



**Private and confidential**

**June 27, 2022**

**To Whom It May Concern**

**Subject: Employment Certificate**

This is to confirm that Mr. Muhammad Usama Fayyaz, holding CNIC # 42101-9437759-1 is currently working with Jubilee Life Insurance Company Limited, at Assistant Executive level in Corporate Business Operations.

Mr. Muhammad Usama Fayyaz joined the Company in permanent cadre, on February 01, 2021.

His current gross salary is Rs. 33,000/- per month.

This certificate has been issued on the request of the employee and the Company does not assume any liability.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Muhammad Anwar", is written over a light blue circular stamp.

**Muhammad Anwar  
Head HR Operations**

Employee # 9907352

*Note: This is a system generated letter.*

