

Chairman's Welcome Note



Dear Student Participants, Staff Facilitators, Organisers, and Partners,

Welcome to the Polytechnic Forum 2024, themed 'Total Defence'!

I'm excited to extend a warm welcome to all participants, facilitators, organisers, and partners. This year's theme focuses on the importance of security and resilience addressing not only physical protection but also the strengthening of our society, economy, and institutions.

To the student participants: I encourage you to dive into the discussions, challenge assumptions, and collaborate with your peers and mentors. This is your platform to explore and contribute to meaningful conversations around 'Total Defence'.

To our facilitators: I deeply appreciate your expertise and guidance, which are essential to creating a supportive and engaging environment for the students.

To the organisers: Your dedication and attention to detail have been invaluable in making this event possible. Thank you for all your hard work.

To our partners: Your support and collaboration are crucial, and I am grateful for the resources and expertise you bring to the forum.

As we embark on this journey together, I encourage you all to actively share your insights and collaborate to develop actionable plans for a more secure and cohesive future.

Wishing you a productive and inspiring experience at the Polytechnic Forum 2024!

Warm regards,
Dr. Lina Chong
Organising Chairman, Polytechnic Forum 2024



PF 2024 e-Handbook

Background



Originated in 1996, the annual Polytechnic Forum provides a platform for polytechnic students to gain a deeper understanding of national issues through the facilitation of activities and discussions with government and industry leaders. It is hoped that the participants would embrace their role as young Singaporeans as they glean meaningful insights from the discussions and propose ideas on how youths can help shape the Singapore of the future.

Nanyang Polytechnic is hosting the Polytechnic Forum 2024, themed 'Total Defence,' to mark the 40th anniversary of Total Defence (TD40) in Singapore. A total of 500 polytechnic students will converge over six days, with the pre-forum happening from 25 -27 Sep and a residential component at D'Resort Singapore from 30 Sep to 2 Oct.

Highlights of the Forum include:

Total Defence Quest

Experiential activity where teams will travel on foot to landmarks and historical points of interest in central Singapore to learn about the Total Defence pillars.



Background

Table-Top Exercise (TTX) and Sandbox with Nexus

Total Defence TTX and interactive activities with our partners from Nexus to encourage discussion among participants on how they can be prepared for crises and disruptions.

Panel Discussion and Dialogue Sessions

Participants will hear from and raise questions to domain experts and government leaders who will share insights, views and experiences related to Total Defence.

Army Camp Experience

A visit to Seletar Camp, where participants will have the opportunity to go through interactive activities for a hands-on experience in the domain of Military Defence.

Community Action Project

Participants will head out to community spaces to engage residents, spread awareness and get them to pledge towards Total Defence.

Learning Journeys

Learning journeys to places relevant to the participants' respective sub-themes for them to understand and experience first-hand how stakeholders contribute to Total Defence.





2024 marks 40 years of Total Defence (TD40) in Singapore, since it was first introduced in 1984. The theme for this year's Total Defence campaign - "Together We Keep Singapore Strong" - focuses on the many ways we can put Total Defence into action in our everyday lives.

Total Defence remains relevant to deal with the ever-evolving hybrid threats and challenges to Singapore. These include misinformation, supply chain disruptions and food security that affect communities and Singaporeans' way of life. Every Singaporean has a part to play in our daily lives to ensure that Singapore is prepared for crises or disruptions, and that we remain resilient and united.

The forum activities are curated to offer students meaningful engagement opportunities that will help them to relate whole-of-government efforts towards evolving threats and challenges to Singapore and understand the relevance of Total Defence in today's context. Horizontally, all participants will be exposed to the importance of Military Defence through a visit to an Army Camp. Vertically, the students will explore the following pillars of Total Defence in their sub-theme groups:

- Civil Defence
- Economic Defence
- Social Defence
- Digital Defence
- Psychological Defence



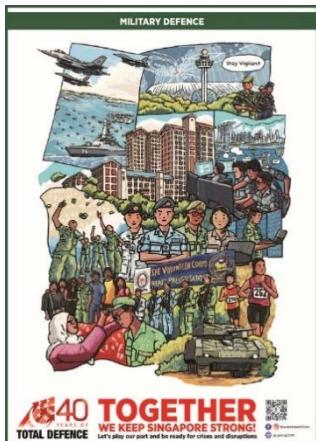
Theme: Total Defence

The Forum will be facilitated by a group of trained facilitators from the 5 polytechnics, led by the following:

| Name | Role |
|-----------------|----------------------------|
| Tan Pang Wei | Chief Facilitator |
| Belinda Loh | Deputy Chief Facilitator |
| Khoo Kiah Hong | Deputy Chief Facilitator |
| Koh Yu Shan | Secretariat (Facilitation) |
| Fervyn Kate Tan | Secretariat (Facilitation) |



Military Defence



For a small country like Singapore, Military Defence is about building a strong and formidable defence force that makes potential aggressors think twice before attacking us. Effective deterrence is key in keeping Singapore secure.

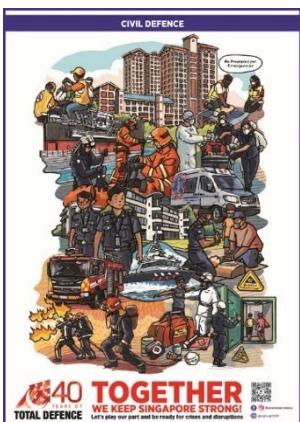
And if that fails, we must be able to defend ourselves when attacked. The Singapore Armed Forces (SAF) depends on National Servicemen to augment its standing force of Regulars. Thus, the support of their families, employers, and the community is crucial to keep the SAF operationally ready. When the entire nation rallies behind the SAF, it gives strength to the nation and provides the security and peace we enjoy.

Are you prepared to do your part to support the SAF in keeping Singapore strong, secure and peaceful?

**All Polytechnic Forum 2024 participants will be exposed to the importance of Military Defence through an Army Camp Experience while concurrently exploring the following pillars of Total Defence in their sub-theme groups.*



01. Civil Defence



Civil Defence is about being alert to signs of threats and being effective first responders when a crisis occurs, helping one another regardless of race, religion or background, so that Singapore can bounce back quickly as one people.

When we are faced with a threat, or when a crisis hits us, the government agencies' top priority will be to spare no effort in dealing with the threat and responding to the crisis. However, their resources will be strained, and they cannot be everywhere all the time. Singaporeans – whether at the individual, organisation or community level – must pitch in to help and be able to take care of themselves. We can be alert to signs of threats and, when a crisis occurs, we can be effective first responders, helping one another regardless of race, religion, or self-interest. It also helps when we know whom to call, where to go, and what to do in an emergency. All this helps us bounce back quickly as one people, confident and strong. This is what a strong Civil Defence means.

How can you pitch in to Singapore's Civil Defence?

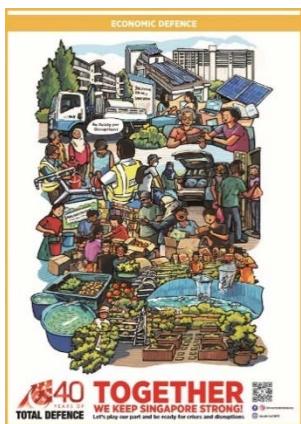
Lead Facilitator

Koh Choon Lim (NYP)

| Group | Facilitator | Polytechnic |
|-------|-------------------------------|-------------|
| C1 | Thong Chee Sheng @ Adam Thong | NP |
| C2 | Siti Hamimah Binte Abd Hamid | RP |
| C3 | Chua Yong Seng | SP |
| C4 | Tay Chiew Lian Ann | TP |



02. Economic Defence



Economic Defence is about strengthening the competitiveness and attractiveness of Singapore's economy to keep Singapore relevant to the world, as this is critical for our survival and success. It is also about keeping our economy strong and resilient so that we can carry on and recover quickly should we face crises like a global downturn or economic strangulation that cripples our economic systems.

Food security is also a key component of Singapore's Economic Defence. As a small, trade-dependent nation, we cannot fully insulate ourselves against food supply disruptions that could arise due to factors such as climate change, disease outbreaks and geopolitical developments. The industry, consumers and government all have a role to play in ensuring that we remain resilient in the face of crises and disruptions to our food supply.

Are you ready to embrace lifelong learning and change your consumption habits to adapt to the changing needs of the economy?

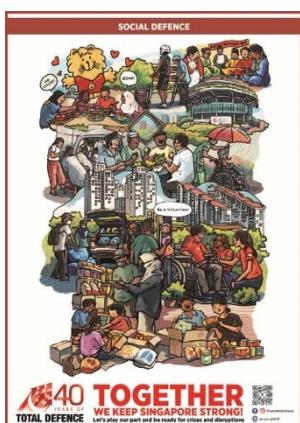
Lead Facilitators

Sharon Faith Khoo (NYP) & Sung Wei Xiu (NYP)

| Group | Facilitator | Polytechnic |
|-------|-----------------------|-------------|
| E1 | Tan Hong Key Andy | NP |
| E2 | Norman Lai | RP |
| E3 | Tan Shuen Shuen Viola | SP |
| E4 | Rina Lim Lee Pin | TP |



03. Social Defence



Social Defence is about building understanding and trust amongst people of all races and religions, and looking out for one another beyond self-interest, so that we remain strong and united especially during times of national crises. In a multiracial, multi-religious and multicultural society like Singapore, peace and progress is possible only if Singaporeans of all races and religions live together in harmony. Social Defence is about building understanding and trust amongst people of all races and

religions, and looking out for one another beyond self-interest, so that we remain strong and united especially during times of national crises.

It requires constant effort to build this trust among different communities and to ensure that potential sources of misunderstanding and insensitivity are nipped in the bud quickly.

How can you impact your community to be more sensitive, respectful and inclusive?

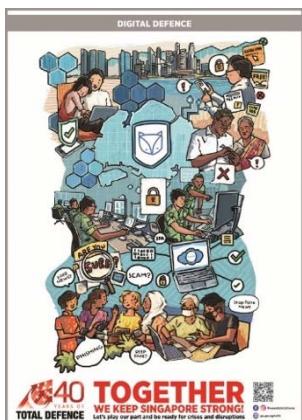
Lead Facilitator

Loh Hui Lee (NYP)

| Group | Facilitator | Polytechnic |
|-------|-----------------------|-------------|
| S1 | Neo Tiong Cheng | NP |
| S2 | Jennifer Tan Mei Keow | RP |
| S3 | Yip Ching Yee | SP |
| S4 | Tan Ai Ling | TP |



04. Digital Defence



As Singapore works towards being a Smart Nation, digital technology will pervade all aspects of how we live, work, and play. Singapore will be one of the most technologically advanced, open and connected nations in the world. While the digital revolution presents opportunities for Singapore, it also makes us vulnerable to threats from the digital domain. These threats will disrupt our way of life. They can also undermine our social cohesion and strike at the confidence and

psychological resilience of our people. We need to be able to respond to cyberattacks that target our networks and infrastructure, as well as threats that can be perpetrated through the digital domain such as fake news and scams. Singaporeans must recognise that every individual is the first line of defence against threats from the digital domain, so we can defend ourselves against such threats. We must build robust defences and have effective recovery plans to remain resilient even when things go wrong. This is what a strong Digital Defence means.

Are you prepared to play your part to ensure that you and your community adopt good cybersecurity practices?

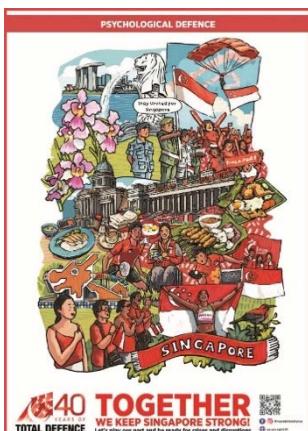
Lead Facilitator

Vincent Phua (NYP)

| Group | Facilitator | Polytechnic |
|-------|---------------------------|-------------|
| D1 | Nurul Adillah Binte Anwar | NP |
| D2 | Gibbsen Ong Omar | RP |
| D3 | Lorraine Gan Su Shen | SP |
| D4 | Lim Chinn Lynette | TP |



05. Psychological Defence



Singapore's ability to overcome threats and challenges that come our way depends on the collective will of our people to defend our way of life, the resolve to stand up for Singapore when pressured by forces that undermine our national interests, and the fighting spirit to press on and overcome crises together. This is aided by our understanding of Singapore's history and principles as well as the development of resilience and the strength to recover swiftly after a crisis hits.

This instinct is based upon a strong shared identity as Singaporeans, pride in our nation, and an understanding of what we must do to ensure our continued security, survival, and success. This is Psychological Defence.

Are you prepared to stand up to defend Singapore in times of Crises?

Lead Facilitator

Edwin Tan (NYP)

| Group | Facilitator | Polytechnic |
|-------|----------------------------|-------------|
| P1 | Chew Kit Yeng Melody | NP |
| P2 | Lim Mei Ting | RP |
| P3 | Chen Yi Ling. Dione | SP |
| P4 | Jai Simman S/o R Rangasamy | TP |

REFERENCE: A WHOLE OF NATION APPROACH (SG101.GOV.SG)



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Programme

Day 1: Wednesday, 25 Sep 2024

| <u>Time</u> | <u>Activity</u> | <u>Venue</u> |
|--------------------|--|--------------------------|
| 08:00 AM | Registration and Distribution of PF kit | Auditorium Function Room |
| | Buffet Breakfast | Atrium |
| 09:00 AM | Address by Dr Lina Chong (Chairman PF2024), Total Defence Overview & Admin Brief | Auditorium |
| 10:00 AM | Ice Breakers & Team Building | Various Venues |
| 11:00 AM | Admin Brief for Total Defence Quest & Distributions of rations | Auditorium |
| 11:30 AM | Lunch | Atrium |
| 12:30 PM | Total Defence Quest | External Venue |
| 05:00 PM | Distribution of PF kit | P1CC Lobby |
| 05:15PM | Sub-Theme Overview (by Lead Facilitators) & Discussion | NYP LTN1, N2, N3, N4, N7 |
| 06:15PM | End of Day 1 | |



Programme

Day 2: Thursday, 26 Sep 2024

| <u>Time</u> | <u>Activity</u> | <u>Venue</u> |
|--------------------|---|--------------------------|
| 08:00 AM | Arrival & Attendance Taking (by Poly Reps) | Auditorium Function Room |
| | Buffet Breakfast | Atrium |
| 08:30 AM | Admin Brief | Auditorium |
| 09:00 AM | Table-Top Exercise (TTX) | P1CC + Various Venues |
| 12:30 PM | Lunch | Atrium |
| 02:00 PM | To be seated in Auditorium for Panel Discussion | |
| 02:30 PM | Panel Discussion | Auditorium |
| 04:30 PM | Admin Brief for Day 3 Collection of Dry Snacks | Auditorium Function Room |
| 05:00 PM | Facilitated discussion, reflections, light snacks | Various NYP Classrooms |
| 06:00 PM | End of Day 2 | |



Day 3: Friday, 27 Sep 2024

| <u>Time</u> | <u>Activity</u> | <u>Venue</u> |
|-------------|---|------------------------|
| 06:45 AM | Attendance Taking @ Respective Polytechnics | Various Polytechnics |
| 07:00 AM | Travel to Army Camp | Various Polytechnics |
| 08:00 AM | Army Camp Orientation and Activities | Seletar Camp |
| 12:00 PM | Movement from Camp to NYP | |
| 12:30 PM | Lunch | Atrium |
| 02:00 PM | Admin Brief | Auditorium |
| 02:45 PM | Facilitated Discussions & Reflections | Various NYP Classrooms |
| 04:15 PM | Preparation for Peer Sharing | Various NYP Classrooms |
| 06:15PM | End of Day 3 | NYP Auditorium |

*Arrangement made for Friday Prayers



Programme

Day 4: Monday, 30 Sep 2024

| <u>Time</u> | <u>Activity</u> | <u>Venue</u> |
|--------------------|--|-----------------------------|
| 07:00 AM | Attendance Taking / Luggage Deposit | TFA Function Room/ Lobby |
| | Breakfast | Atrium |
| 08:00 AM | Admin Brief | Auditorium |
| 08:30 AM | Movement to Various Learning Journey Venues | NYP Carpark 15 |
| 09:30 AM | Learning Journeys | Various locations |
| 12:00 PM | Movement back to NYP | Various locations |
| 01:00 PM | Lunch | Atrium |
| 02:00 PM | Students to be seated in Auditorium | Auditorium |
| 02:30 PM | Opening Ceremony | Auditorium |
| 05:00 PM | Dinner | Atrium |
| 07:00 PM | Admin Brief + Distribution of Key Cards | Auditorium |
| 08:00 PM | Collection of Luggage + Movement to D'Resort | TFA Lobby/ Function Room |
| 08:45 PM | Check-in @ D'Resort | D'Resort |
| 10:00 PM | End of Day 4 | |



Programme

Day 5: Tuesday, 1 Oct 2024

| <u>Time</u> | <u>Activity</u> | <u>Venue</u> |
|-------------|---|------------------------|
| 06:30 AM | Attendance Taking by Facils by 8 AM + Breakfast | D'Resort |
| 08:30 AM | Standby to Travel to CAP Venues | D'Resort Pick Up Point |
| 09:00 AM | Movement from D Resort to CAP Venues | D'Resort |
| 10:00 AM | Community Action Project (CAP) + Lunch | CAP venues |
| 03:00 PM | Movement back to D Resort | |
| 04:00 PM | Peer Sharing by Clusters + Admin Brief | Downtown East Cinemas |
| 06:00 PM | Wash Up + Preparation for Social Night | Downtown East |
| 07:00 PM | Social Night | Downtown East |
| 10:00 PM | End of Social Night & Day 5 | D'Resort |



Programme

Day 6: Wednesday, 2 Oct 2024

| Time | Activity | Venue |
|-------------|--|--------------------------|
| 06:30 AM | Breakfast | D'Resort |
| 09:00 AM | Checkout / Keycard collection & Attendance Taking by 9AM | D'Resort |
| 09:30 AM | Movement to NYP + Drop baggage at TFA | TFA Function Room |
| 10:45 AM | Admin + Closing Ceremony Briefing | P1CC |
| 11:00 AM | Community Drumming | |
| 1.00 pm | Lunch | |
| 2.00 pm | Energizer | |
| 2.30 pm | Closing Ceremony | |
| 5.00 pm | Collection of baggage & End of PF 2024 | TFA Lobby/ Function Room |



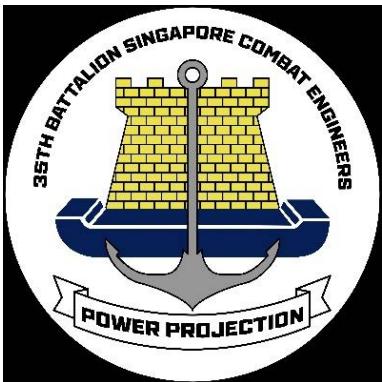
Programme Highlight

Total Defence Quest



Kick off Day 1 of the forum with an exciting activity in an “Amazing Race” format, where teams of will travel on foot to landmarks and historical points of interest in Singapore to learn about the Total Defence (TD) pillars and take part in activities that help them better understand the role each citizen must play to maintain our nation’s peace and sovereignty. Participants will also get to taste and consume field rations as part of the activities!

Army Camp Experience



In partnership with MINDEF, participants will get an exclusive visit to Seletar Camp and will have the opportunity to go through interactive activities to have a more tangible and hands-on experience in the domain of Military Defence. The programme hopes to foster better understanding of the importance of Military Defence in maintaining Singapore's strength, security, and peace, and the role communities can play in supporting this pillar. Activities include equipment demonstrations, army vehicle experiences and equipment try-outs!



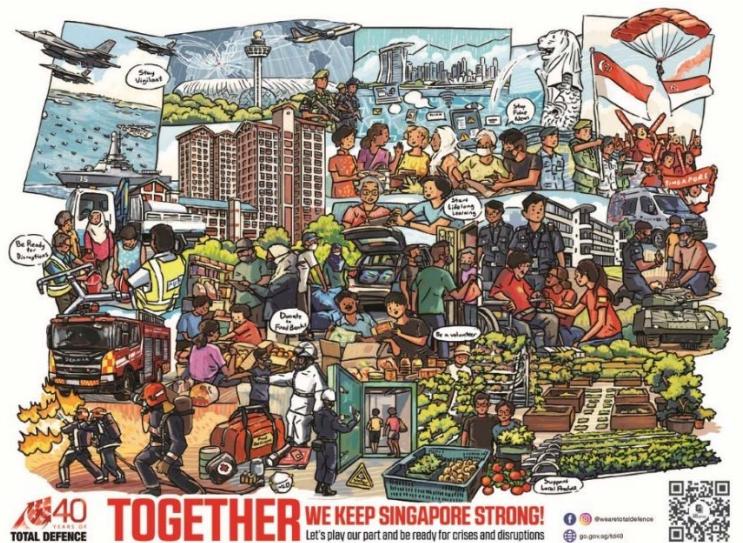
Programme Highlight

Total Defence Table-Top-Exercise (TTX) and interactive activities with NEXUS

Go through a Total Defence TTX led by our partners from Nexus and our Polytechnic Forum facilitators and engage in discussions on how you and your community can be ready and prepared for crises and disruptions.

Other Interactive activities:

- Guardians of the City! Total Defence Card Game – Challenge a partner in this strategy card game designed to allow participants develop a deeper understanding of Singapore's security threats and the part we play in keeping Singapore safe and secure.
- TD@Singverse – demo/showcase of TD@Singverse by Finute where participants can try out the Roblox metaverse and engage its TD-related activities on their phones
- TD ScamGuard – demo/showcase of TD ScamGuard Discord platform by SudoX where participants can try out/join the platform on their phones and engage in SudoX's quiz on scam detection
- TD Foam Blasters Challenge – demo/showcase of TD Foam Blasters Challenge by Urban Tactical SG

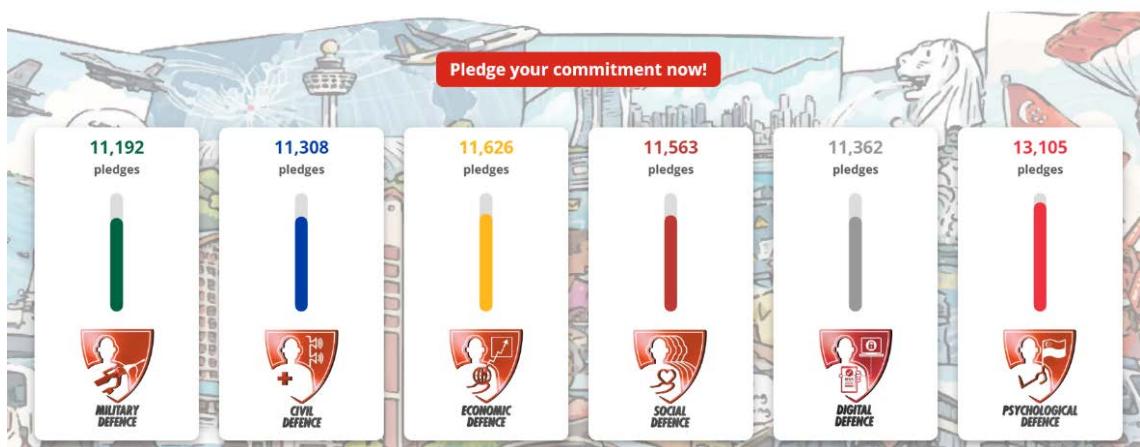


Programme Highlight

Community Action Project

Forum participants will head out to community spaces to engage residents on the ground to spread awareness of Total Defence and get them to pledge towards Total Defence via SAFRA's I Pledge Total Defence campaign website <https://ipledged.sg/>

| Venue | Sub Theme | Sub Group |
|---------------------|-----------------------|----------------|
| Our Tampines Hub | Civil Defence | C1, C2, C3, C4 |
| Wisma Geylang Serai | Economic Defence | E1, E2, E3, E4 |
| Pasir Ris Elias CC | Social Defence | S1, S2, S3, S4 |
| Heartbeat@Bedok | Digital Defence | D1, D2, D3, D4 |
| Pasir Ris East CC | Psychological Defence | P1, P2, P3, P4 |



Learning Journeys

Participants will have the opportunity to go on learning journeys to places relevant to their respective sub-themes to allow them to experience first-hand how organisations and activities on the ground contribute to Singapore's Total Defence.

01. Civil Defence

Singapore Civil Defence Force (SCDF) Fire Stations

Rationale:

Participants will have the opportunity to explore the part SCDF plays in Singapore's emergency preparedness and recovery from emergencies.

Experiences:

- Visit to Punggol Fire Station and Tampines Fire Station to learn about Responder Plus Programme.
- Dialogue session with Officers.



02. Economic Defence

Maritime & Port Authority of Singapore

Rationale:

Participants will have the opportunity to get an exclusive look into Singapore's cutting-edge maritime industry and explore its potential, possibilities and how it impacts Singapore's economy.

Experiences:

- Visit to Singapore Maritime Gallery to explore Singapore's rich maritime heritage and how Singapore maintains her position as a global hub port and leading international maritime centre
- Visit to Port Operations Control Centre (POCC) to observe in real life how the port is run smoothly and safely around the clock



Learning Journeys

Nippon Koi Farm

Rationale:

The learning journey will focus on sustainability and “30 by 30” narratives, with the farm diversifying into aquaponics and food fish. Participants will get to see first-hand the challenges of running a farm and how it impacts food security in Singapore.

Experiences:

- Tour of farm and presentations by domain experts
- Dialogue session with farm owner



03. Social Defence

Harmony in Diversity Gallery

Rationale:

Participants will get to understand more about religious harmony issues in Singapore, experience actual historical sites where incidents happened and obtain better perspective through dialogue on how these impact Singapore's Social Defence.

Experiences:

- Visit to the Harmony in Diversity Gallery
- Guided walking tour to historical sites of interest
- Dialogue session with representatives from Inter-Religious Organisation Singapore



04. Digital Defence

Centre for Strategic InfoComm Technologies (CSIT)

Rationale:

Participants will get to understand how CSIT, a technical agency in the Ministry of Defence, harnesses cutting-edge digital technologies to meet Singapore's security needs and how it contributes to the nation's Digital Defence.

Experiences:

- Guided tour of premises
- Dialogue session with experts



05. Psychological Defence

Internal Security Department (ISD) Heritage Centre

Rationale:

Through understanding Singapore's historical crises and real case studies, participants will develop clarity on the importance of the resolve to stand up for Singapore when pressured by forces that undermine our national interests, and the fighting spirit to press on and overcome crises together.

Experiences:

- Tour of the JI/ISIS, Hijacks and Communalism galleries
- Talk on Online Radicalisation by Security Outreach Unit



Learning Journeys

Battlebox

Rationale:

The participants will have the opportunity to experience the actual World War II bunker where the British made key decisions resulting in the surrender of Singapore to the Japanese. Through this historical context, participants can learn what is at stake and what we must do to ensure our continued security, survival, and success.

Experiences:

- Tour of Battlebox, a WWII bunker and historical site
- Dialogue session with historian and curator of Battlebox



Learning Journeys

Learning Journey Allocations

| Sub Theme | Group | Learning Journey |
|-----------------------|----------------|--|
| Civil Defence | C1, C2 | 3 rd Div Punggol Fire Stations |
| | C3, C4 | 2 nd Div Tampines Fire Stations |
| Economic Defence | E1, E2 | Singapore Maritime Gallery Port Operations Control Center |
| | E3, E4 | Nippon Koi Farm |
| Social Defence | S1, S2, S3, S4 | Harmony in Diversity Gallery |
| Digital Defence | D1, D2, D3, D4 | Centre for Strategic Infocomm Technologies |
| Psychological Defence | P1, P2 | Internal Security Department Heritage Centre |
| | P3, P4 | Battle Box |



Panel Discussion

Panel Speakers



Mr Jason Tan

Senior Director, Strategic Planning and Finance
Toteboard

Jason is Senior Director, Strategic Planning and Finance at Tote Board, where he oversees the stewardship of funds allocated for distributing approximately \$500 million in grants annually. These grants support a wide range of community projects aimed at driving social impact for a better everyday. In addition to his professional role, Jason volunteers on the Finance Committee of the National Volunteer and Philanthropy Centre.



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Panel Discussion



SLTC Psalm Lew

Director, Community Engagement
Nexus

Senior Lieutenant Colonel (SLTC) Psalm Lew is the Director for Community Engagement from Nexus MINDEF which oversees all partnership and engagement efforts related to Total Defence in Singapore.

SLTC Lew is also the Head of the Secretariat for the Advisory Council for Community Relations on Defence (ACCORD). Before this appointment, he was in the Army Information Centre where he was responsible for the Singapore Army's strategic communications. He previously commanded a Division HQ National Service Battalion from 2009 to 2015.



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Panel Discussion



A/P Tan Ern Ser

Adjunct Principal Research Fellow and Academic Advisor,
Social Lab, Institute of Policy Studies
National University of Singapore

Prof Tan Ern Ser, PhD (Cornell), is Adjunct Principal Research Fellow and Academic Adviser, Social Lab, at the Institute of Policy Studies. He was Head, IPS Social Lab; Associate Professor, Department of Sociology and Anthropology; Academic Convener, Singapore Studies, FASS; and Chief, Singapore Studies, at the National University of Singapore. He is also principal investigator of the Singapore Panel Study on Social Dynamics and co-investigator of the Asian Barometer-Singapore survey series as well as the Singapore Post-General Election survey series at the Institute of Policy Studies. Prof Tan has served as research consultant to several government ministries. He chairs the Research Advisory Panel, HDB; and is a member and former Chairman of the Programme Advisory Committee for Sociology and the Social Science Core, SUSS. He was appointed a Justice of the Peace (JP) in 2013.



Panel Discussion



Mr Sam Liew

Chief Executive, Gov+, NCS President
Singapore Computer Society

Mr Sam Liew is the Chief Executive, Government Strategic Business Group, NCS. He leads the Government Strategic Business Group which serves the Singapore Public Service, Defence and Homeland Security agencies, and government clients across Asia Pacific. Mr Liew is the President of the Singapore Computer Society and has been conferred as Fellow by SCS. Mr Liew also sits on the Board of SMU's School of Computing and Information Systems, and is also an Advisory Committee member with Singapore Polytechnic's School of Computing and Republic Polytechnic's School of Computing and is a Council Member on Singapore's IT Standards Committee.



Panel Discussion



Mr Marcus Loh

Director

Temus

Mr Marcus Loh is Director of Temus a digital transformation services start-up, with the vision of creating a global tech enterprise that Singapore can proudly call its own. Among his career highlights, Marcus takes particular pride in being a founding member of the award-winning career conversion programme, Step IT Up Singapore, while simultaneously leading the firm's strategic communication, marketing, and public affairs. Outside of work, Marcus is deeply committed to championing social causes. His work in Singapore's Sengkang town has been particularly rewarding, driving positive social change for residents and families. An avid reader, speaker and writer, his perspectives have been featured in publications like CNA, The Straits Times, The Business Times, and The Diplomat.



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Panel Discussion

Moderator



Ms Jasmine Melody Ong

Lecturer, Centre for Innovation & Life Skills
Nanyang Polytechnic

Jasmine is a lecturer with the Centre for Innovation & Life Skills at Nanyang Polytechnic. In her role, she supports the delivery of courses on current affairs and the national education curriculum. Jasmine holds an International Affairs degree from the Lee Kuan Yew School of Public Policy. Prior to joining NYP, Jasmine worked in the Ministry of Defence and the United Nations Development Programme, where she supported thematic programmes on digital governance, capacity building and partnerships.



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Opening Address & Dialogue

Opening Ceremony

Guest-of-Honour



Mr Chan Chun Sing
Minister for Education
Republic of Singapore

Mr Chan Chun Sing was appointed Singapore's Minister for Education on 15 May 2021. He is also Minister-in-charge of the Public Service since 1 May 2018.

Mr Chan drove Singapore's economic and industrial development as Minister for Trade and Industry (MTI) from 1 May 2018 to 14 May 2021. At MTI, he ratified the Regional Comprehensive Economic Partnership agreement, as well as deepened international cooperation on the digital economy. As Deputy Chairman of the People's Association from 1 October 2015 to 14 May 2021, he oversaw national efforts to foster social cohesion.

From May 2015 to May 2018, he was Secretary-General of the National Trades Union Congress (NTUC) and expanded the Labour Movement network to represent all working people in Singapore. Prior to NTUC, he served as Minister for Social and Family Development (2013-2015) and Acting Minister for Community Development, Youth and Sports (2011-12). He was also Second Minister for Defence (2013-15) and Minister of State for Information, Communications and the Arts (2011-12).

Serving with the Singapore Armed Forces (SAF) from 1987 to 2011, Mr Chan held various appointments including Chief of Army. He left the SAF to run in the 2011 General Election and was elected Member of Parliament for Tanjong Pagar Group Representation Constituency.

An SAF (Overseas) and President's Scholarship holder, he graduated with First Class Honours in Economics from Christ's College, Cambridge University, UK. He



Opening Address & Dialogue

was also awarded the 1998 Distinguished Master Strategist Award by the US Army Command and General Staff College. In 2005, he completed the Sloan Fellows Programme at the Massachusetts Institute of Technology under the Lee Kuan Yew Scholarship.

Born in 1969, Mr Chan is married with three children and enjoys reading and jogging.



Opening Address & Dialogue

Moderator



Mr Lionel Teo

Course Manager, Senior Lecturer
School of Business Management
Nanyang Polytechnic

Lionel is a Course Manager and Senior Lecturer at the NYP School of Business Management. As Section Head, he oversees the continuous review of curriculum and academic components for the Diploma in Sport & Wellness Management and the Specialist Diploma in Sport Management & Marketing programmes. Prior to joining NYP, Lionel had worked as a Guards Officer in the SAF, holding Platoon Commander, Support Company and Company 2IC positions at various combat units where he accumulated extensive military and executive management experience.



PF 2024 e-Handbook

Closing Address & Dialogue

Closing Ceremony

Guest-of-Honour



Mr Zaqy Mohamad

Senior Minister of State
Ministry of Manpower
Ministry of Defence

Member of Parliament
Marsling Yew-Tee GRC (Marsling)

REPUBLIC OF SINGAPORE

Mr Zaqy Mohamad was appointed Senior Minister of State in the Ministry of Manpower and Ministry of Defence in July 2020. He is also the Deputy Leader of the House. From May 2018 to July 2020, he served as Minister of State in the Ministry of National Development and Ministry of Manpower, as well as the Deputy Government Whip.

A Member of Parliament (MP) since 2006, Mr Zaqy is currently an MP for Marsiling-Yew Tee Group Representation Constituency (GRC). He previously served in Chua Chu Kang GRC up till 2020, and was formerly Chairman of the Government Parliamentary Committee for Communications and Information.

In support of the business community, Mr Zaqy is Advisor to the Singapore Business Federation SME Committee, as well as the Singapore Malay Chambers of Commerce and Industry.

In addition, Mr Zaqy is Deputy Chairman of MENDAKI, which looks into the education and skills for the Malay community, working closely with partners and Government agencies across Singapore. Mr Zaqy is a Board Member of People's Association, a statutory board which promotes racial harmony and social cohesion in Singapore.

Prior to taking up political office, Mr Zaqy was a Partner in professional services firm Ernst & Young. He began his career in consulting at Arthur Andersen before



Closing Address & Dialogue

moving on to IBM. He went on to hold various positions in the private sector, in technology and consulting.

An alumnus of Raffles Institution and Raffles Junior College, Mr Zaqy graduated from the Nanyang Technological University (NTU) with a Bachelor's degree in Electrical and Electronic Engineering, with a year in ESIEE Paris. He also holds a Master's degree in Financial Engineering from NTU and Carnegie Mellon University



Groupings

A cluster consists of 5 groups across all sub-themes.

A sub-theme consists of 4 sub-groups.

There are 25 students from each sub-group, led by a staff-facilitator and assisted by a student group leader.

| Sub-Theme | Civil | Economic | Social | Digital | Psychological |
|-----------|-------|----------|--------|---------|---------------|
| Cluster 1 | C1 | E1 | S1 | D1 | P1 |
| Cluster 2 | C2 | E2 | S2 | D2 | P2 |
| Cluster 3 | C3 | E3 | S3 | D3 | P3 |
| Cluster 4 | C4 | E4 | S4 | D4 | P4 |

| | | | | | |
|-----------------------|---------------|----------------------------------|-------------|--------------|-----------|
| NYP Lead Facilitators | Koh Choon Lim | Sharon Faith Khoo & Sung Wei Xiu | Loh Hui Lee | Vincent Phua | Edwin Tan |
|-----------------------|---------------|----------------------------------|-------------|--------------|-----------|



01. Civil Defence

C1- Thong Chee Sheng @ Adam Thong C2 - Siti Hamimah Binte Abd Hamid

| | | | |
|-----|------------------------------------|-----|------------------------------|
| | Wong Jun Yuan | | Amelia Zuhairi |
| | Ike Michael Chukwuebuka | | Charis King En |
| NYP | Chee Wan Rong | NYP | Mark Jeshurun Gumban Mirasol |
| | Yuvasri Jawahar | | Sydney Cheong Wanrou |
| | Kho Yuen Teng | | Tan Yong Han |
| | Chua Zi Xuan | | Chiew Yin Miao |
| | Colin Au Junjie | | Lai Zer Jynn |
| NP | Koh I-Jae | NP | Liu Jiexin |
| | Lee Yun Ying Clova | | Tan Si Ning Charlene |
| | Maegan Ng Hui Meng | | Teo Jia Xing |
| | Benjamin Lee Kang Rui | | Ahmad Syukri Bin Shahrurizam |
| | Mirdana Binte Daud | | Joe Ee Young Jay |
| RP | Sim Wei En Amos | RP | Megan Lim Jia Ying |
| | Ignacia Nathar Yi Ni Si | | Taikhoom Shabber Vajiji |
| | Kymberly Uthaya Kumar | | Tan Jing Ang |
| | Afif Hudzaifah Bin Mohammed Farhan | | Chan Li Yu Christine |
| | Christopher Low Ding Chao | | Goh Ya Han Jonnalyn |
| SP | Muhammad Khairi Bin Mohamed Mahadi | SP | Joy Ong Jia Hui |
| | Ngoh Ki Tong | | Wong Jun Wei |
| | Nicolle Ng Xin Yi | | Zhao Ruoxuan |
| | Aeson Yong Jia Rong | | Aidan Lim Chun Guan |
| | Edmund Lee Zheng Long | | Daryl Lee Ming Han |
| TP | Ho Wen Chen | TP | Fan Zhenming |
| | Lim Swee Hong | | Hoh Kah Yhin Manfred |
| | Looi Pei Yin | | Lim Xin Mei |



Groupings

C3 - Chua Yong Seng

| | |
|-----|-------------------------------------|
| | Nayli Insyirah Binte Mohammad Idris |
| | Seela Padma Pravallika |
| NYP | Tan Han Sen Benjamin |
| | Teo Tze Kang |
| | Zoel Luah Rou Yi |
| | Chua Xin Ying, Gladys |
| | Iren May Grant |
| NP | K V Vighnesh |
| | Lim Xin Er |
| | Tan Xin Yang Dominique |
| | Chow Jia Ying, Jesslyn |
| | Hanspreet Singh |
| RP | Huang Yunyun |
| | Moni Ansly |
| | Shivabalan |
| | Chan Yuen Teng |
| | Isabel Wong Kaixuan |
| SP | Priyanka D/O Ramesh |
| | Tan Xuan Ru Elicia |
| | Wong Wei Xuan |
| | Alicia Chua Sze Hann |
| | Ammar Dawud Burgess |
| TP | Emmanuel Tan Ming Xuan |
| | Ng Jia Fu |
| | Queenie Leo Ziyu |

C4 - Tay Chiew Lian Ann

| | |
|-----|---------------------------------------|
| | Amelia Poon Kah Yen |
| | Aqil Danial Bin Abdul Malik |
| NYP | Chen Lee Ling Chloe |
| | Lim Zhi Hui |
| | Wong Kah Ann |
| | Braven Chok Jun Bao |
| | Gan Kai Yu Samantha |
| NP | Sahana Naveen |
| | Saw Jia Ying |
| | Tan Jian Yan, Axel |
| | Arion Tan Jun Jay |
| | Blandon Tan You Liang |
| RP | Mazuin Binte Selamad |
| | Muthurasu Santthosh |
| | Nur Muhammad Syahmi Bin Abdul Razak |
| | Heng Mei Ling |
| | Lui Yu Hui Desiree |
| SP | Neo Ashley |
| | Tan Wei Jian |
| | Teo Lee Heng |
| | Auni Batrisya Binte Mohamad Ardi Shah |
| | Khong Zu Yao |
| TP | Marianne Tan Yan Ci |
| | See Yi Yew Nathan |
| | Ye Yan Han Lydia |



02. Digital Defence

| D1 - Nurul Adillah Binte Anwar | | D2 - Gibbsen Ong Omar |
|--------------------------------|--------------------------------|------------------------------|
| | Aravin S/O V Nedunchelian | Chua Yong Yi Ernest |
| | Lee Xuan | Damien Tan Kai Yang |
| NYP | Natasha Yap Shu Hui | NYP Israel Lauren Shey Betco |
| | Tan Woon Shuan Shervonn | Olivia Lim Yi Yan |
| | Tang Kai Yin | Tham Yong Lin, Bryan |
| | Hariniesha D/O A Shiva Shankar | Lim Enyu |
| | Jocelyn Chng Hui Pheng | Tan Pui Lok |
| NP | Joshua Lok Jing Hung | NP Tan Zhi En |
| | Ng Xing Yu Keane | Teo Ming Xuan Benedict |
| | Ngui Jia Xuan | Wu Enjia |
| | Ashley Tin Jia Xuan | Ashish Pandey |
| | Catherine Lim Mei Na | Ng See En Starlene |
| RP | Ng Fenglin Fion | RP Peggy Woo Pei Yi |
| | Sheila Khoo Xue Le | Tan Yit Yew |
| | Joey Ng Tien Yi | Yen Jia Ying |
| | Germaine Poh Kar Min | Loke Wei Zhi |
| | Hasnain Gul | Rezky Adriansyah Bin Syahlan |
| SP | Muhammad Naqib Bin Nadzirudin | SP Teng Zi Yun Jerlyn |
| | Tan Eagean | Xander Zhuang Yizhi |
| | Xu Yunhe | Yap Jie Er |
| | Ian Kwok Choon Leong | Chiu Joseph |
| | Koh Cheng Xi | Imaan Bin Khalid |
| TP | Liv Erica Lim | TP Poh Yan Rui |
| | Ong Kai Ning | Tan Chuan Qian |
| | Tan Sin Hui | Teo Kai Yi Kylie |



D3 - Lorraine Gan Su Shen

| | |
|-----|---------------------------------|
| | Cavan Yeo |
| | Goh Zhi Xuan |
| NYP | Jovitha Krishnan |
| | Lim Xin Huai |
| | Pang Jen Herm, Sophie |
| | Bryan Lim Aik Sian |
| | Chiam Zhi Quan |
| NP | Justin Tan Jun Song |
| | New Yu Qing, Crystal |
| | Yap Sze Ping Natalie |
| | Chen Yingqi |
| | Muhammad Naufal Bin Abdul Malek |
| RP | Ng Jun Hao |
| | Tsee Saricha |
| | Wang Zhaocheng |
| | Dennis Teo Guan Bin |
| | Lee Yi Lin Marilynn |
| SP | Selvakumar Lokesh |
| | Seng Kay Keng Jerick |
| | Wong Xian Zhe |
| | Heng Kai En Jonas |
| | Kok Zhi Hao |
| TP | Siew Lee Hong Manfred |
| | Sofia Amihan Molase Respeto |
| | Wong Yoke Wah Dora |

D4 - Lim Chinn Lynette

| | |
|-----|--------------------------|
| | Audreya Suvanto |
| | Chia Chung Yi Nathan |
| NYP | Chua Liang Ze |
| | Jason Ho Jia Long |
| | Shrruti Madhusudhan |
| | Celeste Goh Jia Yan |
| | Kong Le Min Jolie |
| NP | Lim Lek Yi |
| | Loh Sze Kye |
| | Loo Jun Rong Wayne |
| | Guo Weixin |
| | Ong Cheng Soon |
| RP | Priscilla Hope Edward |
| | Shanmuga Sundaram Srijan |
| | Sim Cai Xuan Gladys |
| | Goh Zheng Jie Glenden |
| | Jet Cheong Yi Wei |
| SP | Leroy Hong |
| | Priscilla Loi Hui Ying |
| | Xavier Siao Yu Xi |
| | Javier Eh Zheng Yang |
| | Ryan Ng Rui Yang |
| TP | Shaza Kareem |
| | Soh Yin Jun |
| | Tan Yi Jing |



03. Economic Defence

| E1 - Tan Hong Key Andy | | E2 - Norman Lai | |
|------------------------|------------------------------|-----------------|-----------------------------------|
| | Cayenne Teo Lee Ho | | Dylan Shajan |
| | Choo Jing En | | Kaden Ong |
| NYP | Foo Tun Wei, Darren | NYP | Karthikeyan Kishkindhan |
| | Miguel Louis Lacson Malelang | | Koh Heng Xin |
| | Yosheny Ravirandran | | Lok Yong Ching |
| | Amber Wan Xin Hui | | Charmaine Chua Enxi |
| | Carine Tay Si Min | | Lam Shan Nin |
| NP | Cing Sian Kim | NP | Lee Heng Hao Ernest |
| | Leo Kai Zhi | | Tay Xiu Qin |
| | Lian Sheng Hui | | Zachary Teo |
| | Acevedo Vera Maria | | Koh Zhi Xuan Samantha |
| | Aster Teo Yi Tian | | Lydia Yet Zu Yi |
| RP | Bliss Chan Yu Xuan | RP | Nikesh Sundara Nageasuwaran |
| | Teng Huey Ying | | Robedillo Belinda Claire Baquilon |
| | Teo Jia Loong Jeffersen | | Tang Jia En Malissa |
| | Haiqal Huzairie Bin Harzelly | | Akash Anand |
| | Kek Yu Min | | Derienne Wong |
| SP | Lim Chu Hui | SP | Josiah Leong Yih |
| | Ong Jing Ting | | Ng Kai Ming Jacob |
| | Wong Rachel | | Tan Jun Hong |
| | Chan Wai Lam | | Afiqah Ashfaque |
| | Choden Chia Xin Yun | | Fittra Syaifulah Bin Fairul Nizam |
| TP | Hrih Tay Ching Hwee | TP | Liau Si Xi Claris |
| | Keith Pang Tai Chen | | Ng Qiao Yue Pearl |
| | Tan Yi Faye | | Wong Peng Jun Kieran |



Groupings

E3 - Tan Shuen Shuen Viola

| | |
|-----|----------------------------|
| | Alixis Low Yan Lin |
| | Bey Kai Yuan, Lance |
| NYP | Nur Amalina Binti Azahar |
| | Wang Yuheng |
| | Chintala Jaasmitha Lakshmi |
| | Daniel Lalonde-Low Enxin |
| NP | Leann Chan Xuanyi |
| | Misha Jing Er Misra |
| | Tan Yu Xi |
| | Adele Gin Peck |
| | Lim Yong Tai, Vincent |
| RP | Melvin Syn Hong Kang |
| | Nyo Shi Qin |
| | Teh Hai Lin Hilary |
| | Daniel Chew De En |
| | Lee Jun Hui Nicholas |
| SP | Nur Aqilah Binte Adam Poh |
| | Samuel Chong Ken Sheng |
| | Tan Guan Xu |
| | Ang Pei Ting Charlotte |
| | Chloe Heng Joy Ya |
| TP | Foo Siew Min Jasmine |
| | Khoo Hui Shan |
| | Lim Xi Yi |

E4 - Rina Lim Lee Pin

| | |
|-----|--------------------------------|
| | Charlotte Foong Xing Yee |
| | Chen Dexian |
| NYP | Julisha Binte Mohamad Yazid |
| | Kirsten Ghin Xi |
| | Lee Yen Yu Aurelius |
| | Adrian Poo Junwei |
| | Cordeiro Ryan Andre |
| NP | Koh En Jia, Natasha |
| | Ong Qi Ru Clarise |
| | Tan Xiang Ting Mirae |
| | Adino Wong Zhu En |
| | Chew Zhi Le Claris |
| RP | Siew Kai Ying Diane |
| | Then Qian Yi, Keane |
| | Wong Sheng Yi |
| | Darren Lee Jun Yea |
| | Jonathan Yeo Tze Ho |
| SP | Kwek Cheng En Ernst |
| | Tan Xuan-En Jarel |
| | Yi Haotian |
| | Gurpreet Kaur D/O Manjit Singh |
| | Hong Meng Yi Celestine |
| TP | Kok Yu Siang |
| | Rachel Ghin |
| | Shubham Kaushik |



04. Psychological Defence

| P1 - Chew Kit Yeng Melody | | P2 - Lim Mei Ting |
|----------------------------------|----------------------------|-----------------------------------|
| | Alycia Yak Shi Yi | Cheung Hoi Man Yuki |
| | Chew Yu Jie | Han Rui Ding |
| NYP | Evan Wong Yi Feng | NYP Kenelm Tee |
| | Ng Shi Ying | Mohamad Ashrin Bin Mohamad |
| | Vanshika Rai | Tok Yun Xuan |
| | Kang Yin, Yen | Chan Yuk Fai |
| | Namarr Singh Mann | Chong Jing Ling |
| NP | Ruby Lee Yi Xuan | NP Clare Phang Hui Min |
| | Tsee Javas | Damien Liaw Sze Yu |
| | Cheah Wen Shu | Ng Yoke Khee |
| | Tan Jia Ling Jolin | Chang Hoe Siang |
| RP | Tee Jia Xuan Sheryl | RP Davitra Nagarajan |
| | Teo Yin Xian Hazel | Kevin Liew Yong Wei |
| | Yu Ning Xuan | Sharifah Lulu Alysha Binte Syed |
| | Farisha Husna Binte Mazlan | Ismail Shahab |
| | Koh Jun Ning | Tiang Yixi |
| SP | Lee Ai En Phoebe | Jovero Jalila Kyra Santos |
| | Poh Pin Hien Jayden | Tay Kailin Charlotte |
| | Wong Elizabeth Hsu Min | SP Wang Xin Ning Lianna |
| | Ernest Tan Yan Wen | Yap Xin Hui Angel |
| | Janani Nataraj | Jovero Jalila Kyra Santos |
| TP | Matthew Mak Zhi Jie | Ang Xue Zhi Sandy |
| | Ng Jing Xuan Randall | Nur Iman Bin Abdul Nasrul |
| | | Ow Kaizhe Mathias |
| | | Rasinah Begum Do Sivakumar |
| | | Salimul Fikri Bin Mohammad Salman |



Groupings

P3 - Chen Yi Ling, Dione

| | |
|-----|---|
| | Chloe Heng Tze Suang |
| | Goh Qjun Hjan |
| NYP | Haniya Binte Sheikh Alauddin |
| | Tan Swee Ann, Alester |
| | Zavier Phoo Shaowen |
| | Chern Ze Xin |
| | Heng Yong Cong |
| NP | Ray Yap |
| | Sng Jia Ning Elizabeth |
| | Tan Syn Kit |
| | Amanda Chan Hui Shi |
| | Anis Lyana Putri Muhammad Hafizh |
| RP | Noor Raudhah Sakinah Binte Surya Dinata |
| | Skyler Ho |
| | Tan Zi De Asher |
| | Ang Zu Neng |
| | Deborah Wong Zhi En |
| SP | Jade Nicole Guba Santillan |
| | Low Yong Sheng |
| | Tang De Xuan |
| | Brice Lee |
| | Germaine Ling |
| TP | Oon Si Qi Nyx |
| | Tan Jia Liang |
| | Warren Lim Yong Jinn |

P4 - Jai Simman S/O R Rangasamy

| | |
|-----|----------------------------------|
| | Lencia Wong |
| | Lim Qing Ying |
| NYP | Matthew Christopher Tan Ming Wen |
| | Sean Heng Chuanjie |
| | Tia Isabel Solanki |
| | Lee Jia Yu |
| | Qian Yuantian |
| NP | Raphael Chua |
| | Seow Min |
| | Toh Xuan Ying Raeanne |
| | Darius Ong Jia Kang |
| | Joelyn Tan Seow Fang |
| RP | Li Zhixuan |
| | Mardhiah Binte Jumat |
| | Ooi Jing Wen |
| | Au Si Hoong |
| | Cassandra Choo Jia Qi |
| SP | Fiona Ling Yi Ting |
| | Terry Boo Chee Yee |
| | Timothy Lim Zhi Heng |
| | Caelynn Tong |
| | Han Xue Min Joelle |
| TP | Lim Ying Jia |
| | Zander Wong Jun Jie |
| | Zavier Lau Zikai |



05. Social Defence

| S1 - Neo Tiong Cheng | | S2 - Jennifer Tan Mei Keow | |
|----------------------|-----------------------------------|----------------------------|-----------------------------------|
| | Edus Ng Xing Zhi | | Lim Kai Yi |
| | Kuvirakavin Shanmuga Sundaram | | Lucian Miles Ho |
| NYP | Leah Poh Ke Min | NYP | Natali Lam Yun Xin |
| | Shelby Teo Qi En | | Shaneen Ho Xin En |
| | Tan Yang Zhi Kenneth | | Vignahraj S/O Suresh |
| | Katy Ho | | Angeline Tan Si Ting |
| | Law Ming Qi | | Brayden Ziyang Saga |
| NP | Leong Shu Ling, Megan | NP | Jermaine Lim Jing Yuan |
| | Malcolm Chew Jia Rui | | Ng Kai Jie |
| | Toh Ze Hong | | Nichell Teo Qi Rui |
| | Ang Hui Juan Tya Francisca | | Chua Jacyn |
| | Daniel Ooi Kang Jun | | Nicole Rai |
| RP | Kristabelle Jena Chen Yujin | RP | Sun Yu Xin Sabrina |
| | Quek Lee Hwee | | Teo Hui Si |
| | Soon Wei Ling | | Wong Ying En |
| | Cheam Zhi Jie, Lucas | | Crystalyne Tan Yu Xin |
| | Janine Liaw Yu Lin | | Felix Isaac Lim |
| SP | Lim Zheng Feng | SP | Lalo Ravier Glenn Sambile |
| | Nature Soh En Qi | | Mandy Yip Jia Qi |
| | Wong Sung May | | Tan Si Ting Kadiz |
| | Dondapati Harshita | | Aloysius Ong Zhi Hao |
| | Ho Wei Rui | | Faith Wong Yawen |
| TP | Kee Yong Qiang Joshua | TP | Lee Hong Soon |
| | Mira Mikkel Binte Muhamad Hidayat | | Mong Junrui Esben |
| | Ng Shi Ying Shannen | | Nur Izza Irdina Binti Shaharuddin |



Groupings

S3 - Yip Ching Yee

| | |
|-----|--------------------------------|
| | Brendon Boo Meng Hwee |
| | Chua Jia En Amelia |
| NYP | Gary Ng |
| | Kalaivani D/O Arasan |
| | Okereke Adrina Chiamaka |
| | Lee Guang Le, Jeffrey |
| | Loh Yi Xin Chloe |
| NP | Muthukumaran Tanuj |
| | Natalie Ng Xin Yi |
| | Tea Yu Xin |
| | Chee Atlas |
| | Muhammad Hakim Bin |
| | Muhammad Rostam |
| RP | Nur Abidah Fitrie Binte |
| | Mohammad Azam |
| | Raynor Ching Yun Han |
| | Tramsley Gil De Guzman Urbayan |
| | Chua Wen Qi |
| | Jonas Yeo Kai Jie |
| SP | Lingat Jose Ivan Pinlac |
| | Peh Kai Jun Max |
| | Wee Dingrui |
| | Chloe Elisabeth Teo |
| | Khaw Bin Lei Warren |
| TP | Loke Hui Leng Felicia |
| | Muhammad Farhat Bin Jamaludin |
| | Tan You Ki |

S4 - Tan Ai Ling

| | |
|-----|----------------------------|
| | Boo Jia Qian |
| | Gawain Yeo-Koh Jin Hng |
| NYP | Kavitha D/O Balu |
| | Teo Eu Syan, Rachel |
| | Teo Zun Rui |
| | Benjamin Ang |
| | Chen Xiao Hong |
| NP | Dylan Seah Jun Kiong |
| | Lee Jia En |
| | Lim Ken Ji |
| | Beins Ilyssa Reanne |
| | Cheng Fang Rong |
| RP | Poh Jing Ru |
| | Sim Jia Hui Canie |
| | Febio George |
| | Jolyn Ong Jing Han |
| SP | Lau Zi Xuan |
| | Ooi Jun Jia |
| | Teo Jun Zhi |
| | Chong Rachael |
| | Grace Chua |
| TP | Lutfiah Amani Binte Roslan |
| | Rachel Lim Jia Qi |
| | Vanessa Lee Jia En |



NYP Venue Allocations

Day 1: Sub-theme Briefing by Lead Facilitators and Discussion

| Sub-theme | NYP Block | Level | Room |
|-----------------------|-----------|-------|---------------------------|
| Civil Defence | N | 3 | SEG Lecture Theatre LTN-1 |
| Economic Defence | N | 3 | SEG Lecture Theatre LTN-2 |
| Social Defence | N | 3 | SEG Lecture Theatre LTN-3 |
| Digital Defence | N | 3 | SEG Lecture Theatre LTN-4 |
| Psychological Defence | N | 4 | SEG Lecture Theatre LTN-7 |

Day 2 and Day 3: Facilitated Discussions

| Sub-theme | Group | NYP Block | Level | Room |
|-----------------------|-------|-----------|-------|--------------------------|
| Civil Defence | C1 | P | 4 | SEG Tutorial Room P.403 |
| | C2 | P | 4 | SEG Tutorial Room P.404 |
| | C3 | P | 4 | SEG Tutorial Room P.405 |
| | C4 | P | 4 | SEG Tutorial Room P.406 |
| Economic Defence | E1 | P | 4 | SEG Tutorial Room P.407 |
| | E2 | P | 4 | SEG Tutorial Room P.408 |
| | E3 | P | 4 | SEG Tutorial Room P.409 |
| | E4 | P | 4 | SEG Tutorial Room P.410 |
| Social Defence | S1 | P | 6 | SEG Tutorial Room P.603 |
| | S2 | P | 6 | SEG Tutorial Room P.604 |
| | S3 | P | 6 | SEG Tutorial Room P.605 |
| | S4 | P | 6 | SEG Tutorial Room P.606 |
| Digital Defence | D1 | N | 4 | SEG Lecture Room N1.408 |
| | D2 | N | 4 | SEG Lecture Room N1.409 |
| | D3 | N | 4 | SEG Tutorial Room N1.410 |
| | D4 | N | 4 | SEG Tutorial Room N1.411 |
| Psychological Defence | P1 | N | 4 | SEG Tutorial Room N1.412 |
| | P2 | N | 4 | SEG Tutorial Room N1.413 |
| | P3 | N | 4 | SEG Tutorial Room N1.414 |
| | P4 | N | 4 | SEG Tutorial Room N1.415 |



Packing List

Day 1, 2 and 3

| Travel Essentials | | Quantity | Checked |
|--|--|-----------------|----------------|
| Ezlink Card | | 1 | |
| Money (Cash / Card) | | Sufficient | |
| Footwear | | Quantity | Checked |
| Covered Shoes for Reporting | | 1 pair | |
| Bodywear | | Quantity | Checked |
| Poncho / Raincoat | | 1 | |
| Jacket / Cap | | Optional | |
| Miscellaneous Items | | Quantity | Checked |
| Water bottle (no disposable bottle) | | 1 | |
| PF Lunchbox and Cutlery | | 1 | |
| Zip Lock Bag / Plastic Bag | | Sufficient | |
| Insect Repellent | | 1 | |
| Writing Materials (Notebook & Pen) | | 1 set | |
| Laptop/Tablet – for discussion purposes ⁺ | | 1 | |
| Personal First-Aid Kit | | 1 set | |
| Tissue Paper / Wet Tissue | | Sufficient | |
| Personal Belongings (Portable Charger, Cables, Mobile/Laptop/Tablet Charger) | | Sufficient | |
| Small Umbrella | | 1 | |
| Toiletries | | Quantity | Checked |
| Personal Medications | | Sufficient | |
| Sunblock Lotion | | 1 | |
| Optional Items | | Quantity | Checked |
| Hand Sanitizer | | Optional | |
| Lip Balm | | Optional | |
| Sunglasses | | Optional | |
| Arm Sleeve | | Optional | |
| Comb | | Optional | |

⁺Laptop/Tablet not needed for Day 1



Packing List

Day 4, 5 and 6

| Travel Essential | Quantity | Checked |
|--|-----------------|----------------|
| Ezlink Card | 1 | |
| Money (Cash / Card) | Sufficient | |
| Baggage / Sleeping | Quantity | Checked |
| Backpack / Duffel Bag | 1 | |
| Day Pack | 1 | |
| Footwear | Quantity | Checked |
| Covered Shoes for Reporting | 1 pair | |
| Socks | 3 pairs | |
| Sandals / Slippers | Optional | |
| Bodywear | Quantity | Checked |
| Poncho / Raincoat / PF Jacket | 1 | |
| PF Attire (inclusive of PF Jacket, Polo Shirt, T-Shirts) | 1 set | |
| Attire for Social Night | 1 set | |
| Cap / Sunglasses | Optional | |
| Undergarments | Sufficient | |
| Jeans / Long pants | 3 | |
| PJ's / Sleepwear | Optional | |
| Miscellaneous Items | Quantity | Checked |
| Water Bottle (No Disposable Bottle) | 2 | |
| PF Lunchbox and Cutlery | 1 set | |
| Zip Lock Bag/ Plastic Bag | Sufficient | |
| Insect Repellent | 1 | |
| Writing Materials (Notebook & pen) | 1 set | |
| Laptop/Tablet – for discussion purposes | 1 | |
| Personal First-Aid Kit | 1 set | |
| Tissue Paper / Wet Tissue | Sufficient | |



Packing List

Personal Belongings (Portable Charger, Cables, Mobile/Laptop/Tablet Charger) Sufficient

Small Umbrella 1

| Toiletries | Quantity | Checked |
|---|------------|---------|
| Towel | Sufficient | |
| Toothbrush / Toothpaste | 1 set | |
| Personal Medications | Sufficient | |
| Sunblock lotion | 1 | |
| Toiletries (shampoo, soap, facial wash) | 1 | |
| Optional Items | Quantity | Checked |
| Hand Sanitizer | Optional | |
| Lip Balm | Optional | |
| Comb | Optional | |
| Arm sleeve | Optional | |



Key Information

Forum Etiquette

- All students represent their respective polytechnics and are expected to dress appropriately. No slippers are allowed during forum activities.
- Be open-minded and respectful about others' ideas
- Treat everyone with respect and dignity
- Ensure you arrive on time for all sessions
- Be active and engaged in all activities
- Follow all safety guidelines, particularly during offsite activities.
- Look out for one another

Forum Attire

| Day | Date | Student | Staff |
|-----|--------|-----------------------------|---------------------|
| 1 | 25 Sep | Own Poly T Shirt | Own Poly Polo-shirt |
| 2 | 26 Sep | PF Red Round Neck T Shirt | PF White Polo T |
| 3 | 27 Sep | PF White Round Neck T Shirt | PF Grey Polo T |
| 4 | 30 Sep | PF Red Polo T | PF White Polo T |
| 5 | 1 Oct | PF Red Round Neck T Shirt | PF Grey Polo T |
| 6 | 2 Oct | PF White Round Neck T Shirt | PF Grey Polo T |

Dress Code

- Forum Attire
- Long Pants
- Covered Shoes

Wi-Fi Connection at NYP

SSID: PolyForum2024

Password: PF@NYP2024



Key Information

NYP Campus Map



Staff Profile

Polytechnic Representatives



Jan Lee
Polytechnic Rep (NP)

Poly Forum 2024 is about coming together to learn and share ideas on how we can all play a part in keeping Singapore strong!



S. Magalachmi
Polytechnic Rep (NP)

Poly Forum 2024 is coming together to bring awareness and sharing about the importance of Total Defence and to stay united at all times !



Tan Kee Chin
Polytechnic Rep (RP)

Poly Forum is an opportunity for students across the 5 polys to network and to share their perspectives.

If it is not me then who?



PF 2024 e-Handbook

Staff Profile



Yap Peng Kee
Polytechnic Rep (RP)

Poly Forum provides an excellent platform for our students to meet and connect with peers from other institutions. It offers them the opportunity to explore national issues in depth, which they might not typically engage with during regular classroom discussions.

Total Defence begins with each of us.



Roy Wong
Polytechnic Rep (RP)

Everyone plays a part in shaping our nation. Poly Forum provides a great platform for students to question, envision and dream about how they want Singapore to be.



Hope Lee
Polytechnic Rep (SP)

Poly Forum to me is a time of excitement as we meet new friends, gain new perspective and share our views. Total Defence means We are one united Singapore regardless of race and religion.



Johnny Ong
Polytechnic Rep (SP)

Poly Forum 24 is time for all Poly reps and participants coming together to put our heart, our mind and our will to our defence!



Staff Profile



Jelena Ong
Polytechnic Rep (SP)

Poly Forum is where you get to meet others from other polytechnics, and get to play your part in solutioning for SG's future!

Total Defence is how we, as individuals and as a nation, build a strong and secure and cohesive place for all.



Farhan Bin Kamis
Polytechnic Rep (TP)

PF2024 fosters collaboration and innovation among students and Total Defence empowers every Singaporean to safeguard the nation's resilience and unity.



Zara Choo
Polytechnic Rep (TP)

Poly Forum is a platform where students from diverse backgrounds can learn and exchange ideas. Total defence unites all Singaporean towards a common goal, where everyone can contribute to building a strong, safe and harmonious nation.



Facilitators



Sharon Faith Khoo

Lead Facilitator (NYP)
Economic Defence

The Polytechnic Forum empowers students to lead, inspire and drive change in their communities. Total Defence is about collective responsibility to protect and strengthen our nation.



Sung Wei Xiu

Lead Facilitator (NYP)
Economic Defence

Take this opportunity to play hard, have fun, explore new ideas, connect with others, and grow both personally and professionally through shared experiences.



Edwin Tan

Lead Facilitator (NYP)
Psychological Defence

Total Defence is critical to Singapore's survival and we all have a part to play in this. The Poly Forum 2024 allows us to explore how we can work together to contribute to our nation's defence.



Vincent Phua

Lead Facilitator (NYP)
Digital Defence

Poly Forum 2024 is an exciting platform for poly students to understand their home, Singapore, and that it requires Total Defence to keep it safe.



Staff Profile



Koh Choon Lim
Lead Facilitator (NYP)
Civil Defence

Poly Forum is an event to engage the youth in conversation about important national topics such as total defence. Total Defence is the strategy that Singapore has adopted to protect her sovereignty against internal and external threats.



Loh Hui Lee
Lead Facilitator (NYP)
Social Defence

Poly Forum : A safe space for the future of Singapore to be heard.

Total Defence: Singapore's arsenal for surviving and thriving.



Adam Thong
Facilitator (NP)
Devil Defence

Singapore Poly Forum 2024 focuses on fostering dialogue and collaboration in education, emphasizing Total Defence as a key strategy for national resilience and unity.



Nurul Adillah Anwar
Facilitator (NP)
Digital Defence

Excited to learn and explore together with students from the different polytechnics about Total Defence and how to keep SG safe!



Staff Profile



Tan Hong Key Andy

Facilitator (NP)
Economic Defence

A platform to listen intently, learn from and share with the emerging youth leaders of tomorrow the holistic aspects of TD.



Melody Chew

Facilitator (NP)
Psychological Defence

Total Defence is about the whats, whys and hows that make us truly Singaporean. Poly Forum is where students from different backgrounds create the same memories!



Neo Tiong Cheng

Facilitator (NP)
Social Defence

Total Defence is a critical component for the security and hence, the future of Singapore. We need to understand how we can contribute towards it.



Siti Hamimah

Facilitator (RP)
Civil Defence

Last year's poly forum was a meaningful experience for me, offering opportunities to engage with promising student leaders. This year, I hope to further these conversations, empowering more youth to take an active role in safeguarding Singapore's future.



Staff Profile



Gibbsen Ong Omar

Facilitator (RP)
Digital Defence

I am excited to be part of PolyForum 2024 and to share and hear from our students. I believe we all have a part to play in Total Defence protecting our nation.



Norman Lai

Facilitator (RP)
Economic Defence

If I do not celebrate my nation's birthday, who will?
If I do not ensure my family is safe, who will?



Lim Mei Ting

Facilitator (RP)
Psychological Defence

Total Defence is integral in safeguarding Singapore's way of life. Poly Forum empowers youth to voice their concerns and contribute meaningfully to shaping our nation.



Jennifer Tan

Facilitator (RP)
Social Defence

Poly Forum 2024 represents an opportunity for students to engage in meaningful discussions on national issues and shaping the future. To me, Total Defence signifies the collective responsibility of every individual in safeguarding Singapore



Staff Profile



Rick Chua Yong Seng

Facilitator (SP)

Civil Defence

A chance for me to rediscover the meaning of TD together with youths from the Poly.



Lorraine Gan

Facilitator (SP)

Digital Defence

PolyForum is an opportunity for me to facilitate, meet and work with students and staff from other polys to learn. Total Defence is about protecting our nation from threats, being vigilant and playing a part to help.



Viola Tan

Facilitator (SP)

Economic Pillar

May all of us become stronger together by:

Staying open-minded to others' diversity
Embracing personal special contributions
To solve challenges together



Chen Yi Ling, Dione

Facilitator (SP)

Psychological Defence

PF 2024 empowers polytechnic youths to voice their concerns and reflect on broader issues. Total Defence means adapting time-honored principles to safeguard Singapore's future collectively.



PF 2024 e-Handbook

Staff Profile



Yip Ching Yee

Facilitator (SP)
Social Defence

Poly Forum 2024 is an opportunity for us to come together and share our perspectives on issues affecting Singapore and the world. This year's theme, Total Defence, emphasizes how everyone can contribute to keeping our nation safe. Together, Poly Forum highlights the power of teamwork and community in addressing important national challenges. I look forward to engaging in meaningful discussions at Poly Forum 2024!



Ann Tay

Facilitator (TP)
Civil Defence

Polytechnic Forum 2024 and Total Defence represent a platform to inspire, educate, and empower students. It seeks to heighten a sense of awareness, resilience, unity, and leadership across SG IHLs to build a more cohesive Singapore.



Lynette Lim

Facilitator (TP)
Digital Defence

To me, Poly Forum 2024 is a platform that empowers youth to engage with national issues, embodying the community spirit vital for Total Defence.



Rina Lim

Facilitator (TP)
Economic Defence

My hope is for every student to seize the opportunity to connect with peers across polys and uncover a meaningful perspective of their role in Singapore's Total Defence.



Staff Profile



Jai Simman S/o R Rangasamy

Facilitator (TP)
Psychological Defence

Total Defence is a perennial existential concern for our well-being. PF 2024 provides an excellent platform to reflect and showcase youth concerns on this matter.



Irene Tan Ai Ling

Facilitator (TP)
Social Defence

This year's Poly Forum focuses on Total Defence, marking 40 years of efforts to keep Singapore strong. Let's take this opportunity to gain valuable insights and experiences that will help us stay resilient and united.



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Staff Profile

Organizing Committee



Jon Tan

Organizing Committee (NYP)
Deputy Chair

Poly Forum 2024 is where students tackle national issues, learning how Total Defence keeps Singapore strong through everyone's efforts. Let's shape the future together!



Amy

Organizing Committee (NYP)
Deputy Chair

"Welcome to the Poly Forum! I encourage you to actively engage, share your ideas, and explore how Total Defence's six pillars safeguard our nation's future. Let's make this an impactful experience!"



Tan Pang Wei

Organizing Committee (NYP)
Chief Facilitator

Total Defence is not just about survival, but how to **thrive** in a challenging world. Similarly, I encourage all participants to use Poly Forum as a platform to **grow** and hopefully discover your own unique way to **shine** and find **happiness** in this world!



Staff Profile



Khoo Kiah Hong
Organizing Committee (NYP)
Deputy Chief Facilitator

As a Singaporean, I appreciate the strength of Singapore's "Total Defence". Without it, we will constantly be in panic and distress in an uncertain world.



Belinda Loh
Organizing Committee (NYP)
Deputy Chief Facilitator

PF24 offers us the opportunity to strengthen our commitment towards safeguarding our homeland. It's also a great time for our youths to share views and connect as one people!



Darren Siah
Organizing Committee (NYP)
Chief Operations

Polytechnic Forum 2024 is an amazing platform for youths to explore and express their thoughts on this 40th year of Total Defence in Singapore



Ronnie Cai
Organizing Committee (NYP)
Chief Operations

Excited on the contribution learners are able share on the National Level topic for future Singapore Progression.



Staff Profile



Tan Si Hao
Organizing Committee (NYP)
Operations/Chief Safety

Poly Forum is a platform for our learners to express and understand the importance of Total Defence



Amelia Lee
Organizing Committee (NYP)
Chief Secretariat

Poly Forum is where we connect, create unforgettable memories, and embrace our shared commitment to Total Defence. Enjoy PF2024 and make it truly memorable!



Jazlynn Lee
Organizing Committee (NYP)
Secretariat

PF2024 is where delegates can share their experiences at the forum and learn the importance of Total Defence in Singapore.



Fervyn Tan
Organizing Committee (NYP)
Secretariat (Facilitator) / Opening & Closing Ceremonies

I'm looking forward to PF24 as meaningful time, creating valuable experiences for all. We all have much to learn through the spirit of Total Defence!



Staff Profile



Koh Yu Shan

Organizing Committee (NYP)
Secretariat (Facilitator)

Poly Forum 2024 is where everyone gathers to understand everyone role in Total Defence, emphasizing unity and collective responsibility.



Lim Shu Feng

Organizing Committee (NYP)
Polytechnic Rep (NYP) / Secretariat

PF provides a platform for students to dive into national issues like this year's theme, Total Defence. Total Defence is about everyone playing a part to safeguard our nation!



Vivanti Zasman

Organizing Committee (NYP)
Chief Logistics

Understanding Total Defence through Polyforum 2024 is a key experience for our student delegates and I wish everyone the warmest hospitality for this forum!



Wong Lai Fun

Organizing Committee (NYP)
Logistics

PF24 is to exchange knowledge on TD through fostering dialogue and collaboration among diverse stakeholders on global changes, innovation and community engagement.



Staff Profile



Ivan Ho

Organizing Committee (NYP)
Logistics

To provide a platform for polytechnic learners to understand important national issues better.

This year's theme is to learn that Singaporeans have a vital part in helping strengthen our society's defences against these threats and challenges, for example, social, terrorist, food, etc.



Lionel Lewis

Organizing Committee (NYP)
Chief Transport

Poly Forum serves as a platform for student delegates to learn the importance of Total Defence, and how they can contribute to Singapore during times of need.



Soo Zhi Yi

Organizing Committee (NYP)
Transport

Poly forum is an important platform for us to understand the importance of us playing a part as a united country towards defending our country.



Livia Lim

Organizing Committee (NYP)
Transport

United effort across all ages to play an active role in strengthening Singapore's resilience through unity and innovative solutions.



Staff Profile



Paul Yee
Organizing Committee (NYP)
Transport

To protect ourselves and our country from various types of threats through comprehensive measures in Military, Civil, Economic, Social, Digital, and Psychological Defence.



Ishaq Bin Abdul Rahman
Organizing Committee (NYP)
Transport

Poly Forum is providing an annual platform for polytechnic students to gain deeper understanding of Total Defence and how each of us can contribute.



Huang Mei Eng
Organizing Committee (NYP)
Chief Finance

Poly Forum 2024 is a platform for polytechnic students to gain a deeper understanding on Total Defence through a series of activities.



Soong Sulin
Organizing Committee (NYP)
Chief Finance 2

Poly Forum 2024 is a platform for polytechnic students to gain deeper understanding of national issues: Defending Singapore (this year) through a series of activities.



Staff Profile



Wendy Yeo
Organizing Committee (NYP)
Student Volunteers OIC

I believe the Poly Forum, with its engaging discussions and activities, will be an excellent platform to raise awareness among our youth about the importance of Total Defence in Singapore.



Rene Tan
Organizing Committee (NYP)
Polytechnic Rep (NYP) / Student Volunteer AIC

Polyforum is about collectively understanding our nation better and building future-ready leaders through awareness. We can all actively contribute to Total Defence to protect our society and country!



Calvin Teo
Organizing Committee (NYP)
Sponsorship & Partnership

Polytechnic Forum represents a platform to unite and empower youths in creating positive change for a resilient and inclusive Singapore future.



Veronica Tay
Organizing Committee (NYP)
Media

PolyForum aims to build leadership by engaging students in national issues, helping them appreciate Total Defence's role in safeguarding Singapore through the different pillars.



Staff Profile



Edd Chua

Organizing Committee (NYP)
Media

Poly Forum 2024 is a platform for polytechnic students to showcase their projects and ideas, contributing to Singapore's innovation. **Total Defence** emphasise on collective effort to protect our country from external threats, involving every citizen in defense and security.



Leo Wee

Organizing Committee (NYP)
IT/Marketing

Total Defence pillars integrate key aspects of our lives: military, civil, economic, social, psychological, digital. I believe in these coming together to safeguard security, stability.



Cheng Zhi Xiang

Organizing Committee (NYP)
IT/Marketing

Poly Forum 2024 provides a platform for polytechnic students to discuss national issues, while Total Defence encompasses Singapore's comprehensive approach to national security and resilience.



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Staff Profile



Shawn Yeo

Organizing Committee (NYP)
Co-lead for Polyforum Branding and Exhibition

Polyforum and Total Defence represent the power of collective responsibility and active participation. Polyforum gives us, the youth, a platform to engage with national issues, while Total Defence reminds us that everyone plays a vital role in safeguarding Singapore. Together, they inspire me to contribute to our nation's resilience and future.



Koh Cher Yap

Organizing Committee (NYP)
Visual Designer

Poly Forum connects leaders and students, fostering dialogue on youth aspirations and Singapore's challenges. Total Defense is about every citizen playing a role in ensuring the nation's safety and prosperity.



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Acknowledgement

This event is organised as part of:



We want to express our deepest gratitude to our sponsors and partners for their generous contributions and support of the Polytechnic Forum 2024.

