## Scenario:

EnergyInc, is a major utility company providing gas and electricity to corporate, SME and residential customers. In recent years, post-liberalization of the energy market in Europe, EnergyInc has had a growing problem with increasing customer defections above industry average. EnergyInc has asked you to work alongside them to identify the drivers of this problem and to devise and implement a strategy to counter it. The churn issue is most acute in the SME division and thus they want it to be the first priority.

The head of the SME division has asked whether it is possible to predict the customers which are most likely to churn so that they can trial a range of pre-emptive actions. He has a hypothesis that clients are switching to cheaper providers so the first action to be trialed will be to offer customers with high propensity of churning a 20% discount.

## Your task:

We have scheduled a meeting in one week's time with the head of the SME division in which you will present our findings of the churn issue and your recommendations on how to address it.

You are in charge of building the model and of suggesting which commercial actions should be taken as a result of the model's outcome. The first stage is to establish the viability of such a model. For training your model you are provided with a dataset which includes features of SME customers in January 2016 as well as the information about whether or not they have churned by March 2016. In addition to that you have received the prices from 2015 for these customers. Of particular interest for the client is how you frame the problem for training.

Given that this is the first time the client is resorting to predictive modelling, it is beneficial to leverage descriptive statistics and visualisation for extracting interesting insights from the provided data before diving into the model. Also, while it is not mandatory, you are

encouraged to test multiple algorithms. If you do so, it will be helpful to describe the tested algorithms in a simple manner.

Using the trained model you shall "score" customers in the verification data set (provided in the eponymous file) and put them in descending order of the propensity to churn. You should also classify these customers into two classes: those which you predict to churn are to be labelled "1" and the remaining customers should be labelled "0" in the result template. You will submit this file with your presentation and your predictions will be scored with area under the ROC curve and Brier score which you shall be discussed during your presentation session.

Finally, the EnergyInc would like to have a view on whether the 20% discount offer to customers predicted to be churned is a good measure. Given that it is a steep discount bringing their price lower than all competitors we can assume for now that everyone who is offered will accept it. According to regulations they cannot raise the price of someone within a year if they accept the discount. Therefore, offering it excessively is going to hit revenues hard.

**Table 1** describes all the data fields which are found in the data. You will notice that the contents of some fields are meaningless text strings. This is due to "hashing" of text fields for data privacy. While their commercial interpretation is lost as a result of the hashing, they may still have predictive power.

Table 1:

| Field Name     Description       contract_id     contract id       company_category     category of the company's activity       campaing_code_elect     code of the electricity campaign the customer last subscribed to code of the sales channel       elect_cons_at_12m     electricity consumption of the past 12 months |
|---|
| company_category category of the company's activity campaing_code_elect code of the electricity campaign the customer last subscribed to code of the sales channel  |
| campaing_code_elect code of the electricity campaign the customer last subscribed to code of the sales channel  |
| channel code of the sales channel   |
|   |
| elect_cons_at_12m electricity consumption of the past 12 months   |
|   |
| gas_cons_at_12m gas consumption of the past 12 months   |
| elect_cons_last_month electricity consumption of the last month   |
| contract_activation_date date of activation of the contract   |
| contract_end_date registered date of the end of the contract  |
| contract_fist_act_date date of first contract of the client   |
| contract_last_mod_date date of last modification of the product   |
| contract_renewal_date date of the next contract renewal   |
| fcst_bill_baseline_elect_next_month   forecasted electricity bill baseline for next month   |
| fcst_bill_baseline_elect_cal_year forecasted electricity bill baseline for calendar year  |
| fcst_bill_baseline_elect_12m forecasted electricity bill baseline for 12 months   |
| fcst_consumption_elect_next_month   forecasted electricity consumption for next month   |
| fcst_consumption_elect_12m forecasted electricity consumption for next 12 months  |
| fcst_consumption_elect_cal_year forecasted electricity consumption for next calendar year   |
| fcst_current_discount forecasted value of current discount  |
| fcst_bill_meter_rent_12m forecasted bill of meter rental for the next 12 months   |
| fcst_price_period_1 forecasted energy price for 1st period  |
| fcst_price_period_2 forecasted energy price for 2nd period  |
| fcst_price_power_period_1 forecasted power price for 1st period   |
| client_got_gas indicated if client is also a gas client   |
| current_paid_consumption current paid consumption   |
| gross_margin_power_elect gross margin on power subscription   |
| net_margin_power_elect net margin on power subscription   |
| number_active_products number of active products and services   |
| total_net_margin total net margin   |
| customer_antiquity_in_years antiquity of the client (in number of years)  |
| code_elect_campaign_first_subs code of the electricity campaign the customer first subscribed   |
| subscribed_power subscribed power   |
| reference_date reference date   |
| price_energy_1st_period price of energy for the 1st period  |
| price_energy_2nd_period price of energy for the 2nd period  |
| price_energy_3rd_period price of energy for the 3rd period  |
| price_power_1st_period price of power for the 1st period  |

| price_power_2nd_period   | price of power for the 2nd period             |  |
|--------------------------|---|--|
| price_power_3rd_period   | price of power for the 3rd period             |  |
| has_churned_over_next_3m | has the client churned over the next 3 months |  |