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Powder Coating Production Planning

- 2024

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Problem Statement

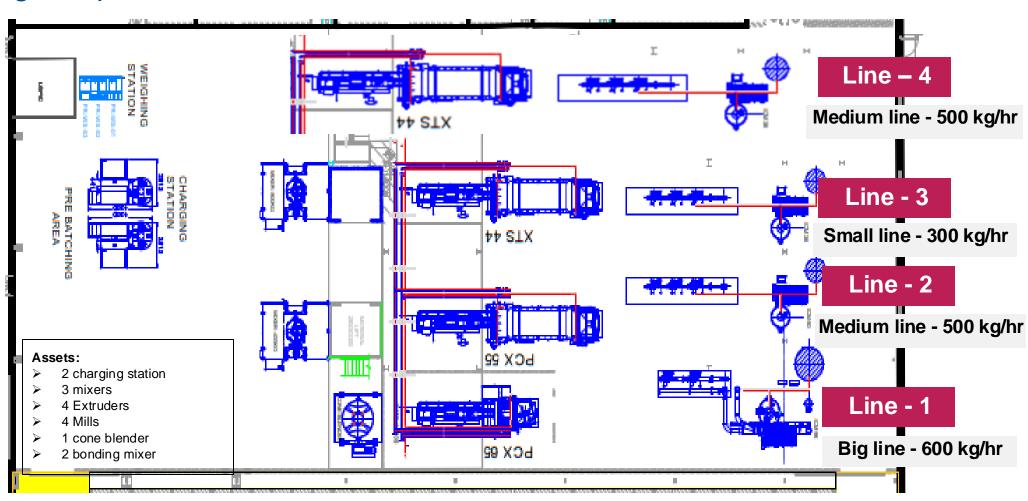
- Powder planning is currently a time-consuming activity & completely person dependent (based on his experience, knowledge & batch history)
- General amount of time spent by the production planner is as below
 - Make weekly plan 1 day
 - RM working & discussion 2 hrs
 - Release batch cards from SAP 1 to 2 hrs daily
 - Adhoc plan change/ sequencing 2 hr per change
- Automation of this process will help us create a reliable system where we can get the right product sequence each time in a limited time frame with minimal human intervention & thus corresponding errors.

Powder Coatings Shopfloor Layout

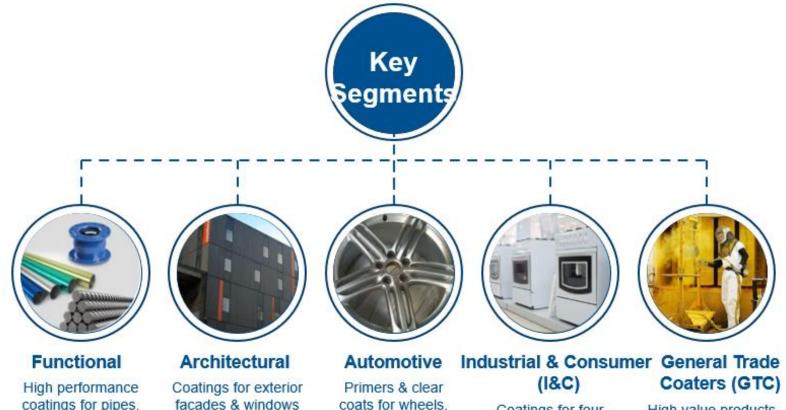
- Manufacturing Shopfloor

Variables

- √ Shade
- ✓ Family
- ✓ Pattern
- √ Batch size
- ✓ Current sequence
- ✓ Past history



Overall Product Portfolio



- > Plants in India
 - > Thane
 - Bangalore
 - Gwalior (Not active yet)
- ➤ Thane SKUs 900 +
 - ➤ 103 MTS items (Made to Stock)
 - Rest MTO items (Made to Order)
- > Product categories
 - Solid shades
 - Metallic blended products
 - Metallic bonded products

High performance coatings for pipes, valves, electrical insulation & rebar

Primers & clear coats for wheels, and protective coatings for springs

Coatings for four end user segments; General Industrial, Appliances, Furniture& IT High value products for quick delivery to small custom coaters

Product Features

- Product is defined by three key features – Family, Chemistry, Shade

Family – Defined by the finish of the product

- ➤ Glossy
- Semi-Glossy
- Matt
- > Texture
- > Structure

Chemistry – Defined by the backbone of the product

- > Epoxy
- Epoxy Polyester
- Polyester TGIC
- Polyester Primid
- Architechural Polyester
- High durable polyester
- Functional Epoxy

Shade – Defined by the color (RAL code, LAB value, etc)

- ➤ Black, grey
- White, cream, ivory
- Orange, Red
- > Blue
- > Green
- > Purple
- > Yellow, Brown

Production Planning Process Flow Chart

- General overview

Pick MTO Receive production Pick MTS working File from requirement requirement - orders supply planner – (based on SOH, pending to be MTS/MTO forecast, monthly planned with priority to older orders first requirement production volume) Segregate the products Within Line as per line (previous line sequencing based history, batch size, any RM check from SAP on existing product critical requirement. on line based on shade, existing product family, resin & shade on line) **Overall Week** Realignment of plan Check of cleaning based on RM ETA & production overview type & map time availability based on plan

Documents Required

- MTS working file (sent by the supply planner – twice a week)
- Production planning file (for past history of planning & knowing the last product planned)
- SAP data (regarding products, RM stock, etc)
- Changeover matrix (to check cleaning type & corresponding time)

Step 1 – Pick MTS & MTO requirement



- From the MTS working file shared by supply planner

MTS items requirement

(Made to Stock)

- Moving Products with monthly forecast & regular consumption
- Production requirement depends on
 - Forecast
 - > Sales
 - Stock on Hand (SOH)
 - Urgency
 - Sequence availability

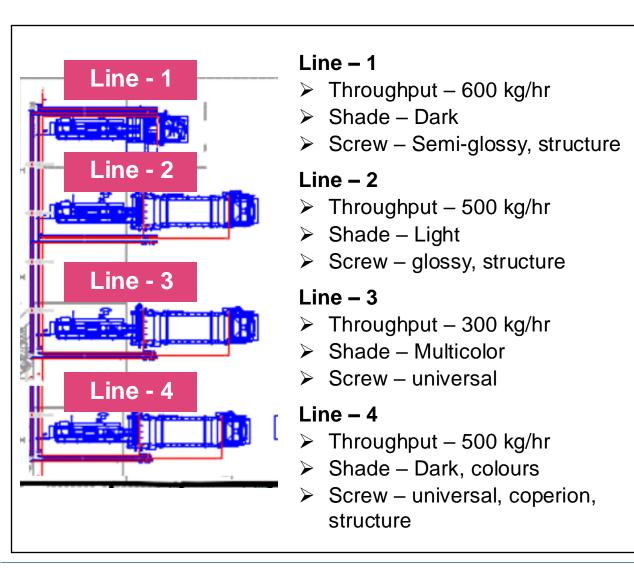
MTO items requirement

(Made to Order)

- Products made only when order is placed
- Production requirement depends on
 - Minimum Order Qty
 - Ageing (how old the order is)
 - Urgency
 - Sequence availability

Step 2 – Segregate the products into different Lines

- Based on specific criteria



Products are segregated into lines based on below criteria

- ➤ Batch size (affects KPIs OEE, KGMH, etc) move smaller batches (<1 MT) into small line (Line - 3)
- Critical product specific requirement few products can only be made in a particular line due to machine related constraints
- > Running product family, chemistry & shade & screw configuration
- ➤ Shade of the products planned *move lights* shades into light line & darks shades into dark line

Powder Naming Convention

Coding Standard

- Family, Resin (Chemistry) & Shade

Table 1: Interpon Product Coding System

	1 st Letter Pr	oduct Type	2 nd Lo
A	Normal Reactivity	Ероху	A, B & C
В	High Reactivity	Ероху	D
C	Acrylics		E
D	Normal Reactivity Architectural Polyeste	l l	F
	-		G
E	Normal Reactivity	Epoxy-Polyester	н
F	High Reactivity	Epoxy-Polyester	I
G	Normal Reactivity	Architectural Polyester TGIC-free	J
Н	Functional Epoxy (Re	sicoat)	K
I	Polyvalent		L
J	Normal Reactivity	Polyester-TGIC	M
K	High Reactivity	Polyester-TGIC	N

2 nd Letter Colour								
A, B & C	A, B & C White							
D	Cream							
E	Yellow							
F	Orange							
G	Red							
н	Purple							
I	Grey							
J	Blue							
K	Green							
L	Grey							
M	Brown							
N	Black							

	3 rd Digit Gloss &
0	Application Corona Application 76-100% Gloss
1	Corona Application 40-75% Gloss
2	Corona Application 0-39% Gloss
3	Fine Texture (Corona)
4	Coarse Texture (Corona)
5	Interpon AF/ Interpon AC
6	Tribo Application 76-100% Gloss
	70 10070 01033
7	

	4 th -5 th Digit									
ľ	Numbering Sequence									
	00-99 then									
0A	-9A through to 0Z-9Z then									
A	A-AZ through to ZA-ZZ									
the										
A(-A9 through to Z0-Z9									
	6 th -7 th Letter Origin									
	of Formulation									
A	Australia									
	Australia Brazil									
В										
B C	Brazil									
B C D E	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling)									
B C D E F	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling) France (Dourdan)									
B C D E F	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling) France (Dourdan) Group Registered Powder									
B C D E F G H	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling) France (Dourdan) Group Registered Powder China (Suzhou)									
B C D E F G H I	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling) France (Dourdan) Group Registered Powder China (Suzhou) Italy (Cernobbio)									
B C D E F G H I J	Brazil China (Shenzhen) Germany (Bensheim) UK (Felling) France (Dourdan) Group Registered Powder China (Suzhou)									

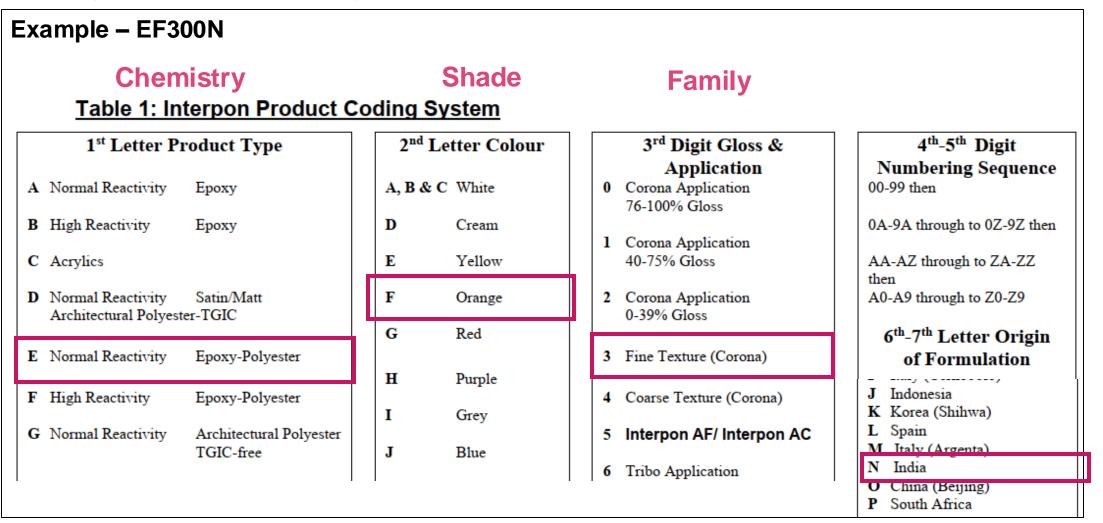
L Spain

M Italy (Argenta)

Powder Naming Convention



- Family, Resin (Chemistry) & Shade



Few products do not follow the naming convention & are exceptions. Eg; EP904N, ECB05N

Additional Info for Products

- Bonded & Blended metallic products

w	Aluminium & other plain metallics		Blended / bonded powder
X (V	Mixed Colour Vith or without metallic)		
Y	Miscellaneous		
z	Clear		
2	Bonded Metallics		Bonded powder
3	Interpon MR		
4	Bonded Salt & Pepper		Bonded stone finish powder – has
5	Blended Metallics		multiple bases
		l	

Multiple base product

- > Stone finish example S4300N bonded powder base
 - ➤ SP321N
 - ➤ SN321N
 - ➤ SC321N
- This data is available in SAP/BOM

Blended Salt & Pepper

Step 3 – Within Line Sequencing

- Based on family, resin & shade

Sequencing guidelines

- > Check the family, resin (chemistry) & shade of the last product planned on that particular line
- Sequencing priority
 - > 1st priority Family (screw, finish)
 - > 2nd priority Resin (chemistry, compatibility)
 - > 3rd priority shade (light to dark, or dark to light)

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Step 3 – Within Line Sequencing

- Based on family, resin & shade

Family matrix				То	То	То	То	То
Glossy	0		Family	0	1	2	3	4
Semi-Glossy	1	From	0	OK	OK	OPS	OPS	OPS
Matt	2	From	1	OK	OK	OPS	OPS	OPS
Texture	3	From	2	TPS	TPS	OK	OK	OK
Structure	4	From	3	TPS	TPS	OK	OK	OK
		From	4	NP	NP	NP	OK	OK

		_	То											
Α		Family	Α	E	J	M	S	Y	Q	K	F	Н	L	N
E	From	A	OK											
J	From	Е	OK											
M	From	J	OK	NP	OK	OK	ОК	ОК	ОК	OK	OK	ОК	OK	OK
S	From	M	OK	NP	OK	OK	ОК	ОК	ОК	OK	OK	ОК	OK	OK
Y	From	S	OK	NP	NP	OK	OK	OK	NP	OK	OK	OK	NP	OK
Q	From	Y	OK	NP	NP	OK	OK	OK	NP	OK	OK	OK	NP	OK
K	From	Q	OK	NP	NP	OK	NP	OK						
F	From	K	OK	NP	OK	NP	OK							
Н	From	F	OK	NP	OK	OK	ОК	OK	OK	OK	OK	ОК	NP	OK
L	From	Н	OK	NP	OK									
N	From	L	OK	NP	OK	ОК	ОК	ОК	ОК	OK	OK	ОК	OK	OK
	From	N	OK	NP	ОК	OK								

Step 3 – Within Line Sequencing

- Based on family, resin & shade

Products	Line	Family	Resin	RAL	Shade Color
EL445N	1	4	2	RAL7032	
EPB32N	1	4	2	RAL7035	
EL482N	1	4	2	RAL7035	
MI453N	1	4	5	RAL7035	
EP400N	1	4	2	RAL7035	
MP301N	1	3	5	RAL7047	
JC594N	1	3	3	RAL9003	
YPD78N	1	3	4	RAL9010	
YCB18N	1	1	4	RAL9016	
SC18AN	1	1	4	RAL9016	
SC17AN	1	1	4	RAL9016	
SC19AN	1	1	4	RAL9003	
YC087N	1	0	4	RAL9016	
YC087N	1	0	4	RAL9016	

Example of sequenced product with visual understanding of required shade transition

Step 4 – Check RM availability



- Via SAP

RM Check guideline

- Download the RM stock report
- Get the RM requirement for the plan using BOM (dump can be taken from SAP)
- Map the stock against requirement & assess the shortage RM/gap
- Check with RM planner the ETA & availability for shortage RMs & realign the plan

^	U	C	U	•	J	П		J
			273,264	612,031	74,117	539,906	-	112,527
RM GRAC	RM SAP	Category	P Reqt	Q0CP UP	Q0CP Reserve ▼	Free SOH	Alt FSOH	P. GAP
RP4959	130554	RESIN	39,740	23,360	12,474	10,887	-	28,853
RP0839	130498	RESIN	20,648	6,765	8,681	-	-	20,648
FB6040	129682	EXTENDERS	19,536	271	-	271	-	19,265
ZC0032	2134796	PM	13,262	5,452		5,452	-	7,810
RE1626	130412	RESIN	12,709	5,834	•	5,834	-	6,875
RP3412	130516	RESIN	11,557	11,665	4,625	7,040	-	4,517
RE2810	130420	RESIN	12,709	8,459	-	8,459	-	4,250
RP4966	133589	RESIN	4,227	219	-	219	-	4,008
FB0878	129672	EXTENDERS	8,512	5,052	371	4,681	-	3,831
RE3523	130425	RESIN	3,247	-	-	-	-	3,247