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Highlighted changes between 2025/104-10215-10 28.pdf and 2022/104-f0213 10128.pdf - fresh pages only

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### C-O-N-F-I-D-E-N-T-I-A-L

COUNTRY

REPORT NO.

OO- B-3.168,138

SUBJECT

Attitude of Segundo Cevallos,

DATE DISTR.

6 Oct 60

Key Official of Mational Bank

NO. PAGES

REFERENCES

DATE OF INFO. PLACE &

DATE ACQ.

Sep 60 and earlier

-Hevana/Sep 60

THIS IS UNEVALUATED INFORMATION

SOURCE

US national, graduate engineer, an official on the staff of a large oil company.

Source has had years of experience in company operations outside the US and has been located in Cuba for many years. [Source is normally available for reinterrogation should this report generate additional requirements.]

- In Sep 60 I talked to an old friend who was president of one of the US-owned tire companies recently interevened by the Castro regime. My friend stated that he had recently contacted Segundo Cavallon, one of the top officials of the Estional Bank, in connection with obtaining approval for some of the company's US technicians to take their furniture and appliances out of Cuba. Cevallos said, "I don't want those technicians to leave. We need them." At this, the rubber company official stated that it was too late and that the technicians had already gone.
- Cevallos then made the statement that he was very much concerned about the flight of technicians of all kinds from Cube. He said that the revolution had been fought to give Cube a more highly developed industry, but that the technicians were leaving and industry was being seriously effected.
- Covallos then said, "Something is wrong. The revolution has gotten off the track somewhere." He then added, "I have got to talk to 'Che' about this."
- Cevallos is a man of about 60-63 years, and has a very important position in that he is in charge of granting foreign exchange. Hy friend said that Covallos is a very pleasant individual but seems to be a theorist, a professorial type who obviously has had little or no business experience. He has a background as a writer and philosopher, and apparently is extremely naive as evidenced by his comment that he would talk to "Che" Quevara about how the revolution had gotten off the track.

C-O-N-F-I-D-R-N-T-I-A-L

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#### C-O-N-F-I-D-B-H-T-I-A-L

COUNTRY

Cuba

REPORT NO.

00-3-3,168,139

SUBJECT

Anti-Castro Attitude of ICP Personnel DATE DISTR.

6 Oct 60

NO. PAGES

REFERENCES

DATE OF INFO.

Sep 60 and earlier

PLACE &

Havama/Sep 60 and earlier

THIS IS UNEVALUATED INFORMATION

SOURCE: -

DATE ACQ

US national, graduate engineer, an official on the staff of a large oil company.

Source has had years of experience in company operations outside the US and has been located in Cuba for many years. [Source is normally evailable for reinterrogation should this report generate additional requirements.]

- 1. As of Sep 60 there appear to be some significant developments occurring man personnel of the staff of the Caban Petroleum Institute. The Institute how commondecred a building of Reco Standard Oil SA for use as basequarters, and is currently engaged in mixing the personnel of all three intervened oil companies in the new headquarters.
- The shuffling around of personnel has further lowered the worale of the petroleum industry employees, and I have been told that 95% are strongly in favor of the companies and against the Castro regime.
- Since ICP established its new offices, indoctrination sessions of employees have been scheduled on a twice-a-week basis. The first session was held recently and was concerned with the "Colored Problem of the World". The glot of the remarks of the conference leader was that Cubens were of Spanish ethnic origin, and because of the close ties of Spaniards and the Hoors for so many hundreds of years it had to be realized that all Cubans had colored blood, and should not make a distinction and should have no prejudices concerning people with colored blood.
- The second indoctrination session was headed by an overt Communist from the Texas Company. He delivered the straight Party Line, anti-US, enti-imperialist, anti-monopoly, "The Soviet Union is the great hope of the world for peace", and only Communist ideology will survive, etc.
- He also stated that, "The Declaration of Hevens of Fidel Castro will be our doctrine," and said that it was desired to obtain the signatures of the whole population of Cuba to show that everyone was behind this doctrine. He then said in response to a question regarding what would happen to those who did not sign, "You are either for us or against us."
- At this, one of the office girls who had been a strong Pidelista got up and remarked that such comments reminded her of the Batista days, and she strongly disapproved of any pressure tectics.

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# CIA INTERNAL USE CHLY

COUNTRY

Cuba

REPORT NO.

00-A-3,168,137

SUBJECT

Desire of Oil Industry Technicians to Flee Cube/Effect on Production DATÉ DISTR.

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NO. PAGES

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DATE OF INFO. Sep 60 and carlier

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THIS IS UNEVALUATED INFORMATION

SOURCE:

US national, graduate engineer, am official on the staff of a large oil company.

Source has had years of experience in company operations outside the US and has been located in Cuba for many years. [Source is normally available for reinterrogation should this report generate additional requirements.]

- 1. A real body-blow could be given the Castro regims if a few selected technicians in the oil refineries skipped the country. As an example, at the Esso refinery there are four technicians whose loss would have a very severe effect on the production of the refinery. These was are all young, extremely intelligent, well trained, and are completely loyal to the company. They have served insediately below the superintendent and the assistant superintendent. These four would be given immediate jobs in the US, because of their outstanding backgrounds, if they were able to get out of Cuba.
- The top figure of the four is Leon <u>Hequin</u> Mays, who is a specialist in the Processing Department, one of the most important functions in the plant. This department's responsibilities deal with the physical processing of the product from crude to the finished material.
- 3. Hequin is 32 years old, married, no children, but expecting a child in Dec 60. He is a graduate of Auburn University, with a degree in chemical or mechanical engineering. He is a Cuban national, I believe of the Jewish faith. He is about 5'10", weighs about 160 lbs, has close cropped black hair, and is a very personable, intelligent young man. He is a very good leader, and was definitely one of the men on their way up in the company.
- Hequin already has been branded a counterrevolutionary in an official Acta, and has been taken out of the plant and put into the office. Apparently the regime wanted to get him away from the production line for fear of possible subotage, and also wanted to utilize his undoubted talent and knowledge of the industry in headquarters.
- 5. Hequin is extremely eager to get out of Cuba, but he does not have a police exit permit, and since he has been branded counterrevolutionary he is afraid he would not get his passport back if he presented it for a police permit.

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### C-O-N-F-I-D-E-N-T-I-A-L

COUNTRY

Cuba

REPORT NO:

00-B-3,164,609

SUBJECT

Operations of Refineries/Effect of Use DATE DISTR.

23 Aug 60

of Soviet Crude Oil/Jet Fuel Production

NO. PAGES

REFERENCES

DATE OF INFO.

Aug 60 and earlier

PLACE & DATE ACQ

Havens/Aug 60 and earlier

THIS IS UNEVALUATED INFORMATION

SOURCE:

US national, graduate engineer, am official on the staff of a large oil

Source has had years of experience in company operations outside the US and has been located in Cubs for many years. [Source is normally swallable for reinterrogation should this report generate additional requirements.]

- As of Aug 60 the three major refineries confiscated by the Castro regime are operating in fairly good shape. Their principal problem is that the Soviet crude being supplied is very light and they cannot run as mich volume because gas pressure builds up. The Esso refinery, for example, has a capacity of 36 thousand bbls per day on heavy crude, but 26 thousand bbls per day is the best they have been able to do on the Soviet crude, and it has been running at a rate of only 20 thousand bbls per day since 20 Jul 60.
- The Soviet crude available to date has been compatible with the refineries and will not damage them, but in addition to not being able to get as much volume, the refineries cannot get as much fuel oil because of light ends. This is true of all three major refineries.
- The refinerate were designed for 26 gravity crude which is fairly heavy. The Soviet crude is 33 gravity, and has caused an inhalance in that they are now producing more gasoline than is needed. As a consequence, Cube is searching desperately for fuel oil. The USSR has said that it is not in a position to supply fuel oil and so Cuba has turned toward Mexico, even to the extent of attempting to arrange deals whereby they will trade gazoline for fuel oil.
- The imbalance of gasoline is indicated by the fact that the Cabaiguan refinary was shut down recently because its gasoline storage was completely filled.
- Cuba will reach a critical point about 1 Sep 60. The Esso refinery slowed down from 26 thousand this per day to 20 thousand bbis per day because it had only a 10-day supply of crude. The supply on hand was sufficient to last only until 14 Aug, but around 11 Aug the refinery was supposed to receive a shipment of 80 thousand barrels of crude. However, this is only enough to operate four days.

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### C-O-N-F-I-D-E-N-T-I-A-L

COUNTRY Cuba REPORT NO. OO- B-3.164.652 SUBJECT Shortage of Lubricating Oil/ DATE DISTR. 23 Aug 60 Operating Supplies for Refineries/ Ship Bunkerage NO. PAGES REFERENCES DATE OF Aug 60 INFO. PLACE & Havana/Aug 60 DATE ACQ THIS IS UNEVALUATED INFORMATION SOURCE US national, graduate engineer, on official on the staff of a large oil company. Source has had years of experience in company operations outside the US and has been located in Cuba for many years. [Source is normally available for reinterrogation should this report generate additional requirements. As of Aug 60 there is a shortege of lubricating oil in Cuba which will become critical in a fairly short time. Great efforts have been made by the Castro regime to obtain lubricating oil from US suppliers, and a vessel, the Mar Caribe, has visited a number of US ports attempting to obtain the oil. However, it has been refused everywhere and had to return to Cubs in ballast. As of 10 Aug 60 it is loading molasses for delivery to Boston, and will then proceed to Montreel in an attempt to obtain lubricating oil. A former Esso employee, Frank García, left Cuba on 2 Aug 60 for Mexico to try to obtain lubricating oil. He is going to visit the Mobile blending plant, PERCE, and several others. A US national recently employed by ICP to attempt to arrange for the purchase of necessary supplies and spare parts for the oil industry has been traveling throughout the SV part of the US, also attempting to arrange for lubricating oil, but with no success. This individual is such an unsevery character that it is not beyond the bounds of probability that he might "go south" with the funds entrusted to him, which are considerable. There are 20 principal types of lubredating oil needed for the total economy, and the actual status of supply of each is not known. They may be completely out of some and have weak months supply of others. However, the general story is that there is a "one month supply" of lubricating oil available. Lubricants for power plants, transportation, and communications are the primary concern. They are in critically short supply in diesel lubricants for engines and heavy equipment, and turbine oil for power plants. There is no lubricating oil manufactured on the island although the Castro regime is trying to set up a plant. However, this is a long 3 range project and takes a lot of time and money. 225 1080 C-O-N-F-I-D-E-N-T-I-A-L STATE NAVY AIR

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### C-O-N-F-I-D-E-H-T-I-A-L

COUNTRY

Cuba

REPORT NO.

OO-B-3,164,653

SUBJECT

Friction in New Management of

DATE DISTR.

Reso Refinery

23 Aug 60

NO. PAGES REFERENCES

DATE OF INFO PLACE &

DATE ACQ.

Aug 60 and earlier

Howana/Aug 60 and earlier

THIS IS UNEVALUATED INFORMATION

SOURCE:

US national, graduate engineer, am official on the staff of a large oil company.

Source has had years of experience in company operations outside the US and has been located in Cuba for many years. [Source is normally available for reinterrogation should this report generate additional requirements.]

- On 1 Jul 60 the Castro regime intervened the Esse refinery in Cube. The interventer appointed was Commander Olivio officer in the Cuben Nevy. The number two man is (fnu) about 35, a former marketing enalyst in the effice of the company. As of Aug 60 there is evidence of definite friction between Pino and Quardia.
- Commander Pino is an intelligent, affable, and hospitable personality. No wears a business suit, and to the best of my knowledge has never worn a barbudo beard.
- Quardia, on the other hand, is a real hard-core Communist, who feels that Pino is too soft and not revolutionary enough. Guardia wants to take a hard line toward the employees. He wents to cut salaries and "got things in line." Pine knows that such abrupt changes would result in a drastic drop in frefficiency, and would alienate employees who are at least neutral at present.
- There are indications that Pino recently told Quardia in effect to stay in the office and keep his mouth shut.
- Pino is directly under Alfredo Gutierrez of ICP, and both are friends and associates of Fidel Castro, not Raul, or "Che" Guevara. If something happens to Fidel, both Pino and Gutierrez would definitely be replaced quickly, because they are not the hard-boiled Party line type.

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#### C-O-N-F-I-D-E-N-T-I-A-L

COUNTRY

REPORT NO.

00- A-3 164654

SUBJECT

Leonel de Pauls Ariss, Oil Industry

DATE DISTR.

(7 Au) (-

Procurement Agent (Biographic)

NO. PAGES

REFERENCES

DATE OF INFO.

Aug 60 and earlier

PLÁCE & DATE ACQ

Havens/Aug 60 and earlier

THIS IS UNEVALUATED INFORMATION

SOURCE:

US national, graduate engineer, an official on the staff of a large oil

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- 1. In Aug 60 the Castro regima sent two representatives to the US to attempt to obtain replacement parts and machinery for the oil industry. One of these men is Julio Canmedo, on the staff of ICP, and the second is Leonel de Paula Arias, a former employee of Esso Standard Oil SA.
- De Paula is about 28-29 years old, 6'1", 180 lbs. He has black curly hair and fair skin. He is married and I believe has one child. He is a Roman Catholic; and has never been considered as having any left-wing inclinations.
- De Paul speaks excellent English, and I believe studied in the US. He has a degree in engineering and worked three years with the Esso refinery, mainly in maintenance and construction. As of Jul 60 he was section head of the Refining Department, Purchasing and Warehousing.
- The choice of de Paula to go to the US to obtain necessary supplies is sound because he is the man which the company would have chosen to do such a job if required. He has a reputation of being a good hard worker. intelligent and de endable. He has a pleasant personality and handles himself very well.
- De Paula was considered one of the better men of the plant and could be classed as a key technicism because of his knowledge, background, and ability, and it would definitely burt the Castro regime if he fled Cuba. However, the opportunities for employment in the oil industry in Latin America are not good because there is considerable prejudice against Cubans on the part of other countries in which there are refining operations.

6 SEP 1960

C-O-H-F-I-D-E-H-T-I-A-L

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