 issued by the Securities and Exchange Board of India ("SEBI Circulars"), without the physical presence of the Members at the AGM venue. Pursuant to Section 91 of the Companies Act, 2013, the Register of Members and the Share Transfer Books of the Company will remain closed from the 16th day of June, 2021 to the 22nd day of June, 2021 (both days inclusive).

2. The Notice of the 60th AGM and the Annual Report of the Company including the financial statements for the financial year ended 31st March, 2021 ("Annual Report") has been sent only through electronic mode to all those Members, whose email addresses are registered with the Company or with the Company's Registrar and Share Transfer Agent, namely, Link Intime India Private Limited ("RTA") or with their respective Depository Participants ("Depository"), in accordance with the MCA Circulars and the SEBI Circulars. The requirements of sending physical copies of the Notice of the 60th AGM and Annual Report to the Members have been dispensed with vide MCA Circulars and SEBI Circulars.

3. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI") and Regulation 44 of the SEBI Listing Regulations read with MCA Circulars and SEBI Circulars, the Company is providing the remote e-Voting facility to all its Members to cast their votes on all Resolutions which is set out in the Notice of the 60th AGM. Members have the option to cast their votes on any of the Resolutions using the remote e-Voting facility or through e-Voting during the 60th AGM. Detailed procedure for remote e-Voting / e-Voting during the AGM is provided in the Notice of the AGM.

4. The remote e-voting period begins on 19th day of June, 2021 at 9:00 A.M. (IST) and ends on 21st day of June, 2021 at 5:00 P.M. (IST). During this period, Members of the Company, holding shares in the physical or dematerialized form, as on the cut-off date of Tuesday, the 15th day of June, 2021, may cast their votes electronically, as set out in the Notice of the 60th AGM through electronic voting system ('remote e-Voting') of National Securities Depository Limited (NSDL) or through e-Voting during the AGM. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members who have cast their votes by remote e-Voting on the Resolutions prior to the AGM may attend / participate in the AGM through VC/OAVM but shall not be entitled to cast their votes on such Resolutions again.

5. The voting right of shareholders shall be proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Tuesday, the 15th day of June, 2021. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently. A person who is not a Member as on the cut-off date should treat this Notice of the 60th AGM for information purpose only.

6. In line with the MCA Circulars and SEBI Circulars, the Notice of the 60th AGM and the Annual Report of the Company have been uploaded on the website of the Company at www.pcbltd.com. The Notice and the Annual Report of the Company can also be accessed from the websites of the Stock Exchanges, namely, National Stock Exchange (NSE) at www.nseindia.com and Bombay Stock Exchange (BSE) at www.bseindia.com respectively and is also available on the website of NSDL (Agency for providing the Remote e-Voting facility) at www.evoting.nsdl.com.

7. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes Member of the Company after the Notice is sent through e-mail and holding shares as of the cut-off date i.e. Tuesday, the 15th day of June, 2021, he/she may obtain the login ID and password by sending a request at evoting@nsdl.co.in or Registrar and Share Transfer Agent (RTA). However, if he/she is already registered with NSDL for remote e-Voting, then he/she can use his/her existing user ID and password for casting their votes. Individual shareholders holding securities in electronic mode and who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date may follow the steps mentioned in the Notice of the 60th AGM.

8. Members are requested to express their views/send their queries in advance mentioning their Name, DP ID and Client ID number / Folio No., Email ID, Mobile No. at pcbl.agm2021@psg.in till 4 p.m. (IST) on Friday, 18th June, 2021. Members who would like to ask questions during the 60th AGM of the Company need to register themselves as a speaker by sending their requests preferably along with their questions mentioning their Name, DP ID and Client ID number/folio number, Email ID, Mobile number, to the Company's email address at pcbl.agm2021@rpsg.in latest by 4 p.m. (IST) on Friday, 18th June, 2021.

9. Members holding shares in physical form who have not yet registered their email addresses with the Company / Company's RTA / Depository, can get the same registered and obtain the Notice of the 60th AGM of the Company along with the Annual Report for the financial year ended 31st March, 2021 and / or login details for joining the 60th AGM of the Company through VC/OAVM facility including e-voting, by sending scanned copy of the following documents by email to the Company's RTA's email id., viz. kolkata@linkintime.co.in or Company's email id., viz. pcbl.investor@rpsg.in:

a) a signed request letter mentioning your Name, Folio Number and Complete Address;

b) self attested scanned copy of the PAN Card;

c) self attested scanned copy of any document (such as Aadhar Card, Driving License, Voter Identity Card, Passport) in support of the address of the Member as registered with the Company.

10. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request to Mr. Amit Vishal, Senior Manager / Ms. Pallavi Mhatre, Manager, NSDL, Trade World, "A" Wing, 4th Floor, Kamala Mills Compound, Lower Parel, Mumbai – 400013 through Email at evoting@nsdl.co.in.

The afore-mentioned information is being issued for the information and benefit of all the Members of the Company and is in compliance with the MCA Circulars and the SEBI Circulars.

Place : Kolkata

For Phillips Carbon Black Limited
Kaushik Mukherjee
Company Secretary
Date : 30.05.2021



NMDC Limited

(A Government of India Enterprise)

Donimalai Iron Ore Mine, Donimalai Township - 583 118,
Dist: Bellary, Karnataka, Phones : 08395 - 274624, Fax : 08395-274649,

TENDER NOTIFICATION

Sealed tenders in two bid system are inviting from the competent, experienced and financially sound contractors for the following work:

Sl. No.	Tender No. & Date	Name of Work	Cost of Work (₹)	Sale / download period	Last date of Submission up to
1.	KIOM/OTE/WS/2021 Date: 31.05.2021	"Water sprinkling of 1220 trips per annum on a stretch of 5 km PWD road from Mallamma Temple junction to Kammathur junction for a period of 1 year"	15.55 Lakhs	31.05.2021 to 30.06.2021	15.00 Hrs
2.	DNM/C8HT/WB/ A&C-CAMC/ OTE/2020 Date: 31.05.2021	"Automation & Digitisation of DIOM -Weighbridges, KIOM Entry & Exit Gates & Loading Plant-Weighbridge"	270.07 Lakhs	31.05.2021 to 30.06.2021	15.00 Hrs

Further clarification: for Sl. No. 1 may contact by e-mail to kiom.nmdc@gmail.com Ph. No.08395-274640 and for Sl.No.2 may contact by e-mail to avmohan@nmdc.co.in barya@nmdc.co.in .

Detailed NIT and tender documents of above can be viewed and / or downloaded from NMDC's website <https://www.nmdc.co.in/nmdctender/default.aspx> or Central Public Procurement Portal <https://www.eprocure.gov.in>. Further, for any corrigendum, amendments, clarification etc may please follow the above website.

For and on behalf of NMDC Limited
General Manager (Production)

From the Front Page

Regulating apps: Messaging to be free, but calls may come under licensing

operators and over-the-top players. The telcos had then and even today bat for OTTs to be brought under regulation. Their stand has been that there should be one-service-one rule – they asked why should they be made to pay licence fee to the government and be saddled with a host of regulations while the apps are free to ride on their networks without paying any licence fee and be free from any kind of regulations?

The discussions regarding such a regulatory framework for apps come at a time when the government and a major messaging/calling app, WhatsApp, are at loggerheads over the issue of tracing the originator of what is deemed as mischievous messages.

The DoT has not yet decided whether recommendations of the Telecom Regulatory Authority of India (TRAI) would be sought in the matter or not. The reason

being that TRAI in September 2020 had recommended to the government that OTT players like Facebook, WhatsApp, Google, Viber, and Telegram need not be brought under any form of regulatory framework and market developments should be monitored. If required, an intervention can be made at an appropriate time, it had said.

The DoT feels that it has the option to refer the matter once again to the TRAI with some added references, or reject TRAI's September 2020 recommendations and come out with a policy decision in favour of partial regulation. In matters of policy, TRAI's role is recommendatory and government's view is final.

VOSSLOH BEEKAY CASTINGS LIMITED
Registered Office : Unit No. 5, 12th Floor, Eros Corporate Tower, Nehru Place, New Delhi 110019. CIN : U27102DL1974FLC007229

**NOTICE
(FOR THE ATTENTION OF THE EQUITY SHAREHOLDERS OF THE COMPANY)
TRANSFER OF EQUITY SHARES OF THE COMPANY TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF) DEMAT ACCOUNT**

Notice is hereby given to the shareholders of the Company pursuant to the provisions of Section 124(6) of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("the rules") (as amended).

As per the Rules, the Company is required to transfer all shares, in respect of which dividend has not been paid or claimed for Seven Consecutive Years or more, to an IEPF Demat Account.

As provided under the rules, individual notice will be sent to the concerned shareholders at their registered address whose shares are liable to be transferred to the IEPF Demat Account. The details of such shareholders, their Names, Folio No./ DP- Id/ Client Id and their shares which are due for transfer to the IEPF Demat Account are also being available at the Registered Office address of the Company at Unit No. 5, 12th Floor Eros Corporate Tower, Nehru Place, New Delhi 110019. Concerned shareholders are requested to refer to the details of their undivided dividend and the shares liable to be transferred to the IEPF Demat Account.

Concerned shareholders holding shares in physical form and whose shares are liable to be transferred to IEPF Demat Account may note that the Company would be issuing new Share Certificate(s) in lieu of the original Share Certificate(s) held by them. After issue of new Share Certificate(s) for the purpose of transfer of shares to IEPF Demat Account as per the Rules, the original Share Certificate(s) which stand registered in their name will stand automatically cancelled and be deemed non-negotiable. The Shareholders may further note that the details available with the Company is treated as notice in respect of issue of the duplicate Share Certificate(s) by the Company for the purpose of transfer of shares to IEPF pursuant to the Rules. In case of concerned shareholders holding shares in demat form their shares will be transferred to the IEPF Demat Account by way of a Corporate Action and their demat accounts will be accordingly debited.

Shareholders can claim their dividend by writing to the Company/Registrar and Transfer Agents of the Company viz. M/s Skyline Financial Services Private Limited and enclosing original cancelled cheque stating their name as the account holder. If the Company does not receive any communication from the concerned shareholders for claiming their unclaimed dividends on or before 30th August, 2021, the Company shall transfer their shares to the IEPF Demat Account, in order to comply with the provisions of the Rules. However, where there is a specific order of Court or Tribunal or Statutory Authority restraining any transfer of such shares and payment of dividend or where such shares are pledged or hypothecated under the provisions of the Depositories Act, 1996, the Company will not transfer such shares to IEPF Demat Account. No claim shall lie against the Company in respect of unclaimed dividend amount and shares transferred to the IEPF authority pursuant to the said Rules.

Shareholders may please note that after the transfer of their shares to the IEPF Demat Account, they may claim from the IEPF Authority both the undivided amount(s) and the shares including all benefits accruing on such shares by making an online application in the prescribed Form IEPF-5, available on



BHARTI AXA Life Insurance Company Ltd.

IRDAI Registration No.: 130 dated July 14, 2006 CIN : U66010MH2005PLC157108
Policy Lockin Fund - IIPF - PPF - PLS - PLSA - PLSB - PLSB-A - PLSB-B - PLSB-C - PLSB-D

REGISTERED OFFICE: Unit 1904, 19th Floor, Parinee Cresenzo, 'G' Block, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra - 400 051

AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED MARCH 31, 2021

FORM L-1A-A-RA

REVENUE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2021 - POLICYHOLDERS' ACCOUNT (TECHNICAL ACCOUNT)

(Rs. in Lacs)

FORM I-CA-A-PG FORM I-CA-A-PG

FORM L-2A-A-P&L PROFIT AND LOSS

**PROFIT AND LOSS ACCOUNT FOR THE
YEAR ENDED March 31, 2021**

Shareholders' Account (Non-technical Account)

(RS. IN Lacs)

FORM L-3A-A-B3

BALANCE SHEET

BALANCE SHEET AS AT March 31, 2021

FORM L-22A
ANALYTICAL

ANALYTICAL RATIOS

Particulars	For the Year Ended March 31, 2021	For the Year Ended March 31, 2020	Particulars	As at March 31, 2021	As at March 31, 2020	Sr. No.	Particulars	For the year ended March 31, 2021	For the year ended March 31, 2020
Amounts transferred from the Policyholders Account (Technical Account)	2,138	8,706	SOURCES OF FUNDS			1	New business premium income growth rate - segment wise		
Income From Investments			Shareholder's Funds:				Non - Participating Individual	-2%	6.3%
(a) Interest, Dividends & Rent – Gross	2,856	2,491	Share Capital	308,620	289,120		Non - Participating Health	-114%	-97.9%
(b) Profit on sale/redemption of investments	1,450	1,106	Share Application Money Pending Allotment	-	-		Non - Participating Group	-33%	-27.4%
(c) (Loss on sale/ redemption of investments)	(848)	(406)	Reserves and Surplus	21,676	21,215		Participating - Individual	-23%	-26.3%
Other Income	-	-	Credit/[Debit] Fair Value Change Account	269	(761)		Participating Pension	NA	NA
Provision for Diminution in value of investments written back	200	-	SUB-TOTAL	330,565	309,574		Linked Pension	NA	100.0%
TOTAL (A)	5,796	11,897	Borrowings	6,000	6,000		Linked Life	50%	7.4%
Expense other than those directly related to the insurance business	650	781	Policyholders' Fund:				Linked Group Gratuity	193%	3.1%
Bad debts written off	-	-	Credit/[Debit] Fair Value Change Account	5,622	(1,885)	2	Net Retention Ratio	98.6%	98.6%
Provisions (Other than taxation)	-	-	Policy Liability	738,575	586,337	3	Expense of Management to Gross Direct Premium Ratio	37.7%	43.4%
(a) For diminution in the value of investments (Net)	-	3,500	Insurance Reserves	-	-	4	Commission Ratio (Gross commission paid to Gross Premium)	6.9%	8.7%
(b) Provision for doubtful debts	-	-	Provision For Linked Liabilities	138,022	89,103	5	Ratio of policyholder's liabilities to shareholder's funds	2059.8%	1784.5%
(c) Others	-	-	SUB-TOTAL	888,219	679,555	6	Growth rate of shareholders' fund	13.4%	59.6%
Contribution to Managerial Remuneration	511	366	Funds For Future Appropriations	11,434	9,883	7	Ratio of surplus to policyholders' liability	0.4%	1.5%
Contribution to the Policyholders Account Towards Excess Expenses of Management	20,040	28,730	Discontinuance Fund on account of non payment of premium	2,012	866	8	Change in net worth (Rs in Lacs)	5,136	14,326
TOTAL (B)	21,201	33,377	Discontinuance Fund others	-	-	9	Profit after tax/Total Income	-4.6%	-7.1%
Profit/ (Loss) before tax	(15,405)	(21,480)	TOTAL	1,232,230	999,878	10	(Total real estate + loans)/(Cash & invested assets)	1.2%	1.4%
Provision for Taxation	-	-	APPLICATION OF FUNDS			11	Total investments/(Capital + Surplus)	2155.7%	1799.8%
Profit / (Loss) after tax	(15,405)	(21,480)	INVESTMENTS			12	Total affiliated investments/(Capital+ Surplus)	21.3%	21.0%
APPROPRIATIONS			Shareholders'	52,848	33,514	13	Investment Yield (Gross and Net)		
(a) Balance at the beginning of the year	(270,755)	(249,282)	Policyholders'	744,497	566,713	A. With Unrealised Gain			
(b) Interim dividends paid during the year	-	-	Assets held to cover Linked liabilities*	140,034	89,968	- Shareholders' Fund	11.1%	-1.2%	
(c) Proposed final dividend	-	-	Loans	2,601	1,805	- Policyholders' Fund			
(d) Dividend distribution on tax	-	-	Fixed Assets	2,079	2,267	- Participating - Life	9.8%	11.6%	
(e) Transfer to reserves/ other accounts	10	7	Current Assets			- Participating - Pension	6.6%	12.2%	
Profit/Loss carried to the Balance Sheet	(286,150)	(270,755)	Cash and Bank Balances	9,287	22,559	- Non-Participating	11.6%	12.3%	
		Advances and Other Assets	45,932	47,651	- Linked Life	47.2%	-12.9%		
		SUB-TOTAL (A)	55,219	70,210	- Linked Pension	64.7%	-13.5%		
		Current Liabilities	46,014	31,970	B. With Realised Gain				
		Provision	5,184	3,384	- Shareholders' Fund	9.1%	-1.0%		
		SUB-TOTAL (B)	51,198	35,354	- Policyholders' Fund				
		NET CURRENT ASSETS (C) = (A – B)	4,021	34,856	- Participating - Life	9.2%	7.6%		
		Misc. Expenditure (to the extent not written off or adjusted)	-	-	- Participating - Pension	7.1%	11.7%		
		Debit Balance in Profit & Loss Account	286,150	270,755	- Non-Participating	9.0%	8.7%		
		TOTAL	1,232,230	999,878	- Linked Life	11.8%	10.7%		
					- Linked Pension	24.0%	17.7%		
					Conservation Ratio	76.9%	78.0%		
					Persistency Ratio (By Annualised Premium)*				
					For 13th month	62.5%	59.7%		
					For 25th month	52.6%	55.1%		
					For 37th month	49.8%	48.1%		
					For 49th month	46.1%	44.6%		
					For 61st month	41.4%	37.8%		
					NPA Ratio				
					Gross NPA Ratio	1.2%	2.0%		
					Net NPA Ratio	0.2%	0.4%		

*Assets Held to Cover Linked Liabilities include assets held against provision for linked liabilities and discontinuance fund.

Calculations are in accordance with the IRDAI circular IRDA/ACT/CIR/MISC/035/01/2014 dated January 23, 2014:

- a) Persistency ratios for year ending March 31, 2021 have been calculated on April 30, 2021 for the policies issued in April to March period of the relevant years. For example, the 13th month persistency for year ending March 31, 2021 is calculated for policies issued from April 1, 2019 to March 31, 2020.
 - b) Persistency ratios for year ending March 31, 2020 have been calculated on April 30, 2020 for the policies issued in April to March period of the relevant years. For example, the 13th month persistency for year ending March 31, 2020 is calculated for policies issued from April 1, 2018 to March 31, 2019.
 - c) Single premium and group one year renewable products are excluded.

Notes:
1) The audited financial statements for the year ended March 31, 2021 have been approved by the Board at its meeting held at Mumbai on 21st May, 2021.

For and on behalf of the Board of Directors

For
Sd/

Paran Raja

Parag Raja

Chief Executive Officer & Managing Director



Opinion

MONDAY, MAY 31, 2021

SHOBHANA
SUBRAMANIAN

shobhana.subramanian@expressindia.com



NDA failed to do its job on the economy

We need big job-creating schemes to revive consumer demand and small businesses

SEVEN YEARS AFTER the BJP-led NDA government came to power, incomes and wealth in India are more unevenly distributed than they been in a long time. Last Friday, the ILO said the country's unemployment rate in 2020 was the highest since at least 1991. That is disturbing. And it cannot be blamed on the Covid-19 pandemic even though there is no doubt the many lockdowns and curfews have hit businesses across the country. The jobs data has been worsening for some time now—not surprising in a crawling economy—and it looks like demonetisation did a lot of the damage. Many felt the pain from DeMo would be transient but even though cash levels have gone up significantly, the informal sector simply hasn't got back its momentum. That's probably because the DeMo shock was so severe, it hurt business and consumer confidence to a point where job creation was postponed. Unfortunately, the economy never recovered meaningfully thereafter to be able to support job creation on a big scale.

There was no pandemic in FY18 when the economy grew at an unremarkable 6.8%, though the moderation in growth could have been exacerbated by the GST which was rolled out in July 2017. There was no pandemic in FY19 when our economy clocked in an unimpressive 6.5% and neither in FY20—except for about two weeks—when growth collapsed to an embarrassing 4%. Ironically, it was in May that year, after the NDA had been re-elected, that the government announced it would make India a \$5 trillion economy by FY25. Given the economy is estimated to have contracted by about 8%, that goalpost will now need to be shifted.

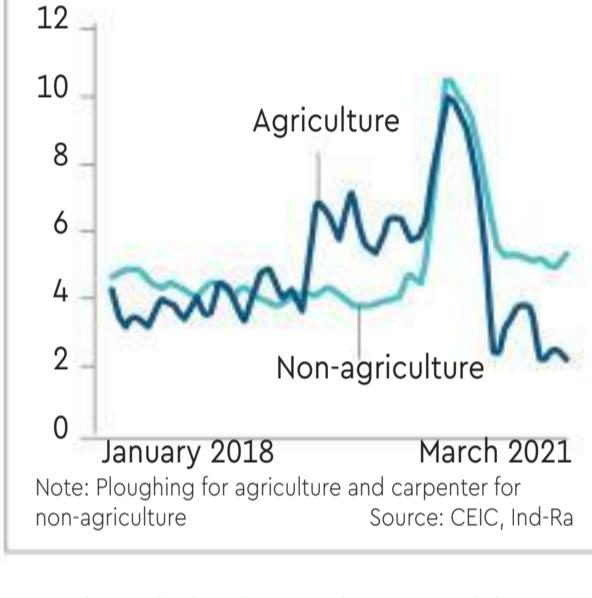
But there is little point in the economy climbing to new heights if employment is going to descend to new lows. Let's change the narrative, set a target for new jobs by FY25 and track if India is creating the largest number of jobs in the world each year; growing fast or even fastest is not good enough, nor is some grandiose GDP number. That the country's unemployment rate is at a three-decade high is a shame; joblessness rose to 7.11% in 2020, the ILO said based on the ILOSTAT database, from 5.27% in 2019.

But, this hasn't happened overnight. An analysis by the Centre for Economic Data and Analysis (CEDA), based on the CMIE monthly time-series of employment by industry, shows manufacturing employment in FY21 was nearly half of what it was five years ago. Not flattering especially since Make in India, launched with much fanfare, was supposed to have changed the face of manufacturing. Not only has the share of manufacturing fallen to sub-16%—the Narendra Modi government had said, it would take it up to 25% by 2022—employment in the sector has fallen too. From all appearances, FY22 could be worse than FY21 when the average unemployment rate hit 8.8%. First, the services sector—a large employer—has been slow to recover. Moreover, the informal sector, which is about 45% of GDP and accounts for 80% of employment and which depends mostly on cash transactions, is in a shambles. Another sector that provides jobs in big numbers, exports, has fared poorly during the Modi regime, having contracted in four of the seven years. With the informal sector languishing post the pandemic, and the organised sector shedding jobs, the unemployment rate shot up to 14.5% in the week to May 16 and further to 14.7 in the week to May 23, according to CMIE data. At the last count, the cumulative loss of salaried jobs, since the pandemic, was 12.6 million across urban and rural areas; as of April 2021, there were just 73.3 million of them.

It is critical to address unemployment since incomes and jobs drive consumer spending, which in turn drive businesses. So far in this fiscal, little direct expenditure has been targeted at the vulnerable sections, but if payroll support isn't possible, the ₹3-lakh-crore guaranteed loan scheme—ECLGS—for the MSMEs should be topped up. Moreover, allocations for MGNREGA can definitely be upped to meet the increasing demand.

While revenue receipts for FY22 would probably fall short of estimates, direct tax collections are likely to remain robust since the organised corporate sector is doing extremely well; within this, segments like financial services, IT and e-commerce that have large high-paid workforces as also the government sector will keep personal income tax collections strong.

While the government does need to be mindful of the fisc, overshooting the budget in times like these won't hurt the nation's credibility. As many economists have pointed out, if consumer confidence and demand aren't revived quickly, the economy runs the risk of falling deeper into the trough. And the focus must be on jobs, not the size of the economy.



THERE HAVE BEEN several global and domestic shifts in the inflation ecosystem we had gotten used to in the last several years. On the global front, there is a raging debate on whether current price pressures are temporary or permanent. There are many moving parts here. One, global commodity prices have risen by an average of 80% since the trough of April 2020, hurting corporate margins and threatening to spill over into consumer prices, though some believe that we may not witness a new super-cycle from here on. Two, the world has seen large, long-lasting and unconventional fiscal and monetary easing, the lasting impact of which remains unknown. Three, some advanced economies are facing a shortage of right-skilled labour and components, pushing up prices. Finally, the global economy is too dependent on complex supply chains, that have helped keep consumer prices low in the past, but are coming under pressure now.

Having said that, as discussed by Frederic Neumann, for most of Asia, inflation risks are on the 'costpush' side, with little evidence yet of 'demand pull' from accelerating consumption. As such, whether these price pressures are temporary or permanent, is up for debate.

On the domestic front, some inflation worries we highlighted last year have come to pass.

One, real rates, which have been a driver of inflation in the past (for instance, the FY09-FY11 period), have moved into negative terrain after six long years.

Two, there are risks that inflation expectations could get unanchored. Our inflation model suggests that inflation expectations ('backward' and 'forward' combined) are an important driver of inflation, explaining about 75% of the trends in inflation. With real rates falling, expectations will face their biggest test of the last few years. Were they subdued because other factors were supportive or had they truly become anchored at low levels? Recent data show that some inflation expectation series have ticked up slightly. What underlying message are the recent inflation prints giving? Inflationary pressures in India can be ascertained at three levels—at the wholesalers (WPI inflation), intermediate costs (logistics, transportation and profit margins), and price to consumers (CPI inflation).

During the first pandemic wave last year, WPI inflation was subdued on the back of falling global commodity prices. Inflationary pressures, instead, were rife at the intermediate cost and CPI inflation level, led by logistics and transportation bottlenecks (that were caused by the national lockdown).

This year is different. Inflationary pressures seem to have moved down the chain to WPI inflation. This is consistent across all the key categories—food, fuel and core components. And within WPI inflation, input prices are rising much faster than WPI output prices. Interestingly, the same trends are visible in the PMI indices: input prices are rising faster than output prices.



RBI WATCH

AS LOCKDOWNS EASE, PRODUCERS COULD PASS ON MORE INPUT COST INCREASES TO CONSUMERS, PUTTING UPWARD PRESSURE ON INFLATION. EXPECT GRADUAL POLICY NORMALISATION FROM 4Q2021

India: Inflation undone?

PRANJUL BHANDARI, AAYUSHI CHAUDHARY & PRIYA MEHRISHI

Respectively, chief economist (India), economist, and associate, HSBC Securities and Capital Markets (India) Private Limited

Producers do not seem to be passing much of the rise in raw material costs to output prices, perhaps worried that the already uncertain demand could weaken further. We had recently calculated that in periods of rising input costs, firms tend to pass on 60% of the price pressures to consumers. Trends from the last six months show that this time around they seem to have passed on only half of that to consumers, taking the rest as a hit on their profit margins.

What does this mean for future inflation prints? There are signs that the second pandemic wave has peaked. Some states are also considering steps on rolling back the local lockdowns that were implemented.

As demand for goods and services pick up gradually (though worth noting that we are not forecasting a rapid rise in demand like last year), producers may feel more confident about passing on raw material cost increases to output prices, pushing core inflation higher.

Furthermore, as the vaccination drive reaches critical mass, by end-2021, as per our current expectations, services inflation could start to rise too. As discussed before, supply of services takes time to augment, making high services inflation sticky. To summarise, as higher raw material costs are passed on to consumers, core inflation could rise, particularly in 2HFY22. With more pass-through of input cost pressures to output prices over time, CPI core inflation pressures could be higher in 2HFY22 (6% y-o-y) compared to 1H (4.7% y-o-y). For the year, we forecast core inflation at 5.4% y-o-y (above 4% for a second year in a row).

On the food front, price pressures for cereals and vegetables are contained. But that for oils, eggs, meat and fish are on the rise. We expect price pressures for manufactured food to be higher in 2H compared to 1H, though primary food products are likely to remain uniform through the year. For the year, we forecast food inflation at 4.2% y-o-y (versus 7.4% last year when supply disruptions had risen).

However, the Centre may find some buffer from large carry over cash balances at end-FY21 (March 2021). Cash balances at the end of FY21 were ₹2.5trn, almost double the recent year's norm. This means that some of

In view of rising oil prices, we forecast transportation inflation at 7.5% y-o-y and fuel and electricity inflation at 9.9% y-o-y. Putting it all together, we expect headline inflation at 5.2% y-o-y. Both headline and core average-of-the-year inflation is forecasted at above the 4% target, but lower than the 6% upper limit.

In FY21, RBI was faced with conflicting objectives on inflation, bond yields and the rupee (also known as the impossible trinity). It bought dollars to keep the rupee for strengthening too much in the midst of a large BoP surplus and an economic slowdown. It bought bonds to keep bond yields from rising too much at a time public sector borrowings had risen to record highs. But all of this infused excess rupee liquidity into the banking system, which over time can stoke inflation and other financial imbalances. These conflicting objectives are likely to be around this year (FY22) as well, and RBI will have to juggle carefully. Having said that, it could get some helping hand along the way, which we believe could help it to gradually shift focus to inflation, as the year progresses.

On the BoP front, as the current account moves from surplus to deficit, the overall BoP surplus is expected to fall in FY22 (even if capital inflows remain elevated). With that, RBI may not have to buy as many dollars as it did last year, to keep the rupee from appreciating sharply. This means, as the year progresses, RBI may find some space to shift focus more squarely on its inflation objective, by gradually lowering the surplus liquidity in the system. RBI would still need to buy government bonds to assist the government in its borrowing programme. There are risks that the second pandemic wave raises the fiscal deficit, leading to more demand for RBI bond purchases.

On the food front, price pressures for cereals and vegetables are contained. But that for oils, eggs, meat and fish are on the rise. We expect price pressures for manufactured food to be higher in 2H compared to 1H, though primary food products are likely to remain uniform through the year. For the year, we forecast food inflation at 4.2% y-o-y (versus 7.4% last year when supply disruptions had risen).

unbudgeted rise in fiscal deficit could be funded by these carry over cash balances, and may not necessarily translate to higher-than-budgeted borrowings, one-for-one.

All told, if the need to buy dollars is lower than last year, RBI could use the space to gradually shift focus on inflation, and plan a gradual exit from loose monetary policy. But how would that unfold in the face of a delicate growth recovery?

The surest driver of cyclical recovery is vaccination, which we believe will reach critical mass by end-CY21. In fact, that may even give producers the confidence to pass on high raw material costs to consumers, thereby stoking inflation.

That means RBI may have to embark on policy normalisation this year itself. The monetary easing of FY21 had three components—liquidity infusion, accommodative stance, and rate cuts. We believe the policy normalisation of FY22 must also touch upon each of these, in order to be effective.

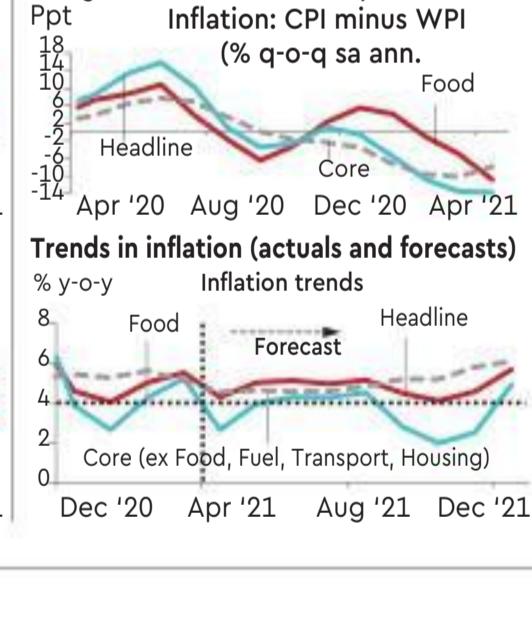
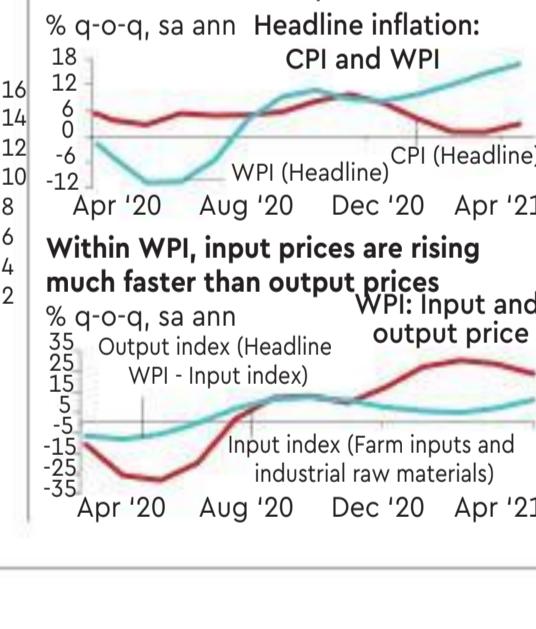
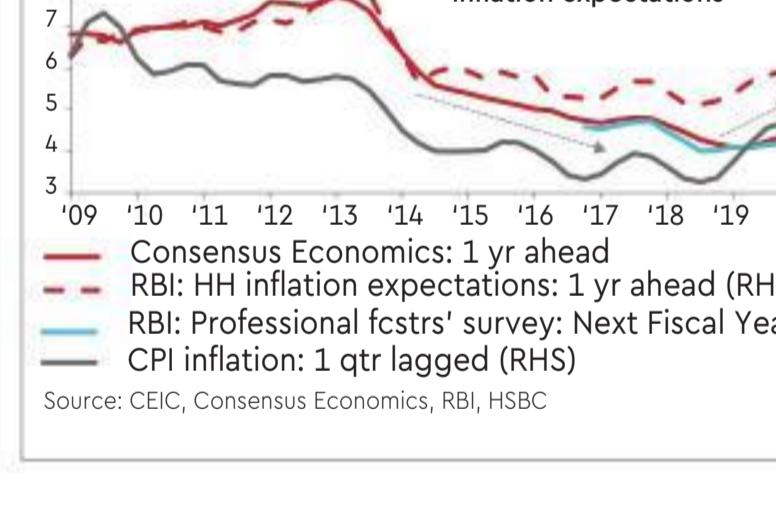
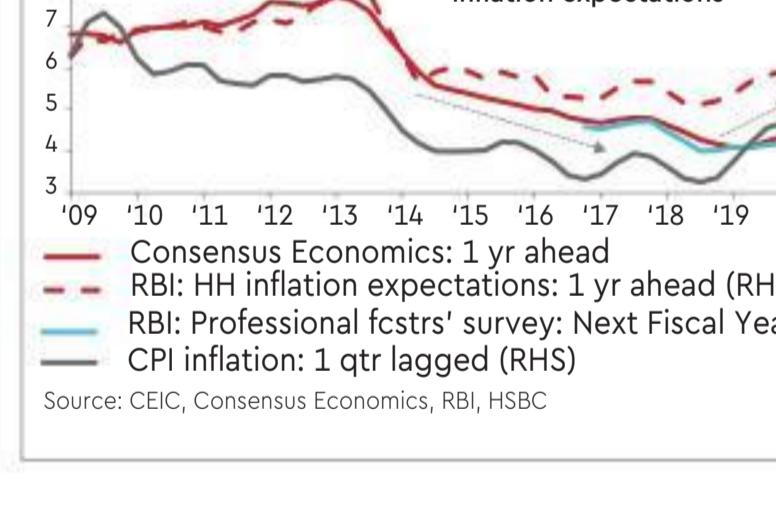
For now, by October 2021, RBI could start to gradually lower the surplus liquidity, and raise the reverse repo rate (currently at 3.35%), followed by a change in stance to neutral. The aim of this, we think, should be to gradually push up short-end rates towards 4%, so that real rates don't remain hugely negative for long.

Having said that, we think that an increase in the benchmark repo rate, currently at 4%, can wait for longer, perhaps once there are surer signs that the private investment cycle is rising.

In the upcoming June 4 policy meeting, RBI may want to sit tight in view of the still high pandemic cases. This would entail keeping rates on hold, stance accommodative, and liquidity in surplus. The one change would likely be a markdown in GDP growth forecast (from 10.5% for FY22 to perhaps high single digits, accounting for the economic cost of the second pandemic wave). There are likely to be a few regulatory steps in the June mix. But several have already been announced recently, for example a restructuring 2.0 scheme and a Covid-19 loan book. And new steps from here may not have the same bang for the buck. Instead, we think government policy (both fiscal and reforms) should focus on the growth objective from here on.

Edited excerpts from HSBC Global Research's report dated May 27, 2021

Inflation expectations, an important driver of inflation, have ticked up gently



Education

MONDAY, MAY 31, 2021



OUR SCHOOL OF MANAGEMENT

Yajulu Medury, Vice Chancellor, Mahindra University

Our association with the Cornell University will ensure that our programmes will be interdisciplinary as well as contemporary. These will focus as much on critical thinking and innovation and opening up of our students' horizons, as on building the students moral and ethical character.

TERRA.DO

Would you like to work for climate?

An edtech start-up has set for itself a very ambitious target: Getting 100 million people working by 2030 to mitigate climate change

VIKRAM CHAUDHARY

CLIMATE IS LITERALLY everything under the sun. In case you wish to start working for climate change, where and how do you start? This question bothered Anshuman Bapna ever since he went on a holiday to the Great Barrier Reef in Australia in 2016. A serial entrepreneur and having worked at large internet firms such as Google and MakeMyTrip, climate change was always on the back of his mind.

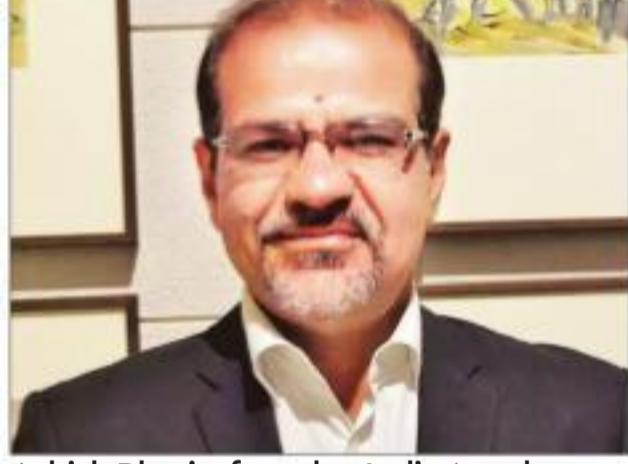
"That year (2016) was when mass bleaching of corals due to global warming was observed, and I realised by the time my son grows up most of the corals (from the Reef) would have disappeared," he says. "This wonder of the natural wonder might not be there for our children to see."

This realisation woke him up from his corporate stupor, and along with Kamal Kapadia (climate change educator and clean energy advocate) and Mayank Jain (ex-CTO and founder at RightHalf.com, Atishae) he started Terra.do last year, an edtech start-up that offers courses on climate change and how one can be part of the climate solution.

ACCELERATOR

Creating new companies

India Accelerator funded 27 start-ups in 2020; to mentor 100 start-ups in 2021



Ashish Bhatia, founder, India Accelerator

VIKRAM CHAUDHARY

THE INDIA Accelerator (IA) is a seed accelerator started in March 2017, and it aims to be the spawning ground for emerging tech start-ups. "The selected start-ups receive not only seed funding, advice and mentoring, and connections, but also other critical inputs required to enable them to be launched successfully," said Ashish Bhatia, founder, IA, in a recent interaction with FE.

The IA is part of the Global Accelerator Network, a group of 100-odd top accelerators in the world. "The IA model closely follows that of TechStars and other internationally-known accelerators," he said.

Bhatia added that the IA is unique in terms of its intensive hands-on approach, 360-degree coverage, investor relationships, partner network and global focus.

The India Accelerator is part of the Global Accelerator Network, a group of 100-odd top accelerators in the world

"Our mentors are all successful people who have the passion to build the entrepreneurship community. We are the only GAN-backed accelerator in India; GAN opens up numerous opportunities for our portfolio start-ups to expand globally, and also brings global mentorship and investment into the picture," he said.

The pandemic year (2020), Bhatia said, has been tough on start-ups. "The funding funnel dried up, revenues declined, profits shrank, and companies scaled down growth plans. Early-stage and mid-stage start-ups are the worst-hit, especially in travel and transportation space," he said.

At the same time, start-ups in the healthtech and edtech space witnessed a surge in revenues and attracted good funding. "The good thing is that none of the 'our start-ups' shut shop during these trying times. They pivoted, they reengineered, they scaled down in some cases, but they managed to stay alive and I'm sure they will strike back harder with things now looking up," Bhatia said.

In 2020, the IA funded 30 start-ups in its cohort, and it aims to fund 100 start-ups this year.

Going forward, the IA is planning a major global expansion.

We are on the drawing board for launching a programme in Singapore, as a base for covering the Southeast Asian geography. Another focus is to expand our footprint to Africa," Bhatia said.



ILLUSTRATION: SHYAM KUMAR PRASAD

Bapna and his team have set a rather weighty task for themselves, i.e. getting 100 million people working to solve climate change by 2030. However, he says

the plan is ready.

"For our courses, we select a cohort of x100 'learners' with exceptional backgrounds in their field and a deep desire to

be a part of the climate solution. They then undertake a 12-week online course taught by world-class climate experts. They gain a deep understanding of climate change and climate action, and learn how to leverage their own skills for maximal impact in the climate space," he says.

One of the aims is to get the learners at Terra.do inspire their contacts and others to work for mitigating climate change in various capacities—both personal and professional.

Terra.do also supports learners finding their way into climate jobs. "This includes everything from part-time project work and activism to full-time jobs and starting their own companies. The aim is to build a large global Terra community where learners who have been part of the journey help each other create real impact," Bapna says.

Current courses on Terra.do include Climate Change: Learning for Action, Climate Change for VCs, and Electric Vehicles & Fleets. "To minimise climate change, the humankind needs to work as a team. We need to rethink how we produce energy, how we do agriculture, manufacturing, transportation, construction, and so on," Bapna says.

As far as the profile of learners coming onto the Terra.do platform is concerned, Bapna says these include those who may want to change their job profile (like directly working with a climate organisation) to those who may want to start a climate organisation. "Even if someone may want to commit 20% of her time on cli-

mate solutions (maybe by volunteering for, say, a non-profit), without leaving her existing job, she would be part of the 100 million cohort we are planning to create by 2030," he says.

As of now, most people who are studying at Terra.do are individuals paying from their pocket and not corporate-sponsored employees. "Many of them are actually worried about how climate change is affecting the planet," Bapna says.

Some learners on Terra.do are from Indian PSU major ONGC. "Companies such as ONGC have started to think about renewables and CCS (carbon capture and storage) as a part of their portfolio. So their employees are our learners, as are those who have seen the writing on the wall and want to learn, say, how to reduce methane emissions from oil wells," he says. "One-third of our cohort is from India."

Courses offered by Terra.do are connected to jobs. "We have a career services team and also a mentor programme, in which we have 100-plus individuals with 10-plus years of experience in the area of climate. Then we conduct a job fair at the end of each cohort where we invite a bunch of companies," Bapna adds.

Climate change education must start early, and possibly that's one of the reasons Terra.do is experimenting with a programme for high school students. Bapna says: "We have a programme for high school students that we are experimenting this summer, and if it works out we will roll it out broadly and widely."

PROGRAMMING

Indian quiz turns the world's largest contest

How TCS CodeVita became the world's largest programming competition



Ananth Krishnan, CTO, TCS

VIKRAM CHAUDHARY

LAST WEEK Tata Consultancy Services (TCS) announced that the ninth season of TCS CodeVita—a student quiz competition—has won the Guinness World Records title as the world's largest computer programming competition, with 136,054 participants from 34 countries.

"The 2021 TCS CodeVita competition invited college students from around the world to pit their programming skills against each other. The winners walked away with cash prizes, and internship offers to work directly with technology leaders at TCS," the global software major said in a statement.

"Long before words like hackathon became common, TCS had seen the potential of programming as a sport and that had inspired TCS CodeVita," said Ananth Krishnan, CTO, TCS. "This competition is fuelling a passion for programming in brilliant young people."

TCS CodeVita—which is now into its second decade and has grown into a world-class quiz competition—had started way back in 2007 as an 'internal idea jam.'

"Once that idea jam became popular within our ecosystem, we thought how can we make TCS a more fun place to work? That led to a programming contest within TCS. That time, the company built the platform called the TCS Top-10 Coder. It saw a tremendous response and soon the CodeVita was born," said Krishnan.

"By 2010, there were already about a million college students who were on the TCS network (among other things, who wanted to join the company) and so we had all the ingredients and soon we launched the CodeVita as an external facing contest," added Krishnan. "For the first two years it was a team competition, and then I think it entered the Limca Book of Records in 2014 as India's biggest team programming competition."

Over the years, the CodeVita kept on getting increasing interest from students. There was no qualification to take part in CodeVita, as long as someone was a university student.

And then it turned global.

Recently, TCS contacted the Guinness World Records and they said they had been hearing about this quiz competition. "Post the audit process, the Guinness team accepted that TCS CodeVita is, indeed, the world's biggest programming quiz competition by quite a margin," said Krishnan.

This competition also feeds into the company's talent pipeline, although Krishnan said that winners may not get special preferences.

This year's champion, Ben Alexander Mirtchouk of Stevens Institute of Technology, New Jersey, is the competition's first ever US winner. The 1st runner-up was Václav Polívka from the University of Zürich in Switzerland, and the 2nd runner-up was Ali Khosravi from the University of New South Wales in Sydney, Australia.

These three students have received cash prizes of \$10,000, \$7,000 and \$3,000, respectively, and have been offered the opportunity to intern directly with one of TCS's technology leaders.



Ben Alexander Mirtchouk of Stevens Institute of Technology, New Jersey

Science & tech

Mankind's riskiest quest so far

From solar flares to dust storms, the threats to Musk's Mars dream are many

BRUCE EINHORN

More than half a century after Neil Armstrong took mankind's giant leap on the moon, another space race is heating up. This time, the promising new frontier for Earthlings is Mars, the planet next door.

A slate of robotic missions to the red planet, including NASA's Perseverance rover this year and China's Zhurong this month, have led to the inevitable question: When can humans follow? Unmanned missions over the decades have beamed a trove of information, including the presence of water ice on Mars, fueling expectations a human landing is possible. But how soon? And, are we ready?

NASA wants to send astronauts to Mars, perhaps at some point in the 2030s. The United Arab Emirates -- which now has a spacecraft orbiting the planet -- is promoting a 100-year plan to create a colony there. While China has said sending humans to Mars is its long-term goal, those eager for a taste of Martian life can visit a simulation site in the Gobi desert for now.

The most ambitious of them all is billionaire Elon Musk. The founder of Space Exploration Technologies Corp. wants to send humans this decade, saying in an interview last year that he was confident a crewed mission could take place in 2026. Many scientists, however, warn of too many unanswered questions confronting deep-space travel. Musk has also acknowledged the risks, saying "it's tough sledding over there."

Becoming multiplanetary is one of the greatest filters. Only now, 4.5 billion years after Earth formed, is it possible. How long this window to reach Mars remains open is uncertain. Perhaps a long time, perhaps not. In case it is the latter, we should act now.

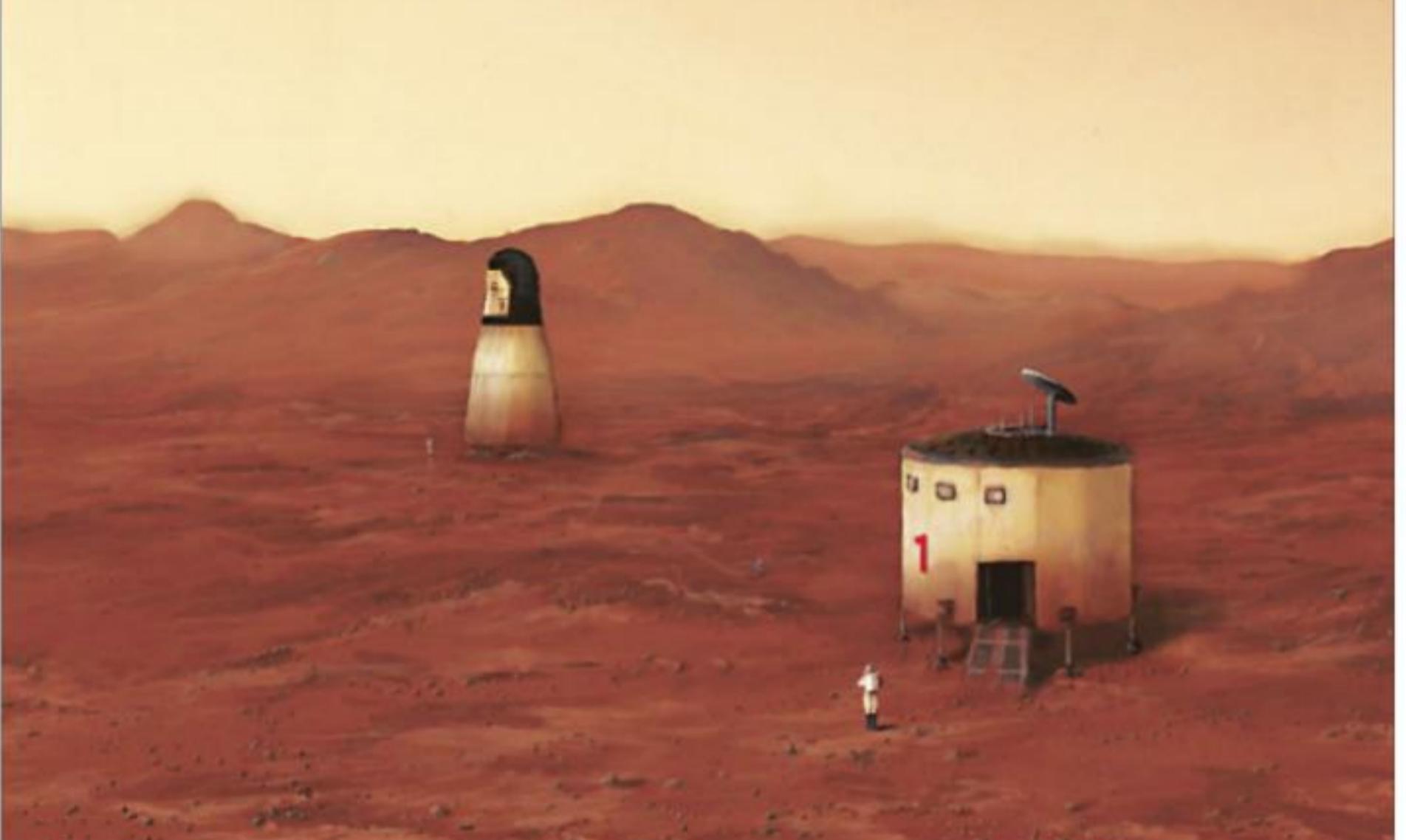
— Elon Musk (@elonmusk) May 22, 2021

"Honestly, a bunch of people probably will die at the beginning," the tycoon said in an interview with X Prize Foundation founder Peter Diamandis.

Here are some of the biggest challenges, from surviving cosmic radiation and dust storms to producing oxygen and water:

The Apollo astronauts could fly to the moon in just a few days, but a trip to Mars would take anywhere between six to nine months. With the distance between Mars and Earth varying between 35 million miles and 249 million miles due to their elliptical orbits, there's only a small window available when the two are ideally aligned for space travel. That makes logistics much trickier.

With lunar exploration, "there's always the prospect of rescue or provisioning or supply from Earth or from a midway space



station," said Alice Gorman, an associate professor at Flinders University in Adelaide and a member of the advisory council of the Space Industry Association of Australia. "That's not going to be the case for Mars."

Along flight would expose humans to one of space travel's biggest terrors: solar flares. The most powerful type of explosion in the solar system, a flare is the equivalent of 100 million hydrogen bombs. The Earth's magnetic field can shield astronauts in orbit, but a deep-space traveler hit by such radiation would not be able to survive more than a few days.

"It's a very gruesome way to die," said Lewis Dartnell, a professor and specialist in astrobiology in the Department of Life Sciences at the University of Westminster in London. He does research linked to life on Mars.

The Apollo program didn't address this issue, choosing instead to take the chance that the few days of a lunar mission wouldn't coincide with a solar event. It would be a different story for multi-month trips to Mars.

Water tanks onboard the spacecraft could act as shields if positioned properly, said Dartnell, so in the event of a flare, travelers could retreat to the spacecraft's version of a panic room surrounded by water tanks. The problem is detecting activity on the Sun, especially on the side not facing the Earth. "How can we make our space weather prediction good enough that we can give the crew notice?" he said. "We don't have established capacity to observe the Sun from different angles for tracking solar flares."

Radiation isn't just a problem en route. Mars has a much thinner atmosphere than Earth and doesn't have a global magnetic shield, so humans on

the planet's surface would be at risk of exposure to solar and cosmic radiation. Moreover, the surface itself is largely dust, and massive storms can create dust clouds that block out the Sun, said Nilton Renno, a professor at the University of Michigan whose research interests include astrobiology.

During such a storm, "it's almost like midnight on the surface of Mars for two months," Renno said. "If you are there with solar panels for power, you very likely don't survive. You don't have enough energy to keep things warm enough."

One solution would be for humans to use that dust to protect themselves, lining shelters with sandbags filled with Martian soil that could block out radiation, said Joseph Michalski, an associate professor who explores the habitability of Mars at the University of Hong Kong. Humans could also return to their cave-dwelling roots by finding temporary shelter in some of the planet's many lava tubes, large caverns from ancient times when Mars had volcanic activity.

In "The Martian" -- the 2015 Hollywood blockbuster -- Matt Damon's stranded astronaut grew potatoes by fertilizing the planet's soil with his own feces. Elisabeth Hausrath, an associate professor at the University of Nevada, Las Vegas, has more modest farming ambitions. For the past year and a half, NASA has been supporting her research into growing snow algae, a type that's common in the Nevada desert and other high-altitude, low-nutrient environments on Earth, in conditions mimicking those of Mars.

"They've been growing great," she said. The idea is that the algae could grow in greenhouses made of flexible material similar to that of a space suit.

Growing algae in such conditions could not only create a source of food but also produce oxygen. The research is still in its early stages.

Scientists also still need to resolve how humans could get enough water to survive on Mars. The planet does have some sub-surface ice that could be water sources and a future Mars mission will need to use radar to map its distribution, said Victoria Hamilton, a planetary geologist at the Southwest Research Institute in Boulder, Colorado. "Once you know where the ice is, those are locations where you might send humans," she said.

Unless everyone signs up for a one-way trip, humans traveling to Mars will need to take a rocket back to Earth. Figuring out how to get fuel to power that spacecraft back into space is the biggest technological hurdle would-be Mars explorers face, said Michalski.

"It's not the case that we would bring the rocket fuel with us," he said. "It's just too heavy."

One solution might be to use the resources on the planet to make fuel by first electrically separating water from sub-surface ice and hydrated rocks, then combining the hydrogen and oxygen to make rocket fuel, said Michalski.

Sooner or later, optimists believe, scientists will solve these problems.

"Today it's definitely a place where we can't live," said Adnan AlRais, Mars 2117 program manager for the UAE's Mohammed Bin Rashid Space Center. "But as we develop science and technologies, the answer might be different in 50 to 100 years from now."

—With assistance from Layen Odeh. Bloomberg



PC SURGE CONTINUES

Michael Dell, Chairman & CEO, Dell Technologies

Since the post-PC era started, close to 6 billion PCs have been sold. PC demand is even stronger now in the do-it-from-anywhere world.

● PEER MENTORING

Entrepreneurship in the new normal

ASCENT Foundation enables growth-ready entrepreneurs across India to scale up and adapt to the new normal through self-facilitated trust groups

SUDHIR CHOWDHARY

AN ENTREPRENEUR'S JOURNEY is always interesting. However, it can also be a lonely, long road, especially during the current challenging time. The Covid-19 second wave has taken a heavy toll on human lives and businesses alike. Mindful of the fact that many businesses are in survival mode, ASCENT Foundation, a not-for-profit initiative of Harsh Mariwala (chairman of FMCG major Marico), is playing a key role in extending relevant support to its members and the larger entrepreneurship ecosystem through the crisis, by means of peer learning and peer support, and strategies to fight the pandemic.

"ASCENT started as a Mumbai chapter in 2012 and expanded to Chennai in 2018. With a vision to impact in large numbers and enable ASCENT support to entrepreneurs across the country, I always wanted to go pan-India," says the Foundation's founder, Mariwala. "The pandemic introduced us to a new normal and having witnessed the ease with which members adapted to virtual meeting structure, ASCENT launched the all-India chapter in April 2020 with members from across the country being part of a trust group that meets virtually every month. Increase in the number of applications and interest shown from tier 2 and tier 3 cities validates the need of a platform such

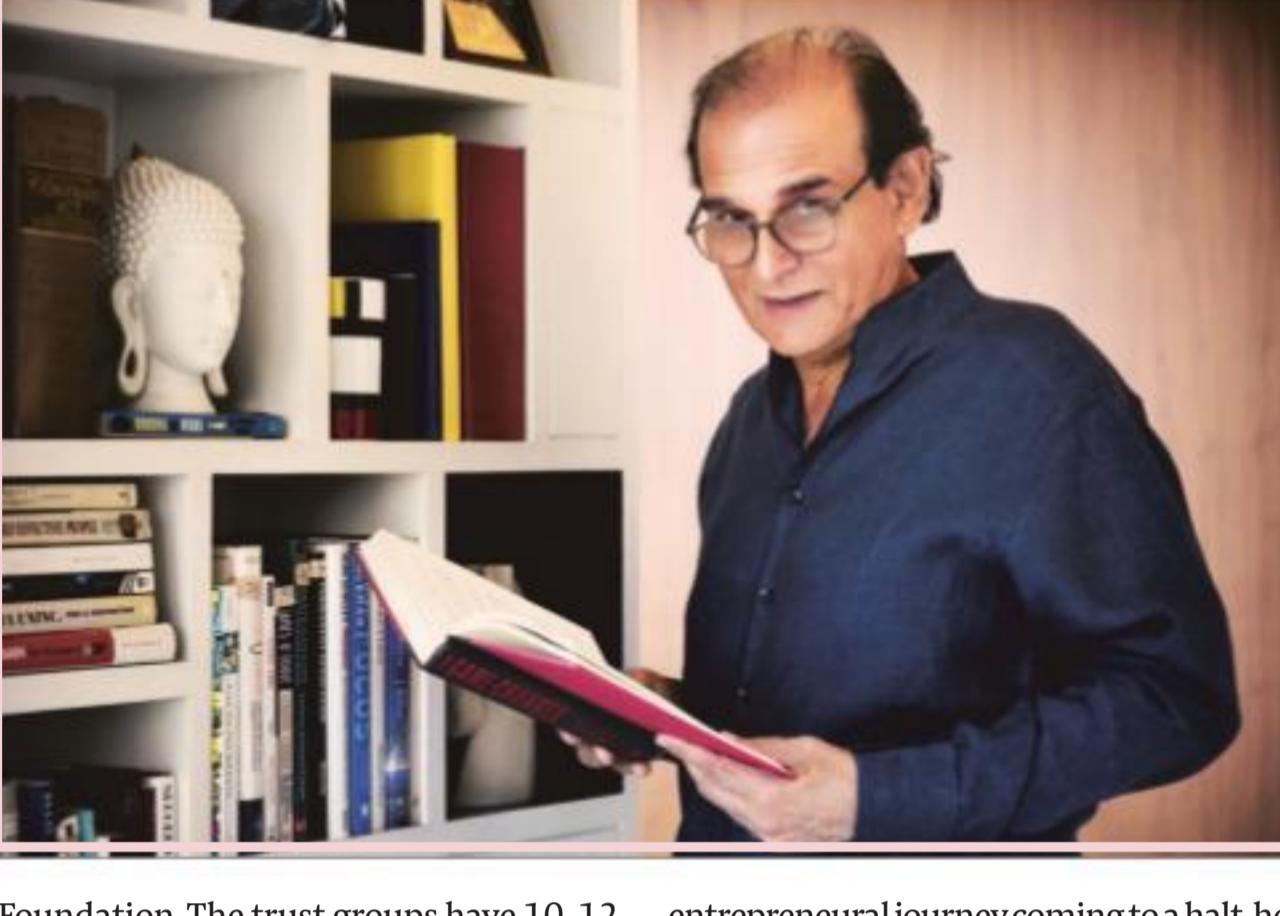
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Increase in the number of applications and interest shown from tier 2 and tier 3 cities validates the need of a platform such as ASCENT for entrepreneurs across India specially during challenging times like these.

— HARSH MARIWALA,
CHAIRMAN, MARICO, &
FOUNDER, ASCENT FOUNDATION

as ASCENT for entrepreneurs across India specially during times like these," he adds.

"ASCENT is designed as a peer learning platform for growth stage entrepreneurs and leverages the power of collective and enables entrepreneurs to share experiences, ideas, insights through self-facilitated trust groups and an extended network of enablers," says Archanna Das, head, ASCENT



Foundation. The trust groups have 10-12 non-competing entrepreneurs in a similar scale and stage of business who act as a sounding board for each other.

Now, a quick look at some of the success stories in recent times. A first-generation entrepreneur in the IT industry and a member of ASCENT for over eight years now had to face bankruptcy in the year 2018. With his

entrepreneurial journey coming to a halt, he decided to step out of his trust group. However, members of his trust group requested him not to exit and be a sounding board for them. With support and motivation from the members, he restarted his business and is today running a profitable business.

Again, an entrepreneur running a brick-and-mortar company was very satisfied with

a 20% growth in his business. However, his trust group helped identify his blind spot and see an opportunity to disrupt his own business and start a cloud enterprise. This pivot has proven to be fruitful for him.

In the last eight years, ASCENT has onboarded over 680 entrepreneurs as members (from more than 2000 applications received) who are part of 59 operational trust groups in Mumbai, Chennai and all-India chapters. The composition of these trust groups indicates a 46:54 split between manufacturing and services industries; 42% family businesses; 10% women entrepreneurs, with altogether 65-plus diverse industries represented. "The aggregate annual turnover of the ASCENT members is more than ₹27,000 crore with individual member turnover ranging from ₹1 crore to ₹2000-plus crore."

ASCENT has actually become stronger during the Covid crisis. "In an effort to extend relevant support to our members and the larger entrepreneurship ecosystem through the crisis, a survey was conducted among the members of the cohort and an Entrepreneurial Toolkit was designed from the 144 (27%) responses received, with challenges and strategies to fight the Covid-19 pandemic with respect to employee salary, cash flow management and challenges in working from home, etc," says Das.

● SPEED OF INNOVATION

On the front foot

Business and IT leaders need to have a proactive approach to digital transformation and technology performance



Abhilash Purushothaman

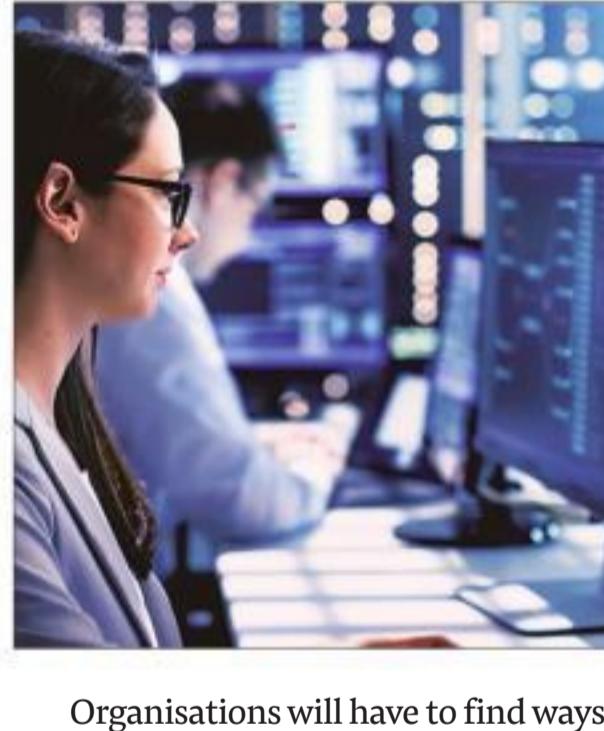
DURING THOSE INITIAL days and weeks of the pandemic, when technologists were working round the clock to ensure their organisations could continue to serve customers (and in many cases – stay in business), few would have imagined that they would still be working under such intense pressure more than a year later.

The result of such rapid digital transformation has been spiralling complexity in the IT department, with technologists having to monitor and manage an increasingly sprawling IT estate. A dramatic acceleration of cloud computing initiatives has left many technologists overseeing a patchwork of legacy, hybrid and cloud technologies, and attempting to make sense of soaring volumes of data from across the IT stack.

In research conducted by AppDynamics (Agents of Transformation 2021: The Rise of Full-Stack Observability), 84% of technologists in India claim their response to the pandemic has created more IT complexity than ever experienced, with increasing 'data noise' central to this added complexity. So technologists have found themselves on the back foot, in a cycle of constant firefighting to identify and fix issues before they impact the customer and the business. They simply can't see what is important and where they should be focusing their attention. And the impact of that has been long hours, extreme pressure and the constant worry that any mistake could be costly.

Getting back on the front foot

The fact that IT departments have been forced onto the back foot over the past year was to a large degree inevitable. However, we're now more than a year into the pandemic and organisations need to find a more sustainable approach to digital transformation. Business leaders should now understand the current pace of change and disruption won't reverse over the coming years, even after the pandemic has passed; if anything, the speed of innovation required to compete will accelerate further.



Organisations will have to find ways to establish a more proactive and positive approach to digital transformation as usual, and prepare for what Accenture describes as the decade of the 'Never Normal' – a new era defined by fast changing shifts in cultural norms, societal values and behaviours.'

Critically, organisations need to ensure technologists have the tools and insights they need to manage and optimise technology performance in a proactive way. This means the full visibility of the entire IT estate and the ability to correlate technology performance with business outcomes in real-time.

A moment of reckoning in the IT department

Even after a year of unrelenting pressure in the IT department, technologists remain firmly committed to driving through digital transformation at speed and hugely excited about the future.

However, technologists are being held back from fulfilling their potential, without the ability to prioritise technology performance fixes based on potential business impact. This lack of visibility and insight will hinder them from performing as elite technologists and, ultimately, prevent them from delivering the innovation and faultless digital experiences their organisations desperately need.

Business and IT leaders should take note of this warning, otherwise they risk wasting all of the progress (and investment) they have made in transforming their business during the pandemic. It's time to end the firefighting and get on the front foot, with a proactive approach to digital transformation and technology performance.

The writer is MD (India & Saarc), Cisco AppDynamics

Tech Bytes



Gadgets

● iQOO 7 LEGEND

A must-have for serious mobile gamers

iQOO 7 Legend is a well-rounded phone with bright and colourful display, plenty of gaming-focused features and long-lasting battery life

SUDHIR CHOWDHARY

NOWADAYS, SMARTPHONES ARE the most popular gaming device, beating desktop, tablets and consoles. A good screen is a must-have or else it will ruin your gaming experience, so is a large battery for extended gaming sessions, and of course a fast processor for top-notch performance. I am not an intense mobile gamer, but I have tried out some of the latest devices – Asus ROG Phone 5, Samsung Galaxy Note 20 Ultra, iPhone 12, OnePlus 9 Pro – these are all very good performers and certainly won't let you down in the heat of battle.

Recently, we got an opportunity to try out our hands on the new iQOO 7 Legend device that has caught the gaming community's eye for its superior gaming capabilities and breezy overall performance. The iQOO 7 Legend is priced at ₹39,990 (8GB+128 GB variant) and ₹43,990 (12GB+256GB variant); the latter was our trial unit. Last year, we had reviewed the iQOO 3, a smart and sleek device packed with high-end specs. Let us find out what's new in the Legend 7, its stand-out features and overall performance.

With an eye-catching and bold new style, the iQOO 7 Legend comes across as a powerful and sturdy device, with a pure matte white surface that adds to its sleek

SPECIFICATIONS

- Dimensions: 162.2 x 75.8 x 8.7mm
- Display: 6.62 inch, 120Hz AMOLED display
- Processor: Qualcomm Snapdragon 888 5G mobile platform
- Operating system: Android 11 (FunTouch OS 11.1)
- Memory & storage: 8/12GB RAM, 128/256GB internal storage
- Camera: 48MP OIS Main Camera + 13MP Wide Angle and Macro Camera + 13MP Pro Portrait Camera, 16MP Front Camera
- Battery: 4000mAh, 66W Flash Charge
- Estimated street price: ₹39,990 (8GB+128 GB), ₹43,990 (12GB+256GB)

and fashionable looks. The phone's Marine Aluminum middle frame is designed to prevent corrosion from oils and perspiration from users' hands, providing extra protection to the phone's rear cover and screen in case the device suffers from a heavy impact fall. It is outfit with AG frosted glass to prevent any appearance of fingerprints and smudges on the glossy surface.

The phone has a 6.62-inch 120 Hz AMOLED display with a resolution of 2400 x 1080 FHD, peak brightness of



1300nits and contrast ratio of 6000000:1. Its new Super Touch Acceleration function allows users to experience an ultra-high refresh rate with advanced screen touch response, gaining a distinct edge with smooth game play. In competitive scenarios where every movement is crucial to coming out on top, this minimal touch latency can create a faster operational advantage for users to put their skills on display and out-manoeuvre opponents effortlessly.

The iQOO 7 Legend comes with the Qualcomm Snapdragon 888 5G mobile platform, combined with an enhanced LPDDR5 flash drive for faster sequential read and write speed, resulting in pretty fast app calling and caching capabilities for users along with more efficient power

consumption. It features an enhanced V6 UFS 3.1 memory chip, which has been further enhanced for faster file downloads, copies and installations. iQOO has also incorporated the Extended RAM function within the iQOO 7 Legend, as 3GB of ROM have been re-allocated to be added upon 8GB of RAM, allowing apps to run simultaneously with minimal lag and sufficient storage space.

On the battery front, the iQOO 7 Legend is decked out with a 4000mAH Typ battery, supported by 66W FlashCharge technology. This allows for greatly reduced charging times to satisfy the fast-paced lifestyles of modern-day mobile phone users. The phone is equipped with a new Monster Beat Surround Sound Stereo system with dual speakers, complete with Hi-Res Audio certification. In addition to having fuller bass, higher fidelity, louder volume and a wider sound field, the speakers can provide 3D surround sound.

The iQOO 7 Legend contains Monster Touch, which has been refined so as to be implemented under the screen with dual-control and pressure-sensitive digital buttons. This custom setting enables faster and more ergonomic gaming, allowing two fingers to accomplish what four fingers previously could in games such as Free Fire and Call of Duty. For a more realistic feel, the Monster Engine Dual-Linear Motors are present on the left and right sides of the iQOO 7 Legend device body to achieve dynamic vibration.

Key takeaways: iQOO 7 Legend is a sturdy and well-rounded phone with bright and colourful display, plenty of gaming-focused features and long-lasting battery life. Certainly one of the finest gaming phones on the market.

● BENQ GS2 PROJECTOR

Spice up family time with this projector

A smart wireless portable projector that is ideal for entertainment, work and learning

SUDHIR CHOWDHARY

AS CONSUMERS SPEND more time inside their homes, they are on the lookout for devices that can enhance and upgrade their home entertainment infrastructure. A projector can be a perfect partner to meet the consumer's diverse needs, be it for entertainment, work or learning. If it's wireless and portable, it is even better because of the flexibility it provides as it can be used anywhere in the house. Sensing a market opportunity, BenQ has debuted its GS2 smart wireless portable

projector that is available on Amazon at a best buy price of ₹59,990.

Compact and lightweight, GS2 sets up anywhere without any connectivity concerns. The projector is splash-proof with IPX2 certification, drop-proof, and works with virtually any wireless or wired source device. It is equipped with streaming content that you can access with Smart control app that allows you quick and easy access of the projector with your own mobile without leaving the couch. GS2 delivers long-lasting high definition picture quality with precise colours and razor-sharp clarity coupled with a 20,000 hour maintenance-free Solid state LED light source.



Using Wi-Fi, HDMI, USB-C, or its built-in media reader, GS2 instantly casts and plays upto Full HD visual con-

tent whether indoors or out. It also doubles as a powerful Bluetooth speaker and comes with the Aptoide TV app market for limitless streaming potential. It features autofocus, auto vertical keystone, and an adjustable hinge for easy, instant operation in any setting.

The projector is designed with families' and children's safety and comfort in mind, utilising a richly colourful and vibrantly bright reflected LED light and BenQ-exclusive LumiExpert ambient-sensing automatic brightness technology to optimise the viewing experience while safeguarding viewer comfort and vision health. GS2 even includes an eye proximity sensor to temporarily blank the projector to prevent shining into children's eyes.

■ Estimated street price: ₹59,990

Investor

MONDAY, MAY 31, 2021

EXPERT VIEW

We have cut BPCL's marketing volumes by 9%/8% for FY22/23E to factor in the Covid-related restrictions. We have cut FY22/23E EBITDA 8%/5% but EPS rises as firm shifts to a lower tax regime

—Jefferies

● BHARAT PETROLEUM RATING: BUY

Q4FY21 results were well ahead of expectations

Inventory gains led to beat; debt fell sharply; dividend payout a surprise; FY22/23e Ebitda down 8%/5%; 'Buy' retained with TP of ₹520

BPCL REPORTED IN-LINE core Ebitda, with inventory gains driving a large beat to JEFe. Marketing volume growth was faster than industry growth. Marketing profitability is likely to be restored as retail price hikes continue. Borrowings dropped sharply on proceeds from Numaligarh stake sale and treasury stock sale. Dividend of ₹58/share and low capex pleasantly surprised. We cut FY22/23e Ebitda 8%/5%; privatisation is key to further upside.

Results well ahead of expectations: Reported Ebitda was 92% ahead driven by inventory gains. Reported PAT was significantly ahead of JEFe aided by (i) exceptional items – ₹94.4 bn gain on sale of stake in Numaligarh refinery offset by ₹20-bn impairment in upstream business and ₹4-bn ESOP related expense; and (ii) deferred tax write-back of ₹1.7 bn.

Core refining ahead: Core GRM of \$2.5 was ahead of JEFe (\$1.8). Inventory gain of \$4.2 was much higher than JEFe (\$2). Refinery throughput declined 17% y-o-y in FY21 but was flat y-o-y in Q4FY21.

Marketing aided by inventory



gains: Marketing Ebitda was aided by inventory gains of ₹18.3 bn. Marketing volume was up +4.1% y-o-y against +2.5% for industry in Q4FY21. Gasoline and diesel market shares were -10bps and +30bps y-o-y.

SGPGRM Outlook mixed: Traficura, in its recent Jef interaction, indicated it expects gasoline spreads to strengthen further than normal demand during the US driving season in June-July. Naphtha

should also remain strong on downstream demand. But the outlook on diesel is mixed with continued restrictions in India and weakness in global aviation fuel demand.

Retail price revisions have some way to go: Retail prices of gasoline and diesel have increased by ₹3-4/lt since the elections ended. At the current crude price, our calculations suggest further retail price hikes of ₹1-5/lt in diesel and gasoline are needed to

restore normal margins.
Borrowings sharply down y-o-y: Borrowings fell ₹155 bn y-o-y in FY21 on the back of (i) ₹57-bn reduction in market receivables; (ii) ₹80-bn net inflow from sale of stake in Numaligarh refinery; and (iii) ₹55 bn from sale of treasury stock. Borrowings will increase to pay dividend (₹121 bn) and purchase of Bina refinery stake (₹24 bn) in FY22e. Cash & equivalents at ₹80 bn and

Ebitda came in 92% ahead of JEFe driven largely by inventory gains while core GRM too was ahead

BPCL reported Ebitda (₹ bn)



Source: Jefferies, Company data

lower capex intensity in the run-up to privatisation should keep borrowings in check.

Treasury stock and Numaligarh proceeds paid as dividend; privatisation is key: We have cut marketing volumes 9%/8% for FY22/23e to factor in the Covid-related restrictions. We have cut FY22/23e Ebitda 8%/5% but EPS rises as the company shifts to a lower tax regime. It announced a dividend of ₹58/share. Lack of pricing freedom during the election clouds the outlook on BPCL's privatisation, in our view. We prefer HPCL over BPCL on favourable valuation but maintain Buy on BPCL with a slightly higher PTOF ₹520 (from ₹500) helped by a roll-over to FY23e.

JEFFERIES

● HAVELLS INDIA
RATING: BUY

Performance was robust in fourth quarter

Covid wave to hit near-term earnings but recovery is likely post lockdown; 'Buy' retained with TP of ₹1,198

THREE POINTERS FROM Q4FY21:

(i) Strong consumer off-take, market share gains from smaller players, higher revenues from E-commerce and rural markets and price hikes were chief reasons for 50.6% revenue growth y-o-y; (ii) improvement in revenue mix as well as cost-saving initiatives resulted in 420bps higher Ebitda margin; and (iii) the localised lockdowns as well as 20-40% increase in commodity prices are expected to impact near-term earnings but we expect recovery post lifting of lockdown.

We model Havells to report an earnings CAGR of 17.4% over FY21-FY23e with: (i) strong volume growth; (ii) price hikes in high single digits; and (iii) improvement in profitability of Lloyd consumer. We remain structurally positive on the company due to its competitive advantages and growth opportunity in consumer durables. Maintain Buy with a DCF-based TP of ₹1,198 (implied P/E 52x FY23e).

Q4FY21 performance: Havells reported revenue, Ebitda and PAT growth of 50.6%, 107.9% and 71%, respectively, y-o-y. We believe (i) strong consumer off-take sustained from Q3FY21; (ii) market share gains from smaller/unorganised players; (iii) higher revenues from E-commerce and rural markets; (iv) mid-high single digit price hikes across products; and (v) favourable base helped to report strong revenue growth. Gross and Ebitda margins expanded 130bps and 420bps, respectively, due to better revenue mix and cost-saving initiatives.



All segments doing well: Segment-wise revenue growth rates were as follows: Switchgears 53.1%, Cables 50.8%, Lighting & fixtures 42.9%, Electrical consumer durables 70.6%, Lloyd Consumer 29% and Others 70.7%. While there is strong consumer off-take, revival in government and private capex is leading to strong growth of Industrial and Infrastructure portfolio.

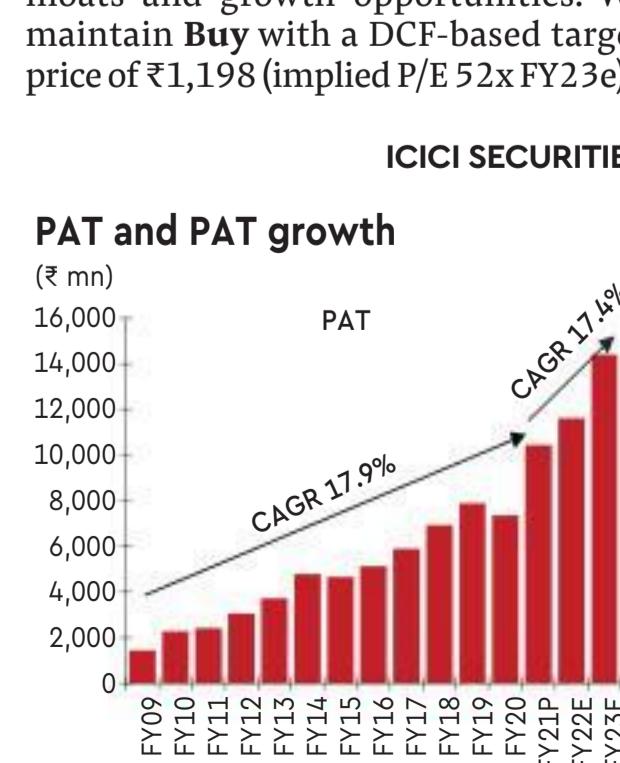
Impact of Covid wave-2: The onset of Covid wave-2 and localised lockdowns impacted revenue growth from 15th Apr'21 and there is further deceleration in growth rates in May'21. While the lockdown is likely to impact near term earnings, we expect the consumer off-take to revive once the lockdown is over.

Inflation in input prices: Prices of key raw materials such as copper, aluminum, steel and HDPE have increased 20-40% y-o-y. While the company has raised prices in H2FY21 and also initiated cost saving measures, we believe it may need to raise prices again to maintain margins in FY22. Adspend is also likely to increase in FY22.

Maintain BUY: We model Havells to report PAT CAGR of 17.4% over FY21-FY23E and RoE to be upwards of 20% over FY22-23. We remain positive on the company's business model due to strong moats and growth opportunities. We maintain Buy with a DCF-based target price of ₹1,198 (implied P/E 52x FY23e).

ICICI SECURITIES

PAT and PAT growth
(₹ mn)



Source: Company data, I-Sec research

Personal Finance

● RETIREMENT PLANNING

Low costs, tax sops make NPS attractive

With small savings interest rates declining, individuals should invest in NPS and gain from the compounding benefits

SAIKAT NEOGI

THE ASSET UNDER management (AUM) of the National Pension System (NPS) and Atal Pension Yojana (APY) touched ₹6-lakh-crore milestone on May 26 and the last ₹1 lakh crore came in seven months. Apart from the mandatory central and state government employee subscribers, many self-employed individuals and private sector employees are increasingly investing in NPS because of the low cost structure and the tax benefits which push up the returns significantly in the long run.

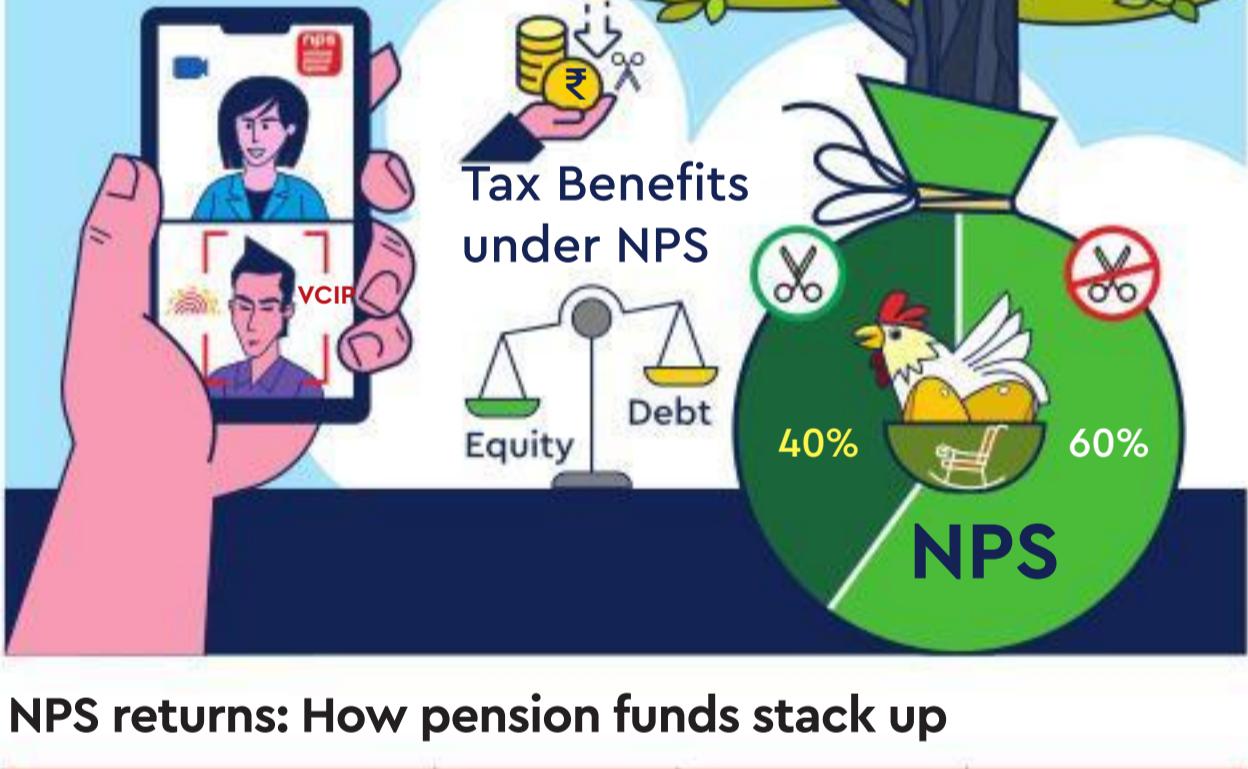
As on May 21, 2021, the total number of subscribers under NPS and APY was 4.28 crore. There are 74.10 lakh government employees in the scheme and 28.37 lakh in the non-government sector. A low cost pension scheme, NPS was introduced for all new central government employees from January 1, 2004 and was adopted by most state governments for their employees. In 2009, it was extended to all Indian citizens on a voluntary basis and to corporations for their employees.

Strong growth across categories: Robust revenue and volume growth were positives, as also strong performance in healthcare and pain management range. However, 249bps y-o-y and 771bps q-o-q gross margin compression was disappointing. Q4FY21 witnessed an all-round strong performance across brands with healthcare range, Navratna, pain management and 7 oils in one posting 48%, 13%, 33% and 45% growth, respectively, on two-year basis (Q4FY21 versus Q4FY19). Kesh King and BoroPlus grew strongly in Q4, but rose mere 7% and 5%, respectively, over two years. International business grew 21% on two-year basis.

Outlook: Positive — We expect robust revenue growth to sustain riding higher rural contribution and focus on health & hygiene. Furthermore, alleviation of the promoter level pledging concern is an added positive. We retain 'BUY/SO' with revised TP of ₹610 (from ₹595) as we roll forward to Sept 2022E. The stock is trading at 30.1x FY23e EPS.

EDELWEISS

Domestic volume growth



NPS returns: How pension funds stack up

(%)	Equity funds 3-year	Equity funds 5-year	Corp bond funds 3-year	Corp bond funds 5-year	Govt bond funds 3-year	Govt bond funds 5-year
Aditya Birla Sun Life Pension	12.63	NA	10.78	NA	11.73	NA
HDFC Pension	13.78	15.95	11.39	9.77	12.2	9.89
ICICI Pru. Pension	13.06	14.51	10.86	9.57	11.62	9.65
Kotak Mahindra Pension	12.67	14.44	9.63	8.82	11.84	9.71
LIC Pension	11.76	13.34	11.15	9.38	12.86	10.92
SBI Pension	12.16	14.21	11.05	9.55	11.74	9.77
UTI Retirement Solutions	12.47	14.52	10.41	9.1	11.39	9.23

Data as on May 21, 2021; Returns are for Tier I and for corporate sector and all citizen Source: NPS Trust

and gilt funds—and the age factor of the subscriber in the auto choice option. However, for a five-year period, a conservative investor (20% in equity, 30% in corporate bonds and rest in gilt funds) would have

earned around 10.5%; a balanced investor (33% in each fund) around 11% and an aggressive investor (50% equity, 30% in corporate bonds and rest in gilt funds) would have earned around 11.5%.

Returns from NPS

The returns vary due to the portfolio mix—equity funds, corporate bond funds

and gilt funds—and the age factor of the subscriber in the auto choice option. However, for a five-year period, a conservative investor (20% in equity, 30% in corporate bonds and rest in gilt funds) would have

earned around 10.5%; a balanced investor (33% in each fund) around 11% and an aggressive investor (50% equity, 30% in corporate bonds and rest in gilt funds) would have earned around 11.5%.

For PP, it is 0.14 times (= retained earnings of ₹7,000 crore/ total assets of ₹50,000 crore). If its previous period ratio is 0.20 times, then the bank has fallen in its performance in the current year. The weighted score is 0.67 (= 6.72 * 0.10).

MV of equity/BV of debt

For PP, it is 3 times (market cap of ₹90,000 crore/ BV of debt of ₹30,000 crore). If its previous period ratio is 2.5 times, then the bank has improved its solvency position. The weighted score is 3.15.

The Z score of PP is 2.97 (without adding 3.26 for emerging markets) and 6.23 (with addition of 3.26) which indicates that it is a safer bank for investors. Though the coefficients may change if we run the model using current data, the inter and intra comparison of a bank in these four variables may offer more clarity on the financial performance of a bank.

For PP, it is 0.14 times (= retained earnings of ₹7,000 crore/ total assets of ₹50,000 crore). If its previous period ratio is 0.20 times, then the bank has fallen in its performance in the current year. The

weighted score is 0.46 (= 3.26 * 0.14).

EBIT/total assets

For PP, it is 0.10 times (₹5,000 crore/ ₹50,000 crore). If its previous period ratio is 0.20 times, then the bank has fallen in its performance in the current year. The weighted score is 0.67 (= 6.72 * 0.10).

MV of equity/BV of debt

Infrastructure

MONDAY, MAY 31, 2021

EXPERTVIEW

Railway EXIM container volumes rose at 4.7% CAGR in Apr'21 vs Apr'19. Domestic rail volumes rose at a robust 20% CAGR vs Apr'19, highlighting potential benefits from freight incentives offered by the railways
—Nomura

HIGHWAY SECTOR

InvIT option yet to be explored well

With InvITs garnering huge interest from investors and sponsors in the road sector, there is need to resolve the teething issues if the model is to be leveraged fully to bridge the capital deficit

ANURAG DWIVEDI

THE UNION GOVERNMENT, in its report on the National Infrastructure Pipeline, has projected a total capital expenditure of ₹20 lakh crore in the road sector during fiscal years 2020–2025. Since an investment of this scale cannot materialise through traditional methods of fund-raising alone, innovative structures like InvITs, Toll Operate Transfer (TOT), etc., have become vital to meeting capital needs. If we look at the current landscape, nine out of the 15 InvITs registered by SEBI to date are in the road sector, which highlights the model's adoptability for the sector. However, only one out of these 9 has gone for a public issue, indicating that largely private placement is being preferred by sponsors and investors so far – NHAI's upcoming InvIT too will be through private placement.

InvITs offer a solution to the problem of asset liability mismatch faced by banks and financial institutions by recycling invested



capital in operational assets. In an InvIT, the developer is able to unlock capital to bid for new projects by monetising its invested capital in operational projects and prepaying the loans from the fresh issue. This also creates higher headroom for the lenders to lend to greenfield projects. Second, InvITs are mandated to invest at least 80% of their investment in the operational projects and also to ensure at least 90% of the free cash flows from such projects are distributed to the investors. This ensures minimum risk and steady returns for investors. Third, the clubbing of operational projects under an InvIT hedges the risk of low traffic for a single project. Fourth, amongst other tax concessions, dividend income from the underlying assets is exempted from tax at the

hands of unitholders.

Although InvITs have been able to garner a lot of interest from institutional investors, they are still struggling with teething issues when it comes to funding of InvITs by banks and financial institutions. The lenders continue to grapple with issues such as consent of the authorities for security creation over cash flows of projects for InvIT lenders, insolvency remote nature of trust structure and change in ownership restrictions under InvIT regulations, etc. Resolving these issues requires deep sensitisation of the regulators as well as the concessioning authorities, to help them address the issues at the policy and implementation level. Unless these issues are settled, InvITs will have limited access to out-

side sources to fully leverage funds.

In a TOT, which is also based on asset pooling, the identified operational projects are bundled and bidden out to a developer. The selected developer gets the right to collect toll, as well as operate and maintain the road assets for a long tenure against the payment of upfront fees to the authority. Having features similar to InvIT, TOT too attracts long-term investors. The NHAI has successfully awarded two TOT packages so far (Ashoka-Macquarie and Cube Highways), generating higher than expected returns and providing a good baseline for future TOT monetisation.

To sum up, while banks and financial institutions struggle with a liquidity crunch, a combination of structures like InvIT and TOT, etc. can be the key to recycling and unlocking capital and attracting large institutional investors, public sector institutions and enterprises to the road sector. Although the development of InvITs is still at a nascent stage in India as compared to global markets – which have over 400 listings of similar instruments accounting for ~\$1.5 trillion of market capitalisation – with a strong thrust from the government and changes in the overall regulatory ecosystem, India can emerge as a mature market for InvIT-like structures in the near future.

The writer is Partner, Shardul Amarchand Mangaldas & Co. The views are personal

DATA MONITOR

Sequential fall in major ports traffic in April

Major ports' volumes moderated to ~61.5mmt in Apr 2021 (-14.5% m-o-m), at a 1.2% CAGR vs Apr'19 (vs.+5.1% CAGR in Mar'21 vs Mar'19). Volumes for POL and coal were weak, with POL volumes declining by 4.3% CAGR vs Apr'19 and coal volumes declining by 10.2% CAGR vs Apr'19. Container volumes at 942k TEUs were strong, registering 4.6% CAGR vs Apr'19. In tonnage terms, container volumes rose at 5.2% CAGR vs Apr'19.

Major ports' volumes came in at 61.5mmt (-14.5% m-o-m), up 1.2% CAGR vs Apr'19

Major ports container volumes (TEU) and growth (% y-o-y) (RHS)

Major ports container traffic (TEUs) and growth (% y-o-y) (RHS)

Container volumes growth momentum was strong, up +4.6% CAGR vs April 2019

Major ports container volumes (TEU) and growth (% y-o-y) (RHS)

Monthly major ports container traffic (TEUs) and growth (% y-o-y) (RHS)

Continued strong volume growth in domestic containers

Domestic rail container volume growth, % y-o-y

Note: As of Apr 2021

Source: IPA, Nomura research, Ministry of Railways

Quick View

Startups

ANS COMMERCE

Connecting brands and their consumers

ANS Commerce is a full-stack e-commerce enabler with over 100 brands on its platform

SUDHIR CHOWDHARY

WHILE THE INDIA e-commerce story is going strong, quite often brands face a lot of challenges; notably they see their connect with the consumers diluting and their role getting upended by marketplaces. It's simply infeasible for the brands with limited resources to engage on the technology, product and operations fronts.

ANS Commerce is trying to fill in the gap here. Started in 2017, ANS Commerce is a full-stack e-commerce enabler. It offers multiple tech-enabled offerings to brands including performance marketing, warehousing and fulfillment, marketplace management, and brand store technology.

The startup works with over 100 brands and is adding to this number on a fortnightly basis. By the end of the year, the platform is looking to exit with 200-plus brand partners. Among ANS Commerce's key partner brands are Vero Moda, Jack & Jones, Bath & Body Works, ITC, Marico, Nivea, Bikanervala, and CEAT, amongst others. The company became profitable in June 2020 and has been growing 20% on



(Clockwise from top left) ANS Commerce co-founders Amit Monga, Nakul Singh, Vibhore Sahare and Sushant Puri

a month-on-month basis since then. During the pandemic year, the brand has onboarded over 60 brands to give them e-commerce support.

"We urge and enable our partner brands to leave 'everything e-commerce' to us so that they can focus on their core business—bringing products to the market, and strengthening their brands," says Vibhore Sahare, co-founder and CEO, ANS Commerce.

How did the idea of ANS Commerce germinate? All the four co-founders—Vibhore Sahare, Amit Monga, Nakul Singh, and Sushant Puri—have rich experience in e-commerce, digital marketing, brand building, and operations. "We saw how brands are struggling with performance marketing to get traffic to their websites and hence decided to focus on this domain," says Sahare. However, after initial success in improving brands' marketing ROI, the

co-founders soon realised that brand store technology was becoming the bottleneck for ANS Commerce to achieve true scale and performance.

"Post this, we decided to create our own India-focussed brand store platform—Kartify to address this issue and found instant uptake for the technology + marketing combo. We then found that brands were also looking for assistance in warehouse management since managing turnaround time, customer expectations, and SLAs of the marketplace weren't their core areas of expertise. Understanding that this would create a wide range of solutions and offer enormous scope to leverage cutting-edge technology, we decided to become an e-commerce enablement platform for brands," says Sahare.

At present, ANS Commerce is clocking \$3.5 million as annualised revenue on a base of \$60 million annualised gross merchandise value (GMV). As for funding, it has raised \$300,000 from angel investors and friends, says Sahare. "By 2026, we aspire to drive more than 1% of all e-commerce sales in India and become the preferred partner for every brand in the country for 'all things e-commerce'. In the short term, over the next 18 months, we will be working towards this goal, sign up more partner brands, enhance our product offerings and come up with new ones, and drive value to our clients while working together as one team," he informs.

Quick View



States' capex down annually despite spike in last month of FY21

STATE GOVERNMENTS HAVE seen a curb in capital expenditure in the last couple of years. This bucked the trend of immediate past years, when states had maintained a public capex ratio of 5.3:6.3.4 (states, CPSEs and Centre in FY20). According to an FE analysis for eight major states in FY21, their combined capex of ₹1.44 lakh crore was down 0.4% on-year, compared with negative growth of 7% in FY20. Though the sample may not be representative enough, this seemed to indicate a sharp focus on capex by the states during March. An earlier study by FE of 16 states had shown that their combined capital expenditure stood at ₹2.16 lakh crore in April–February of FY21, down 18.5%. The decline in capex by all states could turn out to be sharper going by the trends in April–February of FY21.

Highway construction at decent 28 km/day in April

DESPITE COVID-INDUCED lockdowns, highway construction quadrupled in April this year to 853 km compared with the same month last year, which had seen a nation-wide lockdown. The pace of construction has been a decent 28km/day in April 2021, even as it declined by 6.1% month-on-month. According to data compiled by the ministry of road transport and highways (MoRTH), all the implementing agencies had constructed 2.10 km of national highways in April last year. In March 2021, a total 2,189 km of highways were built. Highway construction touched an all-time high of 13,298 km in 2020–21, at a record pace of 36.4 km/day.

₹1,605 cr released to 8 N-E states for water supply

THE CENTRE HAS released a grant of ₹1,605 crore to the north-eastern states under the Jal Jeevan Mission (JJM), to provide 11 lakh tap water connections in 2021–22, the jal shakti ministry said on Tuesday. This is the first tranche of the four to be released in the fiscal. During financial year 2021–22, ₹9,262 crore has been allocated as central grant for N-E states under the Jal Jeevan Mission. Out of the central fund, 93% is to be utilised on supply infrastructure, 5% on support activities and 2% on water quality monitoring and surveillance activities.

IREDA invites bids for solar power PLI scheme

THE INDIAN RENEWABLE Energy Development Agency (IREDA) on Tuesday invited applications from solar module manufacturers to avail the Centre's ₹4,500-crore production-linked incentive (PLI) scheme. The beneficiaries of the PLI scheme will be selected through competitive bidding and the evaluation of the bids will be done on the basis of the manufacturing capacity proposed to be set up by companies and the extent of elementary products they promise to make in the country. The applicants are required to set up either brownfield or greenfield manufacturing facilities, but will not be eligible for PLI if they have imported the required capital goods to set up the plants.

NHAI issues norms to cut waiting time at toll plazas

THE NHAI ON Wednesday said it has issued guidelines to ensure not more than 10 seconds service time per vehicle even during the peak hours at toll plazas. The National Highways Authority of India (NHAI), in a statement, said the new set of guidelines will ensure seamless flow of traffic at the toll plazas by not allowing vehicles to queue up for more than 100 metres. "If there is a queue of waiting vehicles of more than 100 metres due to some reason, the vehicles will be allowed to pass without paying toll till the queue comes within 100 metres from the toll booth," it said.

AUTOVRS

Solving real-world problems with modern tech

Bengaluru-based AutoVRse is a young team that is building niche VR/AR applications

SRINATH SRINIVASAN

BENGALURU-BASED AUTOVRS has been developing virtual reality (VR), augmented reality (AR) solutions for industrial training, enhancing customer experience and, more recently, for VR games. "Three of us started exploring VR after leaving our jobs with a small investment and went without any salary for the first 7–8 months. We then got our first project and our journey started from there," says Ashwin Jaishankar, CEO and co-founder, AutoVRse.

The startup has since remained bootstrapped, going onto working with brands such as Shell, Volvo, IIFB, Bosch, Gojek and TVS Motors. Its proprietary technology is used by enterprises for training purposes in assembly plants, training firefighters in liquefied natural gas plants, for

marketing purposes in showrooms and workshops where customers can get the feel of the products and see their working, for field service and inspection and for product explainers via games among other applications.

"There is a huge proposition for VR/AR solutions in terms of enabling tasks



There is a huge proposition for VR/AR solutions in terms of enabling tasks that will be costly to replicate in real life for multiple people.

— ASHWIN JAISHANKAR, CEO & CO-FOUNDER, AUTOVRS

will be costly to replicate in real life for multiple people. It is expensive and time consuming to let trainees practise over and over and make mistakes. In marketing, the technology helps capture customers from their first instance of contact with the brand, engage with them by giving an immersive experience and improves conversion rates," says Jaishankar.

Today, the company is part of the Facebook Oculus ecosystem but things were not easy in the early days. "Five years ago, I used to carry two heavy laptops, multiple cables and VR goggles to set up a demo at

client's. Today, I just carry two Oculus lenses. The system has evolved," says Jaishankar. At the same time, he points out that only HTC and Facebook are investing in this technology primarily, with Facebook enjoying a huge market share. "We do not have many alternatives. We import the lenses. It comes from Facebook invariably. South East Asia will be a huge market soon," he says. Currently, it is not focused on hardware as much due to the complexity and supply chain constraints. "We are planning to enter into consumer VR games," says Jaishankar.

For an upcoming technology like this, the startup is recruiting talent. "It is not enough to hire developers and content creators only. VR is not 360-degree videos that are shot and loaded onto a phone or a pair of goggles," says Jaishankar. "To create the best virtual world, one needs to understand both technology and spatial arrangement of the surroundings."

For this purpose, AutoVRse hires architects and trains them with necessary digital skills. "They have the necessary design creativity by virtue of their profession and pick up digital skills easily," shares Jaishankar. It is optimistic of the evolving digital trends in India and expects the use of the technology to grow faster here.

Monsoon onset over Kerala to be delayed; likely to hit by June 3: IMD

PRESS TRUST OF INDIA
New Delhi, May 30



THE ARRIVAL OF Southwest Monsoon over Kerala is likely to be delayed by two days and it is now expected to make an onset over the state by June 3, the India Meteorological Department (IMD) said on Sunday.

However, Skymet Weather, a private forecasting agency, said monsoon has already made an onset over Kerala.

G P Sharma, President (Meteorology) of Skymet Weather said it is a "very weak onset" this year. Skymet Weather had earlier predicted

from June 1, resulting in likely enhancement in rainfall activity over Kerala. Hence the monsoon onset over Kerala is likely to take place around June 3," the IMD said.

Due to strengthening of lower-level southwesterly winds, fairly widespread rainfall activity with isolated heavy falls is very likely over northeastern states during the next five days.

The normal onset date for the monsoon over Kerala is June 1. This marks the start of the four-month rainfall season for the country. Earlier this month, the IMD had predicted the arrival of monsoon over Kerala by May 31 with an error margin

of plus or minus four days.

On Sunday morning, the IMD, in its daily bulletin, said the onset of the monsoon over Kerala was expected to be around May 31. However, by afternoon it said the onset is expected to be by June 3.

In the absence of any major monsoon trigger, the onset may be slightly mild. Conditions are favourable for its further advancement to more parts of the south peninsula and east-central Bay of Bengal. Timely progress is expected over northeast India," Sharma said.

Monsoon is expected to be normal this year.

that monsoon will make an onset over Kerala on May 30.

IMD Director General M Mohapatra said there is cyclonic circulation along the Karnataka coast which is hindering the progress of the Southwest Monsoon. "The southwesterly winds could strengthen further gradually

Labour min announces additional benefits under EPFO, ESIC schemes

PRESS TRUST OF INDIA
New Delhi, May 30

Enhanced social security is sought to be provided to the workers without any additional cost to the employer, labour ministry said in a statement

Covid-19 pandemic," a ministry statement said.

Enhanced social security is sought to be provided to the workers without any additional cost to the employer, it added.

Currently, for the insured persons (IPs) under the ESIC, after death or disablement of the IP due to employment injury, a pension equivalent to 90% of average daily wage drawn by the worker is available to the spouse and widowed mother for life long and for children till they attain the age of 25 years.

For the female child, the benefit is available till her marriage.

470 infra projects show cost overruns of ₹4.38L crore

PRESS TRUST OF INDIA
New Delhi, May 30

AS MANY AS 470 infrastructure projects, each worth ₹150 crore or more, have been hit by cost overruns totalling more than ₹4.38 lakh crore, according to a report.

The Ministry of Statistics and Programme Implementation monitors infrastructure projects worth ₹150 crore and above. Of the 1,737 such projects, 470 reported cost overruns and 525 were delayed.

"Total original cost of implementation of the 1,737 projects was ₹22,33,409.53 crore and their anticipated completion cost is likely to be ₹26,71,440.77 crore, which reflects overall cost overruns of ₹4,38,031.24 crore (19.61% of original cost)," the ministry's latest report for April 2021 said.

According to the report, the expenditure incurred on these projects till April 2021 is ₹13,16,032.62 crore, which is 49.26% of the anticipated cost of the projects.

However, the report said that the number of delayed projects decreases to 375 if the delay is calculated on the basis of the latest schedule of completion.

Further, for 988 projects neither the year of commissioning nor the tentative gestation period has been reported.

Out of 525 delayed projects, 106 projects have an overall delay in the range of 1-12 months, 123 projects (13-24 months), 179 projects (25-60 months) and 117 projects (61 months and above).

The average time overrun in these 525 delayed projects is 45.63 months. Reasons for time overruns as reported by various project implementing agencies include delay in land acquisition, delay in obtaining forest and environment clearances, and lack of infrastructure support and linkages.

Among the gainers, Reliance Industries saw its market valuation jump by ₹59,590.77 crore to ₹13,28,049.94 crore. TCS added ₹23,562.96 crore to take its valuation to ₹11,63,018.74 crore.

ICICI Bank added ₹608.28 crore to see its capitalisation reach ₹4,45,171.34 crore.

In contrast, the valuation of Hindustan Unilever diminished by ₹8,904.94 crore to ₹5,45,762.50 crore.

—PTI

Eight of top-10 most valued firms add over ₹1.39 lakh cr in mcap

EIGHT OF THE top-10

most valued companies together added ₹13,566.52 crore in market valuation last week, with Reliance Industries, TCS and Infosys emerging as top performers.

On a weekly basis, the BSE benchmark Sensex gained 882.40 points or 1.74%.

Only Hindustan Unilever and Bajaj Finance saw losses in their market capitalisation for the trading week closed on Friday.

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—FE BUREAU

Mindshare wins agency of the year at FOMG

MINDSHARE INDIA WON

the coveted Grand Prix: Agency of the year and many more metals at the Festival of Media Global (FOMG) awards 2021. In addition to the coveted Agency of the year award, Mindshare India also won

two golds and three silvers. Wheel Career from Home bagged gold for the best campaign for a local brand and two silvers in the impact and best use of digital categories. Boost stamina meter won gold for best use of data and

insights and a silver for the best use of real-time marketing.

The Festival of Media Global Awards is the only awards to celebrate the best media campaigns from around the world.

—FE BUREAU



CORIGENDUM NO. 03

Selection of Consultant to prepare Techno-Economic Feasibility Study for development of Integrated Logistics Park (ILP) at Chirle Belondkar in Pushpak Node, Navi Mumbai.

C.A. NO: 01/CIDCO/CGM(T&A)/TECP2/20-21

City and Industrial Development Corporation of Maharashtra Limited (CIDCO) has invited "On-line" Request for Proposal (RFP) for Selection of Consultant to prepare Techno-Economic Feasibility Study for development of Integrated Logistics Park (ILP) at Chirle Belondkar in Pushpak Node, Navi Mumbai.

Request for Proposal (RFP) documents along with Corrigendum No. 1, 2 and 3 are available on the official e-tendering website of CIDCO Ltd. i.e. www.mahatenders.gov.in under C.A. NO: 01/CIDCO/CGM(T&A)/TECP2/20-21. (Tender Ref. Id 2021_CIDCO_673091_1)

Last Date for Submission of Proposal is extended up to 26th June 2021 till 17:00 hrs.

Chief General Manager (Transport & Airport)
CIDCO/PR/001(B)/2021-22

CIN - U99999 MH 1970 SGC-014574
www.cidco.maharashtra.gov.in

POSSESSION NOTICE - (for immovable property) Rule 8-(1)

Whereas, the undersigned being the Authorized Officer of IIFL Home Finance Limited (Formerly known as India Infine Housing Finance Ltd.) (IIFL HFL) under the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act 2002 and in exercise of powers conferred under section 13(2) read with Rule 3 of the Security Interest (Enforcement) Rules 2002, a Demand Notice was issued by the Authorized Officer of the company to the borrowers / co-borrowers mentioned herein below to repay the amount mentioned in the notice within 60 days from the date of receipt of the said notice. The borrower having failed to repay the amount, notice is hereby given to the borrower and the public in general that the undersigned has taken possession of the property described herein below in exercise of powers conferred on the said officer under Section 13(4) of the said Act read with Rule 8 of the said rules. The borrower in particular and the public in general are hereby cautioned not to deal with the property and any dealings with the property will be subject to the charge of IIFL HFL for an amount as mentioned herein under with interest thereon.

The borrower's attention is invited to provisions of sub-section (8) of section 13 of the Act. If the borrower clears the dues of IIFL HFL together with all costs, charges and expenses incurred, at any time before the date fixed for sale or transfer, the secured assets shall not be sold or transferred by IIFL HFL and no further step shall be taken by IIFL HFL for transfer or sale of the secured assets.

Name of the Borrower(s) Lucknow BRANCH Description of secured asset (immovable property) Total Outstanding Dues (Rs.) Date of Demand Notice Date of Possession Notice

1. Mr. Vinmesh Kumar 2. M/S Ma Purna Gir Hardayal And Plywood 3. Mrs. Priti Devi (Prospectus No. 870162) Rs. 17,63,255.00/- 11-Mar-21 27-May-21

All that piece and parcel of property House No 9 Built On Plot, Over Khasra No-22, Village Ghazipur Balram, Ward-Faizullaganj, Lucknow, 226001, Uttar Pradesh,India

Mr. Ankit Gupta and Mr. Gorak Nath and Mrs. Nirmita Gupta (Prospectus No. 859227) Rs. 9,16,287.00/- 18-Jan-21 27-May-21

All that piece and parcel of property House Built On Plot Over Khasra No. 75, 77 And 83, Ka Minimula, area measuring 700 sq. ft., Situated At Village Malpur, Ward-Haidaraganj, Tehsil And Dist-Lucknow, Uttar Pradesh, 226003, India

Mr. Azmatullah and Mrs. Yasmin Nazir Khan (Prospectus No. 853419) Rs. 8,27,930.00/- 11-Feb-21 27-May-21

All that piece and parcel of property House Built On Araj No-409/16, admesuring 41.87 sq. metres, In Darji Ki Baghia, Ward Bazar Kal Jl, Lucknow, Uttar Pradesh 226003, India

Mr. Rohit Yadav, Mr. Debraj Yadav, Mrs. Manisha Devi & Om Shanti Dairy & Sweetsh (Prospectus No. 880455 & 922308) Rs. 8,82,133.00/- 21-Jan-21 27-May-21

All that piece and parcel of property Commercial House Built On Part Of Khasra No. 677, Adm. Measuring 1417 Sq. Ft. Village-Bhimpuram, Near Budhawar Chauraha, Lucknow, 226017, Uttar Pradesh, India

Prospectus No. 880455 Rs. 28,32,917.00/- Prospectus No. 922308 Rs. 4,69,374.00/-

For further details please contact to Authorised Officer at Branch Office: 1017, Tenth Floor, Cyber Heights, TC 22 and TC 55, Vibhuti Khand, Gomti Nagar, Lucknow - 226010 or Corporate Office: Plot No. 96, Phase-IV, Udyog Vihar, Gurgaon, Haryana.

Place: Lucknow Dated: 31/05/2021 Sd/- Authorised Officer, For IIFL Home Finance Limited

"IMPORTANT"

Whilst care is taken prior to acceptance of advertising copy, it is not possible to verify its contents. The Indian Express (P) Limited cannot be held responsible for such contents, nor for any loss or damage incurred as a result of transactions with companies, associations or individuals advertising in its newspapers or Publications. We therefore recommend that readers make necessary inquiries before sending any monies or entering into any agreements with advertisers or otherwise acting on an advertisement in any manner whatsoever.

Signed by Authorized Officer, Aditya Birla Housing Finance Limited

POWER GAME

Netanyahu in last-minute bid to scupper deal to unseat him

JEFFREY HELLER
Jerusalem, May 30

PRIME MINISTER BENJAMIN
Netanyahu manoeuvred on Sunday to try to dissuade opponents from forming a "government of change", with media reports saying a deal to unseat Israel's longest-serving leader could be imminent.

Opposition chief Yair Lapid, who has until Wednesday to put together a coalition after the fourth inconclusive election in two years, was closing in on an alliance of right-wing, centrist and leftist parties, Israeli media reported.

The new coalition's parties would have little in common apart from a plan to end the 12-year-run of Netanyahu, a right-wing leader on trial over corruption charges he denies.

Lapid's chances of success rest with far-right politician Naftali Bennett, whose Yamina party's six seats in the 120-member parliament are enough to give him the status of kingmaker.

Bennett, 49, was widely expected to announce, possibly as early as Sunday, whether he would team up with Lapid, whose centrist Yesh Atid party placed second to Netanyahu's

right-wing Likud in the latest election two months ago.

Bennett convened Yamina's legislators on Sunday to discuss his next steps. Most Israeli media predicted Bennett would agree to a deal under which he would replace Netanyahu as prime minister and later give way to Lapid in a rotation agreement.

Such a deal had already been reported as close when violence broke out between Israel and Gaza militants on May 10, which prompted Bennett to suspend discussions.

To form a government with Lapid, Bennett would first have to rally his own party's legislators, despite a closer political affinity to Netanyahu's Likud. Meeting the lawmakers on Sunday, Bennett "received their unanimous support for his efforts to form a govern-

ment and prevent a fifth election", a Yamina statement said, after reports he could face party opposition to a deal with Lapid. The statement did not disclose whether any agreement had been reached, but the YNet website said Bennett told the legislators he was "marching towards a government of change". Yamina said a further announcement might

be made later in the day.

Netanyahu, 71, made a three-way counter-offer on Sunday to stand aside in favour of another right-wing politician, Gideon Saar. Under Netanyahu's blueprint, Saar would serve as prime minister for 15 months, Netanyahu would return for two years, and Bennett would then take over for the rest of the govern-

ment's term. "We are at a fateful moment for Israel's security, character and future, when you put aside any personal considerations and take far-reaching and even unprecedented steps," Netanyahu said in a video statement.

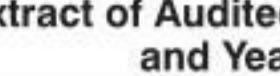
However, Saar swiftly rejected the offer, writing on Twitter. — REUTERS

**ASSOCIATED ALCOHOLS & BREWERIES LTD.**

CIN: L15520MP1989PLC049380

Regd Office: 4th Floor, BPK Star Tower, A.B. Road, Indore - 452008 (M.P.)

E-mail: investorrelations@aabi.in Website: www.associatedalcohols.com, Ph. 0731-4780400

**Extract of Audited Financial Results For The Quarter and Year Ended 31st March, 2021**

(₹ in Lakhs)

S. No.	Particulars	Quarter Ended 31.03.2021 (Audited)	Quarter Ended 31.03.2020 (Audited)	Year Ended 31.03.2021 (Audited)
1	Total Income from operations	12964.18	13742.42	45779.25
2	Net profit / (loss) for the period (before Tax, Exceptional and / or Extraordinary items)	2087.38	1400.14	7,847.54
3	Net profit / (loss) for the period Before Tax, (after Exceptional and / or Extraordinary items)	2087.38	1400.14	7,847.54
4	Net profit / (loss) for the period After Tax, (after Exceptional and / or Extraordinary items)	1508.08	1074.31	5795.67
5	Total Comprehensive Income for the period [Comprising profit / loss for the period (After Tax) and other Comprehensive Income (After Tax)]	1553.00	958.72	5836.67
6	Equity Share Capital	1807.92	1807.92	1807.92
7	Reserves (Excluding Revaluation Reserves) as shown in the Balance Sheet of previous year			23375.01
8	Earning Per Share (before extraordinary item) (of ₹ 10/- each) Basic: Diluted:	8.34 8.34	5.94 5.94	32.06 32.06

Notes:

1. The above is an extract of the detailed format of Standalone Audited Financial Results for the Quarter and Year ended 31st March, 2021 filed with Stock Exchange under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulation, 2015. The full format of the Audited Financial Results are available on the website of the Stock Exchanges www.nseindia.com and www.bseindia.com and on the Company's website i.e. www.associatedalcohols.com.

2. The above results were reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on 28th May, 2021.

For: **Associated Alcohols & Breweries Ltd.**
Sd/-
Tushar Bhandari, Whole Time Director
DIN: 03583114

Place : Indore

Date : 28.05.2021

SHIRRAM TRANSPORT FINANCE COMPANY LIMITED
CIN: L65191TN1979PLC007874
Regd. Office: Sri Towers, 14A, South Phase, Industrial Estate, Guindy, Chennai - 600 032, Tamil Nadu, India
Tel No: +91 44 4852 4666 Fax: +91 44 4852 5666
Website: www.stfc.in Email id: secretariat@stfc.in

NOTICE OF 42nd ANNUAL GENERAL MEETING, BOOK CLOSURE AND E-VOTING INFORMATION

NOTICE is hereby given that:

1. The 42nd Annual General Meeting (AGM) of Shriram Transport Finance Company Limited (the Company) is scheduled to be held on Thursday, June 24, 2021 at 2.00 p.m. through Video Conferencing ('VC') Other Audio Visual Means ('OAVM') without physical presence of the Members at a common venue, in compliance with General Circular Nos. 14/2020 dated 8th April, 2020, 17/2020 dated 13th April, 2020, 20/2020 dated 5th May, 2020 and 02/2021 dated 13th January, 2021 issued by the Ministry of Corporate Affairs ('MCA Circulars') and applicable provisions of the Companies Act, 2013 (the 'Act') and the rules made thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), to transact the Ordinary and Special business as set out in the Notice dated April 29, 2021 of AGM. The deemed venue for the AGM shall be the Registered Office of the Company. Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.

2. In compliance with the aforesaid MCA Circulars and SEBI Circulars bearing SEBI/HO/CFD/CMD2/CIR/P/2020/79 dated May 12, 2020 and SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021 ('SEBI Circulars'), electronic copies of the Annual Report for F.Y.2020-21 also containing Notice of the AGM have been sent only to the Members whose email addresses are registered with the Company/Depository Participants.

3. Members who have not registered their email addresses may temporarily get themselves registered with Company's Registrar and Share Transfer Agent, Integrated Registry Management Services Private Limited ('Integrated') by clicking the link: <https://www.integratedindia.in/emailupdate.aspx> for receiving the Annual Report for F.Y.2020-21 also containing Notice of the AGM.

4. Members may note that the Notice of the AGM and Annual Report for F.Y.2020-21 has been made available on the Company's website at www.stfc.in, websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com and website of KFin Technologies Private Limited ('KFin') at <https://evoting.kfintech.com>.

5. A person, whose name is recorded in the Register of Members or in the Register of beneficial owners maintained by the depositaries as on the cut-off date i.e. Thursday, June 17, 2021 only shall be entitled to avail the facility of remote e-voting or for participation at the AGM and voting through Insta Poll.

In terms of the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and the Regulation 44 of the SEBI Listing Regulations, Individual members holding shares in dematerialized form, as on the cut-off date i.e. Thursday, June 17, 2021, may cast their vote electronically on the Resolutions as set out in the said Notice of the AGM with facility of remote e-voting through electronic services provided by National Securities Depository Limited ('NSDL') - <https://eservices.nsdl.com> and Central Depository Services (India) Limited ('CDSL') - <https://web.csdlindia.com/mysasi/home/login>. Individual members holding shares in physical form or Non-Individual members holding shares in physical form or dematerialized form, as on the cut-off date i.e. Thursday, June 17, 2021, may cast their vote electronically on the Resolutions as set out in the said Notice of the AGM with facility of remote e-voting through electronic services provided by KFin - <https://evoting.kfintech.com>. All the members are informed that:

i. All the Ordinary Business and Special Business as set out in the Notice dated April 29, 2021 may be transacted through electronic means by remote e-voting.
ii. The date of completion of dispatch of Annual Report for F.Y.2020-21 also containing Notice of the AGM by electronic mode: Sunday, May 30, 2021.

iii. The date and time of commencement of remote e-voting: Monday, June 21, 2021 (9.00 a.m. IST).
iv. The date and time of end of remote e-voting: Wednesday, June 23, 2021 (5:00 p.m. IST).

v. The cut-off date for determining the eligibility to vote by remote e-voting or at the AGM: Thursday, June 17, 2021.

vi. Individual Member, who acquires shares of the Company and become a Member after dispatch of the Notice, but holds shares as on the Cut-off Date for remote e-voting i.e. June 17, 2021, should login through the sites of NSDL and CDSL to cast their votes during remote e-voting period.

vii. Non-Individual Member, who acquires shares of the Company and becomes a Member after dispatch of the Notice, but holds shares as on the Cut-off Date for remote e-voting i.e. June 17, 2021, may obtain the login Id and password by sending a request at evoting@kfintech.com or cstdt@integratedindia.in.

viii. The remote e-voting module shall be disabled by KFin for remote e-voting after Wednesday, June 23, 2021 (5:00 p.m. IST). Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

ix. The facility for voting through electronic voting system will also be made available at the AGM ('Insta Poll') and Members attending the AGM, who have not cast their vote by remote e-voting and are otherwise not barred from doing so, will be able to vote at the AGM through Insta Poll.

x. The manner of remote e-voting and Insta Poll at the AGM by Members holding shares in dematerialized mode, physical mode and for Members who have not registered their email addresses is provided in the Notice of the AGM.

xi. Information and instructions including details of user id and password relating to remote e-voting have been sent to the Members through e-mail. The same login credentials should be used for attending the AGM through VC / OAVM.

xii. For Non-Individual Members and Members holding shares in physical form the login credentials for casting votes through remote e-voting shall be made available through email. For Individual Members holding shares in electronic form with Depositories viz. NSDL and CDSL should login through the websites of NSDL and CDSL to cast the votes during remote e-voting period. However, for VC/OAVM meeting all the members should login at <https://emeetings.kfintech.com> to participate in the meeting and also to cast vote in case they have not voted during remote e-voting period.

xiii. In case of any technical issues, related to e-voting, the Individual Member may contact the following person

- Contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
- Contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 or 22-23058542-43.

xiv. In case of any queries/grievances/technical issues, related to e-voting, the Non Individual Member holding shares in demat or physical form and Individual Member holding shares in physical form may contact the following person - Name : Mr. D S Nagaraj Designation : Deputy Manager, KFin Technologies Private Limited, Unit: Shirram Transport Finance Company Limited, Selenium Tower B, Plot 31-32, Gachibowli Financial District, Nanakramguda, Hyderabad - 500 032, Email ID: evoting@kfintech.com Tel: 040 6716 1582/ Toll free No. 1800 3094 001.

xv. Members may refer the Frequently Asked Questions (FAQs) for e-voting User Manual available at the 'download' section of <https://evoting.kfintech.com> or call KFin on 1800 3094 001 (toll Free). Alternatively, Members may also write to Company Secretary at secretarial@stfc.in. In case of any other queries/grievances, the Member may send an email at cstdt@integratedindia.in to Integrated Registry Management Services Private Limited, Registrar and Share Transfer Agent of the Company.

6. The voting rights of Members shall be in proportion to their shares of the paid up equity share capital of the Company as on Thursday, June 17, 2021 being cut-off date.

7. Pursuant to the provisions of Section 91 of the Act, the Register of Members and the Share Transfer Books of the Company will remain closed from Friday, June 18, 2021 to Thursday, June 24, 2021 (both days inclusive) for the purpose of the AGM and payment of Final Equity Dividend of the Company, if approved by Members at the AGM.

By Order of the Board of Directors

For SHIRRAM TRANSPORT FINANCE COMPANY LIMITED

sd/-

Vivek Achwal

Company Secretary

Place : Mumbai

Date : May 30, 2021

**A. K. CAPITAL SERVICES LIMITED****BUILDING BONDS**

Registered Office: 30-38, 3rd Floor, Free Press House, Free Press Journal Marg, 215, Nariman Point, Mumbai - 400021.

Tel: 91(022) 6754 6500 | Fax: 91(022) 6610 0594 | Email: compliance@akgroup.co.in | Website: www.akgroup.co.in | CIN: L74899MH1993PLC274881**EXTRACT OF AUDITED STANDALONE AND CONSOLIDATED RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2021**

(₹ in Lakhs except per share data)

Sr. No.	Particulars	Standalone Quarter ended		Standalone Year ended		Consolidated Quarter ended		Consolidated Year ended	
31-03-2021	31-12-2020	31-03-2020	31-03-2020	31-12-2020	31-03-2020	31-03-2020	31-03-2020		

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