

USE CASES PRACTICE

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Outcomes



After today's lecture you will:

- Have an understanding of use cases
- Have an understanding of how use cases relate to requirements
- Have an understanding of how to put use cases into practice





Introduction



- The Use Case practice is a requirements analysis technique that has been widely used in modern software engineering since its introduction by Ivar Jacobson in 1987.
 - Use Cases can help teams understand the bigger picture and how product backlog items are related.
- The following briefly introduces Use Cases leaving the details to other literature and presentations

Use Cases Explained

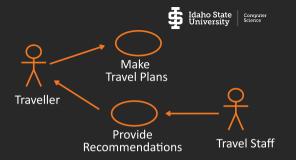


- A Use Case describes all the ways of using a system to achieve a particular goal for a particular user
- How do they compare with User Stories?
 - User stories represent stories (each one is a single scenario or example of a story) of using the system
 - User Stories help flesh out missing requirements by encouraging informal discussion between developers and users, yet:
 - Many User stories... sometimes are too many
 - It is not clear how these user stories make up something complete
 - Lack of structure
 - Epics can help consolidate many stories and provide structure
- Use cases give requirements a structure, or a systematic way to organize requirements
 - This structure makes it easier for teams to conduct analysis, user interface (UI) design, service design, implementation, tests, and so on.



Use Case Models

- In the UML the relationships between users and use cases are represented in what is referred to as a Use-Case Diagram
- Use cases include the actual functionality and behavior of the system
 - Each use case is described in a text Use-Case Narrative
 - This narrative provides a textual description of the sequence of interactions between the actor and the system
 - It also describes what the system does as a response to each message from the actor







CS 3321



Use Cases Narrative



- The use case narrative is usually separated into two parts, referred to as the basic flow and the
 alternate flows
- The **basic flow** describes a normal or a "basic" use of the described use case and is often called the "happy path scenario"
 - The basic flow is worded in a way you would test and verify the behavior of the functionality
 - It is a sequence of steps you would expect when using or testing the system
- The alternate flows are variations of the basic flow to deal with more specific cases
 - These variations can be enhancements, special cases, etc.
 - There can be multiple alternate flows



Use Case Narrative Examples



UC Make Travel Plans Basic Flow:

- Traveler provides travel details (travel dates and destination)
- 2. System searches and displays hotels for the travel dates and destinations
- 3. Traveler selects a hotel and room type
- **4.** System computes and displays.
- System makes a tentative reservation for the traveler on the selected hotel.

Alternate Flows:

- A1. Travel plan with multiple destinations
- A2. Travel plan having a single destination but non-consecutive dates
- A3. Travel plan with non-consecutive dates and multiple destinations

UC Provide Travel Recommendations Basic Flow:

- Traveler verifies travel details (travel dates and destination)
- 2. Traveler requests recommendations
- 3. System provides list of recommendations
- 4. Traveler browses recommendations
- **5.** Traveler selects and views recommendation

Alternate Flows:

- A1. Recommendations of different entities
 - (a) Hotel, (b) Place of Interest
- A2. Recommendations
 - Recommendations based on (a) popularity rating, (b) on pricing
- A3. Recommendation request trigger
 - (a) User initiated, (b) System triggered



Use Case Considerations



- 1. The use cases help you see the big picture through the use-case model
- 2. The use case approach provides structure through the separation of basic and alternate flows
 - This structure also makes the requirements easier to understand, especially on endeavors that are large and complex.
- 3. A use case often contains too much functionality to be developed in one iteration, such as a single sprint when using Scrum.
 - That is why a use case is split up into a number of intelligently selected smaller parts that are referred to as use-case slices.
 - These use-case slices taken together represent the whole use case and when all the use-case slices are described, the whole use case is described



Use Case Slices



- A use-case slice is a slice through a use case that is meaningful to describe, design, implement and test in one go.
 - It doesn't need to by itself give value to a user, but together with all other slices of the same use case, the value is achieved.
 - For example, the basic flow of a use case is a good candidate to become an early use-case slice.
 - Additional slices can then be added to complete the whole use case later.
- The slicing mechanism enables you to create slices as big or small as you need to drive your development.
 - The use-case slices include more than just the requirements.
 - They also slice through all the other aspects of the system (e.g. user experience (user interface), architecture, design, code, test) and its documentation.



Disclaimer on this Practice



- The Use-Case Lite practice that we discuss provides a scalable, agile practice that uses use
 cases to capture the functionality of a software system and test them to ensure the system
 fulfills them
 - Use cases provide an approach for putting product backlog items into context from the user's point
 of view
- It is not our intention in this book to explain why one practice is better than other practices
 - All of the practices we present in this book are example practices.
- We want the reader to understand:
 - How they can be represented in an essentialized form
 - What value essentialization brings to comparing practices



Use Case Essentialized Practice

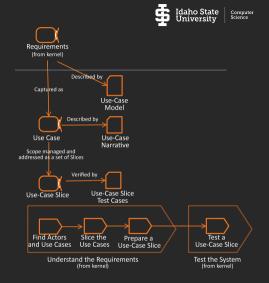


- How to describe the Use Case Lite Practice using Essence?
- The first questions we always ask when essentializing a practice are:
 - What are the things you need to work with?
 - What are the activities you do?



Use Case Practice Essentialized

- Requirements are decomposed into Use Cases, which in turn are broken down into Use-Case Slices
 - All three are important things we need to work with and progress
 - Alphas represents important things we need to progress
- A Use-Case Model is a tangible description of the Requirements and therefore it is a work product.
- Each use case, within our Use-Case Lite practice, has two related work products:
 - 1. Use-Case Narrative
 - Singleton
 - 2. Use-Case Slice Test Case.
 - Exists in many instances





Activities and Use Case Slices



There are four activities in our Use-Case Lite practice, namely:

- 1. Find Actors and Use Cases to gain an overall understanding of what the system is about.
- Slice the Use Cases to break them up into a number of intelligently selected smaller slices that each fit within a single sprint. Such a slice is a Use-Case Slice.
- **3.** Prepare a Use-Case Slice by enhancing the narrative and test cases to clearly define what it means to successfully implement the slice.
- **4.** Test a Use-Case Slice to verify it is done and ready for inclusion in a release



- Use-case slices are identified by working through their use case to identify paths, scenarios or as we say the stories that build up the use case.
- Typically a story is any path that you may want to follow going through the use case its basic flow or its alternative flows.
- The story idea is similar to the user story idea in the User Story practice and is very important to find good use-case slices.
- A use-case slice typically includes one or more stories.



Use Case Practice Elements



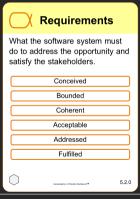
Element	Туре	Description
Use Case	Alpha	All the ways of using a system to achieve a particular goal for a particular user
Use-Case Narrative	Work Product	Tells the sotry of how the system and its actors work together to achieve a particular goal
Use-Case Slice	Alpha	One or more stories selected from a use case to form a work item that is of clear value to the customer
Use Case Model	Work Product	A model that captures and visualizes all of the useful ways to use a system
Use-Case Slice Test Case	Work Product	Defines inputs and epxected results to hlep evaluate whether a system works correctly. There can be one or more Test Cases to verify each Use-Case Slice.

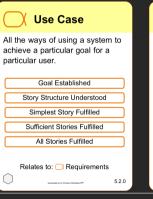
Element	Ty	уре	Description
Find Actors Use Cases	and A		Agree on the goals and value of the system by identifying ways of using and testing it.
Slice the Use-Cases	А		Break use case up into a number of intelligently selected smaller parts for development
Prepare a Use-Case S			Enhance the narrative and test cases to clearly define what it means to successfully implement the slice
Test a Use-0 Slice	Case A		Verify the slice is done and ready for inclusion in a release

Use Case Alphas



- The Alpha cards shows the short descriptions and the stated Alphas for this practice
- While the Requirements Alpha is part of the Kernel, Use Case and Use-Case Slices are defined in this
 Practice









Use Case Alpha State Cards







- Goal Established The scope of a use case is defined (what the actor wants to achieve)
- Story Structure Understood One of the key benefits of use cases is that it provides a structure.
- Simplest Story Fulfilled Once this code skeleton is formed and stabilized, it becomes easy to implement the rest of the stories.
- Sufficient Stories Fulfilled Once sufficient stories are fulfilled, the use case can be evaluated if it achieves the use case goal well.
- All Stories Fulfilled Finally, the entire use case is completed



Use-Case Slice Alpha State Cards







- Scoped At this state, the use case slice has been identified and its scope clarified.
- Prepared the information the development team needs to implement the use case slice are available, including priorities relative other slices, estimates of cost to implement, dependencies to other use-case slices, etc.
- Analyzed At this state, the development team has a common agreement on how the use-case slice will be implemented. This includes agreeing on things like user interfaces, persistence, and so on.
- Implemented At this state, the use-case slice is implemented. This involves writing actual code.
- Verified At this state, product owners verifies the use-case slice does what it is expected.

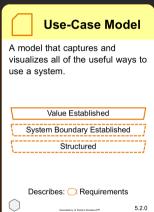


Use Case Model Product

A use-case model describes not just one but several use cases and how together they provide value to its users (i.e. actors). Levels of detail:

- Value Established the value of the use cases and hence the
 use-case model is established. Readers of the use-case model have
 a good understanding of what the use cases are about, what they do
 and how actors benefit from them.
- System Boundary Established the scope and boundaries of the Requirements are described. The team and stakeholders have a clear understanding of what is within or out of scope
- Structured The use-case model is well-structured. There is little or no overlap between use cases. The dependencies and relationships between use case are described clearly







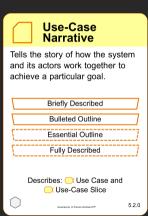
Use Case Narrative Product



A use-case narrative describes the story (i.e. sequence of steps) of how the system and the actors work together to achieve a particular goal

Levels of detail:

- Briefly Described At this level of detail, the use-case narrative only
 has a brief description of the use-case goal and some words about
 what it is about
- Bulleted Outline the story of how the system and actors work together is available
- Essential Outline the story is full blown. In the context of requirements of the software system, the various alternative usages and exceptions to be handled are clearly described.
- Fully Described This is a very detailed description of the use-case.
 All conversations are clearly spelled out





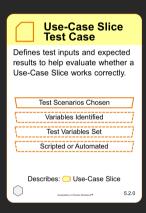
Use-Case Slice Test Case Product



The Use-Case Slice Test Case work product defines the inputs and expected outputs to help evaluate whether a use-case slice is implemented correctly

Levels of detail:

- Scenario Chosen At this level of detail, the different scenarios required to test the use-case slice are described.
 - This includes the normal way of using the use-case slice and other variations (alternative usages and exception cases.
- Variables Identified the different variables are listed.
 - For example, in the variables for testing the Make Travel Plans use case include Traveler identification, destinations, and recommendations popularity ratings.
- Variables Set At this level of detail, the actual variables are defined.
 - For example, the Traveler might be Sam, whose identification is 12345678. The destination is Singapore. The popularity rating of the Singapore Zoological Gardens, Shangri-La Hotel, are set.
- Scripted or Automated the test cases are clearly described such that a
 person can run the test case by following a step by step procedure without
 misinterpretation or a software tool can execute it repeatedly with pass/fail
 results clearly defined.





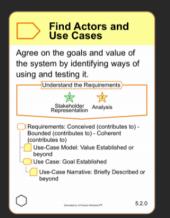
Find Actors and Use Cases Activity



The Find Actors and Use Cases activity is about agreeing on the goals and value of the Software System by identifying the different ways of using it.

The card also indicates that:

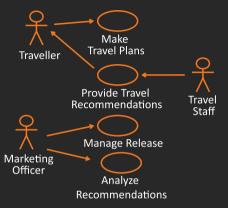
- the use case model needs at a minimum to achieve the Value Established level of detail
- the use case narrative at a minimum must be **Briefly Described**.
- The use case alpha needs to achieve the Goal Established state





Use Case Model and Narrative Example





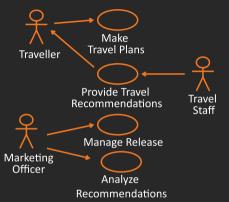
UC Provide Travel Recommendations

- Basic Flow:
 - ${f 1.}\;$ Traveler provides travel details (travel dates and destination)
 - 2. Traveler requests recommendations
 - **3.** System provides list of recommendations
 - 4. Traveler browse recommendations
 - **5.** Traveler selects and view recommendation.



Use Case Model and Narrative Example





UC Provide Travel Recommendations

- Alternate Flows:
 - Recommendations of different entities (a) Hotel, (b) Place of Interest
 - 2. Recommendation computation
 - (a) Recommendations based on popularity rating
 - (b) Recommendations based on pricing
 - (c) #New Recommendations based on advertisements
 - (d) #New Recommendations based on favorites
 - (e) #Updated Weighting function for the above parameters (popularity, pricing)
 - 3. Recommendation request trigger (a) User initiated, (b) System triggered

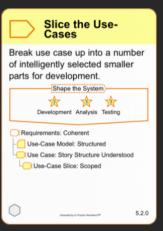
 - Sorting of recommendations

 (a) Sorting based on prices, (b) #New Sorting based on vicinity
 - 5. #New Recommendation actions
 - (a) #New Add selected recommendations to favorites

Slice the Use-Cases Activity

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- Slice the Use Cases means to break it up into smaller parts to facilitate development
 - Several alternative paths can be in a single slice.
- After we implement our chosen slices for each sprint we will need to verify that each one is done and is ready for inclusion in our next Release





Example of Use Case Slices



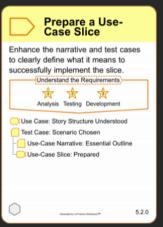
Given the use case "Provide Travel Recommendations" the possible initial slices could be:

Use-Case Slice Name	Use-Case Slice Description
Recommendation By Advertisements	#New Recommendations based on advertisements #Updated Weighting function for the above parameters
Sorting by Vicinity	#New Sorting based on vicinity
Handle Favorites	#New Add selected recommendations to favorites #New Recommendations based on favorites #Updated Weighting function for the above parameters

Prepare a Use-Case Slice Activity

- The Prepare a Use Case Slice activity enhances the use-case narrative and the use-case slice test cases to clearly define what it means to successfully implement the use-case slice.
- This is an activity performed for each slice
 - For brevity, we will show in next slides only one use-case slice: Handle Favorites.







Preparing "Handle Favorites" Slice





- Favorites are just a list, which the application stores.
- If a user determines that a recommendation is useful for him/her, he might want to store this recommendation in his favorites list.
- This favorite list also acts as an input to the recommendation engine.

Use-Case Slice Instance	Use-Case Test Cases
#New Add selected recommendations to favorites	New Favorite Pavorite already exists Maximum number of favorites
#New Recommendations based on favorites	 No Favorites One Favorite within vicinity of traveler destination One Favorite outside vicinity of traveler destination
#Updated Weighting function for the above parameters	Weightage of favorites set to zero Weightage of favorites set to 0.5

Test Use-Case Slice Activity

- The goal of the Test a Use-Case Slice activity is to verify that the slice is done and ready for inclusion in a release
- The Use-Case Slice test cases chosen in previous slides are input to this activity.
- During testing, these test cases are refined further with additional details to make sure that they are repeatable



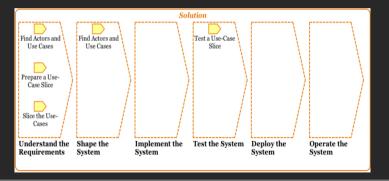




Impact of Use Cases for the Team



- Use cases helps the team found they could see the big picture of the system better through their use case diagrams and use case model
- This is made visible by looking at the Use Case Lite's coverage of the solution activity spaces





Monitoring the Project Progress



- Teams work with multiple use-case slices from multiple use cases at any point in time.
- They complete use-case slices within each sprint
 - i.e. drive them to the Use-Case Slice Verified state.
- While individual use-case slices are completed in each sprint, often it requires multiple sprints to complete a full use case.
- How to monitor the progress and health of Use Cases and Use Cases Slices?
 - The alpha state cards for Use Case and Use-Case Slices provide a tool for this purpose

Example Project and the Other Practices



TravelEssence team has chosen multiple practices: Therefore, they have a number of alphas to juggle

From the Scrum Lite practice

- Sprint focusing on the goals for the Sprint
- Product Backlog Item a change to be made to the product in a future release

From the Use-Case Lite practice

- Use-Case Slices the UC Slices to be Verified by the end of the Sprint
- Use Cases they need not be completed for each sprint, but they are useful for determining which use-case slices should be implemented first.
 - Thus, different use cases will be at different states at the end of each sprint.

From the Essence kernel

- Work the team needs to maintain the Under Control state as development progresses.
- Requirements the Requirements alpha progresses towards Addressed or Fulfilled depending on the goals of the sprint



For Next Time

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- Review Chapter 16
- · Review this Lecture
- Come to Class
- Watch Lecture 14 Video





Are there any questions?