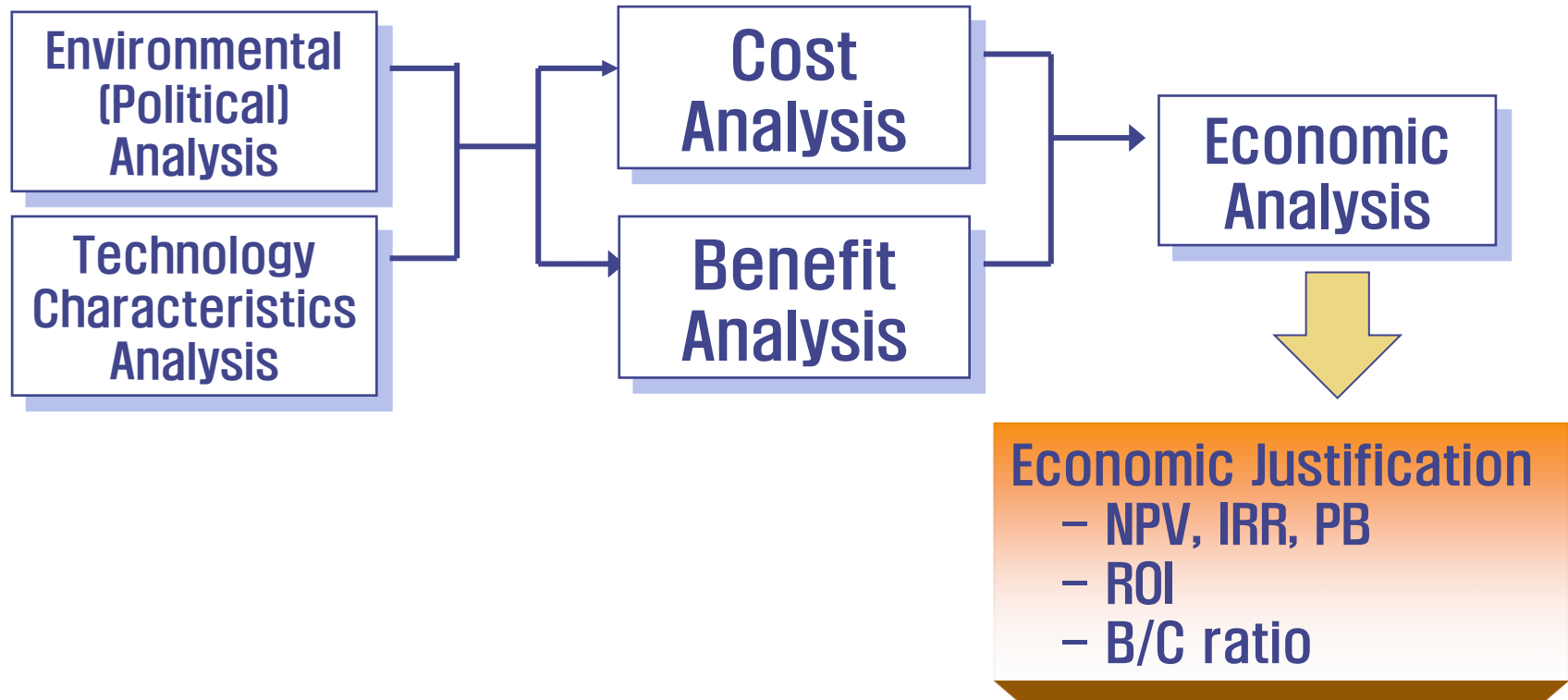


Fundamentals of Financial Method



Procedures for Economic Analysis



Time Value of Money



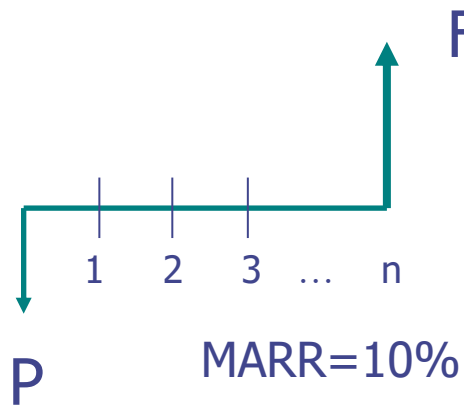
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- Value of money changes over time
- Economic equivalence should be introduced to determine the different amount of money at different points in time
- Present Worth: To determine the present worth P of a given future amount F at discount rate i
- Discount rate: financing cost + risk + earning rate + ...
 - Minimum Attractive Rate of Return (MARR)
 - ☞ A project is not economically viable unless it is expected to return at least the MARR
 - ☞ Hurdle rate, Cut-off rate
 - Weighted Average Cost of Capital (WACC)
 - ☞ Weighted average cost of equity financing and debt financing
 - Risk Premium : evaluation on the risks involved in the investment

Equivalence of Present & Future Value



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$$F ?? \quad F_1 = P \times (1 + 0.1)$$

$$F_2 = F_1 \times (1 + 0.1) = P \times (1 + 0.1)^2$$

$$\vdots$$

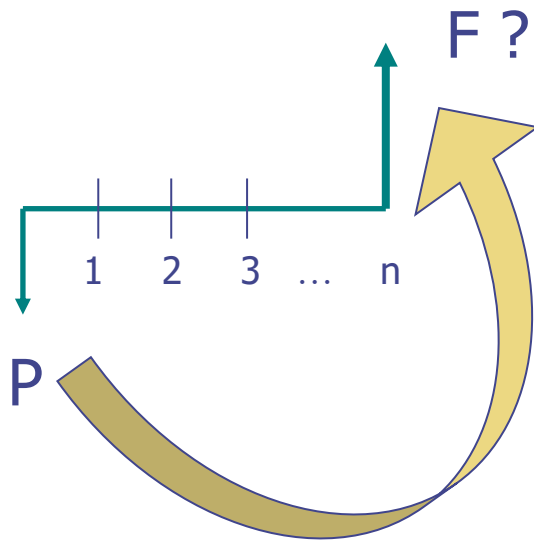
$$F_n = F_{n-1} \times (1 + 0.1) = P \times (1 + 0.1)^n$$

$$P = \frac{F}{(1 + 0.1)^n}$$

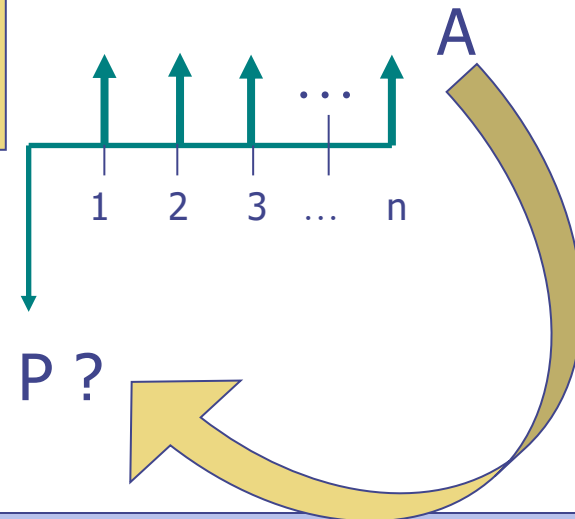
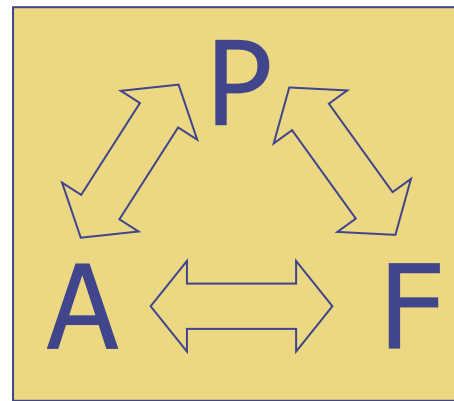
Present Value, Future Value, Annual Value



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$$F = P \times (1 + i)^n$$



$$P = \sum_{t=1}^n \frac{A}{(1 + i)^t}$$

Financial Evaluation Methods



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Financial Evaluation

Profitability

Public Benefit

Stability

NPV

(Net Present
Value)

IRR

(Internal Rate
Of Return)

PI

(Profitability Index)

B/C Ratio

(Cost-Benefit
Analysis)

PP

(Payback Period
Method)

Profitability



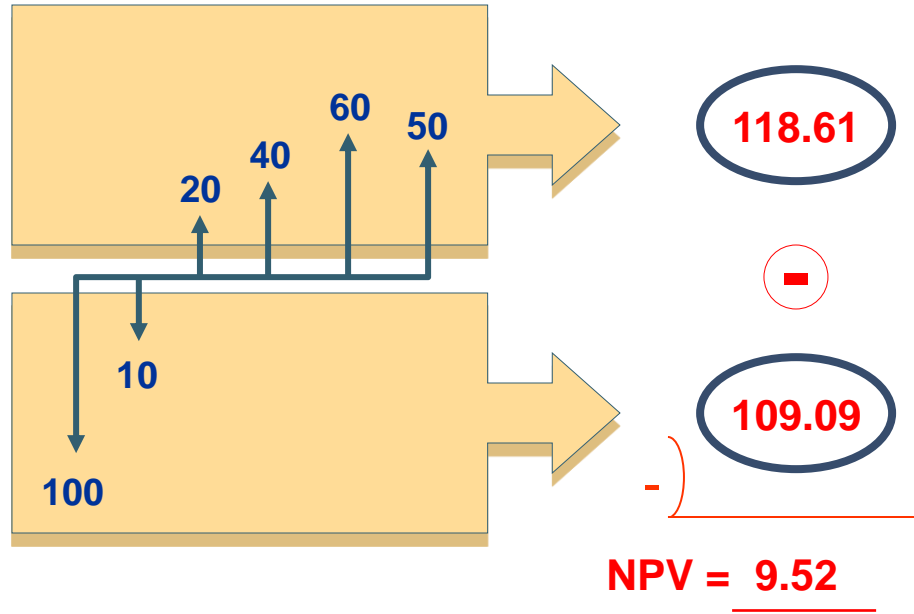
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Net Present Value : (NPV)

NPV
(Net Present Value)

All future costs and revenues are transformed to equivalent monetary units NOW \Rightarrow **IF NPV ≥ 0 , then it is economically viable**

MARR 10%



Decision Guideline

$$\text{NPV} = \text{PV}_{\text{in}} - \text{PV}_{\text{out}}$$

NPV $\geq 0 \rightarrow$ Go

NPV $< 0 \rightarrow$ No Go

Accepted !!

WARNING !

- The comparison must be made for equal-service periods
- NPV does not show earned rate of capital invested

Profitability

Internal Rate of Return (IRR)

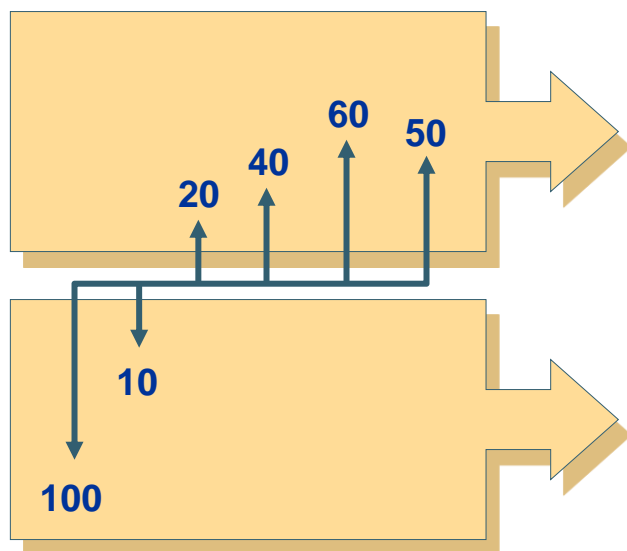
IRR

(Internal Rate of Return)

Rate of return that makes NPV zero

⇒ IF $IRR \geq MARR$, then it is economically viable

MARR 10%



IRR

$$\begin{aligned} 0 = & -100 \\ & - 10 \div (1 + i) \\ & + 20 \div (1 + i)^2 \\ & + 40 \div (1 + i)^3 \\ & + 60 \div (1 + i)^4 \\ & + 50 \div (1 + i)^5 \end{aligned}$$



IRR = 12.56%

Decision Guideline

$$\sum \{ NCF_t \div (1 + i)^t \} = 0$$

$i \geq MARR \rightarrow \text{Go}$

$i < MARR \rightarrow \text{No Go}$

☞ **Accepted!!**

WARNING !

- There may exist none or multiple values
- Higher IRR does not guarantee better alternative among the mutually exclusive alt.s

Profitability



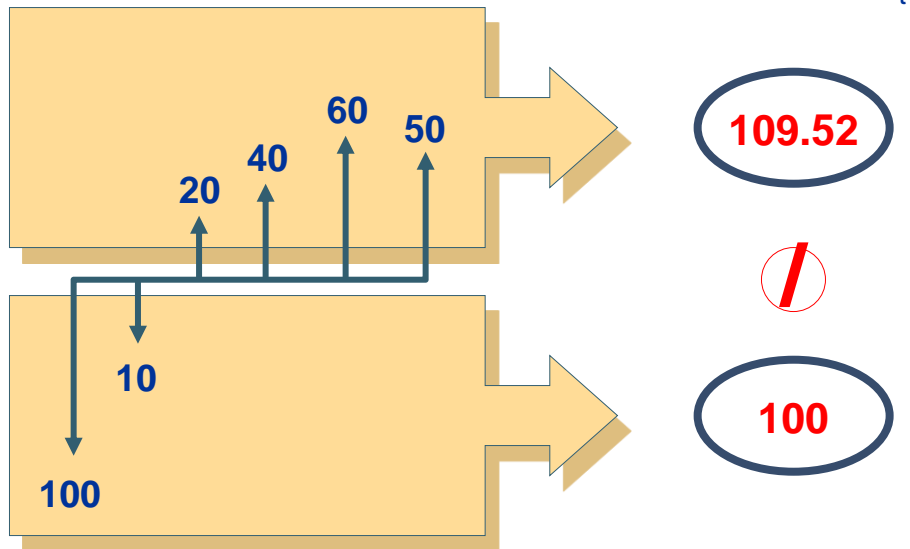
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Profitability Index(PI)

PI
(Profitability Index)

Divide NPV(PW of NCF_t , $t=1,2,\dots,n$) by initial invested capital

MARR 10%



PI = 1.10

Decision Guideline

$$PI = NPV \div IC \times 100(\%)$$

$PI \geq 1 \rightarrow \text{Go}$

$PI < 1 \rightarrow \text{No Go}$

WARNING !

- $NCF = \text{Market size to be created} \times \text{Operating Profit rate} \times \text{Success Rate} \times \text{Project Contribution rate} \times \text{R\&D Contribution rate (KISTEP, 2011)}$
- Estimation of NCF is rather complex

Public Benefit



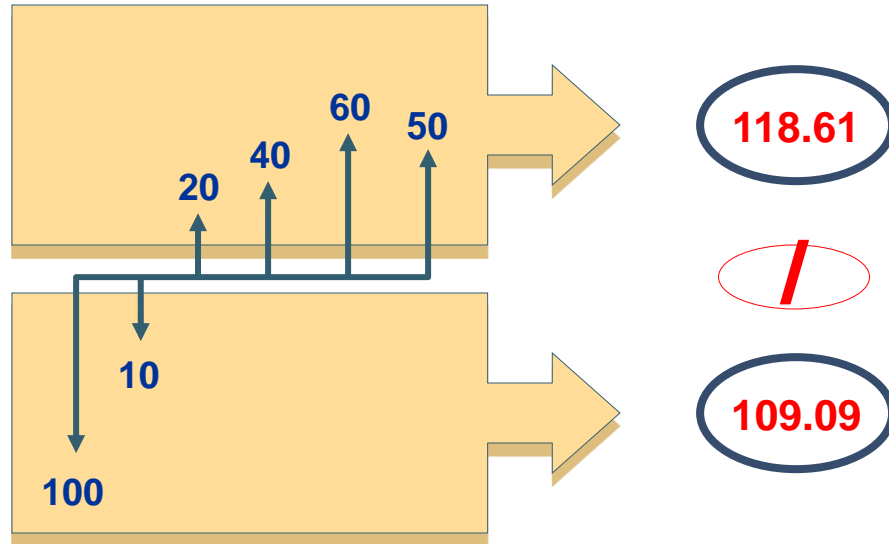
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B/C Ratio Analysis

B/C Ratio (Cost Benefit Analysis)

All costs and benefit estimates will be converted to a common equivalent monetary unit \Rightarrow If **B/C Ratio ≥ 1** , then it is **economically viable**

Public discount rate 10%



B/C Ratio = 1.09

Decision Guideline

$$\text{B/C Ratio} = P(A)V_{\text{benefit}} / P(A)V_{\text{cost}}$$

B/C Ratio $\geq 1 \rightarrow$ Go

B/C Ratio $< 1 \rightarrow$ No Go

☞ Accepted !!

WARNING !

- How to determine public discount rate ?
- How to quantify Intangible cost and benefit ?
- How to consider technology risk premium ?

Stability

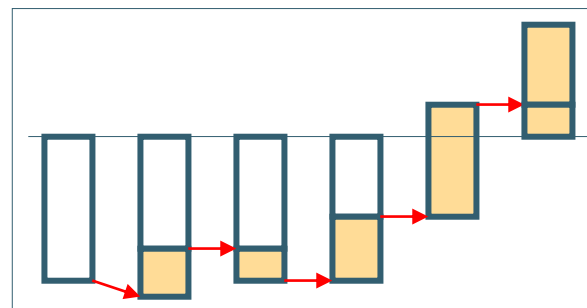
Payback Period (PP)

Payback Period Method

Estimate time for the revenues to completely recover the initial investment \Rightarrow A project with shorter PP will be selected

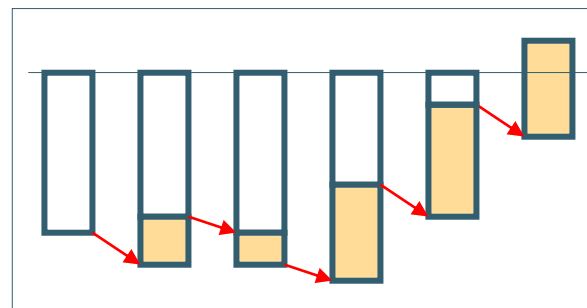
Simple Payback Period

Time	0	1	2	3	4	5
(1) Cash Flow	-100	-10	20	40	60	50
(2) Accumulated CF	-100	-110	-90	-50	10	60



Discounted Payback Period($i=10\%$)

Time	0	1	2	3	4	5
(1) Cash Flow	-100	-10	20	40	60	50
(2) Cost of Capital	0	-10	-12	-11	-8	-3
(3) Accumulated CF	-100	-120	-108	-80	-28	19



WARNING !

- Supplemental analysis technique used primarily for initial screening prior to a full evaluation by other methods

Spreadsheet Functions

- | | |
|-----------------------------------|--|
| (1) Present Value, P: | = PV(i%,n,A,F) |
| (2) Future Value, F: | = FV(i%,n,A,P) |
| (3) Equal, periodic value, A: | = PMT(i%,n,P,F) |
| (4) Number of periods, n: | = NPER(i%,A,P,F) |
| (5) Compound interest rate, i: | = RATE(n,A,P,F) |
| (6) Compound interest rate, i: | = IRR(first_cell:last_cell) |
| (7) Present value, any series, P: | = NPV(i%, 2 nd _cell:last_cell)
+ first_cell |