main-notebook

May 20, 2025

1 Customer-churn prediction for an Iranian telecom

The rapid growth of the telecommunications industry has led to intense competition, making customer retention more important than ever. Predicting customer churn - when subscribers are likely to leave a service - has become a crucial task for telecom service providers seeking to maintain market share and sustain profitability. In this project, I apply data mining and machine learning techniques to a real-world dataset of Iranian telecom company to identify key drivers of subscriber churn and build predictive models that will enable the development of effective subscriber retention strategies. Through data exploration, feature development, model building and business-oriented modeling, this project aims to provide actionable recommendations to reduce customer churn and increase overall customer value.

1.0.1 Research Questions

- 1. What are the main factors that influence customer churn in the telecom dataset?
- 2. How accurately can customer churn be predicted using classical machine learning models?
- 3. How does changing the intervention threshold affect the number of at-risk customers and potential revenue at risk?

1.1 Data Overview

This dataset is randomly collected from an Iranian telecom company's database over a period of 12 months. A total of 3150 rows of data, each representing a customer, bear information for 13 columns.

Anonymous Customer ID

Call Failures: number of call failures

Complains: binary (0: No complaint, 1: complaint) Subscription Length: total months of subscription

Charge Amount: Ordinal attribute (0: lowest amount, 9: highest amount)

Seconds of Use: total seconds of calls Frequency of use: total number of calls

Frequency of SMS: total number of text messages

Distinct Called Numbers: total number of distinct phone calls Age Group: ordinal attribute (1: younger age, 5: older age)

Tariff Plan: binary (1: Pay as you go, 2: contractual)

Status: binary (1: active, 2: non-active)

Churn: binary (1: churn, 0: non-churn) - Class label Customer Value: The calculated value of customer

1.2 Setup

```
[1]: import pandas as pd
     import numpy as np
     import matplotlib.pyplot as plt
     import seaborn as sns
     from sklearn.model_selection import train_test_split, StratifiedKFold, u
      ⇔cross_val_score, cross_val_predict
     from sklearn.linear_model import LogisticRegression
     from sklearn.ensemble import RandomForestClassifier
     from sklearn.metrics import (classification_report, roc_auc_score, f1_score, __
      Good of the confusion matrix, roc_curve, precision_recall_curve, average_precision_score)
     from sklearn.preprocessing import StandardScaler, OneHotEncoder
     from sklearn.decomposition import PCA
     from sklearn.inspection import PartialDependenceDisplay
     from collections import Counter
     from sklearn.cluster import KMeans
     import joblib
     import shap
     RANDOM_STATE = 44
     # base directory & path to get rid of hard-pathing
     import os
     base_dir = os.getcwd()
     dataset_path = os.path.join(base_dir, "customer-churn.csv")
```

1.3 Data Audit & Cleaning

Check dtypes, missing values, outliers

print("\nDescriptive statistics:") display(df.describe())

	dtype	num_missing	num_unique
Call Failure	int64	0	37
Complains	int64	0	2
Subscription Length	int64	0	45
Charge Amount	int64	0	11
Seconds of Use	int64	0	1756
Frequency of use	int64	0	242
Frequency of SMS	int64	0	405
Distinct Called Numbers	int64	0	92
Age Group	int64	0	5
Tariff Plan	int64	0	2
Status	int64	0	2
Age	int64	0	5
Customer Value	float64	0	2654
Churn	int64	0	2

50%

Descriptive statistics:					
Call Failure	Complains	Subscripti	on Length	Charge Amount	\
3150.000000	3150.000000	31	50.000000	3150.000000	
7.627937	0.076508		32.541905	0.942857	
7.263886	0.265851		8.573482	1.521072	
0.000000	0.000000		3.000000	0.000000	
1.000000	0.000000		30.000000	0.000000	
6.000000	0.000000		35.000000	0.000000	
12.000000	0.000000		38.000000	1.000000	
36.000000	1.000000		47.000000	10.000000	
Seconds of Us	e Frequency	of use Fre	quency of	SMS \	
3150.00000	0 3150	.000000	3150.000	000	
4472.45968	3 69	.460635	73.174	921	
4197.90868	7 57	.413308	112.237	560	
0.00000	0 0	.000000	0.000	000	
1391.25000	0 27	.000000	6.000	000	
2990.00000	0 54	.000000	21.000	000	
6478.25000	0 95	.000000	87.000	000	
17090.00000	0 255	.000000	522.000	000	
Distinct Call		-	Tariff Pla	an Status	\
3	150.000000	3150.000000	3150.0000	00 3150.000000	
	23.509841	2.826032	1.0777	78 1.248254	
	17.217337	0.892555			
	0.000000	1.000000	1.0000	00 1.000000	
	10.000000	2.000000	1.0000	00 1.000000	
	Call Failure 3150.000000 7.627937 7.263886 0.000000 1.000000 6.000000 36.000000 Seconds of Us 3150.00000 4472.45968 4197.90868 0.00000 1391.25000 2990.00000 6478.25000 17090.00000	Call Failure Complains 3150.000000 3150.000000 7.627937 0.076508 7.263886 0.265851 0.000000 0.000000 1.000000 0.000000 6.000000 0.000000 36.000000 1.000000 36.000000 1.000000 Seconds of Use Frequency 3150.000000 3150 4472.459683 69 4197.908687 57 0.000000 0 1391.250000 27 2990.000000 54 6478.250000 95 17090.000000 255 Distinct Called Numbers 3150.000000 23.509841 17.217337 0.0000000	Call Failure Complains Subscripti 3150.000000 3150.000000 31 7.627937 0.076508 7.263886 0.265851 0.000000 0.000000 1.000000 0.000000 6.000000 0.000000 12.000000 0.000000 36.000000 1.000000 36.000000 3150.000000 4472.459683 69.460635 4197.908687 57.413308 0.000000 0.000000 1391.250000 27.000000 2990.000000 54.000000 6478.250000 95.000000 17090.000000 255.000000 Distinct Called Numbers Age Group 3150.000000 3150.000000 23.509841 2.826032 17.217337 0.892555 0.0000000 1.0000000	Call Failure Complains Subscription Length 3150.000000 3150.000000 3150.000000 7.627937 0.076508 32.541905 7.263886 0.265851 8.573482 0.000000 0.000000 3.000000 1.000000 0.000000 30.000000 6.000000 0.000000 35.000000 12.000000 0.000000 38.000000 36.000000 1.000000 47.000000 Seconds of Use Frequency of use Frequency of size 3150.000000 3150.00000 3150.0000 4472.459683 69.460635 73.174 4197.908687 57.413308 112.237 0.000000 0.000000 0.00000 1391.250000 27.000000 6.000 2990.000000 54.000000 21.000 6478.250000 95.000000 87.000 17090.000000 255.000000 522.000 Distinct Called Numbers Age Group Tariff Pl. 3150.000000 3150.000000 3150.00000	Call Failure Complains Subscription Length Charge Amount 3150.000000 3150.000000 3150.000000 3150.000000

1.000000

3.000000

21.000000

1.000000

```
75%
                         34.000000
                                        3.000000
                                                     1.000000
                                                                  1.000000
                         97.000000
                                        5.000000
                                                     2,000000
                                                                  2.000000
    max
                        Customer Value
                                               Churn
    count 3150.000000
                           3150.000000 3150.000000
             30.998413
                             470.972916
                                            0.157143
    mean
    std
              8.831095
                            517.015433
                                            0.363993
    min
             15.000000
                               0.000000
                                            0.000000
    25%
             25.000000
                             113.801250
                                            0.00000
    50%
             30.000000
                             228.480000
                                            0.000000
    75%
             30.000000
                            788.388750
                                            0.000000
             55.000000
                           2165.280000
                                            1.000000
    max
[3]: num_cols = df.select_dtypes(include=[np.number]).columns #outlier check
     print("IQR approach:")
     for col in num_cols:
         Q1 = df[col].quantile(0.25)
         Q3 = df[col].quantile(0.75)
         IQR = Q3 - Q1
         outliers = ((df[col] < (Q1 - 1.5 * IQR)) | (df[col] > (Q3 + 1.5 * IQR))).
         print(f"{col}: {outliers} outliers")
     # z score
     from scipy.stats import zscore
     z_scores = np.abs(zscore(df[num_cols]))
     outlier_counts = (z_scores > 3).sum(axis=0)
     print("\nOutliers per column (when z score > 3):")
     for col, count in zip(num_cols, outlier_counts):
         print(f"{col}: {count}")
    IQR approach:
    Call Failure: 47 outliers
    Complains: 241 outliers
    Subscription Length: 282 outliers
    Charge Amount: 370 outliers
    Seconds of Use: 200 outliers
    Frequency of use: 129 outliers
    Frequency of SMS: 368 outliers
    Distinct Called Numbers: 77 outliers
    Age Group: 170 outliers
    Tariff Plan: 245 outliers
    Status: 782 outliers
    Age: 688 outliers
    Customer Value: 116 outliers
    Churn: 495 outliers
```

```
Outliers per column (when z score > 3):
Call Failure: 40
Complains: 241
Subscription Length: 26
Charge Amount: 65
Seconds of Use: 1
Frequency of use: 24
Frequency of SMS: 66
Distinct Called Numbers: 57
Age Group: 0
Tariff Plan: 245
Status: 0
Age: 0
Customer Value: 53
Churn: 0
```

1.4 Feature Engineering

Tenure buckets, usage ratios, log-revenue, one-hot tariff

```
[4]: #creating bins for subscription length
    tenure_bins = [0, 12, 24, 36, df['Subscription Length'].max()]
    tenure_labels = ['<1y', '1-2y', '2-3y', '>3y']
    df['Tenure Bucket'] = pd.cut(df['Subscription Length'], bins=tenure bins,
     →labels=tenure_labels, right=True)
    df['SMS_per_Call'] = df['Frequency of SMS'] / df['Frequency of use'].replace(0,__
     ⇒np.nan)
    df['Seconds per Call'] = df['Seconds of Use'] / df['Frequency of use'].
     →replace(0, np.nan)
    #Log revenue
    df['Log_Charge_Amount'] = np.log1p(df['Charge Amount'])
    #one-hot tariff plan
    tariff_cols = [col for col in df.columns if col.startswith("Tariff_")] #to_|
     →handle duplication of tariff column
    df = df.drop(columns=tariff_cols, errors='ignore')
    tariff_dummies = pd.get_dummies(df['Tariff Plan'], prefix='Tariff')
    df = pd.concat([df, tariff_dummies], axis=1)
    df[['SMS_per_Call', 'Seconds_per_Call']] = df[['SMS_per_Call',_
     display(df[['Tenure_Bucket', 'SMS_per_Call', 'Seconds_per_Call', '
```

3141	2-3უ	1.750000	70.625000	0.000000
3142	2-3უ	0.684211	40.263158	0.693147
3143	2-3უ	0.223881	52.686567	0.693147
3144	1-2չ	1.093750	62.500000	0.693147
3145	1-2չ	0.625850	45.557823	1.098612
3146	1-2չ	0.451977	52.186441	0.693147
3147	1-2չ	0.745098	61.901961	1.609438
3148	<13	4.826087	102.065217	1.098612
3149	<13	0.280000	71.680000	1.098612
	Tariff_1 Ta	ariff_2		
3140	True	False		
3141	True	False		
3142	True	False		
3143	True	False		
3144	True	False		
3145	False	True		
3146	True	False		
3147	True	False		

1.5 Exploratory Data Analysis (EDA)

False

False

Distributions, boxplots, churn comparisons, correlations

1.5.1 Distribution plots

True

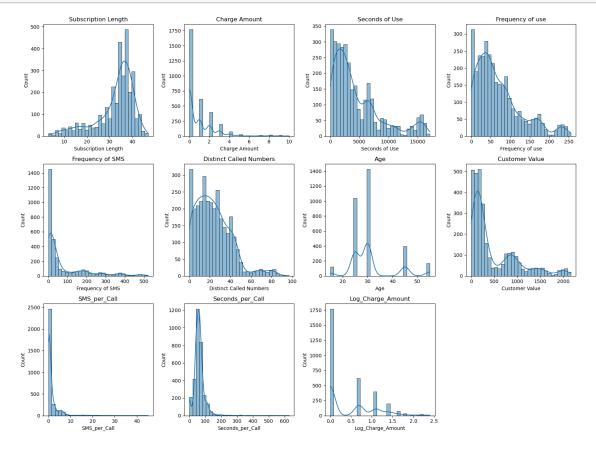
True

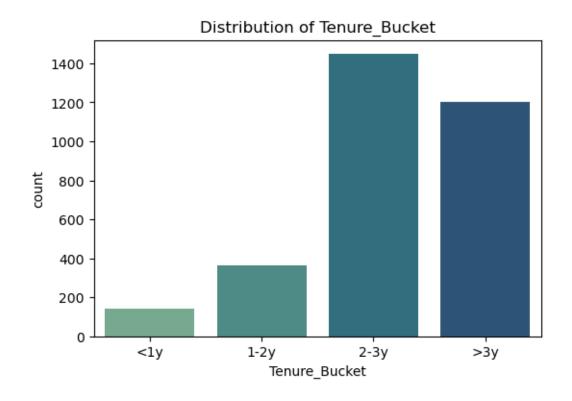
3148

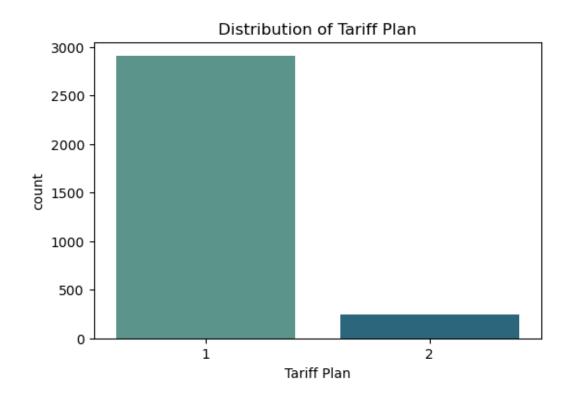
3149

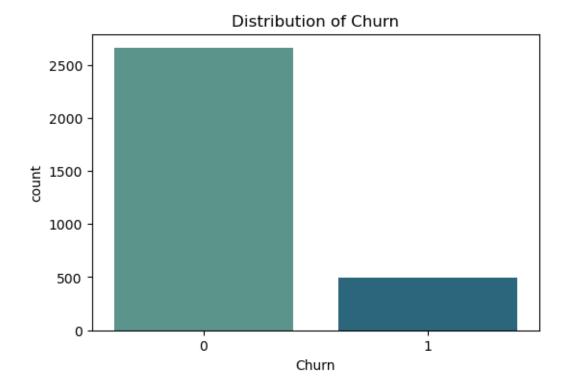
```
[5]: num_features = [
         'Subscription Length', 'Charge Amount', 'Seconds of Use', 'Frequency of _{\sqcup}
         'Frequency of SMS', 'Distinct Called Numbers', 'Age', 'Customer Value',
         'SMS_per_Call', 'Seconds_per_Call', 'Log_Charge_Amount'
     ]
     plt.figure(figsize=(16, 12)) #numer
     for i, col in enumerate(num_features):
         plt.subplot(3, 4, i+1)
         sns.histplot(df[col], kde=True, bins=30)
         plt.title(col)
     plt.tight_layout()
     plt.show()
     # categor
     cat_features = ['Tenure_Bucket', 'Tariff Plan', 'Churn']
     for col in cat_features:
         n_unique = df[col].nunique()
         palette = sns.color_palette("crest", n_colors=n_unique)
```

```
plt.figure(figsize=(6,4))
sns.countplot(x=col, data=df, palette=palette, hue=col, legend=False)
plt.title(f"Distribution of {col}")
plt.show()
```







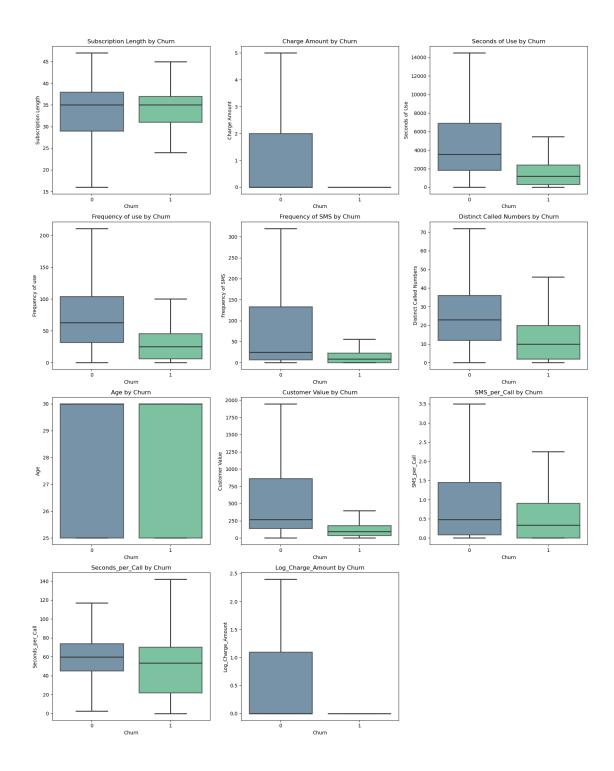


Many features are right-skewed (as is typical for usage, revenue, customer value). Churn is imbalanced (majority non-churn, but not extreme). Most customers have 2–3 years tenure; Tariff 1 is dominant.

1.5.2 Boxplots Split by Churn

Allows us to see how key numerical features differ between churners and non-churners.

```
palette='viridis',
  linewidth=2,
  boxprops=dict(alpha=.7),
  legend=False
)
  plt.title(f'{col} by Churn')
plt.tight_layout()
plt.show()
```



- Most usage and revenue features (e.g. Charge Amount, Seconds of Use, Frequency of use/SMS...) show a clear drop in both median and spread for churners. That means churners tend to be low-usage, low-revenue, low-value customers.
- Age almost identical for both churn and non-churn.
- Subscription Length slight shift. Churners may have slightly shorter tenure, but there is

overlap.

1.5.3 Churn Group Comparisons

Here I want to numerically compare feature averages between churners and non-churners.

Churn		0	1
Subscription Length	mean	32.662524	31.894949
	median	35.000000	35.000000
Charge Amount	mean	1.075706	0.230303
	median	0.000000	0.000000
Seconds of Use	mean	5014.224105	1566.632323
	median	3530.000000	1182.000000
Frequency of use	mean	76.979284	29.133333
	median	63.000000	25.000000
Frequency of SMS	mean	83.871563	15.802020
	median	25.000000	9.000000
Distinct Called Numbers	mean	25.582674	12.391919
	median	23.000000	10.000000
Age	mean	31.065913	30.636364
	median	30.000000	30.000000
Customer Value	mean	535.511501	124.811414
	median	268.070000	96.840000
SMS_per_Call	mean	1.683952	0.647678
	median	0.483516	0.340426
Seconds_per_Call	mean	63.386805	53.908123
	median	59.714286	53.468085
Log_Charge_Amount	mean	0.522962	0.134115
	median	0.000000	0.000000

Overall, churned customers consistently show lower averages across usage and revenue metrics (such as charge amount, seconds of use, and customer value) compared to active customers.

This highlights that low engagement and low revenue are strong signals for churn in this dataset.

1.5.4 Correlation heatmap

In this section I will identify which numeric features are strongly correlated.

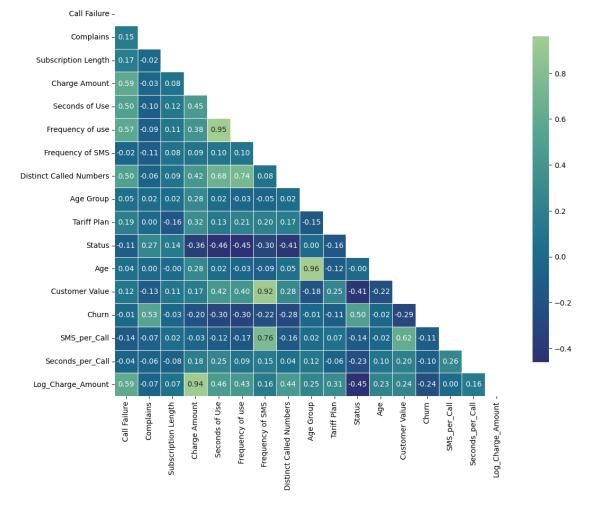
```
[8]: corr = df.select_dtypes(include=[np.number]).corr() #corr matrix

plt.figure(figsize=(12, 10))
mask = np.triu(np.ones_like(corr, dtype=bool))
cmap = sns.color_palette("crest_r", as_cmap=True)

sns.heatmap(
    corr,
    mask=mask,
    cmap=cmap,
    annot=True,
    fmt=".2f",
    linewidths=.5,
    square=True,
    cbar_kws={"shrink": .8}
)

plt.title('Correlation Heatmap of Numeric Features')
plt.show()
```





Very Strong Positive Correlations:

Frequency of use & Seconds of Use: 0.95

Higher frequency leads to more seconds used (these are closely related usage features).

Customer Value & Frequency of SMS: 0.92

In this dataset, customers who send a lot of SMS also have a higher overall value. Could reflect business-specific plans.

Moderate Negative Correlations with Status:

Frequency of use: -0.45 Seconds of Use: -0.46 Distinct Called Numbers: -0.41 Customer Value: -0.41 Charge Amount: -0.36

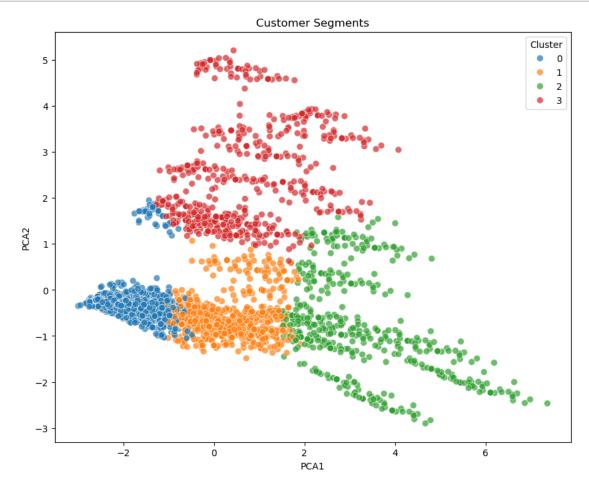
Negative correlation with usage/value metrics shows: non-active customers use the service less, have less value, and are less engaged. This is logical

1.6 Segmentation

This section is dedicated to segment the customer base into clusters based on standardized numeric features.

Then I will visualize them in 2D with PCA and profile clusters.

```
[9]: # i exclude target, id and non-numeric categoricals
     cluster_features = [
         'Call Failure', 'Subscription Length', 'Charge Amount', 'Seconds of Use',
         'Frequency of use', 'Frequency of SMS', 'Distinct Called Numbers',
         'Customer Value'
     ]
     scaler = StandardScaler()
     X_scaled = scaler.fit_transform(df[cluster_features])
     #cluster
     kmeans = KMeans(n_clusters=4, random_state=RANDOM_STATE, n_init=10)
     clusters = kmeans.fit_predict(X_scaled)
     df['Cluster'] = clusters
     pca = PCA(n_components=2, random_state=RANDOM_STATE) #reduce to 2 dimenstion
     X_pca = pca.fit_transform(X_scaled)
     df['PCA1'] = X_pca[:, 0]
     df['PCA2'] = X_pca[:, 1]
     plt.figure(figsize=(10,8))
     palette = sns.color_palette("tab10", n_colors=4)
```



	Call Failure	Subscription Length	Charge Amount	Seconds of Use	\
Cluster					
0	3.036207	30.325862	0.262931	1384.850000	
1	9.667345	33.890132	0.780264	4335.339776	
2	16.804979	34.369295	2.711618	12368.371369	
3	5.529524	33.236190	1.125714	4302.148571	

Frequency of use Frequency of SMS Distinct Called Numbers $\$ Cluster

0	23.523276	15.365517	9.300000
1	76.618515	30.594100	29.768057
2	168.093361	62.327801	45.699170
3	67.003810	290.592381	22.817143

	Customer Value	Churn
Cluster		
0	116.813332	0.275862
1	290.293286	0.173957
2	716.531919	0.000000
3	1366.351495	0.007619

• Cluster 0 (blue):

Low usage, low value, highest churn (28%). Represents "at risk" or disengaged customers.

• Cluster 1 (orange):

Moderate usage, moderate value, 17% churn. Average and slightly engaged customers.

• Cluster 2 (green):

High usage, high value, 0% churn. Most loyal and highest-value segment customers.

• Cluster 3 (red):

Moderate-high call use, very high SMS usage, highest customer value, less than 1% churn. Likely a specific business customer group or people using SMS for mass messaging.

Key Takeaways

Highest churn is in low-usage, low-value cluster (Blue cluster 0).

Power users and high SMS customers (Clusters 2 & 3) are the most loyal.

1.7 Class-Imbalance Handling

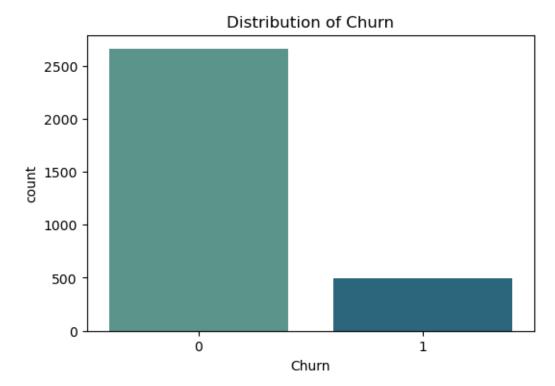
As we have discovered from the distribution plots previously, our data has class imbalance insofar as the target variable Churn has many more examples of *non-churn* than *churn*.

This may lead models predict more often *non-churn* and miss actual churners who are important business-wise.

Thus, I am going to set model options like class_weight="balanced" so that the model pays more attention to the minority class (*churn* in this case).

```
[10]: # lets look at class distribution again
    cat_features = ['Churn']
    for col in cat_features:
        n_unique = df[col].nunique()
        palette = sns.color_palette("crest", n_colors=n_unique)
        plt.figure(figsize=(6,4))
        sns.countplot(x=col, data=df, palette=palette, hue=col, legend=False)
        plt.title(f"Distribution of {col}")
```





Distribution of "Churn": Counter({0: 2655, 1: 495})

1.8 Predictive Modelling

This section is dedicated to train and evaluate 2 models: - Logistic Regression - Random Forest Furthermore, a stratified 5-fold cross validation will be applied and I report: - ROC-AUC - F1-scores - Confusion matrix

```
features = [
    'Call Failure', 'Complains', 'Subscription Length', 'Charge Amount',
    'Seconds of Use',
    'Frequency of use', 'Frequency of SMS', 'Distinct Called Numbers', 'Age
    Group',
    'Tariff Plan', 'Status', 'Customer Value',
    'Tenure_Bucket', 'SMS_per_Call', 'Seconds_per_Call', 'Log_Charge_Amount',
]

X = pd.get_dummies(df[features], drop_first=True)
y = df['Churn']
```

```
# 5-fold stratified cross-valid
cv = StratifiedKFold(n_splits=5, shuffle=True, random_state=RANDOM_STATE)
```

1.8.1 Logistic Regression (baseline)

LogReg: mean ROC-AUC = 0.942, Mean F1 = 0.669

The logistic regression model achieved a mean ROC-AUC of **0.942** and a mean F1-score of **0.669** in stratified cross-validation. This result indicates that the model can distinguish churners from non-churners with high probability.

- **0.942** ROC-AUC demonstrates strong ranking capability.
- **0.669** F1-score is moderate. It reflects a decent balance between both precision and recall for *non-churn*.

1.8.2 Random Forest

0	0.97	0.98	0.98	2655
1	0.89	0.83	0.86	495
accuracy			0.96	3150
macro avg	0.93	0.91	0.92	3150
weighted avg	0.96	0.96	0.96	3150

Random Forest PR-AUC: 0.922

Random Forest demonstrates even higher predictive performance with a mean ROC-AUC of **0.985** and F1-score of **0.860**.

From the confusion matrix and classification report we can see that the model maintains high precision = 0.89 and recall = 0.83 for the *churn*. This results in an overall accuracy of 96%.

Furthermore, precision-recall AUC is **0.922** which also tells us that the model is actually effective in identifying churners taking into account the aforementioned class-imbalance.

With regards to business interpretation - the random forest can be hypothetically launched into the production. It is able to exceedingly well identify churners with high accuracy and reliability.

Recall is 0.83 = low risk of missing most churners.

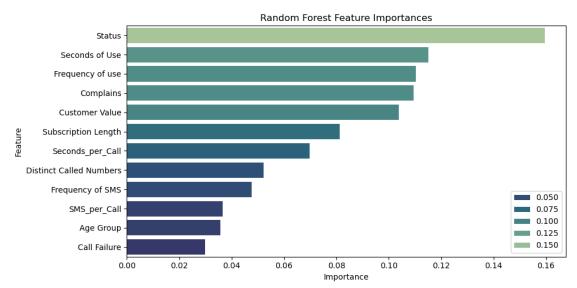
1.9 Model Interpretation

1.9.1 Random Forest Feature Importances

In this section I aim to identify which features are most influential for churn prediction according to the trained random forest model.

```
[14]: # RF on all data
      rf_full = RandomForestClassifier(n_estimators=200, class_weight="balanced",_
       →random_state=44)
      rf full.fit(X, y)
      importances = rf_full.feature_importances_
      feature_names = X.columns
      indices = np.argsort(importances)[::-1]
      top_n = 12
      plt.figure(figsize=(10, 5))
      sns.barplot(
          x=importances[indices][:top_n],
          y=np.array(feature_names)[indices][:top_n],
          palette="crest_r",
          hue=importances[indices][:top n]
      plt.title('Random Forest Feature Importances')
      plt.xlabel('Importance')
```

```
plt.ylabel('Feature')
plt.tight_layout()
plt.show()
```

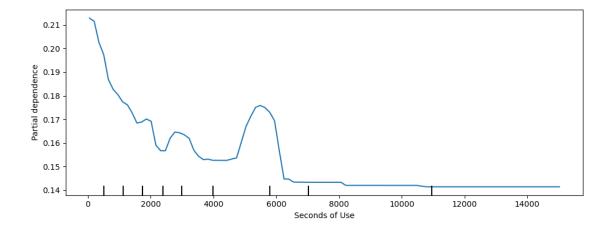


From the barplot it can be noticed that Status feature stands out as the single most influential predictor, followed by Seconds of Use, Frequency of use, Complains and etc. These results suggest that customer status, engagement with the service, and complaint history play the largest roles in identifying potential churners.

1.9.2 Partial Dependence Plots

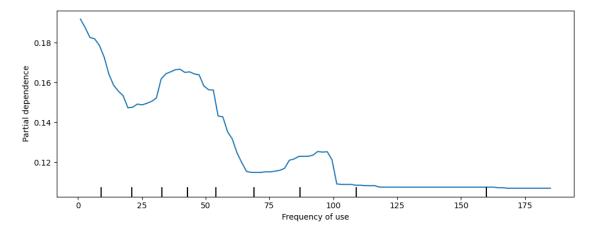
We want to see how the predicted probability of churn changes as a single feature varies, keeping other features averaged out.

I have selected 3 numerical features for this purpose: Seconds of Use, Frequency of use and Subscription Length. Unfortunately, it was not feasible to draw out categorical features due to technical and knowledge constrains.



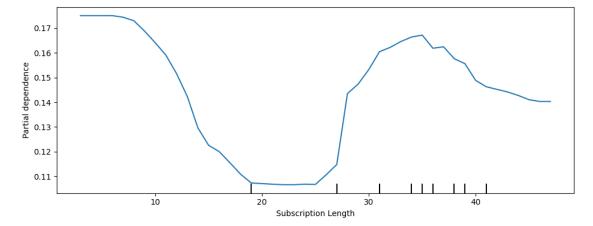
Churn probability is highest for users with very low call activity. As the total seconds of use increase, the risk of churn steadily drops, then spikes again at 5000 to 6000 seconds for high-usage customers. Heavy users are much less likely to churn.

```
fig, ax = plt.subplots(figsize=(10, 4))
PartialDependenceDisplay.from_estimator(rf_full, X, features=['Frequency of_u ouse'], ax=ax)
plt.tight_layout()
plt.show()
```



Customers who make more frequent calls are less likely to churn. The risk decreases sharply up to about 100 calls, after which further increases have little additional effect. Frequent callers are more loyal.

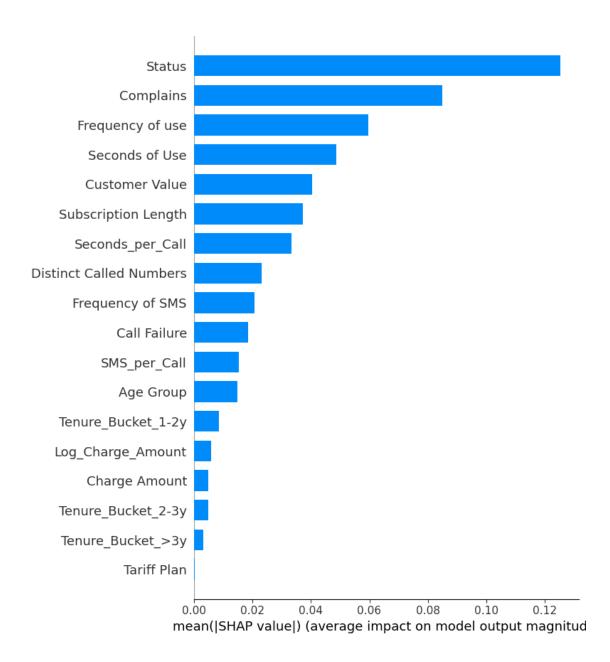
```
plt.tight_layout()
plt.show()
```

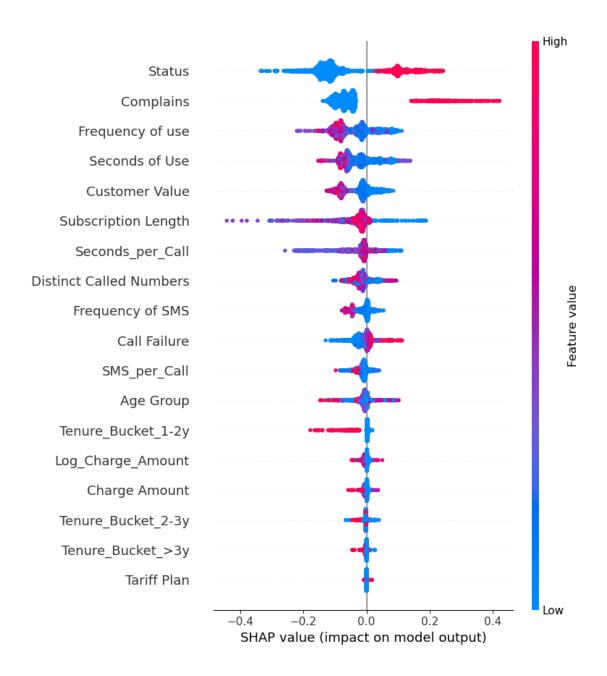


Churn risk declines with longer subscription length, reaching a low point around 10–26 months. After this, churn risk can rise again slightly for very long-tenured customers. Newer subscribers are at higher risk, while mid-tenure customers are the most stable.

1.9.3 SHAP

With the help of **SHAP** (SHapley Additive exPlanations) on the other hand, we can see wow each feature influences individual predictions across the whole dataset, with both the strength and direction of impact.





 \mathbf{Bar} $\mathbf{plot} = \mathrm{feature}$ importance. - Ranks features by their average impact on the model's output for churn prediction. - Status and Complains are the most impactful.

Beeswarm Plot = direction and distribution. - Each point = customer. - Horizontal position = the extent to which the feature increases or decreases the predicted churn risk for that customer. - Color = value of feature.

For instance,

High values of Status and Complains (likely "non-active" or "complaint" status) strongly push predictions toward churn.

High Frequency of use (red) tends to push predictions away from churn, indicating more usage = less likely to churn.

To summarize, the **SHAP** summary plots confirm that **Status** and **Complains** are the strongest predictors of churn, with high values of these features substantially increasing the predicted risk! Not only that, **Frequency of use** and **Seconds of Use** also play significant roles, where higher usage tends to lower churn risk.

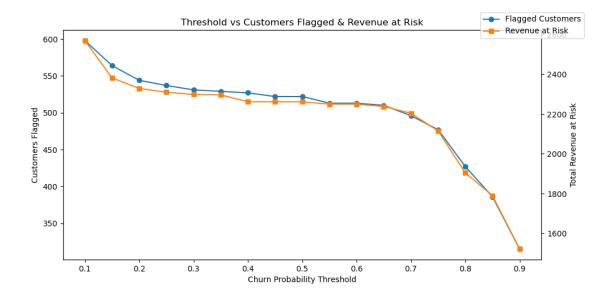
However, features like Tariff Plan and certain tenure buckets show minimal impact on the model's output.

1.10 Business Simulation: Threshold Analysis & Revenue at Risk

In this last phase of my project I want to demonstrate how the *churn prediction model* can support real business decisions by simulating different strategies. BBy showing how the number of at-risk customers and the possible lost revenue change when we adjust the churn probability threshold, I plan to provide some insights on how to focus retention problem. This approach helps balance the trade-off between maximizing customer retention and managing the costs of intervention, offering practical value to telecom business stakeholders.

- 1. Number of customers flagged as "at risk" (would be targeted for retention campaigns)
- 2. Estimated revenue at risk (based on those customers' ARPU—average revenue per user)

```
[19]: #churn probabilities calc
      probs = rf_full.predict_proba(X)[:, 1] #prob tochurn for each customer
      df['ARPU'] = df['Customer Value'] / df['Subscription Length']
      thresholds = np.arange(0.1, 0.91, 0.05) #we try diffrent thresholds
      customers_flagged = []
      revenue_at_risk = []
      for thresh in thresholds:
          flagged = probs >= thresh
          customers_flagged.append(flagged.sum())
          revenue_at_risk.append(df.loc[flagged, 'ARPU'].sum())
      fig, ax1 = plt.subplots(figsize=(10, 5))
      ax1.plot(thresholds, customers_flagged, label='Flagged Customers', marker='o')
      ax1.set_ylabel('Customers Flagged')
      ax1.set xlabel('Churn Probability Threshold')
      ax2 = ax1.twinx()
      ax2.plot(thresholds, revenue at risk, color='tab:orange', label='Revenue at<sub>||</sub>
       →Risk', marker='s')
      ax2.set_ylabel('Total Revenue at Risk')
      fig.legend(loc='upper right')
      plt.title('Threshold vs Customers Flagged & Revenue at Risk')
      plt.tight_layout()
      plt.show()
```



As the churn probability threshold increases (horizontally), fewer customers are flagged as high risk (blue), and the total revenue at risk also declines (orange).

Moreover, the chart shows that as we raise the threshold, both the number of customers we would target and the revenue at risk go down (both lines are decreasing). At higher thresholds, only the most likely churners are targeted, focusing retention resources on the highest risk group, but leaves some revenue at risk.

This lets us see how changing the threshold affects both costs and potential savings, helping choose a strategy that fits the company's priorities.

1.11 Conclusion

In this project I applied various data mining and machine learning methods to predict customer churn in a telecom dataset. Throughout the analysis I identified key factors influencing churn, developed effective predictive models, and provided business insights through simulation. The results demonstrate that data-driven approaches can significantly support customer retention strategies and help telecom companies manage revenue risk more effectively.