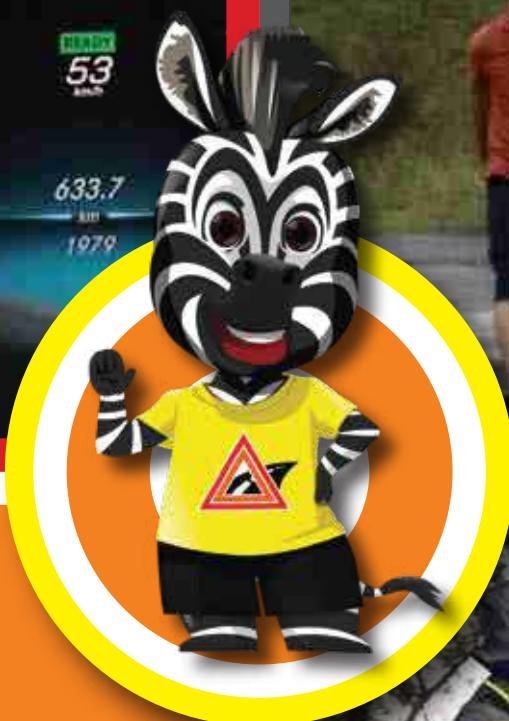


TOWARDS SAFER ROADS IN SINGAPORE



ANNUAL REPORT JAN - DEC 2021

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Introduction

Road Safety public education is never a one-off effort and it is SRSC's mission and objective to increase awareness on the importance of keeping our roads safe in Singapore. We would like to express our heartfelt gratitude towards all our sponsors and donors who have supported us throughout the years. SRSC will not come so far without their contributions towards this worthy cause. Regardless of the COVID-19 pandemic and the challenging years ahead, SRSC will continue to come up with new initiatives to enhance road safety awareness among the public.

Traffic Situation in 2021

As the COVID-19 restrictions loosen up and more activities are permitted to resume, there were increases in fatal traffic accidents and accidents related to drink-driving, red-light running and speeding, as compared to 2020.

Despite these increases, there were however, decreases in the number of red-light running and speeding violations, as well as fatal drink-driving accidents. Motorcyclists and elderly pedestrians continue to remain groups of concern.

SRSC will continue working with TP and other road-safety related stakeholders to create safer roads for all. We urge every individual to join us in this meaningful journey and be safe for your loved ones.

Educating Road Users through Road Safety Campaigns

Since the COVID-19 Pandemic, SRSC have adapted our ways of organising our annual road safety campaigns. From physical events to virtual events, SRSC has been leveraging greatly on technology and Social Media platforms to reach our audiences and to enhance road safety awareness. We have even launched our first Singapore Road Safety Awards virtual ceremony!

SRSC will continue with our road safety education efforts regardless of the challenges faced and we hope that the public can also play their part and join us in our journey towards safer roads for all.

Partnering with other Stakeholders

SRSC has come a long way in the decade since its setting up and has played a critical role in partnering TP and the community to actively engage and educate the public about road safety.

I would like to specially thank the following partners for their contributions to road safety in Singapore: Traffic Police, the Land Transport Authority, Singapore Civil Defence Force, Ministry of Education, People's Association, Workplace Safety and Health Council, and Automobile Association of Singapore.



I would like to take this chance to thank all our donors and sponsors for continuing to support us during this challenging year. Our road safety efforts would not be successful without the generous donations and sponsorships from companies that believe in the value of road safety. Their contributions go a long way towards ensuring safer roads in Singapore and demonstrate the community's commitment to this worthy cause.

Conclusion

In challenging years like this, it is important that SRSC learn and adapt to the new normal. Road safety remains an important concern and SRSC will not stop exploring new ways to promote road safety awareness. We hope to remind everyone that road safety is a shared responsibility and we urge all road users to play your part in ensuring that our roads are kept safe. Remember to always be gracious and courteous to one another on the roads. Every little action counts!

Mr Bernard Tay

JP, BBM, PBM

Chairman

Singapore Road Safety Council

Executive Director's Message



AC Chua Chee Wai
Executive Director

Assistant Commissioner (AC) Chua Chee Wai is the Executive Director (ED) of Singapore Road Safety Council (SRSC). In his professional capacity, he is the Director of Inspectorate and Risk Management Department with the Singapore Police Force. He also serves as Chairman of the Premier Security Joint Co-Operative Limited.

As the Executive Director of SRSC since 2016, AC Chua oversees the daily running of the Secretariat Office, promoting road safety public education efforts which reach out to all audiences. He also works closely with key stakeholders such as Traffic Police, Land Transport Authority, People Association, Grassroots organisations and professional bodies.

During his tenure as Executive Director, AC Chua had helped SRSC professionalise its operations and led efforts to raise donations and sponsorship contributions to fund its many successful outreach campaigns.

A staunch advocate of community engagement, he strongly believes in the pursuit of an inclusive and caring society, anchored by his own strong personal beliefs and values which he brings to his work in his various capacities with passion and commitment.

At the SPF, his duties include being the Chief Auditor of the 9000-strong police force. He is responsible for the Governance, Risk Management and Control Process frameworks that help the SPF stay true to its mission – to prevent, deter and detect crimes by managing the known and unknown risks for a safe and secured Singapore - while attaining high public confidence and trust.

Outreach and Campaigns

COVID-19 has upended the traditional outreach programmes and fundraising efforts which rely on physical interaction and community engagements. Working closely with the SRSC Council, the Secretariat has rolled out a series of new and innovative strategies and campaigns to achieve SRSC's mission despite the challenges posed by COVID-19.

These include the use of social media platforms such as Facebook, YouTube, and Instagram to promote light-hearted stories that are relatable to both students and elderly road users, as well as at-risk groups like pedestrians and motorcyclists. Headlined by students, local entertainment and sports celebrities and people from all walks of life, these efforts have achieved high engagement levels and traction with the audiences.

The team also piloted the 'Friends of SRSC' outreach programme where volunteers acted as ambassadors to engage the public on their social media platforms. Fueled by the positive response during the pilot phase, the programme is scheduled to be rolled out fully in 2022.

Fundraising Efforts

Fundraising efforts have also gone online through the public donation platform - Giving.SG where donors who contributed a minimum of \$50 are given the SRSC's road safety mascot 'Mr Zebra' plush toy. SRSC collected close to \$12,000, inclusive of the dollar-for-dollar matching grant from ToteBoard, a commendable feat in a short span of 9 months. In the pipeline is a collaboration with another member of the HomeTeam network – Yellow Ribbon Fund – to raise funds for both organisations to meet their respective missions.

Living with COVID-19

The team is preparing new plans for its outreach efforts, campaigns and fund-raising initiatives as Singapore transitions to living with COVID-19 as an endemic disease. There will be a mix of physical road safety campaigns and hybrid or virtual engagements with relevant target audiences to reach out to even more people, leveraging social media and other technology platforms. SRSC will face the new challenges head on as it continues its efforts to create safer roads for all.

About SRSC

The Singapore Road Safety Council (SRSC) was set up on 9 December 2009 by the Ministry of Home Affairs (MHA), supported by the Ministry of Transport (MOT), Land Transport Authority (LTA) and other road safety-related stakeholders. The Council is self-funded through sponsorships and donations, and is registered as an official entity with the Registry of Societies (ROS). The Council is also granted 'Charity' and 'Institutions of Public Character (IPC)' status for the purpose of managing sponsorship funds and donations.

Strategic Direction

SRSC works closely with our Road Safety stakeholders – Traffic Police, the Land Transport Authority, Ministry of Education and People's Association – for our Road Safety outreach efforts. Our Road Safety campaigns are strategically planned in accordance to the Annual Traffic Statistics in order to target the relevant target audiences in hopes to create awareness and to reduce traffic accidents and fatalities amongst them.

VISION

Towards
Safer Roads
in Singapore

MISSION

To continually improve safety on our roads by inculcating good safety practices among all road users

Other Information

Address:
c/o Traffic Police Department,
10 Ubi Avenue 3, Singapore 408865

Date of Establishment:
9 December 2009

Unique Entity No:
T09SS0253D

Charity Registration Date:
21 January 2010

Institution of a Public Character (IPC) Period:
From 21 July 2020 to 20 July 2022

External Auditors:
Ecovis Assurance LLP

Website : www.srsc.org.sg
Email : enquiries@srsc.org.sg
Telephone : +65 6547 6597
Fax : +65 6547 6353

Information on the Board

Board Members will go through a level of selection process before being appointed as Council Member. The Council Members are evaluated based on the diversity of skills and area of knowledge/expertise. SRSC has the ultimate responsibility of ensuring that the SRSC is governed and managed responsibly and prudently to ensure the effectiveness, credibility and sustainability of the SRSC.

OBJECTIVES

The key objectives of the Council are as follows:

- Foster closer cooperation among local authorities and agencies for a holistic approach in all road accident prevention activities, particularly through campaigns, training and public education;
- Serve as the official body for Singapore to engage with other international road safety councils and programmes in contribution to global road safety outcomes; and
- Serve as a forum for the exchange of ideas on matters pertaining to road safety.

The Council



PATRON

K Shanmugam
*Minister for Home Affairs
& Minister for Law*



CHAIRMAN

Bernard Tay
JP, BBM, PBM
President
*Automobile Association
of Singapore*



VICE-CHAIRMAN

Kho Chuan Thye, Patrick
PBM
Group Managing Director
Lian Huat Group



HON TREASURER & CHAIRMAN OF ADMIN AND FINANCE COMMITTEE

Terry Wee Hiang Bing
Assurance Partner
Ernst & Young LLP



COUNCIL MEMBER & CHAIRMAN OF AUDIT COMMITTEE

Koh Chin Beng
Partner
BDO LLP



COUNCIL MEMBER & CHAIRMAN OF CAMPAIGNS & EVENTS COMMITTEE

Ng Kok Cheong
Head of Human Resource
PSA Corporation Limited



COUNCIL MEMBER & CHAIRMAN OF CORPORATE COMMUNICATIONS COMMITTEE

Dominic Nathan
Managing Editor
*English, Malay &
Tamil Media Group*
SPH Media Trust



COUNCIL MEMBER & CHAIRMAN OF FUNDRAISING COMMITTEE

Lakshmanan s/o
Seenivasakan
JP, BBM(L), BBM, PBM, PBS
Director
*Business Development
Capital Development
Pte Ltd*



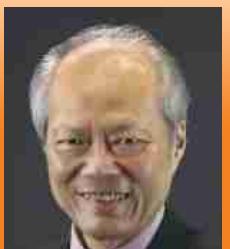
COUNCIL MEMBER & CHAIRMAN OF RESEARCH COMMITTEE

Wong Yiik Diew
Associate Professor
*School of Civil &
Environmental Engineering*
*Nanyang Technological
University*



COUNCIL MEMBER & CHAIRMAN OF SINGAPORE ROAD SAFETY AWARDS COMMITTEE

Chandrasekar
s/o Palanisamy
Group Director
Traffic & Road Operations
Land Transport Authority



COUNCIL MEMBER & CHAIRMAN OF TENDER COMMITTEE

Chew Kok Liang
Partner
RHTLaw Asia LLP

The Council



COUNCIL MEMBER

Gerald Lim
Commander
Traffic Police
Singapore Police Force



COUNCIL MEMBER

Abdul Razak Bin Abdul Raheem
Director
Corporate Communications Department
Singapore Civil Defence Force



COUNCIL MEMBER

Xie Yao Quan
Head, Healthcare Redesign
Alexandra Hospital



COUNCIL MEMBER

Abdul Rahim Bin Mohd Tahir
Director
G Environment & Energy Solutions Pte Ltd



COUNCIL MEMBER

Siti Haslinda Putri Harun
Director
The Kids Dentist



COUNCIL MEMBER

Lee Yuen Yuen
Deputy Director
Organisational and Service Excellence Division
People's Association



COUNCIL MEMBER

Koh Siew Cheng
Principal
Unity Primary School
Ministry of Education



COUNCIL MEMBER

Thomas Pang
Chief Executive Officer
Keppel Telecommunications & Transportation Ltd



COUNCIL MEMBER

Lim Hui Leong
Chief Association Executive
Singapore Transport Association



COUNCIL MEMBER

Chih Chien Li Jennifer
Director
PK Wong & Nair LLP



COUNCIL MEMBER

Tan Kim Han, Raymond
President & Chief Executive Officer
CMIG International Holding Pte Ltd

Committees

ADMIN & FINANCE COMMITTEE

Chairman

Terry Wee Hiang Bing

Hon Treasurer

Members

Raymond Tan Kim Han

SRSC Member

Alfred, Cheong Keng Chuan

Deputy Chief Executive Officer, Crowe Singapore

AUDIT COMMITTEE

Chairman

Koh Chin Beng

SRSC Member

Members

Chew Kok Liang

SRSC Member

Chih Chien Li, Jennifer

SRSC Member

Richard Loi Chee Keong

Partner, Deloitte & Touche LLP

CAMPAIGNS & EVENTS COMMITTEE

Chairman

Ng Kok Cheong

SRSC Member

Members

Lee Yuen Yuen

SRSC Member

Law Jimmy

Commanding Officer, Road Safety Branch, Traffic Police

Lee Wai Mun

Chief Executive Officer, Automobile Association of Singapore

CORPORATE COMMUNICATIONS COMMITTEE

Chairman

Dominic Nathan

SRSC Member

Members

Abdul Razak Bin Abdul Raheem

SRSC Member

Siti Haslinda

SRSC Member

Xie Yao Quan

SRSC Member

Fionie Chan

Planning Officer (Information), Research, Planning & Organisational Development, Traffic Police

Shina Tham

Executive (CBP-DRC)
Community Reintegration Branch
Rehabilitation & Reintegration Division
Singapore Prison Service

FUNDRAISING COMMITTEE

Chairman

Lakshmanan s/o Seenivasakan

SRSC Member

Members

Xie Yao Quan

SRSC Member

Thomas Pang

SRSC Member

Lim Hui Leong

SRSC Member

Low Beng Tin

Managing Director,
Assimilated Technologies (S) Pte Ltd

Tan Chong Huat

Senior Partner, RHTLaw Asia LLP

RESEARCH COMMITTEE

Chairman

Wong Yiik Diew

SRSC Member

Members

Koh Siew Cheng

SRSC Member

Clarinda Wong

Head, Research, Planning &
Organisational Development Branch,
Traffic Police

SINGAPORE ROAD SAFETY AWARDS COMMITTEE

Chairman

Chandrasekar s/o Palanisamy

SRSC Member

Abdul Rahim bin Tahir

SRSC Member

TENDER COMMITTEE

Chairman

Chew Kok Liang

SRSC Member

Members

All Council Members

SRSC Member

The Secretariat



From Left: Irene Goh (Senior Project Executive), Mark Chow (Senior Manager), Poh Lay Hua (Admin & Finance Executive), Chua Chee Wai (Executive Director), Chen Fucheng (Senior Project Executive) and Jasmine Wong (Project Executive)

The Singapore Road Safety Council conveys its heartfelt appreciation to the following organisations for their support and contributions toward road safety programmes. The Singapore Road Safety Council sincerely thanks all donors for their generous contributions and all who have helped the Council in various ways.

■ MINISTRY OF EDUCATION

■ LAND TRANSPORT AUTHORITY

■ TRAFFIC POLICE DEPARTMENT

■ TOTE BOARD

ORGANISATIONS/INDIVIDUALS

- Borneo Motors (S) Pte Ltd
- Buylateral Group Pte Ltd
- Capital Development Pte Ltd
- CES_SDC Pte Ltd
- General Insurance Association of Singapore
- Golden Development Pte Ltd
- Grab Rentals Pte Ltd
- Keppel Care Foundation
- Lee Foundation
- Lian Huat Group
- MES Logistics Pte Ltd
- POLWEL Co-operative Society Limited
- PSA Corporation Ltd
- Shell Eastern Trading Pte Ltd
- Sheng Siong Group
- Singapore Pools (Pte) Ltd
- Singapore Press Holdings Ltd
- Soh Chun King

THANK YOU



INTERVIEW WITH CHAIRMAN OF THE CORPORATE COMMUNICATIONS COMMITTEE – MR DOMINIC NATHAN

1. How has the COVID-19 Pandemic affected SRSC's communications with the public?

Our communications efforts have moved from physical engagements to virtual outreach, largely through the Council's social media platforms on Facebook, Instagram and YouTube.

We are producing more video content which has helped improve our reach and engagement. This has helped us get our messages out to a wider and younger audience, who may not have attended our events in the past.

2. Were there any improvements made to SRSC's communications during the year?

As we move back to more hybrid engagements with a mix of physical and virtual experiences, I hope we can fine-tune our outreach approaches to better engage the different audiences more effectively. And as more traffic returns to our roads, we must increase our education efforts with our partners to keep the roads safe for all users.

3. What do you hope for SRSC moving forward?



FUNDRAISING GOLF 2021



Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development at his 1st tee-off



Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development (Left) presenting the token of appreciation to Mr Winston Chew, on behalf of Sheng Siong Group Ltd (Right)



Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development (Left) presenting the token of appreciation to Mr Cheang Chee Kit, Head of Health, Safety & Security, Southeast Asia, PSA Corporation Limited (Right)

The Singapore Road Safety Council (SRSC) held its Fundraising Golf on 8 September 2021 at Tanah Merah Country Club. Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development was the Guest-of-Honour at the event.

The SRSC Fundraising Golf was organized to bring together corporates who enjoy playing golf and at the same time are committed to contributing to road safety in Singapore. The funds raised will be used to support the operational expenses of the SRSC, such as for various road safety programmes. Apart from being a platform for raising funds, the event presented the SRSC with the opportunity to thank its sponsors and partners for their generous support and contributions towards the road safety cause.

SRSC has raised \$108,000 from this fundraising golf event.



Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development (Left) presenting the token of appreciation to Mr Yee Wee Tang, Managing Director of CrabTaxi Pte Ltd (Right)



Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development (Left) presenting the token of appreciation to Mr Patrick Kho, Vice-Chairman SRSC and Group Managing Director of Lian Huat Group (Right)

INTERVIEW WITH CHAIRMAN OF THE SINGAPORE ROAD SAFETY AWARDS COMMITTEE – MR CHANDRASEKAR S/O PALANISAMY



1) How has the SRSA help the companies/drivers to improve road safety in Singapore?

Since 2016, we have invited companies that own and/or operate vehicle fleet to participate in the SRSA. Their response has been encouraging with participation increasing over the years. The SRSA award does get recognition in the industry and this in turn has encouraged other companies to participate in subsequent years. We are heartened to see more companies getting involved in building good safety culture and congratulate those who have taken steps to progress road safety in any small ways.

2) Given the current road traffic situation in Singapore, do you think the drivers/riders can do more to keep Singapore's road safe?

In comparison to a decade ago, the road traffic situation has improved in recent times. This is due to the collective efforts of the Singapore Road Safety Council, Traffic Police, Land Transport Authority as well as the road users. We will continue our efforts to enhance road safety. All road users, drivers, riders and pedestrians, have a role to play and should continue to adopt good road safety habits, every time they are on the move. The physical and mental condition of drivers is an important factor towards road safety. Carelessness, distractions and fatigue can contribute towards traffic accidents. By taking responsibility of their mindfulness and wellbeing before taking to the wheels, drivers can prevent accidents from happening.

3) What are some of the good practices or technology the fleet owners can do to improve road safety?

Many companies have taken the initiative to better maintain their vehicle fleet, set up safety tool box meetings for drivers/riders and implemented reward schemes for safe drivers. These have assisted to improve the company's road safety record. One area where fleet owners should pay closer attention would be in the area of fatigue management. There should be sufficient drivers to buffer for those who are unwell and have fatigue management system to ensure drivers are not overworked. Companies need to always remind drivers to drive safe by having safety talks and regular toolbox sessions. In the area of technology adoption, the use of speed limiter in heavy goods vehicle will mitigate serious accidents. Other evolving technology worth exploring includes improving driver sensing of traffic situation, easier checking of blind spots for heavy vehicles and keeping drivers alert or awake when being on the road for long hours.

SINGAPORE ROAD SAFETY AWARDS 2021

The Singapore Road Safety Council (SRSC), with support from the Traffic Police (TP), the Land Transport Authority (LTA) and Workplace Safety and Health Institute (WSHI), organised the Singapore Road Safety Awards (SRSA) 2021. Associate Professor Muhammad Faishal Ibrahim, Minister of State, Ministry of Home Affairs and Ministry of National Development was the Guest-of-Honour.

The Awards are open to companies who show commitment to road safety through robust fleet maintenance efforts, leverage technology, systems, or training programmes to improve vehicle and driver/rider safety; and serve to recognise companies that put in effort to ensure the safety of the vehicle fleet and company drivers who consistently look out for their own safety and other road users.

In view of the COVID-19 Pandemic, no physical award ceremony was allowed. To continue encouraging companies and their drivers, the SRSC has continued with the Awards virtually by



**Associate Professor
Muhammad Faishal Ibrahim,**
Minister of State, Ministry
of Home Affairs and Ministry
of National Development
giving the opening speech
for the virtual event

announcing the award winners through a video which was subsequently posted on the SRSC Facebook page on 15 December 2021.

SRSC and its partners will continue to find ways to engage the industry and remind them of their responsibility towards the road user community. The journey towards an accident-free road is one that requires the effort of every road user.

With the Singapore Road Safety Awards, SRSC hope to encourage companies that operate vehicle fleets and their drivers to play their part by continuing to improve their safety standards so that the roads will be safer every day.



Winners of the Company Awards –
Light Goods Vehicle Fleet



Winners of the Company Awards –
Private Bus Fleet

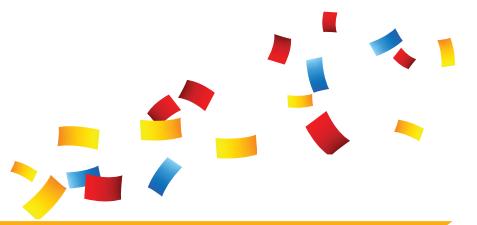


Winners of the Company Awards –
Heavy Goods Vehicle Fleet

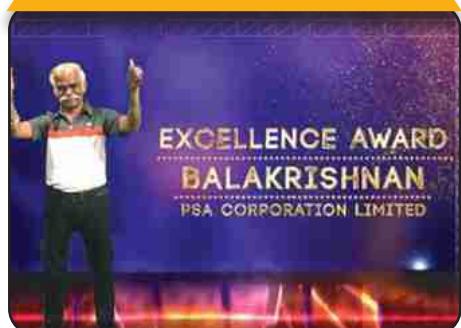


Winner of the Company Awards –
Motorcycle Fleet – Merit Award

SAFE DRIVER AWARDS



HEAVY GOODS VEHICLE FLEET EXCELLENCE AWARD



HEAVY GOODS VEHICLE FLEET - MERIT AWARD



LIGHT GOODS VEHICLE FLEET - MERIT AWARD



MOTORCYCLE FLEET - MERIT AWARD



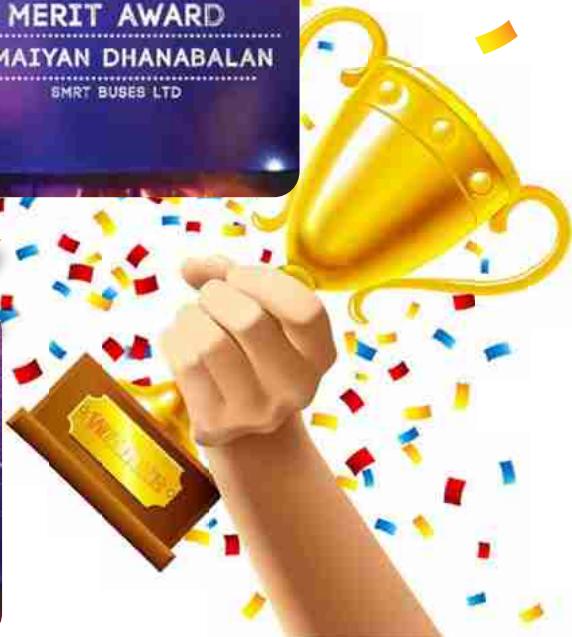
PUBLIC BUS FLEET - MERIT AWARD



PRIVATE BUS FLEET EXCELLENCE AWARD



PRIVATE BUS FLEET MERIT AWARD



SINGAPORE ROAD SAFETY MONTH 2021 AND 'SPOT THE SAFE MOTORIST' PROGRAMME

On 28 May 2021, the Singapore Road Safety Council (SRSC) and Traffic Police (TP), with support from the Land Transport Authority (LTA), Ministry of Education (MOE), People's Association (PA) and Automobile Association of Singapore (AAS) launched the Singapore Road Safety Month (SRSR) virtually as an online campaign.

This year, the theme of the month-long campaign is "Road Safety for All", and was focused on SRSC's and TP's road safety efforts on raising awareness on red light running and speeding offences. Associate Professor Dr Muhammad Faishal Ibrahim, Minister of State for the Ministry of Home Affairs and Ministry of National Development was the Guest-of-Honour for the campaign's online launch.

Two road safety videos were produced as part of public education outreach efforts to educate motorists on the correct driving behaviours, and were aired on various SRSC social media platforms including Facebook and YouTube as well as on national television. The videos highlight the seriousness and negative consequences of red light running and speeding, and what must be done to avoid these accidents arising from the offences.

In addition, a month-long 'Spot the Safe Motorist' programme was also organised as part of Singapore Road Safety Month 2021 to raise awareness on the importance of safe driving and looking out for other motorists on the road. Motorists who are spotted by TP patrol officers displaying safe driving behaviour or performing a courteous act on the roads, will be rewarded with a COVID-19 care pack.

SRSC hope that this campaign will serve as a timely reminder to the public to stay safe on the roads.



Screenshot of video on Speeding, which was posted on SRSC's Social Media platforms and National TV'



Motorist caught by surprise when he was pulled over by a Traffic Police Officer to reward him with a COVID-19 Care Pack for being a great role model by donning his protective riding gear



Screenshot on video on Speeding, which was posted on SRSC's Social Media platforms and National TV'

SINGAPORE RIDE SAFE 2021



Mr Tan Tee Nee, Director, Traffic Design & Management, Land Transport Authority (Left), Mr Bernard Tay, Chairman SRSC (Middle Left), Mr Desmond Tan, Minister of State, Ministry of Home Affairs & Ministry of Sustainability and the Environment (Middle Right) and SAC Gerald Lim, Commander Traffic Police (Right) at the launch of the Singapore Ride Safe 2021 Campaign

The Singapore Road Safety Council (SRSC) and the Traffic Police (TP), with support from the Land Transport Authority (LTA), launched the Singapore Ride Safe Campaign 2021 on 29 October 2021. Mr Desmond Tan, Minister of State, Ministry of Home Affairs & Ministry of Sustainability and the Environment, was the Guest of Honour.

This year's campaign tagline, "Gear Up, Ride Safe", is intended to remind motorcyclists to don protective riding gear such as approved helmet, riding jacket, gloves and boots. The highlights of the campaign launch have been uploaded on the SRSC Facebook Page. A road safety video, of the same title as the campaign tagline, has also been produced to remind motor-cyclists to ride safely, and was uploaded on the SRSC Facebook Page the following day.

To increase the outreach efforts, lamp post banners were also produced and hung at accident-prone locations. Related campaign messages were also disseminated via LTA's Expressway Monitoring Advisory System (EMAS) electronic signboards to drive home the message of riding safely.

Mr Bernard Tay, Chairman, Singapore Road Safety Council said, "SRSC hopes that with this campaign, we will be able to convey safe riding knowledge and habits to encourage safer behaviour on the roads for one of the most vulnerable groups of road users. Motorcyclists should always stay mindful and observe safe riding etiquette, to avoid being another casualty on the road."

Commander Traffic Police, Senior Assistant Commissioner Gerald Lim said, "Motorcyclists must always adopt safe riding behaviours on the roads and take extra precautions. All road users should exercise graciousness and patience and do their part to keep our roads safe."

SRSC and TP hope that the launch of the Singapore Ride Safe 2021 Campaign will serve as a timely reminder for all motorcyclists to ride safely and responsibly, so as to keep themselves and other road users safe.



Lamp Post Banners that were put up at accidents-prone locations

ROAD SAFETY FOR SENIORS 2021



Road Safety for Seniors 2021 – Event Launch Page



Seniors of the Lions Befrienders tuning in the Livestream at their respective Senior Activity Centres

The Singapore Road Safety Council (SRSC) and Traffic Police (TP), with support from the Land Transport Authority (LTA) and Lions Befrienders, launched the Road Safety for Seniors 2021 campaign on 16 July 2021.

As part of the campaign, an online road safety programme was held for 33 seniors of the Lions Befrienders across nine Senior Activity Centres. The programme included a road safety talk by Mr Yeow Seng Yong, a MediaCorp Senior Producer-Presenter, who is also an Honorary Assistant Superintendent of Police with the Volunteer Special Constabulary. He reminded seniors to practise good road safety habits while using the roads. This was followed by a road safety skit and a sharing session on eye care for seniors by Mr Ken Tong, Chairman of the Singapore Optometric Association. The programme was recorded and subsequently shared on SRSC's Facebook and YouTube pages.

Collaterals bearing road safety reminders such as sling bags, lanyards, EZ-Link card holders, pocket tissues and pamphlets were also distributed to the beneficiaries of Lions Befrienders.

SRSC also collaborated with Sheng Siong Supermarket to display road safety advisories in their major supermarkets to remind shoppers to cross the roads responsibly by looking out for traffic before crossing the road. Additionally, Road Safety banners were also put up at strategic locations to encourage and remind seniors to cross the road safely by using pedestrian crossings.

Minister of State, Ministry of Home Affairs and Ministry of National Development, Associate Professor Muhammad Faishal Ibrahim said,



Road Safety banners put up at strategic locations to encourage and remind seniors to cross the road safely by using pedestrian crossings

"Seniors need to be responsible road users and be responsible for their actions. They must not jaywalk and must abide by all traffic laws to keep themselves and other road users safe. It is important for them to contribute to road safety in every little way they can."

"SRSC will continue to work with our partners and the community to reach out to as many seniors as we can, to constantly remind the seniors and other road users to practise good road safety habits by working together to keep our roads safe", said Mr Bernard Tay, Chairman, SRSC.



Road Safety Collaterals distributed to the beneficiaries of Lions Befrienders

With the launch of the Road Safety for Seniors 2021 campaign, SRSC and TP hope that this will serve as a timely reminder to the seniors and their families to abide with all traffic rules to keep themselves safe.

40TH SHELL TRAFFIC GAMES AND ROAD SAFETY VIDEO COMPETITION

The Traffic Police (TP) and Singapore Road Safety Council (SRSC), with support from the Shell Companies in Singapore, organised the closing ceremony of the 40th Shell Traffic Games on Tuesday, 21 December 2021 at the Road Safety Community Park. Ms Yeo Wan Ling, Member of Parliament for Pasir Ris – Punggol GRC, was the Guest of Honour.

One highlight of the closing ceremony was the tour of the Road Safety Community Park. The Guest-of-Honour, Chairman SRSC, Commander Traffic Police, and the representatives from MOE and Shell Companies in Singapore toured the Road Safety Community Park on the go-kart that was used by children who participated in the Shell Traffic Games daily training.

To commemorate the closing ceremony of the 40th Shell Traffic Games, picture books consisting of Shell Traffic Games photographs from the past and present were also produced to serve as a memento. Additionally, a special commemorative medallion was also produced and given out to the various stakeholder who have made this initiative a resounding success for the past 40 years.

As part of the Shell Traffic Games this year, a Road Safety Video Competition, themed 'Road Safety Begins with Me', was organised to encourage children to think about what road safety meant to



From Left: Ms Yeo Wan Ling, Member of Parliament for Pasir Ris – Punggol GRC, Mr Bernard Tay, Chairman SRSC, Ms Ca-Mie De Souza, Media Relations Lead & Deputy Head, Shell Companies in Singapore, SAC Gerald Lim, Commander Traffic Police, and Mr Chin Kim Soon, Assistant Director Workplace Safety & Health Section Safety, Security & Emergency Branch, MOE, preparing to set off for the tour of the RSCP



From Left: Ms Ca-Mie De Souza, Media Relations Lead & Deputy Head, Shell Companies in Singapore, AC Chua Chee Wai, Executive Director SRSC, Mr Bernard Tay, Chairman SRSC, and SAC Gerald Lim, Commander Traffic Police, signing off the memento picture book consisting of Shell Traffic Games photographs from the past and present



SAC Gerald Lim, Commander Traffic Police (Left) and Mr Bernard Tay, Chairman SRSC (Right) presenting an appreciation plaque to Ms Ca-Mie De Souza, Media Relations Lead & Deputy Head, Shell Companies in Singapore (Middle)

them. Jointly organised with the Ministry of Education (MOE), the video competition was opened to all primary school students and the videos were judged on the Creativity, Originality, Content and Visuals. The winners of the competition were announced during the Shell Traffic Games closing ceremony and subsequently shared on SRSC and Use Your Road Sense's Facebook page.

Road Safety is a shared responsibility. With the Shell Traffic Games trainings, SRSC and TP hope that we can educate our young road users to inculcate good road safety habits.

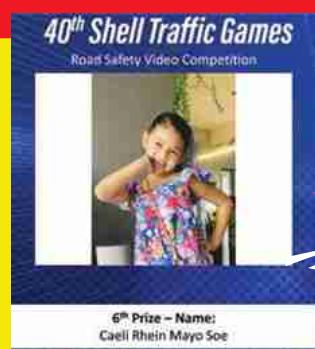
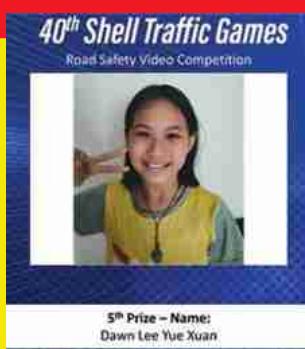
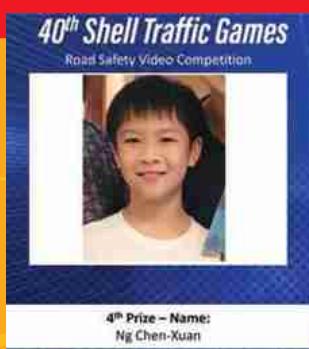


40TH SHELL TRAFFIC GAMES AND ROAD SAFETY VIDEO COMPETITION

ROAD SAFETY VIDEO COMPETITION TOP 3 WINNERS

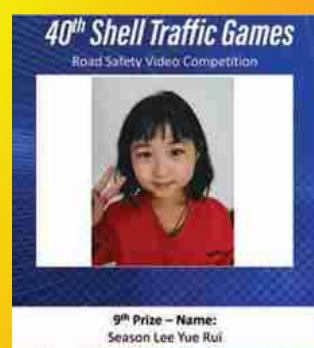
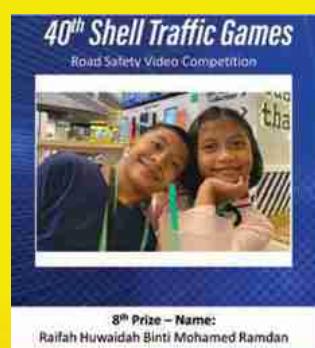
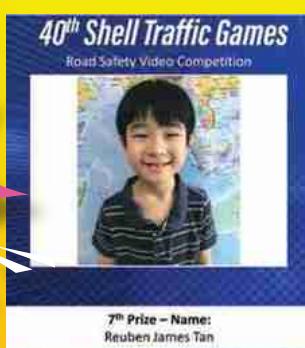


ROAD SAFETY VIDEO COMPETITION

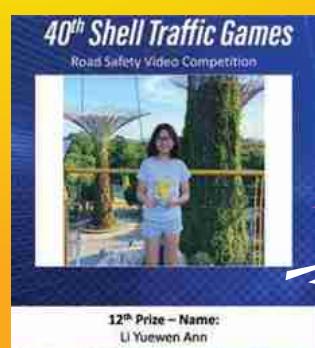
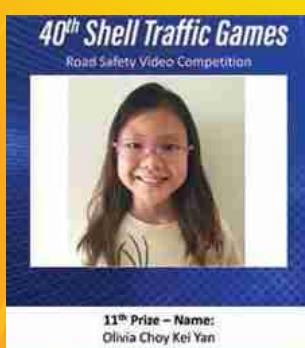
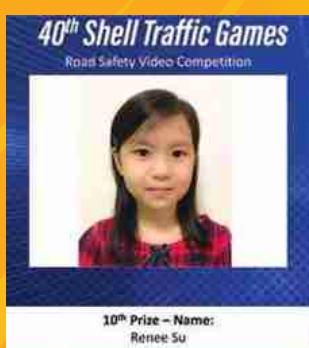


4TH - 6TH
PRIZE
WINNER

7TH - 9TH
PRIZE
WINNER



10TH - 12TH
PRIZE
WINNER



SHARE THE ROAD SEMINAR BY AA SINGAPORE

On 19 December 2021, the Singapore Road Safety Council (SRSC), together with Traffic Police (TP) and Land Transport Authority (LTA) supported the launch of the 'Share the Road' Seminar organised by Automobile Association of Singapore (AAS). Senior Parliamentary Secretary for Minister of Transport, Mr Baey Yam Keng was the Guest-of-Honour for the Seminar.

The 'Share the Road' seminar advocates road users to play their part in respecting and understanding the rules and space of each other; as well as to be courteous to one another. Mr Tay Chye Sim, Senior Technical Consultant of AA Singapore, Dr Edwin Tan, Orthopaedic Surgeon of Cove Orthopaedic, Mr Steven Lim, President of Safe Cycling Taskforce, and Mr Adrian Yeap Chief Executive Officer of Yeap Transport, were invited to be the speakers of the seminar.

One highlight of the seminar was the exhibition booths set up by various road safety relevant organisations. During the seminar, guests were given the opportunity to tour the exhibition find out more about these organisations and their contributions to road safety.

With the launch of the 'Share the Road' Seminar, SRSC and our road safety partners wishes to remind everyone that it is important to be courteous to one another on the roads and that all road users should exercise safe driving/riding behaviours and to give ways to others.



From Left: Mr Bernard Tay, Chairman SRSC and President of AA Singapore, Mr Baey Yam Keng, Senior Parliamentary Secretary for Minister of Transport, AC Chua Chee Wai, Executive Director SRSC and Mr Lee Wai Mun, Chief Executive Officer of AA Singapore, at the exhibition booth jointly set up by SRSC and Traffic Police



Touring of the Exhibition Booths



From Left: Mr Tay Chye Sim, Senior Technical Consultant of AA Singapore, Mr Steven Lim, President of Safe Cycling Taskforce, Mr Baey Yam Keng, Senior Parliamentary Secretary for Minister of Transport, Mr Adrian Yeap Chief Executive Officer of Yeap Transport, Dr Edwin Tan, Orthopaedic Surgeon of Cove Orthopaedic, and Mr Lee Wai Mun, Chief Executive Officer of AA Singapore conducting a panel discussion.

SRSC ANNUAL GENERAL MEETING (AGM) 2021

The Singapore Road Safety Council (SRSC) held its Annual General Meeting (AGM) on 23 April 2021. This year's AGM was held as a physical event at the Senior Police Officers' Mess (SPOM).



Council Members physically present at Senior Police Officers' Mess (SPOM) for the AGM



TRAFFIC POLICE

The Singapore Road Safety Council (SRSC) has been a long-standing partner of the Traffic Police (TP) in making Singapore roads the safest in the world. In 2021, TP continued to work with SRSC to promote road safety to the community, even as Singapore remains affected by the safe management measures arising from the Covid-19 pandemic. Road safety initiatives were redesigned, with many moving onto the online realm as TP sought to connect with community partners and the public through virtual platforms, such as Facebook and Zoom.

Singapore Road Safety Month 2021

In May 2021, SRSC and TP launched the annual Singapore Road Safety Month campaign. The theme of the month-long campaign was "Road Safety for All", and the campaign sought to discourage motorists from committing red-light running and speeding violations. Two road safety videos were produced as part of SRSC and TP's outreach efforts to educate motorists on the serious consequences of red-light running and speeding.



Engagement between TP Officer and motorist



Goodie bag for 'Spot the Safe Motorists'



Screenshot of participants attending the event via Zoom

To promote responsible driving behaviours, a month-long 'Spot the Safe Motorist' initiative was also organised as part of the campaign. Motorists who were spotted by TP patrol officers displaying safe driving behaviours or had performed a courteous act while driving during the month of June, were commended with a goodie bag. A total of 190 motorists were recognised during the engagement period, and the initiative was well-received with some motorists expressing their surprise at how TP would stop and commend them on their good driving behaviours.

Elderly pedestrians

Accidents involving elderly pedestrians remained a key concern in 2021 as about half of the fatal accidents involving elderly pedestrians were attributed to jaywalking. In June 2021, SRSC and TP organised the Road Safety for Seniors 2021 event for 33 seniors from the Lions Befrienders across 9 Senior Activity Centres. Led by Honorary ASP(V) Yeow Seng Yong, the programme comprised a road safety talk, a sharing session on eye care to remind the elderly to be mindful of their surroundings, and a quiz. The event was warmly received by the seniors, and TP will continue to organise such talks to maintain rapport with the seniors and remind them to use designated pedestrian crossings during their daily travels.



Honorary ASP(V) Yeow conducting the road safety talk virtually

TRAFFIC POLICE

Motorcyclists

Motorcyclists continued to account for a disproportionate number of traffic accidents and fatalities, with motorcyclists and pillion riders involved in 56.8% of overall traffic accidents in the first half of 2021. In October 2021, SRSC and TP launched the annual Singapore Ride Safe Campaign (SRS) with the theme "Gear Up, Ride Safe", to remind motorcyclists to don protective riding gear and ride responsibly.

As part of the campaign, a road safety video was produced to remind motorcyclists to practise defensive riding so that they can reach home to their loved ones safely. Road safety banners were also installed at accident-prone locations and hotspots identified by TP and LTA to remind motorcyclists on safe riding habits. In addition, related campaign messages were disseminated via LTA's Expressway Monitoring Advisory System (EMAS) electronic signboards to remind motorcyclists on riding safely.

Children

In December 2021, SRSC and TP, with support from the Shell Singapore and the Ministry of Education, organised the 40th Shell Traffic Games (STG) at the Road Safety Community Park. In view of the Covid-19 restrictions this year, a video competition was organised, which was opened to all primary school children to encourage them to think about what road safety meant to them. The videos were judged on creativity, originality, content, and visuals. Response for the competition was enthusiastic and overwhelming, with a total of 131 entries received, of which the best 12 videos were recognised.



EMAS bearing campaign tagline



Launch of the Ride Safe Campaign at TP



Judging Panelists for 40th Shell Traffic Games (STG)



STG participants joining the Closing Ceremony virtually

TRAFFIC POLICE

A special commemorative medallion was also produced to commemorate the 40th Shell Traffic Games and to recognise the enduring support from the Shell Companies in Singapore. The medallion will be presented to our partners who have made this initiative a resounding success for the past 40 years.



Screengrabs from the Use Your RoadSense Virtual Show



Unveiling of road safety banner for cyclists

TP continued to work closely with the SCF and SCTF throughout 2021. The "Look Up, Look Out" campaign that was launched in November 2021, underscores the excellent partnership between TP, SCF, SCTF, Singapore Logistics Association and Singapore Transport Association. The campaign was launched at both ends of the island - Bok Seng Logistics Hub in Tuas and Nicoll Drive in Changi, where cyclists and heavy vehicle drivers were encouraged to share the roads harmoniously with one another.



"Look Up, Look Out" campaign

Using your RoadSense and practising graciousness

Besides organising initiatives that are road user specific, TP, with the support from SRSC, also organised the Use Your RoadSense Virtual Show for all road users in October 2021. The show was live streamed on Facebook and was attended by 188 viewers. The programme comprised

a discussion with representatives from Tan Tock Seng Hospital and the SCF on the contributing factors of road traffic accidents and having to cope with the aftermath of accidents. This was followed by a presentation by TP on common traffic violations, as well as a discussion with the Singapore Kindness Movement on the importance of graciousness for a safer and more pleasant road user experience.

The virtual show was well-received by the public for its novelty and light-hearted mode of communication. Moving forward, TP will continue to work with SRSC and explore ways to engage road users and remind them to exercise responsibility when using the roads.



Advisory banner along Serangoon Road near Boon Keng MRT

Collaboration with Singapore Road Safety Council and Traffic Police for Road Safety for Seniors 2021

Over the past years, the Land Transport Authority (LTA) has been working closely with the Singapore Road Safety Council (SRSC) and Traffic Police (TP) to raise road safety awareness, inculcate good road behaviour, as well as instil graciousness amongst all road users.

LTA believes that education is an important aspect to promoting safe road behaviours amongst road users and complements the road safety engineering measures that LTA has put in place.

To do so, LTA has actively supported and participated in annual road safety campaigns and events organised by SRSC and TP, that are aimed at educating the vulnerable road user groups on good road safety habits.

As part of the Road Safety for Seniors 2021 campaign, LTA had worked with SRSC and TP to roll out a series of publicity materials and install advisory banners at strategic locations to remind pedestrians, especially the seniors, on the importance of road safety by using designated crossings.

Educational lamp post banners at Silver Zone locations along Woodlands Ring Road and Chai Chee Road

LTA completed the Woodlands Ring Road Silver Zone in Oct 2021, which comprised traffic calming measures such as a Y-junction, roundabouts and bus-friendly humps. While the engineering measures implemented have been effective in reducing motorists' speeds, LTA received some feedback during the initial stages of post-implementation that motorists travelling through Woodlands Ring Road may not be familiar with the new measures, in particular how to approach the new roundabouts and bus-friendly humps adjacent to bus stops.

To familiarise road users with the new traffic calming measures, LTA worked with SRSC and TP to put up lamp post banners near the roundabouts and bus-friendly humps to create further awareness of the features, as well as guide road users on the right behaviour when navigating through these measures.

The lamp post banners were installed at Woodlands Ring Road Silver Zone's newly implemented roundabouts and bus-friendly humps for three months. After the installation, we observed an improvement in motorists' behaviour and most drove in an orderly manner when approaching the traffic calming measures.

As there was the improvement in motorists' behaviour after the installation of the banners at Woodlands Ring Road, similar banners were installed at the Chai Chee Road and Lor 5 Toa Payoh Silver Zones to guide behaviour at the roundabouts.



Advisory lamp post banners along Woodlands Ring Road towards the newly implemented roundabout



Advisory lamp post banners along Woodlands Ring Road towards the newly implemented bus friendly hump.



Lamp post banners installed at both approaches to the new roundabout

MINISTRY OF EDUCATION & SHELL COMPANIES IN SINGAPORE

MINISTRY OF EDUCATION

Ministry of Education has been working closely with the Singapore Road Safety Council (SRSC) to educate our students on the importance of Road Safety in the past decade. This year, continued to support SRSC in their road safety outreach campaigns – namely the Singapore Road Safety Month and the 40th Shell Traffic Games – despite the COVID-19 Pandemic.

The Singapore Road Safety Month is a month-long campaign that educates the public on important Road Safety matters. This year, the SRSM focused on raising awareness of red light running and speeding offences. Two road safety videos were produced as part of public education outreach efforts to educate motorists on the correct driving behaviours. The videos highlight the seriousness

and negative consequences of red light running and speeding, and what must be done to avoid accidents. To promote awareness among the students had also shared these videos with the schools.

We also collaborated with SRSC to organise a Road Safety Video Competition that was opened to children aged 6 to 12 years old, in conjunction with this year's 40th Shell Traffic Games. The competition encouraged children to think about what road safety meant to them and the videos were judged on creativity, originality, content, and visuals.

It is important to educate our young road users so that they are inculcated with good road safety habits from young.



SHELL COMPANIES IN SINGAPORE

Safety is our top priority at Shell, especially road safety. That is why improving road safety in the countries where Shell operates remains our commitment to the community. The Shell Traffic Games have been running since 1958 in partnership with Singapore Road Safety Council and Traffic Police. Through the years, it has evolved to be more relevant to the different generations. In the last 10 years, we had rolled out a virtual road safety game and a mobile app to complement the physical games. Outside of the Games, Shell has also been spreading the road safety message to the community. For example, we worked with our partners using Virtual Reality (VR) and simulators so that they will be safer drivers.

This year's Shell Traffic Games was borne from extraordinary times. We challenged students to share what they know about road safety through a one-minute video and were heartened to witness overwhelming responses. The students' videos made bold use of animations, some even roped

in their families. What was more encouraging was the sound advice on road safety presented in the videos, it assured us that the decades of education put into road safety, by the Traffic Police, the Singapore Road Safety Council and Shell, have left its impact.

The Shell Traffic Games has been one of our most fondly remembered programmes in the community since it began 63 years ago. While this marks our final year at the Shell Traffic Games, we will remain deeply committed to safety and will continue to promote road safety with our partners moving forward. We want to extend a heartfelt appreciation to our long-time partners, Singapore Road Safety Council (SRSC) and Traffic Police (TP) for the friendship and partnership over the years.

Shell has been in Singapore for 130 years. We will continue to invest in the community and contribute to Singapore's development purposefully.

Corporate Governance

The Singapore Road Safety Council (SRSC) has complied with the Code of Governance for Charities and IPCs for the year ended 31 December 2021. The 2021 accounts of the SRSC were audited by Ecovis Assurance LLP.

SRSC maintains a Conflicts of Interest Policy applicable to all Council members as well as the Secretariat. The purpose of the policy is to protect the interest of SRSC when it is considering entering into a transaction or arrangement that might benefit the private interest of an officer or Council member of SRSC, or any other interested persons.

SRSC has a Whistle Blowing Policy and a Fraud Reporting Policy that provides accessible channels to the Chairman of the Audit Committee for reporting suspected fraud, corruption, dishonest practices or other similar matters.

There is no staff that is a close family member of the Executive Director or Council Members. The following is disclosure on remuneration received by paid staff in 2021, classified according to bands of S\$100,000:

Remuneration band of staff	No. of Staff
More than S\$100,000 and less than S\$200,000	1
Less than S\$100,000	4

DISCLOSURE OF TERM LIMIT FOR THE TREASURER (OR EQUIVALENT E.G. FINANCE COMMITTEE CHAIRMAN)

The Honorary Treasurer or Finance Committee Chairman (or equivalent) has a term limit of four years.

DISCLOSURE OF REMUNERATION AND BENEFITS RECEIVED BY EACH COUNCIL MEMBER

No Council members were remunerated for their services in the financial year.

DISCLOSURE OF PARTIES INVOLVED IN SETTING REMUNERATION OF KEY STAFF

No staff is involved in setting his or her own remuneration. The Admin and Finance Sub-Committee will be involved in setting the remuneration of staff.

DISCLOSURE OF HOW STAFF PERFORMANCE IS REVIEWED AND ASSESSED

Staff performance are reviewed during the annual staff appraisal exercise. Staff will submit their staff appraisal report individually for assessment by the Executive Director.

DISCLOSURE OF POLICY FOR MAKING LOANS AND DONATIONS TO EXTERNAL PARTIES

Loans and donations to external parties, staff, donors, volunteers or Council members are not allowed.

DISCLOSURE OF RESERVES POSITION AND POLICY

SRSC seeks to maintain a reserve of one year's operating costs. The amount of reserves will be regularly reviewed by the Council to ensure that they are adequate to meet its operating needs and continuing obligations.

DISCLOSURE OF INVESTMENT POLICY IF THE CHARITY INVESTS ITS RESERVES

Investments involve the ownership of securities which are usually capital guaranteed in the forms of bonds, unit trusts, listed shares, fixed deposits in financial institutions etc. SRSC shall only invest in fixed deposits upon approval by Honorary Treasurer, Vice Chairman and Chairman.

DISCLOSURE OF VOLUNTEER MANAGEMENT POLICIES

SRSC encourages the involvement of volunteers within all appropriate programmes and activities. The function of the SRSC's Volunteer Management is to provide a central coordinating point for effective volunteer management within SRSC, and to direct and assist staff and volunteer efforts to jointly provide more effectiveness in our outreach efforts.

- SRSC does not accept services of staffs as volunteers.
- No person who has a conflict of interest with any activity or programme of the SRSC, whether personal, philosophical, or financial shall be accepted to serve as a volunteer with the SRSC.

DISCLOSURE OF INTERNAL CONTROLS WITH DOCUMENTED PROCEDURES FOR FINANCIAL MATTERS IN KEY AREAS

SRSC has formalised and clearly defined internal controls involving the planning of a series of internal control policies and procedures to ensure:

- Transactions are carried out in accordance with management authorisation,
 - Delegation of authority and limits of approval should be defined to avoid inconsistencies, irregularities or fraudulent practices.
- Transactions are properly recorded
- Access to assets are restricted to authorized persons, and
- Recorded assets are reconciled and compared with physical assets on a regular basis

DISCLOSURE OF THE PURPOSE, AMOUNT AND PLANNED TIMING OF USE FOR RESTRICTED FUNDS

Every donation received by the SRSC should only be used for its expressed purpose during the specific period of time. SRSC shall not in any circumstances, utilise the funds for other non-specified purposes without getting consent from the donors.

**Council
Meeting
Attendance**

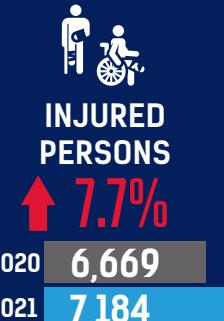
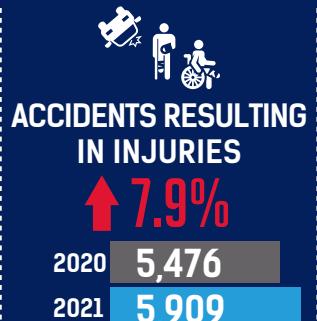
A TOTAL OF SIX COUNCIL MEETINGS AND ONE AGM WERE HELD DURING THE FINANCIAL YEAR

The following sets out the individual Council Member's attendance at the meetings:

Name	Current Term		
	Designation	Date of Appointment to Council	Frequency
Bernard Tay	Chairman	2 January 2010	6/6
Patrick Kho Chuan Thye	Vice-Chairman	1 December 2012	6/6
Terry Wee Hiang Bing	Hon Treasurer	6 October 2020	5/6
Abdul Rahim Bin Mohd Tahir	Council Member	1 May 2016	3/6
Abdul Razak Bin Abdul Raheem	Council Member	1 May 2015	4/6
Chandrasekar s/o Palanisamy	Council Member	1 May 2018	6/6
Chew Kok Liang	Council Member	1 May 2018	5/6
Chih Chien Li Jennifer	Council Member	6 October 2020	6/6
Dominic Nathan	Council Member	1 May 2014	5/6
Gerald Lim Han Ming	Council Member	14 June 2018	6/6
Koh Chin Beng	Council Member	1 May 2018	6/6
Koh Siew Cheng	Council Member	1 February 2015	6/6
Lakshmanan s/o Seenivasakan	Council Member	1 May 2015	5/6
Lee Yuen Yuen	Council Member	1 May 2018	4/6
Lim Hui Leong	Council Member	1 May 2020	4/6
Ng Kok Cheong	Council Member	1 May 2016	5/6
Raymond Tan Kim Han	Council Member	1 May 2016	5/6
Siti Haslinda Putri Harun	Council Member	1 December 2016	5/6
Thomas Pang	Council Member	1 May 2020	4/6
Wong Yiik Diew	Council Member	1 May 2015	5/6
Xie Yao Quan	Council Member	1 May 2016	0/6

ANNUAL ROAD TRAFFIC SITUATION 2021

TRAFFIC ACCIDENTS RESULTING IN FATALITIES AND INJURIES INCREASED, PARTLY DUE TO THE INCREASE IN TRAFFIC VOLUME WITH RESUMPTION OF MORE ACTIVITIES IN 2021. HOWEVER, THE NUMBER OF TRAFFIC ACCIDENTS AND VIOLATIONS REMAINED GENERALLY LOWER THAN THE PRE-COVID-19 PERIOD.



RED-LIGHT RUNNING



VIOLATIONS

↓ 13.3% 2020 51,459 2021 44,607

ACCIDENTS

↑ 10.9% 2020 119 2021 132

SPEEDING-RELATED



VIOLATIONS

↓ 15.0% 2020 163,823 2021 139,277

ACCIDENTS

↑ 28.0% 2020 757 2021 969

DRINK-DRIVING



ACCIDENTS

↑ 4.8% 2020 146 2021 153

FATAL ACCIDENTS

↓ 38.5% 2020 13 2021 8

ELDERLY PEDESTRIANS AND MOTORCYCLISTS REMAIN VULNERABLE

THEY ACCOUNT FOR A DISPROPORTIONATE NUMBER OF TRAFFIC ACCIDENTS RESULTING IN INJURIES OR DEATH

JAYWALKING is the cause for **49.0%** of all accidents involving **ELDERLY PEDESTRIANS**



Accidents involving elderly pedestrians

↓ 13.7%
2020 234
2021 202

Fatalities among elderly pedestrians

0%
2020 15
2021 15

Injured persons among elderly pedestrians

↓ 14.9%
2020 222
2021 189

MOTORCYCLISTS or **pillion riders** were involved in **57.1%** of overall traffic accidents, and made up **46.7%** of traffic fatalities



Accidents involving motorcyclists

↑ 8.0%
2020 3,180
2021 3,433

Fatalities among motorcyclists or pillion riders

↑ 2.0%
2020 49
2021 50

Injured persons among motorcyclists or pillion riders

↑ 8.2%
2020 3,381
2021 3,659



SINGAPORE POLICE FORCE
SAFEGUARDING EVERY DAY



Source: Singapore Police Force

SINGAPORE ROAD SAFETY COUNCIL
(Registration No. T09SS0253D)

**STATEMENT BY THE COUNCIL AND MANAGEMENT
AND FINANCIAL STATEMENTS**

**FINANCIAL YEAR ENDED
31 DECEMBER 2021**

SINGAPORE ROAD SAFETY COUNCIL

GENERAL INFORMATION

Introduction

The Singapore Road Safety Council (the "Council") was established by the Ministry of Home Affairs on 9 December 2009. The Council is registered as a charity under the Charities Act (Chapter 37) and the Societies Act (Chapter 311) (Unique Entity Number: T09SS0253D).

Management

AC Chua Chee Wai	Executive Director
Mr Mark Chow	Senior Manager
Mr Chen Fucheng	Senior Project Executive
Ms Irene Goh	Senior Project Executive
Ms Wong Hsiu Ling	Project Executive
Ms Poh Lay Hua	Admin & Finance Executive (Joined on 1 July 2021)
Ms Sherine Wee	Admin & Finance Executive (9 July 2018 to 30 June 2021)

Council Members

Mr Bernard Tay	Chairman
Mr Patrick Kho	Vice-Chairman
Mr Raymond Tan	Honorary Treasurer (Term ended on 30 April 2021)
Mr Terry Wee Hiang Bing	Honorary Treasurer (Appointed on 1 May 2021)
Mr Koh Chin Beng	Chairman of Audit Committee
Mr Chandrasekar s/o Palanisamy	
Mr Chew Kok Liang	
Mr Dominic Authuvan Nathan	
Mdm Lee Yuen Yuen	
Mdm Koh Siew Cheng	
Mr Lakshmanan s/o Seenivasakan	
AP Wong Yik Diew	
AC Abdul Razak Bin Abdul Raheem	
Mr Abdul Rahim Bin Mohd Tahir	
SAC Gerald Lim	
Mr Ng Kok Cheong	
Mr Xie Yao Quan	
Mdm Siti Haslinda Putri Harun	
Mr Thomas Pang Thieng Hwi	
Mr Lim Hui Leong	
Ms Chih Chien Li Jennifer	

Registered Office

Traffic Police Department
10 Ubi Avenue 3
Singapore 408865

Auditor

Ecovis Assurance LLP

Bankers

Development Bank of Singapore
Maybank Singapore Limited

SINGAPORE ROAD SAFETY COUNCIL

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SINGAPORE ROAD SAFETY COUNCIL

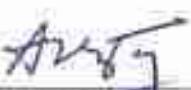
STATEMENT BY THE COUNCIL AND MANAGEMENT

In opinion of the Council,

- (i) the financial statements of the Singapore Road Safety Council are drawn up in accordance with the provision of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the financial position of the Council as at 31 December 2021 and the financial activities, changes in fund and cash flows of the Council for the year then ended; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Council will be able to pay its debts as and when they fall due.

Financial statements prepared by the Management of the Council are approved and authorised for issue by the Council.

On behalf of the Council:



Mr. Bernard Tay
Chairman

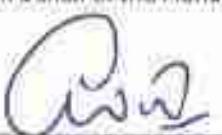


Mr. Patrick Kho
Vice-chairman



Mr. Terry Wee Hiang Bing
Honorary Treasurer

On behalf of the Management/Secretariat:



AC Chua Chee Wai
Honorary Secretary/Executive Director



Mr. Mark Chow
Senior Manager

26 April 2022



ECOVIS Assurance LLP

150 Cecil Street, #15-01, Singapore 069543

Tel: +65 6932 7066 | Fax: +65 6443 4386

singapore@ecovis.com | UEN: T20111038H

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SINGAPORE ROAD SAFETY COUNCIL

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Singapore Road Safety Council (the "Council"), which comprise the statement of financial position as at 31 December 2021, and the statement of financial activities and other comprehensive income, statement of changes in accumulated fund and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 5 to 17.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 ("the Societies Act"), the Charities Act, Chapter 37 and other relevant regulations ("the Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the financial position of the Council as at 31 December 2021 and the financial performance of activities, changes in accumulated fund and cash flows of the Council for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE ROAD SAFETY COUNCIL**

In preparing the financial statements, Management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

The Management is responsible for overseeing the Council's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE ROAD SAFETY COUNCIL**

Report on other legal and regulatory requirements

In our opinion,

- (a) the accounting and other records required to be kept by the Council have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeal held during the financial year has been carried out in accordance with regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Council has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Council has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Econ Adams WY

Ecovis Assurance LLP
Public Accountants and
Chartered Accountants
Singapore

26 April 2022

SINGAPORE ROAD SAFETY COUNCIL**STATEMENT OF FINANCIAL POSITION**

As at 31 December 2021

	<u>Note</u>	<u>2021</u> \$	<u>2020</u> \$
ASSETS			
Current assets			
Cash and cash equivalents	6	1,280,161	893,244
Grant and other receivables	7	65,760	407,761
Prepayments		1,614	1,772
Total current assets		<u>1,347,535</u>	<u>1,302,777</u>
Non-current assets			
Equipment	8	6,336	9,792
Total assets		<u>1,353,871</u>	<u>1,312,569</u>
LIABILITIES AND ACCUMULATED FUND			
Current liabilities			
Other payables and accruals	9	<u>59,981</u>	<u>50,255</u>
Accumulated fund			
Unrestricted fund		<u>1,293,890</u>	<u>1,262,314</u>
Total liabilities and accumulated fund		<u>1,353,871</u>	<u>1,312,569</u>

SINGAPORE ROAD SAFETY COUNCIL**STATEMENT OF FINANCIAL ACTIVITIES AND OTHER COMPREHENSIVE INCOME**

For the financial year ended 31 December 2021

	Note	2021 \$	2020 \$
Income	10	770,009	1,023,106
Expenditures			
Programme and fundraising expenses	11	(250,014)	(184,428)
Administrative expenses	12	(488,419)	(431,712)
Surplus for the year, representing total comprehensive income for the year		<u>31,576</u>	<u>406,966</u>

See accompanying notes to financial statements.

SINGAPORE ROAD SAFETY COUNCIL

STATEMENT OF CHANGES IN ACCUMULATED FUND

For the financial year ended 31 December 2021

	\$
<u>Unrestricted fund</u>	
At 1 January 2020	855,348
Surplus for the year, representing total comprehensive income for the year	<u>406,966</u>
At 31 December 2020	1,262,314
Surplus for the year, representing total comprehensive income for the year	<u>31,576</u>
At 31 December 2021	<u>1,293,890</u>

See accompanying notes to financial statements.

SINGAPORE ROAD SAFETY COUNCIL

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2021

	<u>2021</u> \$	<u>2020</u> \$
Cash flows from operating activities		
Surplus for the year	31,576	406,966
Adjustments for:		
Interest income	(1,044)	(1,901)
Depreciation of equipment	3,456	2,251
Gain on disposal of equipment	-	(1,250)
Operating surplus before movements in working capital	33,988	406,066
Changes in working capital:		
Grant and other receivables	342,001	(404,422)
Prepayments	158	-
Other payables and accruals	9,726	(136,146)
Net cash generated from/(used in) operating activities	385,873	(134,502)
Cash flows from investing activities		
Interest received	1,044	1,901
Purchase of equipment	-	(10,368)
Proceeds from disposal of equipment	-	1,250
Net cash generated from/(used in) investing activities	1,044	(7,217)
Net increase/(decrease) in cash and cash equivalents	386,917	(141,719)
Cash and cash equivalents at the beginning of the year	893,244	1,034,963
Cash and cash equivalents at the end of the year (Note 6)	1,280,161	893,244

See accompanying notes to financial statements.

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

1. GENERAL

The Singapore Road Safety Council ("SRSC" or "the Council") (Unique Entity Number T09SS0253D) was established by the Ministry of Home Affairs on 9 December 2009. The Council is a society registered under the Societies Act, Chapter 311. It was granted the status of an Institution of a Public Character ("IPC") under the Charities Act, Chapter 37 until 20 July 2022, subject to renewal.

The objectives of the Council consist of promoting public awareness of and concern about road safety; studying, developing and improving road safety measures suitable for adoption by the public; and encouraging the adoption of these measures by the public.

Upon dissolution of the Council, the remaining funds shall be donated to other charitable organisations which have been designated as IPC under the Charities Act.

The registered office and principal place of business is located at 10 Ubi Avenue 3, Traffic Police, Singapore 408865.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF ACCOUNTING – The financial statements have been drawn up in accordance with the Financial Reporting Standards in Singapore ("FRS"). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Council takes into account the characteristics of the asset or liability which market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of FRS 102, leasing transactions that are within the scope of FRS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in FRS 2 or value in use in FRS 36.

ADOPTION OF NEW AND AMENDED STANDARDS AND INTERPRETATIONS – In the current financial year, the Council has adopted all the new and revised FRSs and Interpretations of FRS ("INT FRS") that are relevant to its operations and are effective for annual periods beginning on or after 1 January 2021. The adoption of these new/revised FRSs and INT FRSs does not have any material effect on the amounts reported for the current or prior years.

FINANCIAL INSTRUMENTS - Financial assets and financial liabilities are recognised on the Council's statement of financial position when the Council becomes a party to the contractual provisions of the instrument.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period. Income and expense are recognised on an effective interest basis for debt instruments other than those financial instruments "at fair value through profit or loss".

Financial assets

Classification of financial assets

Debt instruments mainly comprise cash and bank balances and grant and other receivables that meet the following conditions and are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial instruments other than purchased or originated credit-impaired financial assets, the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. On the other hand, the gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest is recognised using the effective interest method for debt instruments measured subsequently at amortised cost, except for short-term balances when the effect of discounting is immaterial.

Impairment of financial assets

The Council recognises a loss allowance for expected credit losses ("ECL") on other receivables using 12 month ECL. The ECL on these financial assets are estimated using a provision matrix based on the Council's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

For all other financial instruments, the Council recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Council measures the loss allowance for that financial instrument at an amount equal to 12-month ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired at the reporting date or an actual default occurring.

Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred.

Measurement and recognition of expected credit losses

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Council in accordance with the contract and all the cash flows that the Council expects to receive, discounted at the original effective interest rate.

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

If the Council has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Council measures the loss allowance at an amount equal to 12-month ECL at the current reporting date.

Derecognition of financial assets

The Council derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Council neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Council recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Council retains substantially all the risks and rewards of ownership of a transferred financial asset, the Council continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Council are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Council after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial liabilities

Financial liabilities are recognised when and only when the Council becomes a party to the contractual provisions of the financial instrument.

Other payables and accruals

Other payables and accruals are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost, using the effective interest rate method, with interest expense recognised on an effective yield basis.

Derecognition of financial liabilities

The Council derecognises financial liabilities when, and only when, the Council's obligations are discharged, cancelled or they expire.

Offsetting arrangements

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when the Council has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. A right to set-off must be available today rather than being contingent on a future event and must be exercisable by any of the counterparties, both in the normal course of business and in the event of default, insolvency or bankruptcy.

EQUIPMENT – Equipment are stated at cost, less accumulated depreciation and any accumulated impairment losses. Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Office equipment	-	5 years
Computers	-	3 years

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

The gain or loss arising on disposal or retirement of an item of equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in profit or loss. Fully depreciated equipment still in use are retained in the financial statements.

PROVISIONS – Provisions are recognised when the Council has a present obligation (legal or constructive) as a result of a past event, it is probable that the Council will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

INCOME RECOGNITION – Income is measured based on the consideration to which the Council expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Donation and sponsorship

Income from donation and sponsorship is generally taken up on a receipt basis. An accrual is made only when the Council has received a commitment from the donor/sponsor and there is reasonable assurance that the donation/sponsorship will be received, and all the attached conditions will be complied with.

Programme income

Programme income is recognised upon services are rendered, which is the point which the Council satisfies a performance obligation by transferring a promised service to the customer and the customer obtains control of services. A performance obligation is satisfied at a point in time and the amount of revenue recognised is the amount allocated to the satisfied performance obligation.

GOVERNMENT GRANTS – Government grants are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Council with no future related costs are recognised in profit or loss in the period in which they become receivable.

RETIREMENT BENEFIT COSTS – Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans and are charged as an expense as they fall due.

EMPLOYEE LEAVE ENTITLEMENT – Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

CASH AND CASH EQUIVALENTS IN THE STATEMENT OF CASH FLOWS – Cash and cash equivalents in the statement of cash flows comprise cash on hand and bank balances that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Council's accounting policies, which are described in Note 2, Management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(i) Critical judgements in applying the Council's accounting policies

Management is of the opinion that any instances of application of judgements are not expected to have a significant effect on the amounts recognised in the financial statements.

(ii) Key sources of estimation uncertainty

There are no key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT

(a) Categories of financial instruments

The following table sets out the financial instruments as at the end of the reporting period:

	2021 \$	2020 \$
<u>Financial assets at amortised cost</u>		
Cash and cash equivalents	1,280,161	893,244
Grant and other receivables	65,760	407,761
	<u>1,345,921</u>	<u>1,301,005</u>
<u>Financial liabilities at amortised cost</u>		
Other payables and accruals	59,981	50,255

(b) Financial risk management policies and objectives

The Council is exposed to financial risks arising from its activities and the use of financial instruments. The financial risks include credit risk and liquidity risk. The Management reviews and agrees policies and procedures for the management of these risks which are executed by Management.

The following sections provide details regarding the Council's exposure to the above-mentioned financial risks and objectives, policies and processes for the management of these risks.

There have been no change to the Council's exposure to these financial risks or the manner in which it manages and measures the risks.

(i) Foreign currency risk management

Foreign currency risk refers to the risk that arises from the movements in the foreign currency exchange rate against Singapore dollar that will affect the Council's financial results and its cash flows. The Council transacts mainly in Singapore dollars, hence has no exposure for foreign currency risk.

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

(ii) Credit risk management

Credit risk is the risk of loss that may arise on outstanding financial instrument should a counterparty default on its obligations. The Council's exposure to credit arises primarily from cash and cash equivalents which are placed with reputable and regulated financial institution.

The maximum exposure to credit risk is represented by the carrying amount of each financial instrument in the statement of financial position.

(iii) Liquidity risk management

Liquidity risk is the risk that the Council will not be able to meet its financial obligations as and when they fall due. Liquidity risk is managed by matching the receipt and payment cycle. The Council's operations are financed mainly through internal funds.

All financial liabilities in 2021 and 2020 are repayable on demand or due within 1 year from the end of the reporting period and are non-interest bearing.

(iv) Fair values of financial assets and financial liabilities

The carrying amounts of cash and cash equivalents, other receivables and other payables and accruals approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

(c) Capital risk management policies and objectives

The Council reviews its capital structure at least annually to ensure that the Council will be able to continue as a going concern. The capital structure of the Council comprises only the accumulated fund. The Council's overall strategy remains unchanged from 2020.

The Council is not subject to any externally imposed capital requirements for the years ended 31 December 2021 and 2020.

5. SIGNIFICANT RELATED PARTY TRANSACTIONS

Compensation for Council Members

Members of the Council have the authority and responsibility for planning, directing and controlling activities. They do not receive any remuneration from the Council for services rendered.

6. CASH AND CASH EQUIVALENTS

	<u>2021</u>	<u>2020</u>
	\$	\$
Cash on hand	500	219
Cash at bank	1,279,661	893,025
	<u>1,280,161</u>	<u>893,244</u>

7. GRANT AND OTHER RECEIVABLES

	<u>2021</u>	<u>2020</u>
	\$	\$
Bicentennial Community Fund	-	400,000
Jobs Support Scheme	-	7,761
Programme expenses receivable from Singapore Police Force	65,760	-
	<u>65,760</u>	<u>407,761</u>

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

8. EQUIPMENT

	<u>Office equipment</u> \$	<u>Computers</u> \$	<u>Total</u> \$
<u>Cost</u>			
At 1 January 2020	9,024	22,786	31,810
Additions	-	10,368	10,368
Disposals	-	(8,725)	(8,725)
At 31 December 2020 and 2021	9,024	24,429	33,453
<u>Accumulated depreciation</u>			
At 1 January 2020	9,024	21,111	30,135
Charge for the year	-	2,251	2,251
Disposals	-	(8,725)	(8,725)
At 31 December 2020	9,024	14,637	23,661
Charge for the year	-	3,456	3,456
At 31 December 2021	9,024	18,093	27,117
<u>Carrying amount</u>			
At 31 December 2020	-	9,792	9,792
At 31 December 2021	-	6,336	6,336

9. OTHER PAYABLES AND ACCRUALS

	<u>2021</u> \$	<u>2020</u> \$
Accruals	52,086	28,404
Other payables	7,895	21,851
	<u>59,981</u>	<u>50,255</u>

10. INCOME

(a) Sources of income are as follows:-

	<u>2021</u> \$	<u>2020</u> \$
<u>Programme income</u>		
Elderly Education Programme	72,995	39,510
Road Safety Education Programme	-	45,902
Shell Traffic Games	15,000	-
Singapore Road Safety Month	20,000	15,750
Singapore Ride Safe	71,790	38,705
Study on Effectiveness of Programme	-	51,601
	<u>179,785</u>	<u>191,468</u>
<u>Donation and other income</u>		
Adopt a Zebra Today!	5,560	310
Fundraising Golf	108,000	123,000
Gala Dinner	-	53,200
Road Safety Program for Children	30,000	-
Shell Traffic Games	158,000	-
Traffic Police Special Edition Book (i)	-	(25,000)
10 th Anniversary Coffee Table Book	-	50,000
General donations	1,360	5,510
Government grants (ii)		
- Bicentennial Community Fund	-	400,000
- Tote Board grants	269,058	-
- Traffic Police Administrative Grant	-	25,000
Others (iii)	18,246	199,618
	<u>590,224</u>	<u>831,638</u>
Total income	<u>770,009</u>	<u>1,023,106</u>

SINGAPORE ROAD SAFETY COUNCIL

NOTES TO FINANCIAL STATEMENTS

For the financial year ended 31 December 2021

Tax deductible donations received in 2021 were \$301,730 (2020: \$178,800).

Donations received from members and/or related parties of the Council in 2021 were \$30,400 (2020: \$52,000).

- (i) In 2020, the donation for the Traffic Police Special Edition Book received in 2018 had been repurposed and accordingly, a refund of the donation was made at the donor's request.
- (ii) In 2020, the Council obtained approval to receive Bicentennial Community Fund (BCF) matching grant of \$400,000. The grant was received in 2021.
- (iii) Other Income

Other income consist of the following:-

	<u>2021</u> \$	<u>2020</u> \$
Jobs Growth Incentive and Job Support Scheme grant income	15,368	84,754
Reversal of accruals for Traffic Police Special Edition Book	-	100,000
Interest income	1,044	1,901
Gain on disposal of equipment	-	1,250
Others	<u>1,834</u>	<u>11,713</u>
	<u>18,246</u>	<u>199,618</u>

- (b) Sponsorships-in-kind were received for various programmes but not recognised in the financial statements as follows:

	<u>2021</u> \$	<u>2020</u> \$
Singapore Ride Safe:		
- Komoco Motorcycles Pte Ltd	-	5,051
Fundraising Golf:		
- Komoco Motorcycles Pte Ltd	-	76
- Universal Integrated Corporation Consumer Products Pte Ltd	<u>-</u>	<u>683</u>
	<u>-</u>	<u>5,810</u>

The value of sponsorships-in-kind received reflects the price that the Council would have to pay in the open market for an equivalent item. The sponsorships-in-kind were made solely to support various programmes and were not distributed or sold for any other purpose.

11. PROGRAMME AND FUND-RAISING EXPENSES

	<u>2021</u> \$	<u>2020</u> \$
Programme expenses		
Elderly Education Programme	-	43,235
Road Safety Champion	-	824
Road Safety for Seniors 2021	29,760	-
Shell Traffic Games	73,045	1,541
Singapore Ride Safe	39,746	32,045
Singapore Road Safety Month	64,615	66,259
Adhoc/Others	<u>13,809</u>	<u>23,048</u>
	<u>220,975</u>	<u>166,952</u>
Fund-raising expenses		
Fundraising Golf	<u>29,039</u>	<u>17,476</u>
Total programme and fund-raising expenses	<u>250,014</u>	<u>184,428</u>

SINGAPORE ROAD SAFETY COUNCIL**NOTES TO FINANCIAL STATEMENTS**

For the financial year ended 31 December 2021

12. ADMINISTRATIVE EXPENSES

	<u>2021</u> \$	<u>2020</u> \$
Payroll costs		
- Salaries and bonuses	368,995	330,034
- Contributions to Central Provident Fund	60,950	53,845
Other expenses	<u>58,474</u>	<u>47,833</u>
	<u>488,419</u>	<u>431,712</u>

13. INCOME TAX EXPENSE

The Council is an approved Institution of a Public Character under Section 37(3)(c) of the Income Tax Act up to 20 July 2022, subject to renewal. The Council is registered as a charity under the Charities Act (Cap. 37).

The Council is exempted from income tax under the provisions of the Singapore Income Tax Act.



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