



campaign was defined by shrewd maintenance of his public appearances and a pledge to restore peace and prosperity to what he called “the silent center; the millions of people in the middle of the political spectrum.” This campaign for the “silent majority” was carefully calibrated to attract suburban Americans by linking liberals with violence and protest and rioting. Many embraced Nixon’s message; a September 1968 poll found that 80 percent of Americans believed public order had “broken down.”

Richard Nixon campaigns in Philadelphia during the 1968 presidential election. National Archives.

Meanwhile, Humphrey struggled to distance himself from Johnson and maintain working-class support in northern cities, where voters were drawn to Wallace’s appeals for law and order and a rejection of civil rights. The vice president had a final surge in northern cities with the aid of union support, but it was not enough to best Nixon’s campaign. The final tally was close: Nixon won 43.3 percent of the popular vote (31,783,783), narrowly besting Humphrey’s 42.7 percent (31,266,006). Wallace, meanwhile, carried five states in the Deep South, and his 13.5 percent (9,906,473) of the popular vote constituted an impressive showing for a third-party candidate. The Electoral College vote was more decisive for Nixon; he earned 302 electoral votes, while Humphrey and Wallace received only 191 and 45 votes, respectively. Although Republicans won a few seats, Democrats retained control of both the House and Senate and made Nixon the first president in 120 years to enter office with the opposition party controlling both houses.

Once installed in the White House, Richard Nixon focused his energies on American foreign policy, publicly announcing the Nixon Doctrine

in 1969. On the one hand, Nixon asserted the supremacy of American democratic capitalism and conceded that the United States would continue supporting its allies financially. However, he denounced previous administrations' willingness to commit American forces to Third World conflicts and warned other states to assume responsibility for their own defense. He was turning America away from the policy of active, anti-communist containment, and toward a new strategy of détente.<sup>26</sup>

Promoted by national security advisor and eventual secretary of state Henry Kissinger, détente sought to stabilize the international system by thawing relations with Cold War rivals and bilaterally freezing arms levels. Taking advantage of tensions between communist China and the Soviet Union, Nixon pursued closer relations with both in order to de-escalate tensions and strengthen the United States' position relative to each. The strategy seemed to work. Nixon became the first American president to visit communist China (1971) and the first since Franklin Roosevelt to visit the Soviet Union (1972). Direct diplomacy and cultural exchange programs with both countries grew and culminated with the formal normalization of U.S.-Chinese relations and the signing of two U.S.-Soviet arms agreements: the antiballistic missile (ABM) treaty and the Strategic Arms Limitations Treaty (SALT I). By 1973, after almost thirty years of Cold War tension, peaceful coexistence suddenly seemed possible.

Soon, though, a fragile calm gave way again to Cold War instability. In November 1973, Nixon appeared on television to inform Americans that energy had become “a serious national problem” and that the United States was “heading toward the most acute shortages of energy since World War II.”<sup>27</sup> The previous month Arab members of the Organization of the Petroleum Exporting Countries (OPEC), a cartel of the world's leading oil producers, embargoed oil exports to the United States in retaliation for American intervention in the Middle East. The embargo launched the first U.S. energy crisis. By the end of 1973, the global price of oil had quadrupled.<sup>28</sup> Drivers waited in line for hours to fill up their cars. Individual gas stations ran out of gas. American motorists worried that oil could run out at any moment. A Pennsylvania man died when his emergency stash of gasoline ignited in his trunk and backseat.<sup>29</sup> OPEC rescinded its embargo in 1974, but the economic damage had been done. The crisis extended into the late 1970s.

Like the Vietnam War, the oil crisis showed that small countries could still hurt the United States. At a time of anxiety about the nation's future, Vietnam and the energy crisis accelerated Americans' disenchantment



with the United States' role in the world and the efficacy and quality of its leaders. Furthermore, government scandals in the 1970s and early 1980s sapped trust in America's public institutions. In 1971, the Nixon administration tried unsuccessfully to sue the *New York Times* and the *Washington Post* to prevent the publication of the Pentagon Papers, a confidential and damning history of U.S. involvement in Vietnam commissioned by the Defense Department and later leaked. The papers showed how presidents from Truman to Johnson repeatedly deceived the public on the war's scope and direction.<sup>30</sup> Nixon faced a rising tide of congressional opposition to the war, and Congress asserted unprecedented oversight of American war spending. In 1973, it passed the War Powers Resolution, which dramatically reduced the president's ability to wage war without congressional consent.

However, no scandal did more to unravel public trust than Watergate. On June 17, 1972, five men were arrested inside the offices of the Democratic National Committee (DNC) in the Watergate Complex in downtown Washington, D.C. After being tipped off by a security guard, police found the men attempting to install sophisticated bugging equipment. One of those arrested was a former CIA employee then working as a security aide for the Nixon administration's Committee to Re-elect the President (lampooned as "CREEP").

While there is no direct evidence that Nixon ordered the Watergate break-in, he had been recorded in conversation with his chief of staff requesting that the DNC chairman be illegally wiretapped to obtain the names of the committee's financial supporters. The names could then be given to the Justice Department and the Internal Revenue Service (IRS) to conduct spurious investigations into their personal affairs. Nixon was also recorded ordering his chief of staff to break into the offices of the Brookings Institution and take files relating to the war in Vietnam, saying, "Goddammit, get in and get those files. Blow the safe and get it."<sup>31</sup>

Whether or not the president ordered the Watergate break-in, the White House launched a massive cover-up. Administration officials ordered the CIA to halt the FBI investigation and paid hush money to the burglars and White House aides. Nixon distanced himself from the incident publicly and went on to win a landslide election victory in November 1972. But, thanks largely to two persistent journalists at the *Washington Post*, Bob Woodward and Carl Bernstein, information continued to surface that tied the burglaries ever closer to the CIA, the FBI, and the White House. The Senate held televised hearings. Citing executive privilege,



Nixon refused to comply with orders to produce tapes from the White House's secret recording system. In July 1974, the House Judiciary Committee approved a bill to impeach the president. Nixon resigned before the full House could vote on impeachment. He became the first and only American president to resign from office.<sup>32</sup>

Vice President Gerald Ford was sworn in as his successor and a month later granted Nixon a full presidential pardon. Nixon disappeared from public life without ever publicly apologizing, accepting responsibility, or facing charges.

## VI. Deindustrialization and the Rise of the Sun Belt

American workers had made substantial material gains throughout the 1940s and 1950s. During the so-called Great Compression, Americans of all classes benefited from postwar prosperity. Segregation and discrimination perpetuated racial and gender inequalities, but unemployment continually fell and a highly progressive tax system and powerful unions lowered general income inequality as working-class standards of living nearly doubled between 1947 and 1973.

But general prosperity masked deeper vulnerabilities. Perhaps no case better illustrates the decline of American industry and the creation of an intractable urban crisis than Detroit. Detroit boomed during World War II. When auto manufacturers like Ford and General Motors converted their assembly lines to build machines for the American war effort, observers dubbed the city the “arsenal of democracy.”

Abandoned  
Youngstown  
factory. Stuart  
Spivack, via Flickr.



After the war, however, automobile firms began closing urban factories and moving to outlying suburbs. Several factors fueled the process. Some cities partly deindustrialized themselves. Municipal governments in San Francisco, St. Louis, and Philadelphia banished light industry to make room for high-rise apartments and office buildings. Mechanization also contributed to the decline of American labor. A manager at a newly automated Ford engine plant in postwar Cleveland captured the interconnections between these concerns when he glibly noted to United Automobile Workers (UAW) president Walter Reuther, “You are going to have trouble collecting union dues from all of these machines.”<sup>33</sup> More importantly, however, manufacturing firms sought to reduce labor costs by automating, downsizing, and relocating to areas with “business friendly” policies like low tax rates, anti-union right-to-work laws, and low wages.

Detroit began to bleed industrial jobs. Between 1950 and 1958, Chrysler, which actually kept more jobs in Detroit than either Ford or General Motors, cut its Detroit production workforce in half. In the years between 1953 and 1960, East Detroit lost ten plants and over seventy-one thousand jobs.<sup>34</sup> Because Detroit was a single-industry city, decisions made by the Big Three automakers reverberated across the city’s industrial landscape. When auto companies mechanized or moved their operations, ancillary suppliers like machine tool companies were cut out of the supply chain and likewise forced to cut their own workforce. Between 1947 and 1977, the number of manufacturing firms in the city dropped from over three thousand to fewer than two thousand. The labor force was gutted. Manufacturing jobs fell from 338,400 to 153,000 over the same three decades.<sup>35</sup>

Industrial restructuring decimated all workers, but deindustrialization fell heaviest on the city’s African Americans. Although many middle-class black Detroiters managed to move out of the city’s ghettos, by 1960, 19.7 percent of black autoworkers in Detroit were unemployed, compared to just 5.8 percent of whites.<sup>36</sup> Overt discrimination in housing and employment had for decades confined African Americans to segregated neighborhoods where they were forced to pay exorbitant rents for slum housing. Subject to residential intimidation and cut off from traditional sources of credit, few could afford to follow industry as it left the city for the suburbs and other parts of the country, especially the South. Segregation and discrimination kept them stuck where there were fewer and fewer jobs. Over time, Detroit devolved into a mass of unemployment, crime, and crippled municipal resources. When riots rocked Detroit in



1967, 25 to 30 percent of black residents between ages eighteen and twenty-four were unemployed.<sup>37</sup>

Deindustrialization in Detroit and elsewhere also went hand in hand with the long assault on unionization that began in the aftermath of World War II. Lacking the political support they had enjoyed during the New Deal years, labor organizations such as the CIO and the UAW shifted tactics and accepted labor-management accords in which cooperation, not agitation, was the strategic objective.

This accord held mixed results for workers. On the one hand, management encouraged employee loyalty through privatized welfare systems that offered workers health benefits and pensions. Grievance arbitration and collective bargaining also provided workers official channels through which to criticize policies and push for better conditions. At the same time, bureaucracy and corruption increasingly weighed down unions and alienated them from workers and the general public. Union management came to hold primary influence in what was ostensibly a “pluralistic” power relationship. Workers—though still willing to protest—by necessity pursued a more moderate agenda compared to the union workers of the 1930s and 1940s. Conservative politicians meanwhile seized on popular suspicions of Big Labor, stepping up their criticism of union leadership and positioning themselves as workers’ true ally.

While conservative critiques of union centralization did much to undermine the labor movement, labor’s decline also coincided with ideological changes within American liberalism. Labor and its political concerns undergirded Roosevelt’s New Deal coalition, but by the 1960s, many liberals had forsaken working-class politics. More and more saw poverty as stemming not from structural flaws in the national economy, but from the failure of individuals to take full advantage of the American system. Roosevelt’s New Deal might have attempted to rectify unemployment with government jobs, but Johnson’s Great Society and its imitators funded government-sponsored job training, even in places without available jobs. Union leaders in the 1950s and 1960s typically supported such programs and philosophies.

Internal racism also weakened the labor movement. While national CIO leaders encouraged black unionization in the 1930s, white workers on the ground often opposed the integrated shop. In Detroit and elsewhere after World War II, white workers participated in “hate strikes” where they walked off the job rather than work with African Americans. White workers similarly opposed residential integration, fearing, among other things, that black newcomers would lower property values.<sup>38</sup>





By the mid-1970s, widely shared postwar prosperity leveled off and began to retreat. Growing international competition, technological inefficiency, and declining productivity gains stunted working- and middle-class wages. As the country entered recession, wages decreased and the pay gap between workers and management expanded, reversing three decades of postwar contraction. At the same time, dramatic increases in mass incarceration coincided with the deregulation of prison labor to allow more private companies access to cheaper inmate labor, a process that, whatever its aggregate impact, impacted local communities where free jobs were moved into prisons. The tax code became less progressive and labor lost its foothold in the marketplace. Unions represented a third of the workforce in the 1950s, but only one in ten workers belonged to one as of 2015.<sup>39</sup>

Geography dictated much of labor's fall, as American firms fled pro-labor states in the 1970s and 1980s. Some went overseas in the wake of new trade treaties to exploit low-wage foreign workers, but others turned to anti-union states in the South and West stretching from Virginia to Texas to Southern California. Factories shuttered in the North and Midwest, leading commentators by the 1980s to dub America's former industrial heartland the Rust Belt. With this, they contrasted the prosperous and dynamic Sun Belt.



Urban decay confronted Americans of the 1960s and 1970s. As the economy sagged and deindustrialization hit much of the country, Americans increasingly associated major cities with poverty and crime. In this 1973 photo, two subway riders sit amid a graffitied subway car in New York City. National Archives.

Coined by journalist Kevin Phillips in 1969, the term *Sun Belt* refers to the swath of southern and western states that saw unprecedented economic, industrial, and demographic growth after World War II.<sup>40</sup> During the New Deal, President Franklin D. Roosevelt declared the American South “the nation’s No. 1 economic problem” and injected massive federal subsidies, investments, and military spending into the region. During the Cold War, Sun Belt politicians lobbied hard for military installations and government contracts for their states.<sup>41</sup>

Meanwhile, southern states’ hostility toward organized labor beckoned corporate leaders. The Taft-Hartley Act in 1947 facilitated southern states’ frontal assault on unions. Thereafter, cheap, nonunionized labor, low wages, and lax regulations pulled northern industries away from the Rust Belt. Skilled northern workers followed the new jobs southward and westward, lured by cheap housing and a warm climate slowly made more tolerable by modern air conditioning.

The South attracted business but struggled to share their profits. Middle-class whites grew prosperous, but often these were recent transplants, not native southerners. As the cotton economy shed farmers and laborers, poor white and black southerners found themselves mostly excluded from the fruits of the Sun Belt. Public investments were scarce. White southern politicians channeled federal funding away from primary and secondary public education and toward high-tech industry and university-level research. The Sun Belt inverted Rust Belt realities: the South and West had growing numbers of high-skill, high-wage jobs but lacked the social and educational infrastructure needed to train native poor and middle-class workers for those jobs.

Regardless, more jobs meant more people, and by 1972, southern and western Sun Belt states had more electoral votes than the Northeast and Midwest. This gap continues to grow.<sup>42</sup> Though the region’s economic and political ascendance was a product of massive federal spending, New Right politicians who constructed an identity centered on “small government” found their most loyal support in the Sun Belt. These business-friendly politicians successfully synthesized conservative Protestantism and free market ideology, creating a potent new political force. Housewives organized reading groups in their homes, and from those reading groups sprouted new organized political activities. Prosperous and mobile, old and new suburbanites gravitated toward an individualistic vision of free enterprise espoused by the Republican Party. Some, especially those most vocally anticommunist, joined groups like the Young





Americans for Freedom and the John Birch Society. Less radical suburban voters, however, still gravitated toward the more moderate brand of conservatism promoted by Richard Nixon.

## VII. The Politics of Love, Sex, and Gender

The sexual revolution continued into the 1970s. Many Americans—feminists, gay men, lesbians, and straight couples—challenged strict gender roles and rejected the rigidity of the nuclear family. Cohabitation without marriage spiked, straight couples married later (if at all), and divorce levels climbed. Sexuality, decoupled from marriage and procreation, became for many not only a source of personal fulfillment but a worthy political cause.

At the turn of the decade, sexuality was considered a private matter yet rigidly regulated by federal, state, and local law. Statutes typically defined legitimate sexual expression within the confines of patriarchal, procreative marriage. Interracial marriage, for instance, was illegal in many states until 1967 and remained largely taboo long after. Same-sex intercourse and cross-dressing were criminalized in most states, and gay

Demonstrators opposed to the Equal Rights Amendment protest in front of the White House in 1977. Library of Congress.



men, lesbians, and transgender people were vulnerable to violent police enforcement as well as discrimination in housing and employment.

Two landmark legal rulings in 1973 established the battle lines for the “sex wars” of the 1970s. First, the Supreme Court’s 7–2 ruling in *Roe v. Wade* (1973) struck down a Texas law that prohibited abortion in all cases when a mother’s life was not in danger. The Court’s decision built on precedent from a 1965 ruling that, in striking down a Connecticut law prohibiting married couples from using birth control, recognized a constitutional “right to privacy.”<sup>43</sup> In *Roe*, the Court reasoned that “this right of privacy . . . is broad enough to encompass a woman’s decision whether or not to terminate her pregnancy.”<sup>44</sup> The Court held that states could not interfere with a woman’s right to an abortion during the first trimester of pregnancy and could only fully prohibit abortions during the third trimester.

Other Supreme Court rulings, however, found that sexual privacy could be sacrificed for the sake of “public” good. *Miller v. California* (1973), a case over the unsolicited mailing of sexually explicit advertisements for illustrated “adult” books, held that the First Amendment did not protect “obscene” material, defined by the Court as anything with sexual appeal that lacked, “serious literary, artistic, political, or scientific value.”<sup>45</sup> The ruling expanded states’ abilities to pass laws prohibiting materials like hard-core pornography. However, uneven enforcement allowed pornographic theaters and sex shops to proliferate despite whatever laws states had on the books. Americans debated whether these represented the pinnacle of sexual liberation or, as poet and lesbian feminist Rita Mae Brown suggested, “the ultimate conclusion of sexist logic.”<sup>46</sup>

Of more tangible concern for most women, though, was the right to equal employment access. Thanks partly to the work of black feminists like Pauli Murray, Title VII of the 1964 Civil Rights Act banned employment discrimination based on sex, in addition to race, color, religion, and national origin. “If sex is not included,” she argued in a memorandum sent to members of Congress, “the civil rights bill would be including only half of the Negroes.”<sup>47</sup> Like most laws, Title VII’s full impact came about slowly, as women across the nation cited it to litigate and pressure employers to offer them equal opportunities compared to those they offered to men. For one, employers in the late sixties and seventies still viewed certain occupations as inherently feminine or masculine. NOW organized airline workers against a major company’s sexist ad campaign that showed female flight attendants wearing buttons that read, “I’m



Debbie, Fly Me” or “I’m Cheryl, Fly Me.” Actual female flight attendants were required to wear similar buttons.<sup>48</sup> Other women sued to gain access to traditionally male jobs like factory work. Protests prompted the Equal Employment Opportunity Commission (EEOC) to issue a more robust set of protections between 1968 and 1971. Though advancement came haltingly and partially, women used these protections to move eventually into traditional male occupations, politics, and corporate management.

The battle for sexual freedom was not just about the right to get *into* places, though. It was also about the right to get out of them—specifically, unhappy households and marriages. Between 1959 and 1979, the American divorce rate more than doubled. By the early 1980s, nearly half of all American marriages ended in divorce.<sup>49</sup> The stigma attached to divorce evaporated and a growing sense of sexual and personal freedom motivated individuals to leave abusive or unfulfilling marriages. Legal changes also promoted higher divorce rates. Before 1969, most states required one spouse to prove that the other was guilty of a specific offense, such as adultery. The difficulty of getting a divorce under this system encouraged widespread lying in divorce courts. Even couples desiring an amicable split were sometimes forced to claim that one spouse had cheated on the other even if neither (or both) had. Other couples temporarily relocated to states with more lenient divorce laws, such as Nevada.<sup>50</sup> Widespread recognition of such practices prompted reforms. In 1969, California adopted the first no-fault divorce law. By the end of the 1970s, almost every state had adopted some form of no-fault divorce. The new laws allowed for divorce on the basis of “irreconcilable differences,” even if only one party felt that he or she could not stay in the marriage.<sup>51</sup>

Gay men and women, meanwhile, negotiated a harsh world that stigmatized homosexuality as a mental illness or an immoral depravity. Building on postwar efforts by gay rights organizations to bring homosexuality into the mainstream of American culture, young gay activists of the late sixties and seventies began to challenge what they saw as the conservative gradualism of the “homophile” movement. Inspired by the burgeoning radicalism of the Black Power movement, the New Left protests of the Vietnam War, and the counterculture movement for sexual freedom, gay and lesbian activists agitated for a broader set of sexual rights that emphasized an assertive notion of liberation rooted not in mainstream assimilation but in pride of sexual difference.

Perhaps no single incident did more to galvanize gay and lesbian activism than the 1969 uprising at the Stonewall Inn in New York City’s

