



## F1 Singapore Grand Prix Track Layout

Courtesy of Singapore GP Pte Ltd.  
Route map as of 28th September 2007.



# standard chartered singapore marathon

31,000 PEOPLE TAKE ON STANDARD CHARTERED SINGAPORE MARATHON CHALLENGE IN 2006

We have become a nation of runners, judging from the phenomenal growth in registrations at the annual Standard Chartered Singapore Marathon (SCSM). In 2006, more than 31,000 people ran the SCSM, a whopping 45% increase from 2005.

The Standard Chartered Singapore Marathon returns in December 2007 with the promise of another great event for both runners and supporters. Some 40,000 runners are expected to go the distance, a six-fold increase from 2002 when Standard Chartered first became title sponsor.

Hot on the heels of the SCSM's popularity, other running events have been added to the sports calendar in Singapore. However, the SCSM remains the giant in the field, and the Standard Chartered Bank brand has become indelibly linked to sports.

The Marathon has come a long way from 2002 when only 6,000 people signed up for the challenge. However, thanks to carefully nurtured support and well-timed publicity, the SCSM has become one of the most successful events on the Sporting Singapore calendar. Not only do local champions take part, Olympic and world champions have tried to conquer the SCSM too.



Running as a choice of sport has seen a staggering increase of 71.8% over the last five years, according to the National Sports Participation Survey 2005.



Ultimately, the SSC hopes to see more Singaporeans competing in international marathons as well.

The SSC aims to develop the marathon into the premier running event in Asia, on par with the most prestigious races in Boston, Chicago and London.

The SCSM is the second leg of The Greatest Race on Earth marathon series where elite marathon runners compete in Nairobi, Singapore, Mumbai and Hong Kong. This first-of-its-kind marathon race circuit features one of the biggest prize purses in the professional athletics scene – US\$1.5 million.

# the playbook

Great teams know that where you start isn't as important as where you finish.

For Team Singapore, 2006 was a championship-winning year.





## SSC Operations Overview

Since the release of our vision for 2010 in 2001, the Singapore Sports Council (SSC) has worked tirelessly to carry out the report's recommendations. As a result, the SSC has become a more proficient leader in the development of sports in Singapore. From elite athlete development to high participation to event creation, our persistence in implementing strategic changes in policies and practices paid off across the board in 2006.

Indeed, with the SSC's three principal thrusts for sports development – excellence, participation and industry – Singapore is emerging as the city in Asia for sports. In no uncertain terms in fiscal year 2006, we demonstrated our rising prominence in sports.

## Corporate Highlights

### Singapore's sports vision for 2010 on track

Half-time achievements for the targets set by the Committee on Sporting Singapore (CoSS) for sports participation, excellence and industry revealed encouraging results. Singapore achieved a 48% sports participation rate in 2005 – just two percentage points shy of the 50% target set by the CoSS for 2010. This was revealed at a press conference to release the SSC's annual report on 2 October 2006. These results also indicated that the sporting fraternity was making good progress in its journey towards Singapore's sports vision for 2010, as set out by the CoSS in 2001.

Furthermore, Singapore's latest performances at major games – Asian Games, Commonwealth Games and South East Asian Games – have surpassed expectations, indicating that Singapore is on track to become one of Asia's top 10 sporting nations by the 2010 Asian Games. GDP contribution for the sports industry stood at S\$696 million in 2004.

### Our sporting dreams – 2010 and beyond

The Ministry of Community Development, Youth and Sports (MCYS) announced the formation of a Sporting Culture Committee. Headed by Teo Ser Luck,

Parliamentary Secretary for the MCYS, the committee will review the Sporting Singapore Vision and propose a high-level blueprint to guide Singapore's sports development over the next 10 to 15 years.

The Committee has identified five key areas that would contribute to a vibrant and self-sustaining sporting culture. Five sub-committees have been formed to look into each of these areas:

- 1 Demand and software – Developing a sporting lifestyle (chaired by BG Bernard Tan, Director, Military Intelligence, Singapore Armed Forces)
- 2 Glory for the nation – Developing sports heroes and champions (chaired by Mr. Ng Ser Miang, Vice-President, Singapore National Olympic Council and International Olympic Committee Executive Board Member)
- 3 Building the sector – Creating a sports ecosystem and developing the sports industry (chaired by Mr. Low Teo Ping, Vice-President, Singapore National Olympic Council and, Council Member, Singapore Sports Council)
- 4 Supply and hardware – Creating sporting opportunities in the community (chaired by Mr. Benson Puah, Chief Executive Officer, Esplanade)
- 5 Increasing mindshare – Raising public education and awareness (chaired by Mr. Alex Chan, Chairman, Singapore Sports Council)

### S\$31.9 million grant in fiscal year 2007 to National Sports Associations

In February 2007, the SSC announced that S\$31.9 million would be made available to the National Sports Associations (NSAs) for fiscal year 2007 (1 April 2007 - 31 March 2008). This represented a 2.6% increase in direct grants to the NSAs to fund their sports development programmes. On top of the S\$31.9 million, the SSC also made provisions to support viable programmes and new opportunities that may arise during the fiscal year.

## **Sports Investment Conference 2006**

The inaugural Sports Investment Conference was held on 29 July 2006 to kick off the “Annual NSA Grant Exercise” for 2007. Some 200 NSA officials attended the session chaired by Professor Annie Koh of the Singapore Management University. Topics covered included funding issues, corporate sponsorship and organisational excellence.

## **Implementation of outcome-based funding for National Sports Associations**

Introduced in August 2005, the outcome-based funding model for National Sports Associations (NSAs) was smoothly implemented at the start of fiscal year 2006. The model allows the SSC to prioritise NSA programmes and to provide funding to the NSAs in accordance with the SSC's strategic initiatives for High Performance, High Participation and Sports Management and Development. For the SSC, the new approach results in a higher return on investment.

## **NSA Review System**

The SSC introduced a comprehensive review system specially developed for the 58 NSAs. Utilising the Singapore Quality Class (SQC) Business Excellence Framework, the NSA Review System serves as a blueprint to guide the SSC's total engagement with sports associations. The project began in June 2006 and will help NSAs in their journey towards organisational excellence.

## **Formation of Youth Sport Development division**

In October 2006, the SSC formed the Youth Sport Development (YSD) division to drive sports participation and excellence among children and youth in Singapore. YSD's key role is to provide clear, sustainable sporting pathways for children and youth to play sports longer and better. This was the SSC's first, concerted approach in targeting the young.

## **ASEAN nations join hands to form ASEAN Disability Sailing Federation**

ASEAN nations came together on 15 July 2006 to form the first-ever regional disability sports body – the ASEAN Disability Sailing Federation (ADSF) –



marking a major milestone in the development of disability sports in the region.

Some 20 delegates and disabled sailors from ASEAN met in Singapore for the inaugural assembly. Members will be able to enhance regional solidarity, promote disability sailing, as well as foster closer working relationships and professionalism.

The federation's secretariat is based in Singapore, a location that provides the ADSF with strategic networking opportunities and connections to other Asian nations.

The ADSF will also operate in a favourable, pro-sports climate, with the Singapore government committed to developing the sports industry through the creation of world-class facilities and the training of qualified sports professionals. The choice of Singapore as the ADSF's base highlights the nation's attractiveness as sports federations' venue of choice.

## **The SSC 2006 Annual Report honoured with bronze award at International ARC Awards in New York**

*Ready, Set, Load* – the SSC's 2006 Annual Report walked off with a bronze award at this year's International Annual Report Competition (ARC) Awards in New York City on 20 September 2007. It was the first time that the SSC had entered the prestigious competition, which typically draws entries from 35 countries.

Organised annually by MerComm Inc., the ARC Awards are considered the ‘Oscars’ of the annual report production business, honouring reports that tell a corporate's story with originality and creativity in design and writing. The ARC Awards are open worldwide to corporations, small companies, government agencies, non-profit organisations and associations as well as agencies and individuals involved in the production of annual reports. The SSC Annual Report won the bronze in the category of Non-Traditional Reports: Government Agencies & Offices.

# Sports Excellence: Outperforming expectations

Somewhere in the world, at any given moment, an athlete and his or her coach are doing the impossible: breaking barriers, setting new records and achieving new heights of glory.

In 2006, Singapore achieved what many didn't believe was possible. We won more medals than ever before in regional and international arenas and had our best-ever showing in the Asian games. Our performances at the Asian Games in Doha were especially gratifying. Singapore's athletes delivered the message that we are leading the field in some sports in Asia. The strong results were made possible by a holistic and integrated training and support programme for athletes, carried out by the SSC and its sports medicine and sports science experts, the NSAs and the best coaches.

## Top performing athletes honoured

Singapore's most prestigious sports recognition event, the 2006 Singapore Sports Awards, held in June 2006, paid tribute to Team Singapore athletes, coaches and individuals who contributed significantly to Singapore's exceptional sporting performances. At the awards ceremony, athletes received the highest accolades in sports from the Singapore National Olympic Council (SNOC) for their excellent showing in major sports events.

## Asian Games 2006

At the 2006 Asian Games in Doha, Singapore ended on a high with a fine medal haul of eight golds,

seven silvers and 12 bronzes. Acknowledged as Team Singapore's best outing since 1951, the result was the culmination of months of preparation, sheer determination, excellent teamwork and unwavering support all round.

## Asian Games 2006 MAP Awards

Medal winners from the Asian Games 2006 were rewarded on 1 February 2007 for their outstanding achievements through the Multi-Million Dollar Awards Programme (MAP) incentive scheme by the Singapore National Olympic Council. Team Singapore athletes received a total payout of nearly S\$3.5 million.

## Sports Medicine and Sports Science gets boost from collaboration between the SSC and CGH

The SSC signed a Memorandum of Understanding with

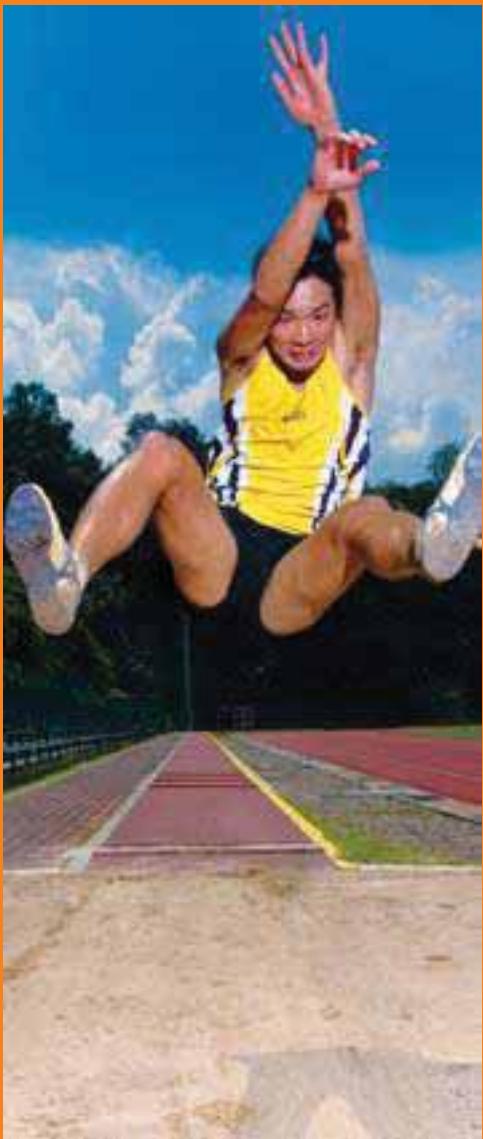
Changi General Hospital (CGH) on 16 February 2007 to develop world-class Sports Medicine and Sports Science (SMSS) capabilities in Singapore. The collaboration will open up new horizons of opportunity for SMSS while raising the professional standards of service delivery to our elite athletes.

## Singapore to host SEA Games 2013

In September 2006 in Pattaya, Thailand, the South East Asian Games Federation Council formally announced that Singapore will host the 2013 South East Asian (SEA) Games.

Dr Vivian Balakrishnan, Minister for Community Development, Youth and Sports said: 'Hosting the 2013 SEA Games will add vibrancy to Singapore's sports scene and strengthen our position as an events capital for international sporting events'. He added: 'The SEA Games will be part of our exciting line-up of major sporting and entertainment events, following the completion of the new Sports Hub.' The republic previously hosted the biennial Games in 1973, 1983 and 1993.





## Sports Industry: The city for sports business

It is no coincidence that the SSC is positioning Singapore as a regional sports hub for world-class events, sports excellence, sports medicine and sports science. Market researchers have predicted that the sports market in the Asia-Pacific region will reach a staggering US\$17 billion in 2009. In particular, growth

in sponsorship & merchandising revenues will expand by 5.9% annually to US\$9 billion. Television rights will advance to US\$3 billion.

Working with the Economic Development Board, the SSC is ready to offer a range of services for international businesses and federations to start up in Singapore. The arrival of the Singapore Slingers professional basketball team reflected Singapore's ability to forge relationships in the pan-Asian professional sports market.

Flagship events such as the Standard Chartered Singapore Marathon and the OSIM Triathlon continue to enjoy immense popularity among Singaporeans and regional competitive athletes. The AVIVA Open Singapore has become one of the leading badminton tournaments in the region, drawing shuttlers from Asia and Europe. The Barclays Singapore Open is one of the most successful golf tournaments in the world. Moreover, the Formula One Grand Prix is expected to galvanise sports tourism in Singapore, scoring a major hit in our campaign for sports business.

### Tender process for Sports Hub PPP project gets underway

In July 2006, the Singapore government launched the Invitation to Tender (ITT) for the much-anticipated Singapore Sports Hub Public-Private-Partnership (PPP) project. Three short-listed consortiums were required to submit their proposals for the world's first integrated sports facilities infrastructure PPP project.

The Invitation to Tender for the Singapore Sports Hub project came to a successful close in February 2007, and proposals were delivered to the SSC by the following consortiums:

- 1 Alpine Mayreder Consortium
- 2 Singapore Sports Hub Consortium
- 3 Singapore Gold Consortium

All three consortiums had a good mix of partners with a balanced cross-section of expertise, including banks, architects, event management companies,

construction companies, real estate developers, facilities operators and consultants.

### CEO Gala Dinner Under The Stars

The SSC hosted its annual CEO Networking Session in March 2007 at the National Stadium. Over 200 CEOs of MNCs and government agencies' heads wined and dined under the stars and learned more about the benefits of sports business and sports marketing.

Titled "Sports: Connecting You with your Customers", the session encouraged more corporations to consider sports as the avenue to fulfill their marketing and business objectives. Keynote speaker for the evening was Mr. Park Sang Jin, President and CEO, South East Asia & Oceania, Samsung Asia Pte Ltd. Mr. Park shared Samsung's sports marketing strategy, elaborating on how the company had leveraged on sports as a platform for their marketing and communications strategy with guests.

One memorable feature of the evening was a silent auction where guests could bid for local sports memorabilia, including a football signed by our national players of the 2007 ASEAN Football Championships, and the bandana worn by James Wong, our most be-medalled Singapore sportsman in athletics.



## **The SSC launches Singapore's first sports scholarship**

In preparation for the anticipated explosion in growth in the sports industry, the SSC launched the first sports scholarship in March 2007, aimed at increasing the supply of trained sports professionals. The scholarships are directed at three key fields in sports business: Sports Science, Sports Management & Marketing and Sports Media & Broadcasting.

These areas are crucial to the successful expansion of Singapore's sports industry over the next few years. The SSC will be helping to groom manpower in tandem with future development projects, including the upcoming mega sports infrastructure project – the Sports Hub.

The sports scholarship will cater to students who wish to pursue undergraduate studies. Two local and two overseas scholarship packages were available for application.

## **Extreme and Adventure Sports Networking Session**

About 250 stakeholders in the Extreme and Adventure Sports (EAS) industry came together on 12 January 2007 for an inaugural networking session called "Blazing a Pathway". The event provided a platform for various EAS industry stakeholders to share cross-functional expertise, opportunities and best practices, all to further stimulate the fast growing EAS industry.

To complement the vibrant EAS calendar and industry, the SSC also launched the EAS website [www.xtremeadventure.com.sg](http://www.xtremeadventure.com.sg), a one-stop information portal for the sport that will complement the exciting and varied year-round calendar of EAS events.

## **Coach Recognition Awards 2006**

The annual Coach Recognition Awards (CRA) was held in September 2006 to recognise outstanding coaches for their high standards, achievements and contributions at the various coaching levels. With an incredible 195 nominations, a record 41 recipients received awards at the CRA.



National athletes were allowed for the first time to nominate their coaches for the Talent Development Coaching Awards. In selecting the winners, the Awards committee looked at coach ethics, their ongoing pursuit of professional accreditation and the quality of their training programmes. Into its fifth year, the awards allowed, for the first time, foreign coaches to be nominated across all categories of the awards.

## **The Sports Coach Programme, in collaboration with WDA**

The Sports Coach Programme was jointly offered by the SSC and the Singapore Workforce Development Agency (WDA) to raise the quality of coaching standards in Singapore and produce more qualified coaches in athletics, badminton, basketball, football, hockey and netball. The programme also offered course fee assistance to interested applicants who wished to attain the professional certifications required under the National Registry of Coaches (NROC).

## **Launch of National Registry of Coaches' Newsletter**

April 2006 saw the launch of the National Registry of Coaches' (NROC) quarterly newsletter, which serves to keep members updated of events and happenings in the coaching fraternity and at the same time provide a greater sense of community. Articles have looked at coaching issues, member benefits and upcoming

courses. In addition, the NROC launched a marketing kit to create awareness among schools on the benefits of employing NROC-registered coaches.

## **Singapore Slingers complete debut year in Singapore**

September 2006 saw the beginning of a new chapter in Sporting Singapore's history as live professional basketball action from the Australian National Basketball League (NBL) set up shop in the republic. The creation of the Singapore Slingers – a pro team based in Singapore – also marked the most significant move in the NBL's 28-year history.

The Singapore Slingers' inaugural season in the NBL Championship saw many highs and lows, as the players and the team management worked to establish their presence in Singapore. Over a seven-month season, 16 of the annual 33 league matches were played at the Singapore Indoor Stadium with the remaining games being played in Australia.

This strategic alliance with the NBL is a significant Sporting Singapore milestone as it is in line with the government's decision to nurture sports businesses in Singapore. This new initiative will subsequently open up more opportunities for corporations keen to embark on sports marketing and sponsorship.

### **Barclays Singapore Open**

The Barclays Singapore Open 2006 was held in September 2006. Leading international and Asian golfers, including 144 of the world's top golfers, competed for a prize purse of US\$3 million. This prize purse made the Singapore Open the richest and most lucrative national open in Asia. The Singapore Open was also ranked as the 5th richest in the world.

Hosting this international tournament on our shores enabled our top local golfers to compete against some of the best in the world and gain valuable international tournament experience. Furthermore, the event attracted about 10,000 local and overseas spectators and was beamed 'live' via the Star Sports Network to over 30 countries, further enhancing Singapore's position as a venue of choice for major sporting events.

### **Aviva Open Singapore 2006 – Another smashing success**

The AVIVA Open Singapore 2006 in June provided additional evidence of Singapore's ability to create and manage top-class sporting events. A five-star event on the International Badminton Federation Grand Prix Circuit, the AVIVA Open

Singapore 2006

delivered some of the most exciting badminton action in the world from 5 June to 11 June 2006. The tournament drew thousands of spectators as 260 of the best players from Asia and Europe took the court at the Singapore Indoor Stadium. AVIVA Open Singapore offered US\$170,000 in prize monies and important ranking points for the shuttlers. Only three years old, AVIVA Open Singapore has become a favourite with fans and Singapore's premier badminton tournament.

## **Sports Participation: A nation on the move**

Changing a nation's identity usually occurs at a speed on par with continental drift. However, in a few short years, our nation of scientists, lawyers and scholars have also become gung-ho sportsmen. Our vision for 2010 predicted that sport could help people transcend race, culture, gender and socio-economic boundaries. Our Sports Participation team was on the frontlines in 2006, reaching out to children, youth, working adults and senior citizens.

While we have stressed the obvious long-term health benefits of playing sports in our campaigns, we have made an equally strong point of the inherent lifestyle benefits. The SSC wants people to blend sport into their lives, not merely for health and fitness but also for fun.

The latest participation numbers tell an encouraging story. In 1997, only 34% of Singaporeans were active in sports at least once a week. The numbers rose to 38% in 2002. In 2005, the National Sports Participation Survey showed that the number had reached 48%, a tribute to the SSC's success in promoting sports to Singaporeans. People are meeting friends for a game of basketball or a yoga class; or cycling with the children or power walking with their parents.

Even greater evidence of Singapore's deepening enthusiasm for sports are the sharp year on year increases in participation and spectatorship at our calendar of events. Attendance has consistently

outperformed expectations, for example, at the Standard Chartered Singapore Marathon and the OSIM Singapore Triathlon.



### Record Standard Chartered Singapore Marathon participation

The annual Standard Chartered Singapore Marathon continued to grow at a phenomenal rate, with a record attendance of over 31,000 runners in 2006, up 45% year on year. Distance running and the promotion of health and fitness is fast gaining popularity in Singapore, evidenced by the three-fold increase in participation, from 6,000 runners in 2002, to 21,000 in 2005.

### Splashing good time at Waterfest 2006

Into its second year, Waterfest Singapore 2006 hosted a six-week campaign of exciting water and

beachside sports activities, highlighting Singapore's spectacular waterways. WaterFest 2006 was an exhilarating mix of spectator sports and high participation at various water locales around Singapore. The festival was also a strong example of the SSC's three thrusts in action: Participation, Excellence and Sports Industry.

The launch event, Waterfest by the Bay, established itself as an exciting water sports festival that connected with various segments and demographics of the local community, providing a fun and exhilarating experience for all. Sixteen international and local water sports events and activities attracted a total of 30,000 visitors and supporters. The overall event attained PR value of S\$6.6 million, and realised commercial sponsorship of about S\$950,000 in value. Highlights of the event were broadcast locally and achieved combined broadcast of events to at least 85 countries.

### Sport On! Youth campaign

An inaugural sports campaign, "Sport On!" was held from 4 November to 16 December 2006 to drive sports participation and excellence among children and youth in Singapore. Developed by the Youth Sport Development (YSD) division and co-organised by \*scape with the support of the National Youth Council (NYC), students now have more options to play sports in school, after school and during the school holidays. Those aged 13 to 24 were presented with more opportunities to learn new sports skills and make new friends.

Campaign highlights included Sportscovery – a series of sports clinics in a variety of sports such as "tchoukball" and Ultimate Frisbee; Sports Moments – a youth sports photography contest to capture the most inspirational sports moments; and "Settle the Score" – a street-style youth competition comprising 3-on-3 basketball and 5-a-side street soccer tournaments.

### Xtreme Singapore 2006

Xtreme Singapore 2006, held in December 2006, kicked off a series of Extreme and Adventure Sports activities. A three-day extreme sports competition saw BMX bikers, inline skaters and skateboarders compete for street credibility in a series of adrenaline pumping extreme sports competitions in four categories: BMX Flatland, BMX Park, aggressive inline skating, and skateboarding. Xtreme Singapore 2006 was one of the local platforms of training for extreme sports athletes striving to represent Singapore at the Asian Indoor Games 2007. Xtreme Singapore was also another initiative to provide youth and young adults with challenging, non-traditional sports.

### Sports. Make it a Girl Thing

A four-month campaign to encourage higher participation in sports among women was launched in August 2006. With the moniker "Sports. Make it a Girl Thing", the campaign encouraged women to take a more sports-active approach to life through sports. Not only would participating in sports make them look and feel good, it was also a great way to bond with family and friends.





One of the key highlights of the 2006 campaign was the annual “Women’s Day Out”, one of Singapore’s largest women-only sporting events. “Women’s Day Out” is specially tailored to women ready to make a positive lifestyle change. The 2006 event saw more than 4,000 women participating in activities such as Experience Fitness (1-hour mini aerobics trial), Body.Mind.Soul (evening Yoga segment) and a 3-hour aerobics marathon. There was something for everyone from every fitness level.

### Sporting Singapore Inspiration Awards 2006

The 3rd Annual Sporting Singapore Inspiration Awards (SSIA) was held in August 2006 to recognise deserving individuals and organisations that contribute towards sports promotion. The awards are open to all Singapore citizens and permanent residents who are active in sports and have contributed their resources to sports promotion in Singapore.

Award winners are seen as community role models who inspire and motivate others to achieve greater heights in sports. They help create opportunities and platforms for sporting activities, connect with the community and celebrate

the triumph of the human spirit through sports. At the SSIA 2006, 22 individuals and 51 organisations were awarded for their efforts in sports promotion.

### Team Singapore celebrates 5th birthday

Team Singapore celebrated its 5th anniversary with a dinner at the Singapore Management University. It was a rare gathering of all stakeholders, and about 600 attendees were updated on the growth of Team Singapore and its programmes via a commemorative magazine, exhibition display and video produced for the occasion.

### Knowing athletes through the Arts

2006 saw Team Singapore athletes reaching out to Singaporeans through various school roadshows, public and national platforms such as NDP 06 and the Year-End Countdown. In conjunction with Singapore Arts Festival, the SSC piloted a project called Ecrans Tambours or Screen Drums with the National Arts Council that saw a French percussion band called Deviations perform at the SSC's Tampines Swimming complex.

### A magic formula: Youth, the Arts and Sports

The Young Team Singapore Ambassadors (YTSA) programme attracted 200 new students in 2006 to learn more about Team Singapore and our athletes.

The Young Ambassadors took part in exciting events, which exposed them to challenges within and beyond the sports fraternity. New initiatives for YTSA included clinics in sports such as bowling, fencing and water polo. The graduation ceremony for the first batch of YTSA students was held at The Dramatically Sporty Camp, an innovative collaboration with renowned arts group, The Theatre Practice.

### Facilities programmes & upgrading

Two corporate fitness packages dubbed “Empower” and “Engaged” were introduced to replace the previous “Platinum, Gold, Silver and Bronze” packages to standardise and meet the needs of the SSC’s corporate customers at its ClubFITT gyms.

The “I Love My Pool” card was rolled out in March 2007 to encourage the public to adopt a healthy lifestyle by swimming regularly at the SSC pools. Available for adults and children, the card allows members to enjoy unlimited entry into any SSC pool for a year and aims to make the SSC pools the preferred destination for outings and family bonding.

The SSC has invested about S\$60 million in the past ten years to renovate and upgrade its facilities to make it more attractive and convenient for Singaporeans to participate in sports. New and enhanced features include interactive water play features at swimming complexes and child day-care facilities.

# full-time statistics

**SINGAPORE SPORTS COUNCIL**

(Established under the Singapore Sports Council Act, Cap.305)  
**AND ITS SUBSIDIARIES**

## **FINANCIAL STATEMENTS**

FOR THE YEAR ENDED MARCH 31, 2007

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# REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS OF THE SINGAPORE SPORTS COUNCIL FOR THE FINANCIAL YEAR ENDED 31 MARCH 2007

The accompanying financial statements of the Singapore Sports Council (the "Council") and its subsidiaries, set out on pages 39 to 79, have been audited under my directions and in accordance with the provisions of the Singapore Sports Council Act (Cap. 305, 1985 Revised Edition) ["the Act"]. These financial statements comprise the balance sheets of the Group and of the Council as at 31 March 2007, the income and expenditure statements and statements of changes in equity of the Group and of the Council, and cash flow statement of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory notes.

## COUNCIL MEMBERS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Council Members are responsible for the preparation and fair presentation of these financial statements in accordance with the Act and Singapore Financial Reporting Standards. This responsibility includes oversight of the designing, implementing and maintaining of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

## AUDITOR'S RESPONSIBILITY

My responsibility is to express an opinion on these financial statements based on the audit. The audit was conducted in accordance with the Act and Singapore Standards on Auditing. Those standards require that ethical requirements be complied with, and that the audit be planned and performed to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

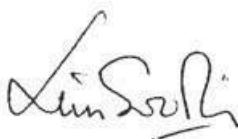
An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council Members, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

## OPINION

In my opinion,

- a) the financial statements are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Council as at 31 March 2007, and the results and changes in equity of the Group and of the Council and the cash flows of the Group for the financial year ended on that date;
- b) proper accounting and other records have been kept, including records of all assets of the Council whether purchased, donated or otherwise; and
- c) the receipts, expenditure, investment of monies and the acquisition and disposal of assets by the Council during the financial year have been in accordance with the provisions of the Act.



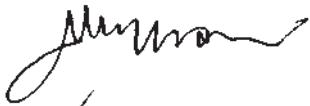
LIM SOO PING  
AUDITOR-GENERAL  
SINGAPORE  
28 June 2007

SINGAPORE SPORTS COUNCIL

## STATEMENT BY THE SINGAPORE SPORTS COUNCIL

In our opinion, the financial statements of the Singapore Sports Council (the "Council") and consolidated financial statements of the Group set out on pages 39 to 79 are properly drawn up so as to give a true and fair view of the state of affairs of the Council and of the Group as at March 31, 2007 and of the results, changes in capital account, accumulated surplus and funds of the Council and of the Group and cash flows of the Group for the financial year then ended and at the date of this statement there are reasonable grounds to believe that the Council will be able to pay its debts as and when they fall due.

On behalf of the Council



Mr Alex Chan Meng Wah  
Chairman

Singapore  
June 28, 2007



Mr Oon Jin Teik  
Chief Executive Officer

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## BALANCE SHEETS

As at March 31, 2007

	<b>Note</b>	<b>The Council</b>		<b>The Group</b>	
		<b>2007</b> \$'000	<b>2006</b> \$'000	<b>2007</b> \$'000	<b>2006</b> \$'000
<b>Capital Account</b>	<b>7b</b>	295	295	295	295
<b>Accumulated Surplus:</b>					
General fund	<b>7b</b>	53,108	47,344	53,108	47,344
Restricted funds	<b>8b</b>	23,100	22,171	23,100	22,171
Others		-	-	2,185	1,630
		<u>76,208</u>	<u>69,515</u>	<u>78,393</u>	<u>71,145</u>
<b>Investment Revaluation Reserve</b>	<b>8b</b>	7,450	5,391	7,450	5,391
<b>Staff Loans Revolving Fund</b>	<b>7b</b>	77	76	77	76
		<u>84,030</u>	<u>75,277</u>	<u>86,215</u>	<u>76,907</u>
<b>Minority Interest</b>		-	-	2,063	1,765
<b>Donation and Contribution Fund for Sports</b>	<b>6</b>	199	194	199	194
		<u>84,229</u>	<u>75,471</u>	<u>88,477</u>	<u>78,866</u>
Represented by:					
<b>Non-current Assets:</b>					
Property, plant and equipment	<b>9</b>	622,877	613,315	624,551	615,546
Non-current portion of prepaid land premium	<b>10</b>	5,136	4,984	5,136	4,984
Investment in subsidiaries	<b>11</b>	1,572	1,572	-	-
Available-for-sale investments	<b>12</b>	8,644	6,585	8,644	6,585
Staff loans repayable after 12 months	<b>13</b>	5	2	5	2
		<u>638,234</u>	<u>626,458</u>	<u>638,336</u>	<u>627,117</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## BALANCE SHEETS

As at March 31, 2007

	<b>Note</b>	<b>The Council</b>		<b>The Group</b>	
		<b>2007</b> \$'000	<b>2006</b> \$'000	<b>2007</b> \$'000	<b>2006</b> \$'000
<b>Current Assets:</b>					
Current portion of prepaid land premium	10	316	289	316	289
Held-for-trading investments	14	14,592	23,436	14,592	23,436
Debtors and prepayments	15	2,704	28,605	5,294	29,796
Fixed deposits	16	69,260	15,358	83,070	20,266
Cash and bank balances		8,335	6,910	10,105	9,573
		<u>95,207</u>	<u>74,598</u>	<u>113,377</u>	<u>83,360</u>
Less:					
<b>Current Liabilities:</b>					
Creditors and accrued liabilities		21,377	14,923	22,652	16,176
Current portion of deferred revenue	17	316	289	316	289
Grants received in advance	18	11,703	4,768	11,703	4,768
Refundable deposits		1,775	1,606	1,865	1,725
Gate collections held in trust	19	-	-	12,152	4,249
Provision for contribution to Consolidated Fund/Tax	28	1,676	171	1,886	171
		<u>36,847</u>	<u>21,757</u>	<u>50,574</u>	<u>27,378</u>
<b>Net Current Assets</b>		<u>58,360</u>	<u>52,841</u>	<u>62,803</u>	<u>55,982</u>
<b>Non-current Liabilities:</b>					
Deferred revenue	17	5,136	4,984	5,136	4,984
Funds payable		-	975	-	975
Deferred tax liability	20	-	-	297	405
Deferred capital grants					
Government	21	552,297	538,975	552,297	538,975
Non-Government	22	55,131	59,088	55,131	59,088
		<u>612,564</u>	<u>604,022</u>	<u>612,861</u>	<u>604,427</u>
<b>Net Assets of Donation and Contribution Fund</b>	6	<u>199</u>	<u>194</u>	<u>199</u>	<u>194</u>
		<u>84,229</u>	<u>75,471</u>	<u>88,477</u>	<u>78,866</u>

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# INCOME AND EXPENDITURE STATEMENTS

For the year ended March 31, 2007

	The Council						The Group	
	Capital and General Funds		Restricted Funds		Total		Total	
	2007	2006	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income:</b>								
Admission fees	8,592	8,265	-	-	8,592	8,265	8,592	8,265
Hiring of facilities	6,360	5,880	-	-	6,360	5,880	6,360	5,880
Program fees	2,489	2,385	-	28	2,489	2,413	2,489	2,413
Car park charges	10,450	3,300	-	-	10,450	3,300	10,450	3,300
Rental of:								
Lettable areas	7,507	7,561	191	593	7,698	8,154	7,698	8,154
Stadium and gate collections	4,328	3,292	-	-	4,328	3,292	4,328	3,292
Revenue from ticketing sales	-	-	-	-	-	-	6,349	6,588
Miscellaneous income	2,763	2,153	21	268	2,784	2,421	3,407	2,614
Donations and contributions	73	-	-	-	73	-	335	286
	42,562	32,836	212	889	42,774	33,725	50,008	40,792

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# INCOME AND EXPENDITURE STATEMENTS

For the year ended March 31, 2007

	Note	The Council						The Group	
		Capital and General Funds		Restricted Funds		Total		Total	
		2007	2006	2007	2006	2007	2006	2007	2006
<b>Operating Expenditure:</b>									
Depreciation	9	37,387	34,828	86	192	37,473	35,020	38,215	35,869
General and administrative expenses		1,304	1,200	-	51	1,304	1,251	1,364	1,301
Minor works, repairs and maintenance of properties		11,053	13,379	-	-	11,053	13,379	11,533	13,536
Operating expenses	23	72,191	77,030	210	394	72,401	77,424	74,220	79,071
Employee benefits expense	24	49,952	46,341	-	-	49,952	46,341	52,800	49,162
Impairment loss on buildings		9,621	-	-	-	9,621	-	9,621	-
Other expenses	25	7,465	5,191	-	-	7,465	5,191	8,115	5,595
		188,973	177,969	296	637	189,269	178,606	195,868	184,534
<b>Operating (Deficit) Surplus</b>		(146,411)	(145,133)	(84)	252	(146,495)	(144,881)	(145,860)	(143,742)
<b>Non-operating Income:</b>									
Income from investments	26	2,418	1,158	1,234	1,097	3,652	2,255	3,963	2,400
Gain on dilution of equity interest in subsidiary		-	-	-	-	-	-	-	30
<b>(Deficit) Surplus before Grants</b>		(143,993)	(143,975)	1,150	1,349	(142,843)	(142,626)	(141,897)	(141,312)

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## INCOME AND EXPENDITURE STATEMENTS

For the year ended March 31, 2007

	Note	The Council				The Group			
		Capital and General Funds		Restricted Funds		Total			
		2007	2006	2007	2006	2007	2006		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Grants:</b>									
Amortisation of sinking fund		998	705	-	-	998	705	998	705
Operating grants from Government	27	105,891	108,295	-	-	105,891	108,295	105,891	108,295
Deferred capital grants amortised									
Government	21	41,374	30,008	-	-	41,374	30,008	41,374	30,008
Non-Government	22	3,945	3,865	12	12	3,957	3,877	3,957	3,877
		152,208	142,873	12	12	152,220	142,885	152,220	142,885
<b>Surplus (Deficit) for The Year Before Contribution to Consolidated Fund/Tax</b>		8,215	(1,102)	1,162	1,361	9,377	259	10,323	1,573
<b>Contribution to Consolidated Fund/Tax</b>	28	(1,452)	401	(233)	(409)	(1,685)	(8)	(1,778)	(267)
<b>Surplus (Deficit) for The Year</b>		6,763	(701)	929	952	7,692	251	8,545	1,306
 Attributable to:									
The Council							8,247	961	
Minority interest							298	345	
							8,545	1,306	

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

**CONSOLIDATED STATEMENT OF CHANGES IN CAPITAL ACCOUNT, ACCUMULATED SURPLUS AND FUNDS**

For the year ended March 31, 2007

**ACCUMULATED SURPLUS**

	Capital Account \$'000	ACCUMULATED SURPLUS								
		General Funds \$'000	Restricted Funds \$'000	Others \$'000	Investment Revaluation Reserve \$'000	Sinking Fund \$'000	Staff Loans Revolving Fund \$'000	Attributable to the Council \$'000	Minority Interest \$'000	Total \$'000
<b>Balance as at March 31, 2005, as previously stated</b>	295	38,251	20,476	920	-	11,844	76	71,862	1,285	73,147
Effects of adoption of FRS 39	-	608	743	-	4,785	-	-	6,136	-	6,136
<b>Balance as at April 1, 2005 as adjusted</b>	295	38,859	21,219	920	4,785	11,844	76	77,998	1,285	79,283
Gains on available-for-sale investment	-	-	-	-	606	-	-	606	-	606
Deconsolidation of SBA	-	(1,153)	-	-	-	-	-	(1,153)	-	(1,153)
Transferred to grants received in advance in capital account	-	(800)	-	-	-	-	-	(800)	-	(800)
Transferred to sinking fund	-	(2,200)	-	-	-	2,200	-	-	-	-
Utilisation of sinking fund	-	-	-	-	-	(705)	-	(705)	-	(705)
Gain on dilution of equity interest in subsidiary	-	-	-	-	-	-	-	-	(30)	(30)
Capital contribution in subsidiary	-	-	-	-	-	-	-	-	165	165
Net deficit recognised directly in accumulated surplus and funds	-	(4,153)	-	-	606	1,495	-	(2,052)	135	(1,917)
(Deficit) Surplus for the financial year	-	(701)	952	710	-	-	-	961	345	1,306
Total recognised income and expenditure for the year	-	(4,854)	952	710	606	1,495	-	(1,091)	480	(611)
<b>Balance as at March 31, 2006</b>	<b>295</b>	<b>34,005</b>	<b>22,171</b>	<b>1,630</b>	<b>5,391</b>	<b>13,339</b>	<b>76</b>	<b>76,907</b>	<b>1,765</b>	<b>78,672</b>

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

**CONSOLIDATED STATEMENT OF CHANGES IN CAPITAL ACCOUNT, ACCUMULATED SURPLUS AND FUNDS**

For the year ended March 31, 2007

**ACCUMULATED SURPLUS**

	Capital Account \$'000	General Funds \$'000			Restricted Funds \$'000			Others \$'000			Investment Revaluation Reserve \$'000	Sinking Fund \$'000	Staff Loans Revolving Fund \$'000	Attributable to the Council \$'000	Minority Interest \$'000	Total \$'000
		General Funds \$'000			General Funds \$'000			General Funds \$'000								
<b>Balance as at March 31, 2006</b>	295	34,005			22,171			1,630			5,391	13,339	77	76,907	1,765	78,672
Gains on available-for-sale investment	-	-			-			-			2,059	-	-	2,059	-	2,059
Transferred to sinking fund	-	(2,200)			-			-			-	2,200	-	-	-	-
Utilisation of sinking fund	-	-			-			-			-	(998)	-	(998)	-	(998)
Gain on dilution of equity interest in subsidiary	-	-			-			-			-	-	-	-	-	-
Capital contribution in subsidiary	-	-			-			-			-	-	-	-	-	-
Net deficit recognised directly in accumulated surplus and funds	-	-			-			-			-	-	-	-	-	-
Surplus for the financial year	-	(2,200)			6,763			929			2,059	1,202	-	1,061	-	1,061
Total recognised income and expenditure for the year	-	4,563			929			555			2,059	1,202	-	9,308	298	9,606
<b>Balance as at March 31, 2007</b>	<b>295</b>	<b>38,568</b>			<b>23,100</b>			<b>2,185</b>			<b>7,450</b>	<b>14,541</b>	<b>77</b>	<b>86,215</b>	<b>2,063</b>	<b>88,278</b>

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

**STATEMENT OF CHANGES IN CAPITAL ACCOUNT,  
ACCUMULATED SURPLUS AND FUNDS - COUNCIL'**

For the year ended March 31, 2007

	ACCUMULATED SURPLUS						
	Capital Account \$'000	General Funds \$'000	Restricted Funds \$'000	Investment Revaluation Reserve \$'000	Sinking Fund \$'000	Staff Loans Revolving Fund \$'000	Total \$'000
<b>Balance as at March 31, 2005, as previously stated</b>	295	38,251	20,476	-	11,844	76	70,942
Effects of adoption of FRS 39	-	608	743	4,785	-	-	6,136
<b>Balance as at April 1, 2005, as adjusted</b>	295	38,859	21,219	4,785	11,844	76	77,078
Gains on available-for-sale investments for the year	-	-	-	606	-	-	606
Transferred to sinking fund	-	(2,200)	-	-	2,200	-	-
Deconsolidation of SBA	-	(1,153)	-	-	-	-	(1,153)
Transferred to grants received in advance in capital fund	-	(800)	-	-	-	-	(800)
Utilisation of sinking fund	-	-	-	-	(705)	-	(705)
Net deficit recognised directly in accumulated surplus and funds	-	(4,153)	-	606	1,495	-	(2,052)
(Deficit) Surplus for the financial year	-	(701)	952	-	-	-	251
Total recognised income and expenditure for the year	-	(4,854)	952	606	1,495	-	(1,801)
<b>Balance as at March 31, 2006</b>	<b>295</b>	<b>34,005</b>	<b>22,171</b>	<b>5,391</b>	<b>13,339</b>	<b>76</b>	<b>75,277</b>

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

**STATEMENT OF CHANGES IN CAPITAL ACCOUNT,  
ACCUMULATED SURPLUS AND FUNDS - COUNCIL'**

For the year ended March 31, 2007

**ACCUMULATED SURPLUS**

	<b>Capital Account</b> \$'000	<b>General Funds</b> \$'000	<b>Restricted Funds</b> \$'000	<b>Investment Revaluation Reserve</b> \$'000	<b>Sinking Fund</b> \$'000	<b>Staff Loans Revolving Fund</b> \$'000	<b>Total</b> \$'000
<b>Balance as at March 31, 2006</b>	295	34,005	22,171	5,391	13,339	77	75,277
Gains on available-for-sale investments for the year	-	-	-	2,059	-	-	2,059
Transferred to sinking fund	-	(2,200)	-	-	2,200	-	-
Utilisation of sinking fund	-	-	-	-	(998)	-	(998)
Net (deficit) surplus recognised directly in accumulated surplus and funds	-	(2,200)	-	2,059	1,202	-	1,061
Surplus for the financial year	-	6,763	929	-	-	-	7,692
Total recognised income and expenditure for the year	-	4,563	929	2,059	1,202	-	8,753
<b>Balance as at March 31, 2007</b>	<b>295</b>	<b>38,568</b>	<b>23,100</b>	<b>7,450</b>	<b>14,541</b>	<b>77</b>	<b>84,030</b>

The accompanying notes form part of the financial statements.

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# CONSOLIDATED CASH FLOW STATEMENT

For the year ended March 31, 2007

	<b>The Group</b>	
	<b>2007</b> \$'000	<b>2006</b> \$'000
<b>Operating Activities:</b>		
Deficit before grants	(141,897)	(141,312)
Adjustments for:		
Depreciation	38,215	35,638
Property, plant and equipment written-off/disposed	84	267
Impairment loss	9,621	-
Interest income	(1,513)	(1,142)
Dividend income	(459)	(564)
Gain on dilution of equity interest in subsidiary	-	(30)
Deficit before movements in working capital	(95,949)	(107,143)
Debtors and prepayments	24,502	(23,246)
Prepaid land premium	(179)	(334)
Held-for-trading investments	8,844	(2,471)
Creditors and accrued liabilities	6,476	1,432
Refundable deposits	140	(1,017)
Gate collections held in trust	7,903	(1,397)
Deferred revenue	179	519
Funds payable	(975)	(1,494)
Cash used in operations	(49,059)	(135,151)
Contribution to Consolidated Fund/Tax	(171)	(530)
Net staff loan (disbursed) repaid	(3)	6
Net cash used in operating activities	(49,233)	(135,675)

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# CONSOLIDATED CASH FLOW STATEMENT

For the year ended March 31, 2007

	<b>The Group</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
<b>Investing Activities:</b>		
Purchase of property, plant and equipment	(56,925)	(36,020)
Interest income	1,513	1,142
Dividend income	459	564
Net cash used in investing activities	<u>(54,953)</u>	<u>(34,314)</u>
<b>Financing Activities:</b>		
Contribution by a minority shareholder of a subsidiary	-	165
Government grants received	167,522	129,509
Net cash from financing activities	<u>167,522</u>	<u>129,674</u>
Net increase (decrease) in cash and cash equivalents held	63,336	(40,315)
Cash and cash equivalents at the beginning of financial year	29,839	70,154
<b>Cash and cash equivalents at the end of financial year</b>	<u>93,175</u>	<u>29,839</u>
Represented by:		
Cash and bank balances	10,105	9,573
Fixed deposits	83,070	20,266
<b>Cash and cash equivalents</b>	<u>93,175</u>	<u>29,839</u>

The accompanying notes form part of the financial statements.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 1 GENERAL

Singapore Sports Council, a statutory board established under the Singapore Sports Council Act (Cap. 305), is under the purview of the Ministry of Community Development, Youth and Sports. The address of the Council's registered office and principal place of business is 15 Stadium Road, National Stadium, Singapore 397718. The financial statements are expressed in the Council's functional currency of Singapore dollars.

The principal activities of the Council are to plan for and promote recreational and competitive sports and to develop, manage and maintain public sports facilities.

The Council also manages the Singapore Indoor Stadium.

The principal activity of its subsidiaries is that of the provision of ticketing services.

The financial statements of the Council and the consolidated financial statements of the Group for the year ended March 31, 2007 were authorised for issue by the members of the Council on June 28, 2007.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) **BASIS OF ACCOUNTING** - The financial statements have been prepared in accordance with the historical cost convention, except as disclosed in the accounting policies below, and are drawn up in accordance with the provisions of the Singapore Sports Council Act (Cap. 305) and Singapore Financial Reporting Standards ("FRSs").

In the current financial year, the Council has adopted all the new and revised FRSs and Interpretations of FRS ("INT FRS") issued by the Council on Corporate Disclosure and Governance that are relevant to its operations and effective for annual periods beginning on or after January 1, 2006. The adoption of these new/revised FRSs and INT FRSs has no material effect on the financial statements.

At the date of authorisation of these financial statements, the following FRSs and INT FRSs were issued but not effective:

FRS 40	-	Investment Property
FRS 107	-	Financial Instruments: Disclosures
FRS 108	-	Operating Segments
INT FRS 109	-	Reassessment of Embedded Derivatives
INT FRS 110	-	Interim Financial Reporting and Impairment
INT FRS 111	-	FRS 102 – Group and Treasury Share Transactions
INT FRS 112	-	Service Concession Arrangements

The management anticipate that the adoption of the above FRSs, INT FRSs and the amendments to FRSs in future periods will not have a material impact on the financial statements of the Council in the period of initial application.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

(b) **BASIS OF CONSOLIDATION** - The consolidated financial statements include the financial statements of the Council and enterprises controlled by the Council (its subsidiaries) made up to March 31 each year. Control is achieved when the Council has the power to govern the financial and operating policies of an investee enterprise so as to obtain benefits from its activities.

On acquisition, the assets and liabilities of the relevant subsidiaries are measured at their fair values at the date of acquisition. The interest of minority shareholder is stated at the minority's proportion of the fair values of the assets and liabilities recognised. The results of the subsidiaries acquired or disposed of during the year are included in the consolidated income and expenditure statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used in line with those used by other members of the Group.

All significant balances and transactions between the Council and its subsidiaries are fully eliminated on consolidation.

In the Council's financial statements, investment in subsidiaries is carried at cost less any impairment in net recoverable value that has been recognised in the income and expenditure statement.

(c) **FINANCIAL INSTRUMENTS** - Financial assets and financial liabilities are recognised on the Group's balance sheet when the Council and Group become a party to the contractual provisions of the instrument.

### Debtors

Debtors are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in the income and expenditure statement when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition. The carrying amounts of debtors approximate their fair values.

### Investments

Investments are recognised and derecognised on a trade date basis where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value and in the case of investments not carried at fair value through income and expenditure statement, plus directly attributable transaction costs.

Investments are classified as either investments held for trading or as available-for-sale, and are measured at subsequent reporting dates at fair value. Where securities are held for trading purposes, gains and losses arising from changes in fair value are included in the income and expenditure statement for the period. For available-for-sale investments, gains and losses arising from changes in fair value are recognised directly in the funds of the Group, until the security is disposed of or is determined to be impaired, at which time the cumulative gain or loss previously recognised in equity is included in the income and expenditure statement for the period. Impairment losses recognised in the income and expenditure statement for equity investments classified as available-for-sale are not subsequently reversed through income and expenditure statement.

### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, bank balances and fixed deposits that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. The carrying amounts of cash and cash equivalents approximate their fair values.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### Financial liabilities

Financial liabilities issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability. The accounting policies adopted for specific financial liabilities are set out below.

### Creditors and accrued liabilities

Creditors and accrued liabilities are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. The carrying amounts of creditors and accrued liabilities approximate their fair values.

(d) GRANTS - Government grants and contributions from other organisations for the establishment of the Council are taken to the Capital Account.

Government grants and contributions from other organisations for the purchase of depreciable assets are taken to the Deferred Capital Grants Account.

Non-monetary contributions are taken to property, plant and equipment and the Deferred Capital Grants Account at fair value.

Deferred capital grants are recognised in the income and expenditure statement over the periods necessary to match the depreciation of the assets with the related grants. On disposal of property, plant and equipment, the balance of related grants is recognised in the income and expenditure statement to match the carrying amounts of the property, plant and equipment disposed.

Operating and capital grants are accounted for on an accrual basis. Contributions are recognised on a cash basis, unless they have been committed in which case they are accounted for in the financial year for which they are committed.

(e) FUNDS - In view of the limitations and restrictions placed on the use of certain funds, resources for various purposes are classified for accounting and reporting purposes into separate funds in accordance with the activities or objectives specified for the use of those funds.

In the financial statements of the Council, three main groups of funds are distinguished: the Capital Fund, the General Funds and the Restricted Funds.

#### (i) Capital Fund

Grants and contributions for the establishment of the Council and for its major capital expenditure, other than in respect of the Singapore Indoor Stadium (SIS), are accounted for in this Fund.

The Capital Account comprises Government grants and contributions from other organisations given to the Council for its establishment.

#### (ii) Donation and Contribution Fund for Sports

The Donation and Contribution Fund for Sports was established on October 1, 1973 for the development and promotion of recreational and competitive sports in Singapore.

The Donation and Contribution Fund for Sports has been designated as an institution of public character under Charities Act (Cap. 37) on April 1, 2003 for a period of 5 years.

The net asset of the Donation and Contribution Fund for Sports is shown as a separate line in the Balance Sheets.

Upon dissolution of the Donation and Contribution Fund for Sports or when the Council ceases to exist, the remaining monies in the Fund shall be donated to charitable organisations which have been designated as institutions of public character under the Charities Act (Cap. 37), as decided by the Council.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### (iii) General Funds

Income and expenditure relating to the main activities of the Council are accounted for in these Funds.

The General Funds were set up for the following purposes:

Name of Fund	Purpose
General account	To account for Singapore Sports Council's sports activities, maintenance and operations of sports facilities and to account for implementation of recommendations by the Committee of Sporting Singapore for sports development in Singapore.
Staff Loans Revolving Fund	To account for loans to staff. Interest income of this fund is taken to the General account.
Singapore Indoor Stadium	To account for funds relating to the operations of the Singapore Indoor Stadium.

### (iv) Restricted Funds

Income and expenditure relating to specific activities are accounted for directly in the funds to which they relate.

The Restricted Funds were set up for the following specific projects/purposes:

Name of Fund	Projects/Purpose
Runme Shaw Centre for Sports Medicine and Research	To fund sports medical research and the purchase of related sports medicine and research equipment.
Sports Aid Fund	To provide financial assistance to athletes and to selected sports and training facilities.

(v) Assets and liabilities of the Capital Fund, General Funds and Restricted Funds are pooled in the Balance Sheet, but are separately disclosed in Notes 7 and 8 of the financial statements.

(f) LEASES - Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Rentals payable/receivable under operating leases are charged to the income and expenditure statement on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are also spread on a straight-line basis over the lease term.

(g) PROPERTY, PLANT AND EQUIPMENT - Property, plant and equipment are carried at cost, less accumulated depreciation and any accumulated impairment loss where the recoverable amount of the asset is estimated to be lower than its carrying amount.

Work-in-progress consists of construction costs and consultancy expenses incurred during the period of construction.

Depreciation is charged so as to write-off the cost or valuation of assets over their estimated useful lives, using the straight-line method, on the following bases:

Leasehold land	- the period of the lease
Buildings	- the period of the lease or 40 years whichever is shorter
Furniture, equipment and other fixed assets	- 3 to 10 years

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

Depreciation is not provided on work-in-progress until completion of work.

Fully depreciated assets still in use are retained in the financial statements.

Property, plant and equipment costing less than \$3,000 each are charged to the income and expenditure statement in the year of purchase.

The gain or loss on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the income and expenditure statement.

(h) **IMPAIRMENT OF ASSETS** - At each balance sheet date, the Group reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the income and expenditure statement.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the income and expenditure statement.

(i) **PROVISIONS** - Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that the Group will be required to settle that obligation. Provisions are measured based on the Council's best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

(j) **INCOME RECOGNITION** - Income, other than donations and contributions, is accounted for on an accrual basis.

Donations are accounted for on a cash basis.

The accounting policy for recognising grants and contributions is set out in Note 2(d).

Car park revenue is collected by the Urban Redevelopment Authority ("URA") on behalf of the Council. The car park revenue is taken to the income and expenditure statement of the General Funds based on amounts estimated by the URA. The estimated car park revenue is subject to adjustments by URA based on car park occupancy surveys.

Interest income is accrued on a time basis, by reference to principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Dividend income from investments is recognised when the right to receive payment has been established.

## SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# NOTES TO FINANCIAL STATEMENTS

March 31, 2007

- (k) CYCLICAL MAINTENANCE OF PROPERTIES - Expenses incurred on the cyclical maintenance of properties are not capitalised but are charged to the Income and Expenditure statement as normal maintenance expenses.
- (l) RETIREMENT BENEFIT COSTS - Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Central Provident Fund, are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.
- (m) EMPLOYEE LEAVE ENTITLEMENT - Employee entitlement to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.
- (n) INCOME TAX - Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the income and expenditure statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted by the balance sheet date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised. Deferred tax is charged or credited to income and expenditure, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

- (o) CONTRIBUTION TO CONSOLIDATED FUND/TAX - The Council is required to make a contribution to the Consolidated Fund in accordance with the section 3(a) of the Statutory Corporations (Contributions to Consolidated Fund) Act (Cap. 319A). The contribution is based on guidelines specified by the Ministry of Finance. It is computed based on the net surplus of the Council for each of the financial year at the prevailing corporate tax rate for the Year of Assessment. Contribution to the consolidated fund/tax is provided on an accrual basis and the carrying amount of contribution payable approximates its fair value.
- (p) FOREIGN CURRENCY TRANSACTIONS - The individual financial statements of each Group entity are presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the Group and the balance sheet of the Council are presented in Singapore dollars, which is the functional currency of the Council, and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual funds, transactions in currencies other than the Council's functional currency are recorded at the rates of exchange prevailing on the date of the transaction. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in the income and expenditure statement for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in the income and expenditure statement for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in the funds of the Group. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in the funds of the Group.

### 3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

#### **Critical judgements in applying the entity's accounting policies**

In the process of applying the Council's accounting policies which are described in Note 2, management is of the opinion that other than those involving estimations which are dealt with below, there are no critical judgements involved that would have a significant effect on the amounts recognised in the financial statements.

#### **Key sources of estimation uncertainty**

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

##### a) Recoverability of trade receivables

The assessment of recoverability of trade receivables of the Group is based on the ongoing evaluation of customers' creditworthiness and past collection history of debtors. The Council has evaluated the recovery of the outstanding trade receivables included in the balance sheet as at March 31, 2007 of \$5,294,000 after accounting for an allowance for impairment loss of trade receivables of \$65,000 (2006: \$134,000) for the Council and the Group (Note 15).

##### b) Useful lives of property, plant and equipment

The management exercises their judgement in estimating the useful lives of depreciable property, plant and equipment. Periodic reviews are carried out by management to reassess the useful lives of these assets, and where necessary, useful lives are adjusted to reflect the economic life or expected usage to the Group.

##### c) Impairment of property, plant and equipment

The management performs periodic assessment of the Council's and Group's property, plant and equipment to determine if any of these assets are impaired. Management has evaluated the carrying amount of the property, plant and equipment included in the balance sheet as at March 31, 2007 of \$624,551,000 (2006: \$615,546,000). There is provision of impairment loss of the carrying amount of buildings that arose from the uncertainty of future income generation stream resulting from probable demolition of these buildings for the development of Sports Hub project. The impairment loss amount provided is \$9,621,000.

### 4 FINANCIAL RISK MANAGEMENT

#### i) Foreign exchange risk

The Group has limited exposure to foreign currencies as its transactions are substantially denominated in the Singapore dollars, which is also its functional currency.

#### ii) Interest rate risk

Interest-bearing financial assets of the Group are mainly cash and cash equivalents. The Group has limited exposure to interest rate risk as these interest-bearing assets are all short-term in nature. Therefore, any future variations in interest rates will not have a material impact on the results of the Group. The Group does not have any interest-bearing financial liabilities.

## SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

# NOTES TO FINANCIAL STATEMENTS

March 31, 2007

iii) Credit risk

The Group has no significant concentration of credit risk. The Group has policies in place to ensure that the rendering of services are made to customers with an appropriate credit history.

Cash and fixed deposits are held with creditworthy financial institutions.

iv) Liquidity risk

The Group has minimal exposure to liquidity risk as its operations are funded by Government grants. The Group has ensured that sufficient liquidity, through highly liquid assets in the form of cash and short-term demand deposits, are maintained at all times to meet its financial obligations.

v) Fair values of financial assets and financial liabilities

The carrying amounts of cash and cash equivalents, debtors, creditors and accrued liabilities, grants received in advance, refundable deposits and gate collections held in trust approximate fair value due to the relatively short-term maturity of these financial instruments. The fair values of other classes of financial assets and liabilities are disclosed in the respective notes to financial statements.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 5 RELATED PARTY TRANSACTIONS

Related parties are entities with common direct or indirect stakeholders and/or members of the Council. Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

The Council's key transactions with related parties are as follows:

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
<b>(a) With Parent Ministry</b>				
Operating grants	<u>(105,891)</u>	<u>(108,295)</u>	<u>(105,891)</u>	<u>(108,295)</u>
<b>(b) With Entities within the same Parent Ministry</b>				
Hiring of facilities	(86)	(129)	(86)	(129)
Grants disbursements	2,500	2,500	2,500	2,500
Subsidies and sponsorships	29	105	29	105
Projects, workshop and seminar fees	<u>(3,617)</u>	<u>(570)</u>	<u>(3,617)</u>	<u>(570)</u>
<b>(c) With Other State-Controlled Entities</b>				
Hiring of facilities	(804)	(901)	(804)	(901)
Revenue from ticketing sales	-	-	(596)	(905)
Sponsorship	-	(30)	-	(30)
Land Premium & Temporary Occupation Licence fees	42,480	8,197	42,480	8,197
Service/Miscellaneous charges	275	76	275	76
Subsidies and sponsorships	756	817	756	817
Medical expenses	64	27	64	27
IT charges	1,171	1,198	1,171	1,198
Projects, workshop and seminar fees	384	47	384	47
Others	<u>(727)</u>	<u>-</u>	<u>(727)</u>	<u>-</u>
<b>(d) With Minority Shareholder</b>				
Revenue from ticketing sales	<u>-</u>	<u>-</u>	<u>(493)</u>	<u>(361)</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### Compensation of key management personnel

The remuneration of members of key management during the financial year was as follows:

	<u>The Council</u>		<u>The Group</u>	
	<u>2007</u>	<u>2006</u>	<u>2007</u>	<u>2006</u>
	\$'000	\$'000	\$'000	\$'000
Short term employment benefits	2,299	2,050	2,893	2,589
Post-employment benefits	121	122	156	166
	<u>2,420</u>	<u>2,172</u>	<u>3,049</u>	<u>2,755</u>

## 6 DONATION AND CONTRIBUTION FUND FOR SPORTS

	<u>The Council and the Group</u>	
	<u>2007</u>	<u>2006</u>
	\$'000	\$'000
<b>Accumulated Surplus</b>	<u>199</u>	<u>194</u>
Represented by:		
<b>Current Assets:</b>		
Fixed deposits	202	199
Bank balances	160	83
	<u>362</u>	<u>282</u>
<b>Current Liabilities:</b>		
Amounts due to IPC members	140	65
<b>Non-current Liabilities:</b>		
Balance of donation not utilised	23	23
	<u>163</u>	<u>88</u>
<b>Net Assets of Donation and Contribution Fund</b>	<u>199</u>	<u>194</u>

The accumulated surplus comprises bank interest received less bank charges since inception in 1973. Upon dissolution of the Donation and Contribution Fund or when the Council ceases to exist, the remaining monies in the Fund shall be donated to charitable organisations which have been designated as institutions of a public character under the Charities Act (Cap. 37), as decided by the Council.

A separate set of audited financial statements was prepared and submitted to the relevant authorities.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 7 CAPITAL AND GENERAL FUNDS

#### (a) The Council - Income and Expenditure

	Capital		General		Singapore Indoor Stadium		Total	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
<b>Operating Income</b>								
Admission fees	-	-	8,592	8,265	-	-	8,592	8,265
Hiring of facilities	-	-	6,360	5,880	-	-	6,360	5,880
Program fees	-	-	2,489	2,385	-	-	2,489	2,385
Car park charges	-	-	10,450	3,300	-	-	10,450	3,300
Rental of lettable areas	-	-	6,529	6,663	978	898	7,507	7,561
Rental of stadium and gate collections	-	-	126	30	4,202	3,262	4,328	3,292
Miscellaneous income	-	-	1,699	1,295	1,064	858	2,763	2,153
Donations and contributions	-	-	73	-	-	-	73	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			36,318	27,818	6,244	5,018	42,562	32,836
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Operating Expenditure</b>								
Depreciation	33,021	31,005	-	-	4,366	3,823	37,387	34,828
General and administrative expenses	-	32	726	695	578	473	1,304	1,200
Minor works, repairs and maintenance of properties	-	5,302	10,398	7,607	655	470	11,053	13,379
Operating expenses	-	191	70,418	75,333	1,773	1,506	72,191	77,030
Employee benefits expense	-	-	47,683	44,270	2,269	2,071	49,952	46,341
Impairment loss for buildings	9,621	-	-	-	-	-	9,621	-
Other expenses	-	-	7,444	5,144	21	47	7,465	5,191
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
			136,669	133,049	9,662	8,390	188,973	177,969

SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

**NOTES TO FINANCIAL STATEMENTS**

March 31, 2007

	<b>Capital</b>		<b>General</b>		<b>Singapore Indoor Stadium</b>		<b>Total</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Deficit</b>	(42,642)	(36,530)	(100,351)	(105,231)	(3,418)	(3,372)	(146,411)	(145,133)
<b>Non-operating Income</b>	-	-	527	235	1,891	923	2,418	1,158
<b>Deficit Before Grants</b>	(42,642)	(36,530)	(99,824)	(104,996)	(1,527)	(2,449)	(143,993)	(143,975)
<b>Grants</b>								
Utilisation of sinking fund	-	-	-	-	998	705	998	705
Operating grants from Government	-	5,334	105,891	102,961	-	-	105,891	108,295
Deferred capital grants amortised:								
Government	41,262	29,895	-	-	112	113	41,374	30,008
Non-Government	1,380	1,301	-	-	2,565	2,564	3,945	3,865
	<u>42,642</u>	<u>36,530</u>	<u>105,891</u>	<u>102,961</u>	<u>3,675</u>	<u>3,382</u>	<u>152,208</u>	<u>142,873</u>
<b>Surplus (Deficit) For The Year</b>								
<b>Before Contribution To Consolidated Fund/Tax</b>	-	-	6,067	(2,035)	2,148	933	8,215	(1,102)
<b>Contribution To Consolidated Fund/Tax</b>	-	-	(1,213)	407	(239)	(6)	(1,452)	401
<b>Surplus (Deficit) For The Year</b>	<u>-</u>	<u>-</u>	<u>4,854</u>	<u>(1,628)</u>	<u>1,909</u>	<u>927</u>	<u>6,763</u>	<u>(701)</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### (b) The Council – Balance Sheet

	Capital		General		Singapore Indoor Stadium		Staff Loans Revolving fund		Total	
	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Capital account	295	295	-	-	-	-	-	-	295	295
Accumulated surplus	-	-	15,638	10,784	37,470	36,560	-	-	53,108	47,344
Staff loans revolving fund	-	-	-	-	-	-	77	76	77	76
	<u>295</u>	<u>295</u>	<u>15,638</u>	<u>10,784</u>	<u>37,470</u>	<u>36,560</u>	<u>77</u>	<u>76</u>	<u>53,480</u>	<u>47,715</u>
<b>Represented by:</b>										
<b>Non-current Assets:</b>										
Property, plant and equipment	547,925	535,870	-	-	74,820	77,227	-	-	622,745	613,097
Investment in subsidiaries	-	-	-	-	1,572	1,572	-	-	1,572	1,572
Non-current portion of prepaid land premium	-	-	5,136	4,984	-	-	-	-	5,136	4,984
Staff loans repayable after 12 months	-	-	-	-	-	-	5	2	5	2
	<u>547,925</u>	<u>535,870</u>	<u>5,136</u>	<u>4,984</u>	<u>76,392</u>	<u>78,799</u>	<u>5</u>	<u>2</u>	<u>629,458</u>	<u>619,655</u>
<b>Current Assets:</b>										
Current portion of prepaid land premium	-	-	316	289	-	-	-	-	316	289
Held-for-trading investments	-	-	-	-	14,592	16,683	-	-	14,592	16,683
Debtors and prepayments	8	171	2,068	27,508	556	794	-	5	2,632	28,478
Inter-fund balances	4,813	959	(15,393)	(12,090)	-	-	9	6	(10,571)	(11,125)
Fixed deposits	8,000	4,500	44,919	6,919	5,450	2,400	-	-	58,369	13,819
Cash and bank balances	936	1,577	4,391	1,449	2,425	2,117	63	63	7,815	5,206
	<u>13,757</u>	<u>7,207</u>	<u>36,301</u>	<u>24,075</u>	<u>23,023</u>	<u>21,994</u>	<u>72</u>	<u>74</u>	<u>73,153</u>	<u>53,350</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### (b) The Council – Balance Sheet

	Capital		General		Singapore Indoor Stadium		Staff Loans Revolving fund		Total	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
<b>Less:</b>										
<b>Current Liabilities:</b>										
Creditors and accrued liabilities	2,816	2,395	17,220	11,363	1,318	1,133	-	-	21,354	14,891
Current portion of deferred revenue	-	-	316	289	-	-	-	-	316	289
Grants received in advance	10,734	4,604	969	164	-	-	-	-	11,703	4,768
Refundable deposits	-	-	944	907	831	699	-	-	1,775	1,606
Provision for contribution to Consolidated Fund/Tax	-	-	1,214	(407)	230	158	-	-	1,444	(249)
	<u>13,550</u>	<u>6,999</u>	<u>20,663</u>	<u>12,316</u>	<u>2,379</u>	<u>1,990</u>	<u>-</u>	<u>-</u>	<u>36,592</u>	<u>21,305</u>
<b>Net Current Assets</b>	<b>207</b>	<b>208</b>	<b>15,638</b>	<b>11,759</b>	<b>20,644</b>	<b>20,004</b>	<b>72</b>	<b>74</b>	<b>36,561</b>	<b>32,045</b>
<b>Non-current Liabilities:</b>										
Deferred revenue	-	-	5,136	4,984	-	-	-	-	5,136	4,984
Fund payable	-	-	-	975	-	-	-	-	-	975
	<u>-</u>	<u>-</u>	<u>5,136</u>	<u>5,959</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,136</u>	<u>5,959</u>
<b>Deferred Capital Grants:</b>										
Government	533,665	520,230	-	-	18,632	18,745	-	-	552,297	538,975
Non-Government	14,172	15,553	-	-	40,934	43,498	-	-	55,106	59,051
	<u>547,837</u>	<u>535,783</u>	<u>-</u>	<u>-</u>	<u>59,566</u>	<u>62,243</u>	<u>-</u>	<u>-</u>	<u>607,403</u>	<u>598,026</u>
	<u>295</u>	<u>295</u>	<u>15,638</u>	<u>10,784</u>	<u>37,470</u>	<u>36,560</u>	<u>77</u>	<u>76</u>	<u>53,480</u>	<u>47,715</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 8 RESTRICTED FUNDS

#### (a) The Council – Income and Expenditure

	Runme Shaw Centre Sport Medicine and Research		Sports Aid Fund		Total	
	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>						
Hiring of facilities	-	-	-	-	-	-
Program fees	-	-	-	28	-	28
Rental of lettable areas	-	-	191	593	191	593
Rental of stadium and gate collections	-	-	-	-	-	-
Miscellaneous income	-	-	21	268	21	268
Donations and contributions	-	-	-	-	-	-
			212	889	212	889
<b>Operating Expenditure</b>						
Depreciation	74	181	12	11	86	192
General and administrative expenses	-	-	-	51	-	51
Minor works, repairs and maintenance of properties	-	-	-	-	-	-
Operating expenses	-	-	210	394	210	394
Employee benefits expense	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-
	74	181	222	456	296	637

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### (a) The Council – Income and Expenditure

	Runme Shaw Centre		Sports Aid Fund		Total	
	Sport Medicine and Research		2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating (Deficit) Surplus</b>	(74)	(181)	(10)	433	(84)	252
<b>Non-operating Income</b>	<u>278</u>	<u>263</u>	<u>956</u>	<u>834</u>	<u>1,234</u>	<u>1,097</u>
<b>Surplus Before Grants</b>	<u>204</u>	<u>82</u>	<u>946</u>	<u>1,267</u>	<u>1,150</u>	<u>1,349</u>
<b>Grants</b>						
Utilisation of sinking fund	-	-	-	-	-	-
Deferred capital grants amortised:						
Government	-	-	-	-	-	-
Non-Government	-	-	12	12	12	12
	-	-	12	12	12	12
<b>Surplus For The Year Before Contribution To Consolidated Fund/Tax</b>	204	82	958	1,279	1,162	1,361
<b>Contribution To Consolidated Fund/Tax</b>	<u>(41)</u>	<u>(16)</u>	<u>(192)</u>	<u>(393)</u>	<u>(233)</u>	<u>(409)</u>
<b>Surplus For The Year</b>	<u>163</u>	<u>66</u>	<u>766</u>	<u>886</u>	<u>929</u>	<u>952</u>

**SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES**  
**NOTES TO FINANCIAL STATEMENTS**

March 31, 2007

**(b) The Council – Balance Sheet**

	Runme Shaw Centre		Sports Aid Fund		Total	
	Sport Medicine and Research		Sports Aid Fund		Total	
	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Accumulated Surplus</b>	1,617	1,454	21,483	20,717	23,100	22,171
<b>Investment Revaluation Reserve</b>	7,450	5,391	-	-	7,450	5,391
	<u>9,067</u>	<u>6,845</u>	<u>21,483</u>	<u>20,717</u>	<u>30,550</u>	<u>27,562</u>
<b>Represented by:</b>						
<b>Non-current Assets:</b>						
Property, plant and equipment	107	181	25	37	132	218
Available-for-sale investments	8,644	6,585	-	-	8,644	6,585
	<u>8,751</u>	<u>6,766</u>	<u>25</u>	<u>37</u>	<u>8,776</u>	<u>6,803</u>
<b>Current Assets:</b>						
Held for trading investments	-	-	-	6,753	-	6,753
Debtors and prepayments	55	49	17	78	72	127
Inter-fund balances	(17)	-	10,588	11,125	10,571	11,125
Fixed deposits	-	-	10,891	1,539	10,891	1,539
Cash and bank balances	319	46	201	1,658	520	1,704
	<u>357</u>	<u>95</u>	<u>21,697</u>	<u>21,153</u>	<u>22,054</u>	<u>21,248</u>
<b>Less:</b>						
<b>Current Liabilities:</b>						
Creditors and accrued liabilities	-	-	23	32	23	32
Refundable deposits	-	-	-	-	-	-
Provision for contribution to Consolidated Fund/Tax	41	16	191	404	232	420
	<u>41</u>	<u>16</u>	<u>214</u>	<u>436</u>	<u>255</u>	<u>452</u>
<b>NET CURRENT ASSETS</b>	<b>316</b>	<b>79</b>	<b>21,483</b>	<b>20,717</b>	<b>21,799</b>	<b>20,796</b>
<b>Non-current Liabilities:</b>						
Deferred capital grants	-	-	-	-	-	-
Government	-	-	-	-	-	-
Non-Government	-	-	25	37	25	37
	<u>-</u>	<u>-</u>	<u>25</u>	<u>37</u>	<u>25</u>	<u>37</u>
	<u>9,067</u>	<u>6,845</u>	<u>21,483</u>	<u>20,717</u>	<u>30,550</u>	<u>27,562</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 9 PROPERTY, PLANT AND EQUIPMENT

#### The Council

	CAPITAL AND GENERAL FUNDS										RESTRICTED FUNDS													
	NATIONAL STADIUM COMPLEX				OTHER SPORTS FACILITIES				SINGAPORE INDOOR STADIUM															
	Leasehold land		Buildings		Leasehold land		Buildings		Furniture equipment and other fixed assets		Work-in-progress		Buildings		Furniture equipment and other fixed assets		Work-in-progress		Total		Furniture equipment and other fixed assets		Grand Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Cost</b>																								
At April 1, 2006	42,099	43,928	236,356	517,403	27,218	49,811	113,319	6,822	-	1,036,956	954	1,037,910												
Additions	42,943	-	5,732	37,688	8,515	7,409	189	1,795	-	104,271	-	104,271												
Transfers	-	-	-	-	-	(47,591)	-	-	-	(47,591)	-	(47,591)												
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-												
Reclassification	-	-	-	-	-	-	-	-	-	-	-	-												
Written off	-	-	-	-	(136)	-	-	(182)	-	(318)	-	(17)	(335)											
At March 31, 2007	85,042	43,928	242,088	555,091	35,597	9,629	113,508	8,435	-	1,093,318	937	1,094,255												
<b>Accumulated Depreciation</b>																								
At April 1, 2006	12,945	30,022	100,034	218,110	19,834	-	39,951	2,962	-	423,858	736	424,594												
Charge for the year	601	1,438	7,962	20,183	2,837	-	3,115	887	-	37,023	86	37,109												
Adjustment*	-	-	-	-	-	-	364	-	-	364	-	364												
Reclassification	-	1,195	-	(1,195)	-	-	-	-	-	-	-	-												
Written off	-	-	-	-	(136)	-	-	(156)	-	(292)	(17)	(309)												
At March 31, 2007	13,546	32,655	107,996	237,098	22,535	-	43,430	3,693	-	460,953	805	461,758												
Impairment loss for the year**	-	9,620	-	-	-	-	-	-	-	-	9,620	-	9,620											
Depreciation for 2006	453	1,438	7,753	19,002	2,359	-	3,097	726	-	34,828	192	35,020												
<b>Carrying Amounts</b>																								
At March 31, 2007	71,496	1,653	134,092	317,993	13,062	9,629	70,078	4,742	-	622,745	132	622,877												
At March 31, 2006	29,154	13,906	136,322	299,292	7,384	49,811	73,368	3,860	-	613,097	218	613,315												

\* The figure comprises additional charge due to change of useful life of assets acquired from June 1998 – March 2000, for renovation of walkway and air conditioners.

\*\* Impairment loss in the carrying amount of buildings arises from the uncertainty of future income generation stream resulting from probable demolition of these buildings for the development of Sports Hub project.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### The Group

	CAPITAL AND GENERAL FUNDS										RESTRICTED FUNDS		OTHERS		
	NATIONAL STADIUM COMPLEX				OTHER SPORTS FACILITIES				SINGAPORE INDOOR STADIUM				OTHERS		
	Leasehold land	Buildings	Leasehold land	Buildings	Furniture equipment and other fixed assets	Work-in progress	Buildings	Furniture equipment and other fixed assets	Work-in progress	Total	Leasehold land	Buildings	Furniture fittings and equipment	Work-in progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cost</b>															
At April 1, 2006	42,099	43,928	236,356	517,403	27,218	49,811	113,319	6,822	-	1,036,956	954	4,641	-	4,641	1,042,551
Additions	42,943	-	5,732	37,688	8,515	7,409	189	1,795	-	104,271	-	243	-	243	104,514
Transfers	-	-	-	-	-	(47,591)	-	-	-	(47,591)	-	-	-	-	(47,591)
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposal	-	-	-	-	-	-	-	-	-	-	-	(11)	-	(11)	(11)
Written off	-	-	-	-	(136)	-	-	(182)	-	(318)	(17)	(143)	-	(143)	(478)
At March 31, 2007	85,042	43,928	242,088	555,091	35,597	9,629	113,508	8,435	-	1,093,318	937	4,730	-	4,730	1,098,985
<b>Accumulated Depreciation</b>															
At April 1, 2006	12,945	30,022	100,034	218,110	19,834	-	39,951	2,962	-	423,858	736	2,410	-	2,410	427,004
Charge for the financial year	601	1,438	7,962	20,183	2,837	-	3,115	887	-	37,023	86	742	-	742	37,851
Adjustment*	-	-	-	-	-	-	364	-	-	364	-	-	-	-	364
Reclassification	-	1,195	-	(1,195)	-	-	-	-	-	-	-	-	-	-	-
Disposal	-	-	-	-	-	-	-	-	-	-	-	(3)	-	(3)	(3)
Written off	-	-	-	-	(136)	-	-	(156)	-	(292)	(17)	(93)	-	(93)	(402)
At March 31, 2007	13,546	32,655	107,996	237,098	22,535	-	43,430	3,693	-	460,953	805	3,056	-	3,056	464,814
Impairment loss** for the year	-	9,620	-	-	-	-	-	-	-	9,620	-	-	-	-	9,620
Depreciation for 2006	453	1,438	7,753	19,002	2,359	-	3,097	726	-	34,828	192	849	-	849	35,869
<b>Carrying Amount</b>															
At March 31, 2007	71,496	1,653	134,092	317,993	13,062	9,629	70,078	4,742	-	622,745	132	1,674	-	1,674	624,551
At March 31, 2006	29,154	13,906	136,322	299,292	7,384	49,811	73,368	3,860	-	613,097	218	2,231	-	2,231	615,546

\* The figure comprises additional charge due to change of useful life of assets acquired from June 1998 – March 2000, for renovation of walkway and air conditioners.

\*\* Impairment loss in the carrying amount of buildings arises from the uncertainty of future income generation stream resulting from probable demolition of these buildings for the development of Sports Hub project.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 10 PREPAID LAND PREMIUM

	<b>The Council and the Group</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
Prepaid land premium	5,452	5,273
Less: Current portion	(316)	(289)
Non-current portion	<u>5,136</u>	<u>4,984</u>

In 2007, there is an increase in prepaid land premium amount due to additional stamp duty, differential premium and other incidental costs.

### 11 INVESTMENT IN SUBSIDIARIES

	<b>The Council</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
Unquoted equity shares, at cost	<u>1,572</u>	<u>1,572</u>

Details of the Council's subsidiaries as at March 31, 2007 are as follows:

<b>Name of subsidiaries</b>	<b>Principal activity</b>	<b>Country of incorporation/ Place of business</b>	<b>Effective equity interest held by Group</b>		<b>Cost of investment</b>	
			<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
			%	%	\$'000	\$'000
SISTIC.com Pte Ltd*	Ticketing services	Singapore	65	65	1,572	1,572
<b>Held by SISTIC.com Pte Ltd</b>						
SISTIC (M) Sdn Bhd	Dormant	Malaysia	65	65	-	-
					<u>1,572</u>	<u>1,572</u>

\* Audited by PriceWaterhouseCoopers, Singapore.

**SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES**  
**NOTES TO FINANCIAL STATEMENTS**

March 31, 2007

**12 AVAILABLE-FOR-SALE INVESTMENTS**

	<b>The Council and the Group</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
Quoted equity shares		
- at fair value	8,644	6,585
	<u>8,644</u>	<u>6,585</u>

Quoted equity shares offer the Council opportunity for return through dividend income and fair value gains. They have no fixed maturity or coupon rate. The fair values of these shares are based on the quoted closing market prices on the last market day of the financial year.

The Council's available-for-sale investments are in the functional currency of the Council.

**13 STAFF LOANS**

	<b>The Council and the Group</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
Repayable after 12 months	5	2
Repayable within 12 months, included in prepayments and other debtors	-	5
	<u>5</u>	<u>7</u>

The management estimated the fair value of the non-current staff loans to approximate their carrying amounts.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 14 HELD-FOR-TRADING INVESTMENTS

#### The Council and the Group

**2007**      **2006**

\$'000      \$'000

#### Quoted investments:

##### Equities

- at fair value	4,877	9,146
-----------------	-------	-------

##### Bonds

- at fair value	<u>9,715</u>	<u>14,290</u>
-----------------	--------------	---------------

<u>14,592</u>	<u>23,436</u>
---------------	---------------

The investments above comprise investments in quoted bonds that offer the Council the opportunity for return through fair value gains. The quoted bonds bear interest rates between 1.725% to 5.625% (2005: 0.48% to 3.47%) per annum, and have maturity dates ranging from 2 months to 20 years. The fair values of these investments are based on closing quoted market prices on the last market day of the financial year.

The Council's held-for-trading investments that are not denominated in its functional currency are as follows:

**2007**      **2006**

\$'000      \$'000

#### Hong Kong dollars

-      51

### 15 DEBTORS AND PREPAYMENTS

#### The Council      The Group

**2007**      **2006**      **2007**      **2006**

\$'000      \$'000      \$'000      \$'000

#### Amount receivable from Government

-      24,714      -      24,714

#### Trade receivables [net of allowance for impairment loss of \$65,000 (2006:\$134,000) for the Council and the Group]

971      1,317      3,396      2,114

#### Prepayments and other debtors

1,733      2,574      1,898      2,968

2,704      28,605      5,294      29,796

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 16 FIXED DEPOSITS

The fixed deposits mature within 1 to 6 months and bear interest at 0.600% to 3.375% (2006: 0.5% to 3.25%) per annum.

### 17 DEFERRED REVENUE

	The Council and the Group	
	2007	2006
	\$'000	\$'000
Deferred revenue	5,452	5,273
Less: Current portion	(316)	(289)
Non-current portion	5,136	4,984

In 2007, there is increase in deferred revenue amount due to additional stamp duty, differential premium and other incidental costs.

### 18 GRANTS RECEIVED IN ADVANCE

	The Council						The Group	
	Operating Grants		Development Grants		Total		Total	
	2007	2006	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at the beginning of year	164	6,778	4,604	10,842	4,768	17,620	4,768	17,620
Add:								
Government grants received	969	164	60,228	29,960	61,197	30,124	61,197	30,124
Less:								
Transfer to deferred capital grants	-	-	(54,098)	(30,894)	(54,098)	(30,894)	(54,098)	(30,894)
Transfer to income and expenditure statement	(164)	(6,778)	-	(5,304)	(164)	(12,082)	(164)	(12,082)
Balance at the end of year	969	164	10,734	4,604	11,703	4,768	11,703	4,768

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 19 GATE COLLECTIONS HELD IN TRUST

These consist mainly of the balance of monies collected from the sale of tickets on behalf of organisers of performances, football and other matches which will be paid to the various organisations, sports clubs and associates after the completion of the events and after deducting the subsidiary's share of gate-takings.

### 20 DEFERRED TAX LIABILITY

	The Council		The Group	
	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000
<u>Deferred tax liability – Accelerated tax depreciation</u>				
Balance at beginning of year	-	-	405	146
Charge to Income and expenditure statement	-	-	(108)	259
Balance at end of year	<u>-</u>	<u>-</u>	<u>297</u>	<u>405</u>

**SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES**  
**NOTES TO FINANCIAL STATEMENTS**

March 31, 2007

**21 DEFERRED CAPITAL GRANTS (GOVERNMENT)**

	<b>The Council and the Group</b>					
	<b>Capital and General Funds</b>		<b>Restricted Funds</b>		<b>Total</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at the beginning of year	538,975	534,260	-	-	538,975	534,260
Adjustments	-	201	-	-	-	201
Grants drawn down during the year	54,696	34,522	-	-	54,696	34,522
	<u>593,671</u>	<u>568,983</u>	<u>-</u>	<u>-</u>	<u>593,671</u>	<u>568,983</u>
Less:						
Grant taken to income and expenditure statement						
i) To match property, plant and equipment written off	-	(191)	-	-	-	(191)
ii) To match depreciation	(31,753)	(29,817)	-	-	(31,753)	(29,817)
iii) To match impairment loss	(9,621)	-	-	-	(9,621)	-
	<u>(41,374)</u>	<u>(30,008)</u>	<u>-</u>	<u>-</u>	<u>(41,374)</u>	<u>(30,008)</u>
Balance at end of year	<u>552,297</u>	<u>538,975</u>	<u>-</u>	<u>-</u>	<u>552,297</u>	<u>538,975</u>

**22 DEFERRED CAPITAL GRANTS (NON-GOVERNMENT)**

	<b>The Council and the Group</b>					
	<b>Capital and General Funds</b>		<b>Restricted Funds</b>		<b>Total</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at beginning of year	59,051	62,916	37	49	59,088	62,965
Less:						
Grants taken to income and expenditure statement						
to match depreciation	(3,945)	(3,865)	(12)	(12)	(3,957)	(3,877)
	<u>55,106</u>	<u>59,051</u>	<u>25</u>	<u>37</u>	<u>55,131</u>	<u>59,088</u>
Balance at end of year						

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 23 OPERATING EXPENSES

Operating expenses comprise mainly expenditure on sports facilities, grants disbursements, program and event expenditures.

Included in operating expenses are the following:

	The Council		The Group	
	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000
Grant disbursements	33,269	36,151	33,269	36,151
Program/Event expenses	11,528	16,930	11,528	16,930
Utilities	9,565	8,288	9,628	8,344
Rental of equipment	1,023	1,057	1,023	1,057
Property, plant and equipment written off	97	258	187	291

### 24 EMPLOYEE BENEFITS EXPENSE

Employee benefits expense comprises the following:

	The Council		The Group	
	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000
Salaries and bonuses	39,915	36,897	42,391	39,440
Cost of defined contribution plans	4,826	4,869	5,068	5,094
Other employee benefits	3,811	2,751	3,890	2,756
Staff training and welfare	1,400	1,824	1,451	1,872
	49,952	46,341	52,800	49,162

### 25 OTHER EXPENSES

Other expenses comprise the following:

	The Council		The Group	
	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000
Auditors' remuneration	124	85	149	102
Council Member's allowances	88	98	88	98
Transport and travelling	300	258	359	314
Miscellaneous expenses	6,953	4,750	7,519	5,081
	7,465	5,191	8,115	5,595

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 26 NON-OPERATING INCOME - INCOME FROM INVESTMENTS

Income from investments comprise the following:

	The Council						The Group	
	General Fund		Restricted Fund		Total		2007 \$'000	2006 \$'000
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000		
Interest income	1,094	809	108	188	1,202	997	1,513	1,142
Dividends from quoted equity shares	168	168	291	396	459	564	459	564
Management fees	(94)	(92)	-	(23)	(94)	(115)	(94)	(115)
Gain on disposal of investments	443	224	835	368	1,278	592	1,278	592
Unrealised gain on investments arising from fair value adjustments	807	49	-	168	807	217	807	217
	<u>2,418</u>	<u>1,158</u>	<u>1,234</u>	<u>1,097</u>	<u>3,652</u>	<u>2,255</u>	<u>3,963</u>	<u>2,400</u>

### 27 OPERATING GRANTS

	The Council		The Group	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
Accumulated operating grants received from the Government at the beginning of year			936,943	828,648
			<u>936,943</u>	<u>828,648</u>
Operating grants received during the financial year			105,891	108,295
			<u>105,891</u>	<u>108,295</u>
Accumulated Government operating grants received and utilised at the end of year			1,042,834	936,943
			<u>1,042,834</u>	<u>936,943</u>

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 28 CONTRIBUTION TO CONSOLIDATED FUND/TAX

The Council is required to make a contribution to the Consolidated Fund in accordance with section 3(a) of the Statutory Corporations (Contributions to Consolidated Fund) Act (Chapter 319A).

The contribution to the Consolidated Fund varied from the amount of contribution determined by applying the prevailing corporate tax rate of 20% for the Year of Assessment 2007 (Year of Assessment 2006: 20%) to the surplus for the year:

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
Surplus for the year before Contribution to Consolidated Fund/Tax	9,377	259	10,323	1,573

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
Contribution to Consolidated Fund/Tax at the prevailing corporate tax rate	1,876	52	2,086	315
Surplus not subject to contribution	(200)	(141)	(200)	(141)
Adjustment for additional contribution arising from adoption of FRS 39 to accumulated surplus	-	270	-	270
Utilisation of deferred tax benefits	-	-	(9)	(4)
Under (Over) provision in prior years	9	(173)	(99)	(173)
Net contribution to Consolidated Fund/Tax	1,685	8	1,778	267

	<b>The Group</b>	
	<b>2007</b>	<b>2006</b>
	\$'000	\$'000
Provision for contribution/tax for the year	1,886	181
Deferred tax	-	259
Over provision in prior years/utilisation of deferred tax	(108)	(173)
	1,778	267

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### 29 CAPITAL COMMITMENTS

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
Capital expenditures approved by the Council and the Group but not provided for in the financial statements are as follows:				
Amount approved and contracted for	17,043	1,290	17,043	1,290
Amount approved but not yet contracted for	260,053	78,278	260,053	78,278
	<u>277,096</u>	<u>79,568</u>	<u>277,096</u>	<u>79,568</u>

### 30 OPERATING LEASE ARRANGEMENTS

#### **The Council and the Group as lessee**

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
Minimum lease payments under operating leases included in the income and expenditure statement				
	<u>3,298</u>	<u>3,298</u>	<u>3,298</u>	<u>3,298</u>

At the balance sheet date, outstanding commitments under non-cancellable operating leases are as follows:

	<b>The Council</b>		<b>The Group</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	\$'000	\$'000	\$'000	\$'000
Within one year				
	<u>1,708</u>	<u>3,807</u>	<u>1,708</u>	<u>3,807</u>
In the second to fifth years inclusive	<u>2,267</u>	<u>3,717</u>	<u>2,267</u>	<u>3,717</u>
	<u>3,975</u>	<u>7,524</u>	<u>3,975</u>	<u>7,524</u>

Operating lease represents minimum lease payments for maintenance services and rental of office equipment. The leases are negotiated for terms of 2 years and are fixed for an average of 2 years.

# SINGAPORE SPORTS COUNCIL AND ITS SUBSIDIARIES

## NOTES TO FINANCIAL STATEMENTS

March 31, 2007

### The Council and the Group as lessor

The Council rents out its office space, food and beverage outlets, carparks and golf courses located at its various sports and swimming complexes, sports halls and centres, stadium/stadia and golf courses to third parties under operating leases.

All the properties that are leased out have committed tenants for the next 1 to 5 years.

At the balance sheet date, the Council has contracted with tenants for the following future minimum lease payments:

	The Council		The Group	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
Within one year	4,425	4,506	4,425	4,506
In the second to fifth years inclusive	3,307	3,913	3,307	3,913
	<u>7,732</u>	<u>8,419</u>	<u>7,732</u>	<u>8,419</u>

### 31 RECLASSIFICATION AND COMPARATIVE FIGURES

Singapore Indoor Stadium (SIS) has been re-classified from its grouping under Restricted Funds to General Funds as SIS is not created by law which specifically requires its results of operation to be separately accounted for, neither is there any restriction on the ability of Council to distribute or otherwise apply its fund. Comparative figures have been re-classified to conform to the current year's presentation.

### 32 DEMOLITION OF NATIONAL STADIUM

The National Stadium at the Kallang site will be developed into a multi-facility Sports Hub through Public-Private Partnership. The National Stadium will be torn down and the surrounding carparks will be closed by the end of FY2008. The Council estimates the consequential loss of revenue would not materially affect the Council's revenue.

