

### CHI Learning & Development System (CHILD)

### **Project Title**

A System to Track the Expenditure of Multiple Research Projects Funded by a Philanthropic-funded Academic Programme

### **Project Lead and Members**

- Iris Ong
- Tracy Tay
- Dr Amos Loh

### **Organisation(s) Involved**

KK Women's and Children's Hospital

### **Healthcare Family Group Involved in this Project**

Medical, Healthcare Administration

### Aims

- To give the Paediatric Brain and Solid Tumour Programme (PBST) steering committee oversight on the budget utilization status over more than 15 concurrent research and clinical studies
- 2. To allow sufficient lead time to adjust budget across projects when needed before budget cycle closes

### Background

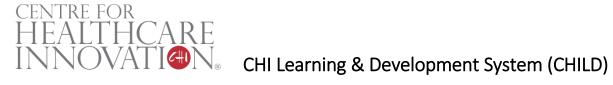
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### Methods

See poster appended / below

### Results

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### Conclusion

See poster appended / below

### **Additional Information**

Singapore Healthcare Management (SHM) Conference 2021 - Shortlisted Project (Finance Category)

### **Project Category**

Care & Process Redesign, Quality Improvement, Workflow Redesign

### Keywords

Expenditure Tracking, Philanthropic-funded Academic Programme

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# A System To Track The Expenditure Of Multiple Research Projects Funded By A Philanthropic-funded Academic Programme Singapore Healthcare

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# Introduction

As an inter-disciplinary philanthropic-funded academic platform, the VIVA-KKH Paediatric Brain and Solid Tumour Programme (PBST) supports multiple translational studies through annual budget disbursements, alongside concurrent external project grant awards.

# **Objectives:**

- 1. To give PBST steering committee oversight on the budget utilisation status over more than 15 concurrent research and clinical studies
- 2. To allow sufficient lead time to adjust budget across projects when needed before budget cycle closes



# Methodology

Due to current SAP limitations, a complementary semi-manual process was developed to monitor expenses of individual studies.

Management 2021

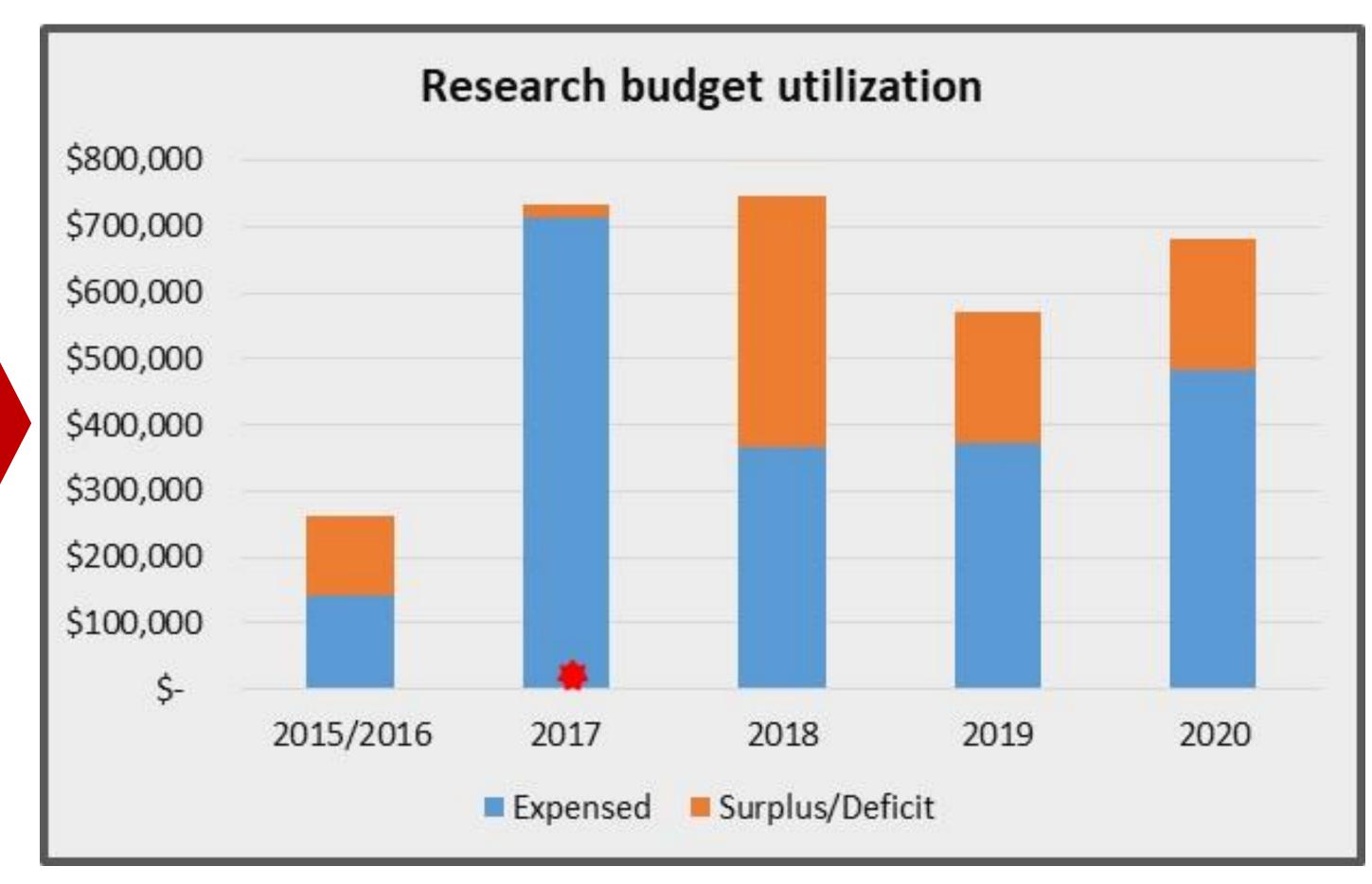
- > Annual budget projection exercise
- Unique code assigned grouped by disease type
- ➤ Real-time tracking of expenses and budget utilisation
- ➤ Bi-monthly consolidation and review by steering committee for rapid reallocation of budget

## Number of active projects requiring additional funding \$400,000 20 \$55555555 \$300,000 15 \$200,000 10 \$100,000 2015/2016 2018 2020 2017 2019 Unplanned Planned \*\*\*\*\*\* Closed Require additional funding Surplus funding

# Results

Allowed close monitoring of expenditures of individual research projects, adjustment of budget between projects for those which needed extra funds and help to those not progressing as projected.

- > Average yearly budget utilisation rate of 71%
- Average 4 studies required additional funding yearly
- ➤ 4 clinical studies were given pre-trial funding while pending IRB approval/ grant application



New tracking process implemented

# Conclusion

This tracking system has proven effective in providing oversight and timely decisions for budget planning and maximizing utilization of a philanthropic-funded academic programme supporting multiple concurrent research studies.

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