



CSA  
SINGAPORE

SG  
Passion  
Made  
Possible

# OPERATIONAL TECHNOLOGY CYBERSECURITY EXPERT PANEL FORUM 2023

22 – 23 AUGUST 2023

How to turn SECURITY BY DESIGN from myth to reality –  
A model-based approach

Sarah Fluchs,  
 admeritia

# FOREIGN AFFAIRS

## Stop Passing the Buck on Cybersecurity

Why Companies Must Build Safety Into Tech Products

By Jen Easterly and Eric Goldstein February 1, 2023

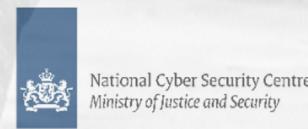
TLP:CLEAR



Australian Government  
Australian Signals Directorate

ACSC  
Australian Cyber Security Centre

Communications Security Establishment  
Canadian Centre for Cyber Security



## Shifting the Balance of Cybersecurity Risk: Principles and Approaches for Security-by- Design and -Default

Publication: April 13, 2023

Cybersecurity and Infrastructure Security Agency

NSA | FBI | ACSC | NCSC-UK | CCCS | BSI | NCSC-NL | CERT NZ | NCSC-NZ



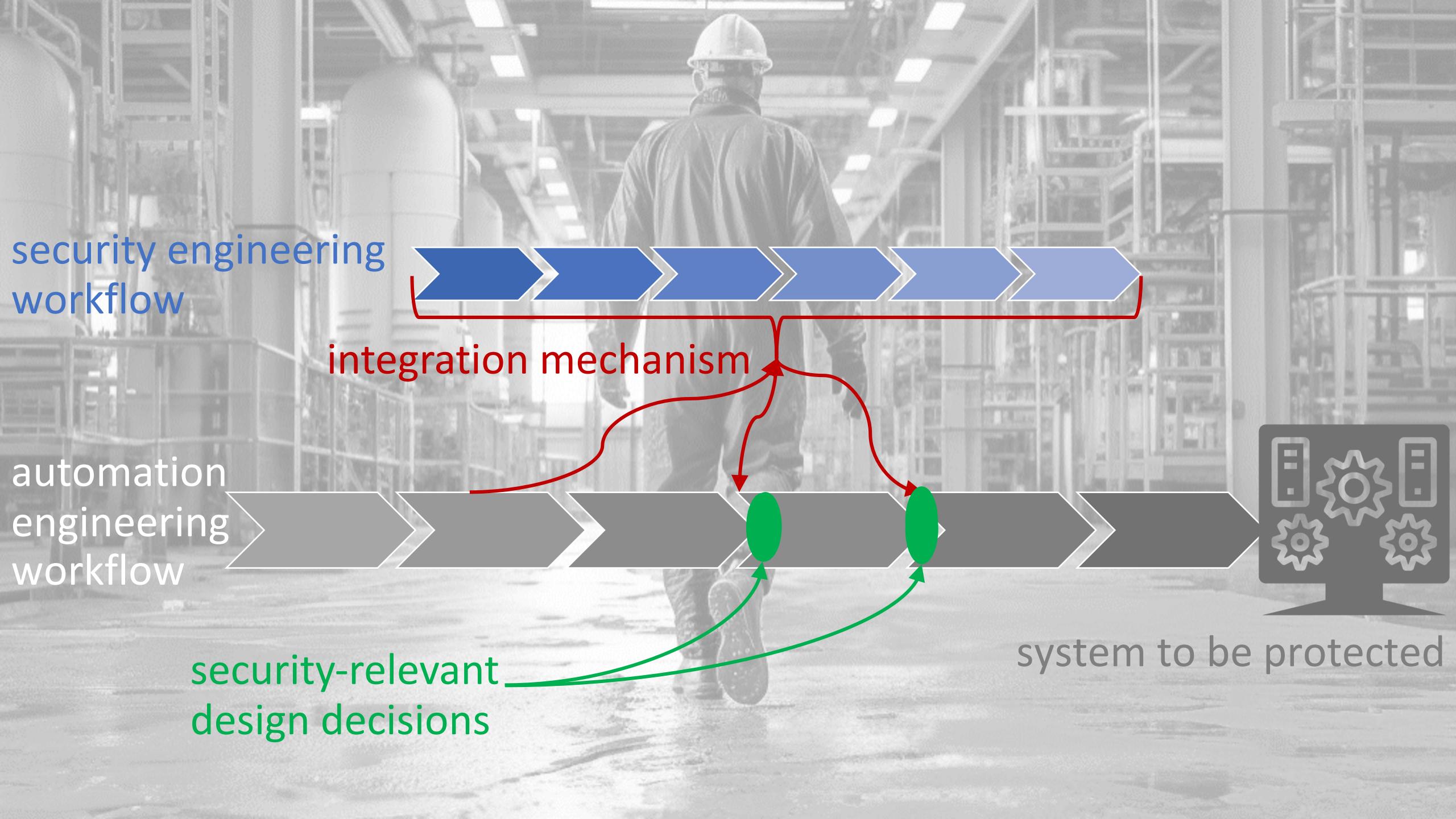
# Security by Design

myth

reality

# Myth 1

Security by Design is a vendors' problem.



security engineering  
workflow



integration mechanism

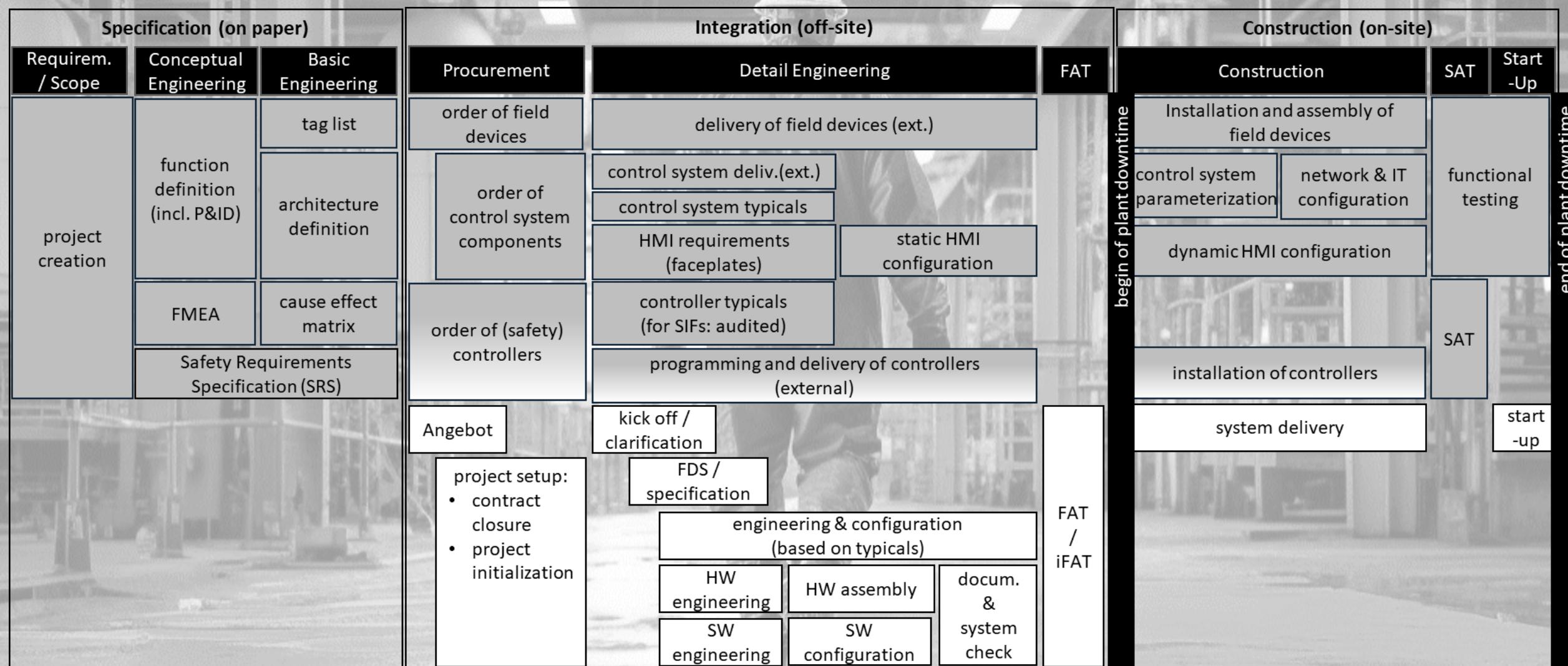
automation  
engineering  
workflow



security-relevant  
design decisions



system to be protected



**Key**

Base workflow:

≈ NAMUR NA35

asset owner

manufacturer (controllers)



# Reality

Security by Design is a ~~vendors'~~ problem.

a common problem of vendors  
and asset owners





## Function library

Select all functions that apply to your scope

Search

### F037 Remote maintenance

Engineering 0 8

### F072 Collection of sensor values and transfer to PLC

Basis automation 0 6

### F073 Physically change process (actuation)

Administration 0 0

### F075 Test and debug PLC logic

Engineering 0 0

### F076 Force PLC outputs

Control system 0 0

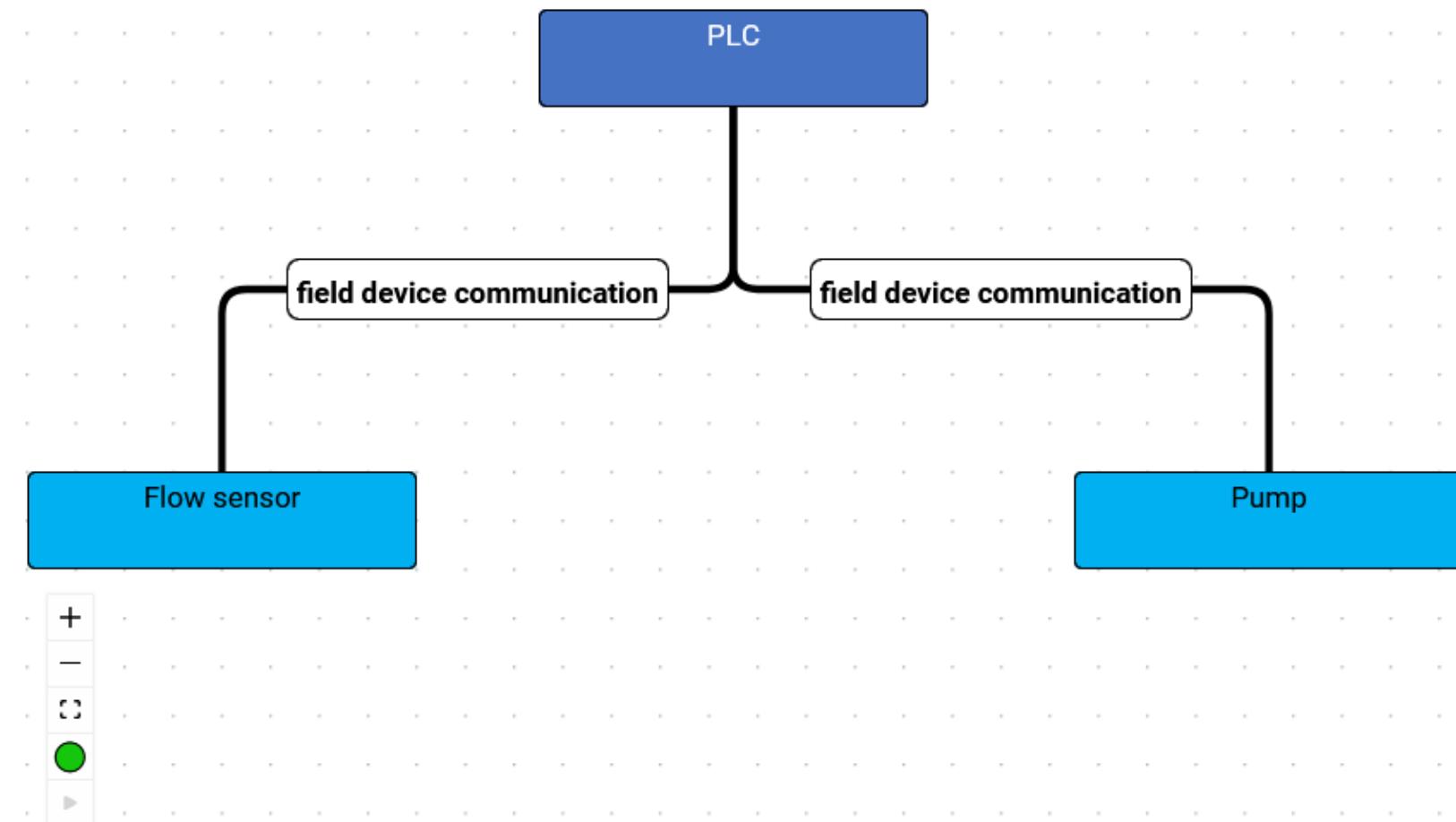
### F078 Change operating modes

Control system 0 0

### F084 Sensor calibration

Engineering 0 0

## F072 Collection of sensor values and transfer to PLC



## Function library

Select all functions that apply to your scope

Search

### F020 Operate and Observe

Control system

0 8

### F021 Video observation of process

Control system

0 0

### F022 Offline data analysis

Cloud

0 0

### F030 Bridge PLC values from control system

Engineering

0 0

### F031 Engineering of APC

Engineering

0 0

### F032 Engineering of PLC logic

Engineering

0 8

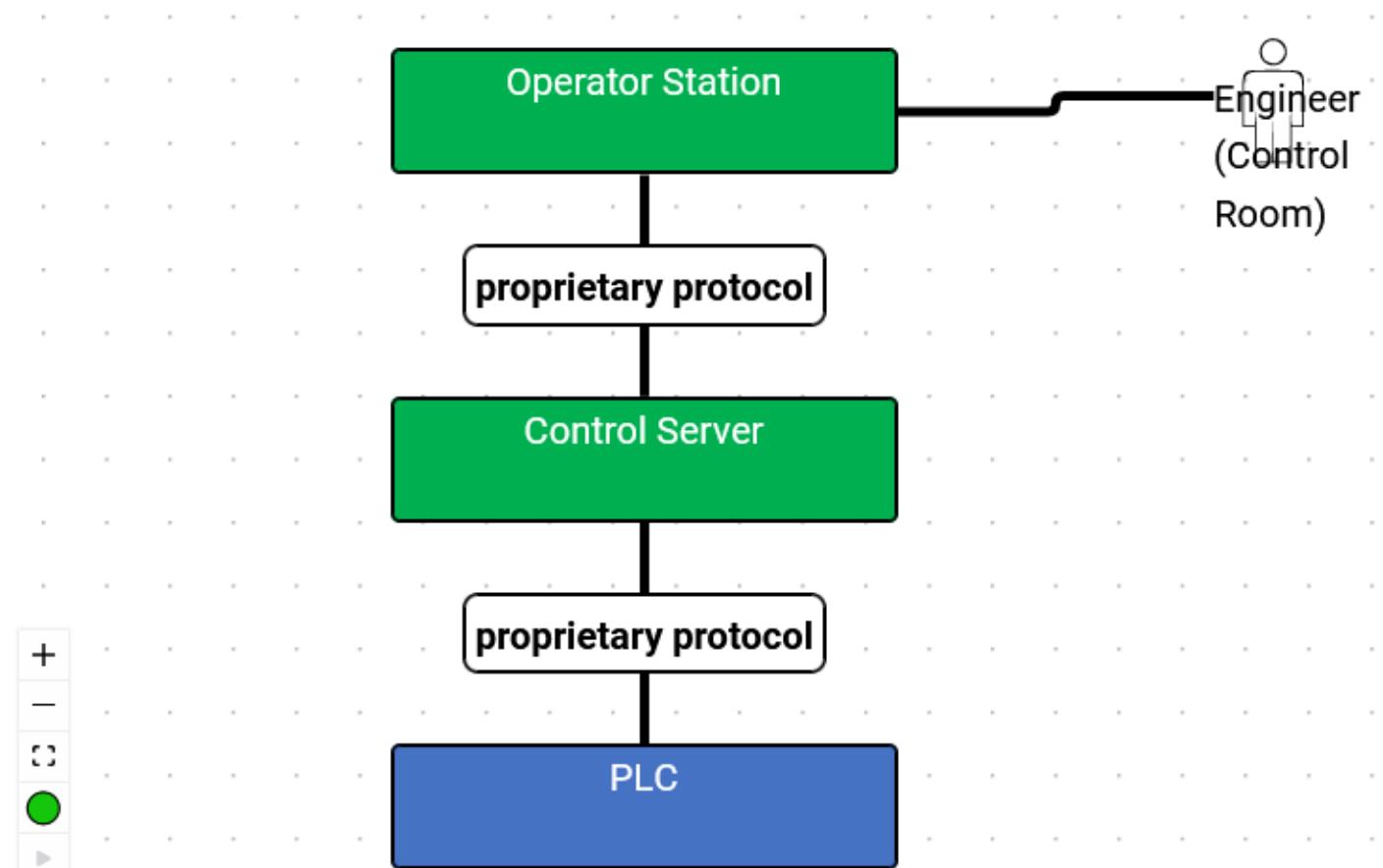
### F033

Integration of field device / PLC into control system

Engineering

0 0

## F020 Operate and Observe



## Function library

Select all functions that apply to your scope

 Search x

### F011 Advanced Process Control

Basis automation  0  0

### F021 Video observation of process

Control system  0  0

### F073 Physically change process (actuation)

Administration  0  0

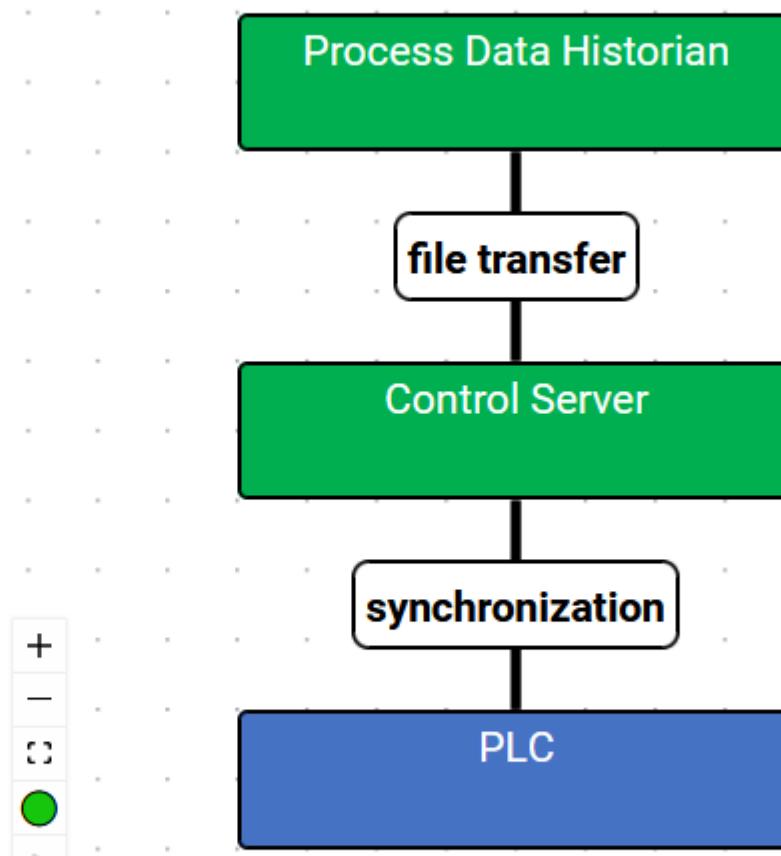
### F085 Alarm for critical process values

Control system  0  0

### F150 Collection of process information

Control system  0  8

## F150 Collection of process information



## Function library

Select all functions that apply to your scope

Search

**F030** Bridge PLC values from control system

Engineering 0 0

**F031** Engineering of APC

Engineering 0 0

**F032** Engineering of PLC logic

Engineering 0 8

**F033**

Integration of field device / PLC into control system

Engineering 0 0

**F034** Optimization / loop tuning of control function

Engineering 0 0

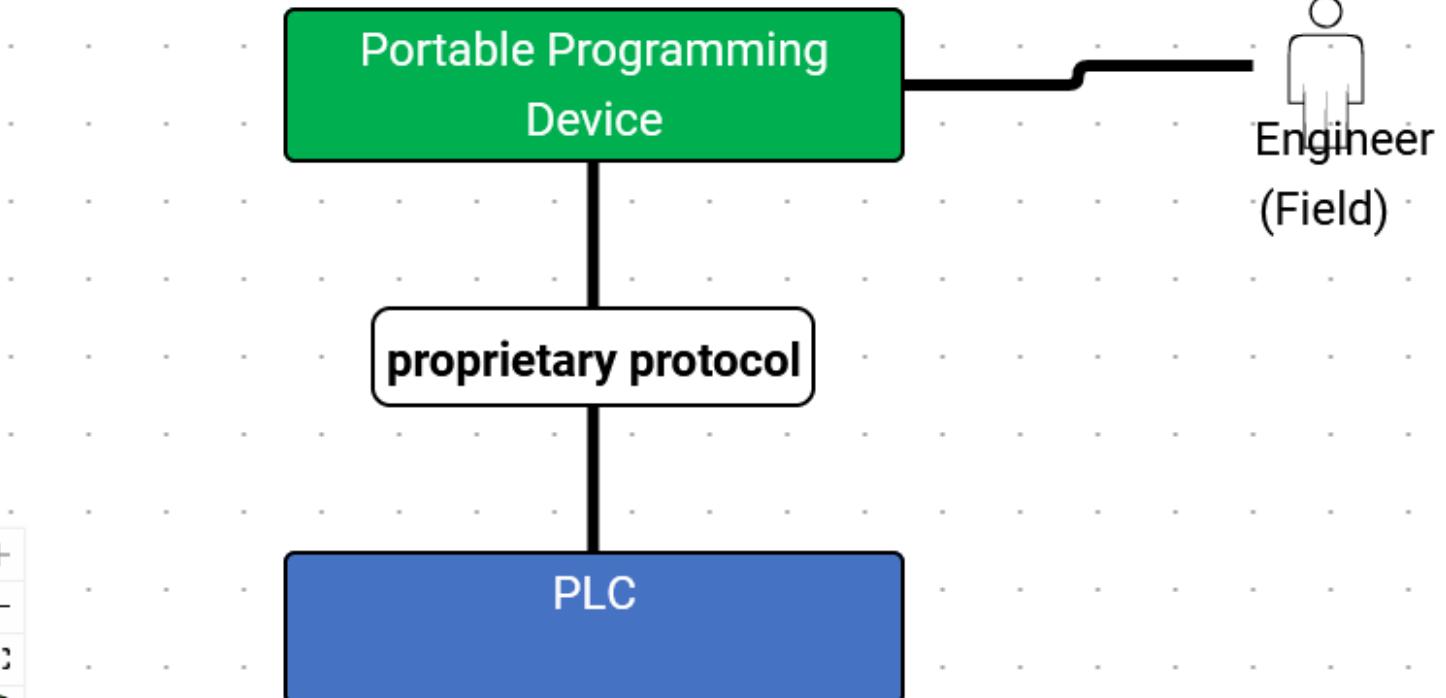
**F035** Configure sensors and actuators

Engineering 0 0

**F036** Engineering of safety PLC logic

Engineering 0 0

## F032 Engineering of PLC logic



## Function library

Select all functions that apply to your scope

Search

**F006** Malware signature distribution

Security function 0 4

**F007** Password management

Security function 0 0

**F008** Software distribution

Administration 0 0

**F009** Certificate management / PKI

Security function 0 0

**F010** Centralized user and access management

Administration 0 0

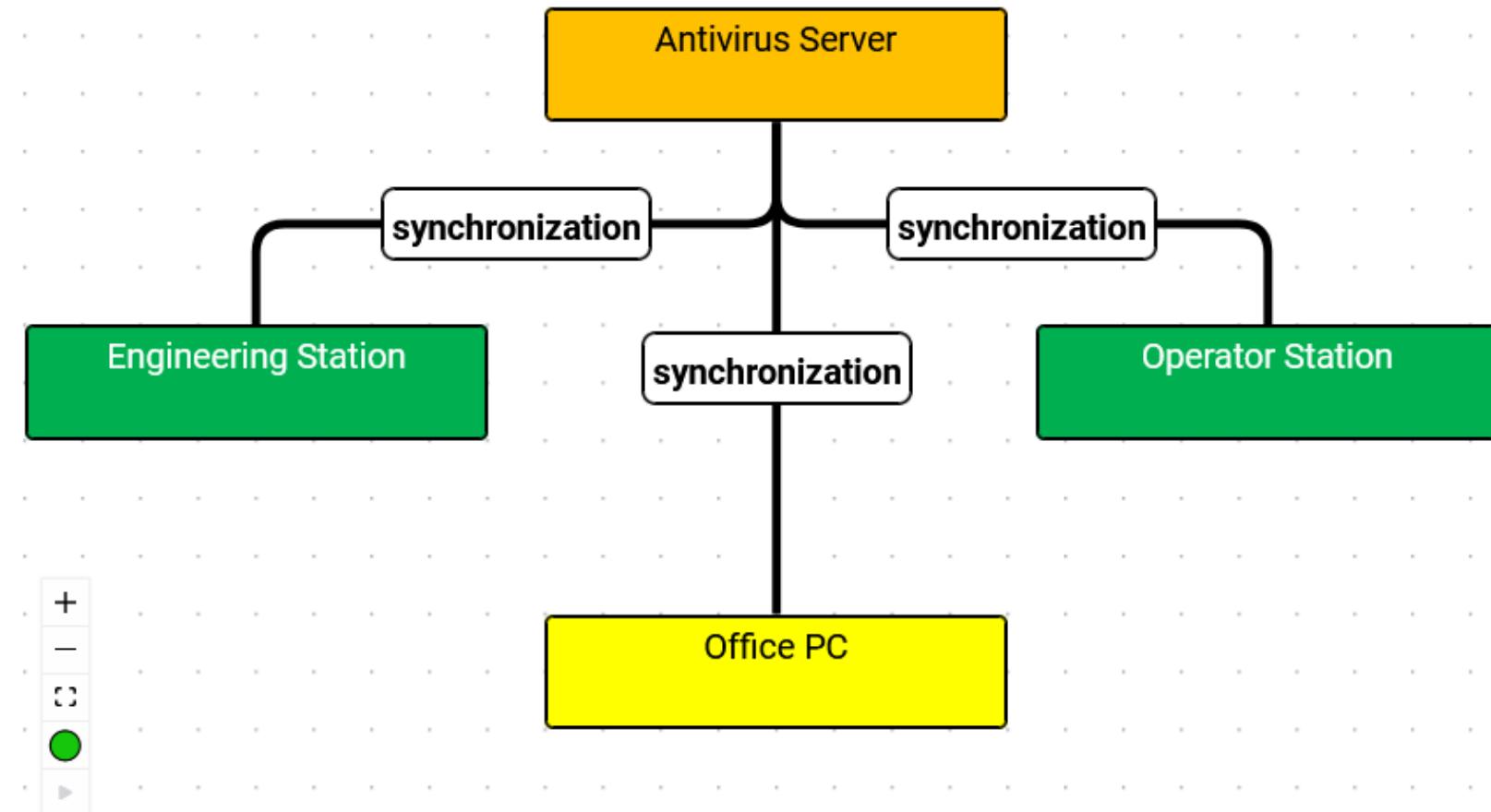
**F011** Advanced Process Control

Basis automation 0 0

**F012** Safety function

Basis automation 0 6

## F006 Malware signature distribution



## Function library

Select all functions that apply to your scope

 Search

### F033

Integration of field device / PLC into control system

Engineering 0 0

### F034 Optimization / loop tuning of control function

Engineering 0 0

### F035 Configure sensors and actuators

Engineering 0 0

### F036 Engineering of safety PLC logic

Engineering 0 0

### F037 Remote maintenance

Engineering 0 8

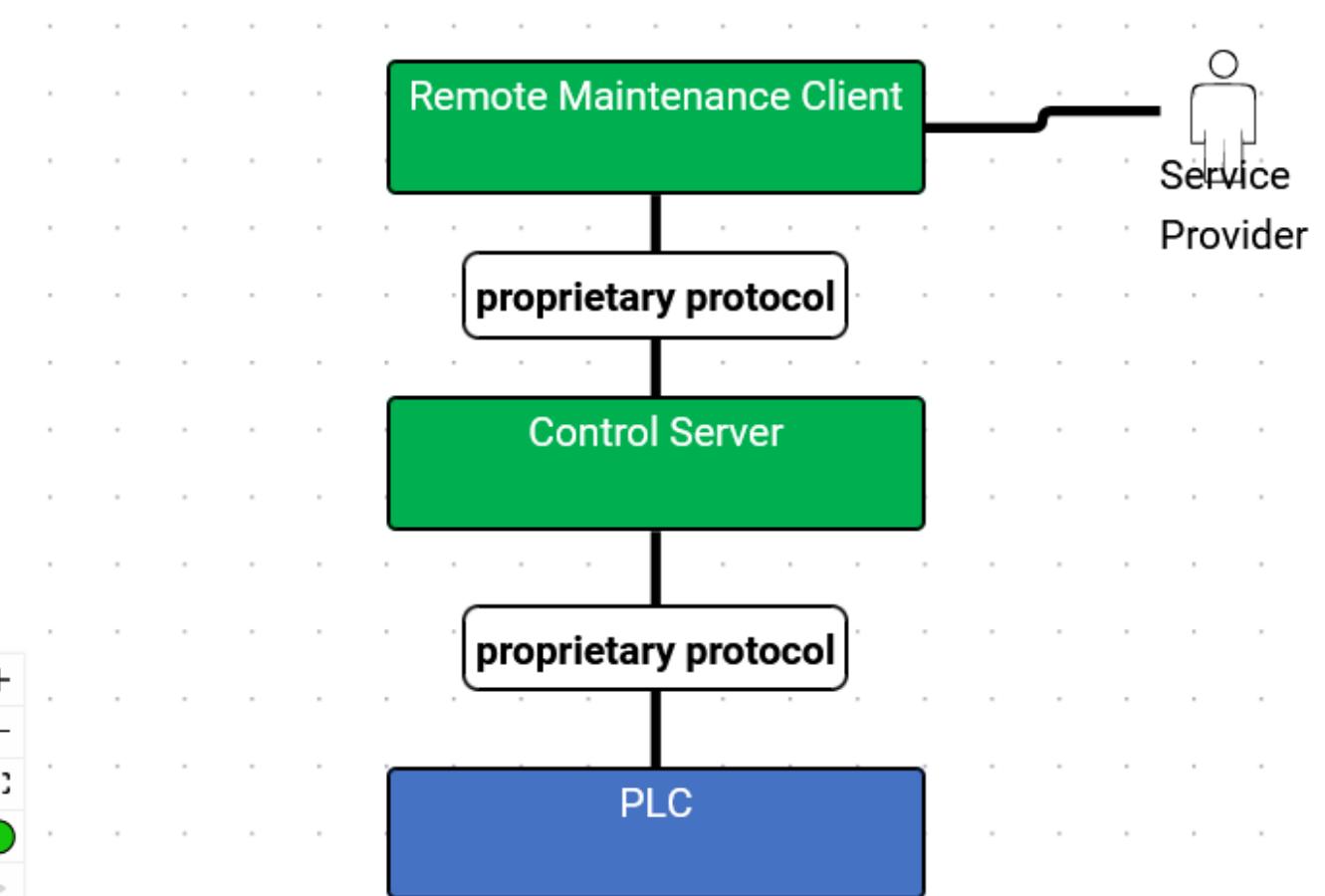
### F072 Collection of sensor values and transfer to PLC

Basis automation 0 6

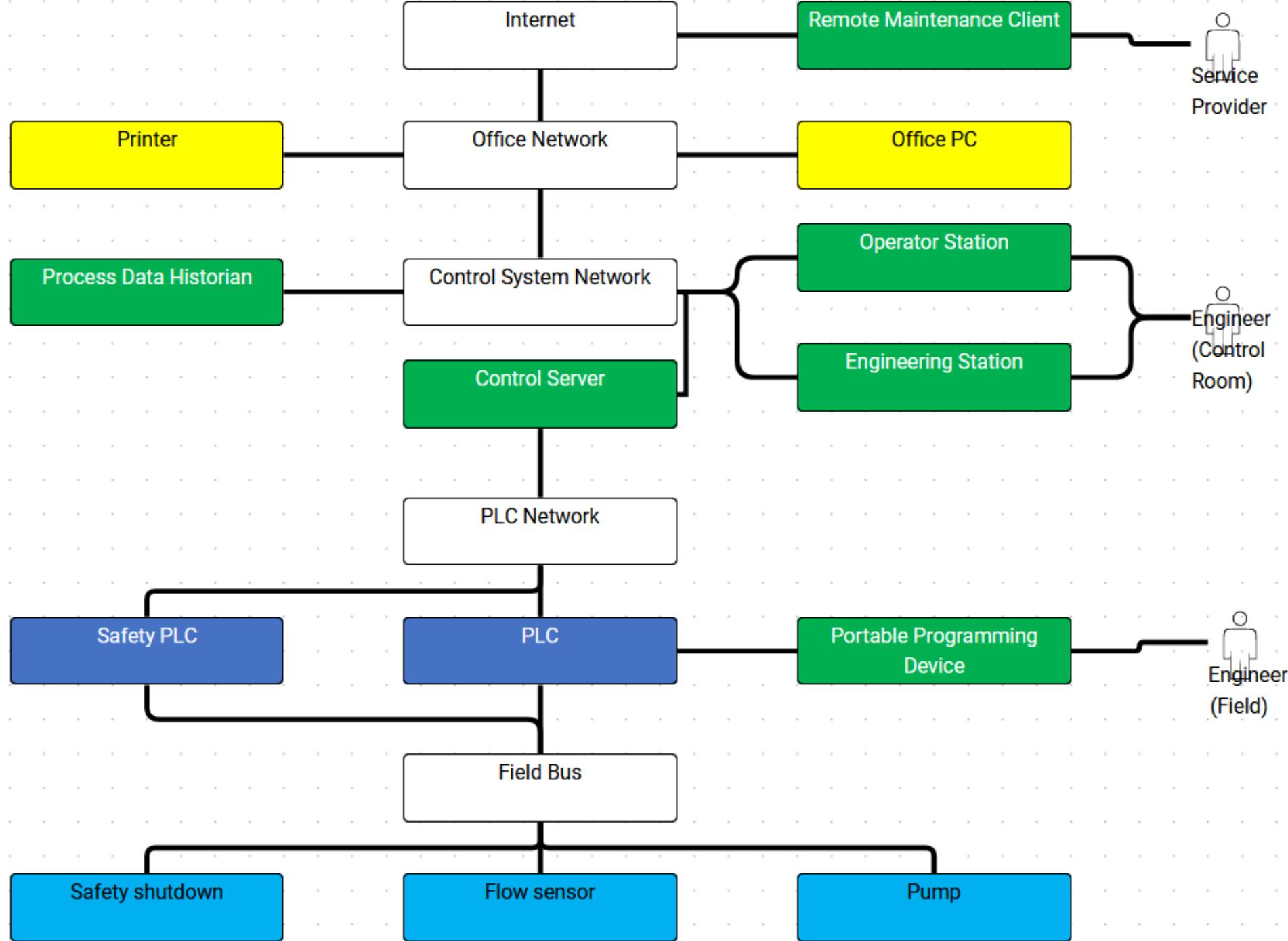
### F073 Physically change process (actuation)

Administration 0 0

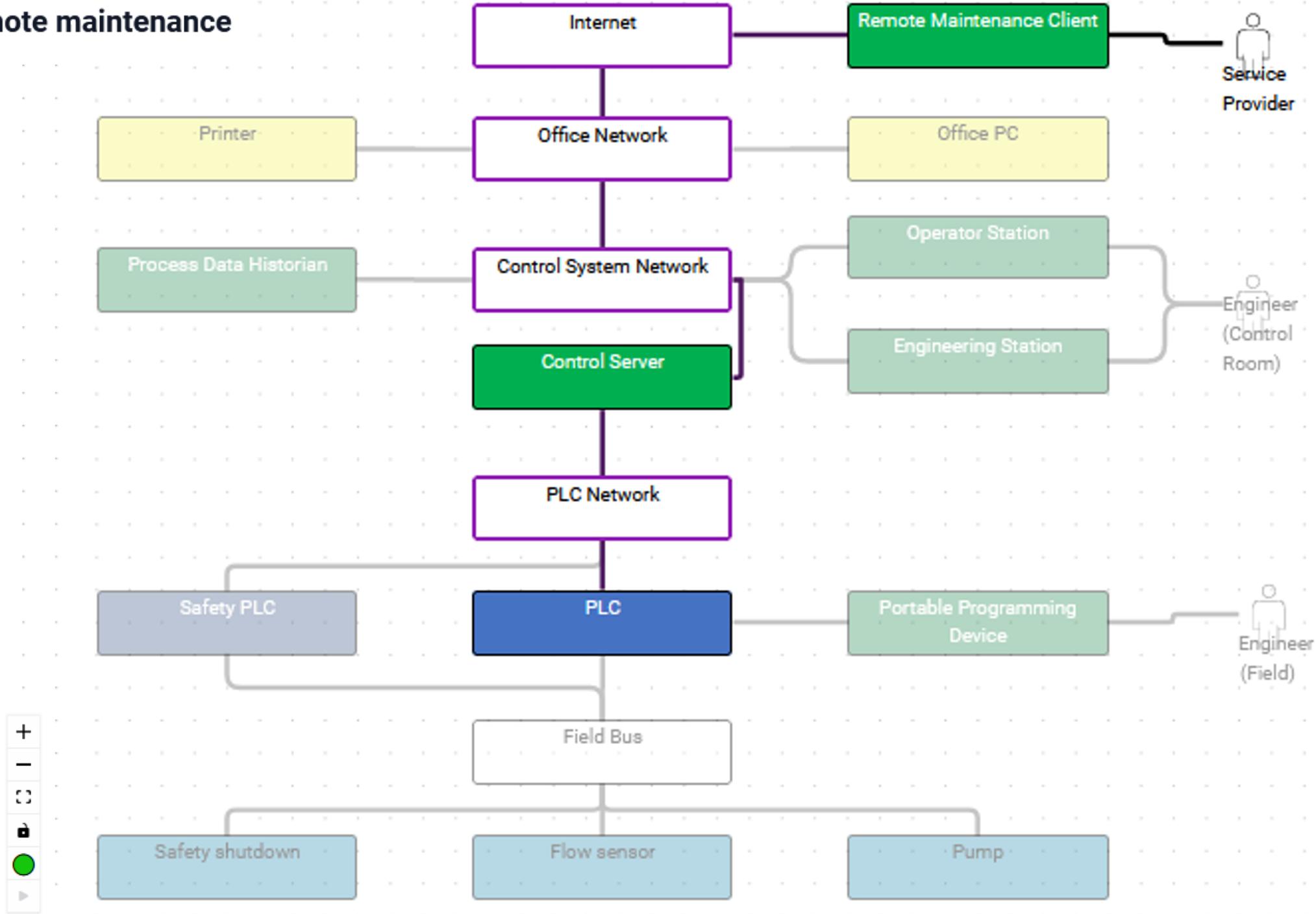
## F037 Remote maintenance

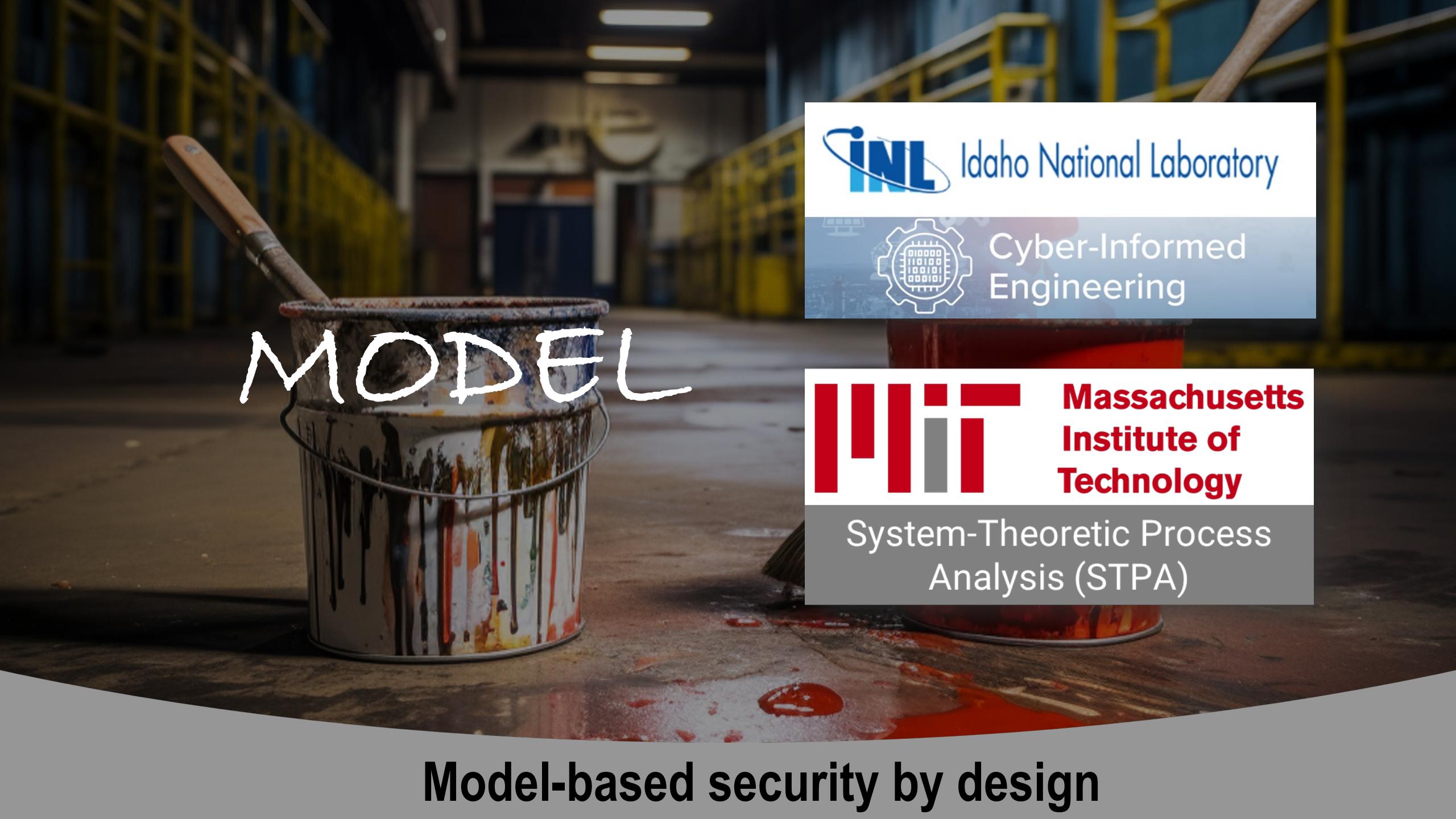


+  
-  
□  
■  
●  
▶



## F037 Remote maintenance





MODEL



Idaho National Laboratory



Cyber-Informed  
Engineering



Massachusetts  
Institute of  
Technology

System-Theoretic Process  
Analysis (STPA)

Model-based security by design

# Myth 2

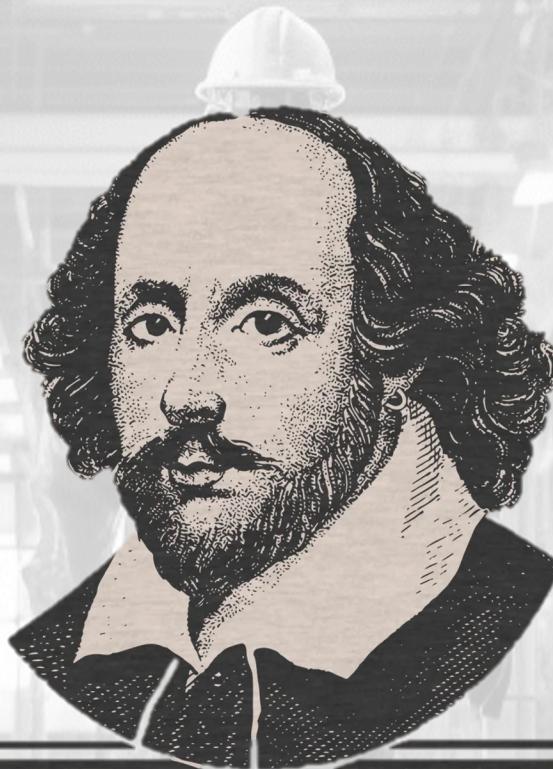
Security by design is done by  
following secure-by-design-principles.

<b>NCSC</b>	<b>Cavoukian</b>	<b>OWASP</b>	<b>solarwinds</b>
Establish context, then design system	Proactive not Reactive	Minimise attack surface area	use the right tools
Make compromise difficult	Secure by Default	Establish secure defaults	use appropriate techniques
Make disruption difficult	Embedded into Design	Least privilege	follow procedures
Make compromise detection easier	Positive-Sum, not Zero-Sum	Defence in depth	target the SDLC
Reduce the impact of Compromise	End-to-End Security	Fail securely	guarantee Access
	Visibility and Transparency	Don't trust services	Build Systems
	Respect for the User	Separation of duties	Data Center
	Avoid security by obscurity		Clouds
	Keep security simple		Endpoints
	Fix security issues correctly		Identities
			Applications

# Reality

Security by design is done by  
following secure-by-design principles.  
making (explicit) security decisions during design





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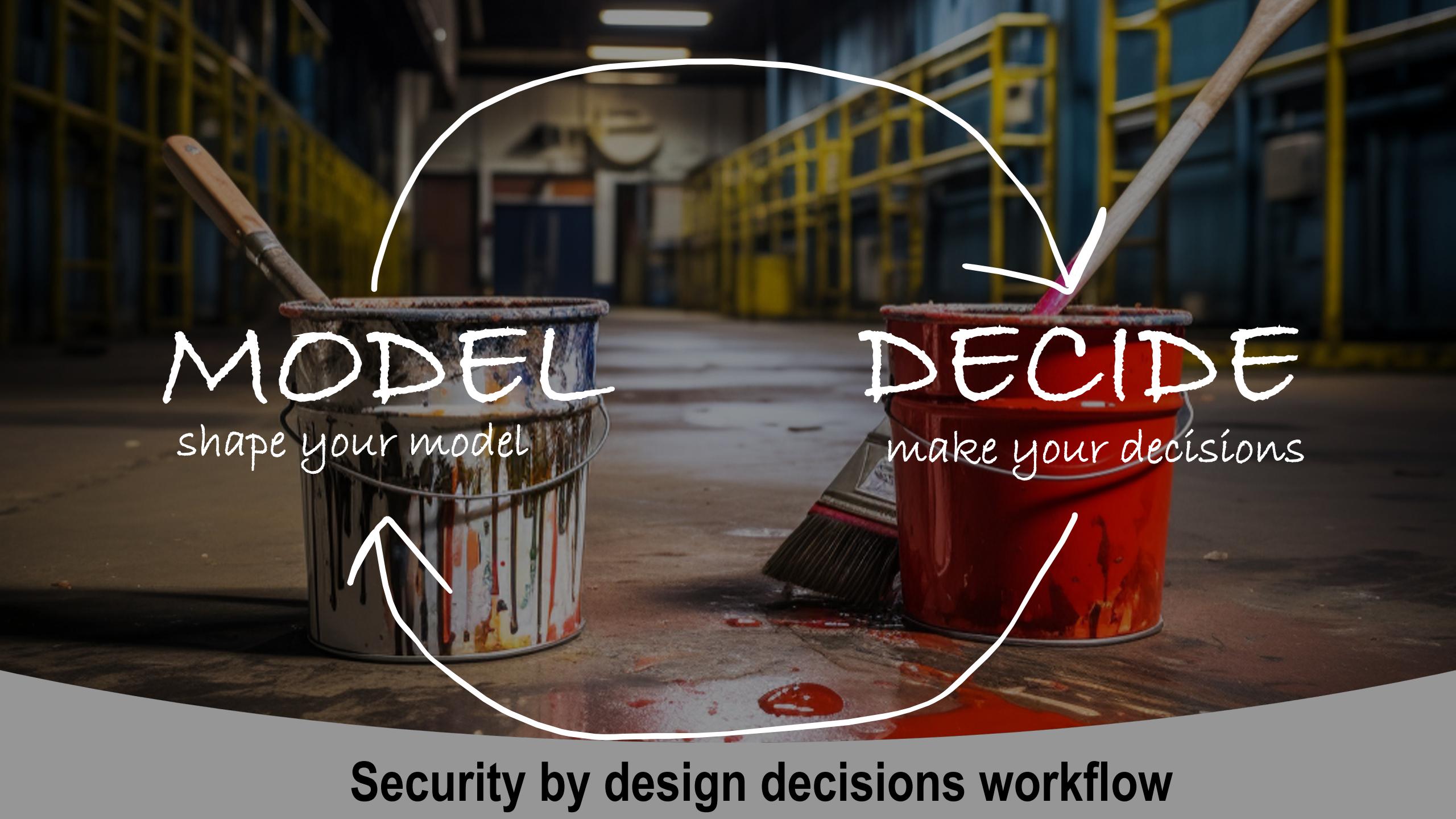
To quote HAMLET  
Act III, Scene III, Line 92  
**“NO”**

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**37%**





**MODEL**

shape your model

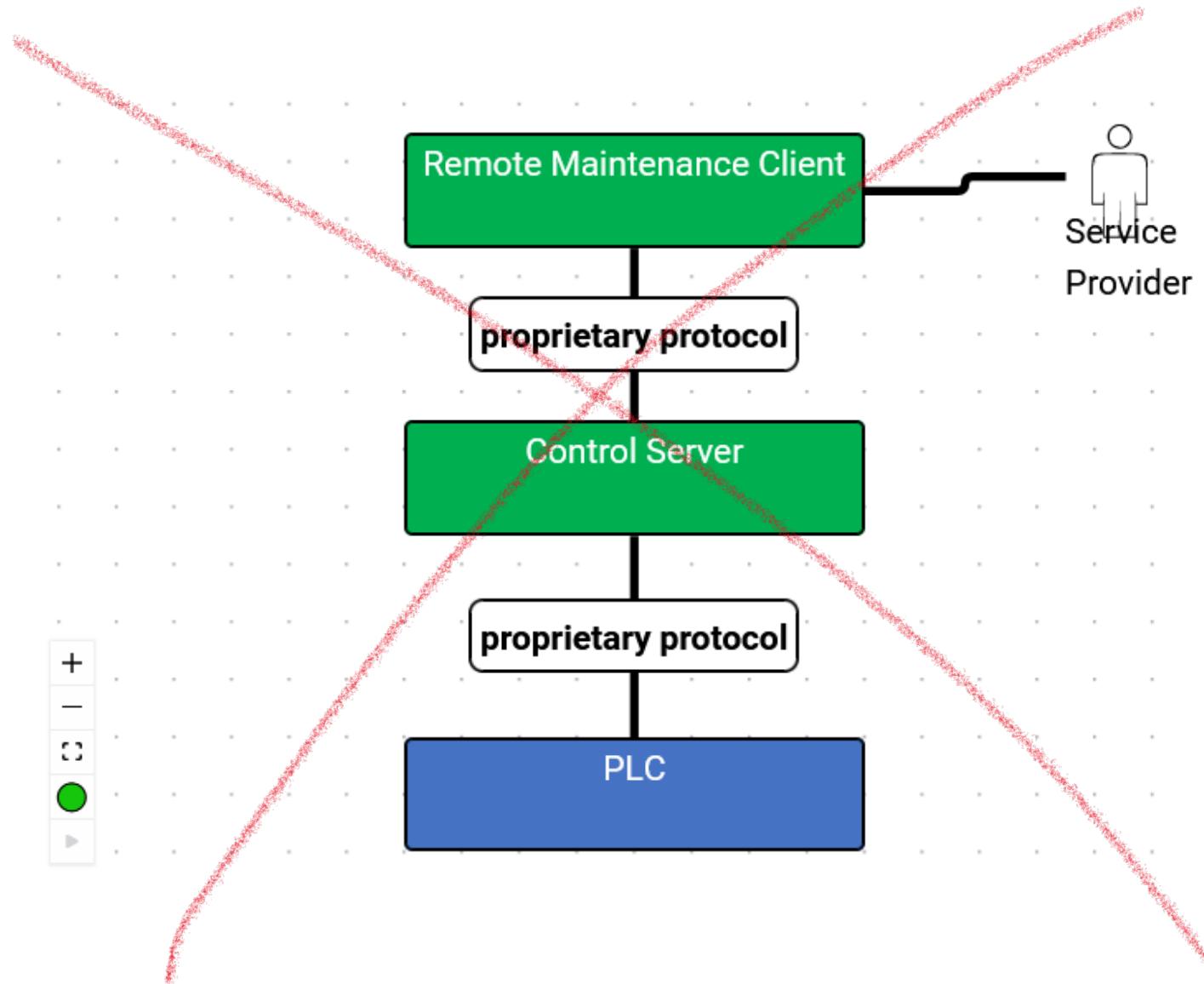
**DECIDE**

make your decisions

**Security by design decisions workflow**

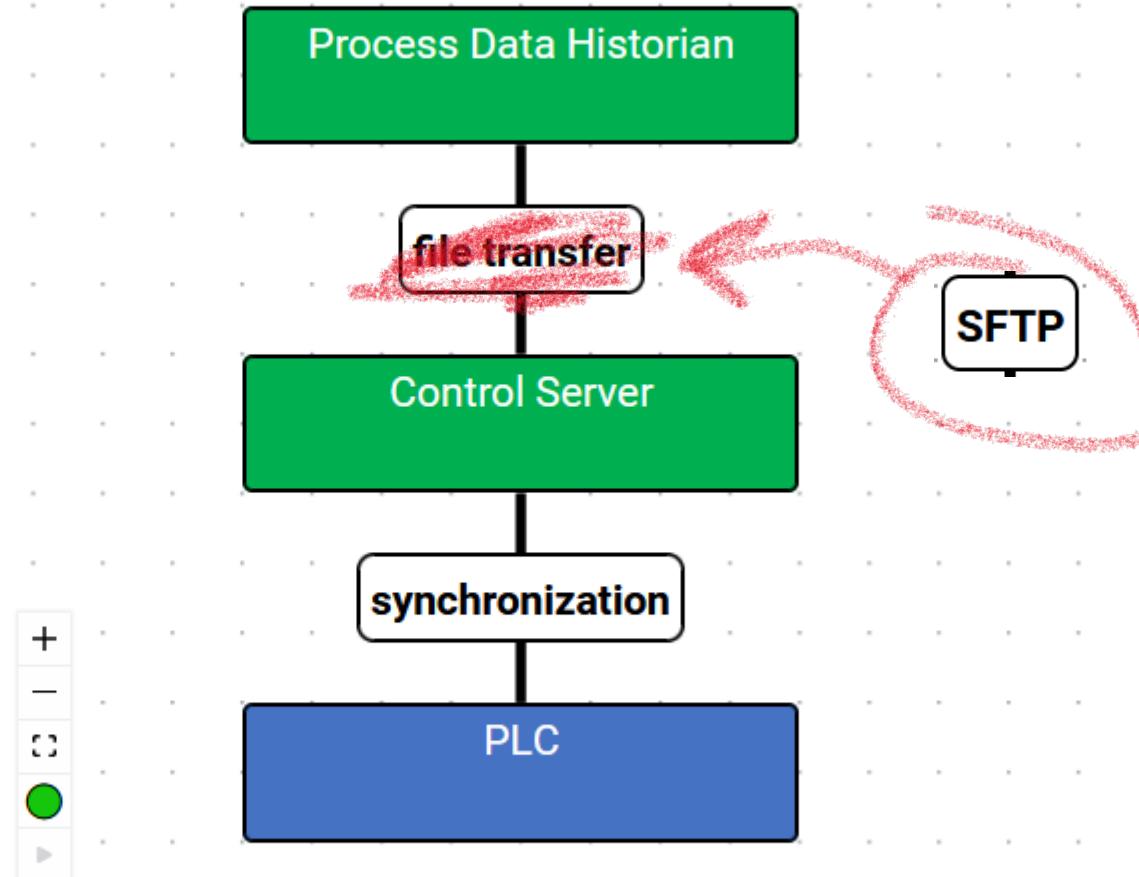
## F037 Remote maintenance

ELIMINATE  
FUNCTION

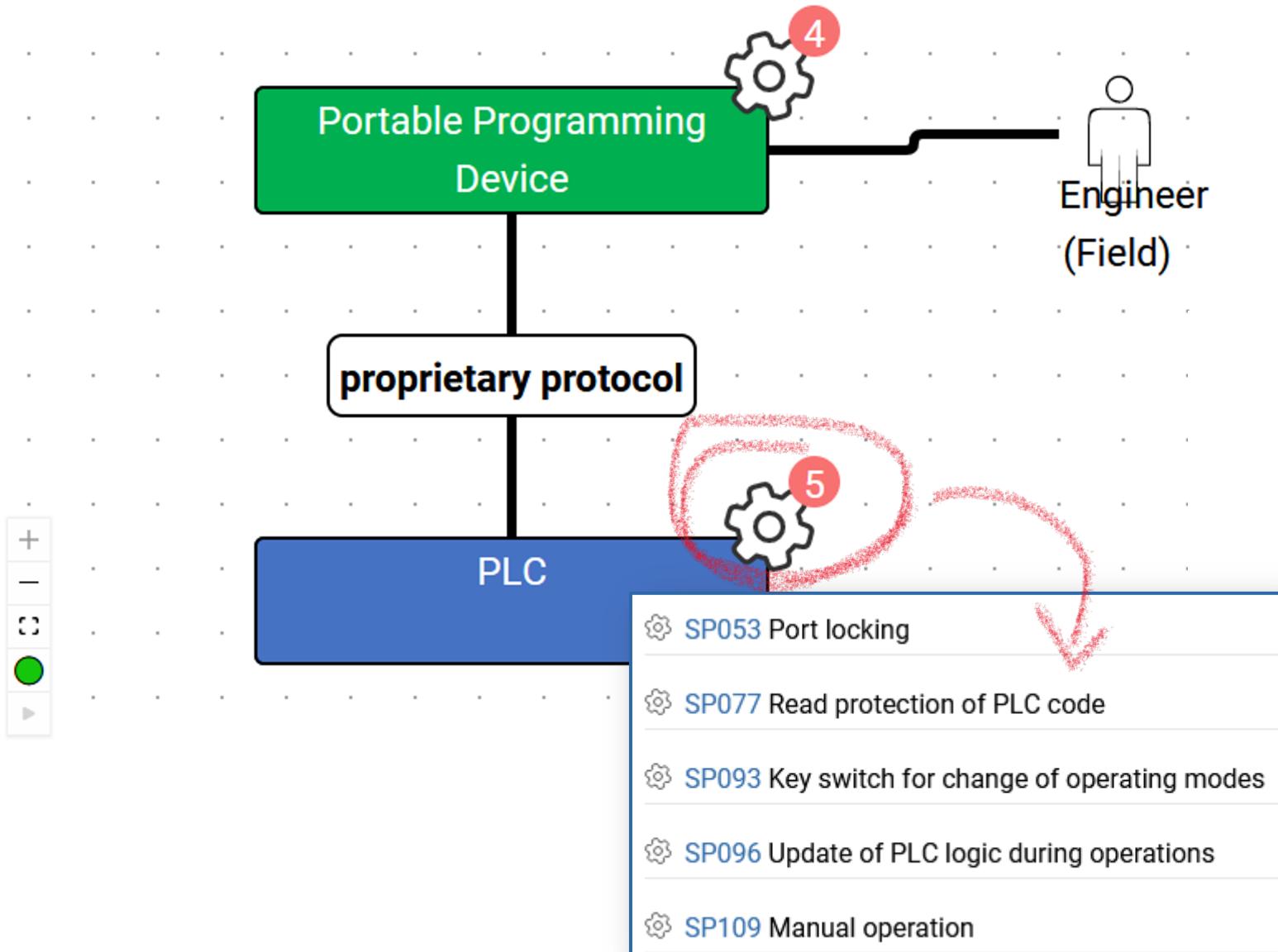


# CHOOSE PROTOCOL

## F150 Collection of process information



# CONFIGURE FUNCTION COMPONENTS



# LANDMARK DECISIONS



How can **changes** to the function be made?

SP053 Port locking

SP096 Update of PLC logic during operations

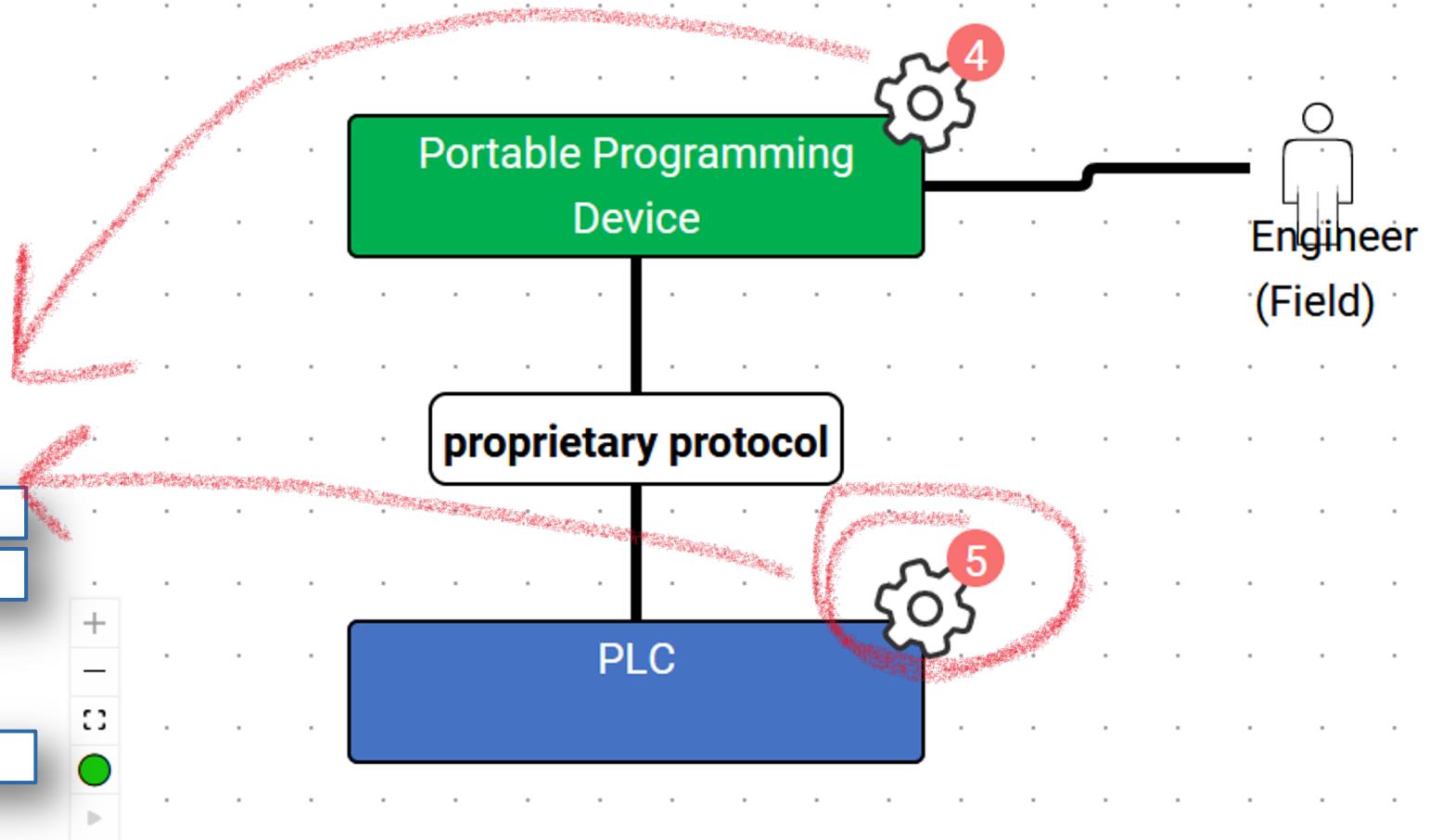
How is **resiliency** of the function ensured in case of an attack?

SP109 Manual operation

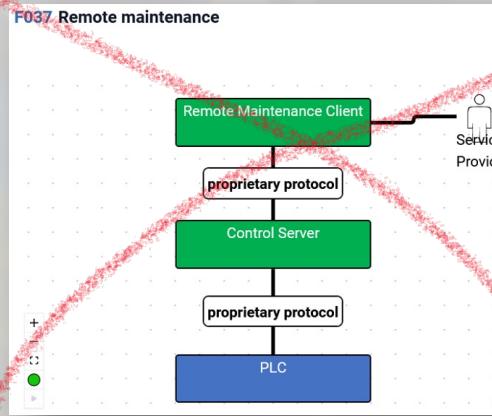
How should **humans** interact with the function?

SP093 Key switch for change of operating modes

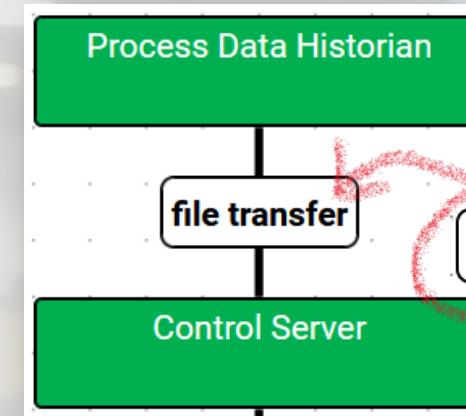
...



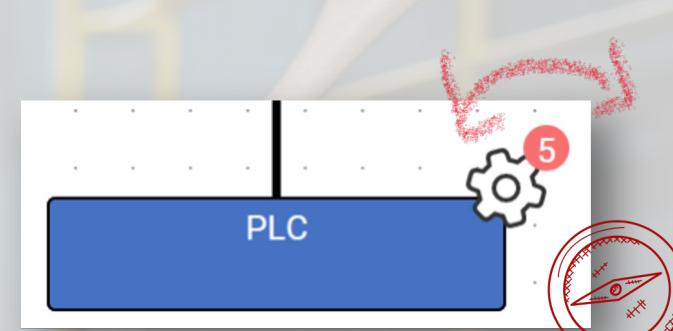
# Function decisions



ELIMINATE FUNCTIONS



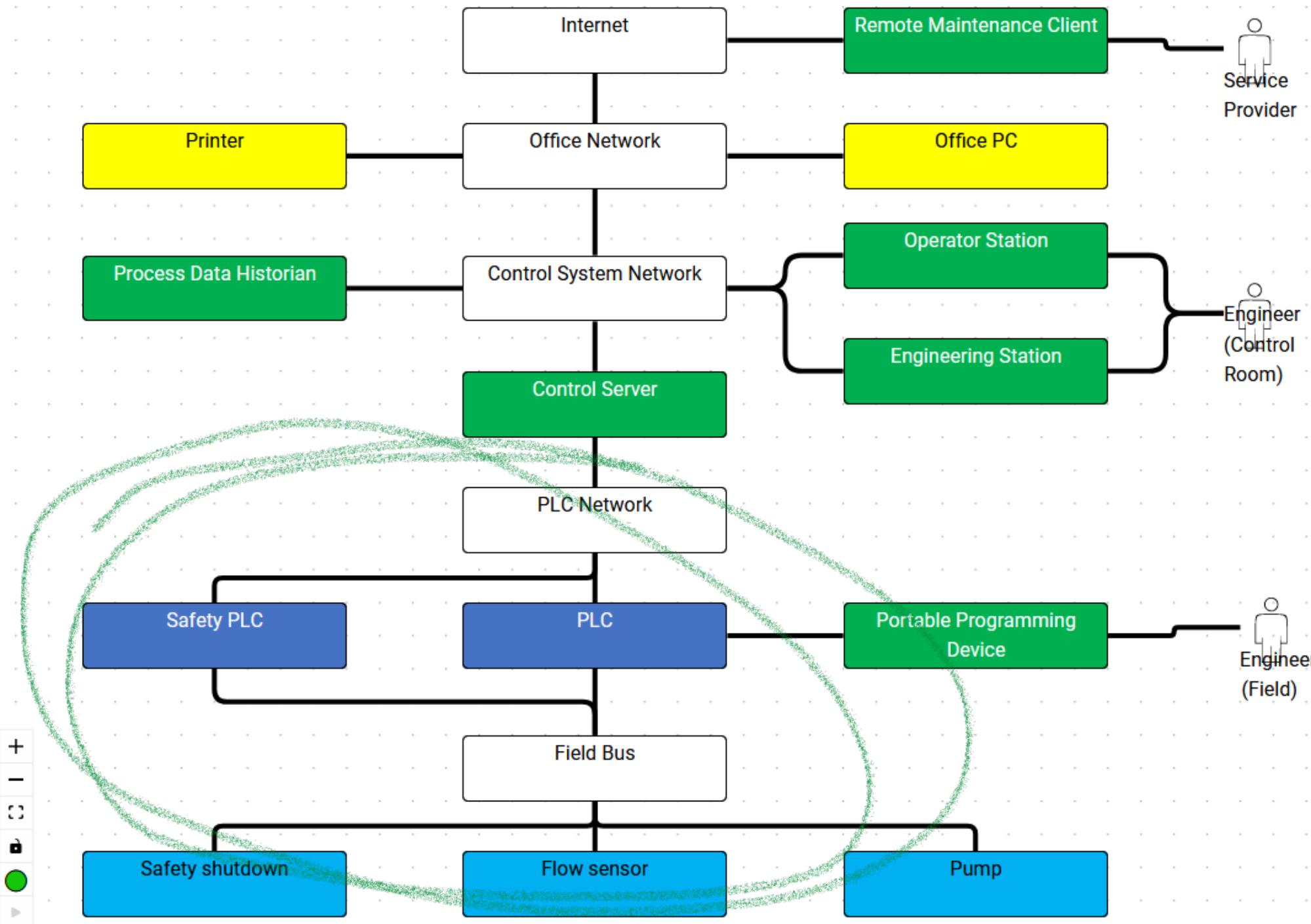
CHOOSE PROTOCOLS



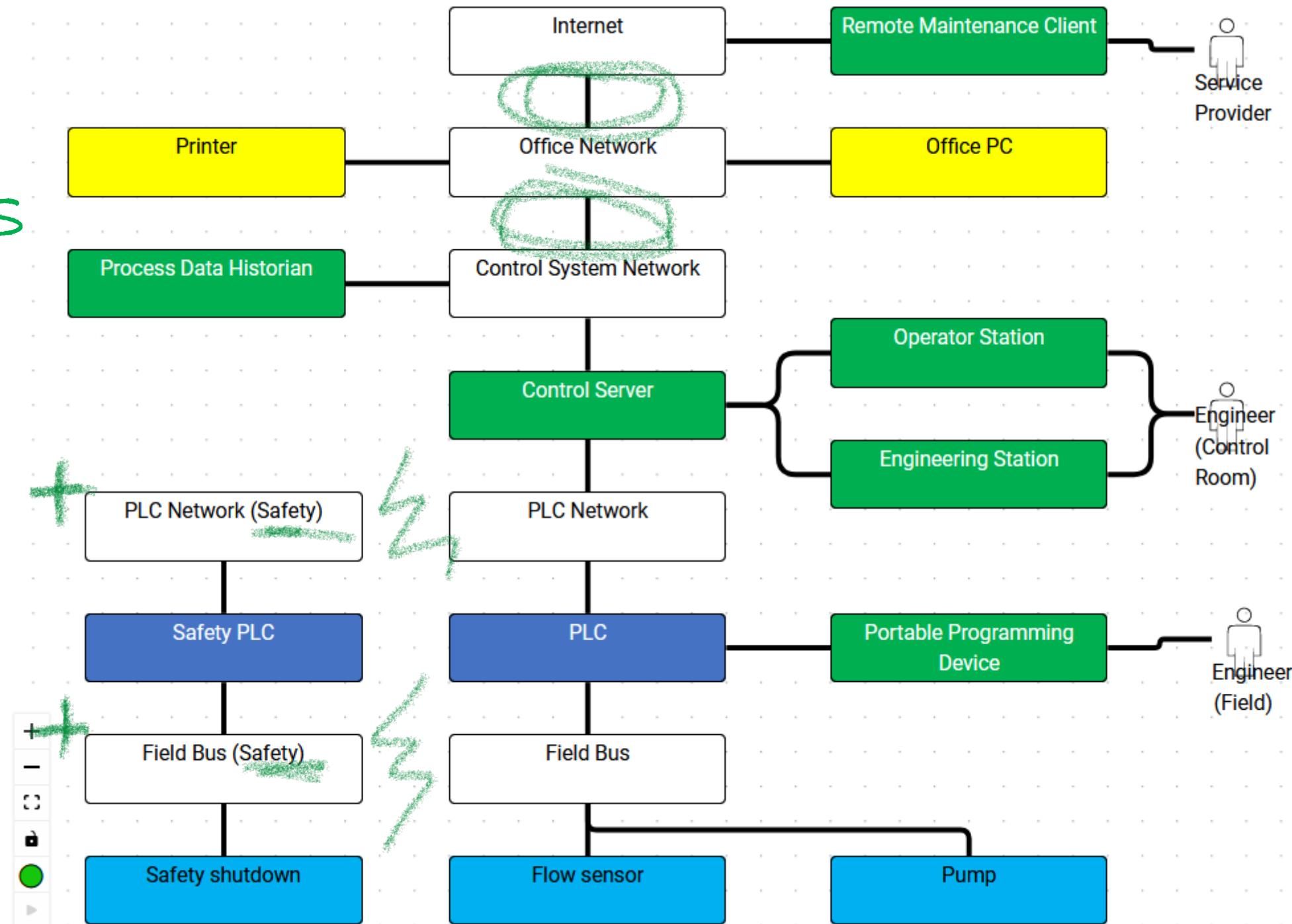
CONFIGURE FUNCTION

COMPONENTS

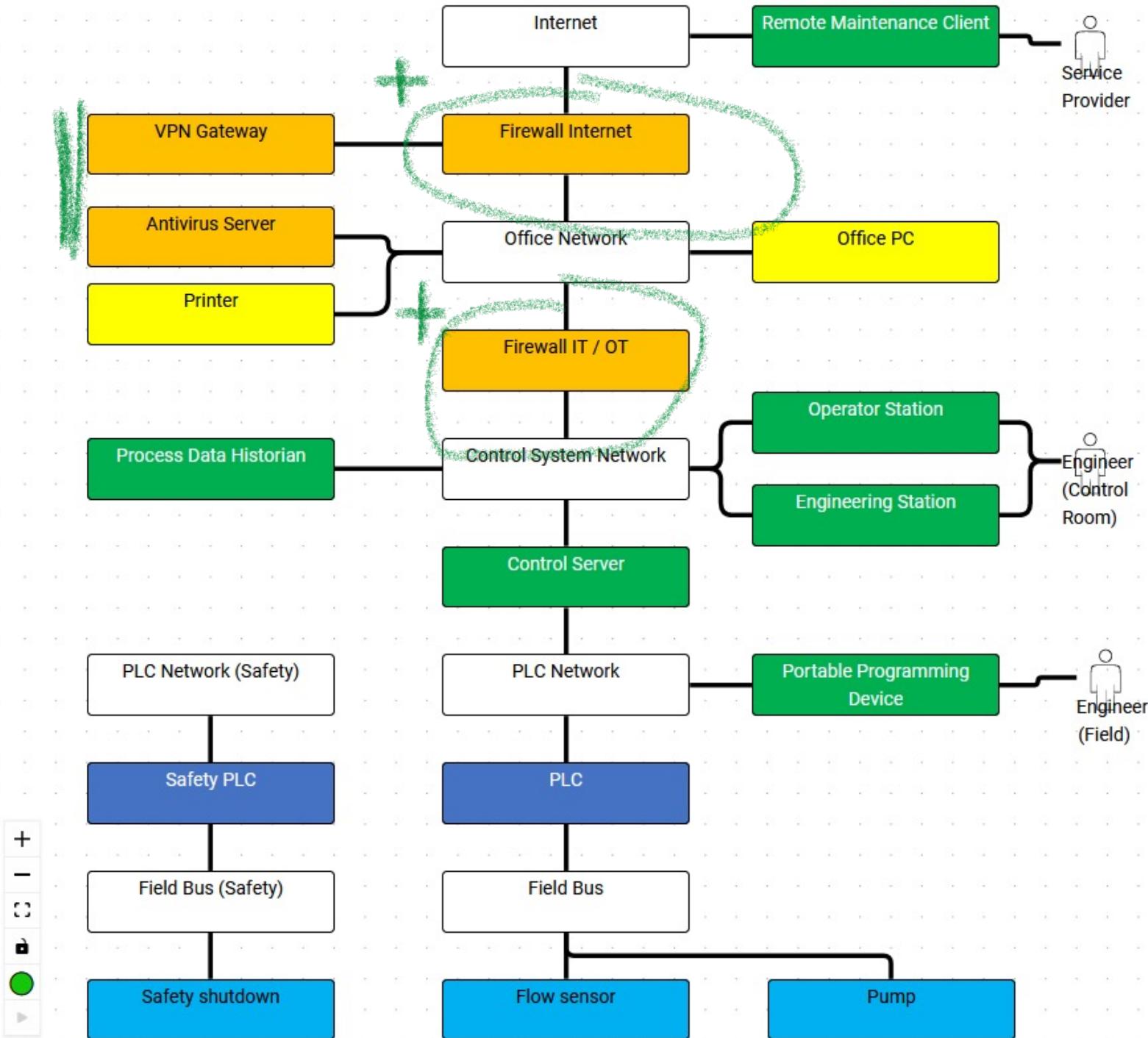
# Security by design decision types



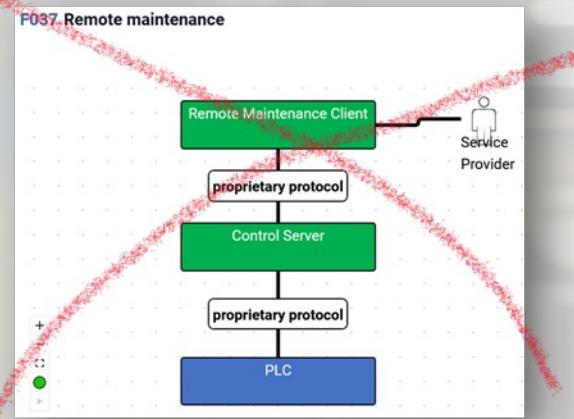
# ADD NETWORK SEGMENTS



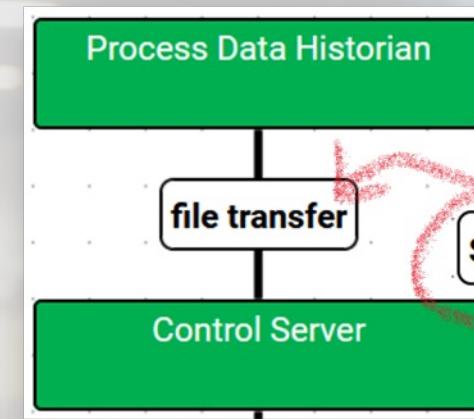
# ADD SECURITY COMPONENTS



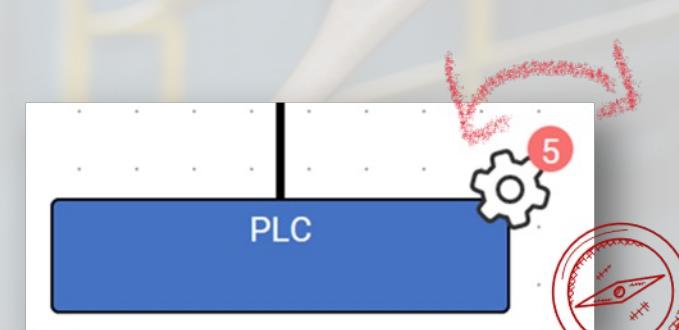
## Function decisions



ELIMINATE FUNCTIONS

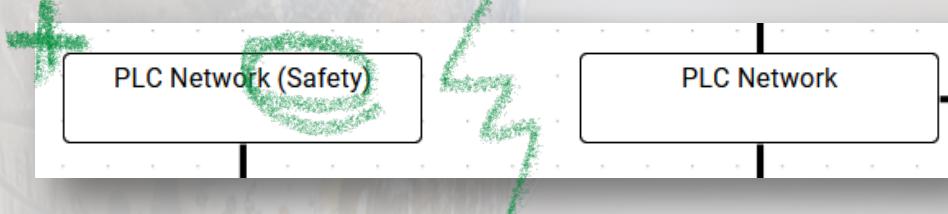


CHOOSE PROTOCOLS

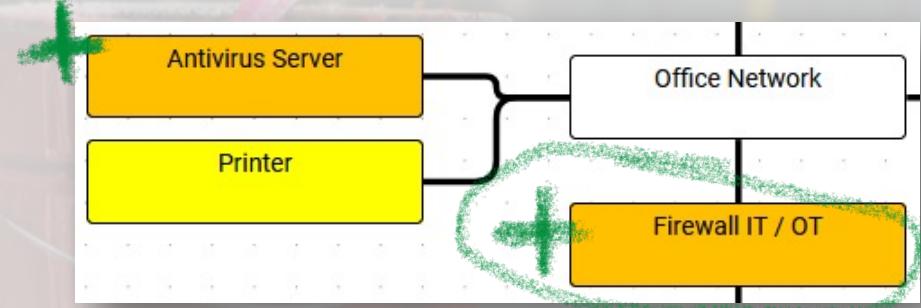


CONFIGURE FUNCTION  
COMPONENTS

## Architecture decisions



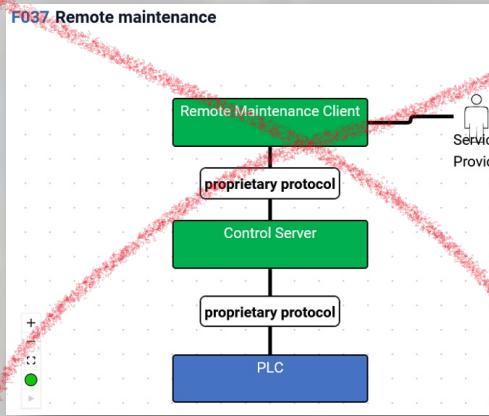
ADD NETWORK SEGMENTS



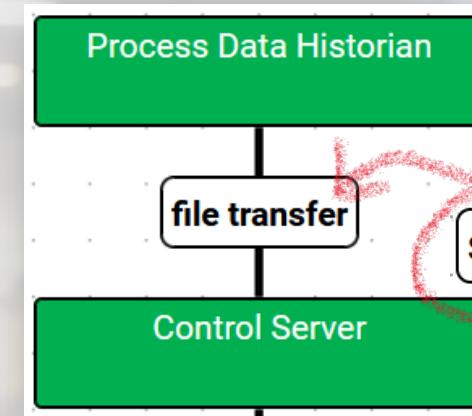
ADD SECURITY COMPONENTS

# Security by design decision types

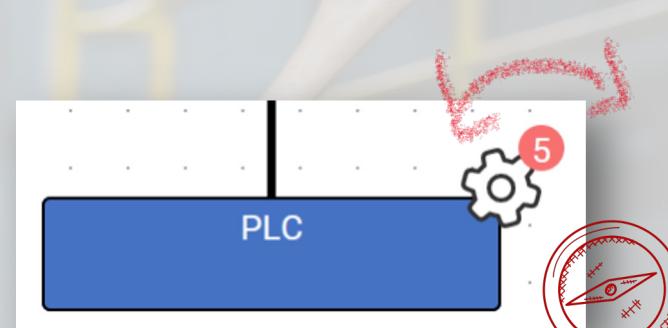
## Function decisions



ELIMINATE FUNCTIONS



CHOOSE PROTOCOLS

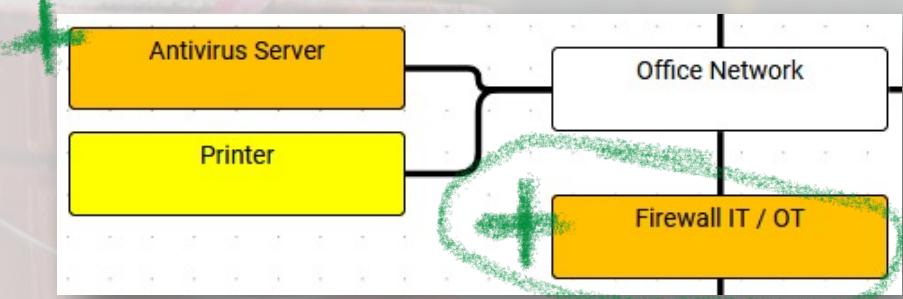


CONFIGURE FUNCTION  
COMPONENTS

## Architecture decisions



ADD NETWORK SEGMENTS



ADD SECURITY COMPONENTS

## Lifecycle decisions



PROCUREMENT CRITERIA



MONITORING IN CONTROL SYSTEM



SECURITY ACCEPTANCE TESTS

# Security by design decision types

Failure effect analysis

Specification

Image presets for PLCs

Test plan

P&I diagram

Faceplates

Cause-Effect list

PLC logic

Interface tag list

Process control tag list

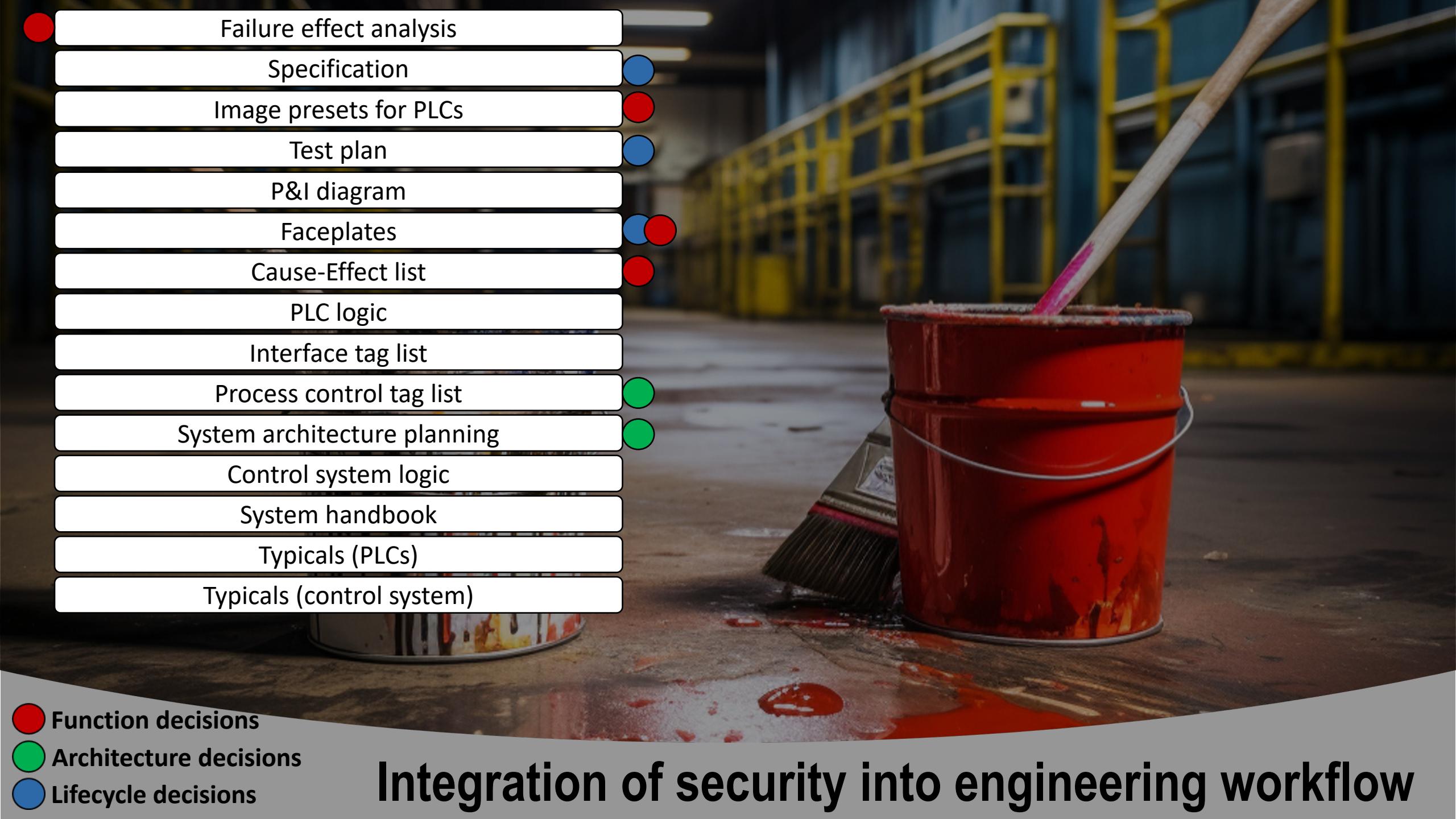
System architecture planning

Control system logic

System handbook

Typicals (PLCs)

Typicals (control system)



Function decisions

Architecture decisions

Lifecycle decisions

Integration of security into engineering workflow

 P&I diagram

Failure effect analysis

Cause-Effect list Process control tag list System architecture planning 

Interface tag list

Specification Image presets for PLCs Faceplates 

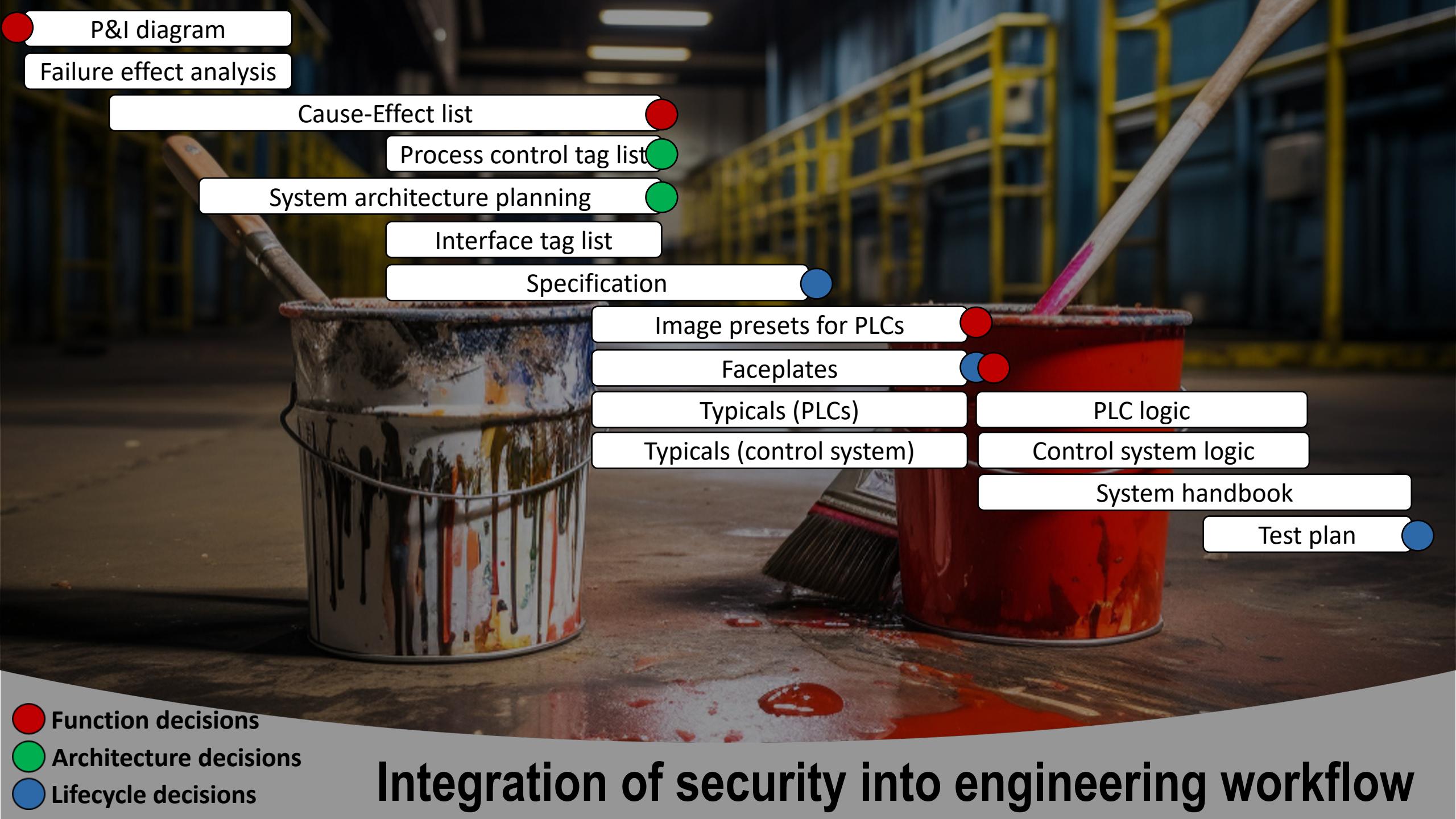
Typicals (PLCs)

PLC logic

Typicals (control system)

Control system logic

System handbook

Test plan  Function decisions Architecture decisions Lifecycle decisions Integration of security into engineering workflow

# Myth 3

Security by Design is successful if after the design no vulnerabilities emerge.

# Reality

Security by Design is successful if after the design  
~~no vulnerabilities emerge.~~

all security decisions are traceable by third parties.





Security decisions  
must leave traces







Risk-based



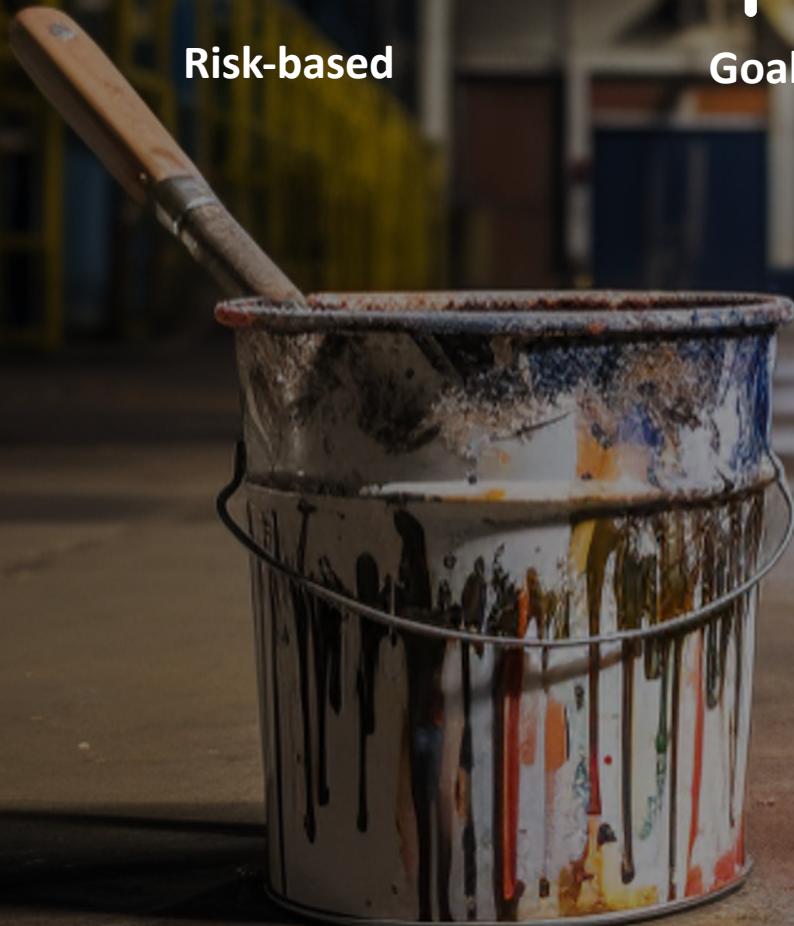
Goal-based



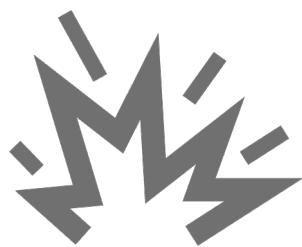
Compliance-based



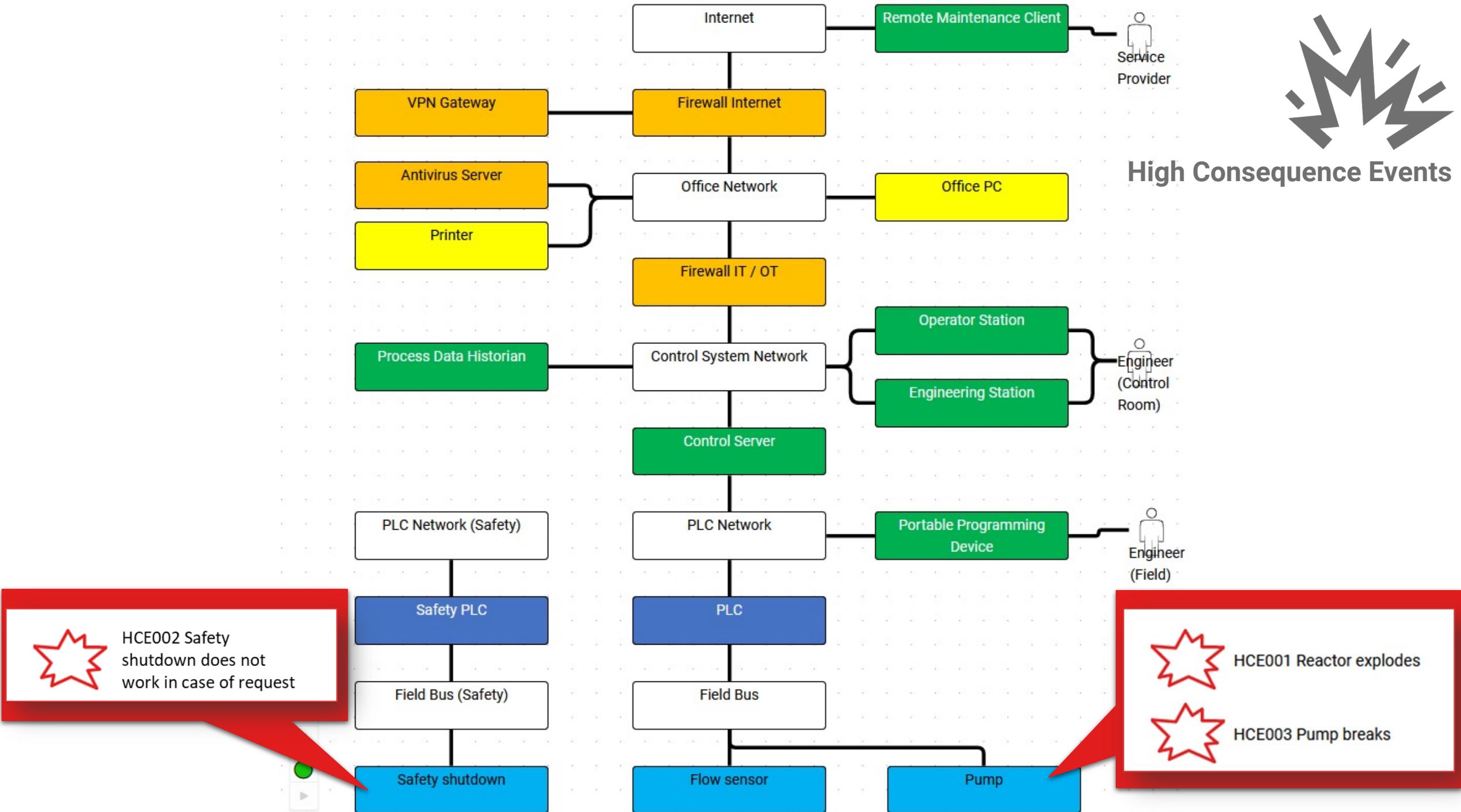
Functional requirement or  
restriction



# Reasons for a security decision



## High Consequence Events





Function Diagram

Security Decision Diagram

Attack Diagram

## Attack scenarios

## E009 PLC

## Attack points

⚙ SP053 Port locking

! None

⚙ SP077 Read protection of PLC code

! No protection

⚙ SP093 Key switch for change of operating modes

! None

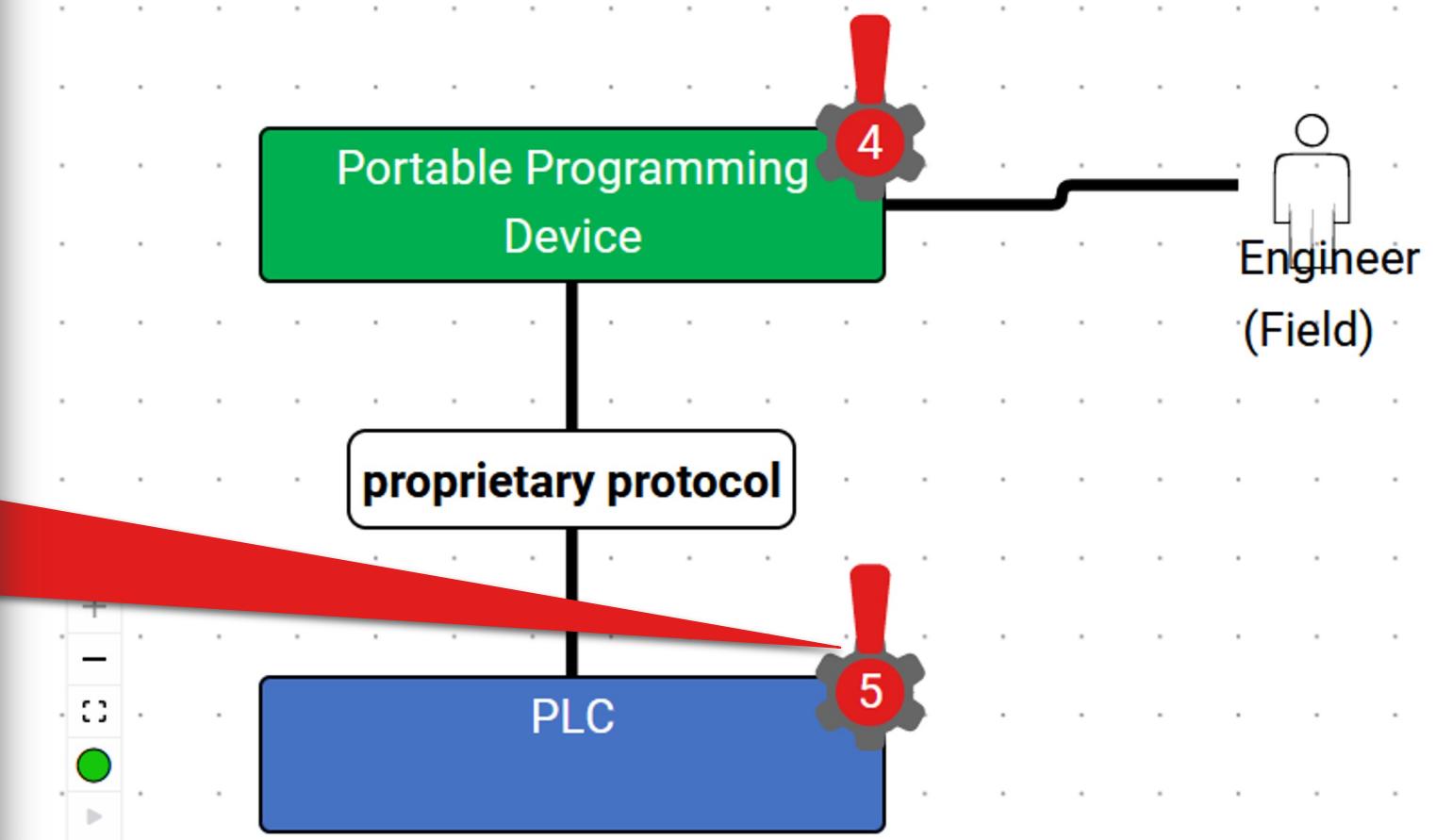
! Software switch

⚙ SP096 Update of PLC logic during operations

! Enabled

⚙ SP109 Manual operation

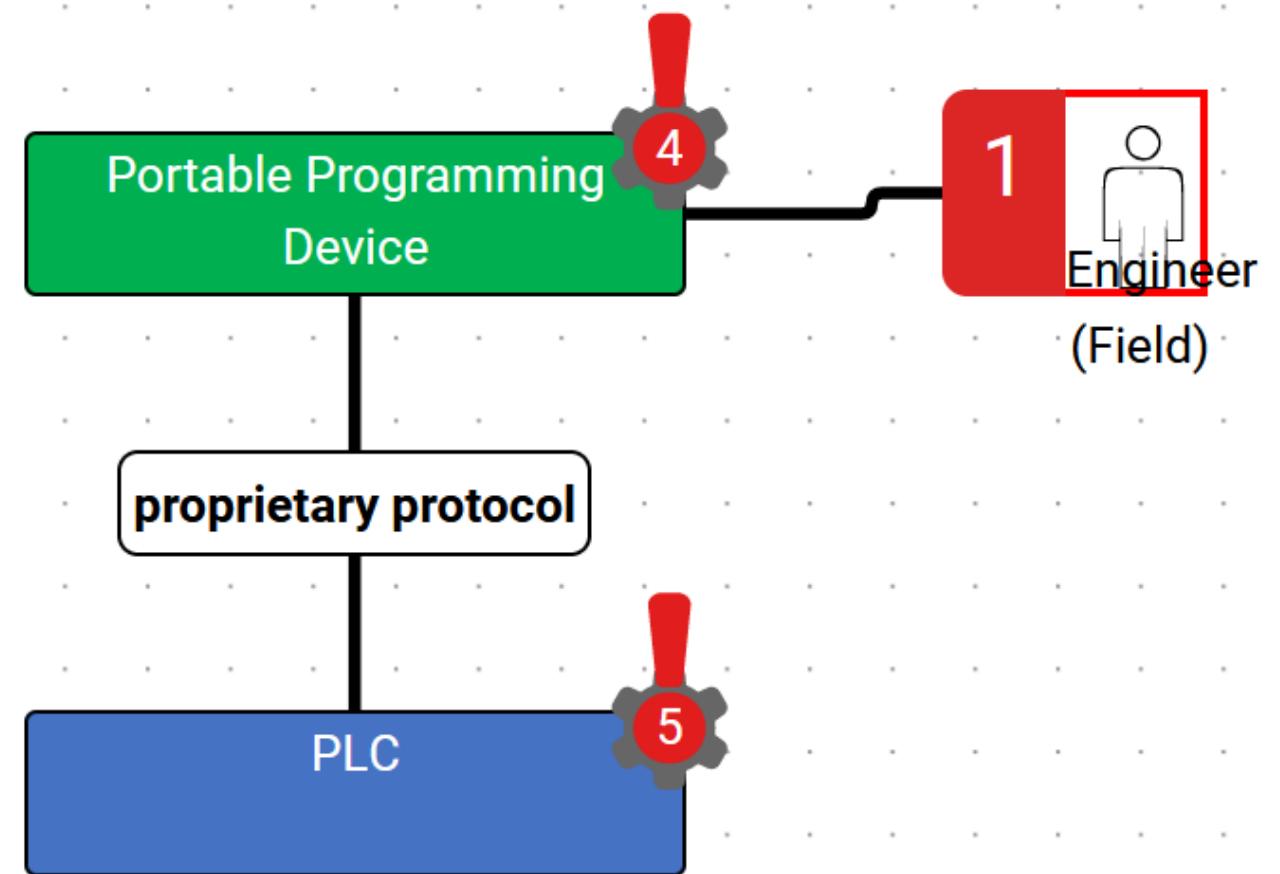
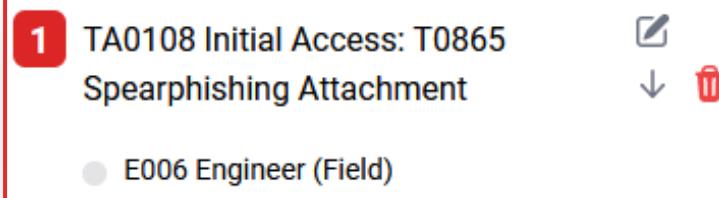
! Not possible





Function Diagram Security Decision Diagram Attack Diagram

**Attack scenario:**  
**Malicious change of PLC logic**



**High Consequence Events**



HCE001 Reactor explodes



Function Diagram Security Decision Diagram Attack Diagram

### Attack scenario:

#### Malicious change of PLC logic

1	TA0108 Initial Access: T0865 Spearphishing Attachment	
	E006 Engineer (Field)	

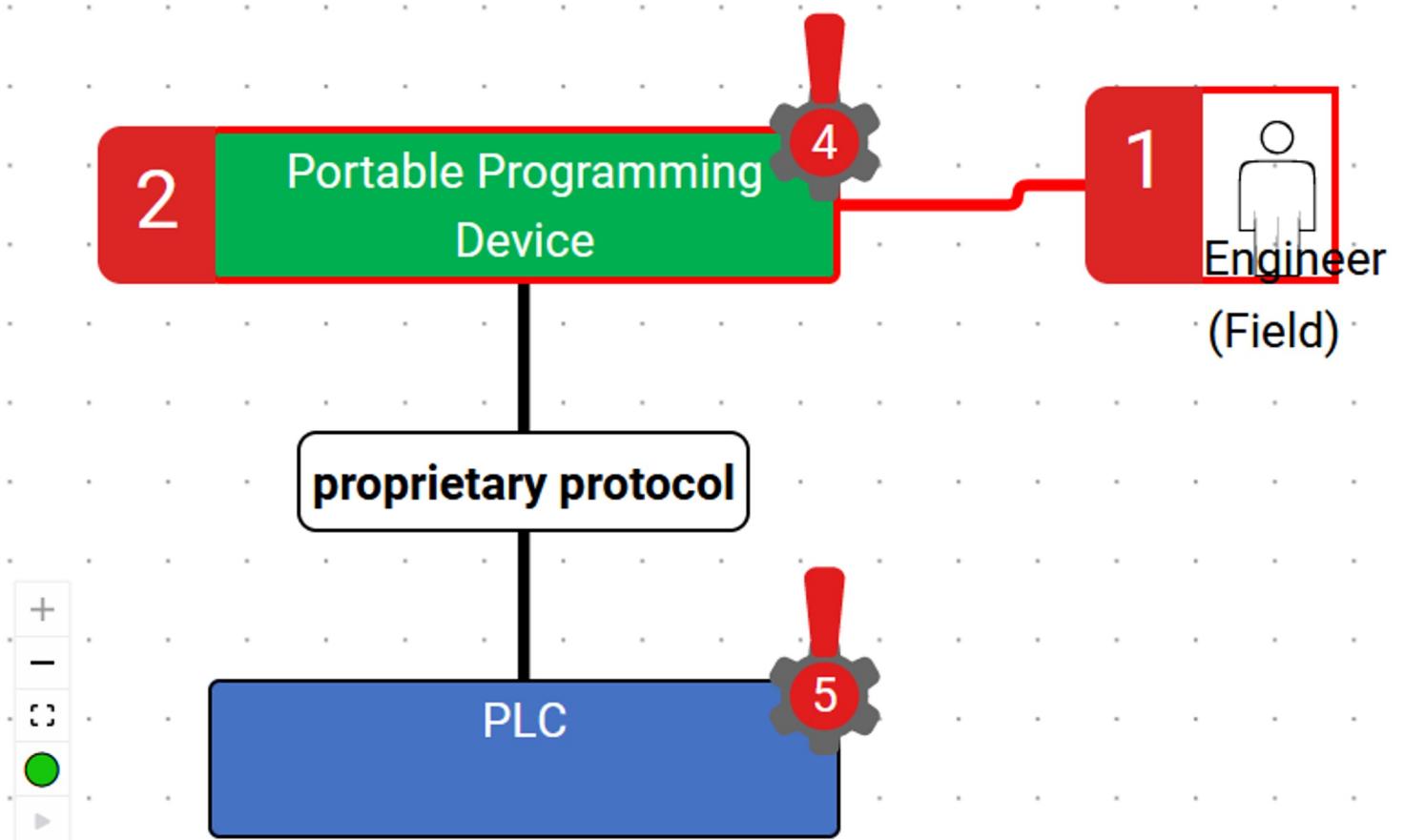
  

2	TA0109 Lateral Movement: T0891 Hardcoded Credentials	
	E008 Portable Programming Device	
	SP046 Logging of authentication events: Disabled SP018 Password storage: Clear text in file	

#### High Consequence Events



HCE001 Reactor explodes



### Attack scenarios



Function Diagram Security Decision Diagram Attack Diagram

### Attack scenario:

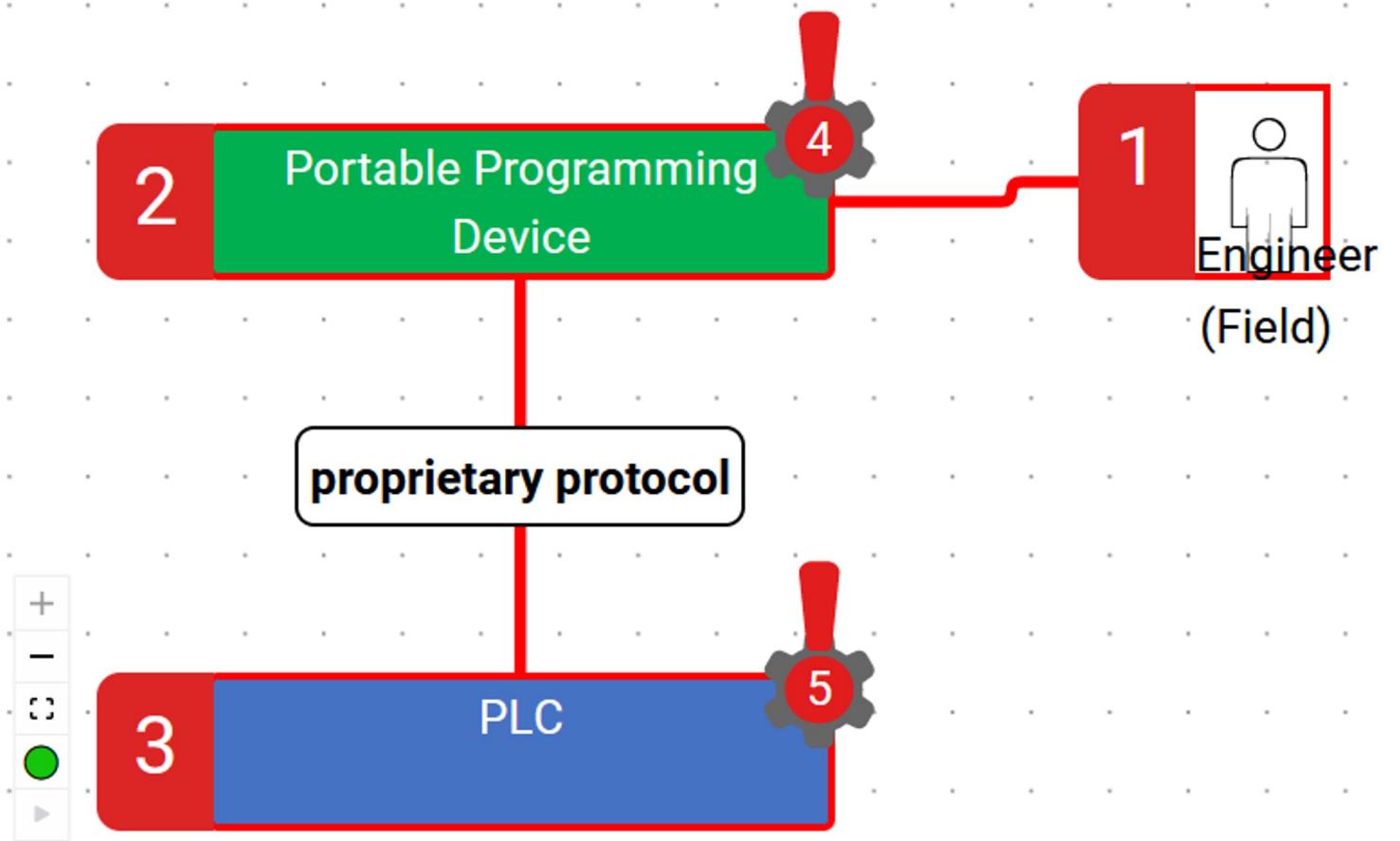
#### Malicious change of PLC logic

- 1 TA0108 Initial Access: T0865  
Spearphishing Attachment  
E006 Engineer (Field)
- 2 TA0109 Lateral Movement: T0891  
Hardcoded Credentials  
E008 Portable Programming Device  
! SP046 Logging of authentication events: Disabled  
! SP018 Password storage: Clear text in file
- 3 TA0105 Impact: T0831 Manipulation of Control  
E009 PLC  
! SP096 Update of PLC logic during operations: Enabled

#### High Consequence Events



HCE001 Reactor explodes



### Attack scenarios



Function Diagram   Security Decision Diagram   **Attack Diagram**

## Attack scenario: Malicious change of PLC logic

**1** TA0108 Initial Access: T0865

Spearphishing Attachment



E006 Engineer (Field)

**2** TA0109 Lateral Movement: T0891

Hardcoded Credentials



E008 Portable Programming Device

! SP046 Logging of authentication events: Disabled

! SP018 Password storage: Clear text in file

**3** TA0105 Impact: T0831 Manipulation

of Control



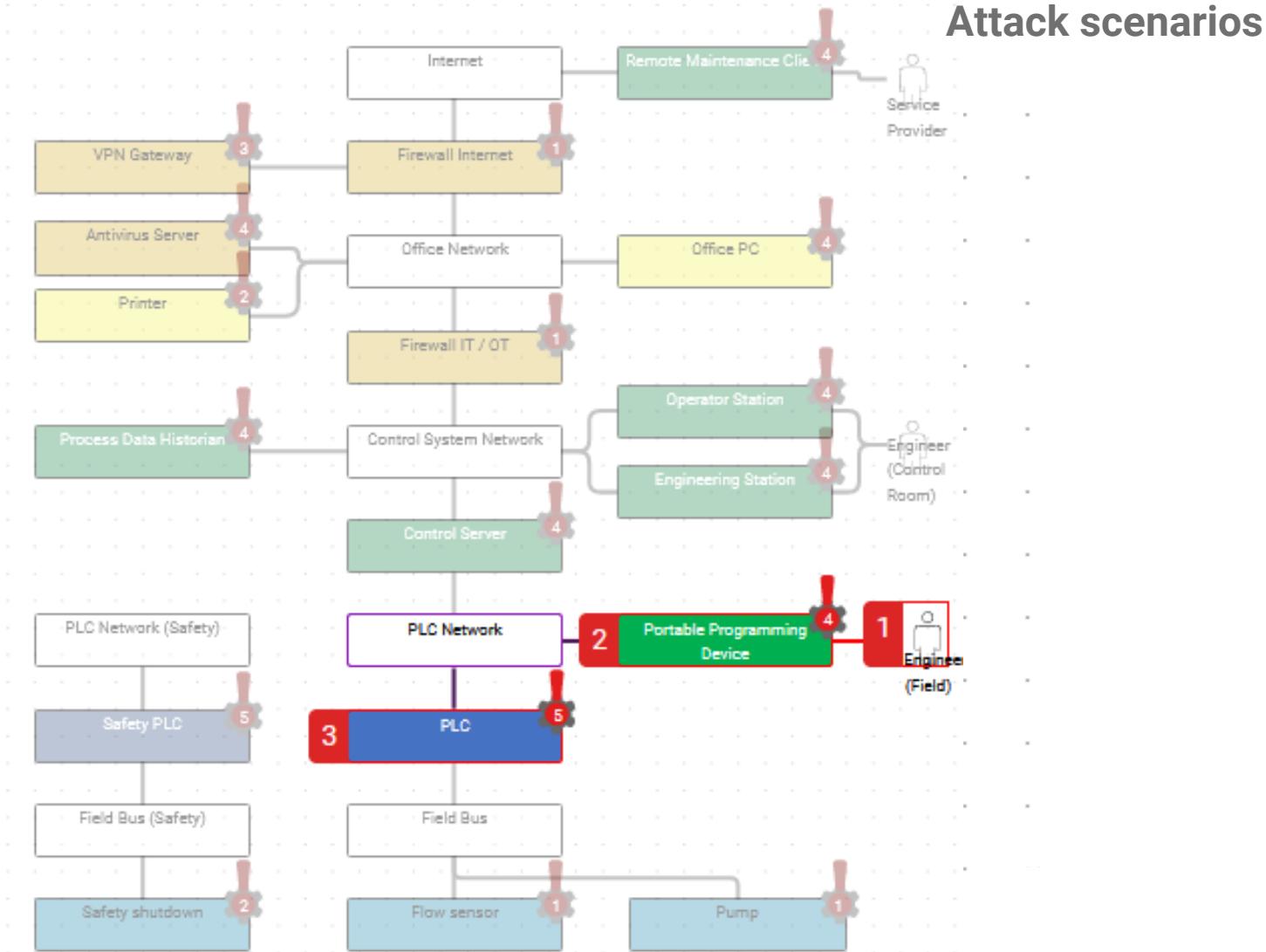
E009 PLC

! SP096 Update of PLC logic during operations: Enabled

## High Consequence Events



HCE001 Reactor explodes





Risk-based



Goal-based

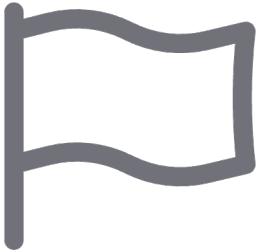


Compliance-based



Functional requirement or  
restriction

# Reasons for a security decision



## Security Goals



**SG001**  
Portable programming device can only be used by authorized personnel



**SG002**  
Integrity of safety shutdown logic



**SG003**  
Control system components can only be accessed read-only from external networks



**SG004**  
Pump always stays within safe operating range





Risk-based



Goal-based



Compliance-based



Functional requirement or  
restriction

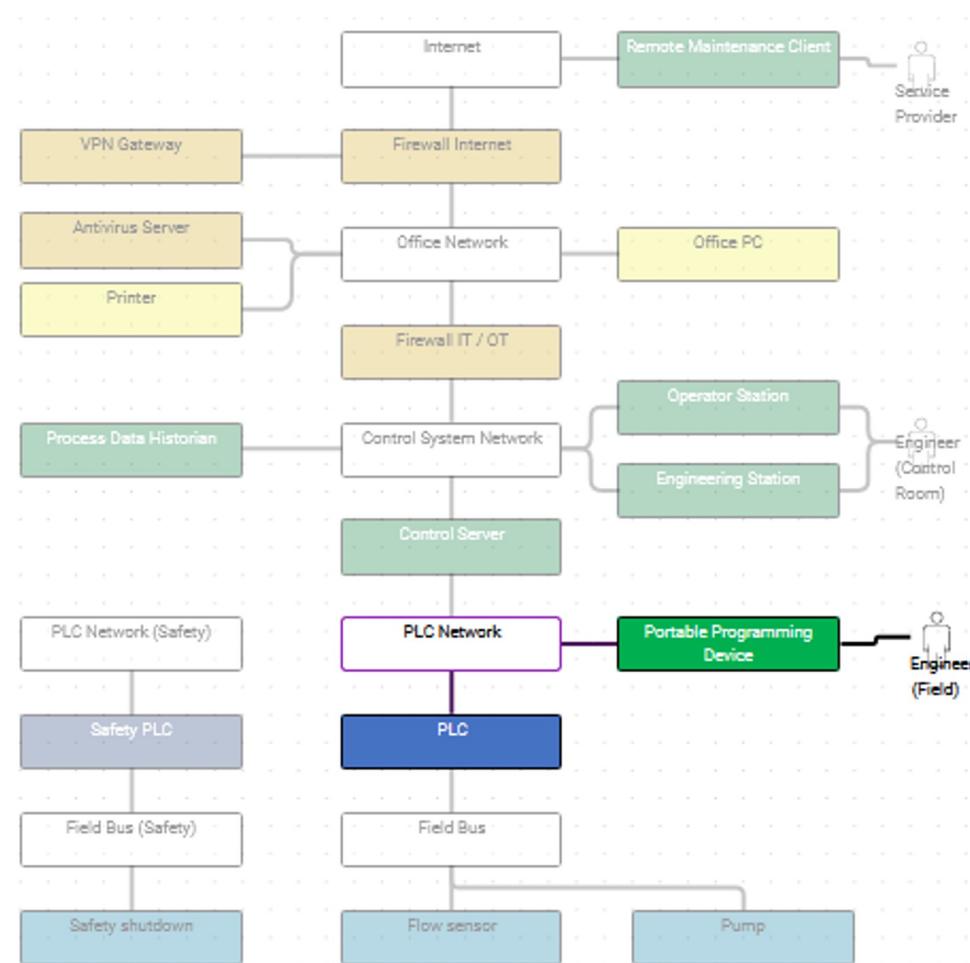
# Reasons for a security decision

# F032 Engineering of PLC logic

Function Diagram

Security Decision Diagram

Attack Diagram



# F032 Engineering of PLC logic

3 TA0105 Impact: T0831 Manipulation of Control ! E009 PLC

! SP096 Update of PLC logic during operations: Enabled

## Decision

SP096 Update of PLC logic during operations

Disabled ! Delete

Enabled ! Delete

## Rationale

! Goal-based decision

! Compliance-based decision

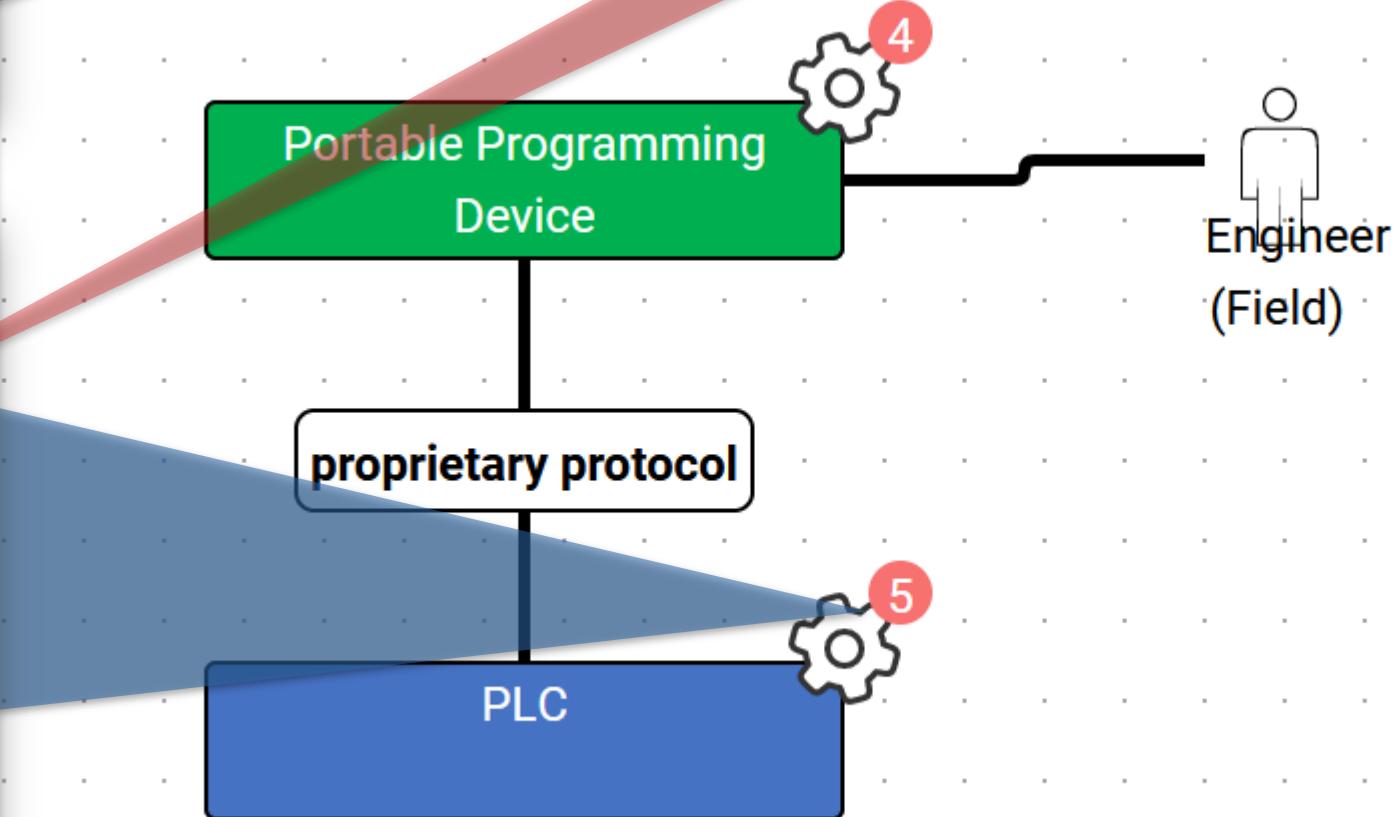
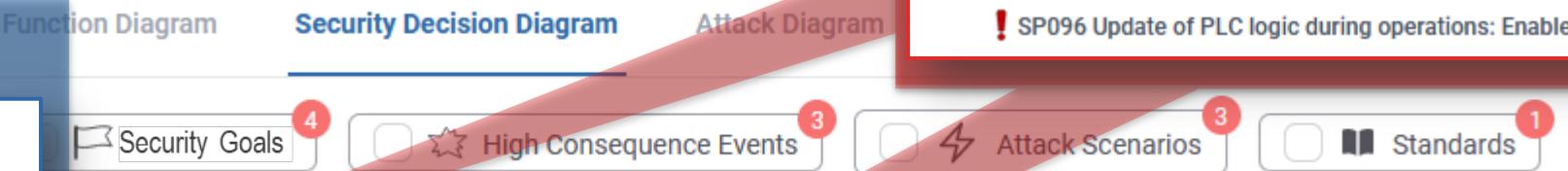
! Risk-based decision

! ASC001 Malicious change of PLC logic

! HCE001 Reactor explodes

! HCE003 Pump breaks

! Decision driven by functional requirement or restriction



Decision

SP096 Update of PLC logic during operations

Disabled !

Enabled !

Rationale

Goal-based decision

Compliance-based decision

Risk-based decision

Decision driven by functional requirement or restriction

57%

Function Diagram   Security Decision Diagram   Attack Diagram

Security Goals 4   High Consequence Events 3   Attack Scenarios 3   Standards 1

The diagram illustrates a security decision flow. A green box labeled "Portable Programming Device" is connected to a blue box labeled "PLC" via a line that passes through a box labeled "proprietary protocol". An "Engineer (Field)" icon is positioned to the right of the PLC, with a gear icon above it. A red circle with the number "4" is placed near the connection between the programming device and the protocol. A red circle with the number "5" is placed near the connection between the protocol and the PLC.

# Security by Design...

~~...is a vendors' problem.~~

a common problem of vendors and asset owners.

~~...is done by following secure by design principles.~~

making explicit security decisions during design.

~~... is successful if after design no vulnerabilities emerge.~~

all security decisions are traceable by  
third parties.



MODEL

DECIDE



Security by design project „IDEAS“: [admeritia.de/ideas](http://admeritia.de/ideas)

LinkedIn: [linkedin.com/in/sarah-fluchs](https://linkedin.com/in/sarah-fluchs)



Blog: [fluchsfriction.medium.com](https://fluchsfriction.medium.com)

Make security by design a reality.