## Developing Listening skills

Unit 2

## Listening

- Receiver's Activity
- An Executive's communication time is spent approximately as follows
  - Writing 9 %
  - Reading 16 %
  - Speaking 30 %
  - Listening 45 %

## Listening

- Not just physical sensation of hearing
- It involves and engages complex activities and emotions

- The first step is hearing to the speaker
- If you can repeat the speakers words you have heard
- This step fails if there is
  - Lot of noise
  - Listener is occupied with something else

- Second step is interpretation at the grammatical level
- Depends on receiver's
  - Vocabulary
  - Knowledge of language
  - Experience
- If you fail to interpret the words correctly, the message is misunderstood

- Third step is when the receiver evaluates what is heard and understood
- In this stage you decide what to do with the received information
- E.g. whether you believe in what is heard or not

#### Last stage is response

- Your response may be in words or in body language
- Response lets the speaker know whether the message is understood by the listener or not
- However feedback is not always given freely

## Forms of listening

- Listening is a intellectual and emotional activity
- Appreciative listening
  - Listening to music, poetry, shayari, etc
- Attentive Listening
  - Presentations, lectures, instructions
- Critical Listening
  - Sales talk, elocution contest, political speech

# Why listening is important

To avoid communication errors

Key to Success



# Difference between Hearing and Listening

- Listening and hearing are not the same
- Hearing: Hearing is With the Senses. Ears pick up sound waves which are then transported to your brain.
- Listening: Listening Is With the Mind. Communication process and, to be successful, is an active process.



### Effective Listening

- In effective listening, meaning and evaluation of a message must take place before a listener can respond to a speaker.
- Our thought speed is much faster than speech speed.



## Basic types of listening

- Selective
- Active
- Ignoring
- Empathetic



## Selective Listening

- Selective Portions
- 2. Topic may not be according to liking.

- Active Listening
- Understanding all things
- Proper Interaction
- 3. Proper Feedback

- Ignoring Listening
- Not listening at all
- Pretty insulting to other

- Empathetic Listening
- Most effective level
- Arguing
- Listening with mind and heart
- Empathy is not sympathy

### Types of Listening

There are 5 main types of listening.

- Informative Listening
- Relationship Listening
- Appreciative Listening
- Critical Listening
- Discriminative Listening

### 1. Informative Listening

- Primary concern is to understand the message.
  Daily life Examples:
- Lectures or instructions from teacher
- In the workplace, you listen to understand new practices or procedures.







# Ways to improve Informative Listening

- Vocabulary
- Concentration
- Memory
  - To recall experience
  - 2- To predict future
  - 3- To understand meanings of message



### 2. Relationship Listening

- It improves the relationship between people.
- Emphasis is on understanding the other person.
- 3 behaviors are key to effective relationship listening.
- Attending
- 2. Supporting
- Empathizing

### 3. Appreciative Listening

Appreciative listening includes Listening to

- Music
- Speakers
- Your choices in theater, television, radio, or film.

# Quality of appreciative listening

- Presentation
- Perception
- Previous experience



#### 4. Critical Listening

- Common part of our society
- It is essential in democracy
- Politicians
- Media
- Advocates of policies and procedures



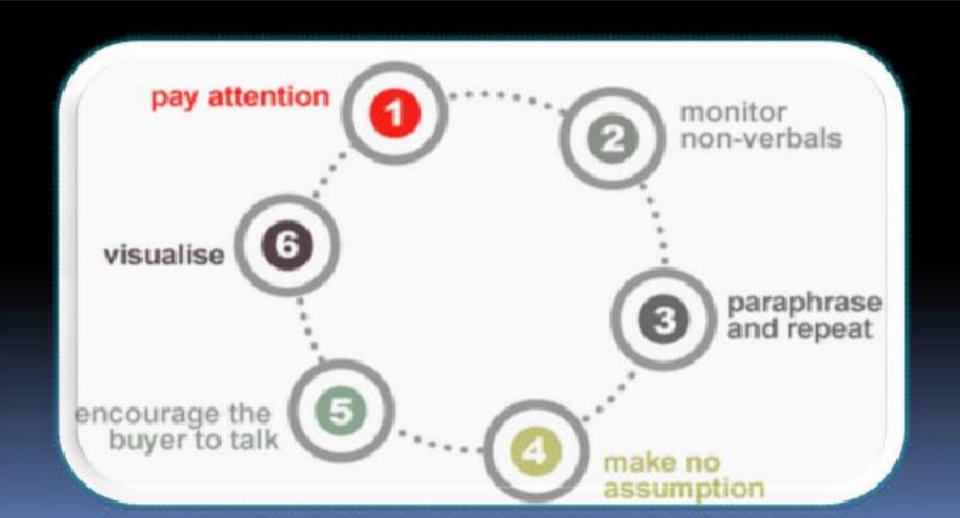


### 5. Discriminative Listening

- Sensitive Persons
- Changes in the speaker's rate, volume, force, pitch, and emphasis, the discriminative listener can detect even nuances of difference in meaning
- It requires following skills
- Hearing ability
- Awareness of sound structure
- Integration of nonverbal cues

# Six steps of Effective listening





#### How to Listen Well

- Face the speaker
- Maintain eye contact
- Minimize external distractions
- Respond appropriately
- Focus solely on what the speaker is saying
- Minimize internal distractions
- Keep an open mind
- Engage yourself





# THE TEN COMMANDMENTS - KEITH DAVIS

- Stop Talking.
- Put The Talker At Ease.
- Show Him That You Want To Listen.
- Remove Distractions.
- Empathize With Him.
- Be Patient.
- Hold Your Temper.
- Go Easy On Arguments And Criticism.
- Ask Questions.
- Stop Talking!

## Active listening

- Listening is a positive activity
- Listening not only involves understanding the content of the message but also to understand the feeling of the speaker
- Active Listening involves
  - Reflecting
  - Encouraging
  - Summarizing
  - Clarifying
  - Restating
  - Validating

## Reflecting

- Purpose
  - To show that you understand how the person feels.
- Action
  - Reflects the speaker's basic feelings.
- Example:
  - "You seem very upset."

## Encouraging

- Purpose
  - To convey interest.
  - To encourage the other person to keep talking.
- Action
  - Don't agree or disagree.
  - Use neutral words.
  - Use varying voice intonations.
- Example
  - "Can you tell me more…?"

## Summarizing

#### Purpose

- To review progress.
- To pull together important ideas and facts.
- To establish a basis for further discussion.

#### Action

- Restate major ideas expressed, including feelings.
- Example
  - "These seem to be the key ideas you've expressed..."

# Clarifying

#### Purpose

- To help you clarify what is said.
- To get more information.
- To help the speaker see other points of view.

#### Action

- Ask questions.
- Restate wrong interpretation to force the speaker to explain further.

#### Example

- "When did this happen?"
- "Do I have this right? You think he told you to give him the pencil because he doesn't like you?"

## Restating

#### Purpose

- To show you are listening and understanding what is being said.
- To help the speaker see other points of view.

#### Action

Restate basic ideas and facts.

#### Example

- "So you would like your friends to include you at recess, is that right?"

## Validating

#### Purpose

- To acknowledge the worthiness of the other person.

#### Action

- Acknowledge the value of their issues and feelings.
- Show appreciation for their efforts and actions.

#### Example

 "I truly appreciate your willingness to resolve this matter."

## Cultivating good listening skills

- Listen to yourself!
  - Before you can be an effective listener you have to ensure you are ready to listen.
  - Assess your mental, physical and emotional states.
- Remember you are there to listen!
  - Many times people in crisis need to talk through their problems, not get advice on how to solve their problems.
  - If you aren't sure if the person wants you to "just" listen or give advice ASK them!

- Focus on the person's train of thought.
  - Avoid thinking about your response or other nonrelated things until the person is finished speaking.
- Remove distractions.
  - If there is a distraction (TV, music, someone else in the room) remove the distraction if possible so you can focus.
  - If you can't remove the distraction, schedule a time when you can focus on their concerns.

#### **Problems with Communication**

- Identify problems you have understanding the person.
- If something is preventing you from understanding their concerns, don't be afraid to bring it out in the open.
  - Use phrases such as "Help me understand" or "Tell me more"
- If in a confrontational conversation, acknowledge the difficulty to get past the impasse.

## Silence & Body Language

#### Silence isn't bad!

Don't always rush to fill in gaps in conversation.
 These gaps can be important for the individual to gather their thoughts or express themselves emotionally.

#### Listen with your eyes!

- People communicate information through behaviors in addition to what they say.
- Pay attention to body language to help understand their feelings.

# **Empathy**

- Refrain from being judgmental.
  - Empathy doesn't mean you agree with the person, just that you have identified and understand how they are feeling.
- Uncomfortable conversations.
  - If you have difficulty keeping your beliefs from interfering with your ability to listen, let the person know the topic is too sensitive for you.
  - Find someone else that can listen.

# Convey You Are Listening

- Maintain eye contact when it seems appropriate.
- Use minimal encouragers such as "Uh huh" and "I see" to communicate you are paying attention.
- Paraphrase what the person has said to you and ask questions to fill in gaps.
  - This will not only help you understand, but help the person think through their concerns and express their emotions more effectively.
  - Acknowledge that you understand their thoughts as well as their feelings.

# Barriers to Effective Listening

## 1. Physiological Barriers:

- Hearing impairment
  - Some people suffer from hearing deficiencies
- Speaking-Thinking rate
  - The average processing speed of listeners is 500 words/minute while that of speaking is 125 words/minute
  - This leaves a large time gap between a speaker and a listener
  - Most listeners do is to let their mind wander to other activities or other unfinished tasks

#### 2. Environmental Barriers

- Physical distractions
  - stuffy room, noisy machinery, parallel conversations etc.
- Message Overload
  - multifarious activities taking place simultaneously

#### 3. Attitudinal Barriers

#### Prejudices

 Preconceived attitudes act as a barrier to effective listening.

#### Preoccupation

· Disturbing thoughts running parallel in one's mind

#### Casual attitude

 Very often, people adopt a casual attitude towards listening

#### - Egocentrism

 The belief that one's thoughts are more important than others' ideas

## 4. Poor Listening Habits

- Faking attention
- Listening only for facts
- Avoiding difficult and uninteresting material
- Focusing on delivery
- Lack of common experiences

# Analysis of Poor Listening

- Being self centred
  - Listens selectively
  - Expects others to listen to them
  - Not willing to listen to what others have to say
- Planning a reply
  - Listener mind is preoccupied with what to say when the speaker stops
  - In arguing, miss out on rest of the speech

## Tendency to criticize

- It is a negative attitude and cause of poor listening
- Arises from narrow views, prejudice and unwillingness to see a different point of view
- Criticizing the speaker's style, manner, appearance is showing self importance and disregard for others.

- Impatience
  - Lack of patience
  - Lack of maturity
- Emotional Blocks
  - To ignore and block out ideas that disturb their emotional comfort
  - Emotional excitement

## Good listener

- Making and maintaining good and comfortable eye contact
- Reflecting appropriate feelings in facial expressions
- Sitting / Standing in attentive position
- Tuning into speaker's line of thought
- Using empathetic questioning techniques
- Asking open ended question. Seeking information and clarification
- Summarizing what speaker said

# What Speaker should do to ensure proper listening

- Try to empathize
- Adjust your delivery
- Utilize feedback
- Be clear
- Be interesting

## Benefits of careful listening

- Listening enables us to gain work-related information
- Listening enables us to be more effective in interpersonal relationships
- Listening enables us to gather data to make sound decisions
- Listening enables us to respond appropriately to the communication messages we hear