THE NEW FACE OF CONSUMER ADVERTISING

More targeted, direct-to-patient promotion is the future of consumer advertising as the industry attempts to recover from a public perception problem. BY MED AD NEWS STAFF

ven as direct-to-consumer promotional expenditure reached an all-time high in 2004, the future of the DTC market is in question. Pharmaceutical marketers spent \$4.51 billion on prescription-drug, nonbranded, and Website consumer advertising in 2004, an increase of 24.8% compared with 2003. The 2004 total includes \$4.15 billion spent on prescription brands. Analysts, however, have cited that the market withdrawal of high-profile products like Merck & Co.'s Vioxx and Pfizer Inc.'s Bextra, the suspension of Pfizer's DTC campaign for Celebrex, and a variety of business, regulatory, and consumer trends are forcing marketers to rethink the use of DTC promotion. A shift from mass-marketing campaigns to more focused directto-patient programs is expected.

There were more than 150 prescription drugs promoted to the general public last year, about the same as in 2003. For the third year in a row, the product most advertised to consumers in 2004 was the gastrointestinal drug Nexium. Marketer AstraZeneca spent \$223.7 million pro-

moting this medicine to consumers, representing a 13.1% decrease compared with its 2003 expenditure. Coming in next in the gastrointestinal category was **Zelnorm**, the No. 5 product in consumer expenditure overall. **Novartis** spent \$146.4 million promoting Zelnorm to consumers. This was an increase of 175.1% compared with 2003 (see table on page 26).

Prevacid, which competes with rival proton-pump inhibitor Nexium for the treatment of conditions such as gastroesophageal reflux disease, erosive esophagitis, and Helicobacter pylori infection, was the sixth-highest product in consumer expenditure for 2004. Marketer Tap Pharmaceutical Products Inc. (tap.com) spent \$127.5 million marketing Prevacid to consumers, a 4% decrease compared with 2003.

Zelnorm is a 5-HT4 receptor partial agonist with sales of \$299 million in 2004, an increase of 81.2%. Nexium sales in 2004 reached \$3.88 billion, an increase of 17.6% compared with 2003. Prevacid global sales were down 18.8% to \$2.59 billion. Prevacid was launched

TOP 10 DTC SPENDS

(For 2004, \$ in millions)

NEXIUM	224
CRESTOR	212
CIALIS	176
LEVITRA	157
ZELNORM	146
PREVACID	128
FLONASE	122
SINGULAIR	122
LIPITOR	120
PLAVIX	118

in the United States in 1995, Zelnorm was launched in 2002, and Nexium was introduced in 2001.

In the past two years, Nexium was the only prescription brand ever with a direct-to-consumer expenditure of more than \$200 million. This changed in 2004, however, as DTC spending for AstraZeneca's cholesterol drug Crestor reached \$211.5

please turn to page 26





Ortho-McNeil's television spot for Ortho-Evra takes the innovative approach of having a real-life physician deliver the product's fair-balance information.

YEAR OF TRANSITION

Pfizer is investing in its pipeline and controlling costs to get through a difficult year of transition following the withdrawal of Bextra and the loss of exclusivity for a number of important products. BY STEVE NILES

he future of Pfizer Inc. depends on how well the company tackles challenges in 2005. Where the company leads in addressing these challenges, others in the industry may follow. Pfizer must cope with the loss of exclusivity on several important products, the market withdrawal of Bextra and safety concerns around the remainder of the cox-2 franchise, continued pricing pressures, and the general uncertainty around market acceptance of new products. Pfizer leaders intend to sustain long-term growth for the company by investing in the R&D pipeline, enhancing effectiveness, and reducing operating costs. The changplease turn to page 48

TRICARE PACKAGE OF CHALLENGES

Changes to the U.S. military's retail pharmacy program make calculating rebates more difficult, but mastering the system allows marketers to get access to more patients. BY REBECCA MAYER

year after Tricare implemented a retail pharmacy program, pharmaceutical companies continue to struggle to comply with the military program's requirements. The problems pharplease turn to page 44

volume 24 number 6

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DTC

from cove

million in its first full year on the market. The product was launched in September 2003, and AstraZeneca (astrazeneca.com) spent \$27.9 million in direct-to-consumer advertising for the lipid-lowering medication for the rest of that year. Crestor sales in 2004 were \$908 million, compared with \$129 million in 2003.

Competing cholesterol drug Lipitor was the ninth-most promoted prescription drug last year. In 2003, Pfizer (pfizer.com) marketed four of the top 10 most-promoted prescription drugs. In 2004, however, Pfizer's Lipitor was the company's only product to reach the top 10. Pfizer spent \$119.6 million in direct-to-consumer expenditure on

the antihyperlipidentic agent for 2004, up 9.5% compared with 2003. Lipitor entered the U.S. market in first-quarter 1997 and remains the world's top-selling drug at \$10.86 billion, an increase of 17.7% compared with 2003.

Lipitor's rival product **Zocor** was the 17th most-promoted drug to consumers in 2004 at \$95.7 million, up 0.6%. This cholesterol reducer was launched by Merck (merck.com) in 1992 and was the second-highest selling prescription medicine in 2004 at \$5.2 billion, an increase of 3.7%.

The erectile-dysfunction market was a major DTC battleground in 2004 as two new competitors took on Pfizer's market-leader Viagra. Cialis and Levitra entered the marketplace in 2003.

Cialis was introduced by Lilly Icos LLC (lillyicos.com) in December 2003.

Direct-to-consumer promotion for the product began in early 2004, reaching a total of \$175.8 million, the third-highest DTC expenditure for a prescription drug. Spending for Levitra was close behind. Bayer (bayer.com) and GlaxoSmithKline launched Levitra in August 2003 and \$46.9 million was spent in advertising the product to consumers throughout the rest of that year. In 2004, the spending increased to \$156.9 million.

Viagra was the No. 6 product in consumer expenditure for 2003 at \$111.6 million, but the product dropped out of the top 10 as expenditure decreased 15.3% to \$94.5 million. In 2004, Viagra sales decreased 10.7% to \$1.68 billion. Cialis sales were up to \$552.3 million. Levitra sales grew 34% to \$240.1 million.

GlaxoSmithKline increased its consum-

THE REAL PROPERTY OF THE PARTY	DTC expe	\$494 (BUTTO BUSINESS STORY \$1159 A.P.)
2004	\$4.15	billion
2003	\$3.27	billion
2002	\$2.65	billion
2001	\$2.38	billion
2000	\$2.24	billion
1999	\$1.58	billion
1998	\$1.17	hillion
1997	\$843.9	million

BRANDS Direct-to-consumer advertising expenditure

Rank 2004	Rank 2003	Brand	Expenditure in 2004	Expenditure in 2003	Disease/medical use	Company
1	1	Nexium	\$223,699,437	\$257,277,055	Gastroesophageal reflux disease, erosive esophagitis, Helicobacter pylori	AstraZeneca
2	127	Crestor	211,539.545	27,944	Cholesterol	AstraZeneca
3	-	Cialis	175,816,808	0	Erectile dysfunction	Lilly Icos
4	28	Levitra	156,861,975	46,897,759	Erectile dysfunction	Bayer
5.	23	Zelnorm	146,395,213	53,211,579	Imtable bowel syndrome	Novartis
6	2	Prevacid	127,508,749	132,876,909	Ulcers, gastroesophageal reflux disease, erosive esophagitls, H. pylori, pathological hypersecretory conditions	Tap Pharmaceutical Products
7	14	Flonase	121,841,940	86,465,187	Allergic and nonallergic rhinitis	GłaxoSmithKline
8	3	Singulair	121,591,476	130,478,620	Asthma, allergic rhinitis	Merck & Co.
9	7	Lipitor	119,578,092	109,239,348	Cholesterol	Pfizer
10	13	Plavíx	118,434,108	90,211,148	Thrombotic events	Sanofi-Aventis
11	11	Celebrex	118,288,799	95,900,431	Rheumatoid arthritis, osteoarthritis, acute pain, colorectal polyps, primary dysmenomhea	Pfizer
12	5	Allegra	118,120,995	125,487,910	Allergic rhinitis, urticaria	Sanofi-Aventis
13	19	Valtrex	111.792,363	77,902,978	Herpes	GlaxoSmithKline
14	24	Wellbutrin XL	110,256,676	52,409,269	Depressive disorder	GlaxoSmithKline
15	18	Didel	103,693,453	79,694,433	Atopic dermatitis	Novartis
16	10	Advair	99,313,807	101,748,191	Asthma, chronic obstructive pulmonary disease	GlaxoSmithKline
17	12	Zocor	95,651,844	95,127,574	Cholesterol, heart conditions, first-risk stroke reduction	Merck & Co.
18	6	Viagra	94,528,659	111,556,407	Erectile dysfunction	Pfizer
19	27	Lamisit	92,425,939	47,679,558	Fungal infections	Novartis
20	_	Ortho Tri- Cyclen Lo	91,045,008	0	Prevention of pregnancy	Johnson & Johnson
21	9	Zyrtec	86,459,742	105,336,760	Allergic rhinitis, urticaria	Pfizer
22	17	Imitrex	84,242,639	80,479,347	Migraine, cluster headache	GlaxoSmithKline
23	8	Zoloft	81,285,874	108,863,685	Depression, social and mood disorders	Pfizer

2004	2003	Brand	in 2004	in 2003	Disease/medical use	Company
24	22	Strattera	\$80,731,728	\$62,740,145	Attention-deficit hyperactivity disorder	Eli Lilly
25	20	Vioxx	71,685,175	69,639,378	Rheumatoid arthritis, osteoarthritis, acute pain, primary dysmenorrhea, migraine	Merck & Co.
26	15	Ortho Evra	70,736,042	86,046,648	Prevention of pregnancy	Johnson & Johnson
27	33	Ambien	63,611,528	39,891,220	Insomnía	Sanofi-Aventis
28	16	Procrit	62,386,456	82,738,792	Anemia, transfusion reduction, red blood cell level maintenance	Johnson & Johnson
29	68	Humira	61,083,620	4,113,136	Rheumatoid arthritis	Abbott Laboratories
30	26	Enbrei	57,071,834	48,785,176	Arthritis, plaque psoriasis, ankylosing spondylītis	Amgen
31	1	Vytoria	51,956,522	0	Cholesterol	Merck/Schering- Plough Pharmaceuticals
32	31	Aricept	50,792,372	41,222,103	Alzheimer disease	Pfizer
33	65	Neulasta	47,448,210	4,632,880	Neutropenia	Amgen
34	21	Paxil CR	46,355,847	62,886,346	Depression, panic disorder, premenstrual dysphoric disorder, social anxiety disorder, major depressive disorder	GlaxoSmithKline
35	4	Clarinex	44,238,554	129,220,277	Allergic rhínitis, urticaria	Schering-Plough
36	37	Remicade	43,585,648	30,879,091	Rheumatoid arthritis, Crohn disease	Johnson & Johnson
37	36	Detroi LA	40,594,586	34,733,831	Overactive bladder	Pfizer
38	35	Adderall XR	38,950,385	35,006,991	Attention-deficit hyperactivity disorder	Shire Pharmaceuticals Group
39	78	Prempro	38,831,736	1,498,701	Osteoporosis, vulvar and vaginal atrophy, menopausal vasomotor symptoms	Wyeth
40	56	Allegra-D	36,695,840	7,674,672	Altergic rhinitis	Sanofi-Aventis
41	95	Relpax	35,952,063	412,200	Migraine	Pfizer
42	131	Actonel	35,926,384	16,595	Osteoporosis, Paget disease, vertebral fractures	Procter & Gamble
43	25	Fosamax	32,667,280	50,544,950	Osteoporosis, Paget disease	Merck & Co.

Expenditure

er promotional spend for the allergy drug Flonase 40.9% to \$121.8 million, making the product the seventh-most promoted prescription drug. GlaxoSmithKline (gsk.com) recorded sales of \$1.06 billion for Flonase in 2004, an increase of 8.6% compared with the previous year. Flonase was launched in January 1995.

Competing allergy drug Clarinex dropped from No. 4 in 2003 consumer expenditure to No. 35 in 2004. Marketer Schering-Plough Corp. (sgp.com) reduced its consumer spending on the drug 65.8% to \$44.2 million. Clarinex was approved in December 2001, and DTC promotion for the product was begun in March 2002.

Merck's asthma drug Singulair was the eighth most-promoted drug last year at \$121.6 million, a decrease of 6.8% compared with 2003. Singulair was introduced to the market in March 1998, and sales for 2004 were up 30.5% to \$2.62 billion. The next most-promoted asthma drug was GlaxoSmithKline's Advair. Consumer expenditure for this drug was \$99.3 million in 2004, a decrease of 2.4% compared with 2003. Advair was the No. 10 most-promoted drug in 2003 and No. 16 in 2004.

Plavix rounds out the list of top 10 most-promoted prescription drugs in 2004. Marketed by Bristol-Myers Squibb Co. (bms.com) and Sanofi-Aventis (sanofiaventis.com), \$118.4 million was spent on promoting the blood-disorder drug to consumers, an increase of 31.3% compared with 2003. Last year, sales for Plavix, indicated for the treatment of thrombotic events, were reported at \$3.33 billion by Bristol-Myers Squibb, an increase of 34.9% compared with 2003.

Coming in next in the blood-disorder category was Johnson & Johnson's Procrit. Indicated for anemia, transfusion reduction, and red blood cell level maintenance, the product ranked No. 28 in consumer expenditure. J&J (jnj.com) spent \$62.4 million promoting the product to consumers, a decrease of 24.6% compared with 2003.

wareness of TV advertising grew in 2004 to 89% from 69% in 2003, according to NOP World Health data. Awareness levels from the Internet increased as well, from 2% in 2003 to 8% in 2004. Those increased spending on DTC promotion. Awareness levels from other media declined. Awareness of

Expenditure



Nexium was in the top spot in terms of consumer spending for the third year in a row, although spending was down 13.1% to \$223.7 million.

BRANDS Direct-to-consumer advertising expenditure

Rank 2004	Rank 2003	Brand	Expenditure in 2004	Expenditure in 2003	Disease/medical use	Company
44	32	Botox	\$32,040,460	\$41,083,009	Glabellar lines, cervical dystonia, blepharospasm, strabismus	Atlergan
45	-	Restasís	27,878,688	0	Dry eye	Allergan
46	49	Yasmin	27,731,602	11,282,866	Prevention of pregnancy	Schering AG
47		Seasonale	27,582,311	0	Prevention of pregnancy	Barr Laboratories
48	39	Pravachol	18,690,425	25,574,833	Cholesterol and reduce risk of stroke, myocardial infarction, myocardial revascularization procedures, and cardiovascular mortality	Bristol-Myers Squibb
49	41	Patanol	15,852,569	20,231,288	Eye itch due to allergic conjunctivitis	Nestle
50	46	EpiPen	14,739,724	14,553,885	Allergic reactions, anaphylaxis	Dey
51	38	Avandia	14,659,857	29,304,611	Type 2 diabetes	GlaxoSmithKline
52	70	Pediarix	13,034,906	3,246,959	Diphtheria, tetanus, and pertussis	GlaxoSmithKline
. 53 .	43	Concerta	11,545,918	18,094,957	Attention-deficit hyperactivity disorder	Johnson & Johnson
54	47	Symvisc	11,174,674	14,395,893	Pain from knee osteoarthritis	Wyeth
55	93	Nasonex	10,171,045	423,487	Allergic minitis	Schering-Plough
56	40	Arimidex	10,027,987	20,687,320	Breast cancer	AstraZeneca
57	30	Effexor XR	8,457,349	43,190,058	Depression, social and generalized anxiety disorder	Wyeth
58	51	Penlac	8,310,056	10,652,983	Onychomycosis	Sanofi-Aventis
59	109	Emend	7,989,316	164,452	Chemotherapy- associated nausea and vomiting	Merck & Co.
60	62	Transderm Scop	6,594,150	5,923,686	Nausea and vomiting due to motion sickness	Novartis
61	83	B extra	4,736,118	999,999	Rheumatoid arthritis, osteoarthritis, dysmenomhea	Pfizer
62	74	Differin Gel	4,388,168	2,672,934	Acne vulgaris	Galderma
63	91	BenzaClin	4,347,190	527,776	Acne vulgaris	Sanofi-Aventis
64	110	Mobic	4,306,490	163,104	Osteoarthritis	Boehringer Ingelheim
65	59	Protopic	3,719,738	6,254,201	Atopic dermatitls	Astellas Pharma
66	52	Nicotrol	3,719,702	10,476,463	Smoking cessation	Pfizer

2004	2003	Brand	in 2004	in 2003	Disease/medical use	Company
67	72	TheraSeed	\$2,830,425	\$3,105,720	Prostate cancer	Theragenics
68	92	Depo-Provera	2,819,122	449,501	Prevention of pregnancy	Pfizer
69	73	Mirena	2,390,271	2,782,452	Prevention of pregnancy	Schering AG
70	119	MiraLax	2,339,802	92,400	Constipation	Braintree Laboratories
71	44	Fernaling	2,334,954	15,643,946	Menopausal symptoms, vulvar and vaginal atrophy	Warner Chilcott
72	_	Omnicef	1,952,832	0	Bacterial infections	Abbott Laboratories
73	64	Novolin Innolet	1,899,577	5,042,280	Type 1 diabetes	Novo Nordisk
74	60	Famvir	1,850,864	6,141,254	Herpes	Novartis
75	_	Topamax	1,766,752	0	Seizures	Johnson & Johnson
76	63	Tamiflu	1,530,123	5,112,937	Influenza	Roche
77	81	Combivir	994,749	1,175,308	HIV infection	GlaxoSmithKline
78	90	Ditropan XL	985,234	550,828	Overactive bladder	Johnson & Johnson
79	79	Actos	364,750	1,275,673	Type 2 diabetes glycemic control	Takeda Pharmaceutical
80 .	_	EstroGel	822,500	0	Menopausal symptoms, vulvar and vaginal atrophy	Solvay
81	_	Truvada	789,141	0	HIV-1 Infection	Gilead Sciences
82	ı	Retin-A Cream	773,549	0	Acne vulgaris	Johnson & Johnson
83.	77	Propecia	578,134	2,233,555	Hair loss	Merck & Co.
84	97	Seroquel	568,960	324,995	Schizophrenia, acute mania	AstraZeneca
85	94	Eligard	563,683	412,721	Prostate cancer	Sanofi-Aventis
86	82	Pegasys	550,489	1,095,400	Hepatitis C	Roche
87	144	Altace	444,494	3,962	Cardlovascular events, hypertension, congestive heart failure	King Pharmaceuticals
88	76	Entocort EC	407,823	2,499,017	Crohn disease	AstraZeneca
89	61	NuvaRing	388,630	6,083,073	Prevention of pregnancy	Akzo Nobeł
90	141	Kaletra	386,273	5,745	HIV infection	Abbott Laboratories
91	102	Reyataz	365,834	236,536	HIV-1 Infection	Bristol-Myers Squibb
92	71	CosmoDerm	358,991	3,138,204	Soft-tissue contour deficiencies, lip-border restoration	Inamed

magazine advertising dropped from 31% to 17%, while awareness of promotions in the doctor's office fell from 17% to 11%. Analysts believe, however, that recent events could end the dominance of mass media.

NOP World Health conducted its research in September 2004, before the withdrawal of Vioxx, which brought safety concerns high in the public consciousness. The survey results also reflect a strong spring and summer for DTC advertising, as well as the Super Bowl of that year, which saw considerable spending in DTC promotion, particularly in the category of erectile dysfunction drugs.

"Certainly that increase in spend and that increase in TV advertising had a direct correlation in boosting that awareness rate," says Sue Ramspacher, senior VP, health-care consumer practice, NOP World Health (nopworld.com). "I don't yet think that we've seen a dramatic decline. We've seen somewhat of a shift or a reallocation, meaning that some of the very specific brand messages are being softened a bit, and they're coming out with some more disease awareness, disease management, and corporate reputation type ads."

Along with the erectile dysfunction category, the cox-2 inhibitor class was a driver of previous spending increases. "With some of the products being pulled from the market, and if not from the market, certainly pulled back significantly on DTC spending, we are going to see a decline," Ms. Ramspacher told *Med Ad News*.

Other analysts agree that marketers will shift to disease awareness and unbranded advertising. Events such as the Vioxx withdrawal are partly responsible, but the shift

was already under way, according to David Gascoigne, practice leader, promotion management, IMS Management Consulting (imshealth.com). In the near term, DTC spending is going to plateau, according to Mr. Gascoigne.

"Historically, it was 'Let's just plow everything into TV and print," Mr. Gascoigne says. "We're now seeing a better allocation of DTC expenditures across many different forms of consumer initiatives. It becomes more around total brand communication, as opposed to let's just hit everybody with a mass TV campaign or a mass print campaign. In many respects, that's a much more effective and smarter way of promoting the products."

Mr. Gascoigne believes that successful companies are finding marketing success by focusing on total-brand communica-

Expenditure

in 2004

in 2003

Rank Rank

2004

2003 Brand



In Crestor's first full year on the market, consumer spending on the drug reached \$211.5 million.

Disease/medical use Company

BRANDS Direct-to-consumer advertising expenditure

Rank 2004	Rank 2003	Brand	Expenditure in 2004	Expenditure in 2003	Disease/medical use	Company
93	-	Hylaform	\$358.988	0	Facial wrinkles and folds	Inamed Aesthetics
94	45	Retin-A Micro	353,041	15,616,409	Acne vulgaris	Johnson & Johnson
95	_	Ultracet	338,819	0	Pain	Johnson & Johnson
96	_	Lexiva	318,062	0	HIV infection	GlaxoSmlthKline
97.	42	Rhinocort Aqua	269,844	18,844,330	Allergic rhinitis	AstraZeneca
98	112	Evoxac	264.865	146,103	Dry mouth due to Sjogren syndrome	Daiichi Pharmaceutical
99	_	Fernara	250,325	0	Breast cancer	Novartis
100	89	Travatan	245.638	584,479	Elevated intraocular pressure	Nestle
101	ŀ	Fasiodex	206,961	0	Breast cancer	AstraZeneca
102	96	Trexall	202.602	350,336	Psoriasis, rheumatoid arthritis, neoplastic disease	Barr Pharmaceuticals
103	100	Salagen	201,620	292,206	Dry mouth caused by radiotherapy for head and neck cancer, dry mouth due to Sjogren syndrome	MGI Pharma
104	87	Pulmicort Respules	186,289	622,648	Asthma	AstraZeneca
105	_	Muse	153,616	0	Erectile dysfunction	Vivus
106	29	FluMist	141,773	45,673,681	Influenza prevention	Medimmune
107	116	Sustiva	108,478	111,388	HIV infection	Bristol-Myers Squibb
108	-	Vaniça	105,599	0	Unwanted facial hair	Bristol-Myers Squibb
109	99	Flomax	100.053	304,715	Benign prostatic hypertrophy	Boehringer Ingelheim
110	133	Iressa	86.594	12,664	Nonsmall cell lung cancer	AstraZeneca
111	_	FlexerII	78,886	0	Pain	Johnson & Johnson
112	_	Daptacel	65,288	0	Diphtheria, tetanus, and pertussis	Sanofi-Aventis
113	124	Viracept	45,889	50,013	HIV infection	Pfizer
114	_	Ortho Tri- Cyclen	45,220	0	Prevention of pregnancy	Johnson & Johnson
115		Emiron	40,715	0	Bładder pain	Johnson & Johnson
116	_	Activase	33.790	0	Myocardial infarction	Roche
117	84	Paxil	32,543	923,394	Depression, social and mood disorders	GlaxoSmithKline

2004	2000	DIGITU	111 2004	111 2000	Disease/medical dise	Company
118		Lovenox	\$29,630	0	Deep-vein thrombosis	Sanofi-Aventis
119	88	Tri-Luma	27.507	604,390	Facial melasma	Galderma
120	132	Lexapro	25,923	16,047	Major depressive disorder, generalized anxiety disorder	Forest Laboratories
121		Raptiva	19,742	0	Psoriasis	Genentech.
122	-	Reminyl	19,475	0	Alzheimer disease	Johnson & Johnson
123	122	Lamictal	19,265	53,971	Seizures, bipolar I disorder	GlaxoSmithKline
124	1	Visicol	13,601	0	Colonoscopic evaluation	Inkine Pharmaceuticals
125	146	Aranesp	13,400	3,145	Anemia	Amgen
126	-	Micardis	13,000	0	Hypertension	Boehringer Ingelheim
127	150	Fuzeon	12,269	1,597	HIV-1 infection	Roche
128	_	Novelin 70/30	11,256	0	Hyperglycemia	Novo Nordisk.
129	_	Invirase	9,290	0	HIV infection	Roche
- 130	ı	Protonix	9,000	0	Pathological hypersecretory conditions	Wyeth
131	111	Oxytroi	8,847	161,407	Overactive bladder	Watson
132	130	Xeloda	6,208	19,157	Colorectal cancer and breast cancer	Roche
133	138	Zofran	5,560	8,274	Nausea and vomiting	GlaxoSmithKline
134	128	Zyprexa	4,905	24,367	Schizophrenia	Ell Lilly
135	_	Risperdal	4,564	0	Schizophrenia, bipolar 1 disorder	Johnson & Johnson
136	_	Hyalgan	3,414	0	Osteoarthritis	Sanofi-Aventis
137	_	Avodart	3,391	0	8PH	GlaxoSmithKiine
138		Avastin	3.086	0	Colorectal cancer	Roche
139	108	Soriatane	2,917	180,762	Psoriasis	Connetics
140	_	Coreg	2.632	0	Heart failure, essential hypertension	GlaxoSmithKline
141	123	Zometa	2,032	51,671	Hypercalcemia, multiple myeloma	Novartis
142	126	Toprol-XL	1.916	28,886	Hypertension	AstraZeneca
143	_	Symbyax	1,325	0	Bipolar disorder	Eti Lithy
144	_	Namenda	1,280	0	Alzhelmer disease	Forest Laboratories
145	139	Carac	1,219	7,925	Actinic keratosis	Sanofi-Aventis
146	69	Xenical	1,034	3,727,443	Obesity	Roche
147	_	Gemzar	1,010	0	Breast cancer	Eli Lilly
			nielsenmedia.com from this list bran		n \$1,000 in 2004 consun	ner expenditure.

tions that rely on coordinated promotional activities. These efforts have established public relations as a growing component of the promotional mix. Brand managers can partner with their PR agencies and internal colleagues to build awareness and educate target audiences much earlier in the product life cycle.

"In some respects, PR is seen as a little bit more independent or neutral than traditional mass media from that perspective," Mr. Gascoigne says. "Often PR is supported by a key thought leader within the industry, a leading academic. And in some respects, that's further credibility to the messages that are being communicated."

The tactic is supported by an IMS Health study demonstrating that sustained pre- and postlaunch PR activity had a substantial impact on performance of a brand during the first two launch years. Prescriptions generated through PR were achieved from a relatively small investment, providing a strong return on investment.

"Even before the controversies surrounding the cox-2 inhibitors, it was becoming clear that the future of DTC marketing in the United States would not be more of the same," says Joan Cavanagh, analyst, Kalorama Information (kalorama information.com). "Widespread criticism from physicians, payers, legislators, and regulators; public outery over the saturation of the airwaves, particularly with erectile dysfunction product ads; and highly debatable ROI assessments point to slowing growth even in the rosiest of scenarios."

As product withdrawals and safety concerns ramp up consumer ire, the industry must find ways to win public favor. In addition, marketing efforts that are more effectively targeted medically and culturally can serve to improve perception of the industry while improving return on investment.



xperts see a shift from broad direct-to-consumer campaigns to more focused and targeted direct-to-patient campaigns. Pharmaceutical

Consumer advertising agency Company

marketers are increasing focus on building and maintaining relationships with consumers, according to Optas Inc. research. As a result, mass-media spending is likely to decrease significantly in 2005, losing favor to other communications options.

A survey conducted by Optas found that respondents, particularly pharmaceutical manufacturers, overwhelmingly agree that programs in 2005 will focus on



Direct-to-consumer promotion for Cialis began in early 2004, reaching a total expenditure of \$175.8 million for the year.

Disease/medical use

ADVERTISING AGENCIES Promoting brands to consumers

Brand	Consumer advertising agency	Company	Disease/medical use
Activase	NA	Genentech	Myocardial infarction
Actonel	Grey Healthcare Group Inc.	Procter & Gamble	Osteoporosis, Paget disease, vertebral fractures
Actos	NA	Takeda Pharmaceutical	Type 2 diabetes glycemic control
Adderall XR	Harte-Hanks	Shire Pharmaceuticals Group	Attention-deficit hyperactivity disorder
Advair	Euro RSCG Worldwide NY	GlaxoSmithKline	Asthma, chronic obstructive pulmonary disease
Allegra	McCann HumanCare	Sanofi-Aventis	Allergic rhinitis, urticaria
Allegra-D	McCann HumanCare	Sanofi-Aventis	Allergic rhinitis
Altace	Saatchi & Saatchi Consumer Healthcare	King Pharmaceuticals	Cardiovascular events, hypertension, congestive heart failure
Ambien	NA	Sanofi-Aventis	Insomnia
Aranesp	Euro RSCG Worldwide NY	Amgen	Anemia
Aricept	LENS Inc.	Pfizer	Alzheimer disease
Arlmidex	Medicus NY	AstraZeneca	Breast cancer
Avandia	NA	GlaxoSmithKline	Type 2 diabetes
Avodart	NA	GlaxoSmithKline	Benign prostatic hyperplasia
BenzaClin	Donahoe Purohit Miller Inc.	Sanofi-Aventis	Acne vulgaris
Bextra	McCann HumanCare	Pfizer	Rheumatoid arthritis, osteoarthritis, dysmenorrhea
Botox	Grey Worldwide NY	Allergan	Glabellar lines, cervical dystonia, blepharospasm, strabismus
Carac	NA	Sanofi-Aventis	Actinic keratosis
Celebrex	Kaplan Thaler Group	Pfizer	Rheumatoid arthritis, osteoarthritis, acute pain, colorectal polyps, primary
Clalis	Grey Worldwide NY	Lilly Icos	Erectile dysfunction
Clarinex	Saatchi & Saatchi Consumer Healthcare	Schering-Plough	Allergic minitis, urticaria
Combivir	Palio Communications	GlaxoSmithKline	H(V infection
Concerta	Ogilvy Healthworld	Johnson & Johnson	Attention-deficit hyperactivity disorder
Coreg	NA	GlaxoSmithKline	Heart failure, essential hypertension
CosmoDerm	Euro RSCG Life Central	Inamed	Soft-tissue contour deficiencies, lip-border restoration

Brailu	constiner advertising agency	Company	Discase/Histolical das
Crestor	Quantum	AstraZeneca	Chalesterol
Daptacei	NA	Sanofi-Aventis	Diphtheria, tetanus, and pertussis
Depo-Provera	Cline, Davis & Mann	Pfizer	Prevention of pregnancy
Detrol LA	Saatchi & Saatchi Consumer Healthcare	Pfizer	Overactive bladder
Oifferin Gel	Nelson Communications/NY	Galderma Laboratories	Acne vulgaris
Ditropan XL	Alchemy	Johnson & Johnson	Overactive bladder
Effexor XR	Euro RSCG Life Chelsea	Wyeth	Depression, social and generalized anxiety disorder
Elidel	Merkley & Partners	Novartis	Atopic dermatitis
Eligard	NA .	Sanofi-Aventis	Prostate cancer
Elmiron	Alchemy	Johnson & Johnson	Bladder pain
Emend	DDB Worldwide Communication Group Inc.	Merck & Co.	Chemotherapy-associated nausea and vomiting
Enbrel	Saatchi & Saatchi Consumer Healthcare	Amgen	Arthritis, plaque psoriasis, ankylosing spondylitis
Entocort EC	Saatchi & Saatchi Consumer Healthcare	AstraZeneca	Crohn disease
EpiPen	BBD0 Worldwide	Dey	Allergic reactions, anaphylaxis
EstroGel	NA	Solvay	Menopausal symptoms, vulvar and vaginal atrophy
Evoxac	Torre Lazur McCann	Dailchí Pharmaceutical	Dry mouth due to Sjogren syndrome
Famvir	Deutsch Inc.	Novartis	Herpes
Faslodex	NA	AstraZeneca	Breast cancer
Femara	NA	Novartis	Breast cancer
Femring	Regan Campbell Ward	Warner Chilcott	Menopausal symptoms, vulvar and vaginal atrophy
Flexeril	NA	Johnson & Johnson	Pain
Flomax	NA	Boehringer Ingelheim	Benign prostatic hypertrophy
Flonase	NA	GlaxoSmithKline	Allergic and nonallergic rhinitis
FluMist	NA	Medlmmune	Influenza prevention
Fosamax	FCB HealthCare	Merck & Co.	Osteoporosis, Paget disease
Fuzeon	NA	Roche	HIV-1 infection

patient programs turning to in-physicians' office and pharmacy support programs, as well as e-marketing initiatives. Mass media has been the avenue of choice for pharmaceutical DTC marketing since 1997 when DTC marketing of prescription brands became legal. Marketers are now looking to decrease reliance on television advertisement dramatically in 2005, according to the Optas survey.

"It's been brewing for a while," says Paul Buta, chief operating officer, Optas (optas.com). "There's a general feeling among a lot of our clients that TV is saturated as a medium. At the same time, the trend is for fewer blockbusters and more and more targeted medications that often have a narrower audience of interest. The last reason there's been a shift is that

of their difficulties in the public relations arena.

Optas helps pharmaceutical companies build relationships with consumers and physicians by leveraging automated systems to capture customer data and drive behavior through relevant messaging. According to Mr. Buta, early-adopting clients that have moved toward relationship marketing programs have seen a payoff.

"One by one, building solid relationships with users of these products and making them into happy, loyal consumers has a much better payoff from a public relations perspective," Mr. Buta says. "If people feel that pharmaceutical companies are giving them real value, then they're likely to have a more positive impression of them."

Relationship marketing can be useful

to Mr. Buta, one of the natural benefits of having a large database of consumers on a particular drug is that the marketer can reach out to the consumers directly to explain what is going on and to provide updates. "For some clients for whom the product isn't at a dead end but something that is likely to reemerge in another form, this is a good long-term move to make," Mr. Buta says. "If a product comes back, you're well positioned with your consumers, [Relationship marketing] just builds more trust in the companies in general.'

olitical and public pressure may result in cutbacks in DTC spending, but another possible result may be a call to action for the industry to

the pharmaceutical companies are aware in addressing safety concerns. According move to higher ground in its marketing ef-



Consumer expenditure for Levitra increased 234.5% to \$156.9 million.

ADVERTISING AGENCIES Promoting brands to consumers

Brand	Consumer advertising agency	Company	Disease/medical use
Gemzar	ŅΑ	Eli Lilly	Breast cancer
Humalog 70/ 30 Pen	NA	Novo Nordísk	Diabetes mellitus
Humira	NA	Abbott Laboratories	Rheumatoid arthritis
Hyalgan	. NA	Sanofi-Aventis	Knee osteoarthritis pain
Hylaform	Euro RSCG Life Central	Inamed	Facial wrinkles and folds
Imitrex	Grey Worldwide NY	GlaxoSmlthKline	Migraine, cluster headache
Invirase	NA 	Roche/ Genentech	HIV infection
Iressa	NA	AstraZeneca	Nonsmall cell lung cancer
Kaletra	Ogilvy Fleaithworld	Abbott Laboratorles	HIV infection
Lamictal	FCB HealthCare	GlaxoSmithKline	Seizures, bipolar I disorder
Lamisil	Deutsch Inc.	Novartis	Fungal infections
Levitra	Saatchi & Saatchi Consumer Healthcare	Bayer	Erectile dysfunction
Lexapro	NA	Forest Laboratories	Major depressive disorder, generalized anxiety disorder
Lexiva	Palio Communications	GlaxoSmithKline	HIV infection
Lipitor	Merkley & Partners	Pfizer	Cholesterol
Lovenox	Euro RSCG Worldwide NY	Sanofi-Aventis	Deep-vein thrombosis
Micardis	NA	Boehringer Ingelheim	Hypertension
MiraLax	. NA	Braintree Laboratories	Constipation
Mirena	McCann (inactive)	Schering AG	Prevention of pregnancy
Mobic	NA "	Boehringer Ingelheim	Osteoarthritis
Muse	NA	Vivus	Erectile dysfunction
Namenda	ŅĀ	Forest Laboratories	Alzheimer disease
Nasonex	NA	Schering-Plough	Allergic rhinitis
Neulasta	Euro RSCG Worldwide NY	Amgen	Neutropenia
Nexium	Saatchi & Saatchi Consumer Healthcare	AstraZeneca	Gastroesophageal reflux disease, erosive esophagitis, <i>Helicobacter</i> pylori
Nicotrol	BBD0 New York	Pfizer	Smoking cessation
Novolin 70/30	NA.	Novo Nordisk	Hyperglycemia

Brand	Consumer advertising agency	Company	Disease/medical use
Novolin Innolet	, NA	Novo Nordisk	Type 1 diabetes
NuvaRing	Quantum	Akzo Nobel	Prevention of pregnancy
Omnicef	. Ogilvy Healthworld	Abbott Laboratories	Bacterial infections
Ortho Evra	Aichemy	Johnson & Johnson	Prevention of pregnancy
Ortho Tri- Cyclen	Alchemy	Johnson & Johnson	Prevention of pregnancy
Ortho Tri- Cyclen Lo	Alchemy	Johnson & Johnson	Prevention of pregnancy
Oxytrol	Quantum	Watson Pharmaceuticals	Overactive bladder
Patanol	FCB HealthCare	Nestle	Eye itch due to allergic conjunctivitis
Paxil	McCann HumanCare	GlaxoSmithKine	Depression, panic disorder, premenstrual dysphoric disorder, generalized and social anxiety disorder, posttraumatic stress disorder, obsessive-compulsive disorder
Paxil CR	McCann HumanCare	GlaxoSmithKline	Depression, panic disorder, premenstrual dysphoric disorder, social anxiety disorder, major depressive disorder
Pediarix	`NA	GlaxoSmithKline	Diphtheria, tetanus, and pertussis
Pegasys	FCB HealthCare	Roche	Hepatitis C
Penlac	Donahoe Purohit Miller Inc.	Sanofl-Aventis	Onychomycosis
Plavix	Saatchi & Saatchi Consumer Healthcare	Sanofi-Aventis	Thrombotic events
Pravachol	Euro RSCG Life Adrenatine	Bristol-Myers Squibb	Cholesterol and reduce risk of stroke, myocardial revascularization procedures, and cardiovascular
Prempro	Ogilvy Healthworld	Wyeth	Osteoporosis, vulvar and vaginal atrophy, menopausal vasomotor symptoms
Prevacid	Merkley & Partners	Tap Pharmaceutical Products	Ulcers, gastroesophageal reflux disease, erosive esophagitis, <i>H. pylori</i> , pathological hypersecretory
Procrit	Insight Interactive Group Inc.	Johnson & Johnson	Anemia, transfusion reduction, red blood cell level maintenance
Propecia	FCB HealthCare	Merck & Co.	Hair loss
Protonix	NÀ	Wyeth	Gastroesophageal reflux disease, erosive esophagitis, pathological

forts. Marketers may be moved to provide more transparency and more trustworthy disclosures in their direct to the consumer promotion.

One example of a company that is already moving in that direction is Johnson & Johnson. A recent television spot released for the contraceptive Ortho Evra has been recognized for its innovative treatment of its fair balance disclosure. Ortho Evra is marketed by J&J company Ortho-McNeil Pharmaceutical Inc. (ortho-mcneil.com).

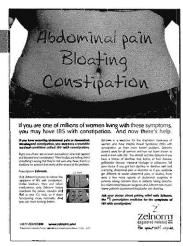
In the spot, a woman enthusiastic about using the product is shown in split-screen with gynecologist Dr. Michelle Francis. Dr. Francis discusses the risks and side effects of the product, including the potential for blood clots and strokes, cautions the woman to avoid smoking, and recommends first speaking with her physician.

The spot was created by Alchemy, a unit of Interpublic Group (interpublic.com). According to Rich Pounder, president and CEO, Alchemy (alchemyny.com), the intent was to present the fair balance information in a way the audience would be less likely to miss while at the same time encouraging a doctor/patient conversation.

"The two things came together at a point, and we thought, what better way than to have a physician lay out the fair balance for the viewer." Mr. Pounder told Med Ad News. "It was clear, particularly in the post-Vioxx environment that we needed to have a pretty clear assessment of where we were, but if you look at the work we did before, it was certainly not irresponsible. And all the information was there. In fact, the exact same information was there. It's just a matter of presentation."

The innovation of the Ortho Evra spot has earned admirers among Alchemy's advertising industry peers. Johnson & Johnson is paving the way to the future of DTC, according to Stuart Klein, president, Quantum, the consumer advertising and promotion unit of CommonHealth (commonhealth.com).

"What J&J, and I'm sure we're going to see from others upcoming, is doing is finally leveraging learnings from studies like the one *Prevention* magazine conducts that shows communicating the risk information is equally as important as communicating the benefit information," Mr. Klein says. "It's not just an FDA mandate, it is better business. What J&J has done is up the ante by enhancing the credibility of the fair balance side of the equation by having physicians actually deliver that."



Novartis spent \$146.4 million promoting Zelnorm to consumers, an increase of 175.1% compared with 2003.

ADVERTISING AGENCIES Promoting brands to consumers

Brand	Consumer advertising agency	Company	Disease/medical use
Protopic	Ogilvy Healthworld	Astellas Pharma	Atopic dermatitis
Pulmicort Respules	Saatchi & Saatchi Consumer Healthcare	AstraZeneca	Asthma
Raptiva	NA	Genentech/ Roche	Plaque psoriasis
Relpax	Arnold	Pfizer	Migraine
Remicade	Insight Interactive Group Inc.	Johnson & Johnson	Rheumatoid arthritis, Crohn disease
Reminyl	Alchemy	Johnson & Johnson	Alzheimer disease
Restasis	NA	Allergaл	Dry eye
Retin-A Cream	NA .	Johnson & Johnson	Acne vulgaris
Retin-A Micro	Quantum	Johnson & Johnson	Acne vulgaris
Reyataz	Euro RSCG Life Adrenaline	Bristol-Myers Squibb	HIV-1 infection
Rhínocort Aqua	Medicus NY	AstraZeneca	Allergic rhinitis
Risperdal	NA	Johnson & Johnson	Bipolar I disorder, schizophrenia
Salagen	· NA·	MGI Pharma	Dry mouth caused by radiotherapy for head and neck cancer, dry mouth due to Sjogren syndrome
Seasonale	Pace Inc.	Barr Pharmaceuticals	Prevention of pregnancy
Seroquel	Saatchi & Saatchi Consumer Healthcare	AstraZeneca	Schizophrenia, acute mania
Singulair	DDB Worldwide Communication Group Inc.	Merck & Co.	Asthma, allergic rhinitis
Soriatane	NA	Connetics	Psoriasis
Strattera	FCB HealthCare	Eli Lilly	Attention-deficit hyperactivity disorder
Sustiva	Euro RSCG Life Adrenaline	Bristol-Myers Squibb	HIV infection
Symbyax	NA	Eli Lilly	Bipolar disorder
Synvisc	Ogilvy Healthworld	Wyeth	Pain from knee osteoporosis
Tamiftu	Sudler & Hennessey/Young & Rublcam	Roche	Influenza
TheraSeed	NA	Theragenics	Prostate cancer
Торатах	Alchemy	Johnson & Johnson	Seizures

Brand	Consumer advertising agency	Company	Disease/medical use	
Toprol-XL	Saatchi & Saatchi Consumer Healthcare	AstraZeneca	Hypertension	
Transderm Scop	NA	Novartis	Nausea and vomiting due to motion sickness	
Travatan	Footsteps Group	Nestle	Elevated intraocular pressure	
Trexall	NA	Barr Pharmaceuticals	Psoriasis, rheumatoid arthritis, neoplastic disease	
Tri-Luma	Nelson Communications/NY	Galderma	Facial melasma	
Truvada	NA	Gilead Sciences	HIV-1 infection	
Ultracet	Alchemy	Johnson & Johnson	Pain	
Valtrex	Euro RSCG Worldwide NY	GlaxoSmithKline	Herpes	
Vaniqa	NA	Bristol-Myers Squibb	Unwanted facial hair	
Viagra	McCann HumanCare	Pfizer	Erectile dysfunction	
Vioxx	DDB Worldwide Communication Group Inc.	Merck & Co.	Rheumatoid arthritis, osteoarthritis, acute pain, primary dysmenorrhea, migraine	
Viracept	Sudler & Hennessey	Pfizer	HIV infection	
Visicol	NA	Inkine Pharmaceuticals	Colonoscopic evaluation	
Vytorin	DDB Worldwide Communication Group Inc.	Merck/Schering- Plough Pharmaceuticals	Cholesterol .	
Wellbutrin XL	Grey Worldwide	GlaxoSmithKline	Depressive disorder	
Xeloda	NA	Roche	Colorectal cancer and breast cancer	
Xenical	NA .	Roche	Obesity	
Xolair	NA	Genentech/ Roche	Asthma	
Yasmin	McCann HumanCare	Schering AG	Prevention of pregnancy	
Zelnorm	Deutsch Inc.	Novartis	Irritable bowel syndrome	
Zocor	Ogilvy Healthworld	Merck & Co.	Cholesterol, heart conditions, first-risk stroke reduction	
Zofran	Palio Communications	GlaxoSmithKline	Nausea and vomiting	
Zoloft	Kaplan Thaler Group	Pfizer	Depression, social and mood disorders	
Zometa	NA	Novartis	Hypercalcemia, multiple myeloma	
Zyprexa	NA	Eli Lilly	Schizophrenia	
Zyrtec	Berlin Cameron Red Cell	Pfizer	Allergic rhinitis, urticaria	

According to Risa Bernstein, co-president, Flashpoint Medica, the Ortho Evra spot heralds a trend in DTC advertising that could restore some trust in the pharmaceutical industry. Flashpoint Medica provides tools to strengthen the relationship between doctors and sales reps. The spot could have the added benefit of helping restore patients' faith in doctors. Part of the fallout of product withdrawals is that doctors end up feeling like they look bad in their patients' eyes for not protecting the patients from the negative side effects.

"What this ad does is use the doctorpatient interface for the doctor to be completely honest about what the side effects of this birth control pill are," Ms. Bernstein says. "The ad] satisfies the need for the pharmaceutical company to disclose the real risks and benefits. But it does it with the doctor as the spokesperson, so the doctor looks like the trustworthy spokesperson in the deal."

Presenting the fair balance information in a more up-front manner also serves to more directly target those who are good candidates for the drug. "If you're over 35 and you smoke and have certain conditions, you're really not a good candidate for hormonal contraception," Mr. Pounder says. "We don't want to send people in who are in that circumstance with some zeal to get the product and have the doctor have to break the news to them."

ccording to Ms. Bernstein, J&J has always been a leader in maintaining consumer trust. As an example, she cites the company's ability to weather the Tylenol package tampering scandal of the early 1980s. Today, J&J company McNeil Consumer & Specialty Pharmaceuticals remains on the cutting edge in how the company markets Tylenol to consumers.

McNeil managers found that with Tylenol, they needed a more relevant format to reach the important 18-year-old to 29-yearold generation. With the belp of Faith Popcom's BrainReserve, a strategic marketing consultancy, McNeil developed a marketing approach that targeted the youth segment in a culturally relevant way.

"This notion of reaching people and doing culturally relevant brand marketing is very important and very timely," says Meg Walsh, managing director, healthcare and technology practice, Faith Popcom's BrainReserve (faithpopcorn.com). "You're weaving the DNA of the brand into the DNA of the culture, or you're asking people to join your brand. Beyond just going to a target, it is analyzing the trends and finding out the people, places, products, and press that matter to them."

The challenge for BrainReserve was to find a way to rejuvenate the elderly Tylenol brand and identify a new target audience. The consultancy assessed the way the younger generation looks at pain and pain management and found that youths view pain as a badge. This sparked a shift inside McNeil's marketing strategy for reaching this generation, moving from the kindly, white coated physician to the Claim Pain initiative. The initiative acknowledges that for this age group, pain is an indication that they are living their lives to the fullest.

The marketers went to Brooklyn and built the first East Coast indoor skate park, which they did not brand. "We simply went to the community, we supported the community of these influencers, they built the skate park, and now it is referred to universally as The Tylenol Bowl," Ms. Walsh says. "Transworld Skate magazine said it was the humanitarian gesture of the decade."

At sporting events, the company provides pain tents where the athletes can rest, get water, and get Tylenol. The athletes who are consumer influencers are not branded, rather they promote the product because they appreciate the support McNeil gives to the skate board community.

Marketers target publications and artists geared to the youth culture to promote their brands, and target medical need unique to the market segment. "They have different injuries." Ms. Walsh says. "When they skate, they keep falling on their elbows, and there's a name for it called swellbow. So



Consumer promotional spend for Prevacid decreased 4% in 2004 to \$127.5 million.

we give tip cards that explain what swellbow is physiologically and what's happening to their body anatomically, and then how they can treat it. Now if we had given them something in a print ad or on a television commercial, they would have never responded to it."

The concept of culturally relevant marketing can apply for any target group, whether it be working mothers, youths, the elderly, or baby boomers. According to Ms. Walsh, marketers especially need to think of creative ways to reach consumers as the traditional mass-media outlet — television

MARKETERS Direct-to-consumer advertising expenditure

Rank 2004	Rank 2003	Company	Promotional expenditure in 2004 (\$ in thousands)	Promotional expenditure in 2003 (\$ in thousands)
1	1	Pfizer	\$679,630	\$687,495
2	2	GlaxoSmithKline	671,302	522,507
3	4	AstraZeneca	452,603	311,247
4	6	Nøvartis	413,746	213,679
5	N/A	Sanofi-Aventis	405,426	321,385
6	3	Merck & Co.	341,049	373,993
7	5	Johnson & Johnson	305,958	246,493
8	_	Lilly Icos	175,818	0
9	16	Bayer	157,793	47,429
10	9	Tap Pharmaceutical Products	127,607	133,313
11	13	Amgen	106,814	66,265
12	11	Eli Lilly	87,511	82,299
13	19	Abbott Laboratories	67,330	32,558
14	_	Merck/Schering-Plough Pharmaceuticals	62,423	0
15	15	Bristol-Myers Squibb	62,350	51,486
16	12	Wyeth	61,806	70,110
17	17	Allergan	59,919	41,133
18	10	Schering-Plough	54,411	129,800
19	18	Shire Pharmaceuticals Group	38,960	35,010
20	33	Procter & Gamble	36,978	1,088
21	25	Schering AG	30,129	14,095
22	37	Barr Pharmaceuticals	27,844	350
23	21	Nestle	16,098	20,816
24	24	Dey	14,740	14,554
25	14	Medimmune	12,338	56,010

Rank 2004	Rank 2003	Company	Promotional expenditure in 2004 (\$ in thousands)	Promotional expenditure in 2003 (\$ in thousands)
26	28	Novo Nordisk	\$7,280	\$8,245
27	35 ,	Boehringer Ingelheim	4,665	649
28	22	Galderma	4,439	19,284
29	_	Astellas Pharma	3,724	0
30	31	Theragenics	2,830	3,106
31	20	Roche	2,715	20,823
32	47	Braintree Laboratories	2,340	92
33	-	Warner Chilcott	2,335	0
34	32	Takeda Pharmaceutical	1,132	1,578
35	-	Gilead Sciences	887	0
36	27	Solvay	824	8,269
37	30	Inamed	718	3,138
38	40	King Pharmaceuticals	516	188
39	29	Akzo Nobel	397	6,097
40	46	Biogen Idec	363	103
41	39	Daiichi Pharmaceutical	323	202
42	_	Schwarz Pharma	218	0
43		Vivus	217	0
44	38	MGI Pharma	202	292
45	43	Watson Pharmaceuticals	39	164
46	50	Forest Laboratones	29	28
47		Inkine Pharmaceuticals	14	0
48		Connetics	3	0
49	49	Genzyme	2	46
Source	e: Nielse	n Monitor-Plus (nielsenmedia.com)		

— is nullified by ad-skipping technology such as TiVo. Increasingly busy lifestyles also reduce consumer awareness of advertising.

"We cannot ignore this pressure of people just not having downtime in the traditional way that they did, and so it's more of a challenge for us to educate in their peripheral vision," Ms. Walsh says. "If we're not reaching them in their peripheral vision in multimedia formats, then we're missing an opportunity to catch them in these moments of reprieve that they have. We just need to add this to the list of things that we're doing to reach the consumer."

Ms. Walsh believes that although integrated marketing has been discussed in the pharmaceutical industry for many years, most of the top companies are still spending enormous amount of resources in mass advertising. "I'm not sure that that's where our consumers are getting most of their information today," Ms. Walsh says. "I'm not suggesting that mass doesn't have its place. I just think that it should be a more balanced portfolio. Reaching people where they are, in their lives, as they live them, is more important than it ever has been before."

n direct-to-patient promotion, marketers must identify consumers who are likely to self-diagnose or to ask doctors for a brand by name. "It's very difficult in mass media to bring people into the fold because your message is distributed so broadly," Mr. Buta says. "There are lots of baby steps in the process a consumer goes through that you can't forget about. And that's where mass marketing leaves off and direct-to-patient marketing picks up the ball."

Many traditional consumer marketers view direct marketing only as a consumer contacting a call center or visiting a Website after viewing a commercial and receiving a fulfillment packet in return. From a direct-to-patient marketing per-

spective, however, that is the beginning. "The packet you send to each needs to be different, and the follow-up you give after sending the packet needs to be different." Mr. Buta says. "That's the part where traditional advertising leaves off, and we pick up the ball."

Direct-to-consumer promotion of pharmaceutical products is still young. The focus is shifting because marketers are only now figuring out where DTC promotion works and does not work, according to Jay Carter, senior VP, director of client services, Abelson-Taylor Inc. (abelson-taylor.com). "That's going to be one of the shakeouts that we're going to see in the next 12 to 24 months," he says. "Based upon the current scrutiny, I predict that we're going to see companies whose portfolios aren't going to benefit from direct-to-consumer promotion come out against it. They're going to look for their own self-interest, and they're also going to try to protect themselves from any possible fall-out."

Mr. Carter views DTP promotion as a part of DTC promotion. In the past year, Abelson-Taylor has hired a consumer professional to lead a DTP initiative within the agency. Managers would like to expand the agency into a DTC shop. Abelson-Taylor has recently received its first DTC account. The agency has been named joint agency of record with Cramer-Krasselt for a new DTC account from Takeda Pharmaceuticals North America Inc. for the consumer launch of the insomnia drug ramelteon. Abelson-Taylor has served as Takeda's professional agency on ramelteon since 2004. (See related story on page 68.)

"We partnered with Cramer-Krasselt, an agency that's done Super Bowl advertising," Mr. Carter says. "We partnered with a shop that really is good at mass marketing. Ideally, we'd like to be media agnostic. We don't care if it's a TV spot, or it's he Web, or it's local papers. It's what will move the brand best and strategic analysis that will drive to that."

From a direct-to-patient marketing perthat will drive to that." MEDIA Direct-to-consumer advertising expenditure

Media	Expenditure in 2004	Expenditure in 2003
Network television	\$1,614,400,850	\$1,172,285,250
Cable television	1,112,717,639	749,424,688
National magazine	1,043,854,735	974,999,750
Syndicated television	322,387,763	249,179,328
Spot television	175,045,124	149,941,625
National Sunday supplement	48,898,925	60,331,598
Internet	41,271,420	N
Network radio	38,080,859	35,068,04
Local newspaper	36,400,340	36,921,33
National newspaper	27,154,925	16,460,14
Hispanic network television	25,372,250	16,045,665
Spot radio	16,999,801	18,700,094
Outdoor	8,071,807	4,652,783
Spanish cable TV	1,697,855	(
Local magazine	197,817	543,864
Local Sunday supplement	27,360	37,730

Note: Promotional expenditure includes consumer promotion via Websites and nonbranded advertising. Internet expenditure for 2003 not applicable due to methodology change by Nielsen Monitor-Plus.

Source: Nielsen Monitor-Plus (nielsenmedia.com)

Takeda submitted its new drug application for ramelteon in September 2004. If approved, ramelteon will compete with Sanofi-Aventis' \$1.77 billion insomnia drug Ambien. The product will also compete with Sepracor Inc.'s Lunesta, which was launched in April 2005. Promotional efforts for ramelteon will have to fight for attention with the aggressive direct-to-consumer launch ads put out by Sepracor (sepracor.com) and the equally strong response from Sanofi-Aventis.

Tim Rudolphi, director, neuroscience marketing, Takeda (tpna.com), is in charge of planning the ramelteon marketing effort. According to Mr. Rudolphi, choosing the combination team from Abelson-Taylor and Cramer-Krasselt to handle its consumer business provides the best of both the DTC and DTP worlds.

"We had a lot of consumer agencies come in and pitch the business, and then we had this concept of Abelson-Taylor and Cramer-Krasselt coming together," Mr. Rudolphi told *Med Ad News*. "Cramer-Krasselt is an outstanding consumer agency, but then you combine that with the knowledge of Abelson-Taylor as a professional agency, and you've now got this now mix of a consumer agency that has a knowledge base around direct to patient promotion."

Mr. Rudolphi believes that the insomnia category is ideal for a broad, mass marketing approach, as well as a more targeted direct-to-patient approach. "It easily falls into the category of being a DTC type of medical condition," he says. "You've got this large, undiagnosed, untreated population, so you do want to cast the net to the consumer to get them in to talk about their condition. Once you've got them, though, insomnia does, in fact, also fit the DTP strategy."

Patients can have many questions when taking a drug such as ramelteon, such as when to take the drug, how often, and whether the product is addictive. If the marketer can form a relationship with patients, the marketer can provide them with the information to help them make decisions about the product.

According to Mr. Rudolphi, the industry, historically, has not been good about fitting its marketing strategy to the therapeutic category. "A lot of people have just run out there with DTC and DTP independent of whether it actually fit their strategy or not," he says.

Mr. Gascoigne agrees that successful marketers have come to understand that DTC promotion is not for all drugs and therapeutic categories. Although the strategy can be a key driver of success for consumer-driven or specialty markets and for brands with little or no third-party coverage, the strategy does little to help certain categories, such as medications for obesity and weight loss. A combination of factors, including the size and price of the brand, need to be assessed before a decision to use DTC promotion is made.

Meanwhile, for specialty brands and disease states such as multiple sclerosis and diabetes, direct-to-patient promotion is useful because the reach is not broad. "You can really cast your net to the right people, you can do it in a relatively inexpensive fashion, and you can communicate the benefits of your brand with them," Mr. Carter says. "A lot of that happens to be on the Internet because the Internet is exquisitely cost-effective."



The most-promoted asthma drug in DTC, Singulair, experienced a decrease in consumer ad spend of 6.8% to \$121.6 million.

any pharmaceutical marketers are seeing the benefit of using the Internet for one-to-one marketing, according to Ian Cross, co-founder and CEO, I-Site (i-

cross, co-founder and CEO, 1-She (fsite.com). The Internet brings value as a location where other marketing channels can steer people to get more information and to become part of an interaction.

Mr. Cross believes that marketers will put an increased focus on the user experience. This involves two components: getting consumers who may be motivated and interested in finding out about a brand through the Web program, and then driving them through to some form of call to action that can result in a prescription and ultimately a sale.

"What we're seeing right now is a lot of investment and time being put into engine optimization and search engine marketing."
Mr. Cross says. "There's a good reason to do that because you want to be able to direct people toward your content, but then the key question is, what are you really doing to convert them and what are you doing within your existing Web program to get that potential patient to be a patient?"

In terms of customer relationship management, the Internet has been most successful in providing online places for people to interact and talk about their condition and share stories. These sites can be sponsored by pharmaceutical companies, but frequently, they are driven by associations and support groups.

"Definitely some companies have sponsored those types of initiatives or attempted to set them up themselves," Mr. Cross says. "Where it's trickier to set them up yourself is that element of trust and credibility. With the industry being under a lot of scrutiny, a lot of times patients want to be in an impartial forum. But the Internet is a fantastic outlet and medium for people to be able to communicate online about their condition."

Analysts with Manhattan Research, a health-care marketing information and services company, found that more than 45 million consumers are now using the Internet for drug information. This provides a prime opportunity for pharmaceutical companies to leverage online venues for building relationships with consumers, these analysts say.

"In light of recent developments linking some high profile pharmaceutical products with the risk of adverse consequences, the industry is rethinking how it develops and sustains its relationship with consumers," says Mark Bard, president, Manhattan Research (manhattanresearch.com). "We are seeing a shift from marketing to the patient through such broadcast venues as television advertising to truly educating the patient. Consumers who may be looking at television drug commercials with a wary eye are increasingly turning to the Internet as a source of information."

According to analysts with Cutting Edge Information (cuttingedgeinfo.com), Websites that reach out to patients can portray a pharmaceutical company as a partner in health care instead of as a product manufacturer. This position increases consumer trust in the company and drives long-term consumer relationships. To increase patient compliance, drug companies are expanding their disease-management programs by determining consumer-preferred delivery methods and communication channels.

An example of an effort to reach patients is a Website launched by the New York University School of Medicine and Pfizer, the maker of the erectile-dysfunction drug Viagra. The Men's Sexual Health Referral Network at sexualhealthdoctors.com is an online listing of health-care professionals who treat male sexual conditions such as erectile dysfunction. The site was developed to provide potential sexualhealth patients with easy access to a net-

work of highly qualified and committed health-care professionals and an online resource in which they can research regional experts.

Bayer Biological Products (bayer.com) has launched a Website to educate the hemophilia community about its product Kogenate FS, and provide information on the programs and services the company supports to help hemophilia patients. Kogenatefs.com also contains facts about hemophilia and disease management.

Organon USA Inc. (organon.com), marketer of Follistim AQ Cartridge, is sponsoring a Website that deals with inferility. Fertilityjourney.com provides guidance in managing fertility issues, support in locating medical providers, and access to resources that will help patients meet their personal needs. The Website includes a link to Follistim AQ Cartridge, which is indicated for the development of multiple follicles in ovulatory patients.

According to Mr. Cross, connecting with patients is vital because often the most motivated person in the health-care process is the patient. Physicians are bombarded with messaging and marketing materials, but their time is limited. "Often the person who has time to understand the condition and learn about it and interact with other people is the patient," Mr. Cross says. "The Internet is all about your target audience motivation and how they want to be reached."

Companies that are successful in managing relationships with patients are the

ones that understand what the patient is looking for and that are able to balance communication channels. "You're not just operating in one channel: TV as opposed to operating in interactive, as opposed to operating through magazines," Mr. Cross says. "It's how you combine these and give the patient or the potential patient the overall experience that they're looking for."

E-marketing should not be viewed as a standalone method of marketing, according to Mr. Buta. "No channel should be a silo," he says. "E-marketing complements other channels, like direct mail and the call center, in a compelling way."

For drug companies that market medications for chronic conditions, building community and creating an ongoing dialogue with the patient is important. E-marketing initiatives can lead to more specific database-type marketing efforts. This is an area with which the industry has a lot of experience in marketing to physicians, according to Mark Perlotto, executive VP, chief marketing director, Adair-Greene (aghealthcare.com). Although very little prescribing data or interest level data existed for physicians 20 years ago, today marketers can segment data down to individual physicians and determine facts such as how many prescriptions they have written in the past month

"There's a lot more demographic and specific data available on doctors," Mr. Perlotto says. "There's going to be a continual shift towards that for patients as well. That presents a different challenge because obviously conditions that patients suffer come and go; it's not something that they see or treat or deal with on a day-by-day basis all the time."

r. Perlotto believes that the physician's office can be an effective way of targeting patients. "We still have the challenge with the learned intermediary having to write that prescription," he says. "If you can attach yourself to that patient's topof-mind for a particular problem or issue when they have that immediate opportunity in the waiting room, waiting to see the doctor, then they can go ask that question. That's the ultimate of being able to reach it at the right time and at the right location because they can immediately take action on that. The closer we can get to that interaction of when a physician actually puts pen to paper and prescribes that product for the patient, the more likely we're going to be able to have an action take place.

The major challenge in using the physician's office to reach patients is that the office is a controlled environment that can become crowded with posters and marketing materials. "The question then comes down to, what is the value and content of the information you're putting in there?" Mr. Perlotto says. "You have to make sure that not only does the patient value the information but also the doctor sees value in the patient having that information. That's going to create the more likelihood that the physician would be willing to use those materials and educate the patient or make them aware of the options that are available to them."

Executives with Grey Healthcare Group believe that the physician's office is a critical but underused outlet. These executives see in-office communications as part of a total communication plan that identifies the target audience of a brand and finds the opportunities that are available to make patients more aware and knowledgeable about their condition.

Mr. Klein pictures a pendulum with brand awareness on one side and education on the other. "As the pendulum swings back toward education, DTP has to play a more prominent role," Mr. Klein says. "Consumers want to understand why their doctor is writing what they're writing. Most physicians don't take the time to do that. So, if they're not going to get that directly from their physician, they want to be able to go somewhere to get it.

"Of course there's varying levels of credibility once they leave their doctor's office, starting with their pharmacist at the top, probably going all the way down to a company's own Website, but nonetheless, it's still important for companies to be able to communicate in that more direct-to-patient way on a lot more of the rational reason to believe."

Mr. Klein believes that marketers must have an understanding of the physician/patient dynamic. "What this has to be about is creating a better dialogue in a physician's office, with a better-educated patient," he says. "To do the best job of that, the shift in thinking that's needed is almost a return to the roots of DTC."

Executives with Grey Healthcare Group agree that more emphasis is needed on an awareness of the interaction between the physician and patient. "It would be a crying shame if direct communication to consumers was abolished as a reaction to, perhaps, the pendulum swinging too far to the commercial side." says Jane Parker, group president, worldwide, Grey Healthcare Group (ghgroup.com). "The one thing that we can't lose sight of is that people are intelligent and can think for themselves, so you want to get out there with an appropriate message; you want to make sure that the dialogue that happens across the table at the doctor's office is a meaningful dialogue where the expectations are aligned.'

Direct-to-patient promotion is expected to constitute a greater portion of clients' budgets as communication tools are developed that can prepare the patient to have a meaningful discussion with the physician during an appointment.

"We believe very strongly that no communication should be going to patients that doctors aren't made aware of," says Beverly Beaudoin, senior VP, Avenue Grey, the direct-to-professional and direct-to-consumer customer-relationship-marketing agency of Grey Healthcare Group. "Doctors should know what's going on in the marketplace with a particular brand."

Mr. Klein believes that if marketers can educate consumers and patients on their disease state and why the medication they are taking is a good choice, there will be a positive impact on compliance rates.

Executives at Flashpoint Medica (flashpointmedica.com) believe that examining and finding ways to influence the interaction between doctors will be one of the major shifts toward direct-to-patient promotion.

Flashpoint Medica executives say DTC promotion works best as a broad medium to drive patients into doctors' offices to self-identify a constellation of symptoms and sometimes teach patients to ask for a brand by name. The focus of DTC promotion is on the acquisition of new patients who need to be recognized as suffering from a giv-



Consumer expenditure for the allergy drug Flonase increased 40.9% to \$121.8 million.

en disease. Direct-to-patient promotion, on the other hand, is a more narrow-medium method that more efficiently targets those patients with a known condition and provides practical help with adherence to disease management and therapy.

"For us, the doctor-patient encounter has now emerged as the new space within DTP that is ripe for exploration," Ms. Bernstein says. "We define the doctor-patient encounter as the critical moment ... that unique piece of time where the patient is with the physician and focused completely on instructions for the management of his or her own health care. In this arena, there is clearly and undeniably room for improvement in communication that will result in patients retaining more information from the visit that will be useful to them in managing their disease."

Flashpoint Medica is creating tools that tackle barriers to optimal communication. For example, a core piece in Flashpoint Medica's hypertension work addresses the issue of potentially off-putting styles of physician communication and offers tips for putting patients in the right mindset for receiving information within the first moments of the visit. Another piece in the program offers patients with a known chronic condition a chance to use their time in the waiting room to prepare for the visit, organizing pertinent questions that will be most helpful to managing their hypertension.

"Physicians with whom we've tested these tools have reacted positively on many levels, not the least of which has to do with their welcoming useful, customized patient communication tools that improve a patient's comprehension without taking more of a physician's time," Ms. Bernstein says. "In addition to providing a valuable service to physicians and patients, these materials can be appropriately branded to a wide variety of relevant medications, making them an attractive proposition to pharmaceutical marketers."

Ithough questions remain about the benefits of direct-to-consumer prescription drug advertising following the withdrawal of Vioxx and Bextra from the market, 70% of adults in the United States agree that drug manufacturers should be able to advertise their



Last year \$118.4 million was spent in promoting the blood-disorder drug Plavix to consumers, an Increase of 31.3%.

branded prescription drugs directly to consumers, according to a survey by the Health Division of Ipsos-Insight, a market research company.

Even with the safety issues that have surfaced in the months following the demise of the cox-2 inhibitor class, consumer support for drug advertising is consistent with the belief that the benefits of prescription drugs outweigh the risks associated with taking them. In the Ipsos survey, conducted in March 2005 among a U.S. representative sample of 1,000 adults 18 years old or older, 69% of respondents confirmed that they recognize the trade-offs in safety versus risks of prescription drug use.

"Americans want as much information as they can obtain when it comes to managing their health care," says Fariba Zamaniyan, VP and spokesperson, health practice, Ipsos-Insight (ipsos-insight.com). "The privatized health-care system in the United States further empowers consumers and patients to become a part of the decision-making process when it comes to the treatment of their respective chronic and episodic health needs."

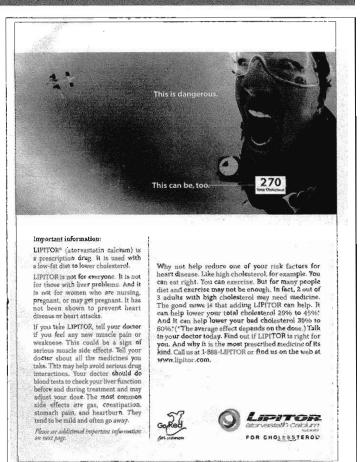
Of adults surveyed by Ipsos-Insight, 85% agree that FDA should require drug manufacturers to conduct additional studies on the safety of prescription products once they are on the market. The survey found 53% of adults believe that drug ads are a key driver behind the rising cost of prescription medications. In fact, four in five adults agreed that prescription drug prices are one of the leading reasons behind the rising cost of health care. Almost two thirds strongly believed this statement.

"What this begs for is more education, both from manufacturers as well as government," Mr. Zamaniyan says. "Given the nature of our society, Americans want advertising because they expect to be informed by any medium that is feasible and easy to understand. In addition to providing disease education, the public expects drug manufacturers and their governing agencies to make them well informed of the drug discovery process and the availability of treatment alternatives to achieve positive health outcomes and support longevity. Advertising enables this execution with its broad reach."

Despite the negative perception of the pharmaccutical industry, likability and believability of drug advertising was relatively high in 2004. According to NOP World Health data, 40% of consumers found ads to be very likeable, compared with 17% who found DTC ads not at all likeable. Advertising fared even better in terms of believability, with 57% of consumers finding drug ads very believable and only 15% finding the advertising not at all believable.

"We actually did this in September right before Vioxx and all of the other troubles began," Ms. Ramspacher says. "We have not fielded this again since then, so, one can assume that that may be impacted in a negative way. But prior to that, every year we always saw the believability was somewhat higher than likability, and our hypothesis has been that perhaps some of the subject matter of the disorders being discussed were not particularly likable, but they felt as if the advertisements were believable."

Ms. Ramspacher believes that by reallocating advertising dollars toward disease awareness and disease education ads, the industry could begin to regain public trust. As an example, she cites the Healthy BP



Consumer promotional spend for Lipitor, the top-selling prescription drug in the world, increased 9.5% to \$119.6 million.

campaign recently run by Novartis.

Promoting Diovan HCT and Lotrel in the highly competitive antihypertensive market, Novartis (novartis.com) launched the national initiative, Take Action for Healthy Blood Pressure. The program is designed to unite health-care professionals and patients in the fight against uncontrolled high blood pressure. The program includes an offer of a 30-day free trial of medication and a money-back guarantee.

Novartis is using the Take Action for Healthy Blood Pressure campaign to build a continuing relationship with customers. Participants in the program will receive tools to help them reach and maintain their blood pressure goals, including access to a members-only Website with information on healthy blood pressure, a heart health quiz, a blood pressure tracking diary, doctor discussion guide, hearthealthy recipes, exercise tips, and ongoing personalized support. Patients who are prescribed selected Novartis medications will also receive a blood pressure monitor free via rebate from Omron Healthcare Inc. (omronhealthcare.com) as well as a free 30-day trial of medication.

By focusing on disease awareness and disease management advertising as opposed to advertising a specific brand, pharmaceutical companies may be able to better motivate consumers. According to Ms. Ramspacher, generally speaking, the already diagnosed and already treated patients are the ones who tend to respond to advertising. The industry has been less successful in motivating the untreated, undiagnosed.

nosed sufferers. This represents more than 50% of sufferers in many large categories, according to NOP World Health.

s the industry shifts to more focused direct-to-patient promotion, Mr. Klein fears that the art of advertising may become lost in the process. "Nobody's waiting for your ad to come on TV." be says. "So we still need to be advertising agencies, and we still need to be able to produce ads that stop people and make them pay attention. One of my concerns, and it's one of the reasons why the pendulum began to swing the way it did, is that it's easy to do a boring ad that gets all the facts across, but who wants to watch it or listen to it or read it? The agencies that are going to succeed in the future are the ones who are going to be able to deliver the creative-side of the equation as well as the education side.

When creating the concept the marketer or agency is trying to communicate to the audience, the approach to producing the creative in direct-to-consumer and directto-patient promotion is the same, according to Mr. Carter. "The things that are driving us are five core criteria that we use whenever we look at any promotion, and that is relevance, distinctiveness, quickness, campaign ability, and emotion," Mr. Carter says. "When we look at DTC or DTP, we look really hard at the emotional component. It will kill a concept if it doesn't have sufficient emotion to, in our opinions, move the dial with somebody who's being exposed to it."