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## Profile

I am a quick-learning self-starter, passionate about data-driven decision-making. I have a strong foundation in **business analytics, workforce solutions, UX/UI, data governance, and data analytics**. I am a flexible cross-generational team player, ready to be led or lead, as the situation requires.

## Software Skills

Power Platform \* Canvas Apps \* Power BI \* DAX \* Power Query \* M \* MS Planner \* MS Project \* MS Visio \* SQL \* Excel \* Human Factors \* Six Sigma DMAIC \* Lean 5S \* Shadow-Boarding \* SAS \* R \* Root Cause Analysis \* Workflow Analysis \* Process Mapping \* RSMears \* PACES \* AutoCAD \* ArcGIS \* Simul8

**Senior Operations Research Analyst.** *Two+ years.* Dept of Treasury, Internal Revenue Service, Office of the Chief Procurement Officer, Data & Strategy Division:

- MS365 Power Platform Dataverse and Canvas App Developer for Audit and Customer Service Tracker Apps.
- Developed Azure rolls, security groups, and data governance.
- As the Lead Data Steward, established the Data & Strategy Division Data Repository within Dataverse, developing gateways, pipelines, and flows.
- Designed user interactive Power BI report and dashboard analytics tools to include:
  - “Procurement Equity Market Research Tool” for finding qualified, disadvantaged, and minority businesses.
  - “Audit Tracking Power BI Report and Dashboard”, linked to the Audit Tracker Canvas App.
  - “Customer Service Power BI Report and Dashboard”, linked to the Customer Service Tracker App.
- Developed a SharePoint “Power BI Tools and Reports Catalog”, with multi-tier descriptive landing pages. The catalog is linked on IRS and Treasury customer-facing SharePoint sites.
- Performed ad hoc reporting, data mining, and exploratory data analysis of internal and external Federal datasets.
- Performed Tableau to Power BI migrations.

**Supervisory General Engineer.** Chief, Portfolio Optimization Element. *Three years.* 50 Civil Engineering Squadron, Schriever Space Force Base, CO:

- Led strategic financial planning, budgeting, and program development.
- Directed community planning, energy management, and infrastructure program development.
- Applied human-centered design to optimize processes and improve efficiency.
- Implemented self-time study tools I developed in a prior job across the Civil Engineering Squadron.

**Senior Operations Research Analyst.** *Four years.* US Army HQ Medical Command, Army Medical Department, Quality and Patient Safety Center, Fort Sam Houston, TX 78234-1223:

- Founding member of Root Cause Analysis Event Support Engagement Team (RESET)
  - Traveled to national/international Army hospitals to Investigate sentinel events including death, wrong site surgery, and unintended retained foreign objects.
  - Performed root cause analysis of events.
  - Identified human factors and cognitive biases as root causes.
  - Performed task and process workflow analysis and process mapping.
  - Analyzed and improved human-human, human-technology, and human-machine interfaces.
- Developed a mission-related Human-Cognitive Biases and Psychological Factors checklist.
- Data mined and analyzed the Defense Health Agency SAS medical data lake.
- Designed and published the cloud-based Patient Safety Tracker for RESET missions.
- Established the SharePoint site for the Quality and Patient Safety Center.
- Authored a white paper report, proposing “A standardization method to improve the highest volume Military Health System (MHS) pre- and post-surgical procedures”, utilizing;
  - Time-tested Six Sigma DMAIC (**define, measure, analyze, improve, and control**) Cycle
  - Lean 5S Workspace development and **Shadow board techniques** utilized in the manufacturing and aviation.

## Carl R. Waisanen Resume

**Operations Research Analyst.** *Two years.* Army HQ IMCOM, G-8, Manpower and Force Analysis, 2405 Gun Shed Road, BLDG 2261, Fort Sam Houston, TX 78234-1223:

- Developed manpower models to determine staffing budgets for all Army Garrisons worldwide.
- All modeling efforts included task and process workflow analysis, process mapping, linear and non-linear regression analysis, along with confidence interval statistics.
- Leveraged the Army's large manpower data lake to perform analytics.
- Designed, operationally tested, and implemented a suite of self-time-study tools for validation and improvement of manpower models. The tools are tailored for people who perform administrative functions at their desks.
- Used Microsoft Access to auto-combine more than 5,000 individual time-studies for analysis.
- The consolidated data was then imported into Excel for analysis. Pivot tables, descriptive, prescriptive, and predictive statistics were used to develop and validate the manpower models.

**General Engineer, Portfolio Optimization,** *Nine years.* 19 Civil Engineering Squadron 528 Thomas Avenue, Little Rock AFB, AR 72099:

- Led strategic financial planning, budgeting, and program development for installation management.
- Managed all data development and analytics requirements for the installation.
- Developed facilities and airfield site plans with AutoCAD and ArcGIS.
- Master military construction cost estimator, to include analogous systems comparison, parametric, engineering, and actual costs. Estimating tools included PACES and RSMeans parametric software.
- Submitted congressional approval documents, worth \$705M for large military construction (MILCON) facility construction projects, \$235M funded over time.

**Manufacturing Systems Engineer.** *Eight years.* Graco, Inc., 3501 North 4<sup>th</sup> Avenue, Sioux Falls SD 57104:

- Performed time studies and work sampling. Conducted statistical analysis for labor standards and process optimization.
- Analyzed existing manufacturing processes with task and process workflow analysis, workflow time studies, financial life cycle analysis, ergonomic, process mapping, linear and non-linear regression analysis, confidence interval statistics and facilities layout analysis tools.
- Used Simul8 to develop discrete event simulation models for all manufacturing lines. Models were used for optimizing line operations, product design for manufacturability, and product financial forecasting.
- Used AutoCAD to design product fixturing for manufacture and facilities layout analysis.
- Implemented lean manufacturing principles (Kaizen, 5S, Kanban).
- Designed and implemented semi-automatic assembly machinery. PLC programmer for assembly machinery, CNC lathes and CNC mills.

### Education

- Master of Science, Technology Management. South Dakota School of Mines and Technology.
- Bachelor of Science, Industrial/Systems Engineering. South Dakota School of Mines and Technology.

### Certifications & Specialized Training

- **Pursuing Microsoft PL-300, APL-7001, APL-7002, APL-7003, and PL-200** certifications.
- **I have purchased a personal F2 level Microsoft Azure/Fabric subscription to facilitate certification training.**
- **Data Science & Analytics:** Power BI, Power Platform, SQL, SAS, R, Tableau, SharePoint (350 hrs).
- **Business Analytics Software:** Microsoft Planner, MS Project, MS Visio, and MS Office. Discrete event simulation software (Simul8), AutoCAD, and ArcGIS.
- **Defense Acquisition University:** Contracting Officer's Representative (COR), DAWIA Science/Tech Manager.
- **Leadership Training:** US Army Management Staff College, Civilian Leader Advanced Program.
- **Active DoD Top Secret Security Clearance**

### Awards

- Achievement Medal for Civilian Service (AMCS), 2018
- Exemplary Civilian Service Medal (ECSM), 2011