Build your first SOC SOC aka CSOC = Cyber Security Operations Center

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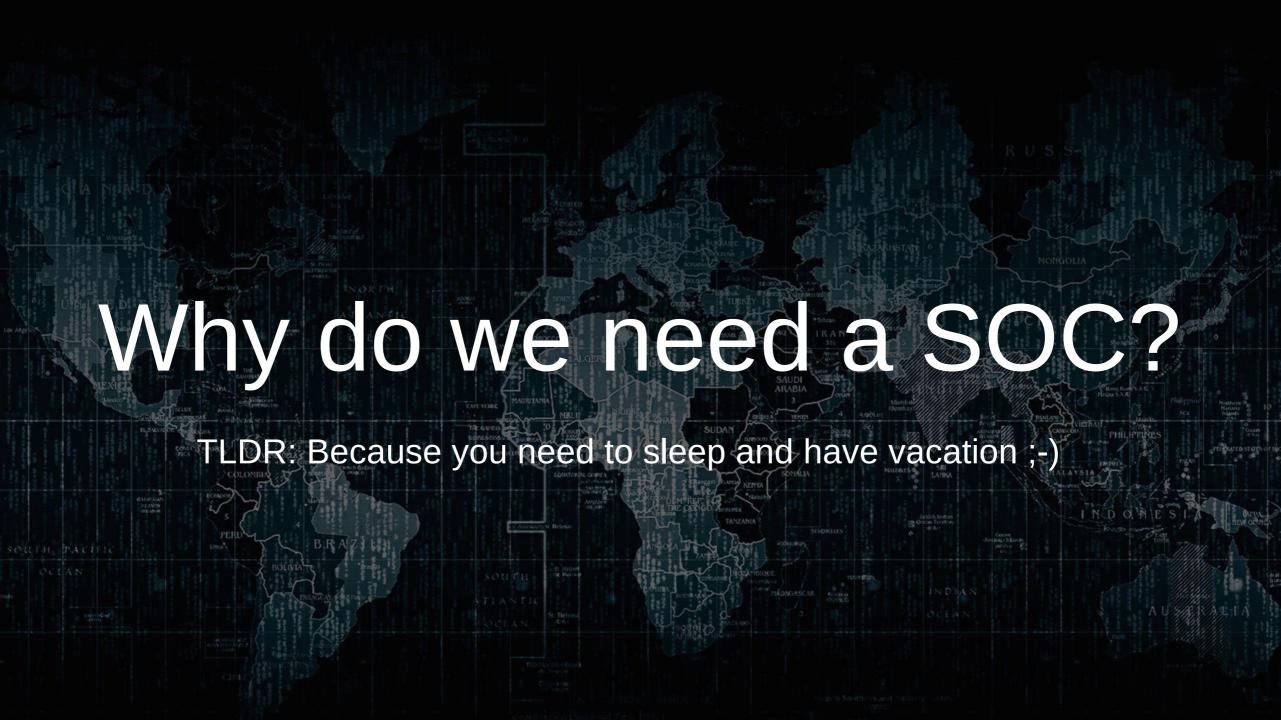


- > Berlin born SF Bay Area citizen, soccer and oss fanatic
- > Roles I have worked in: Cyber Ops & Eng Lead, SOC Manager, CIRT Lead, PCI QSA, Cloud Security Consultant, CTO of a very small MSSP, Infrastructure Consultant
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Disclaimer

- > This presentation focuses on the basics of a SOC There is much, much more to know about running highly effective SOCs. The goal is to get you started.
- > There is no one size fits all SOC, so results may vary.
- > Industry uses many different interpretations of terms used within this presentation It is always good to confirm meaning.

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SPARES NO EXPENSE...





HIRES ONE SOC ANALYST

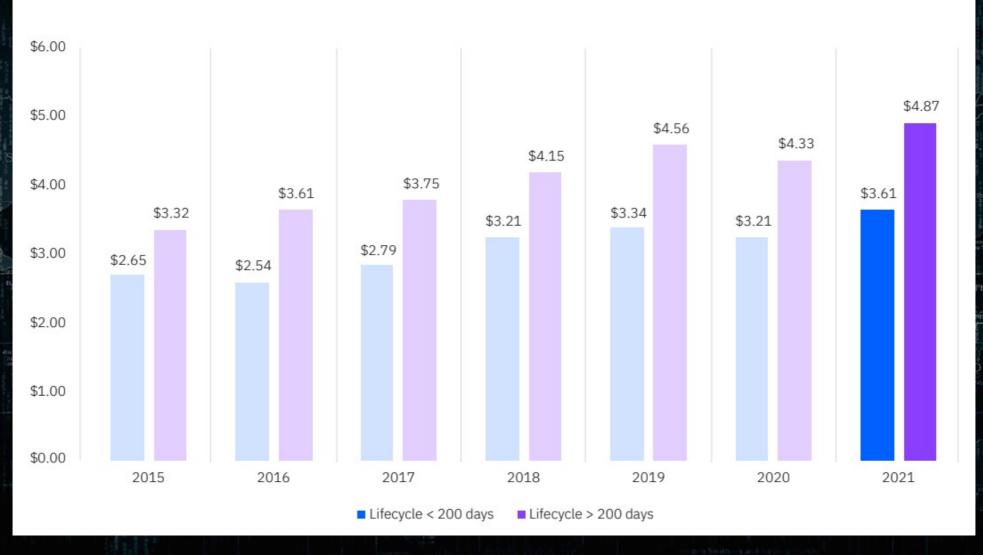
If you are dealing with incidents for more than 25% of your time, your security posture has fallen behind and will continue to do so.

If you have not had an offline vacation for more than 12 months, you will fail to protect the organization very soon.

If you are the only one, who knows how to investigate alerts, your organization's data and operations are at risk.

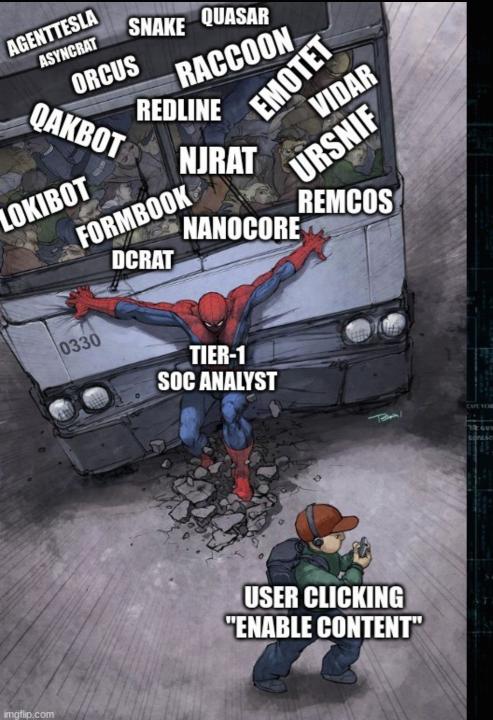
Average total cost of a data breach based on average data breach lifecycle

Measured in US\$ millions



Security) Cost of Data

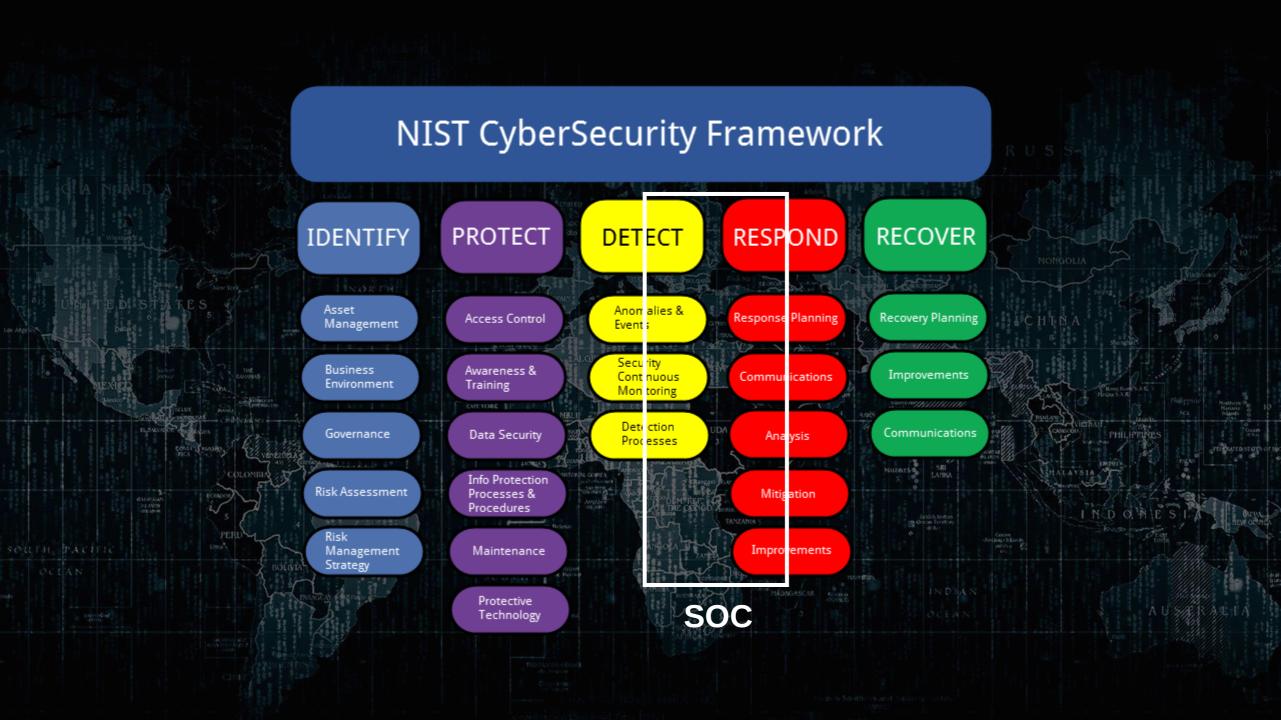


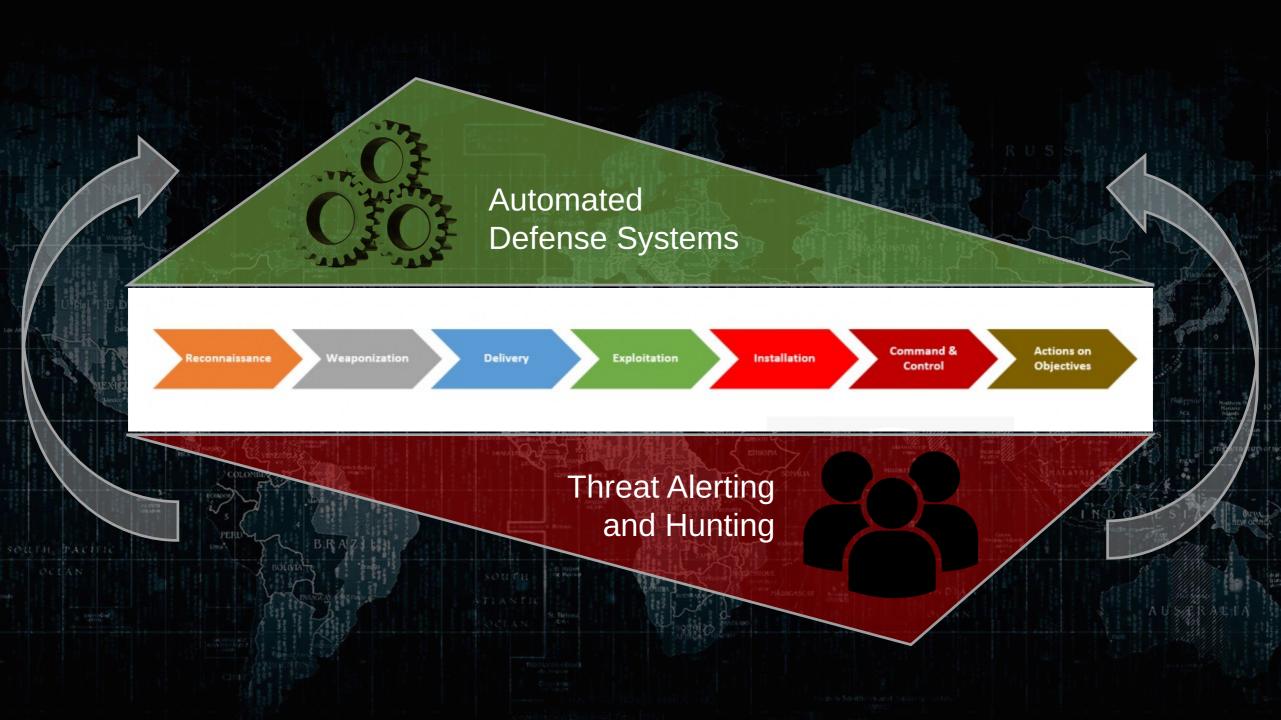


SOC analysts investigate security alerts and take response actions with the goal to **Contain** and **Eradicate** the **Threat**.

Ideally threat is contained before it impacts the organizations ability to fulfill its mission.

When the SOC cannot contain the malicious activity, it escalates the case to an Incident Response team.







MDR vs SOC

MDR

- Often limited to the feature set of the EDR/EPP solution
- Always highly standardized
- Usually comes with pro-active threat hunting based on shared CTI
- Very Low management effort required

SOC

- Can make use of all available security Logs and Tools in the environment
- Flexible in terms of process
- Allows more process integration
- Medium to High management effort required

SOCaaS

- Outsourcing of People,
 Process & Technology
- High Cost for Provider Change due to effort needed to migrate to new provider's tech stack
- Low Flexibility in terms of Process Change
- Lowest Operating Cost

Hybrid SOC

- People outsourced
- Process co-owned
- Technology in-house
- Easier to change provider, if needed
- Requires Engineering capacity in-house to maintain tech-stack
- Medium Flexibility & Operating Cost

In-house SOC

- Everything is In-house
- Finding and hiring talent is hard
- High Flexibility in terms of Process Change
- Highest Operating
 Cost (especially if SOC
 analysts live in high
 cost geographies)







SOC Manager Makes sure that SOC Analysts have everything they need.

SOC Analyst L3

Wise Guy! The dude who has seen it all...

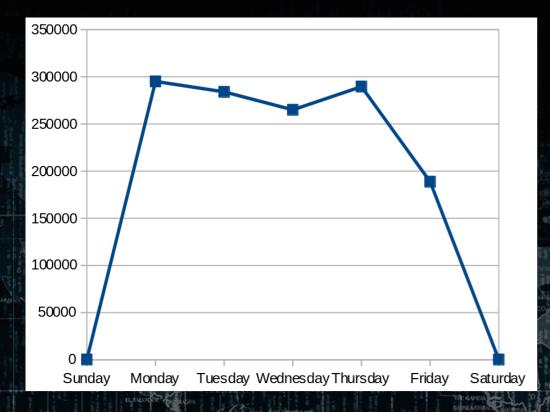
SOC Analyst L2

Investigates true positives only and performs Response Actions

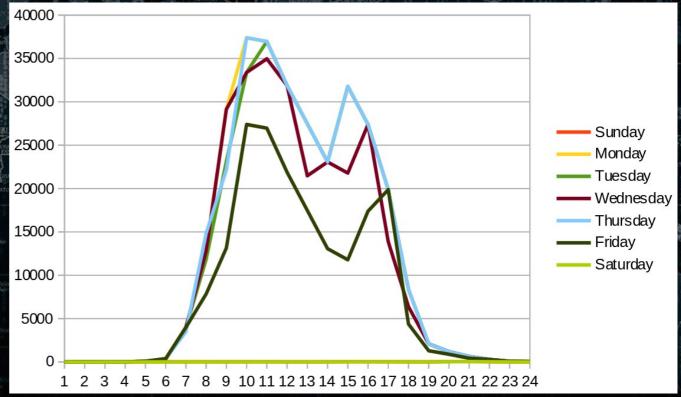
SOC Analyst L1

Looks at every incoming alert and decides whether it is worth to be investigated further. (Human False Positive Filter)





If organization operates in multiple time zones, transform the numbers into the time zone with the most employees. Plotting out ALERT VOLUME and/or INCIDENT NUMBERS usually gives an idea about need for investigations and response on different days of the week.



If your 1st SOC includes provider workers (contractors), choose carefully!

Things to look at:

- 1. Size of the vendor
- 2. Dedicated vs Shared SOC
- 3. Time Zones
- 4. Language/Culture
- 5. Compliance Requirements

Before you start comparing prices, make sure that the oranges are well defined!



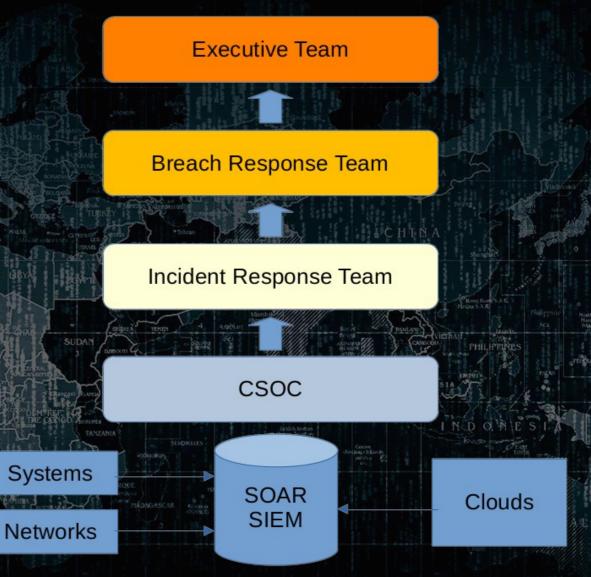




Breach Response Team deals with the fallout of severe incidents. It includes representatives from Legal, HR, etc.

Incident Response Team (aka CIRT) is the technical team with the widest reach. CIRT executes large scale Response Actions (incl. cutting off the Internet).

In your Incident Response Plan, **SOC** is the beginning of the Escalation Path.



The authority of all SOC team members must be clearly defined!

If approval for certain log data access is needed, move that procedure out of the SOC.

DO NOT create SOC Response procedures that include any kind of approval flow!

All Response Actions the SOC is supposed to take, need to be fully authorized.



```
CSOC Procedure 001-2
 2 Investigate EDR Alert
 3 "PS execution blocked"
     Overview 0
      Flow-Chart
10 ### SLA
12 ### Related Procedures
13
15 ## Analyst Runbook
17 ### Alert Severity
19 ### Alert Grouping
20
21 ### Correlation
      Escalation & Response Actions
```

nolacon22/Procedures/ Proc001-2.pdf Proc002-2.pdf Proc003-2.pdf - Proc004-3.pdf - Proc005-1.pdf — Proc006-1.pdf - Proc007-1.pdf — Proc008-1.pdf — Proc009-1.pdf - Proc015-1.pdf - Proc016-1.pdf - Proc017-1.pdf Proc018-1.pdf Proc019-1.pdf - Proc020-1.pdf - Proc021-1.pdf Proc001-1.pdf Proc002-1.pdf - Proc003-1.pdf Proc004-1.pdf Proc004-2.pdf To be Reviewed Proc001-3.pdf - Proc003-3.pdf

3 directories, 28 files

<u>USE CASE MANAGEMENT</u>

Procedures should all have the same structure, so they are easy to digest/navigate.

There needs to be an Approval process that puts procedures into production or retires them.

A matrix (large spreadsheet) is recommended to organize all procedures. Procedures could be organized by Business Problem, Detection Tool, Response Tool, MITRE Att@ck...

Priority

"Prioritization is an action that arranges items or activities in order of importance."

Priority can be used to sort Cases/Offenses for the SOC analysts.

Once Cases are sorted, it can be used to temporarily adjust capacity. Example: Let's say you have P1 – P4, if there are too many cases, SOC analyst can ignore P4s until they have cleared all P1s – P3s.

Severity

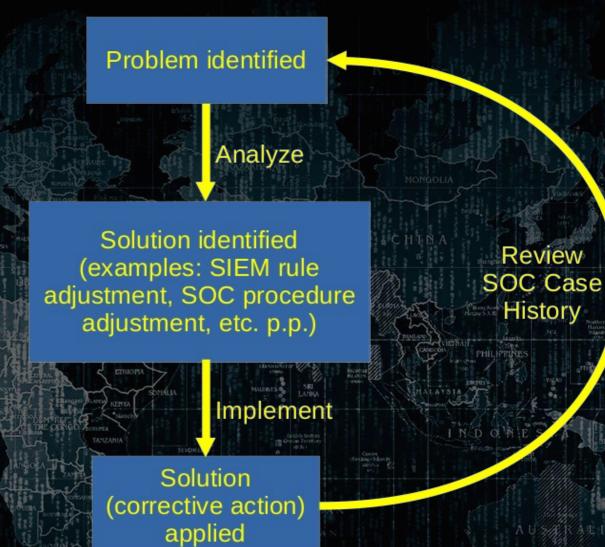
"Severity – The degree of something undesirable; badness or seriousness."

Severity can be used to assign a badness degree to incidents.

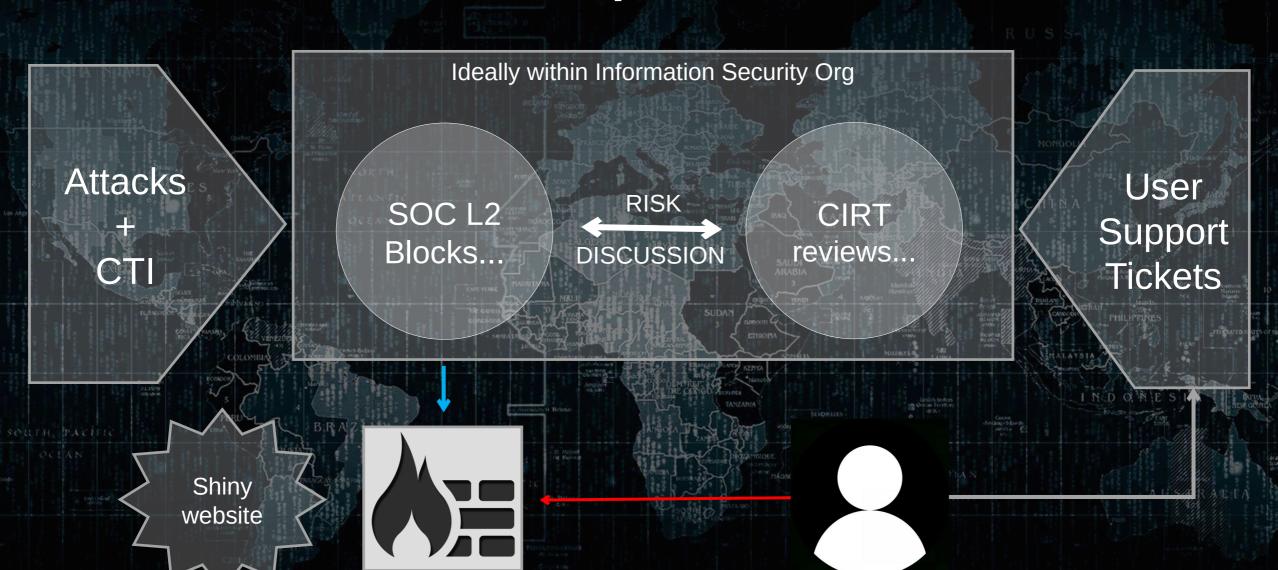
Quality Control (QC) Continuous Improvement Process

Things go wrong sometimes, so you need a process to ensure that the SOC does not repeat mistakes.

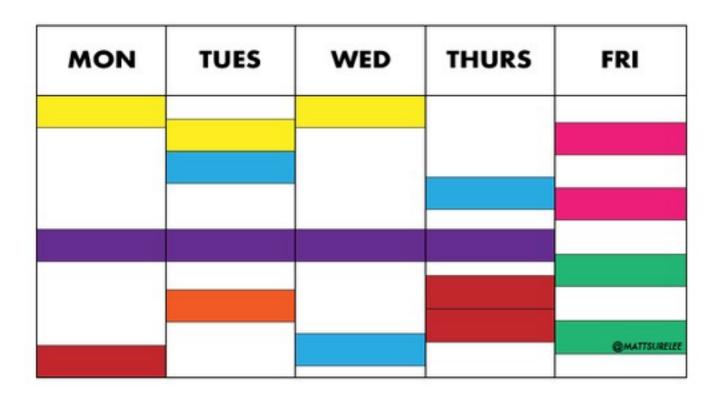
False Negatives are an example for a thing that went wrong – Once the Root Cause Analysis succeeded, the QC process produces corrective actions that eliminate the root cause for the foreseeable future.



Block Dispute Resolution



WEEKLY MEETING SCHEDULE



- Meeting where no one speaks
- Meeting everyone is hungover for

Meeting that everyone

- Meeting that gets canceled every week
- Meeting that everyone drinks during
- dozes through

 Meeting where

someone cries

Meeting everyone comes up with an excuse not to go to



Meeting that could have been an email

Standing Meetings

Weekly CSOC meetings are great to discuss recent escalations and false positive rates. Add engineers to the meeting for conversations about visibility.

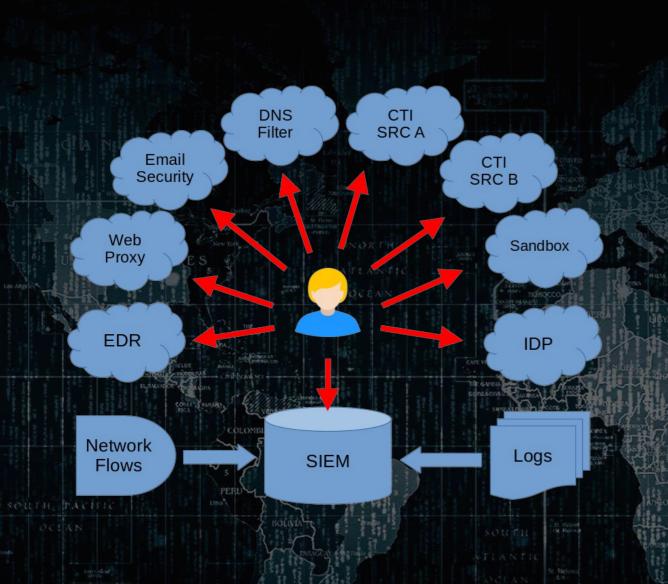
Reporting

Weekly Reports for capacity tracking and immediate threat levels.

Monthly Reports for risk and improvement tracking.



SOC Technologies

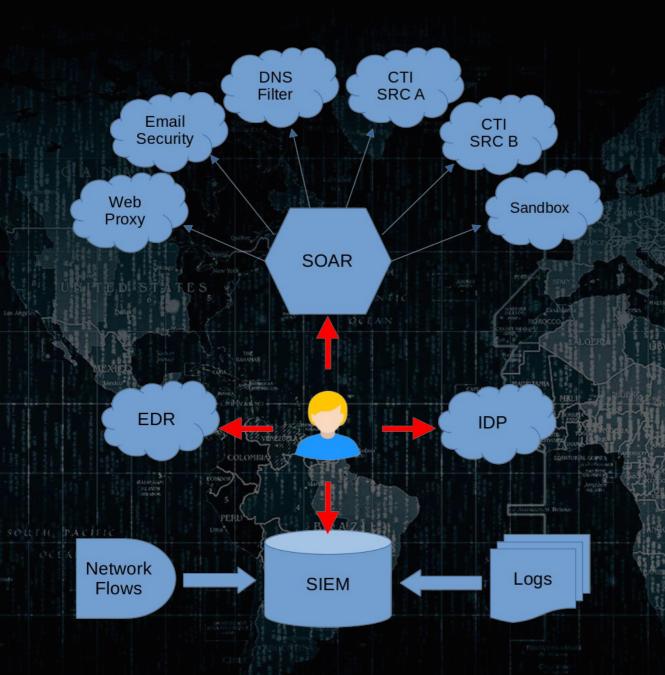


Traditional SIEM based Architecture

SIEM

- Log Aggregation/Correlation
- Data Enrichment
- Alerting
- Incident Management
- Threat Hunting

SOC Analyst quickly get overloaded with interfaces for too many tools.



SOAR based Architecture

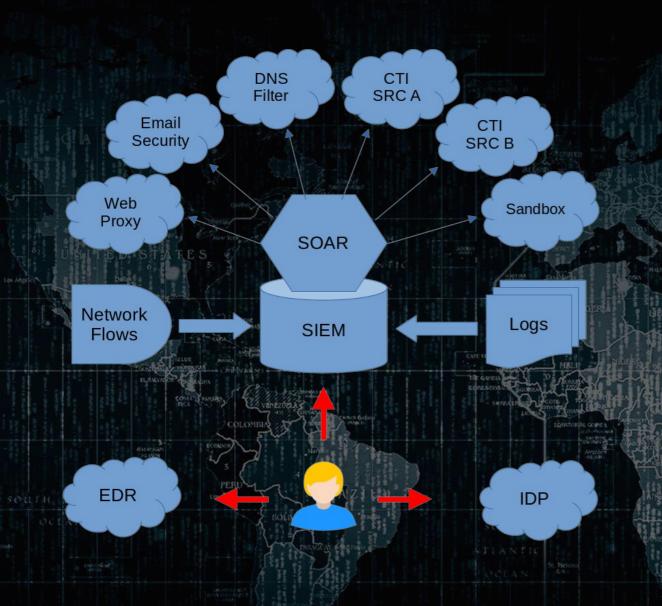
SOAR

- Incident Management
- Data Enrichment
- Response Automation

SIEM

- Log Aggregation/Correlation
- Alerting
- Threat Hunting

Cyber Tools geared towards specific SOC activities (i.e. EDR) cannot be hidden behind a SOAR.



FUTURE Architecture

SOAR integrated into SIEM

- Incident Management
- Data Enrichment
- Response Automation
- Log Aggregation/Correlation
- Alerting
- Threat Hunting

Multiple vendors are working towards this – Examples are:

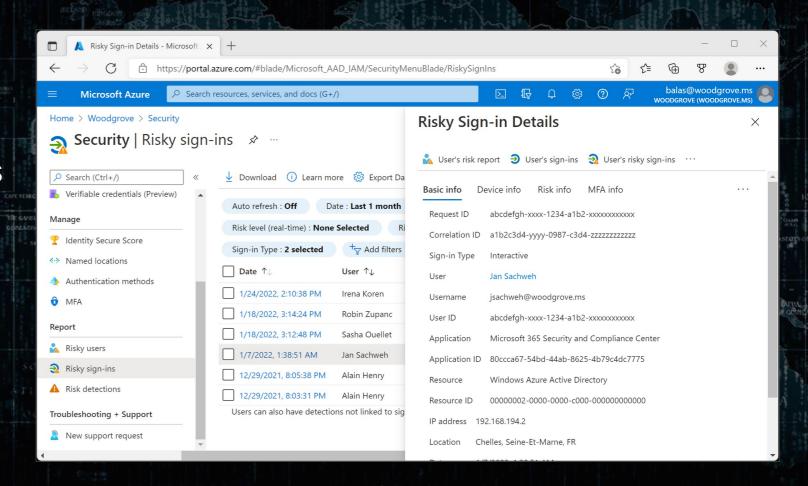
- Microsoft Sentinel
- Google Chronicle + Siemplify

<u>LOG Types – Not all Logs are equally useful!</u> Consider prioritizing the on-boarding...

Cost: Event vs Netflow

Prio by ROI:

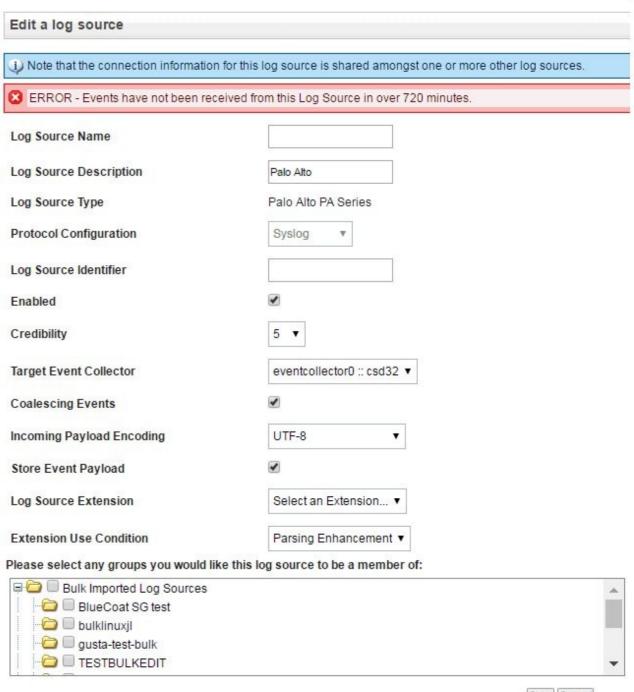
- 1. IDP (SSO/MFA) Logs
- 2. Auth Logs in general
- 3. Email Security Alerts/Logs
- 4. EDR/EPP Alerts
- 5. DNS Logs
- 6. IDS/IPS Logs
- 7. Host Process Logs
- 8. WAF Logs
- 9. ...



Don't let your SOC go blind – Monitor your Logs!

- > Keep a good inventory of all Log Sources
- > Provide Log Source reports to System Owners on a regular basis

A missing Log Source is a high priority engineering event that needs immediate attention!





User & Entity Behavior Analytics

Uses ML to profile users' normal behavior, which allows alerting on abnormal behavior. Examples:

- > Seb suddenly logs in on a Saturday
- > Seb suddenly logs in from Russia
- > Seb suddenly downloads many files
- > ServerA suddenly interacts with 100 other systems

UEBA is very useful for forensics. UEBA's usefulness for Real-time Alerting is limited.

Best Use: Insider Threat Monitoring

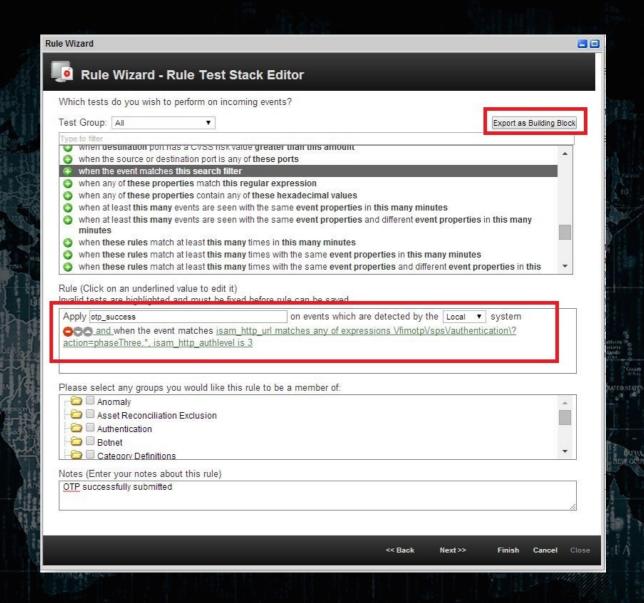


New Log Source >> New Alert Rules

SOC analysts will have to analyze and play with new log sources for a while before use cases can be created in a meaningful way.

SIEM might come with pre-defined alert rules, which in most cases still have to be adjusted to the environment.

Many Log Sources produce most value through combination with other Log Sources >> Multi-Log-Source Alert Rules.



Wrap up

- 0. Do you need a SOC? Do you need EYES ON GLASS?
- 1. MDR vs SOC (SOCaaS vs Hybrid SOC vs Inhouse SOC)
- 2. SOC Roles & Responsibilities
- 3. Define Escalation (SOC >> CIRT >> BRT >> Exec)
- 4. Define Use Cases & Procedures
- 5. Define Prioritization
- 6. Plan Technologies >> Detection & Response Architecture
- 7. Start Detecting >> Investigating
- 8. Start Responding...



Response Toolset Mapping

EDR

- block file hashes
- isolate hosts
- live response console

Email Security

- block senders
- block sender domains
- block servers
- remove emails

Firewall / Web Proxy / DNS Filter

- block IP addresses
- block URLs
- block domains

AD / IDP

- reset password
- disable account
- invalidate all auth tokens
- reset MFA factors

CA

- revoke certificates

SOC Manager's Recipe for 1st SOC

- 1. Identify immediate Use Cases (Where do you need help?)
- 2. Choose Level of Outsourcing
- 3. Work with vendors (and/or HR) to calculate budget
- 4. Convince Leadership and acquire budget
- 5. On-board Analysts
- 6. Analyze Detection coverage and produce Detection Road-map
- 7. Plan Response Action on-boarding
- 8. Define first set of daily/weekly/monthly metrics
- 9. Enter Continuous Improvement Cycle
 - Month 1 3 Meet with Analysts at least twice a week for 2h
 - Month 4 6 Meet with Analysts at least twice a week for 1h
 - Month 7+ Meet with Analysts at least once a week for 1h
 - Review daily metrics for first 6 months
 - Review weekly metrics for first 12 months
 - Review monthly metrics
 - Have Quarterly Business Review Meetings to align with overall Cyber Program

