

Using Earth Observation-Informed Modeling to Inform Sustainable Development Decision-Making

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Abstract

This work aims to demonstrate the viability of a methodology for supporting local, sustainable development decision-making through the development of clearer linkages between environmental modeling and societal impact, with a particular emphasis on the use of earth observation data. To accomplish this, it explores the efficacy and difficulties of *collaboratively developing a systems-architecture-informed, multidisciplinary GIS decision support system for sustainable development applications that makes significant use of earth observation data.*

This is done through the development and evaluation of decision support systems (DSSs) for two applications: (1) mangrove forest management and conservation in the state of Rio de Janeiro, Brazil; and (2) coronavirus response in six regions around the world. In both cases, the methodology involves the application of the System Architecture Framework, which includes analyzing the stakeholders to inform the design of the DSS in question. Other components of the methodology are developing the DSS through a collaborative process with stakeholders; pursuing targeted analyses; and evaluating the usefulness of both the DSS and the development process through interviews, workshops, and other feedback mechanisms.

All of this takes place under the umbrella of the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework for combining remote observation and other types of data to inform decision-making in complex socio-environmental systems, particularly those pertaining to sustainable development. As the name suggests, EVDT integrates four models into one tool: the Environment; Human Vulnerability and Societal Impact; Human Behavior and Decision-Making; and Technology Design for earth observation systems including satellites, airborne platforms and in-situ sensors. The data from each of these domains is used by established

models in each domain, which are adapted to work in concert to address the needs identified during the stakeholder analysis. The capabilities provided by this framework will improve the management of earth observation and socioeconomic data in a format usable by non-experts, while harnessing cloud computing, machine learning, economic analysis, complex systems modeling, and model-based systems engineering.

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God, grant me the insight to find and use models to understand the world around me,
The wisdom to acknowledge that they will someday fail,
And the strength to rid myself of them when it is apparent they no longer work.

-inspired by Ze Frank & the Serenity Prayer

To order, to govern,
is to begin naming;
when names proliferate
it's time to stop.
If you know when to stop
you're in no danger.

-*Tao Te Ching* by Laozi, adapted by Ursula K. Le Guin

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Finally, I wish to state the following:

MIT and this author acknowledge Indigenous Peoples as the traditional stewards of the land, and the enduring relationship that exists between them and their traditional territories. The land on which this work was performed and these words were written is the traditional unceded territory of the Wampanoag Nation, Massachusetts, and Nipmuc peoples. We acknowledge the painful history of genocide and forced occupation of their territory, and we honor and respect the many diverse indigenous people connected to this land on which we gather from time immemorial.

The above statement is adapted from the Massachusetts Institute of Technology (MIT) Indigenous Peoples Advocacy Committee (IPAC) statement in partnership with MIT's American Indian Science and Engineering Society (AISES), the Native American Students Association (NASA)¹, and other indigenous MIT students. This statement is particularly important for my work and for Space Enabled, because, while we pursue various forms of equity, justice, and sustainable development, including with other indigenous groups, such work does not allow us to absolve ourselves of our sins and responsibilities, both past and ongoing. As of this writing, we have not worked directly with the Wampanoag or Nipmuc peoples (nor do I know if they wish to work with us). Until genuine actions and not mere words are taken to address these atrocities, more work is required.

¹To avoid confusion with the National Aeronautics and Space Administration (NASA), the Native American Students Association will always be written out fully in this work.

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List of Acronyms

AEM	Agencia Espacial Mexicana
AGB	above ground biomass
AIAA	American Institute of Aeronautics and Astronautics
AISES	American Indian Science and Engineering Society
ALOS	Advanced Land Observation Satellite
APA	Área de Proteção
AP	Área de Planejamento
AVL	American visceral leishmaniasis
CATWOE	Customers, Actors, Transformation process, Worldview, Owners, and Environmental constraints
CBERS	China-Brazil Earth Resources Satellite Program
CEOS	Committee on Earth Observation Satellites
COVID-19	coronavirus disease 2019
CTEx	Centro Tecnológico do Exército
DEM	digital elevation model
DSS	decision support system
EO	earth observation
EOC	Earth Observation Center
EOSDIS	Earth Observing System Data and Information System
EPA	Environmental Protection Agency
ESA	European Space Agency
ESVD	Ecosystem Services Valuation Database
ETM+	Enhanced Thematic Mapper Plus
EVDT	Environment, Vulnerability, Decision-Making, Technology
FEMA	Federal Emergency Management Agency
FEWS NET	Famine Early Warning Systems Network
GCVI	Green chlorophyll Vegetation Index
GDP	Gross Domestic Product
GEE	Google Earth Engine

GEO	Group of Earth Observations
GEOSS	Global Earth Observation System of Systems
GGPEN	Gabinete de Gestão do Programa Espacial Nacional
GIS	geographic information system
GISc	geographic information science
GKA	Green Keeper Africa
GLAS	Geoscience Laser Altimeter System
GMW	Global Mangrove Watch
GPM	Global Precipitation Measurement
GUI	graphical user interface
ibase	Instituto Brasileiro de Análises Sociais e Econômicas
IBGE	Brazilian Institute of Geography and Statistics
ICESat	Ice, Cloud, and land Elevation Satellite
ICESat-2	Ice, Cloud, and land Elevation Satellite 2
ICMBio	Instituto Chico Mendes de Conservação da Biodiversidade
IEC	International Electrotechnical Commission
IEEE	Institute of Electrical and Electronics Engineers
ILUTE	Integrated Land Use, Transportation, Environment
INCOSE	International Council on Systems Engineering
INEA	Instituto Estadual do Ambiente
INPE	Instituto Nacional de Pesquisas Espaciais
IPAC	Indigenous Peoples Advocacy Committee
IPCC	Intergovernmental Panel on Climate Change
IPM	Multidimensional Poverty Index
IPN	Instituto Politécnico Nacional
IPP	the Pereira Passos Municipal Institute of Urbanism
IPS	Índice de Progresso Social
ISO	International Standards Organization
JAXA	Japan Aerospace Exploration Agency
LCLU	Land-Cover and Land-Use
LIDAR	light detection and ranging
LIS	Land Information System
LUNR	Land Use and Natural Resources Inventory
MCMV	Minha Casa Minha Vida
MBSE	Model-Based Systems Engineering
MinCiencia	Ministerio de Ciencia, Tecnología, Conocimiento, e Innovación
MIT	Massachusetts Institute of Technology
MDG	Millennium Development Goal

MNDWI	Modified Normalized Difference Water Index
MODIS	Moderate Resolution Imaging Spectroradiometer
MSI	Multi-Spectral Instrument
MST	Movimento dos Trabalhadores Rurais Sem Terra
NASA	National Aeronautics and Space Administration
NDMI	Normalized Difference Mangrove Index
NDVI	normalized difference vegetation index
NGO	non-governmental organization
NIR	near infrared
NISAR	NASA-ISRO SAR
NOAA	National Oceanic and Atmospheric Administration
NSF	National Science Foundation
NYCRI	New York City-RAND Institute
OLI	Operational Land Imager
OPM	Object Process Methodology
OSTP	Office of Science and Technology Policy
OSSE	Observing System Simulation Experiment
OTA	Office of Technology Assessment
PALSAR	Phased Array type L-band Synthetic Aperture Radar
PCR	polymerase chain reaction
PGIS	participatory geographic information system
PPGIS	public participation geographic information system
PSS	Planning Support System
RA	Região Administrativa
RBAG	Reserva Biológica Estadual de Guaratiba
RFF	Resources for the Future
RMSE	Root Mean Squared Error
ROSES	Research Opportunities in Space and Earth Sciences
SAF	Systems Architecture Framework
SAR	synthetic aperture radar
SDG	Sustainable Development Goal
SEBoK	Systems Engineering Body of Knowledge
SERVIR	Sistema Regional De Visualización Y Monitoreo De Mesoamérica
SES	socio-environmental system
SETS	socio-environmental- technical system
SIR	Susceptible-Infected-Recovered
SMAC	Secretaria Municipal de Meio Ambiente
SMU	Secretaria Municipal de Urbanismo

SoS	System of Systems
SPADE	Stakeholders, Problem, Alternatives, Decision-making, Evaluation
SR	Simple Ratio
SRTM	Shuttle Radar Topography Mission
SSM	soft systems methodology
STS	sociotechnical system
tCER	temporary Certified Emissions Reduction
TDRSS	Tracking and Data Relay Satellite System
TM	Thematic Mapper
TROPOMI	TROPOspheric Monitoring Instrument
UAV	uncrewed aerial vehicle
UFRJ	Federal University of Rio de Janeiro
UN	United Nations
UNCED	United Nations Conference on Environment and Development
UNCSD	United Nations Conference on Sustainable Development
USAC	Urban Information Systems Inter-Agency Committee
USAID	United States Agency for International Development
USGS	United States Geological Survey
VALUABLES	Consortium for the Valuation of Applications Benefits Linked with Earth Science
VIIRS	Visible Infrared Imaging Radiometer Suite
WFP	World Food Programme
WHO	World Health Organization

Chapter 1

Introduction

1.1 A Note On How To Read This Thesis

This thesis is long, arguably longer than it has any right to be. This is due to several reasons: the number of disciplines involved, the number of different potential audiences, my intent for this to provide a foundational reference for future Space Enabled researchers, and my own inability to be concise.

The vast majority of readers will have neither the time nor the inclination to read this entire work. For this reason, the various components of this thesis are written to be intelligible on their own wherever possible. I do my best to provide explicit references to other sections when necessary and, in the PDF version of this text, these references should be hyperlinks.

There are several potential audiences for this work, even if the audience is restricted to future Space Enabled students. Some may be primarily interested in how work with a partner community on a sustainable development project. Others may be specifically interested in the analysis of earth observation (EO) data or even some specific type of analysis (such as of mangroves). The following paragraphs provide guides to several such potential kinds of readers.

For those primarily interested in sustainable development, I point you to Section 2.2.2 (history and context), Sections 2.3.1.2 and 2.3.2 (critiques of common approaches to sustainable development), and the bulk of Chapters 3 and 4 (which layout of the EVDT framework and demonstrate a sustainable development application). The other case study, Chapter 5, focuses on pandemic response and thus may be of less interest.

For those primarily interested in applied modeling or what has sometimes been called "Earth system solutions" [1], I point you to Sections 2.2.5, 2.2.6, 2.2.7 (history);

Sections 2.3.1.3 and 2.3.3 (critiques of common methods of applied modeling); and the bulk of Chapters 3, 4, and 5 (for the framework and its applications).

For those primarily interested in the natural environment and the application of earth observation data, I point you to Sections 2.2.2 and 2.2.4 (history); Sections 4.3.2.1.3, 4.4.1.1, and 4.4.2.1 (mangroves in Brazil); and Sections 5.4.1.1, 5.4.1.3, 5.4.2.1, 5.4.2.3 (effects of COVID-19).

For those primarily interested in systems engineering, I point you Section 2.2.3 (history), Section 2.3.1.3 (a critique of systems engineering applied to development and planning), 3.4.2 (the systems engineering core of the EVDT Framework), and Sections 4.3 and 5.3 (the systems engineering implementations of the two case studies).

For those primarily interested in earth observation *systems* in terms of history, design, and deployment, I point you to Sections 2.2.4 and 2.2.5 (history), Sections 2.3.1 and 2.3.1.1 (a critique of traditional design process), Section 3.5 and Section 6.3.4 (relevance of EVDT to EO system design). The last of these in particular discusses how future work could leverage EVDT for the design of EO systems.

Finally, Chapter 6 contains a summary of the thesis as whole, for those interested in the short version.

1.2 A Note On Vocabulary

Language in general and technical jargon (of which there is plenty of in this thesis) in particular are intended to communicate ideas. This requires that both the speaker and the listener have some common understanding of the terms used. For this reason, I rarely find it helpful to generate new definitions for commonly used words, except to clarify when there is some significant variety in how the term is commonly used. Instead I will typically rely upon existing definitions for a term, drawing on its respective field.

When a new meaning is required, I find it generally preferable to coin a new term entirely (see, for instance Myoa Bailey's coining of the term *misogynoir* [2] or the significantly less elegant *socio-environmental-technical system* used in this document).

In either case, I do my best throughout the thesis to offer clear definitions of terms at their first appearance after this introductory chapter. I have also created a glossary available in Appendix A for reference at any time.

Finally, a quick note on the user of first person pronouns in this piece. The word 'I' will obviously refer to the author, Jack Reid, and will be commonly used when describing work that I have done, arguments that I am asserting, etc. That said, the

EVDT Framework and its various implementations, including the Vida DSS, were not solo projects but instead involved multiple contributors, both inside the Space Enabled Research Group and outside of it. Thus when I use ‘we’ when talking about EVDT I will be referring to this collection of individuals. Additionally, sometimes I will use ‘we’ to refer to the Space Enabled Research Group, particularly when discussing our group’s set of methodologies and principles. Lastly, on occasion, I may use ‘we’ in the general humanistic sense. I will strive to make in which sense I am using ‘we’ clear in context.

1.3 Research Problems, Questions, & Contributions

Over the past two decades satellite-based remote observation has blossomed. We have seen a rapid increase in the number of EO systems in orbit [3], significant improvements in their capabilities [4], and much greater availability of the data that they produce [5]. The diversity of designing, launching, and operating organizations has also expanded. EO systems are no longer the sole province of the militaries and space agencies of a handful of nations. Private companies, universities, and new space nations have all joined the field. These trends have occurred as part of broader technological and societal trends of increasing data availability, computational power, modeling ability, and technical knowledge.

This is remarkable because, despite some efforts in previous decades [6], EO data has been largely used only by governments and academics for military and scientific purposes, with the latter focused on understanding and predicting environmental phenomena. Large corporations and non-governmental organizations (NGOs) have recently been conducting their own analyses (as seen in the growing industry of climate consultants [7]), but these have required significant expertise and resources, and the results have sadly been mostly unavailable to the broader public.

The proliferation of EO (and other) data, and in particular the improvements in spatial and temporal resolution, have opened the door for new kinds of applications. Among these are those at smaller spatial scales and shorter durations. Where historical civilian applications focused on how the environments of nations or continents changed over the course of years or decades, we can increasingly ask questions of on a much more human scale: neighborhoods, towns, and even individual buildings. Obviously new methods must be developed for such applications. Models that work well on a global scale often do not function at the scale of a few blocks. Thus our understanding of context and our ethical framework must also adapt. No longer are we asking questions about “agriculture in Canada” or “the Brazilian Amazon.” We are now asking questions about particular farms, ranches, homes, and communities.

The residents of these places should have not just a say, but significant involvement in how this data is used to impact their lives. We are moving from the fields that have traditionally dominated EO (earth science, aerospace engineering, physics, etc.) to those that specialize in operating at such scales (urban planning, anthropology, community organizing, etc.). This poses a problem, as most of those who seek to apply EO data in these new domains come from the former background, not the latter. They may not understand the expertise, history, and ethics needed to operate on these scales and may seek to continue to apply their traditional techniques. And thus they risk not just failing in their own eyes, but also inflicting collateral damage on the communities that they are seeking to help.

Along with this increase in supply of data and analysis capabilities, there has been a corresponding increase in demand, particularly for sustainable development applications. Where previously the fields of environmental conservation and human welfare / economic development were handled largely separately, sustainable development treats these domains as jointly bound in complex systems. As we face such pressures as climate change, natural resource depletion, and the limitations (and sometimes the outright failures) of earlier international development efforts, there is a real need for:

- a Developing models that can be used at smaller geographic and temporal scales. This includes making EO data not just available but accessible to a broader audience by developing data products that are relevant to everyday individuals.
- b Bridging the traditional EO fields with the traditional community planning and social fields. This will enable linking the EO-supported environmental modeling with the societal impact of a changing environment as well as more direct monitoring of human society with EO data.
- c Building or adapting frameworks that community participation and collaboration in the use of EO data. This includes putting policy and sensor design decision-making in the hands of a broader population.

This work aims to demonstrate the viability of a particular methodology for advancing towards each of these three goals. More specifically, this work centers on exploring the efficacy and difficulties of *collaboratively developing a systems-architecture-informed*, multidisciplinary *geographic information system (GIS-DSS for sustainable development* applications that makes significant use of *remote observation data*. This involves expanding and codifying the previously proposed Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework for combining EO and other types of data to inform decision-making in complex

socio-environmental systems, particularly those pertaining to sustainable development [8]. To accomplish this, I will seek to address the following numbered **Research Questions** via the listed lettered **Research Deliverables**. The chapters that primarily address each deliverable are noted.

1. What aspects of systems architecture (and systems engineering in general) can be used to support sustainability in complex socio-environmental- technical system (SETS)? In particular, how can they be adapted using techniques from collaborative planning theory and other critical approaches to avoid the technocratic excesses of the past?
 - a A critical analysis of systems engineering, GIS, and the other fields relied upon in this work [Chapter 2]
 - b A proposed framework for applying systems engineering for sustainable development in an participatory and social-justice-oriented manner [Chapter 3]
2. Does the EVDT Framework effectively support decision-making in in complex SETS?
 - a System architecture analyses of each of the case studies [Chapters 4 & 5]
 - b Development of an EVDT-based DSS for each of the case studies [Chapters 4 & 5]
 - c An interview-based assessment of the development process and usefulness of each DSS [Chapters 4 & 5]
3. What steps are necessary to establish EVDT as a continually developing framework, a community of practice, and a growing code repository?
 - a An assessment of lessons learned from these DSS development processes [Chapter 6]
 - b An outline of potential future EVDT refinement and extension, such as using EVDT to inform the development of future EO systems that are better designed for particular application contexts [Chapter 6]

I wish to note that these questions are the overarching questions for *this thesis*. Each case study project is done in collaboration with local partners and is aimed at providing practical benefits. As a result, each case study DSS has its own specific objectives.

1.4 Framing

This work is fundamentally about modeling, in particular, multidisciplinary modeling, and how modeling can inform actual action. Individual models are inherently simplifications, intentional or otherwise, aimed at accomplishing a goal. They are metaphors for how the world really works, intended to enhance human faculties and focus our intention. The problem with this is that, as Elinor Ostrom puts it, "Relying on metaphors as the foundation for policy advice can lead to results substantially different from those presumed to be likely... One can get trapped in one's own intellectual web. When years have been spent in the development of a theory with considerable power and elegance, analysts obviously will want to apply this tool to as many situations as possible... Confusing a model with the theory of which it is one representation can limit applicability still further" [9].

This is of course only compounded when multiple models from different domains are strung together, as will be described later. We must accordingly be focused on maintaining intellectual humility and avoid catching ourselves in our own web. Fortunately, such interdisciplinary humility is a key principle of the Space Enabled Research Group of which I am a part. We choose to practice a certain "theoretical pluralism" [10] in our methods, learning from those of different fields and not assuming that, merely because we have chose a certain approach, it is the only or the best possible approach.

In addition to our theoretical pluralism, we must also practice a humility in application. Much of our sustainable development work takes place in communities or even countries to which we are outsiders. There is a real danger that we rush in and prescribe the wrong solution to a problem that the community faces or misidentify the problem altogether. We could even to identify a problem were none, in fact exists, pathologizing the normal and natural, as the Victorian England medical profession did to women [11].

As is described further later, we strive to avoid this by allowing actual community members to identify the problem; by speaking with multiple community members to garner different perspectives; and, when possible, spending time in the community ourselves. These latter two components are key, because even the member or leader of a community may be afflicted with significant misapprehensions about aspects of their own community, particularly regarding those who are seen as inferior due to economic class, race, gender, education, or some other marker. Jane Jacobs, in *The Death and Life of Great American Cities*, described such a phenomena vividly in her classic text, showing that even a statistics-driven urban planner could, *in contradiction to his own statistics*, let his prejudices determine his perspective of the

North End of Boston [12]:

Consider, for example the orthodox planning reaction to a district called the North End in Boston. This is an old, low-rent area merging into the heavy industry of the waterfront, and it is officially considered Boston's worst slum and civic shame... When I saw the North End again in 1959, I was amazed at the change. Dozens and dozens of buildings had been rehabilitated... The general street atmosphere of buoyancy, friendliness, and good health was so infectious that I began asking directions of people just for the fun of getting in on some talk. I had seen a lot of Boston in the past couple of days, most of it sorely distressing, and this struck me, with relief, as the healthiest place in the city... I called a Boston planner I know.

"Why in the world are you down in the North End?" he said, "That's a slum!... It has among the lowest delinquency, disease, and infant mortality rates in the city. It has the lowest ratio of rent to income in the city... the child population is just above average for the city, on the nose. The death rate is low, 8.8 per thousand, against the average city rate of 11.2. The TB death rate is very low, less than 1 per ten thousand, [I] can't understand it, it's lower even than Brookline's. In the old days the North End used to be the city's worst spot for tuberculosis, but all that has changed. Well, they must be strong people. Of course it's a terrible slum."

"You should have more slums like this," I said.

By speaking with different members of a community and striving to maintain an open mind about the communities that we work with, we can hope to avoid making a similar mistake.

1.5 Space Enabled Principles

The mission of the Space Enabled research group is *to advance justice in Earth's complex systems using designs enabled by space*. By "designs enabled by space," we mean primarily six types of space technology that support societal needs: satellite earth observation, satellite communication, satellite positioning, microgravity research, technology transfer, and the inspiration we derive from space research and education. This work focuses primarily on earth observation. By "advance justice in

Earth's complex systems," we mean a combination of social justice (e.g. antiracism and anticolonialism) and sustainable development¹. We typically view these as being closely linked but various projects may focus on one more than the other. This work focuses primarily on sustainable development, though the framework detailed here has been used for social justice-oriented work as well [13].

Fulfilling the mission of Space Enabled is not just an issue of research topics but also of methodology, as "the master's tools will never dismantle the master's house" [14]. Our methods are thus of necessity multidisciplinary, drawing from at least six disciplines: design thinking, art, social science, complex systems, satellite engineering and data science (summarized in Figure 1-1). Our work, unlike the long, problematic history of systems engineering and development (see Section 2.3), is heavily dependent on local partnerships and collaborations with multilateral organizations, national and local governments, non-profits, entrepreneurial firms, local researchers, and other community leaders, both formal and informal. These collaborators guide the research directions and objectives, as well as participating as fully as they desire in each step of the research process.

I will note that pursuing these principles is forever a process of improvement. Large sections of Chapter 2 are aimed as such self-critique and improvement.

1.6 Methodology Summary & Structure of Thesis

The structure of this thesis, including the connections of each component to the Research Deliverables (RDs), is summarized in Figure 1-2 below.

Chapter 2 presents the theoretical underpinnings of this work, motivation for its pursuit, and various critical analysis based on literature reviews. The last of these will constitute Research Deliverable 1a and are primarily contained in Section 2.3 but are reliant upon the earlier sections. This will serve to expand upon the research problems introduced in Section 1.3 and justify the novelty of the research contributions in the subsequent chapters.

Chapter 3 provides details on the EVDT Framework, its intended applications, and its novelty. This constitutes Deliverable 1b.

Chapters 4 and 5 contain the primary experimental components of this work in response to Research Question 2. This takes the form of the development and evaluation of EVDT DSSs for two primary applications: (1) mangrove forest man-

¹Space Enabled usually refers to the United Nations (UN) Sustainable Development Goals (SDGs) to define sustainable development, but a more detailed discussion of that term is provided in Section 2.2.2.1.

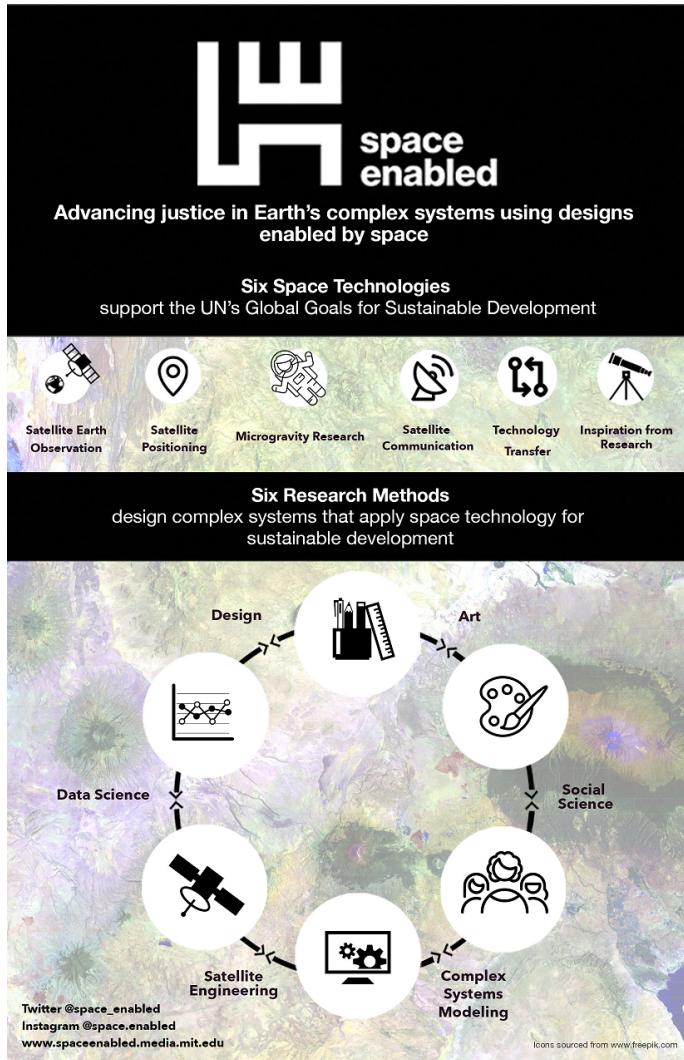


Figure 1-1: A flyer summarizing the Space Enabled Research Group’s mission, methods, and technologies. Credit to Lizabeth De La Torre and Danielle Wood.

agement and conservation in the state of Rio de Janeiro, Brazil [Chapter 4]; and (2) coronavirus disease 2019 (COVID-19) response in six metropolitan areas across Angola, Brazil, Chile, Indonesia, Mexico, and the United States [Chapter 5]. In both cases, the methodology involves the application the Systems Architecture Framework (SAF) [15, 16] an approach that has been previously adapted from the aerospace engineering discipline by Prof. Wood for use in sociotechnical systems [17]. This

includes using stakeholder mapping and network analysis to inform the design of the DSS in question as well as fulfilling Deliverable 2a. Other components of the methodology taken in this work are developing the DSS through an iterative and collaborative process with specific stakeholders; pursuing targeted, related analyses, such as on the value of certain ecosystem services, the value of remote sensing information, and human responses to various policies; and evaluating the usefulness of both the DSS and the development process through interviews, workshops, and other feedback mechanisms.

Chapter 6 contains discussion on both applications and lessons learned. This will serve to address Research Question 3, lessons learned will be identified from the two case studies and from other EVDT projects undertaken by fellow students and me. These will be used to lay out a future development path for EVDT.

This thesis also contains four appendices. Appendix A, as previously noted is a glossary of various terms. Appendix B contains the stakeholder interview questions used in Chapter 4. Appendix C contains various supplementary information for the Chapter 5 case study. And Appendix D contains links to code repositories and online decision support systems.

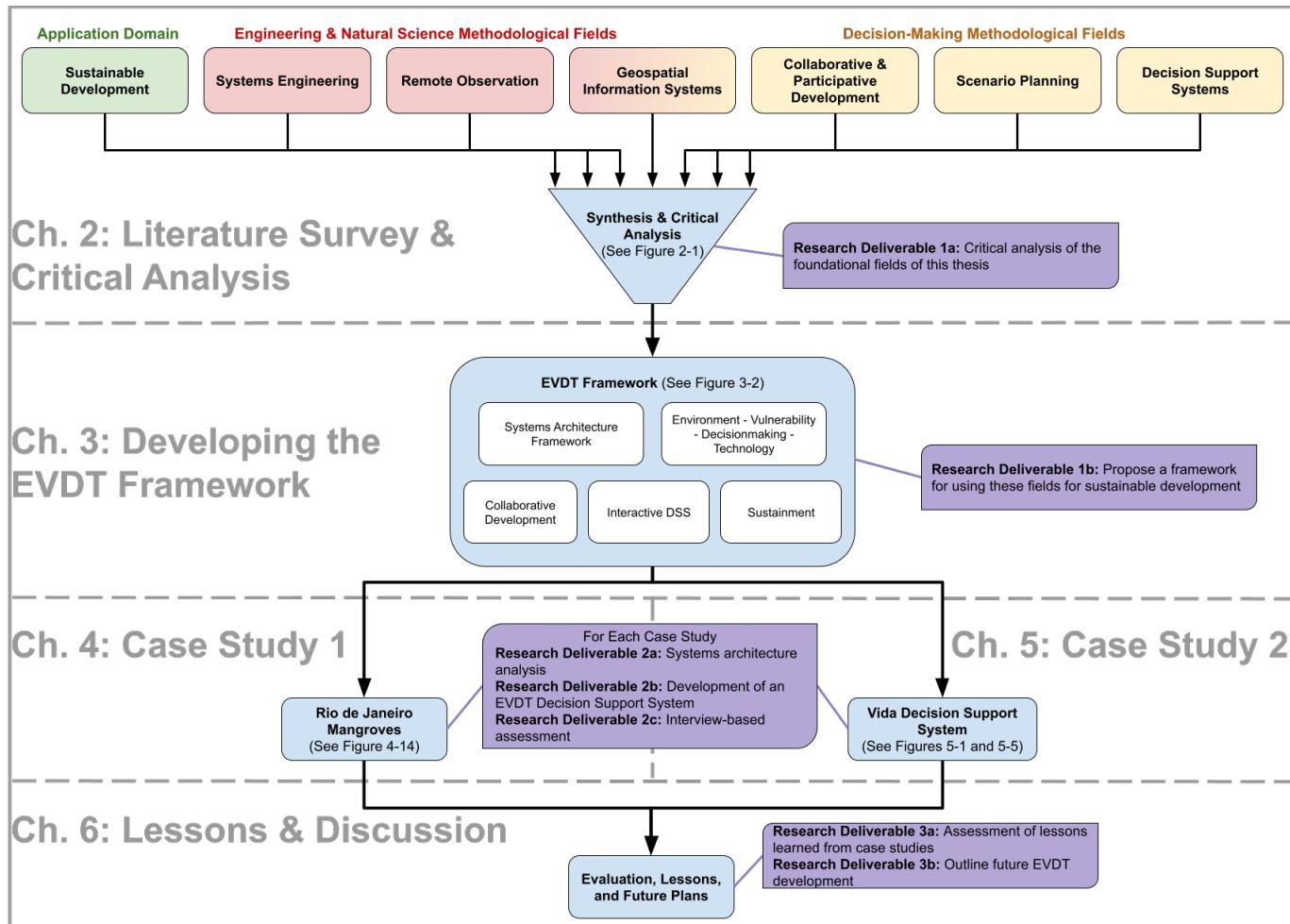


Figure 1-2: Thesis Structure

Chapter 2

Motivation, Theory, & Critical Analysis

2.1 Chapter Purpose & Structure

In this chapter, I aim to advance a response to Research Question 1:

What aspects of systems architecture (and systems engineering in general) can be used to support sustainability in complex SETS? In particular, how can they be adapted using techniques from collaborative planning theory and other critical approaches to avoid the technocratic excesses of the past?

I accomplish this by supplying Research Deliverable 1a: "A critical analysis of systems engineering, geographic information system (GIS), and the other fields relied upon in this work." This chapter thus serves both as a survey of the relevant literature to the construction of the Environment, Vulnerability, Decision-Making, Technology (EVDT) framework (which is itself laid out in Chapter 3) and as a critical analysis of some of that literature.

The first portion of this chapter, Section 2.2, seeks to expand upon the research problems and questions laid out in Section 1.3. It lays out the motivation and theoretical underpinnings of this work. It can thus be understood as an attempted answer of the simultaneously singular and multifaceted question: "Why?" Specific topics are organized in order of application domain (sustainable development) → methodological fields grounded in engineering and the natural sciences (systems engineering and remote observation) → methodological fields grounded in planning, development,

and activism (collaborative development, scenario planning, and decision support systems (DSSs)). GIS is situated between the latter two categories. Obviously this is a somewhat reductionist categorization (as indicated by the hybrid positioning of GIS) and these fields have significantly influenced each other over the course of the past century. These fields were chosen to shore up defects in the individual fields and to amplify their strong points.

In the second portion of the chapter, Section 2.3, I turn towards to critiques of both the literature and the concept of this thesis. This is an attempt to recognize and preemptively address potential pitfalls of the approach taken in this work. The critiques considered in this chapter are primarily regarding fundamental or ethical concerns, as opposed to mere questions of implementation, which are held for the subsequent case studies and Chapter 6. The connections between the particular fields to the particular critiques are shown in Figure 2-1 below.

The final portion of the chapter, Section 2.4, summarizes the lessons and findings of the literature survey and critiques that will be relevant to the development of the EVDT Framework in Chapter 3.

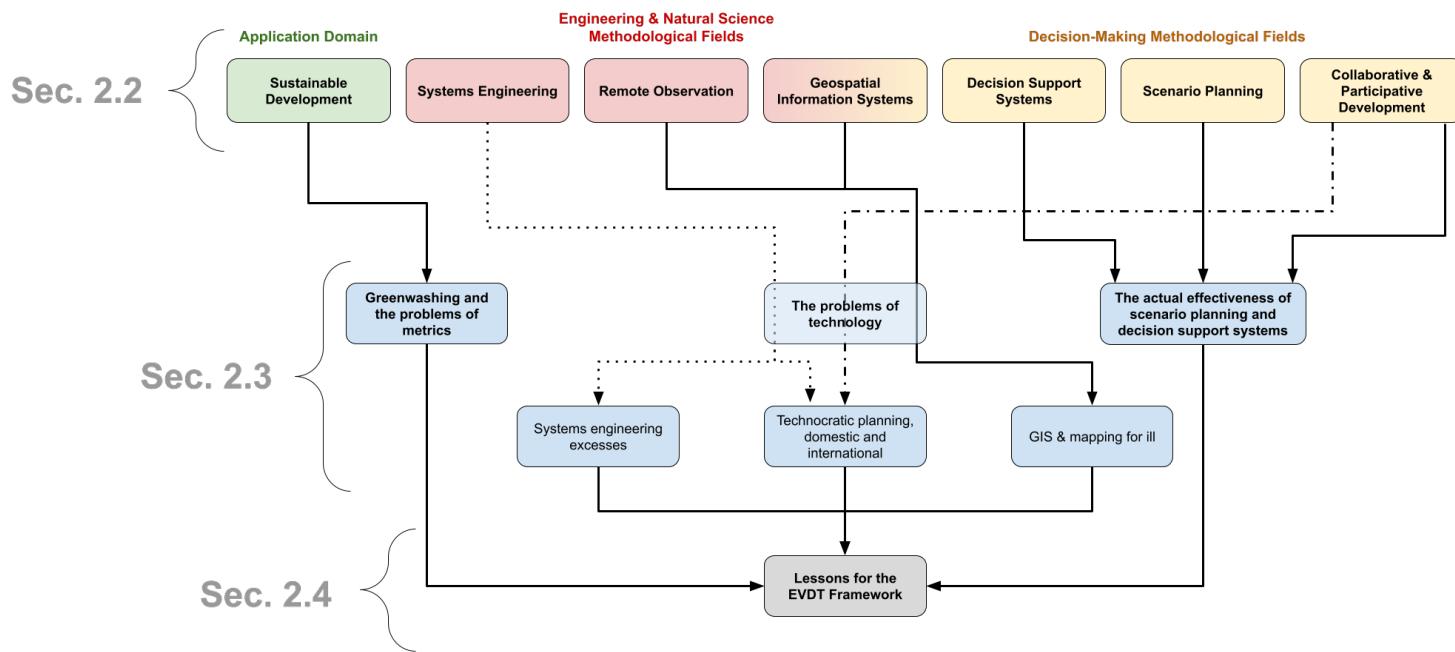


Figure 2-1: Structure of Chapter 2

2.2 Motivation & Literature Survey

The question of motivation includes several elements. Why sustainable development? Why remote observation data? Why systems architecture and engineering? Why these particular case studies? Why me? This section will address these questions as well as lay the groundwork for the discussion of several critiques of the chosen approach that takes place in Section 2.3.

2.2.1 Personal Motivation

My background may make my interest in this work, collaborative modeling for sustainable development, seem a bit odd. Almost all of my prior work was either funded by the military or done directly for the military, from improving weapons testing procedures at Sandia National Labs to defense acquisition policy analysis for my masters degree at MIT to summers spent at the RAND Corporation helping the US military plan aircraft and air defense acquisitions (and the list goes on). My one purely private sector job (an undergraduate engineering internship at a fossil fuel refinery on the coast of Texas) was hardly emblematic of a great commitment to sustainability.

In another way, however, I am merely following in a well trod, if problematic, pathway. Like Jennifer Light [6], I was exposed to scenario planning and other forms of decision support tools during summers working at the RAND Corporation. And like numerous MIT scholars (Jay Forrester, Norbert Wiener, Joseph Weizenbaum, the list goes on) I have pivoted from, or perhaps built upon, my experience with military engineering to instead tackle societal development problems. The convergence of these two institutions is not something to be passed over. "Support for applying cybernetic principles to research on nonliving systems emerged from organizations... studying management, engineering and control. RAND and MIT stood at the forefront of this trend. With their heritage of mathematical innovation and ties to the armed forces... these and cognate institutions offered ideal laboratories to transform cybernetic principles into management practices." [6]

There is a key difference between my predecessors and me (or so I would like to believe). While some of these (Weizenbaum in particular [6]) came to have doubts about the consequences of applying military-originated technical methods to civilian applications, most of them did not. They resolutely swept aside complications, objections, and planning professionals to solve the problems that they identified in their own way. They built names and careers in this way, but also caused significant harms in their hubris, as I will discuss more later in this chapter.

My background and perspective are somewhat different from them in certain

ways. My undergraduate mechanical engineering degree was obtained alongside a philosophy degree. My masters in aerospace engineering was obtained alongside a technology policy degree. And now, over the course of my doctorate, I have invested time in taking development and planning classes, reading foundational texts, and engaging with my antiracist and anticolonialist peers in Space Enabled. My education in matters of urban development and ethics is thus more significant than the one-month seminars that MIT and the University of California provided to aerospace workers in 1971 to prepare them for local government positions [6].

Finally, I have the history, both positive and negative, of my MIT predecessors to inform my actions, in a way that they did not. For these reasons, I often find myself more sympathetic to the contemporary critics of some of these MIT scholars, such as Ida Hoos [18]. This, of course, raises the question of why then am I proceeding with this work anyways.

The answer to that is multifaceted. For one, I believe that the relevant fields have advanced significantly and, to some extent at least, have learned from their prior missteps. This is elaborated on in more detail throughout this chapter. Another aspect is that I (and my advisor evidently) believe that my knowledge and systems engineering in general does still have something to offer humanity beyond building rockets. Additionally, I and my peers, with our particular commitment to the principles outlined earlier, may have an important role to play on influencing the aerospace/systems engineering communities, urging them to curb their worst impulses and learn from their own history. Finally, it is because I want to be of service to humanity. As my aerospace education and career progressed, I found myself increasingly faced with only two options: "pure" scientific work or defense work. Reluctant to choose either, I was being quickly sucked into the gravity of the default: the aerospace defense sector. The Space Enabled Research Group, and the work detailed in this thesis in particular, offered me a third option, to apply my skills and interests to directly help humans on Earth. Now all that is left to do is to do it.

2.2.2 Why Sustainable Development?

Before exploring the various methodologies and theoretical frameworks used in this work, it is worth exploring exactly what it is we are hoping to accomplish and why it is important. We need to talk about sustainable development.

2.2.2.1 What is Sustainable Development?

The term *sustainable development* is simultaneously one that invites immediate, intuitive understanding, and yet can remain frustratingly vague. *Sustainable* here means

something somewhat more specific than its general definitions of "able to be maintained or kept going" and "capable of being supported or upheld." Instead, it builds upon these and gains some association with the natural environment: "pertaining to a system that maintains its own viability by using techniques that allow for continual reuse" [19]. As to what "system" we are talking about here, the "development" half of sustainable development, we mean generally human society and wellbeing. This is of course still much too vague, so let us turn to the first official use of the term, which was in the 1987 report by the UN World Commission on Environment and Development, commonly known as the Brundtland Report after the name of the chair of the commission. This report defined sustainable development as "the development that meets the needs of the present without compromising the ability of future generations to meet their own needs" [20]. We have now helpfully clarified the time scale under which this system needs to "maintain its own viability" but still have done little to clarify what aspects of human society are included within "development."

In 1992, the UN provided more detail in the Rio Declaration on Environment and Development. In this report, they said that "human beings are at the centre of concerns for sustainable development. They are entitled to healthy and productive life in harmony with nature." Furthermore, they state that eradicating poverty is "an indispensable requirement for sustainable development" and environmental protection constitutes "an integral part of the development process" [21]. So we now have several key components, namely human health and productivity, the protection of the natural environment, and the elimination of poverty. It is still unclear whether this is a complete list, however, and, if so, what are the connections between these components.

Official clarification would come in 2002, at the UN World Summit on Sustainable Development in Johannesburg, where we get the following [22]:

These efforts will also promote the integration of the three components of sustainable development — economic development, social development and environmental protection — as interdependent and mutually reinforcing pillars. Poverty eradication, changing unsustainable patterns of production and consumption, and protecting and managing the natural resource base of economic and social development are overarching objectives of and essential requirements for sustainable development.

We now have three linked components along with a set of potential actions for implementation. This is the definition that would stick and become commonplace.

From this has been built research fields and massive multi-governmental interventions. Jeffery Sachs describes it further, writing, "As an intellectual pursuit, sustainable development tries to make sense of the interactions of three complex systems: the world economy, the global society, and the Earth's physical environment... Sustainable development is also a normative outlook of the world, meaning that it recommends a set of goals to which the world should aspire... SDGs call for socially inclusive and environmentally sustainable growth." [23]

Questions remain, however. Why all this effort? And what are these SDGs?

2.2.2.2 Why is Sustainable Development Important?

As former UN Secretary-General Ban Ki-moon put it:"Sustainable development is the central challenge of our times" [23]. Despite significant progress in certain domains and certain regions, many individuals and communities are still suffering from severe privations of food, water, healthcare, and more. This is no mere issue of production, but is also connected with issues of allocation (economic inequality is swiftly rising in many parts of the world, including in the author's own country), political mismanagement and oppression, and environmental changes. This work will not detail these numerous concerns (instead I recommend Jeffrey Sach's *The Age of Sustainable Development* for an accessible survey), but it is worth pointing out that the last of these issues, environmental change, is particularly important as it shapes how we can seek to rectify the others. Historical means of economic development (such as the extensive use of fossil fuels) is no longer seen as sustainable, due to humanity butting up against and even exceeding certain planetary boundaries or capacity limits, particularly those of climate change, biodiversity loss, ocean acidification, and the nitrogen cycle, as seen in Figure 2-2.

While the impacts of these excesses will be felt globally, they will most heavily fall upon some of the poorer and historically oppressed states, harming those with the least capacity of absorb such impacts and thereby potentially exacerbating global inequality. The spatial variation of the estimated impacts of climate change, for instance, can be seen in Figure 2-3.

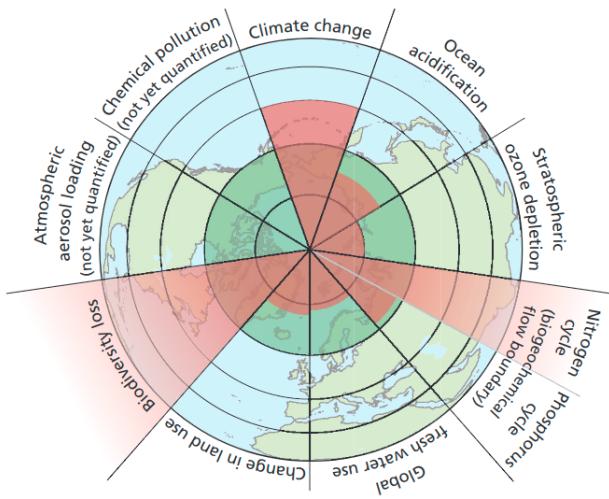


Figure 2-2: Planetary Boundaries. From [24]

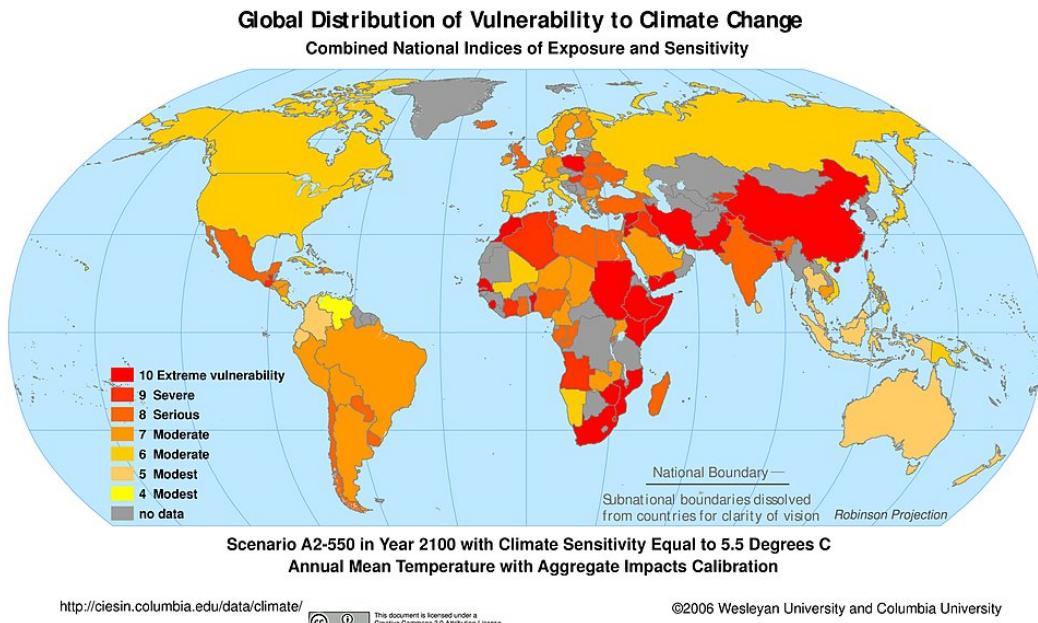


Figure 2-3: Assessment of global distribution of vulnerability to climate change. From [25]

Furthermore, as was suggested by the Johannesburg definition of sustainable development, the effects of violating these planetary boundaries will not be limited to a particular domain of human life. Table 2.1 estimates such multi-domain impacts on different regions of the world if major, international corrective efforts are not undertaken immediately. The numerous connections between these domains is a key motivation for this work and for the methods chosen, as will be seen later.

Table 2.1: Estimated impacts of "business-as-usual" by domain and region. H=High; M=Moderate. Adapted from [26] and [23]¹

	North America	Latin America & Caribbean	Europe	Middle East & North Africa	Sub-Saharan Africa	South & Central Asia	South-east Asia & Pacific	East Asia
Food Insecurity & Malnutrition				H	H	H	M	M
Poverty				M	H	H	M	M
Land Use Change		H			H	M	M	M
Soil Degradation				M	H	H	M	H
Water Shortage	M			H	H	H	M	M
Water & Air Pollution	M		M	M		H	H	H
Biodiversity Loss		H	M	M	M	M	H	H
Sea Level Rise	M	M	H	M	H	H	H	H
Ocean Acidification	M	H	H	M	M	M	H	M

A key reason why we have so recklessly exceeded these planetary boundaries despite the enormous human costs that will result is that these aspects of the environment have historically been both undervalued and poorly understood (at least by those championing economic development). Historically, surveys and quantifications of the natural environment focused primarily, or even entirely, on resources that could be extracted and exploited for economic benefit. In early forest surveys, for instance, "Missing... were all those parts of trees, even revenue-bearing trees, which might have been useful to the population but whose value could not be converted into fiscal receipts" [27]. Just as these factors were missing from accountings of the natural environment, so were they missing from accounts of human society. "Non-human animals are rarely considered within the realms of social theory, and yet... animals can be regarded as a 'marginal social group' that is 'subjected to all manner

¹It should be noted that, despite the latter of these two sources citing the former, the two sources differ in noticeable ways, with no explanation provided in either document. Where they are in conflict, I have chosen to use the latter source. In the former source, there is also an error: Ocean Acidification in the Middle East / North Africa is listed as "H" but the cell is in yellow. The correct entry is not known, so I have gone with "M" in yellow here in order to avoid overstatement.

of socio-spatial inclusions and exclusions.'" ([28–30]as paraphrased in [31]). While these authors were referring primarily to animals, it is also I would argue that this includes plants too, as is particularly evident in the common definition of a weed as a plant growing where it is not wanted.

Fortunately, economists and earth scientists in recent decades have embarked on an effort to better understand and catalog such *ecosystem services*, that is to say, the various benefits that humans are provided by the natural environment and healthy ecosystems in particular. Figure 2-4 illustrates these connections between the environment and human wellbeing, along with the degree to which these connections are mediated by socioeconomic factors. While this kind of accounting can easily veer into a "commodification of nature", the concept of ecosystem services has proven to be a valuable method for analysis trade-offs in environmental and environmental-adjacent policy [32, 33]. This work has progressed to the extent that there is now a regularly updated database of almost 5,000 value observations of ecosystem services in a wide variety of regions and biomes [34]. Cataloging such ecosystem services is only one step, however. We must also present this data in useful ways to decision-makers so that they may act upon it, as well has provide them with the tools for them to identify additional, uncataloged ecosystem services in their own communities.

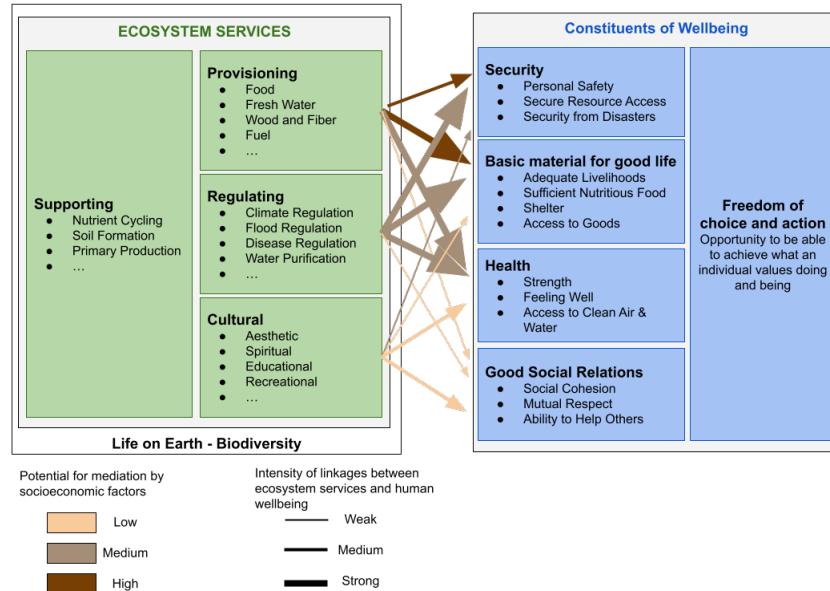


Figure 2-4: Linkages between categories of ecosystem services and components of human wellbeing. Adapted from [35]

It is important to note that common to all these perspectives on sustainable development is the interaction of multiple domains that have historically been considered separately. In this way, the pursuit of sustainable development can be considered to be a combination of the established fields of sociotechnical system (STS) [36–38] and socio-environmental system (SES) [39], thereby making sustainable development contexts into socio-environmental- technical systems (SETSS).

2.2.2.3 What about the Sustainable Development Goals?

At the end of Section 2.2.2.1, I quoted a passage that referred to the SDGs, though I did not explain what these were. Now I shall address that deficiency, as the SDGs are a key part of how sustainable development is currently thought about around the world, to the extent that Sachs wrote that, "Our new era will soon be described by new global goals, the SDGs" [23]. In order to understand the SDGs, however, we must first go back fifteen years prior to their creation, when the nations of the world sought to proactively face the new millennium. In 2000, the UN established eight Millennium Development Goals (MDGs) that the nations of the world pledged to pursue for the next fifteen years. These were [emphasis added]:

1. To eradicate extreme poverty and hunger
2. To achieve universal primary education
3. To promote gender equality and empower women
4. To reduce child mortality
5. To improve maternal health
6. To combat HIV/AIDS, malaria, and other diseases
7. To ensure environmental **sustainability**
8. To develop a global partnership for development

Within each of these goals were various more specific *targets*, each with a set of quantitative metrics or *indicators*. While significant progress towards the MDGs was made over the course of those fifteen years, significant issues persisted after their conclusion [40]. By the year 2015, numerous changes had occurred. There was an increased interest in recognizing the interdependence of the challenges facing humanity, treating causes rather than symptoms, and in collective action rather than donor-driven action. The MDGs, for instance, often focused exclusively on developing countries and what developed countries could offer them, sometimes explicitly so, such as in Target 8.E: "In cooperation with pharmaceutical companies, provide access to affordable essential drugs in developing countries."

By the year 2015, there was an heightened recognition of disparities and issues within all nations, not just the developing ones. These factors, coupled with the rise in public salience regarding sustainability, resulted in the successors to the MDGs, the SDGs. The SDGs were set in 2015 and are intended to serve as global goals for the international community until 2030. The UN expanded the number of goals from 8 to 17, each with its own set of indicators and targets [41]. Some of the original MDGs were split into multiple, more specific goals (e.g. #1 became #2 and #3) while other SDGs are wholly novel. The abbreviated forms of these new goals can be seen in Figure 2-5.



Figure 2-5: United Nations Sustainable Development Goals

The heightened importance of sustainability is evident both in the elevation of the word to the collective title of the SDGs, but also in the increased frequency of its use within the goals. In the original MDGs the word "sustainable" or a variant thereof is used only once in the goals and 6 times among the targets and indicators (and even then it is most commonly in reference to "debt sustainability"). In the SDGs, "sustainable" and its variants is found 13 times in the goals and 68 times among the targets and indicators, referring to a whole host of domains but most commonly referring to "sustainable development" or sustainable use of various resources. While significant gaps in our understanding and recognition of the connections between the environment, human wellbeing, technologies, and decision-making persist [42], the SDGs are a notable step towards acknowledging that our planet is one complex

system and that, in many cases, attempts to tackle one domain without considering the others are fated to fail.

Despite their short, clear formulations, actually achieving many of the SDGs requires significant work by numerous actors in many domains and involving a wide variety of technologies, as evidenced by the total of 169 targets and 232 indicators within the goals [43]. In short, they require either the creation or the improvement of a complex STS. Within SDG #2, for instance, is Target 2.3: "By 2030, double the agricultural productivity and incomes of small-scale food producers, in particular women, indigenous peoples, family farmers, pastoralists and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets and opportunities for value addition and non-farm employment." Associated with this target are indicators 2.3.1, "Volume of production per labour unit by classes of farming/pastoral/forestry enterprise size," and 2.3.2, "Average income of small-scale food producers, by sex and indigenous status" [43]. Clearly, accomplishing this goal will require innovation in agricultural technology, creation of new policy and technological mechanisms for linking financial services to these small-scale food producers, and new methods of collecting information to enable both the evaluation of our progress and the STS created to reach the target.

It is at this need that the research questions of this thesis are addressed.

2.2.3 Why Systems Engineering?

Before answering this section's title question, we must first offer an a definition of systems engineering, as, unlike many other fields of engineering (aerospace, mechanical, electrical, biomedical, etc.) the name is not self-explanatory.

Systems engineering, perhaps due to its inherently interdisciplinary nature coupled with its roots in several different fields (aerospace engineering, civil engineering, mechanical engineering, etc.), has had numerous definitions proposed over the course of the past century. Some of these have been by individual authors, such as Maier and Rechtin's "*A multidisciplinary engineering discipline in which decisions and designs are based on their effect on the system as a whole*" [15], and some by international standards organizations, such as the International Standards Organization (ISO)/International Electrotechnical Commission (IEC)/Institute of Electrical and Electronics Engineers (IEEE) definition "*Interdisciplinary approach governing the total technical and managerial effort required to transform a set of customer needs, expectations, and constraints into a solution and to support that solution throughout its life*" [44] . For the purposes of this discussion, the specific definition is not overly

important, as we do not seek to create a foundational work of systems engineering, but rather to understand its relations to other fields.

It is worth noting International Council on Systems Engineering (INCOSE) affiliated Systems Engineering Body of Knowledge (SEBoK) definition, however: "Systems Engineering is an interdisciplinary approach and means to enable the realization of successful systems. It focuses on holistically and concurrently understanding stakeholder needs; exploring opportunities; documenting requirements; and synthesizing, verifying, validating, and evolving solutions while considering the complete problem, from system concept exploration through system disposal" [45]. Something missing from this definition is that systems engineering refers to a specific intellectual tradition that arose out of mechanical, civil, electrical, and aerospace engineering fields in the early-to-mid 20th century. It thus tends to draw from an engineering mindset and relies upon engineering techniques, rather than those of urban planning, architecture, or program management, all of which also could be considered to fall into the SEBoK definition. This is important because the nature of systems engineering is that it is inherently abstracted from its subject matter to a certain degree. The tools of systems engineering were developed in order to design hydroelectric dams, rockets, global communications systems, and much more. In this way it is similar to control theory, in that it is not deeply tied to the specific thing being designed or controlled, only to an abstract understanding of its mechanics and relationships. This means that systems engineers, like some physicists, can have a tendency to see any problem, any situation as tractable with a systems engineering perspective.

So with some shared understanding of what systems engineering is established, why is it relevant to sustainable development? First and foremost, it is the 'interdisciplinary' and 'holistic' nature of the field, along with the tools and frameworks that have been developed to apply this, that makes it most relevant for EVDT. While sustainable development and engineering historically have not been viewed as closely linked, this is changing. Sustainability first enters engineering literature in the 1970s and its frequency rises in a logarithmic fashion over the course of the subsequent decades [46].

The primary systems engineering tools of interest include the aforementioned multidisciplinary optimization, which provides lessons on integrating models of different fields; systems architecture, which is useful for designing EVDT implementations themselves; and stakeholder analysis, as all EVDT applications inherently involve numerous stakeholders, often with different levels of power.

Other subfields that will be relevant later in the EVDT lifecycle include multi-stakeholder negotiation and decision-making, which contains numerous lessons on how structure communications to avoid deadlock or domination [47–49]; tradespace

visualization and exploration [47, 48, 50–52], which contains lessons on how to present complex information to stakeholders and enable them to navigate their options; and epoch-era analysis, which is useful to considering how a system may evolve over time in an high uncertainty domain [53, 54]. Sachs stated that "Sustainable development is also a science of complex systems" and argued that two specific tools are important for implementing the SDGs: backcasting and technology road-mapping [23]. Systems engineering is well equipped to address both of these.

External to the field itself, the rise of sustainable development, with its interconnected social, economic, and environmental development, has also been paralleled by the (rightfully) expanded number of stakeholders involved in decision-making processes and a increased recognition of linkages across differing geographic scales [55]. This increase in complexity is something that systems engineering is well posed to address.

2.2.4 Why Remote Observation and Earth Observation Data?

Remote observation, often used interchangeably with remote sensing, refers to any form of data collection that takes place at some remote distance from the subject matter [4]. The term is fundamentally about *how* the observation is taking place rather than *what* is being observed, as it includes both astronomical telescopes and aircraft-based surveys of farmland. While there is no specific distance determining whether a collector is ‘remote,’ in practice this tends to mean some distance of more than a quarter of a kilometer. Handheld infrared measurement devices are thus usually excluded (and thereby classified as *in-situ* observations. Aerial and satellite imagery are definitively in the remote observation category. Low altitude drone imagery, particularly when the operator is standing in the field of view, is a gray area that is not well categorized at this time.

Earth observation (EO) meanwhile is, as defined by Group of Earth Observations (GEO), the data and information collected about our planet, whether atmospheric, oceanic or terrestrial. This includes space-based or remotely-sensed data, as well as ground-based or *in situ* data [56]. As defined by Mather and Koch, the interpretation and understanding of measurements of the Earth’s land, ocean, or ice surfaces or within the atmosphere, together with the establishment of relationships between the measurements and the nature and distribution of phenomena on the Earth’s surface or within the atmosphere [57]. EO is thus the converse of remote observation, being determined by *what* is being observed (the Earth), rather than *how*.

This thesis is primarily interested in the remote observation of the earth, and secondarily in other forms of EO data. To that end, unless specified otherwise, the

reader can assume that "remote observation" and "earth observation" both refer to "remote observation of the earth."

While many of the initial efforts at remote observation from air and space were done with military objectives in mind, scientific, commercial, and social applications soon became abundant. Since much of space-based remote observation in the past several decades has been primarily driven by large governmental scientific organizations, a large portion of the resultant data has been made publicly available. An enormous amount of EO satellite data is freely available to the public through 20+ NASA earth science satellites [58], the European Space Agency (ESA) Copernicus Programme (which includes both the 6 Sentinel satellites and in-situ measurements), the various satellites managed by the Japan Aerospace Exploration Agency (JAXA) Earth Observation Center (EOC), the China-Brazil Earth Resources Satellite Program (CBERS), and the satellites of other space agencies. While this data is largely free currently, this has not consistently been true, nor is it guaranteed to continue in the future [5]. For most of the early history of satellite observation, imagery was kept highly classified and zealously guarded, to the extent that Congressman George Brown Jr., who was integral in the establishment of the US Office of Science and Technology Policy (OSTP), the Environmental Protection Agency (EPA), and the Office of Technology Assessment (OTA), resigned from his post on the House Intelligence Panel in protest over the enforced secrecy in even discussing the topic [59, 60]. Even when the data was available to the public, it was not always freely available, as various countries have made attempts to monetize remote observation data. In the 1970s and early 1980s, for instance, Landsat data was a government-managed operation that provided products at a low-cost, based primarily on the cost of reproduction. In the 1980s, however, Congress transferred the program to a private entity who rapidly increased prices by more than an order of magnitude and imposed significant copyright restrictions [61]. Currently the data is once again made free after the monetization efforts met with limited success [62], but this may not remain the case moving forward [63].

The use patterns of remote observation data has varied for reasons beyond cost and military secrecy, however. Social applications were being considered from quite early on. As Jennifer Light recorded, "one proponent [from the last 1940s] explained, photointerpretation data did not directly provide 'social data,' yet they were 'pertinent to social research needs in so far as such 'physical data' have meaningful sociological correlates" [6]. In the succeeding decades, the degree to which humans have altered the surface of our planet has only increased and, as a result, we can now also infer a great deal more about humans from images of that surface. By the early 1970s five rationales for using satellite imagery in city planning had become

widespread [6]:

1. It offers a synoptic, total view of the complex system in a given area.
2. Satellites provide repetitive, longitudinal coverage.
3. Satellite inventories are more efficient and up-to-date than ground surveys.
4. Remote sensing is objective.
5. Satellites produce digital imagery that can be easily combined with ground-based data in novel GIS platforms.

Despite these rationales, cities and metropolitan areas largely elected not to use satellite imagery for several decades, choosing instead to rely on aerial imagery and ground-based surveys [6]. The reasons for this are many, but include the fact that many of these rationales were overstated for their day. Insufficient resolution and inconsistent coverage limited intra-urban use. While satellite imagery provides a wonderful decades-long longitudinal dataset now, it did not at the time. Satellite imagery was still heavily dependent on human photointerpretation, undermining the argument that the data was "objective" in any meaningful sense. Finally the cost and specialization required to effectively use the data limited its ability to be combined with other datasets. Black-and-white aerial imagery provided sufficient resolution, oblique angles, and immediate interpretability to even the untrained eye. Plus cities were compact enough that the advantages of scale offered by satellites largely did not come into play. Ultimately, while GIS technology (discussed in Section 2.2.5) was readily adopted by cities, satellite imagery was not [6].

Furthermore, despite espousing these five rationales, NASA "did not go a long way toward incorporating remote sensing into day-to-day practices in city planning agencies. This was compounded by the fact that far more academics than local government officials participated in these experiments, providing applications of satellite data that were almost always a step removed from urban managers' needs" [6]. One of the first use of non-visual imagery for such applications, for example, was unaffiliated with NASA or the space industry in general. In 1970, the city of Los Angeles used aerial infrared imagery to identify unsound housing, and, by 1972, had integrated this imagery with other datasets into a digital decision support system for assessing urban blight [6].

However, much has changed since the 1970s. The rise of multiple EO satellite companies, including the company Planet's 100+ satellites [64], Digital Global's WorldView satellites, and Astro Digital's recent launch of their first two satellites [65], suggests that yet more satellite data is soon to be available for a price. These data sources are likely to be complimentary, with the commercial satellites primarily providing high resolution visual imagery and NASA satellites primarily supplying

other forms of scientific data, though the Moderate Resolution Imaging Spectroradiometer (MODIS), the Visible Infrared Imaging Radiometer Suite (VIIRS), and the Landsat program all capture visual imagery of varying resolutions as well. The launch of Sentinel-1 and other synthetic aperture radar (SAR) satellites, for instance, has enabled the monitoring of flooding through hurricane cloud cover [66]. While many of these satellites were designed primarily with scientific purposes in mind, this data is increasingly being used by a wide variety of groups around the world to enable sustainable development and other humanitarian applications, such as forest fire tracking (via MODIS and VIIRS [67]), agricultural monitoring (via Global Precipitation Measurement (GPM) for rainfall [68] and GRACE for soil moisture [69]), climate change vulnerability assessments (via Ice, Cloud, and land Elevation Satellite 2 (ICESat-2) for vegetation and ice monitoring [70]), and monitoring military actions (via Sentinel-1 [71]).

Furthermore, over the course of the past two decades, efforts have been made to systematize the application of remote sensing data to inform decision-making on a host of sustainable development areas. Internationally, over 100 countries worked together to form the GEO¹ and 60 agencies with active EO satellites have formed the Committee on Earth Observation Satellites (CEOS)². In the US, the primary source of government funding for such applications is the NASA Applied Sciences Program, a part of the Earth Science Division, that includes programs focused on disasters, ecological forecasting, health & air quality, water resources, and wildland fires. This program uses data from NASA satellites as well as those of the United States Geological Survey (USGS) and the National Oceanic and Atmospheric Administration (NOAA) [72–74]. The Applied Sciences Program has clearly learned from NASA past failures of engagement with local decision-makers, and now publishes guides on how to ensure that new projects are actually helpful to users [75]. In keeping with this new mentality, the Applied Sciences Program, through their Capacity Building portfolio, frequently partners with other organizations, such as

¹GEO, as the name suggests, is dedicated to EO and specifically to the development of a Global Earth Observation System of Systems (GEOSS). In practice this means working together to identify gaps in earth observation and reduce duplication, particularly surrounding sustainable development. In addition to the 100+ national governments, it also includes more than 100 so-called "participating organizations" which include space agencies, NGOs, professional societies, and multiple arms of the UN. For more information see <https://earthobservations.org/>.

²CEOS predates GEO and was pivotal in to the latter's creation. Regular membership is restricted to space agencies that operate EO satellites (though other organizations can join as associate members) and its activities tend to focus on interoperability and harmonization. Unlike GEO, all associate members are either government agencies or arms of the UN. For more information, see <https://ceos.org/>.

United States Agency for International Development (USAID). For instance, both groups worked together to form the Sistema Regional De Visualización Y Monitoreo De Mesoamérica (SERVIR), which provides geospatial information and predictive models to parts of Africa, Asia, Latin America. In a similar collaborative effort, NASA and USAID have also integrated remote sensing data into the Famine Early Warning Systems Network (FEWS NET).

Such efforts have been quite successful in their goals, but have required significant time, expertise, and effort to create and maintain. As overpass frequencies, resolutions, and computational speed have increased, it is increasingly possible to conduct much more rapid, localized, and ad hoc applications of remote sensing data for sustainable development and humanitarian purposes. Within 48 hours and one week respectively, NASA was able to provide maps of damaged areas of Mexico City to Mexican authorities following the 2017 earthquake [76] and maps of damaged areas of Puerto Rico to the Federal Emergency Management Agency (FEMA) following Hurricane Maria [77] (in fact, both of these maps were provided during the same week), through NASA's Disasters Team under the Applied Sciences Program. Such data collection and processing can increasingly be done without the expertise and remote observation systems of governmental space agencies, as demonstrated by a recent effort to conduct near-real-time deforestation monitoring and response [78].

These developments have powerful implications for equity. "The geography agenda is distorted by being data-led... The first law of geographical information: the poorer the country, the less and the worse the data" ([79] as paraphrased by [80]). Remote observation has the potential to upend this, by providing at least some base level of data globally, with no distinctions of borders or wealth. Increasingly, sustainable development applications of remote observation data are not limited by available remote observation platforms, but by lack of knowledge by potential end-users of its value and by the tools to make use of available data. While data is often available (either freely or at some cost), it is not always readily accessible (particularly in real time) or easily interpreted. Those with the knowledge and capabilities to access and transform this data continue to reside primarily in government agencies and universities (though we have certainly seen heartening growth of such users in a much more diverse set of countries over the past couple of decades). The majority of prominent EO systems are still designed primarily with scientific, meteorological, or military purposes in mind, limiting their utility in more applied contexts, regardless of the creativity of users. And many successful applications of EO data, particularly that which is not straightforward visual imagery, remain squarely focused on characterizing specific environmental phenomena, such as wildfires [67], aquatic bacterial growths [81], or deforestation [82], with only limited excursions into assessing the

connections between such phenomena and human wellbeing. For a survey of such applications see [83].

One important exception to generalization is the recent development of critical remote sensing. This field was most clearly laid out by Bennet et al., who reconsider the rationales for the use of satellite data discussed above in a more critical light [84]. In particular, they advocate for a tripartite research agenda of *exposing*, *engaging*, and *empowering*. By exposing, they mean using remote sensing to provide evidence of socioeconomic and environmental injustices, with a particular emphasis on clandestine activities. By engaging, they mean recognizing the very much non-objective perspective of remote sensing and seeking to integrate remote sensing with local knowledge rather than supplant it. By empowering, they mean partnering with groups that remote sensing is collecting data about, particularly marginalized groups, for capacity building and participating in the use of the data.

As stated in the *Common Horizons* report, "space technology provides awareness of how the sustainability of the world is affected and contributes to its improvement" [83]. Due to the potential of such technologies for applications in humanitarian and sustainable development, attempts are starting to be made to quantify the value of various earth observation systems, but many of these have been limited by the inherent difficulties of handling counterfactual scenarios [85]. NASA is well aware of this difficulty, which is why the Applied Sciences Program funded the Consortium for the Valuation of Applications Benefits Linked with Earth Science (VALUABLES) at Resources for the Future (RFF). This consortium is using economic methods to improve estimates of the societal benefits of earth observation. Work by VALUABLES and others has quantified the value of remote observation systems for carbon emission tracking [86], agricultural production [87], and ground water quality [87]. Siddiqi et al. meanwhile have sought to incorporate data uncertainty and quality into estimates of satellites value for decision-making [88, 89]. The recent advances in this field are cataloged in the recent publication of a book on the socioeconomic value of geospatial information (which includes more than remote observation) [90]. Integrating econometric models with remote observation system models is useful for both assessing the impact of past missions and for predicting the impact of future ones. Such results can be used to help justify the field as a whole and specific remote observation systems in particular. Many applications, however, require more detailed models that integrate more domains. This is particularly true if the intent is to provide remote observation data to inform operational decision-making.

More is needed to enable the use of EO data for human decision-making in such a way that acknowledges the linkages between the environment and humans. This is major aim of this work.

2.2.5 Why GIS?

The term geographic information system (GIS) refers to any digital system for storing, visualizing, and analyzing geospatial data, that is data that has some geographic component. It can be used to discuss specific systems, a method that uses such systems, a field of studying focusing on or involving such systems, or even the set of institutions and social practices that make use of such a system [91]. This may seem vague, but due to the diversity of its use, it is difficult to hammer out a more specific definition without excluding important aspects [92–95]. One perspective, however, is to view GIS as the underlying computer systems enabling the middle three components of the broader geographic information science (GISc) field, as shown in Figure 2-2. In that sense, the work related in this thesis can be seen as an exercise in GISc spanning all five components, while the specific software produced for this work are instances of GIS. It should be noted that the GIS-GISc distinction is not commonly made outside of academia. Instead, GIS is more commonly used generically to encompass both GISc and GIS. Along these lines, there being some debate about whether GIS is best viewed as a scientific field in its own right, or as a mere tool for use in various other fields of science (such as environmental science, economics, etc.) [96, 97]. One important aspect of the GISc perspective that is not included in Figure 2-2, is that GISc includes "institutional, managerial, and ethical issues [96], something that is naturally core to this work.

But whatever you call it, how did this field begin? Data maps have a long history. Tufte dates them to the seventeenth century and cites Edmond Halley's 1686 chart of trade winds as "one of the first data maps" [98] though arguably Scheiner's 1626 sunspot visualization qualifies as a data map [99], as perhaps do Polynesian knot maps, which long predates either [100]. Graphing data over time, meanwhile dates to the 14th century [99].

The term GIS and the associated field of study originated in the 1960s and 70s with experimental efforts of the Canada Geographic Information System and the US Bureau by the Census to digitize their demographic and Land-Cover and Land-Use (LCLU) data [101]. It should be noted that these early instances were primarily application-driven, rather than technology-driven [96]. The key value of GIS is that it "allows geographers to integrate diverse types of data over different spatial scales from the regional to the global, while the advanced capabilities of GIS for organizing and displaying these data transform the geographer's view of the world" ([102] as paraphrased in [103]).

Even with the relatively limited computing capabilities of the era, interest in GIS grew quickly with local governments rapidly adopting it for planning purposes, as was mentioned in Section 2.2.4. One key moment in the development of GIS as we know

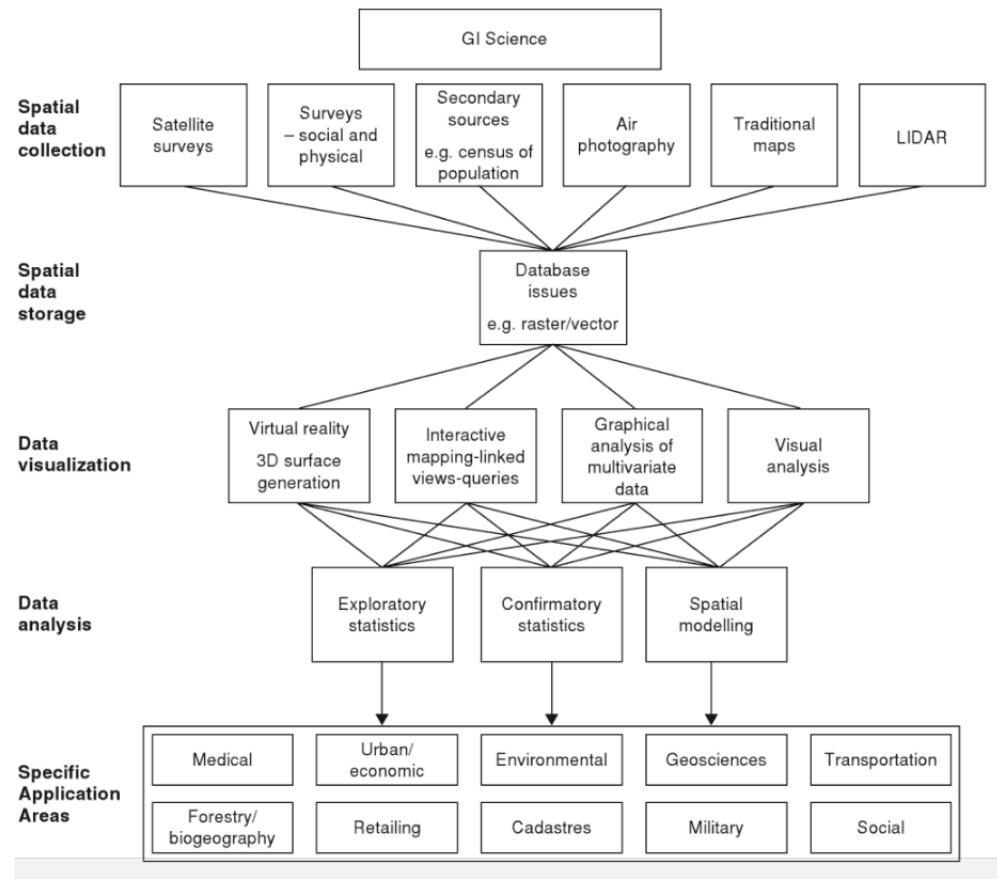


Figure 2-6: Overview of Geographical Information Science. From [104]

it was ESRI's creation of the shapefile format (which links geometries with data in a standardized, if somewhat limited, fashion) in the late 1980s, and, more importantly, their open publishing of the format, allowing others to create and manipulate such files [105]. In 1990, Tomlin defined the sub-discipline of GIS known as cartographic modeling, which attempts to generalize and standardize the analytic and synthetic capabilities of geographical information systems. It does so by decomposing data, data-processing tasks, and data-processing control notation into elementary components that can be recomposed with relative ease and great flexibility" [106]. This theory would come to underlay much of research and development work done with GIS, including that of this thesis.

With the development of GIS and the proliferation of its uses came the realization that no one single type of data field model could serve all needs. In 1991, Goodchild

defined six different GIS data field model types and stated that "no current GIS gives its users full access to all six" [107]:

1. Sample randomly located points (e.g. weather stations, light detection and ranging (LIDAR) data)
2. Sample randomly from a grid of regularly space points (e.g. many data validation studies)
3. Divide the area into a grid in which each rectangular cell records the average, total, or dominant value; i.e. raster data (e.g. satellite imagery)
4. Divide the area into homogeneous regions and record the average, total, or dominant value in each area (e.g. census data, soil maps)
5. Record the locations of lines of fixed values (e.g. contour or isopleth maps)
6. Divide the area into irregular shaped triangles and assume the field varies linearly within each (e.g. some digital elevation models (DEMs))

The aforementioned ESRI shapefiles are commonly used to store data of types 1 and 4, but is limited in its ability to store the others in an efficient manner. Such limitations are by no means unique to shapefiles. During the mid 90s, Goodchild noted that the field of GIS in general had several shortcomings [101]:

- Two-dimensional, with some excursions into three
- Static, with some limited support for time dependence
- Limited capabilities for representing forms of interaction between objects
- A diverse and confusing set of data models
- Dominated by the map metaphor

To some extent, many of these issues, such as the lack of three dimensional systems, persisted well past the 90s [97]. Despite this, by 1991, Maguire et al. felt that "it is not fanciful to suggest that by the end of the century GIS will be used every day by everyone in the developed world for routine operations" [107]. This, of course, would turn out to be an understatement, as the world is currently incredibly dependent on GIS. Individuals rely upon the various map applications that we use to search and navigate our world. Governments use maps to visualize their jurisdictions and motivate action, as Chicago has done by visualizing food deserts and mapping where new supermarkets are both needed and economically viable [108]. Since the turn of the millennium, spatial data has become deeply ingrained in economics, urban studies, private industry, social networks, environmental science, public health, criminal justice, and more [109].

There is now a well established marketplace for geographic data (as shown in Figure 2-7) and thus for GIS platforms to handle that data. It should be noted

that the institution that I am associated with, a university, is classified here as a "value-added intermediary" which serves an important connective role between suppliers, infrastructure, and users. This positioning is crucial to the nature of this work. Whether one is interested in remote observation data or local economics, the question is not whether one should use GIS, but how. To this end, the next two sections will go into more detail about two different veins of GIS: collaborative systems and decision support systems.

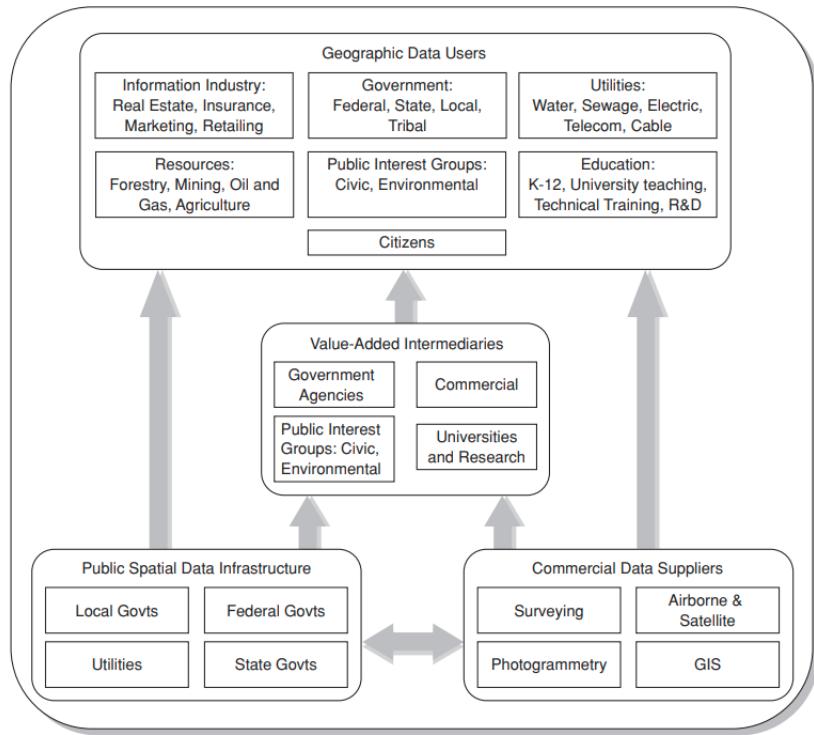


Figure 2-7: The marketplace for geographic data. From [110]

2.2.6 Why Collaborative & Open Source?

As was mentioned in Section 2.2.4, many of the early applications of remote observation data were technology-driven rather than application-driven. Despite the very first uses of GIS being application-driven, the field as a whole tended to follow a similar trend. This lead to powerful critiques by Pickles and others [111]. These critiques resulted in a reconsideration of the top-down nature of the field and the identifica-

tion of several potent reasons for broadening the base of participation. First, there was the recognition that the developer of a GIS is not the supreme authority on all fields. "It is the geomorphologist who is best able to choose the data model for representation of terrain in a GIS, not the computer scientist or the statistician, and it is the urban geographer who is best able to advise on how to represent the many facets of the urban environment in a GIS designed for urban planning" [101]. This means that, while collaborations certainly can introduce additional difficulties, such as cultural conflicts, issues of interpersonal trust, effort required to establish rules and norms of participation, they are also immensely rewarding and can improve the results of the work [112]. The dynamics at play in such collaborations can be seen in Figure 2-8. This is certainly a more complicated situation than the traditional, straightforward, academic implementation of a GIS project.

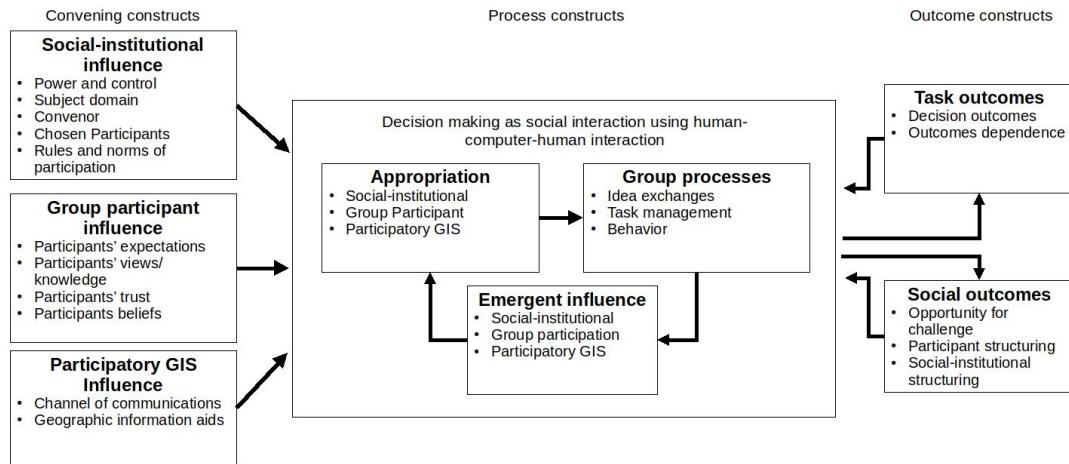


Figure 2-8: Enhanced Adaptive Structuration Theory 2 (EAST2). Adapted from [113]

Second, there was a recognition of the equity concerns at play. Users and disadvantaged communities need to be involved in the development of GIS data, analysis, and use, if they are going to have a meaningful chance of improving their circumstances [114]. The Canadian International Development Research Centre noted that, "It is impossible to have sustainable and equitable development without free access to reliable and accurate information" [115]. Meanwhile, academic geographer Matthew Edney argued that, "Without equitable access to GIS data and technology, small users, local governments, nonprofit community agencies, and nonmainstream groups are significantly disadvantaged in their capacity to engage in the decision-making

process" ([116] as paraphrased in [117]). Williams, in *Data Action*, argues that since "data represents the ideologies of those who control it use," collaboration is essential for creating "trust and co-ownership in the data analysis by allowing the work to be critiqued by those who know the issue the best" and ensuring "that the voices of people represented in the data are neither marginalized nor left unheard" [118].

There was thus reason to seek ways to overcoming the limitations of the technology. One such limitation was embodied in a common sentiment at the time, namely that "for billions the possibility of accessing the best technology and information made available through digital communications network will always be a luxury. Cartographic information, digital or otherwise, becomes a commodity in its mass production and marketing" [61].

In the early 2000s, this desire motivated the growth in interest towards deconstructing current practices and expanding participation. Several names and frameworks were proposed, including Bottoms Up GIS [114], critical cartography [119, 120], GIS and Society [121], and public participation geographic information system (PPGIS). The last of these, which sought to directly involve the public, would become the most widely used. It would also later be associated with the broader field of participatory geographic information system (PGIS) [121], which included other stakeholders, including government officials, NGOs, private corporations, etc. More recently these lessons from GIS have been incorporated with similar lessons from other data science and design fields to form methodologies and approaches such as Data Action [118], Data Feminism [122], and Design Justice [123]. It should be noted that these fields seek involvement in both the production of data and in its application, not merely one or the other [114, 124]. For example, in Washington state in 2002, several American Indian tribes were using GIS technology to "inventory, analyze, map, and make decisions regarding tribal resources... include[ing] timber production, grazing and farm land, water rights, wildlife, native plants, cultural sites, environmental data and hazardous site monitoring, historical preservation, health and human resources" [125]. And in 1999, the 'What If?' Planning Support System (PSS) was created to use "GIS data sets that communities have already developed to support community-based efforts to evaluate the likely implications of alternative public-policy choices" [126].

This dual involvement promotes, as Michael Curry (somewhat confusingly) put it, both "knowing *how*" (the "ability to do something") and "knowing *that*" (the "knowledge about how something works") [127]. Having only the former forces the user to rely upon blind trust, instilling a sense of complacency or alienation and preventing creativity. Knowing only the latter, enables discourse about a topic but prevents the user from actually implementing new ideas. It is only with both together

that a person becomes a true participant in a field and make their own choices. This is important as expansion of choice is valuable for both intrinsic (for its own sake) and instrumental (to attain preferred positions) reasons [128].

PGIS has thus naturally been strongly advocated and widely adopted over the past three decades [129], with numerous frameworks being proposed for how to implement it [55]. A relatively early project in this vein, for example, sought to try and overcome issues of unequal access and use of GIS technology in South Africa in the early 1990s through the pursuit of five specific objectives [117]:

1. Enhanced community/development planner interaction in a research and policy agenda setting.
2. The integration of local knowledge with exogenous technical expertise.
3. The spatial representation of relevant aspects of local knowledge.
4. Genuine community access to, and use of, advanced technology for rural land reform.
5. The education of "expert" rural land use planners about the importance of popular participation in policy formulation and implementation.

Such objectives are common across PGIS projects and the success of this pursuit has come to be recognized even by many entrenched institutionalists. The former vice-mayor of New York City, for instance, argues that digital GIS tools that provide open data (1) free data from bureaucratic constraints, allowing real time combination of data from different sources; (2) construct a loop between government and the community in which cooperation builds respect continuously; (3) enable two-way communication, promoting collaboration [108]. That said, some of these implementations have been criticized for being participative in name only, particularly within the research domain [130].

Many PGIS implementations still rely upon closed source, proprietary code for the underlying software [95]. Participants may be able to generate new data and perform analyses, but they often cannot access the code itself or change the models directly. This was due to a combination of factors: limited diffusion of programming knowledge; a limited selection of software tools, many of which were closed source; limited access to computers and the internet; and limited collaboration tools, particularly for geographically distributed collaborations [119]. Over the past couple decades however, all three of these limitations have been greatly mitigated (though not eliminated), due to the growth of the internet and the related diffusion of programming knowledge and rise of the open source movement. As two leaders of the *theirwork* PPGIS project in 2011 put it [131],

The open source movement at its core stands for the development of source code... in a completely open and free way. Pragmatically, this manifests itself as a methodology of making code freely available to anyone who may wish to access it for any purpose, unconditionally. Concurrently, open source is for many a philosophical approach to software development, and is seen as the only truly sustainable approach to software development... In both its execution as a model for making possible new forms of collaborative work, and its philosophical underpinnings of sustainability and openness, it is an essential component in and fluence upon a computer-based mapping solution.

This passionate call for open source software is about more than a philosophical ethical stance. It is also about enabling critique and improvements. "Map studies needs to open the 'black boxes' of mapping software, to start to interrogate algorithms and databases, and in particular to investigate the production of ready-made maps that appear almost magically on the interfaces of gadgets and devices we carry and use everyday, often without much overt thought about how they work and whose map they project onto their interface" [132].

It should be noted that some work has placed the responsibility for limited adoption of GIS tools on the planners/users themselves, specifically their lack of will and training with the tools [133]. While this may be the case, this lack of will and training is almost certainly itself due to a lack of outreach on behalf of the tool developers, and thus PGIS is still a reasonable strategy to address these barriers. Other challenges around open source tools involve concerns about long-term support. As many (though certainly not all) open source projects are volunteer or academic-driven, changes of interest, financial support, or time availability can have major impacts on the software development and maintenance process. That said, similar concerns can be raised around commercial software products, which can be abruptly canceled, leaving the users with little recourse. It should be acknowledging that the economics, incentives, and decision-theory surrounding open source vs. closed source software is complex [134], but the continued endurance of open source software (or even success, as virtually all servers used for cloud computing are running on open source operating systems [135]), suggests that open source is a viable choice for software projects moving forward.

2.2.7 Why Decision Support & Scenario Planning?

2.2.7.1 Decision Support Systems

One common use of GIS is in DSSs. These are technical systems aimed at facilitating and improving decision-making. Functions can include visualization of data, analysis of past data, simulations of future outcomes, and comparisons of options. Such GIS DSSs are particularly common in development and planning spheres. Planning here refers to "the premeditation of action, in contrast to management [which is] the direct control of action" [136]. In general, planning tends to concern itself with more long-term affairs than management does. Planning strives for the "avoidance of unintended consequences while pursuing intended goals." Models, and their specific implementations as decision/planning support tools, are one means of achieving this.

One of the chief reasons to use DSSs is that singular optimal solutions to societal problems often either do not exist or are infeasible to calculate. For instance, even in the circumstance where economic welfare is agreed to be the primary or sole objective, in order for cost-benefit analysis to maximize economic welfare, the following conditions must be met [137]:

1. Opportunity costs are borne by beneficiaries in such way as to retain the initial income distribution.
2. The initial income distribution is in some sense "best."
3. The marginal social rates of transformation between any two commodities are everywhere equal to their corresponding rates of substitution except for the area(s) justifying the intervention in question.

It is not often that all three conditions are met. More detailed modeling, as well as breaking down specific costs and benefits (as opposed to converting them to monetary terms and summing them) and attributing them to specific goals, can circumvent these constraints, though at the cost of increased complexity [138].

Meanwhile, the law of requisite variety from the field of cybernetics says that the variety (the number of elements or states) of the control device must be at least equal to that of the potential disturbances to the system [139]. Any development plan is going to fall far short of the variety expressed by human society and the natural environment. Planning efforts must then make reliance on the natural homeostasis behavior of such systems and of more flexible, ad hoc measures not specified in the plan in order to make up the difference in variety [140].

A DSS at least partially circumvents the "lack of a singular solution" problem by not attempting to provide such a singular solution, but instead to facilitate comparison and discussion by community members and/or decision-makers. According to

Jankowski and Nyerges, they accomplish some combination of the following functions [113]:

1. *Basic information handling support*
 - (a) Information management
 - (b) Visual aids
 - (c) Group collaboration support
2. *Decision Analysis Support*
 - (a) Option modeling (including scenario planning [141])
 - (b) Choice models
 - (c) Structured group process techniques
3. *Group reasoning support*
 - (a) Judgement refinement/amplification techniques
 - (b) Analytical reasoning methods

Harris and Batty meanwhile specified two principle requirements of PSSs (DSSs specifically designed for planning applications) that are essentially more detailed refinements of function 3 above [136]:

1. The search for good plans take place through informed trial and error, since system optimization is impossible.
2. The tool must be able to trace out the consequences of alternatives, as this is the primary means of comparing alternatives.

One of the virtues of using modeling and information visualization for decision support, as opposed to presenting a prescriptive solution, is that it allows us to gain the practical benefits of (and moral accord with) collaborative development and participative decision-making as discussed in Section 2.2.6. Harris and Batty noted this as well when they specified additional requirements of a good PSS [136]:

- The tool should be available to public use, including methods and data.
- The tool should accommodate research and adaptation.
- The tool should be self-teaching, within reason.
- The tool should be adaptable, including to a wide variety of situations, levels of information, etc.
- The tool should be built on models and methods that are understandable to the user.

The importance of such requirements are discussed further in Section 2.3.1.

There is no definitive typology of DSSs or PSSs, geospatial or otherwise. Goodman describes four primary kinds of models that can serve as the backbone of a PSS [142]:

1. Generic Systems Models: Developing a typically non-spatial abstract representation of a system and analyzing how it functions. System dynamics is a classic example.
2. Economic and Demographic Models: The set of techniques that focus on changes in employment of particular sectors and in population of different characteristics. Klosterman is the classic text on these methods [143].
3. Place-Type Development and Analysis: Tools used to simulate future outcomes based on land use, zoning, population density, etc. CommunityViz is an example of this [144].
4. Urban Systems Models: Essentially a combination of Generic Systems Models and Place-Type Development and Analysis Models to accurately represent spatial phenomena over time, such as transportation networks and organic growth. Examples include cellular automata and spatial interaction models [145].

The framework laid out in Chapter 3 is agnostic with regards to these model types, but it does typically involve at least some geospatial element. As was discussed in Section 2.2.5, decision support was firmly in mind during the creation of GIS several decades ago and decision support continues to be one of the primary uses of GIS to this day. In 2001, Jankowski and Nyerges laid out seven common design requirements for spatial decision support tools worth keeping in mind [113]:

1. A spatial decision support system for collaborative work should offer decisional guidance to users in the form of an agenda.
2. A system should not be restrictive, allowing the users to select tools and procedures in any order.
3. A system should be comprehensive within the realm of spatial decision problems, and thus offer a number of decision space exploration tools and evaluation techniques.
4. The user interface should be both process-oriented and data-oriented to allow an equally easy access to task-solving techniques, as well as maps and data visualization tools.
5. A system should be capable of supporting facilitated meetings and hence, allow for the information exchange to proceed among group members, and between group members and the facilitator. It should also allow space- and time-distributed collaborative work by facilitating information exchange, electronic submission of solution options, and voting through the internet.
6. A system functionality should include extensive multiple criteria evaluation capabilities, sensitivity analysis, specialized maps to support the enumeration of

preferences and comparison of alternative performance, voting, and consensus building tools.

7. A system should provide necessary functionality to support needs of an advanced user without overwhelming a novice who needs a user-guiding interface.

Largely missing from this discussion is a consideration of what kinds of decisions are DSSs supporting. These vary immensely and while Chapter 3 will provide more detail on the kinds of decisions of interest in this work, it is worth discussing one kind of decision-making process in more detail: scenario planning.

2.2.7.2 Scenario Planning

Scenario planning is a method for planning that centers on considering multiple, plausible futures of the system of interest (scenarios). It typically focuses on the longer term, strategic level, rather than immediate operational decisions [142]. Scenario planning arose in the mid 20th century from two independent sources: (1) Herman Kahn at the RAND Corporation working for the Air Defense System Missile Command and (2) Gaston Berger at the Centre d'Etudes Prospectives [146]. These in turn were further developed in the private sector by Shell and GE, with the former publishing more openly on the topic [147]. Numerous variations of scenario planning exist. For instance, Kahn's original formulation was probabilistic, focusing on the most likely scenarios. Berger's, on the other hand, was normative, focusing on the scenarios to be aimed for. Lastly, Shell has eschewed both of these options, focusing instead on capturing a range of potential future scenarios and using them to explore responses and to educate decision-makers. Regardless of the focus, scenario planning centers around the construction of some number discrete "future worlds" that consist of a set of both quantitative and qualitative parameters. Impact on the organization and potential responses are then explored. While the exact methodology varies and different organizations use scenario planning for different purposes, most private corporations and city planners use it primarily for long range business planning [146], or as Goodchild puts it, "vision, framework, comprehensive, system, and redevelopment plans and for those with long time horizons and low or moderate detail" [142]. That said, scenarios planning has also been used to construct early warning systems, by identifying the important areas and trends to monitor to inform decision-making [148].

As with DSSs there is no single typology of scenario planning or set of steps to follow. Börjeson et al. propose three different kinds of scenario generation: predictive, which focuses on making (usually) quantitative forecasts of the future, sometimes with some probabilistic component; normative, which focuses on identifying some

desired target scenario(s) and then works backwards to determine how to reach that target; and exploratory, which focuses on considering the range of possible futures and preparing responses by decision-makers [141]. These roughly correspond with the styles used by Kahn, Berger, and Shell, respectively. Most urban planning applications use the normative type [149].

One of the more detailed practical guides to scenario planning was put together by the Oregon Sustainable Transportation Initiative, a multi-agency program of the Oregon state government. The 100+ page *Oregon Scenario Planning Guidelines*, which focuses on scenario planning for land use and transportation, contains a six-step process for scenario planning ([150] as paraphrased by [142]):

1. Create a framework for the scenario planning process.
2. Select evaluation criteria.
3. Set up for scenario planning: evaluation tools ,data, and building blocks.
4. Develop and evaluate base-year conditions and reference case.
5. Develop and evaluate alternative scenarios
6. Select the preferred scenario

This is a clear example of the normative form of scenario planning. The framework developed in Chapter 3 is fairly agnostic among the three types, but in practice most projects tend to be of the normative or exploratory variety, as probabilistic models can be difficult to develop with any degree of rigor for complex socio-environmental- technical system (SETS). That said Maier et al. (not to be confused with the Maier referred to in Section 2.2.3) have put forth some methods for distinguishing at least the most “plausible” scenarios in high uncertainty systems [151].

2.3 Critical Analysis

Many of the earlier sections of this chapter mentioned various problems in the history of the fields that this work draws upon. Prior to proceeding to the EVDT Framework and its applications, I think it important to more squarely address those problems and understand what must be done to avoid the mistakes of the past. To that end, this section will consider and respond to several critiques that can be raised against a work such as this.

- **Section 2.3.1:** Technology itself is at best a major contributor, if not the source of most of the problems you seek to address. It is inherently elitist, colonialist, racist, and/or authoritarian. Western-run technocratic planning

and international development perpetuates colonialism, typically fails in its own goals, and merely destroys traditional communities. If you truly want to save the Earth and stop oppression, you should abandon technology rather than doubling down on it. This question will be considered both in general and in regard to several specific aspects of this work: GIS, planning, and systems engineering.

- **Section 2.3.2:** Sustainable development, as it is commonly used, is essentially meaningless and the SDGs are likewise such a potpourri of targets and indicators that they have little influence on what would have happened anyways, serving instead as a form of greenwashing.
- **Section 2.3.3:** The effectiveness of most forms of model-based decision support, and scenario planning in particular, is ambiguous at best, despite their long history. Another research project in this vein is thus fundamentally flawed and is not real science.

These are not the only critiques that may be raised against the fields and methods discussed in this thesis. Many others are discussed incidentally throughout the work. Ultimately, however, these were the ones that I deemed to be most relevant to what is already an overly long work.

2.3.1 Technology is inherently elitist, colonialist, racist, etc.

It may not be immediately clear why I am including this section. After all, most readers and certainly the evaluators of this thesis are certainly not of this opinion, or else they would not be working at the forefront of their respective fields, all of which heavily involve the use of technology. Nonetheless, I am reluctant to discard this argument out of hand, particularly when technology has been so integrally involved with so many of the evils of the past several centuries.

While society's opinion of technology has gone through cycles of optimism and pessimism since the start of the Industrial Revolution and critiques of technological progress date back to at least Rousseau [152], the idea that technological, economic, and moral progress are both inevitable and inextricably linked has remained persistent, particularly among the scientists and engineers who were most directly involved with the development of technology [153]. This can currently be seen with the proponents of Big Data and machine learning [154]. Such individuals tend to consider technology either as consisting of neutral tools, extensions of human will, or as deterministic mechanisms of progress towards a better future. Questions of morality are either shifted to the human users (and thus outside the jurisdiction of the designers) or resolved entirely. For example, John Maynard Keynes, one of the more influential

thinkers of the early 20th century, explicitly linked technology to progress, as part of his sketching a utopian future: "This slow [historical] rate of progress, or lack of progress, was due to two reasons - to the remarkable absence of important technical improvements and to the failure of capital to accumulate" [155].

It was only in the late 1980s did scholars of geography, informed primarily by Michel Foucault and Karl Marx, start challenging the idea that "cartography produces maps of truth in an objective, neutral, scientific fashion." [156]. John Pickles was one of the more articulate purveyors of such an argument [111]:

The Western trope of a public space in which people (usually "men") of good faith join in debate about their future, appropriated by industrial and urban forms of modernity as a mythic image of a democratic culture of debate and negotiation predicated on individual autonomy, private property, and state power has more recently been further appropriated by the news and communication media through their claim to be the embodiment of the modern civic arena. This trope of public space is now being reappropriated by the electronic age as its wish image - the promise and possibility of "information." The putative openness of new electronic information media and the rhetoric of "voice," "openness," and "information" - the trope of reasoned, open, uncoerced discourse in a public place - is appropriated to the project of social development and private profit.

But, like all highways, the information highway requires points of access, capital investment, navigation skills, and spatial and cultural proximity for effective use. Like the automobile highway, the information highway fosters new rounds of creative destruction and differentiates among users and between users and nonusers. It brings regions of difference under a common logic and technology, and through differential access and use exacerbates old and creates new patterns of social and economic differentiation. While for some, information means the provision of alternatives and the satisfaction of choice (even if a "choice" signifies a socially constructed yet now naturalized whim of the wealthy consumer), for others this postindustrialism (and its attendant postmodern cultural forms) must still be seen in the context of a political economy of graft, monopolism, and uneven development.

Such processes of territorial colonizations, globalization, and production of new scales of action contrast sharply with a technocultural ideology of enhanced autonomy and self-actualization, and severely complicates

the assessment of the relationship between technological innovation and social change.

Amid the dilemma of "the disempowering habit of demonizing technology as a satanic mill of domination" and "the postmodernist celebrations of the technological sublime," however, emerged scholars seeking to provide "a realistic assessment of the politics - the dangers *and* the possibilities - that are currently at stake in those cultural practices touched by advanced technology" [157]. Chief among these were Lewis Mumford and Langdon Winner. The former theorized that technology came in two different essential stripes, neither good or evil, but instead authoritarian and democratic, that "from late neolithic times in the Near East, right down to our own day, two technologies have recurrently existed side by side: one authoritarian, the other democratic, the first system-centered, immensely powerful, but inherently unstable, and the other [hu]man-centered, relatively weak, but resourceful and durable" [158]. For examples of these two types, Hayes compared inherently bulky and centralized nuclear power with inherently decentralized solar power (though Hayes seems to have neglected to consider the immensely centralized nature of the production of solar panels, focusing instead on their deployment and use) [159].

Winner extended this theory, arguing that many technologies had politics embedded in them, regardless of the intent of either the creator or the user. "It is neither correct nor insightful to say, 'Someone intended to do somebody else harm.' Rather, one must say that the technological deck has been stacked long in advance to favor certain social interests, and that some people were bound to receive a better hand than others" [160].

The ideas of Mumford and Winner have become commonplace. Even self-admitted technological optimists like Jeffrey Sachs [161] feel it necessary to qualify their optimism: "*Choosing the right technologies*, we can achieve continued economic growth and also honor the planetary boundaries" [emphasis mine] [23]. Similarly, the largest developers of new technologies, such as Google, find it necessary to put effort into studying the ethics of their systems (though there is some evidence that this is mere lip-service [162]).

The question then is, which category do the technologies used in this fall into? What social interests do they favor? That is what the following sections will address.

2.3.1.1 GIS & Mapping

It is undeniable that the history of mapping and thus of GIS is one of centralization and authoritarianism. National mapping in the US originated in motives that

were explicitly of means for resource exploitation and control [61]. Furthermore, as pointed out by Pickles, historically within the GIS research community and its predecessors, there has been a certain "technocratic myopia" and unwillingness to consider novel, insurgent uses of GIS that has led critics to label it as an "inherently conservative form of analysis" [163], or as McHaffie put more movingly, "Perhaps the 'frightened Africans' who once 'threw spears at an Aero Service aircraft' or the 'suspicious moonshiners in Appalachia' who 'took a few rifle shots' at aerial mappers did so not because the intentions of the mappers were 'not always understood,' but because those intentions, and the powerful forces being them, were understood only too well" [61]. Jackson, meanwhile, relates the results of an ethnographic study that highlighted the almost comically numerous negative consequences (both intentional and unintentional) of the introduction of GIS into local planning in Kansas City [164].

A more specific, early critique, also by Pickles, was that of privacy and control over one's own information [93]:

But in practice, developers and users of GIS have not paid much attention to the rights of individuals to control information about themselves, to withdraw from databases involving themselves, and to review the information available and the ways in which it is being used. Instead, in cases other than those involving criminal and victim identification (and in some cases even there), the field of GIS (as far as I am aware) has no substantive protocols or methodological principles that govern the use of information about individuals or guarantee the rights of individuals included in databases to remove themselves or to see the results of the analysis.

This concern presaged many contemporary concerns about facial recognition [165], statistical algorithms for criminal justice bail and sentencing setting [166], telecommunications data gathering [167], and big data in general [154].

Many of these critiques can be traced to the origin of GIS and the role that it had in splitting the geography community between "techies," who were more interested in the natural sciences and even positivism, and "intellectuals," who felt more at home in the humanist social sciences [91].

That said, even Pickles himself did not feel that all of this was guaranteed moving forward. Centralized, authoritarianism was not 'baked into' GIS. "GIS and informatics do open virtual space of 'real' social interaction, new communities of dialogue, and new interactive settings... Systems of informatics provide a potential source of

counterhegemonic social action, and GIS... offers a diverse array of practical possibilities... Informatics are seen as a potential liberator of socially and politically marginalized groups, and thus a source of democratizing power for these newly networked groups" [163]. Meanwhile Tulloch argued that GIS is naturally developing through phases, as seen in Figure 2-9. While the problematically simplistic outcomes of efficiency and effectiveness were the primary result of earlier stages, future states, including democratization of GIS, will instead produce equity.

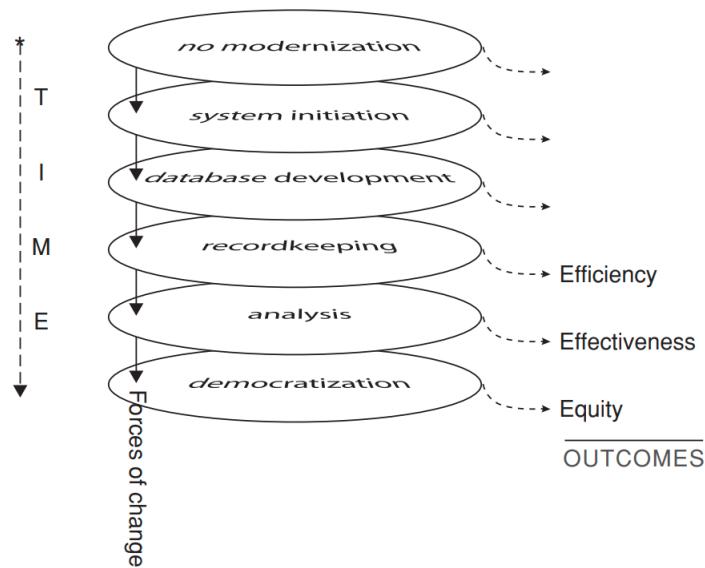


Figure 2-9: Development of GIS development and associated outcomes. From [168] as reprinted in [112]

One of the consequences of the Mumford-Winner view, however, is that it implies that the designers of technology have both agency and responsibility to determine what politics are embedded in their designs. To reject either the agency or the responsibility is highly problematic. Many designers of digital tools seek to reject the former and commit themselves to a sort of technological determinism [91]. For example, Stephen Goldsmith and Susan Crawford, who did a great deal to implement such technologies in New York City and Indianapolis, wrote that "the process of collection is *not going to stop*. We think, it fact, that it would be shortsighted and *probably impossible to halt this natural evolution*. That is all the more reason, then, to carefully establish policies covering data access, data security, and transparency with respect to its collections" (emphasis mine) [108]. They thus divorce themselves

of responsibility for the design of the technology itself and restrict themselves for seeking to govern who uses it.

Meanwhile Goodspeed writes about the opposite problem, "Planning theorists have too often accepted Habermas's view that technology is primarily associated with technical rather than moral rationality, which leads them to overlook technology's potential normative dimension... Even choosing a digital tool requires making value-laden judgments about what issues matter enough to be analyzed. Because digital tools typically inherit the worldviews and assumptions of their creators, even well-meaning applications of them can inhibit potentially valuable new ideas or critical perspectives." He then proposes the term *tool of inquiry* to "describe the ideal in which tools are continually shaped, used, and tested by public users," [142] thereby aligning it with the democratic, human-centered type of technology. As Monmonier noted, "A single map is but one of an indefinitely large number of maps that might be produced for the same situation or from the same data." [169] We must therefore thoughtfully consider how that single map is selected.

We must recognize that, as Krygier and Wood so playfully illustrated, maps (and all GIS instantiations) are fundamentally propositions about that world. They assert a fact and promote an action. Because of this "you must accept responsibility for the realities you create with maps" [170]. And this is not limited to maps. Design itself is purposeful in that it forges both pathways and boundaries in its instrumental and cultural use" ([171] as paraphrased in [172]).

And there are clear examples of geospatial data being used for positive impact. For instance, there is NASA's famous Blue Marble image, which, while perhaps more iconic than cartographic, is still undeniably a geospatial object, a map even, that has essentially created both "one-world" discourse and "whole-earth" discourse [173]. If that seems too much of a reach or too incidental, we can look at how Laura Kurgan and others used their "Million Dollar Blocks" project to powerfully visualize the impact of mass incarceration upon particular, primarily black, American communities, helping to shift public perception and policy discussions [174]. Or how the Sierra Club has made significant use of Google Earth in their efforts to garner support for conservation efforts in the US Arctic National Wildlife Refuge and elsewhere [173]. Florence Nightingale's famous rose diagrams famously shifted policy on the handling of sanitation in war zones [99], even if these diagrams were, in fact, quite misleading [175].

Additionally, in some ways we want to avoid making a seamless tool, as "the most significant impacts of technology tend to occur when the technology becomes indistinguishable from the fabric of every day life" ([176] as paraphrased in [103]). This is, however, not sufficient. "We all tend to defer to machines, which can seem more

neutral, more objective" even when they are actively warning us of their limitations and fallibility [177].

I do align myself with those who feel that:

Even though the funding or research and development... of GIS and other imaging systems has come primarily from business, state, and military sources, advocates of the progressive potential information and imaging technologies argue that access is hard to deny, networks are difficult to control, information is readily accessible and used by individuals and groups with limited budgets and expertise, and the ability to use the technology in depth permits groups like environmental organizations to counter claims by polluters about their environmental impacts, by developers about likely local effects of runoff and ground water, and so on... GIS enables communities to make better decisions by providing access to more and better information. It offers more powerful tools for local planning agencies; it offers exciting possibilities for data coordination, access, and exchange; and it permits more efficient allocation of resources, and a more open rational decision-making process [163].

That said, I don't believe that any of this is guaranteed or effortless. It requires intentionality and reflection on the part of the designers, as well as a humble willingness to listen to criticism from anyone, including those who are not 'experts.' This was a key point of the various critical GIS movements discussed in Section 2.2.6. Their work is demonstration that it is possible develop and apply GIS in a collaborative and participatory manner.

As we proceed, we must keep in mind that "the very notion that technologies are neutral must be directly challenged as a misnomer," [172] and that, as Smithsonian curator Lucy Fellowes said, "Every map is someone's way of getting you to look at the world his or her way" [178].

2.3.1.2 Technocratic Planning & International Development

I should start off by noting that this section is not intended to consider all of the arguments for and against planning in general (for that see Klosterman [179]), but instead to focus in on the narrower question of whether *technocratic planning*, particularly in an international context, can be helpful and ethical. This is important because many EVDT applications are international or multinational projects, including both of the case studies including in this thesis.

By "technocracy" we mean the basic idea that "the human problem of urban design has a unique solution, which an expert can discover and execute. Deciding such technical matters by politics and bargaining would lead to the wrong solution" [27]. It is typical for a believer of this idea to quickly put themselves in the role of the "expert [who] can discover and execute." All too often however, they quickly find themselves beset by complexity and gapes in the data that frustrate their efforts. For such aspirants "legibility [is] a central problem," one that must be solved prior to addressing urban design itself. To this end, "exceptionally, complex, illegible, and local social practices" must be turned into "a standard grid whereby it [can] be centrally recorded and monitored." This, of course, requires immense simplification. These "state simplifications... have the character of maps. That is, they are designed to summarize precisely those aspects of a complex world that are of immediate interest to the mapmaker and to ignore the rest. To complain that a map lacks nuance and detail makes no sense unless it omits information necessary to its function." And the interest of these would-be-technocrats tends to be their "unique solution." Taken together, Scott proposes five specific characteristics of these simplifications [27]:

1. They are interested and utilitarian, aimed at a particular end.
2. They are nearly always written, as opposed to visual or verbal.
3. They are typically static and thus, perpetually out-of-date to at least some extent. "The cadastral map is very much like a still photograph of the current in a river."
4. They are typically aggregate facts, not individual ones.
5. They are standardized, so as to enable comparison and longitudinal analysis.

Such individuals are what Easterly calls "Planners," to be distinguished from "Searchers," those who seek for bottom-up solution to specific, addressable needs [180]. Planners fashion themselves into benevolent dictators (though they would eschew being called as such) focused on implementing their solution [181]. Beyond outright failure, such endeavors have not infrequently caused immense social harms, including famines, cultural destruction, and environmental collapse. Furthermore, such technocratic planning is bound up in the history of colonialism and, while formal colonialism has ended, its impacts continue and certain mindsets are still embedded within many planning efforts [182].

James Scott argued that four elements were necessary to precipitate the most tragic of social engineering disasters [27]:

1. The "administrative ordering of nature and society." This includes items like cadastral maps, surnames, census records, and a standardized legal system. As

Theodore Porter put it, "Society must be remade before it can be the object of quantification." [183]

2. A "high-modernist ideology," which Scott defines as a "strong," "muscle-bound" "self-confidence about scientific and technical progress, the expansion of production, the growing satisfaction of human needs, the master of nature... and the rational design of social order commensurate with the scientific understanding of natural laws."
3. An authoritarian state that is both "willing and able" to wield power to enact the high-modernist ideology.
4. A vulnerable civil society that "lacks the capacity to resist" the plans of that authoritarian state.

In essence what is "truly dangerous to us and our environment... is the *combination* of the universalist pretensions of epistemic knowledge and authoritarian social engineering" [27]. Such a combination often takes the form of undue focus being placed on specific metrics, with little interest in underlying causes and dynamics. "Many studies involve ranking places on one or more criteria, and allocating policy benefits accordingly. At its crudest this applied geography merely provides a list of winner and losers with no understanding of why the differences occur" [80].

With regard to the second element a key aspect is that, as Scott notes, high-modernist ideology is not scientific practice exactly. Rather, it is a "faith that borrowed from the legitimacy of science and technology." In fact, it was more an aesthetic predilection than anything scientific. That said, the underlying ideas are quite sympathetic. "Doctors and public-health engineers who did possess new knowledge that could save millions of lives were often thwarted by popular prejudices and entrenched political interests" [27]. The dangers were when an authoritarian state adopted the aesthetic veilings of such ideas to justify actions, in the way that Social Darwinism used evolutionary theory to justify eugenics [184]. In this way "the classism and racism of elites are mathwashed, neutralized by technological mystification and data-based hocus-pocus" [177]. This ideology could also be considered a "dangerous form of magical thinking [that] often accompanies new technological developments, a curious assurance that a revolution in our tools inevitably wipes the slate of the past clean" [177] (something that we are currently seeing repeated with discussions about Big Data and machine learning [185]).

The details lost in the necessary simplifications that the technocrat must make often turn out to not be so negligible after all. In the USSR, "a set of informal practices lying outside of the formal command economy - and often outside Soviet law as well - [arose] to circumvent some of the colossal waste and inefficiencies built into the system. Collectivized agriculture, in other words, never quite operated

according to the hierarchical grid of production plans and procurements." [27] The technocratic leaders were often aware of this but so committed to their ideology that they had no alternative but to maintain a sort of pretense, which anthropologist Alexi Yurchak called 'hypernormalization' [186], that served to compound problems until the Soviet Union eventually collapsed. Such a phenomena is particularly visible in strictly planned capital cities that have, "as the inevitable accompaniment of [their] official structures, given rise to another, far more 'disorderly' and complex city *that makes the official city work* - that is virtually a condition of its existence" [27].

Even the 'successful' development projects often came at a high cost and raised the question of "successful for whom?" After all "Haussmann's Paris was, *for those who are not expelled*, a far healthier city" (emphasis mine) [27].

So, with all of this said, do we think that the field of planning still has a positive role to play in society? I will propose three arguments in favor of such an idea, none of which are wholly satisfactory, but together may amount to something credible.

First, we may attempt to avoid fulfilling the conditions proposed by Scott above. We may, for instance, refuse to do work in areas with authoritarian governments, though this would certainly neglect many in dire need. We may also reject the high modernist ideology in our planning. This is certainly easier, as I have been doing exactly that, but it should not be taken as trivial either. In many ways such an ideology is the default of the technologist, and it requires active self-reflection to avoid falling into that trap.

And the unfortunate matter is, even if we assume that Scott is correct in that his conditions are the necessary and sufficient conditions, what are they conditions for? "The *most tragic* episodes of state-initiated engineering" (emphasis mine) [27]. The egregiously racist influence that Robert Moses had on the urban landscape of New York City [160] happened in at least somewhat democratic society, not an authoritarian one. While it did not directly lead to mass famine and death, it is hardly something that we would want to replicate. I daresay that we want to do more than avoid the most tragic outcomes and instead want to do active good. We must therefore look beyond merely avoiding Scott's conditions.

Second, we may argue that planning has simply "come a long way from focusing on single page map and a timescale of 20-30 years" [187]. It is certainly true that many of the tools have changed over the past few decades. Systems engineering, for instance, is a substantially different field than it was in the middle of the 20th century, as is discussed in Sections 2.2.3 and 2.3.1.3. Sachs meanwhile proposes that prescriptive economics should be modeled on clinical medicine and should not seek to attribute all negative outcomes to the same cause nor to prescribe the same solution to all problems, but instead to "make a differential diagnosis for the economic

case at hand." He lays out several different conditions of poverty, for example, and proposes different solutions to each. Foreign aid is effective at treating the "poverty trap" condition (wherein "the country is too poor to make the basic investments it needs to escape from extreme material deprivation and get on the ladder of economic growth"), but less so for other conditions [23]. In this way, he seeks to distance himself from the high modernist ideology, with its affinity for singular, simple solutions, while still doubling down on the technocratic approach in general.

It should be noted, however, that Sachs has been a senior advisor to numerous states and the UN dating back to the mid 1980s and thus has had ample time to demonstrate his ideas. Nonetheless, many of the critiques referred to already in this section were addressing this time period and some, such as Easterly [180], were specifically aimed at Sach's efforts, with some arguing that many of his projects left people worse off than before [188].

I do think that many of the methodological and technological changes over the past several decades are meaningful, but it also seems undeniable that these changes seem insufficient to ensure good outcomes. So we must look elsewhere for means of shoring up the deficiencies.

The third argument we may make for why planning still has a positive role to play involves collaborative and participatory forms of planning, similarly to what was done for GIS DSSs in Section 2.2.6. After all even one of the proponents of high modernist ideology recognized that "rational, hierarchical, closed-door decision strategies" had negative consequences and that "more democratic process might produce worse results, but it would respond to the increasing sense of alienation among the nation's urban population" [6]. This avenue is not without its flaws, unfortunately. By providing tools for more participation, we are not necessarily changing anything fundamental. "Participation is not power; its reform is not radical" [189]. Even if participation is quite extensive and includes actual political power, "democracies rarely end up expropriating and redistributing capital" [190]. Thus even "inclusive planning practices cannot 'shift the effects of (post)colonial structures and relations of power on indigenous nations without a fundamental recognition of rights'" [182].

Not only is participation evidently insufficient on its own, but some argue that neoliberalism in fact prefers to use participation, rather than violence, as a means of undermining resistance (though this approach runs the risk of providing a structure for coalition building and radicalization) [191]. This can occur unintentionally, as "an inappropriate level of participation may disempower individuals... and it also can distract groups from a desired outcome" [121]. In fact, increased community involvement can result in more restrictive, unambitious goals that are not in the interests of certain minorities [192]. A key aspect of participatory planning is that

mere participation does not magically eliminate power hierarchies. Such pre-existing hierarchies can wield their power in planning discussions in three primary ways: "by promoting formal decisions, setting the agenda, and influencing the broader ideological context of the debate" ([193] as paraphrased by [142]). Similarly, merely connecting individuals and enabling the sharing of information does not necessarily promote engaged political deliberation [194].

Despite this, there is evidence that, with proper creation of the structures of participation or in the wholesale rejection of the state-led participatory structures, that planning can be used to promote equity and development. Goodspeed points out several examples of how participatory and even insurgent scenario-based planning helped address injustices such as racism in urban development [142]. I discuss further evidence to this effect in Section 2.3.3.

To resolve this confusion, Arnstein rejects a the binary model of authoritarian vs participative and proposes an eight-step "ladder of civic participation," as seen in Figure 2-10 [195]. In this model, there are different degrees of participation, with direct citizen control at the top to manipulation of the public by central authorities through means only nominally "participative" at the bottom (and the omitted zeroth step of direct central authority with no pretense of participation). In this vein, Bekkers and Moody provide some examples of visualization and GIS use that, while presented as efforts to inform and enfranchise the public, made the citizenry feel manipulated [196].

This suggests that, while technology-based collaborative or participatory planning efforts are unlikely to effect radical change, they can, *if done well*, still affect positive change. Gordon and Manosevitch, building upon Gastil, argue that two components are needed to have truly participative planning: an 'analytic process' for sharing and analyzing information and a 'social process' for providing for deliberative discussion [194].

In line with some of Easterly's arguments, Eubanks proposers two gut check questions to ensure that a planning tool avoids harmful consequences [177]:

1. Does the tool increase the self-determination and agency of the poor?
2. Would the tool be tolerated if it was targeted at non-poor people?

Furner, meanwhile, proposes three strategies for developing such tools ([197] as paraphrased by [172]):

1. Admission on the part of designers that bias in classification schemes exists, and indeed is an inevitable result of the ways in which they are currently structured.

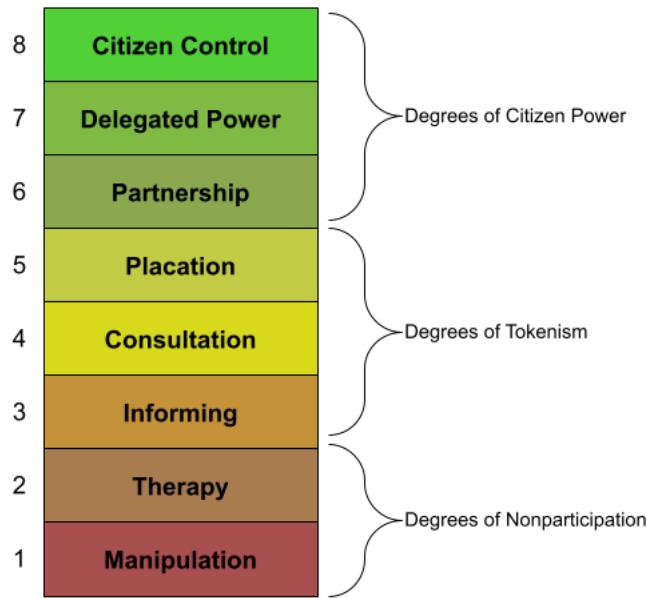


Figure 2-10: Arnstein's ladder of civic participation. Adapted from [195].

2. Recognition that adherence to a policy of neutrality will contribute little to eradication of that bias and indeed can only extend its life.
3. Construction, collection, and analysis of narrative expressions of the feelings, thoughts, and beliefs of classification-scheme users who identify with particularly racially-defined populations.

So, while I argue that a combination of new methodologies and technologies, collaborative and participatory design, and a general intellectual humility are sufficient to avoid the more harmful outcomes of the past (and present), Eubank's and Furner's points are worth keeping in mind as we continue.

2.3.1.3 Systems Engineering

So how does systems engineering relate to this discussion of technocratic planning? Well, systems engineering constituted one of the primary fields that technocrats drew upon, particularly in the 1950s-1970s. In 1964, the state of California commissioned four aerospace companies to conduct studies and develop models of the state's transportation needs for the coming decades [198]. US Vice President Herbert Humphrey said in a 1968 speech that "The techniques that are going to put a man on the Moon are going to be exactly the techniques that we are going to need to clean up our

cities" [6]. In the same year, the RAND Corporation established the New York City-RAND Institute (NYCRI) in an attempt to bring systems analysis and engineering to urban planning. Around the same time, the American Institute of Aeronautics and Astronautics (AIAA) hosted meetings on urban technologies to bring aerospace expertise to bear on the urban crises of the time [6]. In 1970, NASA established the Urban Development Applications Project [199], followed by a New York City Applications Project in 1972, and a National Science Foundation (NSF) Urban Technology System Experiment in 1973 [200]. Also in 1970, Jay Forrester published his seminal paper "Systems Analysis as a Tool for Urban Planning" [201] which in 1972 would be expanded upon with the World3 model used in the (in)famous book *The Limits to Growth* [202]. System dynamics, the modeling approach underlying both of these, would go on to have major impacts on business management, urban development, and environmentalism [203]. The very same year, the US federal government established the Urban Information Systems Inter-Agency Committee (USAC) to bring systems engineering and analysis tools to municipalities across the country [204]. Outside of the US, the London-based think-tank, Centre for Environmental Studies, was advocating for the use of multiscale and multidomain urban models as early as 1968 [205]. It was a heady time, with engineers feeling "that, having reached the moon, they could now turn their energies to solving the problem of growing violence in cities along with other urban "crises" [206]. The pursuit of such applications was justified by several different rationale, chief among them were [6]:

- Computer simulations and related techniques were simply advances on the statistical models already widely used by the urban planning profession.
- The rise of cybernetics, with its cross-disciplinary control analogies, promised to unify disparate fields within urban planning and analysis, resulting in a unified understanding of cities.
- The use of these military innovations would transform urban planning and decision-making into scientific endeavors.

Almost immediately, however, such grand ideas met with difficulties. The NYCRI was forced to close in 1975 in the face of resistance from the civil service, unions, and the public at large due to perceptions of RAND's elitism, secrecy, and lack of regard for the side effects of their proposed reforms [6]. As early as 1972, RAND acknowledged that the NYCRI attempt had met numerous difficulties due to such issues as the NYCRI's secrecy (the New York City council "grew annoyed" that "under the terms of our contracts [they have] no right of access to the studies" [207]) and NYCRI's failure to "provide these groups [local interest groups] with the means of participating in public debate in a more informed and more rational way." [207] The

USAC was shutdown in 1977 after significant criticism for spending large amounts of money on projects that failed to deliver [204]. NASA's efforts lasted somewhat longer, continuing to encourage the use of remote observation data by urban planners as late as 1980 [208, 209] before retreating from the urban development domain in the early 1980s largely due to a lack of interest from municipal governments and planners [6]. Perhaps the most ambitious application of systems engineering methodologies to economic development was the 1971-1973 Project Cybersyn, a distributed decision-support system based on an economic simulator and cybernetics intended to facilitate the management of Chile's national economy [210]. Unfortunately Project Cybersyn is not particularly useful for understanding the benefits and limitations of systems engineering as it was abandoned following the nation's military coup in 1973, though even in prototype form it did yield some initial successes (and ran into various challenges) [211].

Meanwhile, much of the US planning profession strongly rejected the new systems engineering entrants:

The systems engineers bring some expertise and substantial pretensions to the problems of the city. Their principal system expertise seems to be relative to complex organizations that are mission oriented. There is in any case a good deal of difference between the mission of reaching the moon, and the mission of survival and welfare for society and the city. The systems engineer can in general deal best with subsystems and specific tasks, and he therefore suboptimizes. This is a charitable description. [212]

Trying to solve 'earthly problems,' especially urban problems through aerospace innovations had shown that 'transporting the astronauts from terra firma to land on the lunar sphere, travel hither and yon over its surface, and then back home to Houston' was a comparatively simple task. [6]

This perception continued to decades later. In 1988 [213] (and again when reprinted in 1996 [206], Friedmann used Figure 2-11 to situate systems engineering and analysis among other intellectual schools of urban planning. It is positioned on the far left of the figure, indicating that the field "look[s] to the confirmation and reproduction of existing relationships of power in society. Expressing predominantly technical concerns, they proclaim a carefully nurtured stance of political neutrality. In reality, they address their work to those who are in power and see their primary

mission as serving the state." Marcuse, in 2011, refers to systems engineering as primary concerned with efficiency and highly deferential to existing relations of power: "the technicist is inherently conservative: it is to serve an economic and social and political order in which its role is to make that order function smoothly." [189]. It is natural that the more authoritarian-minded decision-makers would thus find systems engineering of interest. It was not only in dictatorships that systems engineering found a planning home, however. Many of the examples cited above were within the United States. In keeping with Scott's theory of social engineering disasters, the democratic nature of the US kept these applications from becoming large scale tragedies, but this does not mean they were successes by any means either.

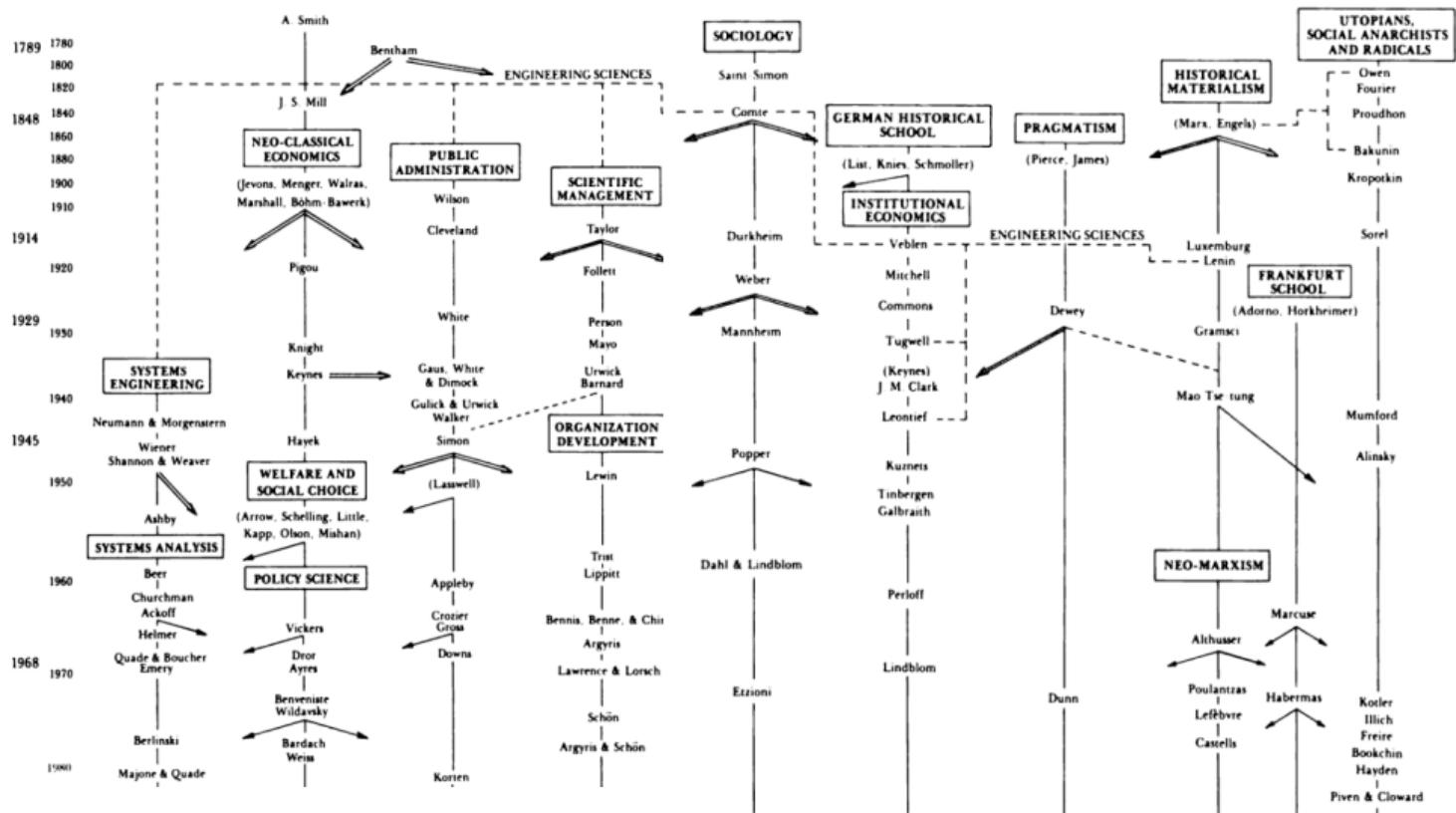


Figure 2-11: Timeline of intellectual influences on American planning theory. From [206]

This part of the history of systems engineering is largely missing in most discussions within the field. Most start in the early 1950s and acknowledge that the field truly hit its stride with the Space Race of the late 50s and 60s [214–217]. The official formation of a professional society, the INCOSE, would follow much later in the early 90s [218]. These histories tend to focus on the technical development of the field, highlighting new methodologies and frameworks such as Model-Based Systems Engineering (MBSE), System of Systems (SoS), etc.; or academic milestones, such as the formation of the *IEEE Systems Journal* or the promulgation of MIL-STD-499. The only consistently mentioned application of systems engineering is the Apollo program, though some of these histories occasionally mention other military or NASA programs such as Tracking and Data Relay Satellite System (TDRSS).

Typically lacking in these histories is discussion of notable application lessons learned, particularly from failures or shortcomings. Such a lack can lead to each new generation of engineers using new tools to replicate the mistakes of the past. This is not to say that the systems engineering field has wholly ignored failures. Talbott summarized systems engineering insights from several hundred system failures across several disciplines including aerospace engineering (e.g. the Hubble Telescope mirror defects), civil engineering (e.g. the Tacoma Narrows Bridge collapse), and telecoms (e.g. a worm on ARPAnet) [219]. Bahill and Henderson conducted a similar review, though they also (unusually) included a couple of social systems, namely the US war in Vietnam and the failure of US counterintelligence to prevent the September 11th, 2001 terrorist attacks [220]. Petroski has written extensively on lessons learned from civil engineering failures (primarily bridge and other structural collapses) that are generalizable to engineers of all disciplines [221, 222]. A 2011 panel of senior practitioners in the field examined multiple aerospace failures from a systems engineering perspective [223].

These histories all omit the flawed use of systems engineering for urban planning during the middle of the 20th century. This gap, particularly striking when compared to the previously discussed histories of GIS and mapping, is highly concerning and lends weight to the critiques of systems engineering quoted above. To better respond to this, I conducted my own pair of reviews of the period, one systematic, focused on the systems engineering literature, and the other integrative, including sources from outside the systems engineering discipline. For full details on the methodology, see [224]. In this section, I present some of the results and discuss its relevance to the critique of technocracy and of systems engineering in particular.

Ultimately, across both the systematic review and the integrative review, eight pitfalls were identified (**P1-8**) which were then organized into three themes (**T1-3**). These, along with the portion of the reviews that noted each pitfall, are summarized

in Table 2.2. These pitfalls and themes are not the only possible way to categorize the pitfalls present across the literature, nor are they wholly independent from one another. These were selected and organized so as to facilitate useful lessons learned and actionable responses.

Table 2.2: Identified Themes and Pitfalls from reviews, including the proportion of systematic and integrative review publications that contained each pitfall. From [224].

Theme	ID	Pitfall Description	Systematic Review	Integrative Review
T1: Technical Limitations & Simplifying Assumptions	P1: Data & Metrics	Lack of relevant and low uncertainty data and indicators. This historically has been particularly severe in the case of social wellbeing. This lack of good metrics can result in optimizations based upon narrow metrics.	60%	80%
	P2: Theory & Methods	Lack of understanding, theory, or methodologies to handle the complexity of cities and societies. This can result in overly simplified models and the design of simple, controllable systems that do not work well in the field.	43%	70%
	P3: Siloed Knowledge	Lack of integration across fields of research and other forms of knowledge. This can lead to a lack of regard for subject matter experts (e.g. urban planners, social scientists, etc.), historical context of intervention areas (i.e. assuming every city can be treated the same), and local expertise (e.g. long-term residents or community organizers).	40%	80%
	P4: Singular Solution	The assumption that there is a single objective function to be optimized, that there is a singular ‘optimal solution’, or that the needs of all stakeholders except the client can be safely ignored.	54%	50%
	P5: No User Focus	Lack of collaboration or interaction between the engineer/analyst and decisionmakers, system users, and/or the public. This can result in prioritization of basic research over the needs of the actual system stakeholders.	53%	90%
	P6: Cost & Time	Development of systems engineering analyses and tools either lagging the urgent need for a particular policy decision or being too costly to pursue and maintain.	9%	50%
	P7: Lessons Learned	Lack of learning from past failures and experiences	14%	50%
	P8: Hype	Overstating systems engineering capabilities or using engineering terminology to justify unscientific methods/actions.	3%	30%

P1: Data & Metrics and **P2: Theory & Methods** represent primarily technical limitations in data, metrics, and methodologies, coupled with the general intransigence of social systems to measurement and modeling. The first of these deals primarily with the much more limited and fuzzy data that systems engineers had to work with in planning contexts during the mid 20th century, as well as limited performance metrics for social wellbeing at both the individual and community scales. The latter refers to limitations in modeling methods and theoretical frameworks for grappling with the complicated dynamics of human societies. Such limitations encourage simplifying assumptions in order to make the problems tractable. One of the most common of these simplifications was selecting an efficiency metric for an existing system to optimize, rather than more critically considering the goals and design of the system as a whole [189, 206]. Both of the **T1** pitfalls were commonly identified in both reviews, likely because identification of technical limitations, along with proposals for how to address them, constitute a major mechanism for research progress. Beyond this, however, some issues, particularly around social questions, have no single, encompassing metric, regardless of the level of data availability.

This directly leads into **T2**, which includes **P3: Siloed Knowledge**. As was discussed previously, planning literature abounds with complaints of systems engineers not considering disciplinary expertise or other forms of knowledge. Urban planners sometimes felt as though engineers sought to replace them rather than collaborate [6]. Perhaps due to the data and computational limitations at the time, engineering models tended to focus on the abstract and universal, ignoring local context. Forrester's system dynamics model of a city, for instance, was critiqued for being "not spatially disaggregated", "of an abstract city", and for "us[ing] no data" [225]. **P4: Singular Solution**, regarding the extent to which a single objective function representing a single stakeholder's preferences is even appropriate, is an issue the systems engineers have had to grapple with even outside of planning contexts. This issue was recognized early on, though productive means of addressing were only developed much later. Smith in 1968 wrote that "It is relatively easy to answer the question: 'Who and what is missile XYZ being designed for?' It is significantly more difficult to answer the question: 'For what users and what purposes is the city to be designed?'" [198] Similarly, Rider, in a 1975 NYCRI paper demonstrating a parametric model for the allocation of fire companies, readily recognized that "Far from involving the optimization of some well-defined criterion, the pursuit of such a goal requires the delicate integration of several often conflicting objectives... These questions have no universally acceptable solutions" [226].

Some of the notable differences between the systematic review and the integrative review are worth discussing. **P5: No User Focus** was mentioned in approximately

half of the systematic review publications but almost all of the integrative review publications. Two primary causes of this pitfall were noted in the literature. The first is that many of the systems engineering applications were more focused on research, including developing and demonstrating new tools and techniques, rather than on responding to the immediate needs of decision-makers. The second was an emphasis on secrecy both towards decision-makers and the public at large. Both of these were likely disciplinary norms inherited from systems engineering's origins in military and private industry.

P6: Cost & Time, which refers to higher than anticipated startup costs for systems engineering studies and models, was noted by only 9% of publications in the systematic review but was noted in 50% of the integrative review publications. This difference is likely due to two sources. First, scholarly research publications do not often complain about their own lack of funding or compressed deadlines, preferring to restrict themselves to technical results (with perhaps an appeal for future research support in the future). The second, noted in a number of publications found in both reviews, was a combination of general optimism with an expectation that tools and techniques developed in an aerospace or defense context could be directly ported over to urban and regional development with minimal additional resources. This ultimately proved to not be the case, and while both civilian and military aerospace projects could be assured of immense funding and institutional support during the Space Race era, these urban development applications often lacked such long term, invested support. Furthermore, if the development of a spacecraft was delayed, the launch date would be pushed back. In an policymaking setting, if the model development was delayed, a decision would simply be made without the model.

P7: Lessons Learned also has a significant gap between the systematic and integrative reviews. It should be noted that almost all of the publications included some amount of background or a review of the literature, as is to be expected. These typically focused on specific technical limitations of previous work that the new publication seeks to address. **P7** does not refer to this, but to a broader consideration of what impacts, positive or negative, that previous impacts had on decision-makers and public. Such consideration was infrequently found in the systematic review.

Another noticeable difference is the least commonly noted pitfall, **P8: Hype**. This was only discussed once in the systematic review but was raised in several of the integrative review publications. This is perhaps because this is a critique that would rarely, if ever, be levied against one's own field. The systems engineering literature is populated by actual practitioners presenting primarily on their own results and thus, quite reasonably, believe in the validity and scientific merit of their own activities. Outside critics, however, are more prepared to identify hyperbole

and deep methodological flaws. Forrester's system dynamics model of a city [227] was criticized for "bur[ying] what is a simplistic conception of the housing market in a somewhat obtuse model, along with some other irrelevant components. He then claims that the problem cannot be understood without the irrelevant complexity" [225]. The one systematic review paper to discuss **P8** positioned itself as seeking to preserve the systems analysis / systems engineering field from "overblown promotion" by "opportunistic converts" who bring "discredit to both the convert and his new-found meal ticket." [228] Scott, meanwhile, pointed out that, regardless of the intellectual rigor of the underlying analysis, decisionmakers who commission a study can, through their influence of the study, direct its outcome in much the way that Forrester's model was accused. These decisionmakers can then drape themselves in the authority of a "a scientific report" to justify their already decided upon course of action [27]. This is of course closely connected to stakeholder considerations posed by the **T2** pitfalls.

The frequency and content of publications in the literature records the gradual rejection and retreat of systems engineering from planning applications. As early as 1973, planning scholars were (perhaps preemptively) eulogizing the death of large-scale models and other tools of the systems engineer [225]. The subsequent decades saw the fields of systems engineering and development planning grow largely independently of one another.

With regard to **P1: Data & Metrics**, numerous quantitative economic and social indices have been developed for the planning field [229–233] and available data sources have greatly expanded, including telecoms-based mobility data, distributed sensors, remote observation, and demographic statistics. Mathematical tools such as cellular automata and agent-based modeling have become popular [145, 234]. Digital models underlie the popular subdiscipline of scenario planning [142, 235]. Interdisciplinary, integrated models have even started to re-emerge [236–238].

At the same time, systems engineering has changed. As early as 1981, systems engineers were incorporating some of the more critical perspectives into their work, as seen in soft systems methodology (SSM) which sought to shift emphasis from directly engineering social systems to leveraging a systems perspective during a process of inquiry [239]. In general, the belief that systems, even human systems, can be made simple, rational, and controllable (**P2: Theory & Methods**) has been largely outmoded. Instead, systems engineers have adopted theories of complex systems. This change puts systems engineers in line with critical development planner Jane Jacobs, who argued that "intricate minglings of different uses are not a form of chaos. On the contrary they represent a complex and highly developed form of order" [12]. Complex systems, emergence, "ilities", systems-of-systems, and complex

adaptive systems have all become popular fields of study within systems engineering [240–250], with numerous frameworks being proposed for how to classify and handle such systems [251–256]. Faced with such systems, engineers have had to recognize their own inability to definitively predict the future and have turned to probabilistic and flexible methods that instead "manage" complexity over longer time scales, such as epoch-era analysis [53, 54] (which has many similarities to the aforementioned urban planning method called scenario planning) and fuzzy probabilistic programming [257, 258]. This can be seen in a recent set of definitions promulgated by INCOSE, which includes terms such as "transdisciplinary," "integrative," "socio-technical systems," and "complex systems," as well as a recognition that systems are conceptual abstractions with a chosen focus [259].

Parallel to this, systems engineers have moved away from narrowly implementing the directives and priorities of an individual client (**P4: Singular Solution & P5: No User Focus**) to identifying, mapping, and analyzing the various stakeholders in a system in order to inform the architecture of the system and its requirements. Stakeholder analyses can involve both qualitative and quantitative tools, such as the Stakeholder Requirements Definition Process [260], Stakeholder Value Network Analysis [261], and interviews of representatives from different stakeholder groups. This change in focus can also be seen in the rise of human-centered and user-centered design perspectives, which have spawned numerous specific methodologies and seen application in healthcare [262], Industry 5.0 [263], MBSE [264], and other fields [265].

Such changes also serve to address **P3: Siloed Knowledge** by accepting information from a wider range of disciplinary sources and methods. In order to translate these complicated networks of stakeholders into designs, systems engineers have developed methods for handling multi-stakeholder negotiation and [47–49] tradespace visualization and exploration [47, 48, 50–52], the latter of which demonstrates an increased willingness to appreciate the psychology and experience of the user. Multiple of these techniques can even be linked together, such as when Sparrevik et al. combined participatory stakeholder engagement with multicriteria decision analysis for the management of a harbor, emphasizing the lateral learning and trust that can develop through such a transparent process [266]. Such techniques can thus been seen as a response to a common historical critique that systems engineers assume "complex controversies can be solved by getting correct information where it needs to go as efficiently as possible," that "political conflict arises primarily from a lack of information," and that "if we just gather lack the facts... the correct answers to intractable policy problems like homelessness will be simple, uncontroversial, and widely shared" [177]. Systems engineering thus has potentially useful tools and perspectives to contribute to the such endeavors as collaborative planning theory [267]

and participatory development [268].

With regards to **P6: Cost & Time**, significant infrastructure has been put in place to support the urban planning profession. Interactive DSSs abound [144, 269]. The use of GIS has become the norm [106, 113, 270], including more participatory variants [121]. Systems engineering likewise has seen a heightened emphasis on reusable tools and infrastructure in the form of both specific modeling languages like Object Process Methodology (OPM) [271] and in general approaches such as MBSE [272]. Beyond planning and systems engineering, computational power has increased by orders of magnitude (which has then found use in new simulation techniques) and the public in general has become much more familiar with computational tools. All of these together have supplied the basic analysis infrastructure that is common to the field. As a result, new applications do not necessarily require immense resources.

These developments are summarized in Table 2.3. Taken together, they suggest that the fields of systems engineering and planning are perhaps closer to each other than ever before, even showing some elements of convergent evolution. This can be seen in the use of the term complex adaptive system in both fields [273], as well as in the rise of industrial ecology [274]. This latter field is bringing insights from systems engineering (among other fields) to bear on cities and the environment once more. Examples include thermodynamics and entropy modeling [275, 276], metabolism [277], and scaling laws [278]. Some of this work is explicitly picking up avenues of research from the 1970s that were abandoned in the 1980s [277]. Furthermore, many of the pitfalls from half a century ago identified by this paper have been significantly addressed in the literature. Much benefit could be gained through more direct dialogue and collaboration between systems engineering and planners. At the same time, none of these pitfalls have been wholly obviated, none of the new developments have achieved universal adoption, and the dangers of **P8: Hype** are always present, regardless of methodology. Some of the methods for addressing these pitfalls are in tension with one another. For example, the new modeling techniques aimed at addressing **P2** can increase opacity and inexplicability, thereby inhibiting the ability to involve decision-makers and the public in their development and build trust in its results (**P5**).

So how can we make use of the opportunity for constructive collaboration, avoid falling prey to the same pitfalls as the past, and navigate these inter-pitfall tensions?

Table 2.3: New Developments for the Identified Pitfalls. From [224].

Theme	Pitfall	New Developments	Relevant Publications
T1: Technical Limitations & Simplifying Assumptions	P1	Improvements in in-situ data collection (e.g. telecoms, distributed sensors, statistical agencies) and remote observation; new indices of societal and personal wellbeing	[229–233]
	P2	Complex systems, biomimicry, emergence, systems-of-systems, complex adaptive systems, epoch-era analysis, fuzzy probabilistic programming, agent-based modeling	[53, 54, 142, 145, 234–250, 257, 258]
	P3	Stakeholder Value Network Analysis, qualitative interviews for use in requirement definition; general expansion of interdisciplinary teams	[261, 279]
	P4	Multi-attribute and multi-objective optimization methods; multi-stakeholder negotiation, tradespace visualization and exploration	[47–52]
	P5	Stakeholder Requirements Definition Process; Human-centered and user-centered design perspectives; open source software; end of the Cold War; increased role of non-military stakeholders in systems engineering discipline	[260, 262–265, 267, 268]
	P6	Advances in computing power; Decreases in computational cost; Increased public familiarity with computational tools; Development of re-usable tools and infrastructure (OPM, MBSE, etc.); independent development of urban planning models	[144, 269, 271, 272]
T3: Lessons Learned	P7	Better histories of the field	
T4: Hype	P8		

I propose three tactics for collaboration between the fields of systems engineering and planning:

1. Adopt the new developments that address certain historical pitfalls (as summarized in Table 4) and continue to pursue new opportunities to address the remaining dangers.
2. Explicitly grapple with the history of systems engineering in planning. Use this to expand the sphere of collaboration.
3. Select an application domain that can benefit greatly from both systems engineering and planning, preferably a relatively novel domain, then put together multidisciplinary teams to address that domain.

The first is straightforward. As has been discussed, fifty years ago, systems engineering lacked the disciplinary tools and perspectives necessary to successfully tackle many areas within planning. While significant gaps remain, new methodological developments in both fields mean a new opportunity for collaboration.

The second is necessary to avoid new generations of systems engineers being educated in ignorance of past mistakes. None of the pitfalls listed in Table 4 were based entirely on technical shortcomings and most were primarily nontechnical in origin. Many had to do with perspective and personal approach, often characterized by a certain disciplinary hubris. The urban planners of the 1970s felt that systems engineers wanted to replace them, rather than collaborate with them. Much of the public felt that the systems engineers were the servants of entrenched powers rather than the community at large. Regardless of the truth of these perceptions, their mere presence significantly hampers the ability of systems engineers to effectively implement their projects. Both can be addressed via a certain professional humility and a willingness to engage in true multi-stakeholder decision-making.

In many ways this is an extension of an already present norm within systems engineering. From its beginnings, systems engineers have depended upon multidisciplinary teams of engineers. After all, systems engineers are largely unnecessary for projects that can be accomplished by a single engineer and for a single stakeholder. Teamwork, communication, and collaboration are thus fundamental to the field. Over time, the boundaries of these collaborations expanded to include multiple organizational stakeholders in a single project, including multiple clients, government agencies, and non-client beneficiaries. What I am now proposing is to expand this still further, by including both technical experts such as environmental scientists, ecosystem services economists, and anthropologists; and nontechnical members of the communities in which our systems operate. Such a proposal has been previously advanced, particularly with regard to the inclusion of social scientists, in the form

of emphasizing the importance of the "ologies" [280]. Beyond this however, I am arguing for a participatory systems engineering, taking a page from the fields of GIS and planning that have been building participatory frameworks and tools for the past couple decades [114, 120, 121, 268, 281]. This is also in line with the field of remote sensing, which has a similar Space Race military origin and has recently seen a more participative research agenda mapped out [84] (as discussed in Section 2.2.4). Systems engineering already has many of the tools for this, in the form of multi-stakeholder negotiation methods and tradespace exploration tools. These can be readily adapted to incorporate community perspectives and be used as part of existing collaborative scenario planning processes common in urban planning.

The third approach is appropriate not only because it allows for plenty of research opportunities, but it avoids one field (systems engineering or planning) dominating the other due to historical entrenchment. Urban planner Scott Campbell recognized a similar need within his own field [282]:

The danger of translation is that one language will dominate the debate and thus define the terms of the solution. It is essential to exert equal effort to translate in each direction, to prevent one linguistic culture from dominating the other... Another lesson from the neocolonial linguistic experience is that it is crucial for each social group to express itself in its own language before any translation. The challenge for planners is to write the best translations among the languages of the economic, the ecological, and the social views, and to avoid a quasi-colonial dominance by the economic *lingua franca*, by creating equal two-way translations... Translation can thus be a powerful planner's skill, and interdisciplinary planning education already provides some multiculturalism.

The question then, is what domain would be fruitful for this endeavor? Campbell suggests that "the idea of sustainability lends itself nicely to the meeting on common ground of competing value systems." As should be obvious at this point, I tend to agree with him, while noting that just because sustainable development is an apt proving ground, it does not mean that it is the only domain well suited for such collaboration.

2.3.2 Sustainable Development & the SDGs

The concept of sustainable development as espoused by NGOs and UN agencies is not without critique. Nor is the specific substantiation of sustainable development in the SDGs. There are three primary such critiques that I will address in this section:

1. Sustainable development has become essentially toothless. It is used primarily for greenwashing and providing cover for actions that would have been taken anyways, rather than motivating real change.
2. The reliance on detailed, specific metrics such as the SDG indicators not only distracts from the more important, though harder to quantify, goals of human and environmental wellbeing, but actually works against them.
3. Lack of data and unreliability of data inhibits our ability to meaningfully evaluate our progress towards metrics at all.

All three of these are genuine concerns that have some not insignificant degree of truth. I will briefly lay out each of this concerns before considering how they jointly impact the manner in which the work envisioned in this thesis should proceed.

The first critique is particularly concerning as the SDGs greatly increased the number of domains of interest compared to the MDGs. Where the MDGs included three issues of human health (child mortality, maternal health, HIV/AIDS, malaria, and tuberculosis), the SDGs include at least eleven (child mortality, maternal mortality, tuberculosis, malaria, Hepatitis B, neglected tropical diseases, suicide, various non-communicable diseases, substance abuse, road injuries, reproductive care, hazardous chemical and pollution exposure, tobacco use, and more). While on one hand this is a proper recognition of the long list of items that contribute to a sustainable world, it does run the risk of diluting the importance of any particular issue or allowing organizations to cherry pick the issues that they were already interested in, particularly as the SDGs have no built in mechanism for prioritizing on goal, target, or indicator over another.

As Campbell wrote [282]:

The pessimistic thought is that sustainable development has been stripped of its transformative power and reduced to its lowest common denominator. After all, if both the World Bank and radical ecologists now believe in sustainability, the concept can have no teeth: it is so malleable as to mean many things to many people without requiring commitment to any specific policies.

Boosters of global goal setting argue that they provide a host of benefits including:

- Global goals are critical for social mobilization and coordinated orientation.
- Global goals provide global peer pressure for adoption, monitoring, and action.
- Global goals mobilizing epistemic communities (experts, researchers, etc. These in turn can help map pathways to achieving the goals, making them seem more manageable and less remote.)

- Global goals mobilize stakeholder networks and thereby leverage capital and other resources.

Sachs, for example, argues that "MDG goal setting has energized civil society and helped to orient governments that otherwise might have neglected the challenges of extreme poverty... the MDGs have been important in encouraging governments, experts, and civil society to undertake the 'differential diagnoses' necessary to overcome remaining obstacles" [23]. Part of this difference of opinion is based on whether one views the individual components of sustainable development mutually reinforcing or as competitive for scant resources. Sachs is certainly in the former camp, as is the concept underlying Figure 2-4 earlier in this thesis. The latter camp can be seen embodied in Figure 2-12, which conceives of sustainable development as a balance of three conflicts. This is a view that Sachs criticized as "much too pessimistic... Investing in fairness may also be investing in efficiency, and... attention to sustainability can be more fair and more efficient at the same time." Despite this, he elsewhere admits the impact of the MDGs was uneven, with public health receiving the most attention, while sanitation and education were largely sidelined [23].

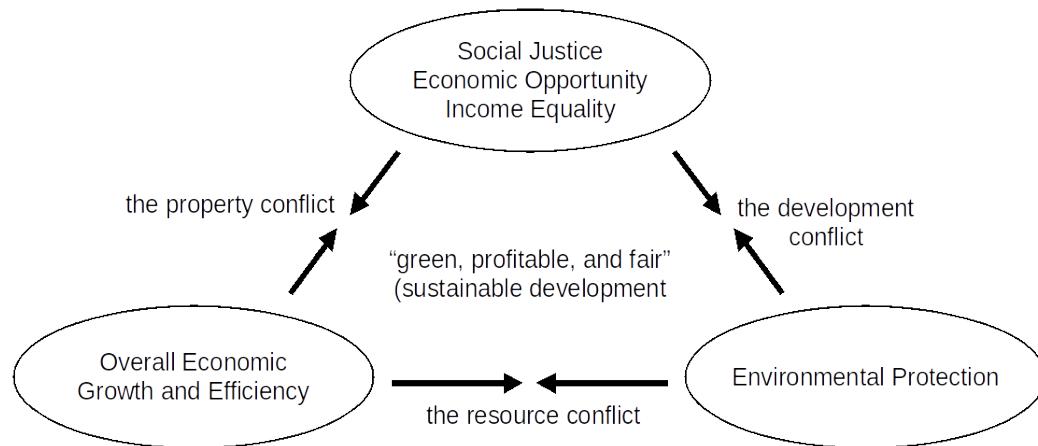


Figure 2-12: The triangle of conflicting goals of sustainable development. Adapted from [282]

Fukuda-Parr et al. advance this concern still further, pointing to evidence that the MDGs did little to raise awareness and motivate action for neglected priorities, but instead merely provided metrics for already popular initiatives [283]. We must

recognize that ability for global goals to motivate additional action by states and other actors is unclear. It is entirely possible that the creation of the SDGs primarily represents an increased interest by society at large in the idea of sustainability, rather than constituting a motivator for increased action itself. Even if this is the case, however, we can take some solace in the fact that idea of sustainability "has become hegemonic, an accepted meta-narrative, a given. It has shifted from being a variable to being the parameter of the debate, almost certain to be integrated into any future scenario of development" [282]. The SDGs have become a kind of *lingua franca* when it comes to development projects and there is some utility in that. They can enable a certain communication shortcircuiting. Instead of having to explain why helping mangroves benefits society at large, we can just point to SDG Target 15.1.

Moving onto Critique 2, Fukuda-Parr et al. also pointed out that those issues that did see awareness raised and resources provided due to the MDGs produced "ambiguous impacts on complex social issues," particularly because some of the metrics were chosen for ease of implementation rather than importance. The primary strengths of the MDGs - "simplicity, mensurability, and concreteness" - also proved to be sources of distortion" [283]. Section 2.3.1 already partially addressed the more general sense of this problem, the concern that "substantive goals, the achievement of which are hard to measure, may be supplanted by thin, notional statistics - the number of villages formed, the number of acres plowed" [27]. Here I want to focus in one aspect that applied to the MDGs and SDGs in particular.

One major critique of the MDGs was that they neglected human rights among their metrics, potentially justifying horrendous behavior by state actors and others as long as it made some number go up or go down as needed [284]. This concern was even raised by the UN themselves in a public report towards the end of the MDG lifecycle [285]. One obvious solution to this just incorporate human rights into the next round of goals, which is exactly what happened in SDG 16, which numerous human rights issues from human trafficking to representative decision-making by governments. This same phenomenon likely also explains other, non-human rights additions to the SDGs as well.

This does not wholly address the issue of human rights however (or other similarly neglected aspects or a holistic concept of development). Where under the MDGs, a decision-maker could say, "Human rights aren't in the list of goals, so they will take a backseat to Goal X," now under the SDGs they could simply say, "We recognize that human rights are an important part of Goal 17, but we believe that Goal Y is more important for our nation (or some other nation in the case of an NGO)." Obviously many of the goods envisioned in the SDGs resist direct comparison or conversion to monetary terms, making it difficult to directly rebut such an argument. Even if you

can justify some monetary conversion, Reddy and Heuty point out that any *a priori* means of allocating priorities between goals on a cost-benefit basis is bound to fail due to the lack of data and highly unreliable approaches for estimating said costs and benefits [286].

This leads directly in Critique 3. The uneven availability of data severely hampered international, expert-led development efforts, such as the MDGs. One of the more prominent of MDGs was Goal 6, "Combat HIV/AIDS, malaria, and other diseases," with its associated Target 8: "Have halted by 2015, and begun to reverse the incidence of malaria and other major diseases" [40]. It is difficult to measure progress towards this goal when, in 2005, some researchers indicated that that episodes of malaria globally may have been as much as 50% higher than those reported by the World Health Organization (WHO) [287]. The availability and quality of data (commonly referred to as 'monitoring') was thus a common element of critiques of the MDGs [283, 284, 286]. While many of these critiques used this as an argument for different fundamental models of international development that were not as data-reliant, proponents of the goals instead viewed this as a specific challenge to be overcome. As the MDGs were concluded and their successors, the SDGs, were created, the World Bank labeled the lack of a data a "deprivation" on par with the lack of food, shelter, or healthcare [288]. The United Nations General Assembly, in its commissioning of the SDGs, "called upon the United Nations system, including the Statistics Division of the Department of Economic and Social Affairs of the Secretariat and the regional commissions and international agencies, to support national efforts in building and strengthening national statistical capacity, in particular that of developing countries, and called upon all international agencies to improve the coverage, transparency and reporting on all indicators."

As was discussed in Section 2.2.4, remote EO has been touted as globalizing data collection and addressing the data gap when it comes to the SDGs. Organizations such as GEO have even organized an initiative called EO4SDG to advance such activities [289]. Unfortunately, the historical rule that "the poorer the country, the less and the worse the data" does not just apply to basic demographic and geographical data, such as that collected by standard decennial censuses or by national mapping services, but it also applies to data derived by analysis [290], including global and multi-regional datasets. This is only exacerbated by the fact that such derived datasets are typically created by individuals and organizations based in the wealthier states and thus subject to their particular interests and language limitations. An example of this can be seen in the primary composite dataset of ecosystem services valuations. The Ecosystem Services Valuation Database (ESVD) is maintained by research organizations based in continental Europe and is primarily funded by a UK

government agency [34]. The database organizes the studies that it references by the location of the specific ecosystem services being valued. Table 2.4 shows the breakdown of the target continents of these studies, in which a bias can be seen both towards wealthier regions and towards those regions of more interest to the researchers and funding sources.

Table 2.4: Regions studied by publications compiled by ESVD

Region	Number of Studies	Percent of studies
Africa	309	7.7
Asia	1140	28.4
Europe	1639	40.8
North America	594	14.8
Oceania	223	5.6
South America	109	2.7

This trend tends to be exacerbated in smaller sub-disciplines. Approximately 63% of studies of mangrove-related ecosystem services are focused on parts of Asia despite these regions constituting providing only 38% of the world’s mangrove coverage [291].

So how should we avoid, or at least mitigate these critiques? First and most obviously, we can be careful about our collection and use of data so as to avoid technical mistakes. This includes such actions as characterizing gaps in the data rather than assuming them to be uniformly random, examining the generation process so as to identify potential errors, and not applying a data-based model out of its domain of calibration. In machine learning of remote observation data, for example, training data should typically be based on in-situ observations that are selected to be representative of the entire application area. These correctives are all important and should certainly be implemented, but they are insufficient on their own to avoid all the harms laid out in the previous section.

Second, we may refuse to perform data collection and analysis in areas with authoritarian governments or other unsavory decision-makers and adopting the other conclusions reached in Section 2.3.1. When it comes to data collection and use, this can be done by being critical of the providence, applicability, and original purposes of datasets, and by being willing to take action to fill gaps in the data rather than just relying upon what is available. That said, this is not a trivial undertaking. Furthermore, while you may have avoided working with despots and are not ideologically blinded yourself, data, once collected, has some degree of permanence and it is not

always clear who will use it in the future.

Third, we may argue that data collection and analysis methods have developed over time, are now more objective, and are thus no longer vulnerable to historical biases and gaps. This is essentially what proponents of remote observation data advocated as far back as the 1970s, as discussed earlier. While improvements are real and remote observation certainly represents a way of checking claims made by deceptive actors, contemporary methodologies are still vulnerable to intentional exploitation and unintentional misuse, but these issues are inherent in the act of data collection itself, regardless of the methodology.

Fourth, we may change our framework of development. Since data are collected for a purpose and mediated by technology, if we change the purpose, we change both the use and the collection. This is the approach many critics of metrics such as the targets and indicators of the MDGs and SDGs have taken: "The solution cannot therefore be to seek fully to overcome the limitations in our knowledge (which are incapable of being fully overcome), but rather lies in adopting structures for decision-making which address these limitations" [286]. Such altered frameworks include Bayesian cost estimates [286], a focus on human rights [284], qualitative rather than quantitative objectives [283], a focus on freedom of choice [128], and Easterly's "Searchers" (those who seek for bottom-up solution to specific, addressable needs in local areas and thus do not need immense amounts of standardized data collection) [180]. One of the more popular thrusts in this vein are participative and collaborative development activities, as was discussed in Section 2.2.6.

Williamson and Connolly point out that "the term sustainability exists and operates within a number of governmental hegemonic discourses, i.e. the term itself is continually produced within legislative power structures," and argue that we should not "centre mapmaking praxis on generic or legislative definitions of sustainability, but rather encourages dialogue that supports the re-formation of self, community, and place." Importantly, they do not "seek to overturn generic understandings of sustainability," but rather seek a more complex understanding and proliferation of the term via local 'grounded' definitions. [131] We can seek to act similarly, perhaps. The SDGs and the UN's concept of sustainable development are useful for communicating with a broad audience and coordinating action, but they should not be used to overwrite more local concepts of sustainability. These are all important lessons to consider during the development of a framework in the following chapter.

2.3.3 Scenario Planning & Decision-Support is unfounded

Skepticism of the usefulness of model-based DSSs is not new. As far back as the 1970s, there have been critiques of the use of complicated, multi-domain models to address multiple concerns at the same time. The models of this era were (rightfully) criticized for failing to provide accurate results, requiring overly detailed data while outputting uselessly coarse data, mis-applying theory, being black boxes, and costing too much [225]. Similarly, as late as 1990, many researchers were arguing that GIS was not mature enough to serve as the basis for a DSS [292]. And as recently as 2010, existing PSS have been criticized for being lacking with regard to "visioning, storytelling sketching, and developing strategies," as well as being "too generic, too complex, inflexible, incompatible..., oriented towards technology rather than problems" [55]. This leads to what some have called the "implementation gap" of PSSs [293]. This argument was explored in more depth in Section 2.3.1.3 with regards to systems engineering, but it also impacts decision support in key ways. If the models underlying a DSS cannot be trusted, neither can the DSS. If you cannot simulate plausible scenarios (as Figure 2-13 would suggest is often the case) you cannot conduct scenario planning.

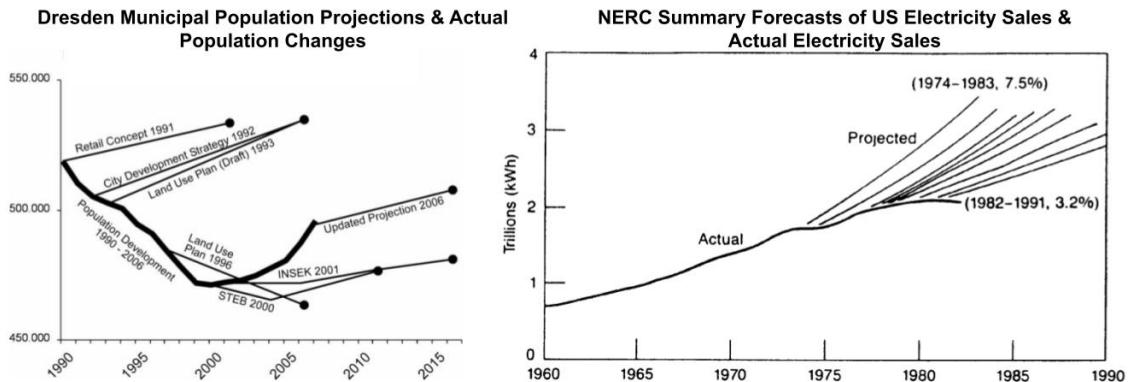


Figure 2-13: Left: Population changes in Dresden compared to various municipal projections. From [294]. Right: US National electricity sales compared with various NERC Summary Forecasts. From [295]

One obvious response to this is, "We just need better models." Miller, for example, argues that, despite the historical difficulties that integrated urban models have had, there is reason to be optimistic about the state of the art moving forward, particularly for integrating transportation and land-use models [236]. The potential and the weaknesses of this argument are addressed in Section 2.3.1 (and Section 2.3.1.3

in particular). Another potential response is to avoid pursuing firm predictions and instead seek to gain provide some other benefit with the DSS. Bankes takes this approach, arguing that many of these problems can be avoided by clearly differentiating between *consolidative models* that strive to be "a surrogate for the actual system" but are often out of reach, and *exploratory models*, which seek to examine the implications of varying assumptions and hypotheses [296]. Exploratory models are possible to construct more often than consolidative models, as they function in the absence of complete information, but this is only true if they are intentionally constructed as exploratory models with a specific aim. To this end, Bankes defines three categories of purpose for an exploratory model: (1) data-driven, (2) question-driven, (3) model-driven. Most scenario planning, including the many of the historical examples that this work builds upon and the work described in this thesis are question-driven. For example, the 'What If?' tool from the late 1990s, explicitly "does not attempt to predict future conditions exactly. Instead it... can be used to determine *what* would happen *if* clearly defined policy choices are made and assumptions concerning the future prove to be correct" (emphasis in the original) [126].

Wack agrees, writing that forecasting can be problematic as it constitutes "someone else's understanding and judgment crystallized in a figure that then becomes a substitute for thinking." He then proposes scenario planning (particularly the exploratory variety) as an alternative, as it allows users to "develop their own feel for the nature of the system, the forces at work within it, the uncertainties that underlies the alternative scenarios, and the concepts useful for interpreting key data" [297]. This raises the question if such alternative, non-predictive models and support tools are actually of real use to decision-makers. This is the essence of critique raised at the beginning of Section 2.3. Due to the wide variety of DSSs and planning practices, this is not a trivial question to answer.

To take scenario planning as a specific example, the evidence is decidedly mixed. Goodspeed's review of scenario planning use in urban planning and environmental research found only modest, ambiguous benefits (though use in industry management was more unambiguously positive) [142]. He argued that many the applications in the review were poorly implemented, however. In particular he said that scenario planning was often misapplied to "strategic planning" was anything but. "A strategic plan might more closely resemble a project plan, with long lists of specific proposals and policies... many have relatively short time frames. Scenario planning may not make sense for these plans." His own study of impact of a scenario planning project in Lockhart, Texas, which sought to correct some of the flaws he perceived in many previous studies, confirmed that modest, but real positive changes are the result of scenario planning.

Others have pointed out that adopting a more participative process can improve outcomes. Zapata and Kaza provide evidence that scenario planning, particularly when incorporating diverse participants, can help planners cope with significant levels of uncertainty about the future (though they also note that few programs actually involve diverse participants) [235]. This extends beyond scenario planning with several sources confirming that higher levels of collaboration improves DSS functionality and usability [55, 267, 281, 298]. Notably, one of the early successes at combining remote observation imagery with socioeconomic data, the 1968 Land Use and Natural Resources Inventory (LUNR), elected to not use the military-developed LCLU classification schemes, but rather to interview future users about their needs and to use the results from these interviews to develop a classification system tailored to the application. Such benefits, particularly when contrasted with the failures of more technocratic approaches, demonstrate the differences between what philosopher and educator John Dewey "a *planned* society, which subordinates the present in pursuit of a rigid planned future, and a *planning* society, which is intellectually preoccupied by the future but knows that only the present - and not the future can be controlled" ([299] as paraphrased by [142]).

Even assuming that participative, model-based decision support has been conclusively been demonstrated to be helpful to decision-makers, there is still the question of whether such a project is the kind of science or engineering worthwhile for a doctoral thesis. I readily acknowledge and embrace the fact that this work is predominantly a piece of design science, which aims to "design propositions, which inform specific practices, artifacts, or tools", rather than 'conventional' science, which "primarily aims to describe, explain, or predict the world but not to change it" [142]. In fact, there are good reasons to avoid practicing "conventional science" in these domains as treating society as a laboratory can lead to significant harms and a "vivisectionist" mentality [300]. This does mean there are certain limitations on this thesis. It cannot directly advance our fundamental understanding of mangroves, as an earth scientist might wish; our understanding of how cities change, as an urban planner might wish; or our ability to design satellites, as an aerospace engineer might wish. Nonetheless there is a certain and necessary purpose to be served by this piece of design science, as it seeks to help provide communities with the tools to decide their future.

2.4 Lessons & Conclusion

This chapter discussed a variety of fields with varying levels of connection, as well as some significant critiques of those fields and how they have been applied in recent

centuries. The impetus of this chapter was the question:

1. What aspects of systems architecture (and systems engineering in general) can be used to support sustainability in complex SETS? In particular, how can they be adapted using techniques from collaborative planning theory and other critical approaches to avoid the technocratic excesses of the past?

Are we now prepared to answer it?

To start with, it is clear there are both major pull and push factors for bringing to bear systems engineering and other ways of making sense of data in complex systems on the issue of sustainability. Pull, in that our concepts of development and human wellness have expanded. They are no longer measured in short-term, purely individual economic or civil rights terms. We are confronted with questions of equity, of ecosystem services, of community resilience. With this broadening has also come an increased sense of urgency as we face various forms of resource depletion, environmental collapse, and climate change. The concept of sustainable development which seeks to capture both this broadness and urgency was discussed in Section 2.2.2. This section made it clear that there is a need for methods that can help with the planning and management of complex systems, particularly ones that involve humans, their technology, and the environment.

The push factors are the increasing supply of such methods. Remote observation (Section 2.2.4) provides data that is new in kind, scale, and temporality. While it has a well developed history of monitoring environmental phenomena at the global scale, it has a much more limited use in local, human-centric applications and there is thus a great potential for advances. Systems engineering (Section 2.2.3) and GIS (Section 2.2.5) represent two approaches for corralling remote observation data along with that of many other sources for use in sustainable development. These two fields have been closely linked since their inception in the mid-20th century and both are based on the idea of using data and models to inform and support decision-making.

These fields are not unalloyed goods, however. Section 2.3.2 explained how common definitions of sustainable development may have been watered down by entrenched powers and serve primarily to distract or co-opt more meaningful change. Section 2.3.1.2 explained exactly what harms international development endeavors, be they ill-willed or good intentioned, can inflict. Sections 2.3.1.1 and 2.3.1.3 showed that GIS and systems engineering have often been key enablers of such harms.

So with these concerns in minds, just how can we "avoid the technocratic excesses of the past?" Several recurrent lessons appear throughout this chapter. First is

the importance of involving a wide set of stakeholders in a participative manner. The reasoning and history behind participative approaches is briefly summarized in Section 2.2.6. Often no single, objective solution exists for a sustainable development problem and, even if it did, our data collection and analysis methods are insufficient to reach it. In absence of such a single solution, consider and selecting a course of action must be made by the community. Such a process helps too with acceptance and implementation of the decision. A wide set of stakeholders also commonly means both a wide concept of human wellness and one that is relevant to the community in question. This means that the primary role of systems engineering and GIS in such situations is to support decisions rather than to make them, to help communities envision potential future scenarios rather than to dictate one to them. For this reason, decision support systems and scenario planning are presented in Section 2.2.7.

What remains is the question of whether decision support is actually helpful and thus whether the topic is suitable for a doctoral thesis. Section 2.3.3 addresses this. It reinforces the importance of participation in the development of useful DSSs and argues that this thesis approaches its topic in a more responsible, and less technocratic manner.

This chapter has thus supplied Research Deliverable 1a: "A critical analysis of systems engineering, GIS, and the other fields relied upon in this work." The next chapter shall take the lessons learned here and apply them in the development of a framework for sustainable development work.

Chapter 3

EVDT Framework

3.1 Chapter Purpose & Structure

The aim of this chapter is to detail a framework for developing a decision support system (DSS) for a sustainable development application, as is called for by Research Deliverable 1b:

A proposed framework for applying systems engineering for sustainable development in an participatory and social-justice-oriented manner.

This framework, called the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework, is intended to satisfy the need for a framework for collaboratively developing a systems-architecture-informed, multidisciplinary GIS DSS for sustainable development applications that makes significant use of remote observation data. Compared to most frameworks for applying earth observation (EO) data for sustainable development, the EVDT Framework aims to create management approaches and toolsets for sustainable development application that the stakeholders find useful; to be applicable to a wider range of spatial and temporal scales than is common in EO applications (particularly on the smaller and shorter end of things); to involve a wider range of stakeholders throughout the development process; and to be attentive to both environmental and human wellness, rather than just one or the other.

The chapter starts with Section 3.2, which builds upon the lessons and priorities identified in Chapter 2 in order to establish that such a need exists. Section 3.3 then considers the extent to which various past and present approaches already satisfy this need in order to justify the creation of a new framework. That new

framework is detailed in Section 3.5, which walks through the EVDT Framework element by element. Section 3.5 then presents the intended uses of the framework in more detail. Finally Section 3.6 discusses how to present the EVDT Framework to different audiences. These sections thus collectively propose an answer to Research Question 1:

What aspects of systems architecture (and systems engineering in general) can be used to support sustainability in complex SETS? In particular, how can they be adapted using techniques from collaborative planning theory and other critical approaches to avoid the technocratic excesses of the past?

The chapter concludes with Section 3.7. There I will recap the framework and set the stage for the subsequent two chapters, which present applied case studies of the EVDT Framework for those interested in concrete demonstrations. Chapter 6 will finally revisit the EVDT Framework in light of the two case studies and discuss plans for the future.

3.2 The Need for a Framework

Before presenting the EVDT Framework, it is important to establish what motivated the creation of the framework, what the current landscape of approaches looks like, and whether any gap actually exists. This section focuses on the first of these. The motivation is heavily grounded in the lessons from Chapter 2. That chapter surveyed the fields of sustainable development, systems engineering, earth observation, GIS, participatory planning, and decision support. We considered the history and trajectory of these fields, how they overlap and intersect, and both the potential benefits and harms that they can cause. This resulted in several particular conclusions that are important for the EVDT Framework:

- **It is both important and urgent that we, as a society, pursue sustainable development.** As discussed in Section 2.2.2, we face various forms of resource depletion, environmental collapse, and climate change that risk significantly increasing the already unconscionable lack of access to income, health, education and more around the world.
- **Any approach to sustainable development must take a multidisciplinary approach involving the environment, societal impact, human**

decision-making, and technology. As discussed in Section 2.2.2, our concepts of development and human wellness have expanded. They are no longer measured in short-term, purely individual economic / civil rights terms. We are also concerned with questions of equity, of ecosystem services, of community resilience. This broader conception of development as well as the more complicated, interconnected nature of contemporary society means that we must increasingly rely upon models and simulations to better understand the consequences of proposed policies and decisions. We increasingly understand - and appreciate - the complex relationships between these domains, relationships that were previously ignored in analyses [301].

- **The fields of systems engineering, remote observation, and GIS have powerful tools for advancing sustainable development.** Remote EO (Section 2.2.4) provides data that is new in kind and scale (both spatial and temporal). While it has a well developed history of monitoring environmental phenomena at the global scale, it has a much more limited use in local, human-centric applications and there is thus much potential there. Systems engineering (Section 2.2.3) and GIS (Section 2.2.5) represent two approaches for corralling EO data along with data from other sources for use in sustainable development. These two fields have been closely linked since their inception in the mid-20th century and both are based on the idea of using data and models to inform and support decision-making.
- **In order to avoid the technocratic harms of the past, it is important to take a participative, local community approach and focus on decision support, rather than prescriptive solutions.** Often no single, objective solution exists for a sustainable development problem and, even if it did, our data collection and analysis methods are insufficient to reach it. In absence of such a single solution, considering and selecting a course of action must be made by the community. Such a process helps too with acceptance and implementation of the decision. A wide set of stakeholders also commonly means both a wide concept of human wellness and one that is relevant to the community in question. This means that the primary role of systems engineering and GIS in such situations is to support decisions rather than to make them, to help communities envision potential future scenarios rather than to dictate one to them.

These lessons establish that there are both push and pull factors motivating the creation and use of a framework for collaboratively developing a systems-architecture-informed, multidisciplinary GIS DSS for sustainable development applications that makes significant use of remote observation data. This leads to the question, do any

such approaches or frameworks already exist? And to what extent do they satisfy this need?

3.3 Identifying the Gap

Now that the motivation for *a* framework has been made clear, what are the already available approaches for satisfying that need? This section considers this question and seeks to identify what, if any, gap remains.

First, it is obvious that I am not the first to suggest that sustainable development is an important and urgent issue (see all of Section 2.2.2). Advocating for the use of models is not new either. Computational models have long been closely linked to the pursuit of sustainable development and with its definition, stemming from the World3 system dynamics model underlying the Club of Rome's *The Limits to Growth* report in 1972 [202]. As was discussed in Section 2.2.3, the development field would largely come to repudiate such efforts in the mid-to-late 1970s, only to come back around to modeling on their own terms in the subsequent decades. Thus there is nothing new in saying that modeling plays an important role in sustainable development.

But what about multidisciplinary modeling? There have been numerous attempts to advance the concept of multidisciplinary, integrated models in development applications. To refer to just a handful of examples:

- The open source UrbanSim combines land use, transportation, and certain environmental factors in a dynamic, area-based simulation system that, similar to EVDT, is a collection of multiple models [269].
- The agent-based Integrated Land Use, Transportation, Environment (ILUTE) model simulated the urban spatial form, demographics, travel behavior, and environmental impacts for the Toronto area [302].
- The TripEnergy model combines an environmental submodel (transportation systems) and societal impact submodel (energy consumption and emissions of vehicles) [303]. It is then combined with a model of human decision-making to create Tripod, "a smartphone-based system to influence individual real-time travel decisions by offering information and incentives to optimize system-wide energy performance" [304].
- Lauf et al. combined cellular automata with systems dynamics to capture both spatial dynamics and macroscale demand-supply dynamics in order to simulate residential development [234].

- Pert et al. combined environmental and decision-making in a participatory model to improve conservation outcomes [268].
- Shahumyan and Moeckel linked together existing models in a loose manner using ArcGIS Model Builder to study transportation, mobile emissions, building emissions, and LCLU [238].

In the field of earth science, integrated models have also become increasingly common. Originally developed for operational weather forecasting, Observing System Simulation Experiments (OSSEs) have found widespread use for designing earth observation systems at NASA and elsewhere [305], by linking models of environmental phenomena with simulations of observing platforms (both hypothetical and real). These models are rigorously validated and are often custom-made for a particular mission [306]. That said, significant progress has been made by the Hydrological Sciences Laboratory and Earth Science Technology Office at NASA in developing the Land Information System (LIS), a more reusable and inter-operable modeling tool with numerous earth sciences applications (soil moisture, hydrology, meteorology, etc.) [307]. One of these uses is the easier development of OSSEs, as a means of facilitating technological development. Since the development of the LIS, the Hydrological Sciences Laboratory has worked to make the earth science models more accurate, utilize a broader range of computational methods, and standardize the validation and evaluation processes for OSSEs.

While most of these only deal with some subset of the environment, societal impact, human decision-making, and technology, they clearly establish that there is interest and active work ongoing in multidisciplinary models. Of all of them, Shahumyan and Moeckel come the closest to addressing the need. They linked together models covering each of the four domains and even included some limited feedback between them [238]. However, they lack both an explicit inclusion of systems engineering and a participative aspect, instead relying upon proprietary, closed source code. They also do not provide a generalized framework for applying their approach to other, potentially dissimilar situations.

There are distinct advantages to the development and codification of such a concrete framework for such integrated modeling projects for sustainable development applications. Many of the above examples of integrated models were developed either without such a framework at all (a one off model intended to solve a particular problem or demonstrate a particular technique) or for a different class of applications (the OSSE framework is fundamentally about designing better EO systems for scientific purposes).

So what dedicated frameworks exist that are focused more directly on sustainable development? First, there are a set intended for use by large governmental (often

multi-nation and/or multi-agency) teams and that aim at national or even multinational applications. These include SERVIR, FEWS NET, and various UN-affiliated programs such as the World Food Program). Even to the extent that these fully embrace multidisciplinary modeling (and they often do not), there is a real need for a framework that is dedicated for sustainable development applications of small scales, accessible to relatively small teams for specific, targeted projects.

There are frameworks operating in this space, some of which include both systems engineering and a participative element. In 2020, Honoré-Livermore et al. sought to address the SDGs in arctic coastal regions via an approach grounded in SES and the Stakeholders, Problem, Alternatives, Decision-making, Evaluation (SPADE) methodology [308]. The SPADE methodology was developed specifically for sustainable development applications and is grounded in systems engineering. The five components of its name constitute five non-linear steps, each of which has various specific associated methodologies [309], as shown in Figure 3.

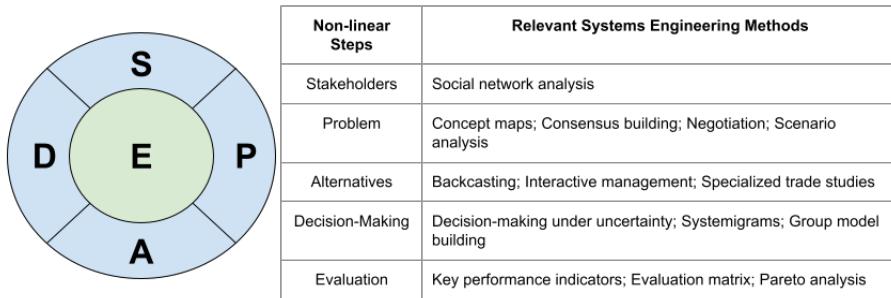


Figure 3-1: The SPADE methodology and associated methods. Adapted from Haskins, 2008 [309] as seen in [224].

Van Zyl and Root meanwhile used a transdisciplinary approach involving Wilbur's integral systems theory [310] and the Customers, Actors, Transformation process, Worldview, Owners, and Environmental constraints (CATWOE) framework from SSM [279] to design sustainable agricultural principles in New Zealand [311].

Other recent approaches focus on scenario planning and education for understanding evolution of the urban form [312], sustainable land-use planning that relies upon multilevel stakeholder partnerships [313], a synthesis of participatory planning with systems engineering for sustainable regional planning [314], and leveraging human-centered design to address the SDGs [315]. A survey of sustainable development applications of systems engineering can be found in Yang and Cormican, 2021 [316], which itself was published in a special issue of *Sustainability* dedicated to systems engineering [317].

Common across all of these methods are a significant consideration of a wide set of stakeholders and an adoption of different systems engineering techniques for integrating these stakeholder needs into the system design and development process. They largely lack the multidisciplinary modeling component, however, and any concrete use of EO data.

All of this clearly demonstrates that I am far from the first to argue that such multidisciplinary integration is necessary, for the potential utility for systems engineering in sustainable development, or for the use of participatory design and decision-making. I am also not the first to recognize that these all are easier said than done [238]. A gap remains however. There is still a need for a generalized framework that puts all of these together. We have multidisciplinary, participatory sustainable development modeling projects that lack a generalized framework. We have frameworks that individually focus on sustainable development, multidisciplinary modeling, participation on a local scale, and remote observation, but not one includes all these aspects. It is this gap that the EVDT Framework, laid out in the following section, seeks to fill.

3.4 The Framework

The EVDT Framework is process for developing a DSS for a sustainable development application. This process is characterized by five basic elements, shown in Figure 3-2 and enumerated as:

- A) The use of systems architecture & stakeholder analysis to identify needs, design the DSS, and understand the context through the use of the Systems Architecture Framework (SAF). This requires significant engagement with as many of the stakeholders as is feasible (if not more). Usually two or more iterations through the SAF cycle are required.
- B) A concept of the sustainable development application as a complex SETS, typically involving the Environment, Human Vulnerability and Societal Impact, Human Behavior and Decision-Making, and Technology Design. This concept undergirds the DSS architecture and is critical as it provides the capability both for detailed technical analysis as well as feeding back into the design of data collection systems.
- C) An interactive DSS. This can take the form of an in-browser page, a standalone application for a computer or phone, or even a tabletop exercise with paper documents.

- D)* A consideration towards modularity and re-use in future applications. This includes both technical components of the DSS product and broader capacity building in the community.
- E)* Collaborative development of the DSS that continues beyond initial stakeholder engagement.

Each of these elements have aspects that span the entire lifecycle of an EVDT project, but can still be usefully considered in the order listed and connected as shown in fairly linear fashion in Figure 3-2. The following subsections walk through each of these elements. A later section in this chapter address in more detail the intended uses and users of the framework.

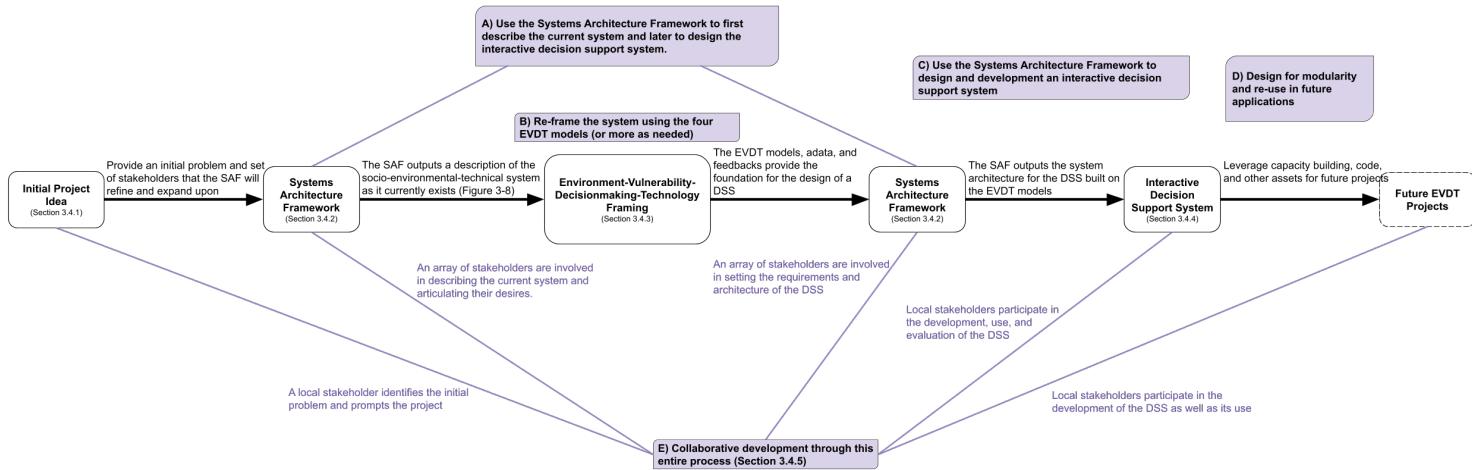


Figure 3-2: Overall EVDT Framework. Lettered circles label the components of the framework. A) The iterations of the Systems Architecture Framework; B) Collaborative development; C) the environment-vulnerability-decisionmaking-technology conceptualization; D) the interactive decision support system output; E) Modularity and re-use

3.4.1 Initiating an EVDT Project

The following subsections detail how the EVDT Framework refines a motivating question, understands its context, and determines an approach for responding to it. Prior to all of this however is how one realizes there is a question to be asked and that the EVDT Framework is the right approach for addressing it. Here I seek to briefly provide an answer.

Any EVDT project must start with a local stakeholder with a sustainable development problem to solve. This stakeholder, who we refer to as a Local Context Expert (See Section 3.5 for more discussion on this designation), must also be willing to dedicate the time and effort to either lead the EVDT project or heavily collaborate with outside facilitators (such as the Space Enabled Research Group that I am a part of). Maybe the head of a local company wants help dealing with an invasive plant species [318]. Or officials in a municipal planning agency want assistance with improving coastal resiliency [319]. Or a tribal self-governance director wants support in planning natural resource management [320].

In our experience, this initiating Local Context Expert is usually the one who first identifies the problem and pitches the collaboration, with the external facilitator proposing the EVDT Framework as a potential approach. The EVDT Framework does not rule out the idea of an external facilitator identifying a problem and initiating conversation, but caution should be taken in such circumstances to avoid thrusting a malformed question upon a community.

The initiating Local Context Expert should not be assumed to be the sole representative of their community nor should their problem formulation be accepted as written in stone. Much of Section 3.4.2 details how additional stakeholder perspectives are considered and how the motivating question can be refined. As a participative methodology focused on decision-support, the EVDT Framework requires some level of participation from a variety of stakeholders. If not even a single person can be found to be an initial Local Context Expert, or that person is reluctant to participate, this is likely be a sign that this venue is not right for an EVDT project at this time.

Beyond these conditions, there are not any particular restrictions on the kind of problem that the EVDT Framework can be used for. While one of the motivations for its creation was to be able to handle applications at relatively small spatial scales (neighborhoods, small towns, municipalities), the framework is not restricted to such applications. Similarly, while the case studies presented in this thesis focus on informing policy decisions, there are other potential applications of the EVDT Framework (See Section 3.5 for discussion of such uses).

So, with at least one Local Context Expert, at least one EVDT facilitator, and a

(perhaps vague) initial sustainable development question, we are ready to move onto the first full element of the EVDT Framework: the SAF.

3.4.2 A: System Architecture Framework

The Systems Architecture Framework (SAF) is the first element of the EVDT Framework. It is used to learn about the system in question, solicit stakeholder perspectives, and identify the necessary features of the DSS to be developed later on. This section will provide an overview of the SAF and its history. The following subsections will then go through each step and then explain why two iterations of the SAF are shown in Figure 3-2.

The SAF as seen in this thesis was developed by Danielle Wood and has gone through several revisions and expansions since its inception [321–323]. It predates the creation of the EVDT Framework. The version here is based on the most recent version, as seen in Ovienmhada et al. [318]. The SAF itself builds upon prior work in systems engineering, particularly the subdiscipline of systems architecture as laid out by Maier, Rechtin, Crawley, Cameron, and Selva [15, 16, 324], with SAF drawing its definitions most directly from Crawley et al. [324]. This prior work tended to be nominally application agnostic, but in practice tended to see application in large aerospace and civil engineering projects. SAF is similarly application agnostic but has seen its primary uses in international collaborations [17] and sustainable development [318].

It should be noted that the SAF includes a variety of technical terms that have similar but not identical definitions to their colloquial use. These terms will typically be indicated with capitalization (e.g. System Boundary). Definitions will be supplied at their first occurrence, but are also listed in the glossary found in Appendix A.

As defined by Maier, *systems architecture* is the art and science of creating and building complex systems, and in particular that part of systems development most concerned with scoping, structuring, and certification [15]. This tends to refer to the high level form and function of a system, rather than detailed design. Others, such as Crawley prefer to characterize systems architecture as the mapping of Function to Form such that the essential features of the system are represented. System Functions here mean the specific actions or processes that the system performs. System Forms meanwhile refer to the approaches and structures used to enable the Functions (i.e. the "stuff" of the system, including tangible objects, software-based objects and organizations). The intent of architecture is to reduce ambiguity, employ creativity, and manage complexity [16]. Arguably this is a more specific formulation of Maier's definition. In general, Space Enabled and I tend to use Crawley's definition, both

due to its clarity, and for the various qualitative and quantitative methods that have been developed to work with this formulation.

The current version of SAF involves six steps, shown in Figure 3-3. It seeks to center the full network of stakeholders and invite them into a collaborative development process. This process can be used to describe an existing system, identify some system modification, or design an entirely new system. By stakeholders, I mean the people, organizations, and communities that either influence the design and operation of the system or are impacted by the system, or as NASA defines the term: those who are affected by or accountable for an undertaking [325].

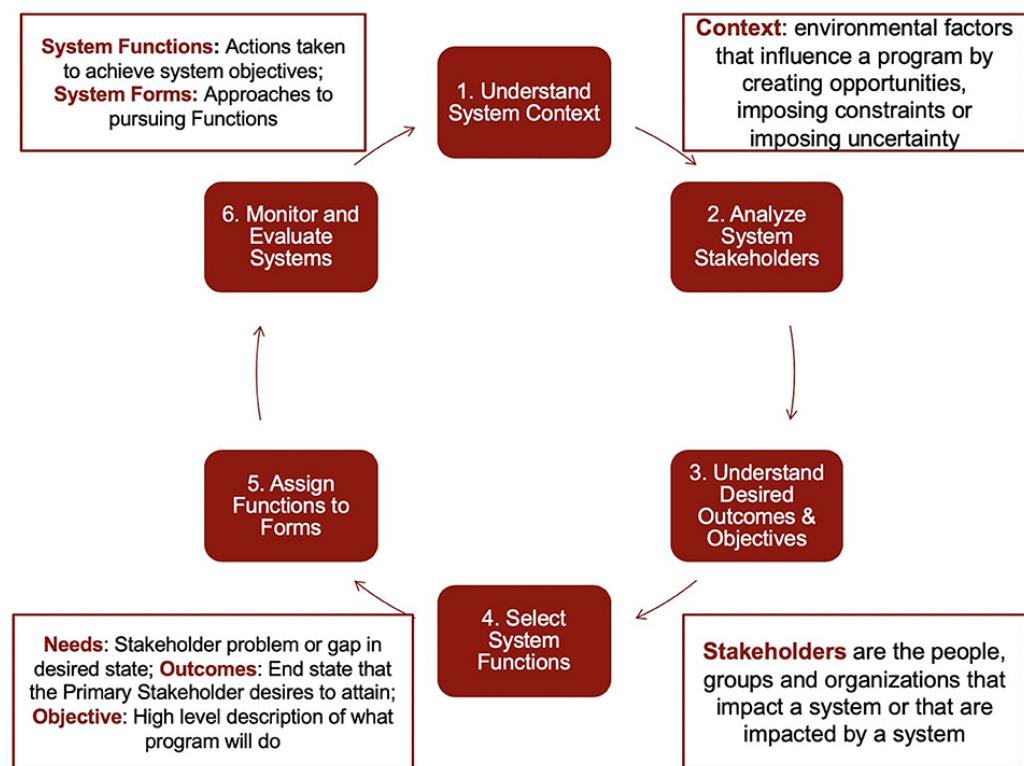


Figure 3-3: Six steps of SAF.

The primary benefit of a systems architecture approach such as SAF is, as Crawley articulates [324]:

1. Architecture is a way to understand complex systems.
2. Architecture is a way to design complex systems

3. Architecture is a way to design standards and protocols to guide the evolution of long-lived systems.
4. Architecture is a way to manage complex systems.

As discussed in Sections 2.2.3 and 2.3.1.3, traditionally systems engineering focused on a single stakeholder: the client, with the benefits accruing to that stakeholder primarily. More recent approaches, such as SAF, expand this to considering the perspectives of multiple stakeholders, though still primarily only using stakeholder input to inform system requirements the beginning of the development cycle. Even the SAF though only explicitly requires the involvement of a wide set of stakeholders during Steps 1-3. If we desire the benefits of a system to not just accrue to central authorities or technocrats but rather to be held by the community themselves, we must ensure keep stakeholders involved through the full cycle.

The following subsections walk through the SAF steps individually, providing potential methods to achieve each step and discussing continued stakeholder involvement. Section 3.4.6 will expand how to ensure collaboration and participation throughout the process as well.

A summary of useful methods for each step of SAF is available in Table 3.1, along with associated references. Italicized methods are defined in the corresponding subsection of this chapter. It should be noted that many of these methods are useful in multiple steps but are listed in the step that they are primarily associated with. Not all methods are recommended for every application.

3.4.2.1 Understand System Context

The first step of SAF is to understand the System Context: the external factors that influence and constrain the system. This includes learning about the history of the environment, communities, and organizations that intersect with the system. This information can be of multiple temporal or spatial scales (e.g. local, provincial, or international).

There are multiple objectives in this step. The first is to refine the System Boundary: the limit demarcating the system of interest from the rest of the universe. The System Boundary determines what is considered part of the system (and thus subject to the decisions of the designer and stakeholders) and what is not (and is thus considered beyond their control, for the purposes of the project at least). It should be set narrowly enough to provide some level of tractability to both the designer and the major stakeholders, but not so narrowly as to unduly exclude potential interventions from consideration. The designer almost certainly will already have some

Table 3.1: Methods for SAF steps. Italicized methods are defined in the corresponding following subsection of this chapter.

SAF Step	Useful Methods	
1. Understand System Context	Data Collection - Academic literature survey - Survey of newspapers, periodicals, popular media, and local museums - Informal conversations with stakeholders - Stakeholder interviews - Stakeholder surveys - Direct observation	
2. Analyze System Stakeholders	<i>Primary-Secondary-Tertiary Classification</i> - Flowchart relational mapping [326] - Stakeholder Value Network Analysis [261] - Agent-based modeling [145]	
3. Understand Desired Outcomes & Objectives	- Unified objective function and constraints [327] - Monetary conversions (e.g. ecosystem services) [34, 328, 329] - Multi-stakeholder negotiations [48]	
4. Select System Functions & Objectives	- Multicriteria negotiations [266] - Pairwise comparisons [330] - Delphi method [331]	
5. Assign Functions to Forms	<i>System diagramming</i> - Scenario planning workshops [142] - Multi-stakeholder tradespace exploration [48] - Collaborative sketch planning [298]	
6. Monitor and Evaluate Systems	- Retrospective evaluations - Stakeholder surveys [326]	

preconceived System Boundary in mind when starting the project. This step provides a key opportunity to revise that conception, potentially dramatically. Another objective of this step is to identify the stakeholders in the system of interest. This list need not be definitive or exhaustive, as it will be revisited in the next step. Finally, an understanding of the system Context will also inform the feasibility assessment of various system Forms later in the SAF process.

Methodologies for this step include surveys of literature (both academic and non-academic literature, including popular media as needed), informal conversations, interviews, surveys, and observation. Once information has been gathered, it needs to be organized into a useful form. For this, it is often useful to consider the system of interest at a variety of System Context Scales and System Context Dimensions. The former refers to how spatially or organizationally "zoomed in/out" one's perspective is. Figure 3-4 shows a set of generic such scales, though more or fewer can be used as needed.

Dimensions meanwhile refers to the topical perspective taken within a Scale. There are innumerable potential such perspectives that one can take, but Figure



Figure 3-4: Generic System Context Scales

3-5 shows four basic ones that are commonly relevant in EVDT projects (and that roughly correspond to the EVDT questions that will be discussed in Section 3.4.3). It also provides examples of the kinds of information that can be summarized with each Dimension.

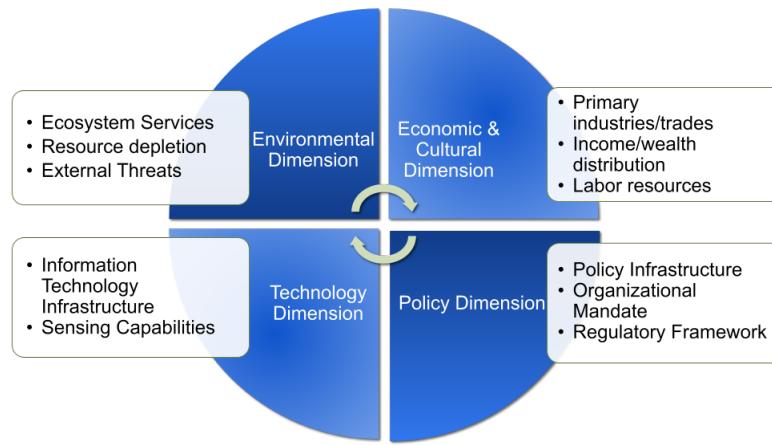


Figure 3-5: Generic System Context Dimensions, including example items.

Note that the most relevant dimensions may change as one progresses through the different Scales. Figure 3-6 provides two examples. Each represents a different project and a different scale. The first is at the local scale for an EVDT project lead by Lombardo [320, 332]. It thus closely mirrors the generic case from above. The

latter is at the national scale for a project looking at the creation of a new space agency [333]. The relevant dimensions are thus quite different. Even the dimensions that are more similar (economic and technical) contain different types of information.

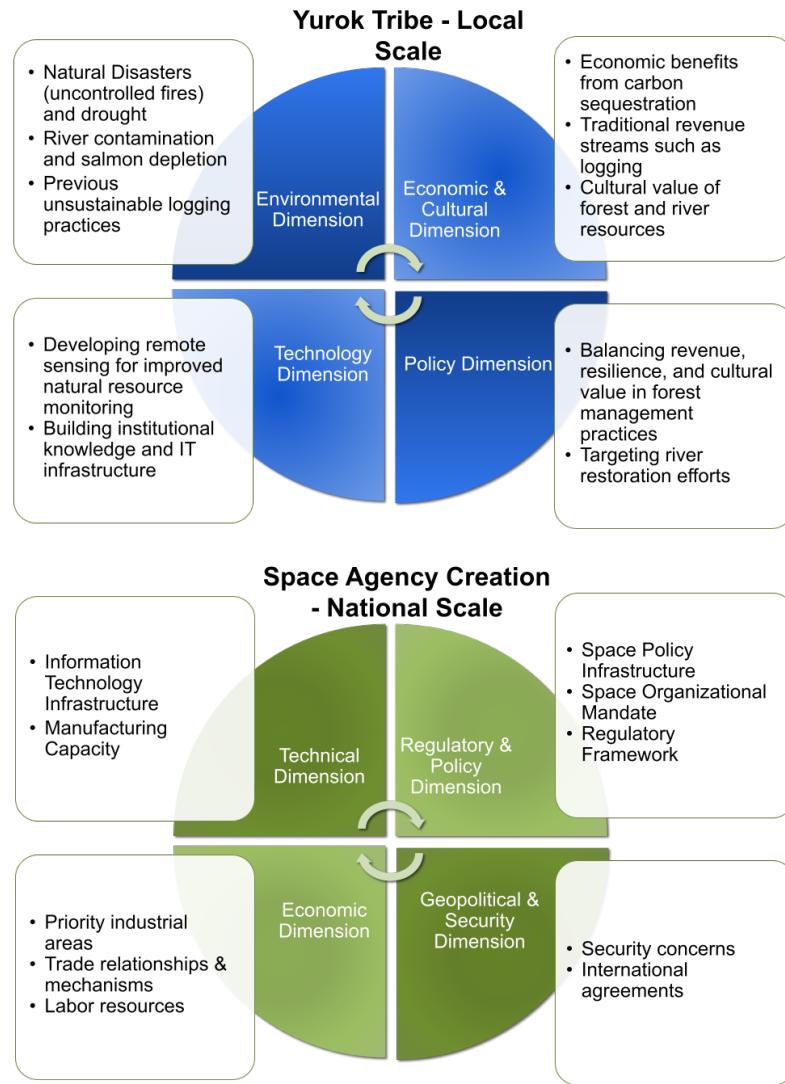


Figure 3-6: Example System Context Dimensions. **Top:** Four dimensions for the local scale Yurok tribe EVDT Project. Adapted from [332]. **Bottom:** Four dimensions for the creation of a space agency at the national scale.

3.4.2.2 Analyze System Stakeholders

During the second SAF step, the various stakeholders, along with the relationships between them, are analyzed. This process may result in the identification of additional stakeholders or the decision to exclude stakeholders from consideration, though the latter should not be done lightly. The primary objectives of this step are (1) to understand how best to engage the stakeholders throughout the rest of the SAF and EVDT process; and (2) gain an understanding of how the Stakeholder Needs and Desired Outcomes overlap or conflict. The latter will be further examined in the next step.

A common initial approach for this step is to separate stakeholders into three categories: Primary, Secondary, and Tertiary, as shown in Table 3.2. This approach, which draws on Crawley et al. [16] and refined by Wood et al [318], defines Primary Stakeholders as those who make direct decision on the design or operation of the system. Secondary Stakeholders are those who have direct influence on the Primary Stakeholders, typically via authority or funding. Tertiary Stakeholders are those that exert either little control or primarily indirect control on the system, but are impacted by the system. These are somewhat reductive categories and the listing of primary-secondary-tertiary should not be taken to understand a hierarchy of stakeholder worth or importance. In fact projects centered on equity will often find themselves chiefly concerned with the tertiary stakeholders.

Table 3.2: Primary-Secondary-Tertiary classification of stakeholders, including examples from [334]

	Primary	Secondary	Tertiary
Description	Those who make direct decision on the design or operation of the system	Those who have direct influence on the Primary Stakeholders, typically via authority or funding	Those that exert either little control or primarily indirect control on the system, but are impacted by the system
Stakeholders	<ul style="list-style-type: none">• Green Keeper Africa (GKA)	<ul style="list-style-type: none">• National Institute of Water• GKA investors• Benin government ministries	<ul style="list-style-type: none">• People who participate in fishing or acadja practices• GKA harvesters• Lake Nokoue community and surrounding cities

Other methods include both qualitative approaches such as flowchart creation or mapping, and more quantitative approaches such as Stakeholder Value Network Analysis [261] or agent-based modeling. The last of these is more relevant once Stakeholder Needs and Desired Outcomes have been identified. An example of stakeholder relational mapping can be seen in Figure 3-7. In its current form, it provided an ex-

cellent qualitative aid to understanding stakeholder relations, but it could also have been extended into a more quantitative Stakeholder Value Network Analysis if that had been considered useful.

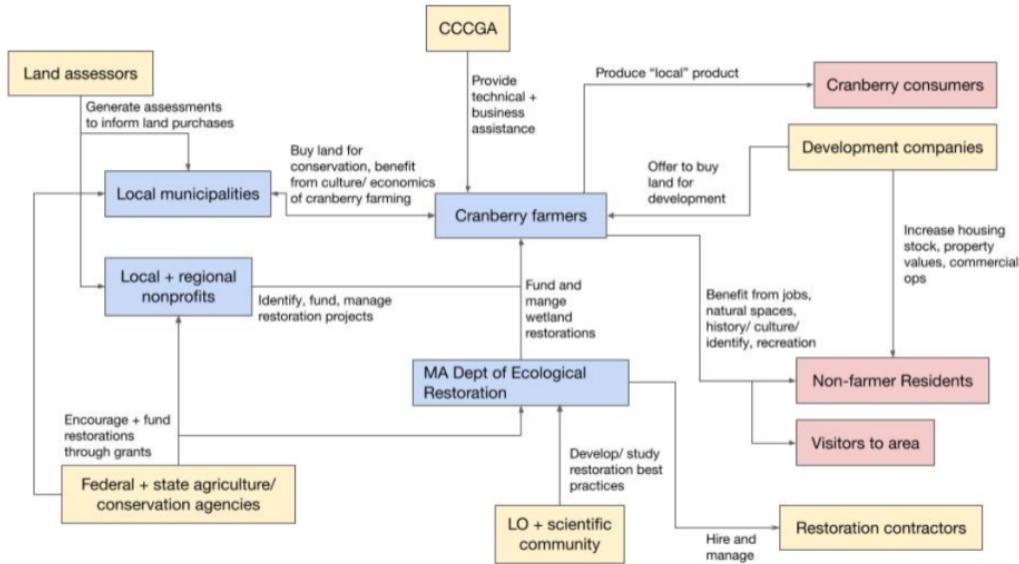


Figure 3-7: Example stakeholder map of the Massachusetts Cranberry Industry.
Figure from [326]

In general, careful attention should be made to differences in power among stakeholders, networks of influence between stakeholders, and who the beneficiaries of a data-informed DSS are likely to be. Each of these strongly influence how the DSS will end up being used and what (potentially unforeseen) consequences may result. See Section 2.3.1 for a discussion of the potential implications of disregarding these factors.

3.4.2.3 Understand Desired Outcomes & Objectives

Once both the System Context and the network of stakeholders are understood, we must next identify what the stakeholder Needs, Values, Desired Outcomes, and Objectives are.

System Needs refer to anything that a stakeholder is lacking. These are not necessarily tied to the system of interest. Desired Outcomes meanwhile are the end states that stakeholder would like to attain. Stakeholder Values are things that stakeholders hold as benefit in relation to needs and desired outcomes. It is important to note that

Needs, Desired Outcomes, and Values do not exist in the abstract, but only when tied to a particular stakeholder, as shown in the example Table 3.3. This is a critical component of SAF and one of its major distinguishing characteristics compared to earlier applications of systems engineering to urban planning and development, as discussed at length in Sections 2.3.1.2 and 2.3.1.3. They will vary from stakeholder to stakeholder, sometimes aligning in constructive ways and sometimes opposing one another. As a result, no singular, objective "solution" will exist. Tradeoffs will need to be made and the system will serve the interests of some stakeholders more than others. The designer should be aware of this and honest about it.

One way to consider this is with the concept of Architectural Alignment. This concept, which can be seen as the systems engineering version of a perspective of critique, asks, "For what stakeholder or set of stakeholders does the system architecture constitute a satisfactory balance of preferences?" A poorly aligned system architecture may be the result of a compromise between some small number of stakeholders who have power over the system's design and operation. A well aligned system has some level of consensus and satisfaction among a wider set of stakeholders.

The goal of this step is to synthesize these Needs, Desired Outcomes, and Values, into (well aligned) System Objectives: the high level description of what the system will do. These can be quantitative or qualitative. Some sources use the term System Goals instead, in order to distinguish them from the optimization term "objective function" [325].

The methods described in the previous step for understanding relationships between stakeholders are also useful here to see how their needs, desires, and values overlap.

There are at least two schools of thought about how to approach balancing the needs of multiple stakeholders. One school argues for aggregating needs, values, and constraints into a singular objective function and set of constraints prior to considering any particular system function or form [327]. This can be done (a) unilaterally by the designer or a primary stakeholder; (b) through a reduction of all values to a common metric, often monetary [328]; or (c) through a negotiation process among the stakeholders. In general for the kinds of sustainable development applications that EVDT is envisioned to address, I caution against this approach. Option (a) is essentially a return to the technocratic hubris criticized in Chapter 2. Option (b) is often difficult and morally problematic. It is difficult because many stakeholder values are difficult to reduce to monetary terms, particularly those values around the natural environment [329]. While the field of ecosystem services (previously introduced in Section 2.2.2.2 and discussed further in Section 4.4.1.2) provides some help in this regard, such data is still sparse and unlikely to be comprehensive for a partic-

Table 3.3: Example set of Needs, Outcomes, and Objectives. Table from [326]

Stakeholder Group	Stakeholder Needs	Desired Outcomes	System Objectives
Cranberry farmers	Make a sustainable living, recoup investment in land, provide for family	Improve profitability of farming or sell land for sufficient price, possibly keep land natural/open	Support/justify competitive sale pricing for land
MA Department of Ecological Restoration	Benefit people and the environment through restoration/protection of watersheds and wetlands; improve knowledge of restoration best practices	Widespread restoration/conservation of former cranberry farms; affordable and accessible restoration program	support/justify value of restoration projects; disseminate knowledge on restoration best practices; prototype novel funding models
Local municipalities	Provide clean drinking water, open/recreational space to citizens, address climate threats	Be able to provide high standard of safe, climate-resilient living to all residents	Support investment in projects/properties/programs that support clean water, open space, climate resilience
Local and regional nonprofits	Address risks of climate change and local environmental issues	Effective and affordable interventions to protect drinking water, become more climate resilient	Identify financing mechanisms, develop knowledge and best practices to support projects

ular application. This option is also morally problematic because reducing values to monetary terms tends to prioritize the needs of wealthy stakeholders (who have more to lose) over economically poorer stakeholders. For example, if a designer is seeking to situate a seawall to reduce damages from cyclones, a purely monetary metric would suggest placing the seawall in front of large vacation homes instead of in front of smaller primary residences. If Option (b) is chosen, I strongly urge the designer to adjust values based on stakeholder wealth to more accurately capture both the actual impact on stakeholders and equity concerns. This, of course, adds additional complexity. Option (c) in theory is fine, but many stakeholders will find it difficult to negotiate over abstract conversion factors or objective functions without concrete alternatives available before them. As a result, this approach tends to reward those most familiar with fields that deal with the optimization of objective functions, such as systems engineering and economics. By choosing this option, the designer runs the risk of such stakeholders "gaming the system." This is only worsened by the fact that such stakeholders are disproportionately likely to be in possession of other forms of power and authority.

The second approach is avoid making a unified objective function altogether or at the very least not to set the objective function in stone. Instead we can propose

various concrete system objectives, functions, and forms to stakeholders. These can then be evaluated via some form of negotiation or voting process. This option is preferred for most EVDT applications and is discussed further in the following two sections.

3.4.2.4 Select System Functions

During this step, the designer must refine the System Objectives and use them to specify System Functions, the actions or processes that the system will perform to accomplish the Objectives.

Multiple techniques are available for coordinating input and involvement from various stakeholders, each with varying levels of detail, time requirements, and balance of quantitative versus qualitative information. Many but not all have the person or persons facilitating the systems architecture process to conduct some form of negotiation process, supporting each of the stakeholders as needed. Examples include multicriteria negotiations [266], pairwise comparison [330], and various forms of the Delphi method [331]. For an excellent survey of multicriteria decision-making analysis methods as applied to sustainable urban planning see Slattery, 2019 [335].

By moving stakeholder negotiations into this step (or even into the following step), the designer is able to provide more concrete examples to stakeholders, reducing the possibility of unforeseen consequences or misstated values. Where time and resources allow, it can be useful to iterate these negotiations at multiple phases: first when selecting System Objectives, again when defining System Functions, and a final time when designing the System Form.

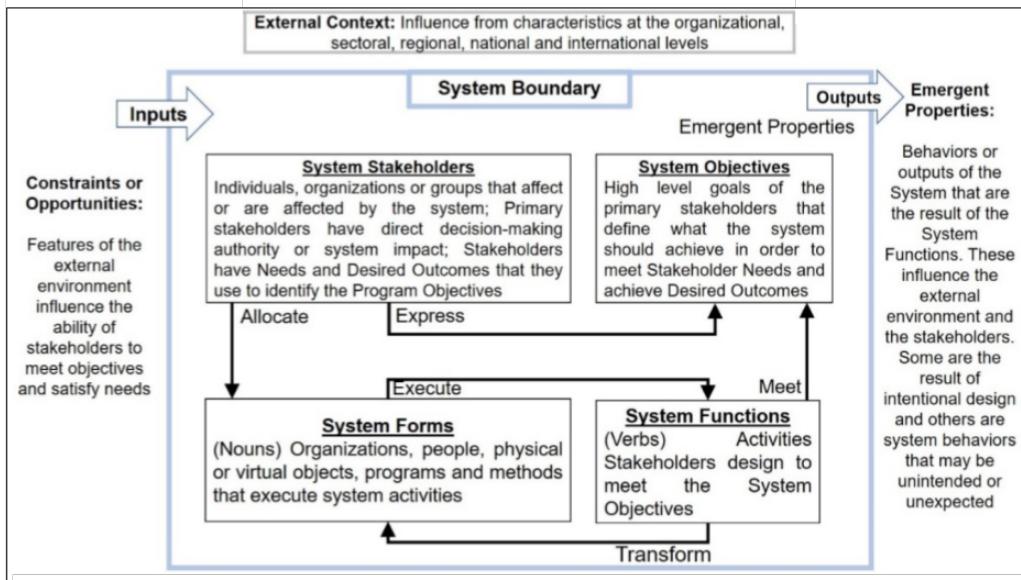
3.4.2.5 Assign Functions to Forms

The System Form is what a system is, rather than what it does. The System Form provides the instrument necessary for the System Functions. A particular bicycle is a Form that enables the Function of converting periodic human motion (pedaling) into linear motion (actually going somewhere).

The methods outlined in the previous section are largely still applicable here, as well as some additional approaches that depend on concrete System Form alternatives, such as multi-stakeholder tradespace exploration [48] and collaborative sketch planning [298]. When the system or system intervention is primarily a matter of a policy action, scenario planning workshops can be quite helpful for facilitating the expression of stakeholder preferences or even inducing stakeholders to generate new System Form proposals.

We generally recommend that Steps 1 through 5 be summarized in a concrete visual representation such as Figure 3-8. These can be useful in describing the structure and dependencies within the system, as well as distilling the key aspects of the system in an easily understandable fashion. An alternative, list-based presentation can be seen in Ovienmhada et al. [318].

GENERIC



Example

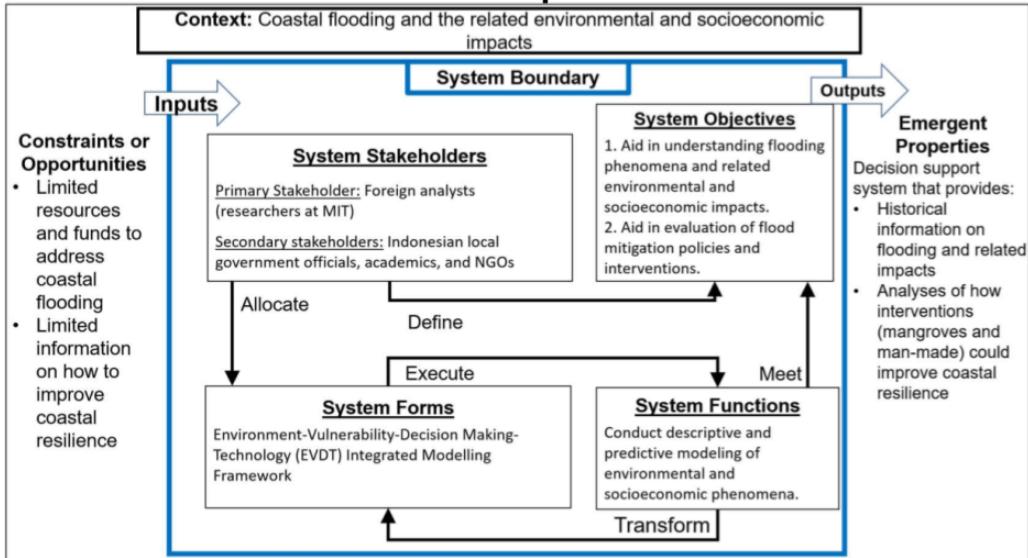


Figure 3-8: Example system diagrams. **Top:** Generic version. Credit to Danielle Wood. **Bottom:** Example from a coastal resilience EVDT project in Pekalongan, Indonesia. From [319]

3.4.2.6 Monitor and Evaluate Systems

The sixth and final step of SAF directly leads back to the first. It is a statement that the work is never complete, the system never perfected. Perhaps the system will need to be monitored to ensure that it meets its objectives and further refined if it does not. Perhaps the objectives will change. Or perhaps an additional system will need to be developed in order to address some of the remaining, unaddressed Stakeholder Needs and Desired Outcomes. Either continuous or retrospective evaluations of the system should be conducted. The exact form of these will vary depending on the system at hand but can be as simple as surveying the various stakeholders. In our case, the output of the first iteration of the SAF leads directly into the third element of the EVDT Framework. Before getting to that, however, it is worth discussing why multiple iterations of the SAF are included in Figure 3-2.

3.4.2.7 A Note on Perspective

As implied in in Section 3.4.2.1 (Understand System Context) above, there is a certain level of arbitrariness in defining the System Boundary. This choice affects what stakeholders are included, which stakeholder(s) are made central (if any), and has significant impact on the system objectives, functions, and forms.

When time and resources allow, it can be useful to consider the system from multiple different perspectives before settling on any particular one. As shown in Figure 3-2, for an application of the EVDT Framework, I suggest going through the SAF at twice. The first, Iteration 1, is a purely descriptive process, detailing how the system of interest currently operates. The second, Iteration 2, which will leverage the above suggested methods more fully, is then used for developing the design of the new system or intervention, be it a product, service, or policy. In projects involving the creation of a DSS (which EVDT Framework projects are), the differences between Iteration 1 and Iteration 2 can also help to distinguish the objectives, functions, and form of the DSS versus the objectives, forms, and functions of the system that the DSS is supporting decisions about.

It can also be worthwhile to conduct a separate iteration of the SAF between Iterations 1 and 2 (call this Iteration 1.5). In this iteration, situate the designer or the designers organization as the primary stakeholder. In the case of this thesis, that would be Space Enabled and/or myself. This allows the designer to clearly identify their own personal interests and objectives in the project, rather than to pretend they are a purely altruistic agent (which is rarely the case). By comparing the results of Iteration 1 and Iteration 2 with Iteration 1.5, the designers can assess whether or not this project is a good fit for themselves. If their own Needs and

Desired Outcomes differ too greatly from those of the other stakeholders, it may be best to not pursue the project. See Section 2.3.1.3 for further discussion of what can occur when a system designer's personal research goals take priority over those of the other stakeholders.

3.4.3 B: EVDT Questions & Models

The EVDT Framework conceptualizes the application system through two different perspectives. The first is that of SAF's System Boundaries and stakeholders perspective, as shown in Figure 3-3 and discussed in Section 3.4.2. The second perspective focuses on combining the established fields of sociotechnical systems [36–38] and socio-environmental systems [39] into socio-environmental- technical system (SETS). To accomplish this, at least four components are considered: the Environment (data such as Landsat, Sentinel, in-situ environmental data and knowledge, etc.); Human Vulnerability and Societal Impact (data such as census and survey-based demographic data, ecosystem services valuations, NASA's Socioeconomic Data and Applications Center, local knowledge of impacts, etc.); Human Behavior and Decision-Making (data such as policy histories, mobility data, urban nightlight data, community input, etc.); and Technology Design for earth observation systems including satellites, airborne platforms and in-situ sensors (data such as design parameter vectors for such systems). The data from each of these domains is used by established models in each domain. These models are adapted to work in concert to address the objectives identified with the SAF and develop the DSS discussed later in Section 3.4.4. The four model components, shown in Figure 3-9, seek to encapsulate the major interacting aspects of sustainable development and consider them from a SETS perspective.

There are specific advantages to this perspective. As discussed in Section 2.2.2, jointly considering these four aspects is key to a proper understanding of sustainable development. Sachs used a similar framing when he wrote: "Sustainable Development involves not just one but four complex interacting systems. It deals with a global economy...; it focuses on social interactions...; it analyzes the changes in complex Earth systems...; and it studies the problems of governance" [23]. This is slightly different from EVDT to be clear. Sachs focuses specifically on a economics where EVDT more broadly considers vulnerability and societal impact. Sachs also, not unreasonably, breaks decision-making into two categories: social interactions and governance. Finally Sachs omits the role of technology from his list, though elsewhere he acknowledges that "technology road-mapping" is critical for the pursuit of sustainable development.

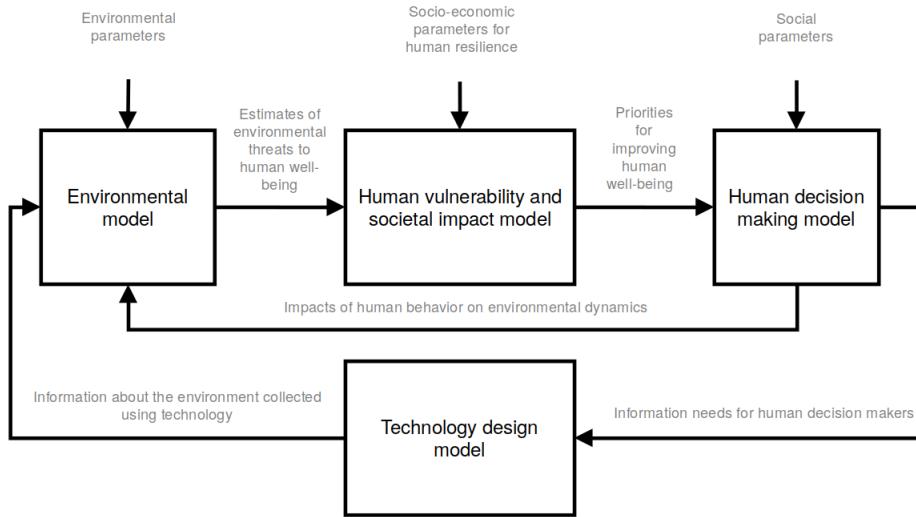


Figure 3-9: Generic version of the Environment - Vulnerability - Decision - Technology Model

Such an approach, which seeks to simultaneously consider both humans and the environment, stands in contrast to some historical categorizations of planning models. Clifton et al., for instance, break down the various ways of modeling the urban form into five categories as seen in Table 3.4 (though they do not assert that this list is comprehensive) [230]. Notably, each model "perspective" is associated with a "principal concern" and "disciplinary orientation" that seems to exclude the others. An EVDT approach argues that each of these modeling perspectives must be considered simultaneously as problems of "environmental protection, economic efficiency, accessibility, social welfare, and aesthetics." This is not to say that every EVDT DSS must simultaneously model landscape ecology and transportation planning, but it should acknowledge the various (competing and cooperating) concerns. While EVDT does not focus specifically on urban form, it is interested in these types of models, with the case studies presented in this work focusing on landscape ecology and community design in particular. One downside of examinations of urban form is that they tend to focus on areas and residences, while various forms of social exclusion are better measured by focusing on individuals instead [336].

The set of four models with the particular linkages shown in Figure 3-9 are not the only form that EVDT can take, merely the most general arrangement. Some applications may involve replacing a model with a human-in-the-loop (e.g. having the user substitute for the decision-making model) or omitting a model altogether.

Table 3.4: Five categories of urban form models. Adapted from [230]

Perspective	Principal concern	Disciplinary Orientation	Scale	Nature of Data	Common Metrics
Landscape ecology	Environmental protection	Natural scientists	Regional	Land cover	Land cover change; Contagion
Economic structure	Economic efficiency	Economists	Metropolitan	Employment and population	Density gradient; Land value
Transportation planning	Accessibility	Transportation planners	Submetropolitan	Employment, population and transportation network	Expected travel time; capacity
Community design	Social welfare	Land-use planners	Neighborhood	Local GIS data	Proximity to needs; Zoning; Accessibility
Urban design	Aesthetics and walkability	Urban designers	Block face	Images, surveys, and audits	Lot size; Accessibility

For other applications, it may make sense to conceptually break a model into two or more components. In the Vida project presented in Chapter 5, it was considered worthwhile to separate the social impact model into two components, one focusing on public health (the obvious priority when dealing with COVID-19) and one focusing on non-health metrics (such as income, employment, etc.). Such a separation can be useful if one is either using significantly different modeling methodologies or wants to distinguish the nature of the linkages between the EVDT components.

One way to determine the optimal arrangement of EVDT components is to consider what questions the user or researcher is seeking to answer with this application of EVDT. For instance, the default EVDT arrangement shown in Figure 3-9 was motivated primarily by the following four questions:

1. What is happening in the natural environment?
2. How will humans be impacted by what is happening in the natural environment?
3. What decisions are humans making in response to environmental factors and why?
4. What technology system can be designed to provide high quality information that supports human decision making?

Alternate questions may result in a different configuration or set of components (further discussion of this in Section 3.5). The point of EVDT is not to insist upon a particular set of linkages and feedbacks, but rather to encourage analysts and

decision-makers to consider such linkages between domains in general, and to consider them through a systems engineering perspective. Of course answering the structuring questions, and even phrasing them in the first place, requires the use of collaborations.

3.4.4 C: Interactive Decision Support System

Ultimately, the goal of the two SAF iterations and EVDT framing is to develop an interactive decision support system (DSS) to inform community decision-making on the topic of sustainable development.

A key aspect of the term DSS is the word "support." Crawley et al. state that the goal of a DSS is to "*enhance* the efficiency of decision makers by providing tools to quantitatively and qualitatively explore a space of alternatives for single or multiple decisions" [emphasis added] [16]. This means that the EVDT-developed DSS should not present decisions as a *fait accompli* but instead support stakeholders in developing their own solutions. Ideally this means that individual stakeholders can directly handle and explore any simulations or models used, along with their underlying assumptions and structure. If this is not feasible, an indirect form of interaction can be used, such as when a stakeholder provides verbal instruction to someone who then implements that instruction in the DSS. The latter option can be quite useful when there are barriers of language, familiarity, or technical knowledge, and is commonly used in purposeful gaming [337], wargaming [338–340], and role playing gaming [341, 342]. Additionally, in contrast to Crawley's definition which centers on the "efficiency of decision-makers," (see the concerns raised in Section 2.3.1) I argue that an ideal DSS should cause a decision-maker to consider multiple perspectives (such as the four models of EVDT and those of other stakeholders) and thereby make *better* decisions as well.

The form and functions of the DSS may vary significantly and should be based on the results of the SAF iterations. Regarding form, both of the case studies discussed in this work (Chapters 4 and 5) present desktop-based computer applications. Jaffe used a web-based application, shown in Figure 3-10¹ [326]. Another potential form includes paper maps and other forms of data used as part of an interactive session. Note that paper maps are not, in and of themselves interactive, and they run the risk of merely presenting a solution to the stakeholders rather than engaging them to make a decision. In general, EVDT takes a somewhat Harleian approach to visualization, in which "*presentation* is de-emphasized in favor of *exploration of data*" [343].

¹The full application is, at time of writing, available at <https://cranberry-land-use-explorer.herokuapp.com/>

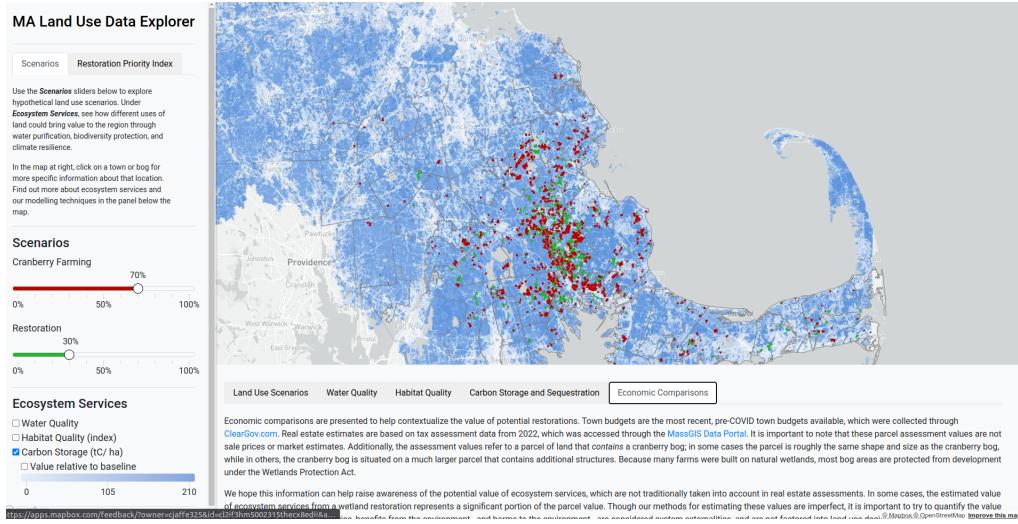


Figure 3-10: Screenshot of Jaffe's Decision Support System. See [326] for more information.

I wish to note that offline DSSs (be they in the form of desktop software or pen-and-paper) come with numerous downsides. *theirwork*, an early collaborative, open source GIS platform, specifically "decided at an early stage to make the software Web-based to allow for a process of rapid development and iteration and allow a maximum number of potential participants" [131]. This is not universally true, however. *theirwork* was a UK-based project (an area with high internet connectivity penetration) and started in the mid 2000s, a period with significantly less diversity of internet browsing methods compared to nowadays, which simplified the task of ensuring accessibility. Nonetheless, it is impossible to deny the collaboration and software sustainability benefits of an online platform, particularly in an age when many of the early concerns with the internet (low speeds, lack of knowledge about how to use it, etc.) have been largely alleviated, at least in certain regions [344].

If a web app or some other form is chosen such that a user might engage with the DSS individually, the DSS should include all necessary information to provide both instruction in its use and context for the information presented. Jaffe's DSS does just this, providing instruction in the top left and contextual information across the bottom. DSSs intended for use in group workshops or with guidance can contain less of both instruction and context.

Regarding function, the case studies presented in Chapters 4 and 5 perform some in-app computation and simulation based on user inputs. This is preferred when the potential set of user inputs is quite vast and live computation is able to be performed

quickly. For Jaffe's DSS, meanwhile, she pre-computed all potential outcomes and the DSS simply presents those outcomes on demand. This is preferred when the potential set of user inputs is restricted (in Jaffe's case, there are ten possible user inputs) and/or computational speed of the models would be quite slow (as it was in Jaffe's case).

Generally an EVDT DSS should include some presentation of GIS data, be it raster data derived from EO imagery or vector demographics data. Choropleths are one of the more common types of non-imagery geospatial data used in EVDT projects. These are maps that express "quantity in area" (i.e. some statistic tied to a particular geographic area with color, texture, or shading). It should be noted that choropleths have a few well-known limitations, including the ecological fallacy and the modifiable areal unit problem [232, 345]. It is for these reasons that EVDT does not rely entirely on choropleths and why we strive to store data with the finest geospatial resolution available. This is also why, when possible, a zoom function should be provided so that users can focus on particular subsets of the map that are of interest (such as their home or workplace). While three dimensional data exists for both the urban environment [346] and from remote sensing [347], EVDT projects to date have focused primarily on two dimensional symbolic visualizations.

Historically, GIS implementations have often struggled to handle temporal data [136]. For this reason the DSS should not be limited to presenting information in the form of maps. Timelines, graphs, and timelapses may all be relied upon to present changes over time.

All of this points to a general rule of thumb regarding EVDT DSSs: Do not neglect visual aesthetics and usability. Technologists often focus on the underlying models and the "interesting" technical problems. The point of the EVDT Framework is not to make a DSS. The DSS is a means of helping communities to make decisions. In most EVDT projects, at least some stakeholders will not be GIS experts or professionals. Care must be taken so that the visualization is easily understandable by a lay audience. Batty et al. refers to this as the distinction between *backward visualization*, which focuses on developing tools for experts and professionals, and *forward visualization*, which supports decision-making by a less (GIS-)informed constituency, including the public [346].

For example, initial EVDT projects featured quite large graphics. Tufte argues that graphics in general should be significantly shrunk and that "many data graphics can be reduced in area to half their current published size with virtually no loss in legibility and information." [98] In accordance with this Shrink Principle, the graphics were greatly reduced in later versions.

In general, care should be taken in making fundamental architectural decisions in

the development of the DSS. As with most GIS software [95], early EVDT projects were structured as entirely object-oriented, and later versions remained primarily object-oriented. This has many advantages but also comes at certain costs, the most important of which include (a) difficulty in recording continuous spatial variables and (b) a requirement to pre-identify the different classes (objects) to sort phenomena and relationships into [105]. Similarly, care must be taken such that the form of the DSS supports the circumstances in which it will be used. Jankowski proposed four different kinds of meeting arrangements, shown in Table 3.5, each with their advantages and disadvantages. Not all DSSs forms are equally suited for each of these arrangements.

Table 3.5: Different types of meeting arrangements. Adapted from [113]

	<i>Same time</i>	<i>Different time</i>
<i>Same place</i>	Conventional Meeting	Storyboard meeting
	<i>Advantage:</i> <ul style="list-style-type: none"> • face-to-face expressions • immediate response <i>Disadvantage:</i> <ul style="list-style-type: none"> • scheduling is difficult 	<i>Advantage:</i> <ul style="list-style-type: none"> • scheduling is easy • respond anytime • leave-behind note <i>Disadvantage:</i> <ul style="list-style-type: none"> • meeting takes longer • difficult to maintain in the long run
<i>Different place</i>	Conference call meeting	Distributed meeting
	<i>Advantage:</i> <ul style="list-style-type: none"> • no need to travel • immediate response <i>Disadvantage:</i> <ul style="list-style-type: none"> • limited personal perspective from participants • meeting protocols are difficult to interpret • difficult to maintain meeting dynamics 	<i>Advantage:</i> <ul style="list-style-type: none"> • scheduling is convenient • no need to travel • submit response anytime <i>Disadvantage:</i> <ul style="list-style-type: none"> • meeting takes longer • meeting dynamics are different from normal meeting ("netiquette" instead of face-to-face etiquette)

3.4.5 D: Re-use & Community Development

One of the limitations with some of the previous and current work discussed in Section 3.3, was a focus on solving a particular problem with little attention paid to how to scale or generalize the approach to other problems. This is one of the key benefits of a framework such as EVDT. This section explains how EVDT approaches such scaling beyond an individual problem.

One of the key motivations of participatory, stakeholder-involved processes is capacity building. In the case of the EVDT Framework, this includes both capacity building in a specific application community and in the broader practitioner community of those using EO, GIS, and systems engineering for sustainable development. Both ends are served by designing the DSS with re-use and modularity in mind. For example, the ability to track mangrove health in Brazil [348] proved to be useful in a later application in Indonesia [319].

The intent is not for this team to develop complete, black-box products, but rather to facilitate the tool development process for others. Part of this includes the co-design requirement, but another part is making the code itself readily available online and designing the implementation of the framework to be as reusable as possible. In this way, users in a new context may be able to reuse previous EO data processing techniques, while focusing on the vulnerability or decision-making components. This is also important to provide clarity on ultimate ownership and responsibility for the product.

The second form of capacity building is pursued by developing a community of practice around EVDT and related endeavors. This includes enabling "peer-to-peer" interactions where representatives of a community involved in an EVDT project may directly correspond with those from other projects. To this end, the Space Enabled team has been hosting approximately monthly meetings with open invites to all those currently involved in EVDT projects and those interested in becoming involved. These meetings started as part of the Vida project (discussed more in Chapter 5) before transitioning into a broader focus on EVDT projects in general. In the future we would like to have other means of interaction, such as in-person meetings, an online system for sharing information, and more one-to-one meetings that may not involve Space Enabled at all.

3.4.6 E: Collaborative Development

While the SAF specifies that the relationships and perspectives of multiple stakeholders are considered, it does not explicitly call for their participation in the development process. The EVDT Framework, however, does. It is worth explaining exactly what

this entails.

Involving stakeholders in the development process, in addition to the requirements definition process, is key for ensuring adoption and capacity building. This has been recognized by the PGIS movement, which increasingly emphasizes the importance of open source software [131, 132]. It is also core to the Data Action framework which, responding to the idea that "data is never raw, it's collected," emphasizes the use of participatory and collaborative methods for collecting and using data [118]. The history of this trend along with the various benefits, both practical and ethical, of the participative approach, were discussed at length in Sections 2.2.6, 2.3.1, 2.3.3, and 2.4.

Collaborative development is increasingly feasible as barriers have dropped over the past couple of decades. Knowledge and familiarity with computers and programs has expanded, access to sufficient hardware is increasingly common (particularly with the rise of cloud computing platforms), and both synchronous and asynchronous online collaboration tools have proliferated. Obviously such barriers have not been universally eliminated. Furthermore, even in the absence of barriers, not everyone desires to be a computer programmer, earth scientist, EO specialist, or social scientist, even part-time (and the world is better for it!). Collaborative development must therefore take different forms in each project, being as welcome as possible to all while accommodating stakeholder preferences and constraints.

The EVDT Framework invites participation in different forms throughout the process.

1. **Pre-Project:** Ideation through the initial, tentative definitions of the System Boundary. An EVDT project should not be conceived without some active interest from one or more local stakeholder². The more local the better (i.e. a resident or member of a municipal government is to generally be preferred over a national government minister). This initial contact should not be assumed to be the sole representative of the community but they are integral to starting to grapple with the system of interest.
2. **SAF Iterations:** This is discussed throughout Section 3.4.2. It is the stage at which a wider set of stakeholders are identified, contacted, solicited for perspectives, and invited for further participation.
3. **Development of the DSS:** This refers to the implementing of the forms and functions identified during the SAF iterations, the actual coding or creation of the DSS, including its various constituent models. This typically requires some minimum level of technical knowledge, but do not dismiss local exper-

²See Section 3.4.1 and *Local Context Expert* in Section 3.5.

tise even when they lack some university degree. They are typically the only ones with the requisite knowledge of what assumptions to make in the models, how to go about validating models as necessary, what regional datasets might be available, and how to translate terminology. Interest in participating in the actual programming of the DSS (in the cases where the DSS is software) should be encouraged. For those with previous coding experience, numerous platforms, both asynchronous and synchronous exist to allow for collaboration, be it in-person or remote. For those who lack such experience, sufficient coding educational resources are available to help instruct a novice as necessary. Do not begrudge the extra time and effort as the goals is to not make a DSS for its own sake, but to assist the community in making its own decisions.

4. **Deploying and Evaluating the DSS:** Ideally "possession" of the resulting DSS should not reside with a particular stakeholder but instead be available to any with interest. This can include passive means such as deploying a web app (though make sure to advertise its existence) or more active means such as organizing scenario planning workshops or directly soliciting feedback.
5. **Ongoing Collaboration with the EVDT Community:** Participants in one EVDT project should be encouraged to participate in others. This is discussed further in 3.4.5.

The EVDT Framework also certainly builds upon Jankowski's and Nyerges' macro-micro strategy for participatory decision-making [113]. This strategy, shown in Table 3.6, envisions decision-making as taking place across three macro-phases (Intelligence, Design, and Choice), each of which are made up of an iteration of the same four micro-activities (Gather, Organize, Select, and Review). The first iteration of the SAF is essentially a specific approach for accomplishing Phase 1A through 2A. The second iteration of SAF results in the creation of a DSS that in turn supports the community in accomplishing Phase 2B through 3D.

3.5 Intended Applications & Users

Now that the EVDT Framework has been laid out, it is worth considering who we envision using the framework and how they might go about it. While Sections 3.2 and 3.3 established that there was a need for such a framework, we did not clearly articulate for whom this need exists.

First off, as a generalized and participative approach, the EVDT Framework is not intended to be a closed source, proprietary program of Space Enabled. This thesis is partially intended as a guide for others interested in using this framework. It also

Table 3.6: Generic macro-micro, participatory decision strategy. Adapted from [113]

Macro-phases in a decision strategy			
Micro-activities in a decision strategy	1. Intelligence about values, objectives, and criteria	2. Design of a set of feasible options	3. Choice about recommendations
A. Gather...	issues to develop and refine value trees as a basis for objectives	primary criteria as a basis for option generation	values, criteria, and option list scenarios for an evaluation
B. Organize...	objectives as a basis for criteria and constraints	and apply approaches(es) for option generation	approaches to priority and sensitivity analyses
C. Select...	criteria to be used in analysis as a basis for generating options	the feasible option list	recommendation as a prioritized list of options
D. Review...	criteria, resources, constraints, and standards	option set(s) in line with resources, constraints, and standards	recommendation(s) in line with original value(s), goal(s), and objectives

is not intended to be a framework used by isolated individuals. We actively invite involvement from other systems engineers and those from other disciplines. Through this proposed thesis and other related projects, the framework will be refined, initial applications demonstrated, a basis of code built (some already available online, see Appendix D), and a community of collaboration sprouted. These can be built upon for building a community of practice, where individuals can contribute in a variety of ways, as shown in Figure 3-11. In this way we can increase the number of potential users who are aware of EVDT while also scaling the capacity of facilitators to take on projects with additional communities.

Some of the categories of EVDT community members shown in the blue boxes of Figure 3-11 require further explanation. What follows will be a generalized discussion of these categories. Specific examples are provided in Chapters 4 and 5.

Moving from left to right, the *Core Team* refers to those directly involved in the development of the EVDT Framework. Right now this is essentially a set of researchers in Space Enabled and some close academic affiliates. This team is likely to remain predominantly academic moving forward, though could transition to involving NGOs in the future. The members of this team will typically have expertise with sustainable development and DSSs, significant experience with EVDT, and investment in its success. Particularly once EVDT is more developed, this core team

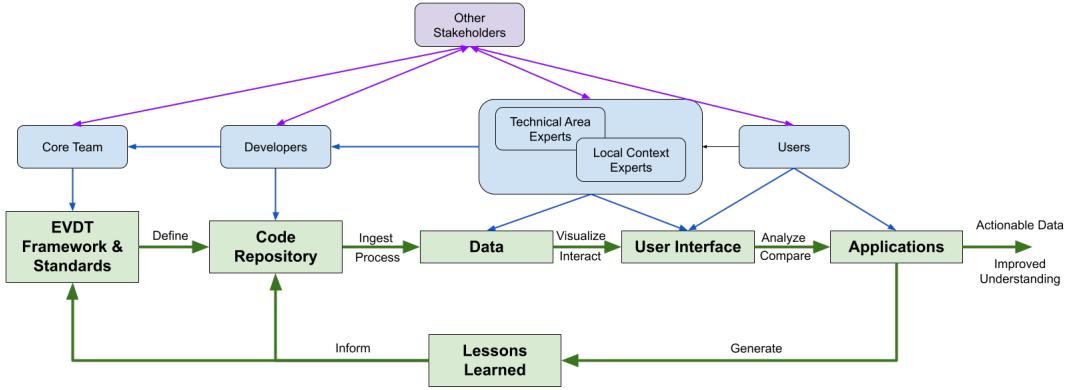


Figure 3-11: The EVDT development pipeline. Note that the different community groups, shown in blue, are not necessarily discrete and one individual could simultaneously participate in multiple.

is likely to be formally defined.

The *Developers* includes all those who actively develop the models, user interfaces, visualizations, and other associated aspects of the DSS software for the various EVDT projects. These will typically be individuals with expertise in GIS, coding, and/or data processing. Thus they are likely to work in academia or as analysts in a government agency or NGO. That said, the project will be open source so membership in this category will not be formally defined and participation will be encouraged at any level of expertise or degree of involvement. Currently the Developer team is largely the same as the Core Team, though we have some developer involvement from other collaborators as well.

Technical Area Experts are experts in some relevant domain to an EVDT project but are consulted but not directly involved in the ongoing development of the EVDT Framework and code repository. This could include individuals such as ecosystem services economists, human mobility researchers, or fisheries experts. They will typically come from the ranks of academia, though it is not unreasonable to expect some number of government analysts or NGO researchers. As discussed in Chapter 2, sustainable development is made up of multiple domains interacting in a complex SETS. Each of these domains (including the EVDT domains) have their own disciplinary history and reservoir of technical expertise. While we cannot rely upon them to make all of society's decisions, we can and should rely upon their particular expert advice.

Local Context Experts are those who have a high level of knowledge of the SETS and stakeholders of a particular EVDT project. This could include a local community leader, an experienced activist, or a local government official. This category is grouped together with *Technical Area Experts* as the line between the two is often-times blurry. A local university researcher who studies the economics of informal housing and who specializes in the focus city of a particular EVDT project is arguably both a Technical Area Expert and a Local Context Expert. The importance of the complementary effect of having both kinds of experts is attested to throughout the literature, including in *Data Action* [118] and *Data Science in Context* [349].

Users are those who directly use the DSS software developed through an EVDT project. Exactly who these are will depend on the specific project and thus their level of experience with mapping, earth science, or development may vary significantly. They should be direct stakeholders in the specific EVDT project and have some involvement with the decision-making process (though not necessarily formal involvement).

It should also be emphasized that while Figure 3-11 is fairly linear, the EVDT Framework emphasizes collaborative development. One person may serve multiple roles in the pipeline and, even if not, stakeholders, including users, should be involved throughout the DSS development process.

As the number of applications increase and the code is refined, the various models used in the applications may themselves be the first members of an openly accessible library of models. Potential user groups could adapt and reuse EVDT components in other applications, without having to start from scratch. Initially this would likely still require significant code expertise, but it is entirely possible for functionality to be created to allow for ‘plug-and-play.’ A user may be able to, in browser or on desktop, select a geographic area of interest (e.g. the Sóc Trăng Province of Vietnam), select an environmental model (e.g. coastal forest health), a societal impact model (e.g. cyclone vulnerability), a decision-making model (land use conversion and conservation policy), and a technology model (satellite versus in-situ monitoring), all without writing a line of code (though perhaps being required to import new datasets themselves). Such functionality, along with the recruitment pipeline shown in Figure 3-11, help to expand participation in all aspects of EVDT. In this way the user base will be expanded beyond initially invested experts.

We are cognizant that making EVDT truly participatory is easier said than done, but we do believe it is a worthy goal. In addition to model interoperability standardization, the code moderators will need to specify accessibility norms as well, so as to ensure usability by individuals with a wide range of backgrounds. Existing prototypes have made some steps in this direction, by having multiple language

options available. Thus far, this has been accomplished by existing language knowledge of code moderators as well as the occasional volunteer translator, but some more targeted efforts may be required in the future to specifically recruit translators for targeted languages.

Language is not the only accessibility barrier, however. Terminology, presentation, and interactivity can also be differentially accessible to different individuals, depending on factors such as educational or cultural background. That said, these difficulties can be addressed via some of the same methods that are already core to the EVDT methodology, namely: partnerships with local collaborators; stakeholder analysis; and iterative, participative design.

Another consideration in the future of EVDT are the types of applications that it will be used for. Some potential applications include:

1. To inform sustainable development policies. Ex) Comparing the impact of different conservation and zoning policies on the local environment and on economic outcomes.
2. To educate on the connections between the different EVDT domains. Ex) Demonstrating the local ecosystem services value of treecover in an urban environment.
3. To facilitate the comparison of different remote sensing data products for particular applications. Ex) Considering whether to commission periodic aerial surveys of an area or to rely on "free" civil satellite data, such as Landsat and Sentinel.
4. To facilitate the exploration and evaluation of new sensing technology architectures for particular applications. Ex) Designing a new LIDAR satellite to assist forest management in a particular region.
5. To facilitate scientific research on ecosystem services and/or the impacts of human behavior on the environment. Ex) Simulating different causal connections and comparing the simulated data with historical data, to assess the strength of those connections.
6. To provide a basis for studies of the effectiveness of different DSS attributes. Ex) Assessing visualization techniques, workshop formats, etc.

These applications are varying levels of interest and importance to different stakeholders, and some could potentially be viewed as competing for development resources and focus. In some cases they may rely upon different configurations of the EVDT components, as shown in Figure 3-12. For instance Items 3 and 4 (best served by configuration B of Figure 3-12) require a functional model of the relationships between different remote observation design parameters and performance parameters,

along with a means of visualizing and exploring the tradespace (as has been proposed by Siddiqi et al. [350]). A user who is predominantly interested in Item 1 (configuration A) may find this functionality irrelevant or outright distracting.

On the other hand, some applications are more complementary. An Item 1 user is likely to be a government official or community member while an Item 6 user is likely to be an academic researcher. Despite this, the findings from Item 6 would result in the design of EVDT being improved, so as better serve the needs of the Item 1 user.

As explained in Section 3.3, one of the goals of the EVDT Framework is to bring some of the benefits of EO and environmental modeling to a smaller spatial scale. When operating on such scales, we must be careful about what metrics of human wellness we use. Historically social indicators tended to be defined for city, province, or national areas, with the MDGs and SDGs being the preeminent examples of the latter. Advances in GIS, however, did enable the creation of more neighborhood level indicators starting in the late 1990s [232]. Sawicki and Flynn argue that one must specify the goals before specifying what indicators to use. From their list of possible aims, the following are the most relevant to EVDT [232]:

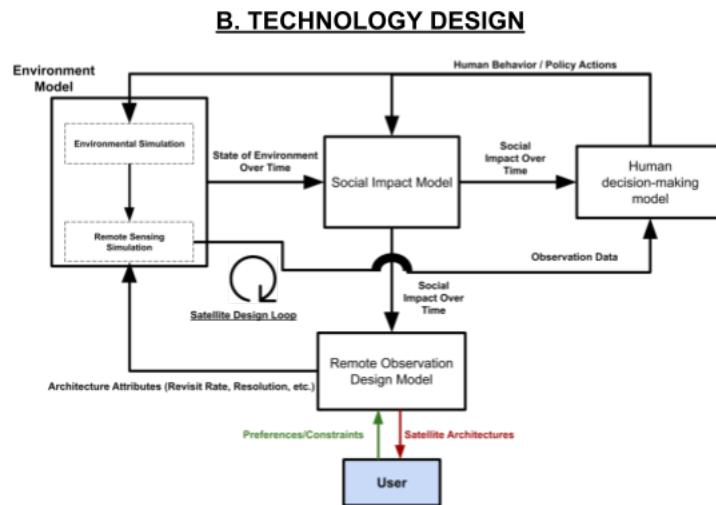
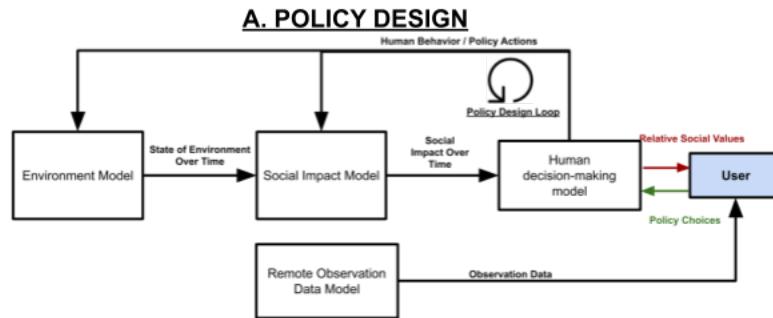
- Developing dynamic models of neighborhood change
- Evaluating the likely impact of existing and/or proposed policies on neighborhoods and/or their residents.
- Measuring inequality over space and time both within and between regions.

Ideally, EVDT would be open to all these applications and more. In practice, care must be taken so that interests of one user group do not unintentionally dominate those of others or, worse, that the interests of the developers do not send them on a path counter to the interests of the users. This will thus require ongoing discussion and consideration with the EVDT community.

It should also be recognized that not all users will engage with the EVDT DSS software products directly or in the same way. As shown in Figure 3-11, some stakeholders and community members will participate in the SAF process, but may not directly interact with the EVDT software products themselves. This is both due to the fact that many individuals are unlikely to have the time or inclination (understandably so) and due to the various accessibility barriers that will doubtlessly remain despite the efforts of the EVDT developers. Such barriers include access to the internet, computing power, and electricity. While all of these are becoming available to an increasing number of people globally, they are by no means ubiquitous. Initial prototypes have EVDT have pursued both offline, desktop version and online, browser-based versions to try and accommodate different levels of resource access.

Such issues will need to be considered as part of future development decisions as well.

Finally, this envisioned development and expansion process is fundamentally a "snowball model." Existing team members collaborate with new partners and their communities. This results in additional team members who can then collaborate with others. EVDT may (and should aim) to one day be easily accessible even in the absence of connections to existing community members, but that is not in the immediate future.



C. SOCIO-ENVIRONMENTAL SCENARIO GENERATION

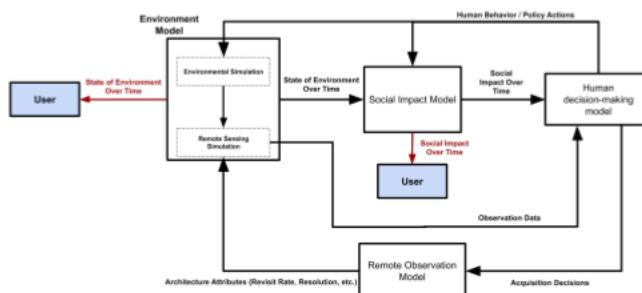


Figure 3-12: Three example EVDT research configurations

3.6 A Note on Language and Presentation

This thesis is written by an academic researcher for academic researchers. While this thesis opened with a discussion of multiple potential audiences (Section 1.1), those audiences are primarily different academic fields, rather than community organizers, government officials, or others outside of the research community. The terminology and figures used to present the EVDT Framework in this chapter is thus aimed at academics. This raises the question of how one should talk about the EVDT Framework with other, non-academic stakeholders in the course of a project.

Most stakeholders will not find the details of each component of the framework particularly relevant. The six steps of the SAF, the EVDT analytic models, and phrases like "Technical Area Experts" and "Local Context Experts" are unhelpful distractions in most conversations. It must be acknowledged that even the name "EVDT Framework" can be unnecessarily intimidating even to native English speakers. Users and practitioners are thus strongly encouraged to translate the terms and steps here into lay language when speaking with non-academic stakeholders. For example, in the Chapter 5 case study, the COVID-19 response project was titled *Vida* to be simple, evocative, and approachable (particularly to the speakers of Romance languages who constituted a majority of the study areas of that project).

Many of the steps of the EVDT Framework are readily translated into less technical forms. The SAF can be reasonably expressed using questions such as "Who is involved in this situation?", "What is your relationship with this other group?", "How would you like things to be different?", etc. The four Environment-Vulnerability-Decisionmaking-Technology models, shown earlier in Figure 3-9, can be fairly conveyed using the motivation questions presented in Section 1.3:

1. What is happening in the natural environment?
2. How will humans be impacted by what is happening in the natural environment?
3. What decisions are humans making in response to environmental factors and why?
4. What technology system can be designed to provide high quality information that supports human decision making?

Diagrams and figures can also be adapted to be more approachable. Figure 3-13 is a variation of Figure 3-9 intended to be readily understandable by an audience with a wide variety of educational, cultural, and linguistic backgrounds. For this reason, the default version, shown on the left, uses no words, only iconography. The version on the right seeks to situate the viewer and thereby invite their participation.

This version requires the use of text (at least I haven't thought of an alternative), but fortunately it is text that should be easily translated into most other languages. In many ways, Figure 3-13 is seeking to play a similar role to the standard SDG poster (Figure 2-5) or to the Space Enabled "six space technologies" and "six research methods" (Figure 1-1). In fact, several of the icons are adapted from these sources, while others were made to match the same style. These icons seek to be as close to universally intelligible as possible, rather than relying on particular cultural symbols (e.g. a dollar sign to represent money).

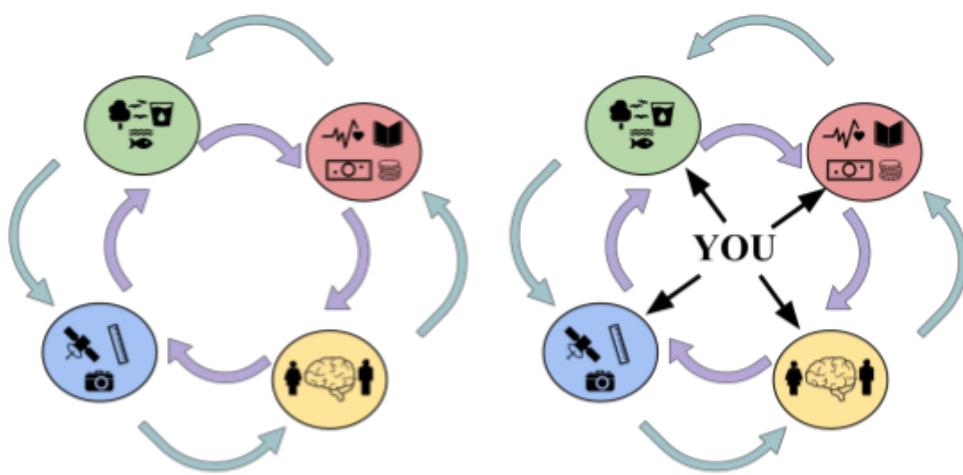


Figure 3-13: Simplified, stylized graphic showing the primary EVDT loop

Arguably, even the name "EVDT Framework" should be replaced with something more accessible (even if less technically specific), similar to the Vida project naming. The NASA SERVIR program, for instance, was originally a backronym. The expanded form was Sistema Regional De Visualización Y Monitoreo De Mesoamérica and the abbreviated form was the infinitive meaning "to serve" in both Spanish and Portuguese (when the program was expanded to other parts of the word, the expanded form was dropped but the evocative SERVIR was kept). While I and my peers have not yet come up with a similarly approachable name for the EVDT Framework, we also rarely (if ever) use the phrase with local stakeholders when conducting field work.

The above examples focused primarily on making the EVDT Framework intelligible to a much broader audience. While helpful in certain contexts, it is also

important to narrowly tailor the presentation of the EVDT Framework to particular stakeholders. Even if you know the primary language spoken by the community, do not assume that all terms are used identically by all stakeholders. For example, during the case study in Chapter 4, I initially used the Portuguese phrase *Saúde dos Manguezais* in the DSS, which literally translates to "health of the mangroves." By asking local stakeholders about preferred terminology, I found out that the Portuguese-language academic literature uses *Qualidade de Mangue*, meaning "mangrove quality," but that the fishing community adjacent to the mangroves preferred *Saúde dos Manguezais* as this was a more visceral and less technical phrase. Moving forward, I could adjust my language depending on whether I was speaking to Brazilian academics (or government officials familiar with academic terminology) or to non-academic community members. Such code-switching is strongly encouraged for those pursuing an EVDT project.

3.7 Conclusion

In this chapter, I laid out the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework, providing detail on each of its five elements:

- A The use of systems architecture & stakeholder analysis to identify needs, design the DSS, and understand the context through the use of the Systems Architecture Framework (SAF). This requires significant engagement with as many of the stakeholders as is feasible (if not more). Usually two or more iterations through the SAF cycle are required.
- B Collaborative development of the DSS that continues that stakeholder engagement.
- C A concept of the sustainable development application as a complex SETS, typically involving the Environment, Human Vulnerability and Societal Impact, Human Behavior and Decision-Making, and Technology Design. This concept undergirds the DSS architecture and is critical as it provides the capability both for detailed technical analysis as well as feeding back into the design of data collection systems.
- D An interactive DSS. This can take the form of an in-browser page, a standalone application for a computer or phone, or even a tabletop exercise with paper documents.
- E A consideration towards modularity and re-use in future applications. This includes both technical components of the DSS product and broader capacity building in the community.

In doing so this chapter has provided Research Deliverable 1b:

A proposed framework for applying systems engineering for sustainable development in an participatory and social-justice-oriented manner.

While this chapter includes some brief mentions and anecdotes about concrete applications of the EVDT Framework, I still have not actually shown EVDT in action. Such applications is precisely what the following two chapters (Chapters 4 and 5) will provide. The first is focused on mangrove conservation and economic development in a particular neighborhood of Rio de Janeiro, Brazil. This application is close to the the ideal intended use for the EVDT Framework as articulated in this chapter: a sustainable development application in geographically small area involving numerous stakeholders interested in collaboration.

The second case study is focused much more broadly on COVID-19 response across a variety of metropolitan areas. It diverges from the core intended use of the EVDT Framework in a variety of ways. It involves several distinct study areas of varying sizes (some quite large) with similar but not identical problems to be addressed (as the impacts of COVID-19 manifested quite differently around the world). The urgency of the project also resulted in an accelerated and abbreviated use of the SAF. The Chapter 5 case study thus cannot be seen as a "pure" EVDT application. I include it in this work both because it nonetheless resulted in important lessons for the EVDT Framework and because I think it important to show how the framework does (and does not) perform under stress.

Another limitation of this chapter is that it primarily considered the EVDT Framework as a static, finished creation, sprung into existence fully formed like Athena [351]. This, of course is an oversimplification. The EVDT Framework was created in an incremental, iterative, and syncretic fashion over the course of the past few years, from early conference presentations [8] to this thesis. Similarly, the EVDT Framework is by no means final. The very case studies presented in the following chapters provided significant learning opportunities for future revision, as have projects undertaken by others such as Oviemhada [13, 334] and Lombardo [319]. Chapter 6 will review these lessons, including discussing how the case studies would have been performed differently in retrospect. It will also provide a potential road map for how the EVDT Framework may develop in the future.

Chapter 4

Western Rio de Janeiro Development & Mangroves

4.1 Chapter Purpose & Structure

In this chapter, I detail an application of the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework for supporting decision-making around mangrove conservation and economic development in a particular area of Rio de Janeiro, Brazil. It thus serves as a case study intended both to demonstrate the utility of the framework and to be a useful reference for those seeking to apply the framework themselves. In doing so, I address Research Question 2: "Does the EVDT Framework effectively support decision-making in complex SETS?" I accomplish this by providing a case study demonstration of Research Deliverables 2a, 2b, and 2c:

- a System architecture analyses of each of the case studies
- b Development of an EVDT-based decision support system (DSS) for each of the case studies
- c An interview-based assessment of the development process and usefulness of each DSS

I chose this application for inclusion in this thesis first and foremost because it is close to the ideal intended use for the EVDT Framework as articulated in this chapter: a sustainable development application likely to be benefited by the use of earth observation (EO) data in a geographically small area involving numerous stakeholders interested in collaboration. It also was one of the first EVDT applications, along with the Benin Water Hyacinth project (not discussed in this

thesis) [318, 334]. It thus provided us with some of our first opportunities for refining and improving the EVDT Framework.

The structure of this chapter mirrors the components of the framework laid out in Section 3.4. We begin in Section 4.3 by walking through the steps of the Systems Architecture Framework (SAF) as applied to this case study. This is separated into two halves: the methodology used for each step of the SAF (Section 4.3.1) and the results of each step (Section 4.3.2. As part of this, I detail an initial, literature-based survey of the study area; the various stakeholders involved and their relationships; how I met with and interviewed stakeholders to elicit their needs and objectives for the region; and how specific objectives for the DSS were synthesized.

Then, in Section 4.4, I turn to showing relevant datasets and analysis as applied through the EVDT models. These are also separated in methodology (Section 4.4.1) and results (Section 4.4.2). The primary flow here is understanding the state of the mangroves (health, extent, height), the ecosystem services that the mangroves provide (aquaculture, ecotourism, water quality, and carbon sequestration/storage), and how conservation and zoning policies impact the mangroves.

These are then integrated into a prototype DSS in Section 4.5. Here I explain the design choices made (such as to make it a desktop-based system) and detail how it functions.

Section 4.6 lays out how various stakeholders were collaborated with beyond the setting of requirements during the SAF process. Section 4.7 provides the primary discussion of the chapter, considering what the results imply for the Guaratiba region, the various methodological limitations at each stage of this project, and what lessons were learned for the EVDT Framework as a whole: in particular the need for the two separate iterations of the SAF, the importance of Local Context Experts, and the importance of appropriately scoping an EVDT project. These lessons are revisited in Chapter 6 as part of a broader evaluation of the EVDT Framework.

It should be noted that, as stated in Section 1.3, each case study also has its own objectives beyond supporting a chapter of this thesis. In this case, that means supporting policy decisions in Rio de Janeiro surrounding human wellbeing and mangrove conservation. Readers specifically interested in the socio-environmental history of the study area are pointed to Section 4.3.1.1. Those interested in environmental analyses performed in the course of this research are pointed to Sections 4.4.1.1, 4.4.2.1, and 4.7.

Finally, this research was begun in 2017. Field visits took place in 2019 and 2020, the latter of which was interrupted by the onset of the COVID-19 pandemic (as was this project in general). Research and development priorities (both mine and those of our Rio de Janeiro colleagues) shifted to more urgent concerns. This means that

aspects of this chapter are a couple of years old at the time of writing and various desired objectives were never reached. This is discussed further in Section 4.7.

4.2 Case Study Acknowledgments

The EVDT Framework calls for collaboration. I thus think it only fitting that I briefly acknowledge certain key participants in the Vida project. Prior to this project, I had little experience with mangroves and no experience with Brazil. This project would not have been possible without the contributions of quite a number of people, some of whom I would like to acknowledge here.

- Felipe Mandarino: Served as my primary point-of-contact over the course of several years and was the anchor of this project.
- David Lagomasino: Taught me how to use Google Earth Engine (GEE) and work with satellite imagery.
- Carla Madureira, Rafael Silva de Barros, and all of their students at Federal University of Rio de Janeiro (UFRJ): Taught me about the local mangroves, took me on field visits, and helped me to buy my first pair of Havaianas.
- Suhyun Jung and Emily Joiner: Taught me about ecosystem services and compiled many of the valuation studies referred to in this chapter.

4.3 Systems Architecture Framework

The following subsections work through the six steps of the SAF originally detailed in Section 3.4.2 as applied to the Rio de Janeiro mangrove case study, first as methodology and then as results. The goal is to identify what information, analyses, and other forms of decision support would be useful to stakeholders in the Guaratiba area.

4.3.1 SAF Methodology

4.3.1.1 System Context

Rio de Janeiro has a great deal of familiarity with the descriptor *iconic*. The word is frequently associated with the city's beaches, Copacabana and Ipanema, and with its festivals, such as Carnaval. The city's hillside favelas too have found themselves as perhaps the definitive image of informal settlements and poverty in the global popular consciousness. It stands to reason that when the city hosted not just one

but two megaevents in a row, the 2014 FIFA World Cup and the 2016 Summer Olympics, massive amounts of attention would be paid to the city not only by the urban planners, activists, and economists used to critiquing such endeavors, but by the international press and general public as well. As residents of distant countries, we were presented with stunning photos of the sports facilities being constructed [352] followed by equally stunning photos of their abandonment and disrepair [353]. The academic literature is full of critiques of such events, with particular focus on the processes and effects of the major projects such as the Maracanã stadium and the Porto Maravilha redevelopment [354], as well as the displacement and responses of the directly impacted communities [355, 356].

This case study does not focus on these stadiums and favelas. It is not, ultimately, a further elaboration on the *iconic* Rio de Janeiro. Rather it seeks to examine and discuss a particular neighborhood, one that is (or rather, has been) in an out-of-the-way corner of the municipality, away from the gorgeous beaches and troubled favelas, more swamp and farm than urban, yet still important for reasons that will be made clear. This area, Guaratiba (and more specifically, the area stretching between Pedra de Guaratiba and Barra de Guaratiba), is, despite its relative remoteness in the southwestern corner of the city, still a part of Rio de Janeiro, and thus affected by the powers and forces at work in the city. To this end, after defining the study area, I will briefly lay out the relevant parts of recent Rio urban planning history, specifically the city's long fascination with grand plans and its oftentimes confusing overlay of government jurisdictions. Afterwards, we will dive into Guaratiba itself: its environment, its people, and its potential future.

4.3.1.1.1 Study Area

The study area for this case study includes the entire western coastal region of the Rio de Janeiro municipality, with a particular focus on the area known as Guaratiba.

Guaratiba is a relatively rural district of Rio de Janeiro situated in the southwestern corner of the municipality. Rio de Janeiro is divided in 5 administrative zones, which are further divided into Região Administrativas (RAs), as seen in Figure 4-1. Guaratiba is RA XXVI, simultaneously one of the largest of the RAs by land area and one of the smallest by population, constituting only 1.9% of the municipal population as of 2018 and containing only three official bairros (neighborhoods) [357]. It is home to a mix of land uses, including decorative plant farming, multiple fishing communities, a military base and training center, a state-run biological reserve, some informal settlements, and a growing ecotourism industry. The biological reserve exists to protect the largest remaining mangrove forest within the municipality, con-

tained primarily in the coastal region of the RA between the Barra de Guaratiba (152 on the map) and the Pedra de Guaratiba (153). This means that the bulk of the approximately 120,000 residents of the RA are to the north of the mangroves, but there are still approximately 20-25K people in close proximity.

These mangroves are vulnerable on the landward side to urbanization, including a recently opened urban transit line, and on the seaward side to rising sea levels [358]. They provide a variety of ecosystem services, including serving as a mechanism for highly efficient carbon sequestration, supporting a small-scale industry of fishing and crab catching, preventing coastal erosion, and attracting the aforementioned local ecotourism industry [359]. Government policies to conserve the mangroves can use integrated modeling tools to consider both the benefits of protecting the forests as well as the economic needs of low-income communities. This, coupled with the Rio de Janeiro municipal government's pre-existing interest in generating useful datasets and making them available online through the Data.Rio platform [360], made the Guaratiba mangroves a particularly suitable case study for the EVDT Framework.

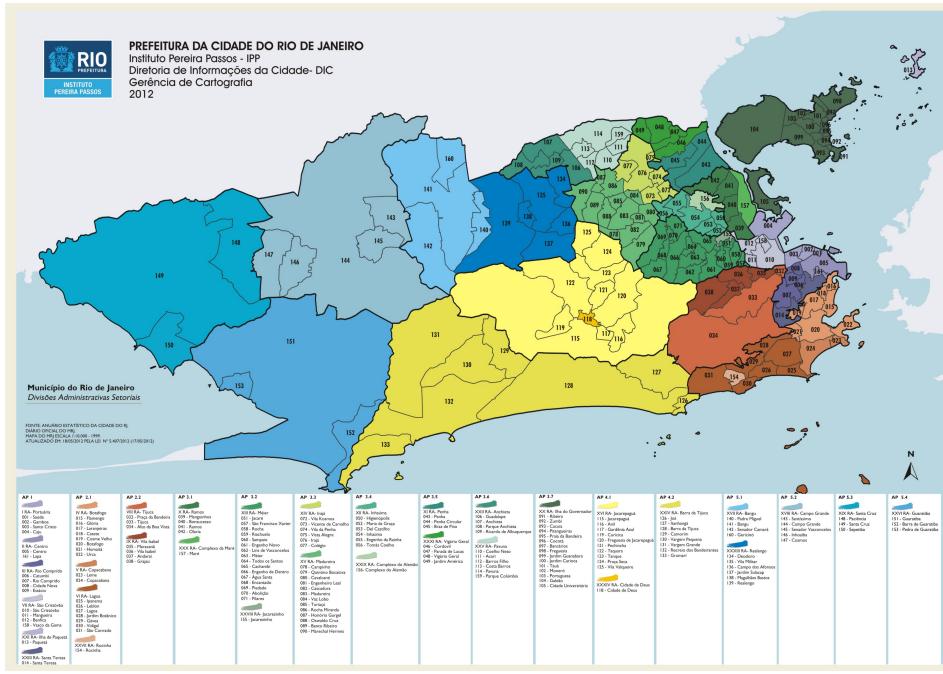


Figure 4-1: RAs of Rio de Janeiro. Guaratiba in blue and includes the barrios 151-153.

In order to further establish the system context for the Guaratiba area, I conduct a literature review and synthesis. In particular, I use four lenses to examine the

system context:

1. What are the broader municipal and regional dynamics impacting Guaratiba? (Section 4.3.2.1.1)
2. What are the different government jurisdictions at play in the area? (Section 4.3.2.1.2)
3. What is the past, current, and likely future state of the environment in Guaratiba? (Section 4.3.2.1.3)
4. What is the past, current, and likely future socioeconomic state of Guaratiba? (Section 4.3.2.1.4)

4.3.1.2 Analyze System Stakeholders

Our primary Local Context Experts and points of contact are at the Pereira Passos Municipal Institute of Urbanism (IPP), which is the municipal data agency, and ESPAÇO, which is a research group at the Federal University of Rio de Janeiro (UFRJ) who study various coastal ecosystems in Brazil and elsewhere [361, 362] and who are also familiar with examining socioeconomic impacts of environmental phenomena [359]. The latter can also be considered to be Technical Area Experts.

This project was initiated by contact between IPP and Prof. Danielle Wood, after a NASA-IPP partnership while Prof. Wood was working at NASA [363]. Several individuals at IPP, including Felipe Mandarino previously studied and worked in ESPAÇO while students and maintained connections to the research group. This led to my introduction to ESPAÇO early on during project ideation.

Other Local Context Experts include a member of a local fisher association and government officials at the municipal urban development agency and the municipal environmental agency. Additional Technical Area Experts include two ecosystem services economists (one from the University of West Virginia and one from RFF) and the committee members for this thesis. The primary intended users for this case study are government officials at the IPP who have a fair amount of experience with mapping. Future projects in this area would ideally expand that userbase to non-government individuals.

Over the course of two field visits to Rio de Janeiro and Guaratiba (one in August of 2019 and the other in March of 2020), I conducted a series of interviews and meetings with various key stakeholders in the Guaratiba system, including local fishers; local academic researchers; and municipal, state, and federal government officials. I was introduced to these stakeholders using a snowball approach, starting with connections stemming from the Space Enabled Research Group and our primary point of contacts in Rio de Janeiro. Information about both contacted and uncontacted

stakeholders are summarized in Table 4.1. Some of those listed in the uncontacted categories constitute key stakeholders and their placement here demonstrates the flaws of a snowball approach. While I did make attempts to contact them myself, these were to no avail. Further persistence and creativity may have rectified this but unfortunately the pandemic cut my second visit short. Similarly, I intended to follow up some of the unstructured meetings with formal interviews but did not have such an opportunity.

Table 4.1: Rio de Janeiro Stakeholder Contacts. This table does not include casual interactions or discussions about topics unrelated to this project.

Contacted Stakeholders			
Stakeholder Organization/Affiliation	Description	# of Individuals Contacted	Type of Contact
Pedra de Guaratiba Fishing Association	local organization	1	Extended Unstructured Meeting; Site Tour
ESPAÇO Research Group of UFRJ	Academic researchers at local institution	2	Multiple Unstructured Meetings; Multiple Site Tours
IPP	Municipal government data management agency	2	1 Formal Interview; Multiple Unstructured Meetings
Secretaria Municipal de Meio Ambiente (SMAC)	Municipal government environmental agency	3	1 Formal Interview; Unstructured Meeting
Instituto Chico Mendes de Conservação da Biodiversidade (ICMBio)	National government environmental agency	3	Unstructured Meeting
Secretaria Municipal de Urbanismo (SMU)	Municipal government planning agency	2	Multiple Unstructured Meetings
Uncontacted Stakeholders			
Stakeholder Organization/Affiliation	Description	Explanation	
Comissão dos Moradores	Local resident's committees common throughout Rio de Janeiro	Unable to find online contact information; other contacts were unwilling or unable to furnish an introduction	
Movimento dos Trabalhadores Rurais Sem Terra (MST)	Brazilian Marxist social movement	No response received from email queries; Other contacts were unwilling or unable to furnish an introduction	
Instituto Brasileiro de Análises Sociais e Econômicas (ibase)	Local NGO / activist organization	No response to contact request via the organization's website	
Instituto Estadual do Ambiente (INEA)	State Government Environmental Agency	Had brief, casual interactions with multiple officials but, after several attempts, was unable to schedule dedicated meetings	

The formal interviews varied in length from 30 minutes to 1.5 hours, were semi-structured, and conducted in-person. The informal meetings lasted from 30 minutes to 3 hours and were conducted in-person. Only the formal interviews were recorded. For the recorded interviews, the recordings were reviewed and used to generate notes and codings. For all the others, written notes were taken during and immediately after the meeting.

The questions asked in both the formal interviews and the unstructured meetings were derived from the SAF structure. For example to address a SAF question such as "What are your (stakeholder's) primary needs?", I asked questions such as "What is your organization's primary goal/mission?" and "What are some questions that you would like to be able to answer but can't?" "What are some challenges that your organization faces?" These questions served to supplement the System Context understanding, identify additional stakeholders, clarify the relationships between stakeholders, and identify potential Needs, Goals, Challenges, Relationships, Functions, and Forms as discussed in the subsequent sections. The list of questions for the interview and discussions can be found in Appendix B. For any given interaction, these questions were adjusted to match the stakeholder and additional followup questions were added as needed. In some cases questions were skipped when the respondent had already addressed it while answering a previous question.

4.3.1.3 Understand Desired Outcomes & Objectives

I coded the recordings and notes qualitatively based on the SAF in order to develop meaningful themes and conclusions, identify commonalities and differences across the stakeholders, and better understand the relationships between stakeholders. These were used to construct a basic stakeholder map and begin to articulate what questions a DSS could potentially answer for each stakeholder (connected to their particular Needs, Goals, and Challenges).

4.3.1.4 Select System Functions

We selected system Functions by considering the various Stakeholder Needs and identifying where significant overlap existed. These were then compared with the feasibility of each function given available data and other resources. Further input from stakeholders on potential functions was solicited during the March 2020 visit, when an initial DSS prototype and analysis was available for concrete reference. Prior to the pandemic intervening, the intent was to use this latter set of meetings to construct a definite list of potential DSS functions and have stakeholders assign importance weights to each one, in order to guide further development.

4.3.1.5 Assign Function to Forms

We then assigned System Functions to Forms based on balancing the capabilities of the Space Enabled team with the needs and preferences of the stakeholders, particularly concerning usability. For instance, those at IPP and SMAC had significant experience working directly with remote observation imagery in GIS software, but not all stakeholders shared this competence. Forms had to be selected with such differences in mind. The outcome here was to develop a simple diagram of the system architecture as well as some basic requirements for the DSS to be developed.

4.3.1.6 Monitor and Evaluate Systems

The impact of the DSS, analyses, and other EVDT Framework outputs on policy cannot be directly evaluated in this case study because of (a) the time scales at which mangrove conservation, urban development, and socioeconomic changes occur at are well beyond the duration of a single individual's doctoral process; and (b) there are innumerable confounding factors that make developing a reasonable counterfactual infeasible (e.g. political changes, macroeconomic changes, climate change, etc.). In lieu of such direct measurement of impact, the best alternative is to focus on perceived utility by the stakeholders. The plan to accomplish this was user study workshops in which various stakeholders would seek to answer various questions about desired policy choices both with and without the use of the DSS and other analytic products. Unfortunately the COVID-19 pandemic prevented this from occurring, so only informal feedback from a subset of stakeholders was able to be solicited.

4.3.2 SAF Results

4.3.2.1 System Context

Here I present the relevant information about the System Context of this case study. This is the result of both a literature survey and several stakeholder interviews and meetings. These findings are briefly summarized in Figure 4-2

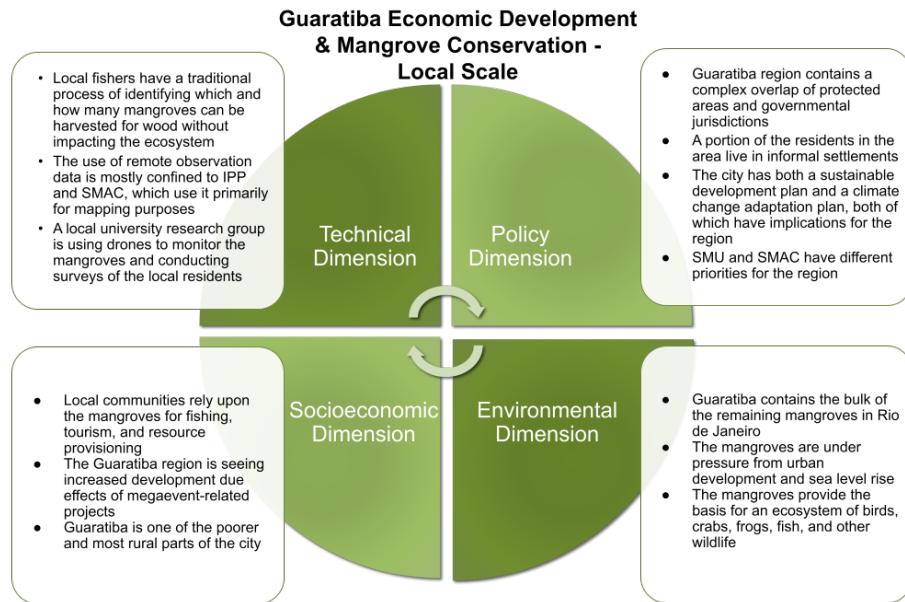


Figure 4-2: Rio de Janeiro System Context Dimensions

4.3.2.1.1 Big Plans and Megaevents in Rio de Janeiro

Rio has a history of being on the forefront of intentionality and long-term strategic thinking when it comes to urban planning. In 1995, it became the first city in Latin America to develop a strategic plan, something it continues to do in three-year increments to this day [364]. Specific programs stemming from these plans include the Favela Bairro Programme which sought to upgrade the informal settlements and the Rio-Cidade Programa which sought to revitalize certain key areas of the city [365].

This type of strategic planning took place alongside a broader effort in the city and across Brazil to increase democratic participation in the planning process as the country transitioned out of a military dictatorship [365]. This interest in blending democracy with planning could also be seen in replacement of the government-owned Municipal Computer and Planning Company with the SMU and IPP, thereby retaining both planning and data gathering capabilities, but putting them in the hands of government offices. While Rio has never reached the same level of public participation as Porto Alegre [366], this inclination has continued to the present day, as seen in efforts like the Data.Rio platform, which seeks to make increasing amounts of data about the city freely available online, and the proliferation of neighborhood-level

"Associação De Moradores" (Residents' Associations).

Perhaps due to its beautiful natural environment and the importance of its tourist industry (a major focus of the 1995 strategic plan), Rio de Janeiro has long acknowledged the importance of environmental conservation and sustainability when it comes to development. Even prior to 1995, the city hosted the United Nations Conference on Environment and Development (UNCED), which gave birth to the Climate Change Convention, itself the basis for international climate change agreements. Twenty years later, the city would once again play host to such a conference, this time in the form of the 2012 United Nations Conference on Sustainable Development (UNCSD), which paved the way for the creation and adoption of the SDGs by the UN General Assembly three years later. It should be made clear that Rio de Janeiro was no mere picturesque venue for these conferences. Rather, the city has taken the UN pronouncements of sustainable development seriously, publishing a Climate Change Adaptation Strategy in 2016 (utilizing entirely intra-country expertise) [367] and a Resilience Strategy in 2017 (created in partnership with the Rockefeller Foundation) [368]. The city is currently using a participatory process to create a Sustainable Development Plan that will detail how the city intends to contribute towards the SDGs [369].

A plethora of plans does not necessarily result in smooth sailing, however (in fact, many would say that it is directly contrary to good development [180]). While the climate and sustainability-related plans advocate for environmental protections, energy efficiency, and waste controls, the strategic plans have focused more strongly on economic development and the tourist industry, which is related to but not identical with environmental conservation. These latter plans have explicitly espoused the use of sports megaevents (which manifested in the form of the 2014 FIFA World Cup and the 2016 Summer Olympics) as a way of attracting investment [354], a pursuit that has arguably done little to advance either sustainable development or climate change resilience, particularly as many of the recent venues were built directly on waterfront or on protected nature reserves [370].

Of particular relevance to the Guaratiba area is how the megaevent-related development reshaped transportation patterns and commercial development throughout the city. This phenomena is perhaps best explained through the use of three maps. Figure 4-3 shows the origin and destination of most of the favela relocation efforts (both voluntary and mandatory) in the years leading up to the World Cup and Olympics. Most of the new settlements were constructed under the Minha Casa Minha Vida (MCMV) program, a federal program started in 2009 that enabled the some of the poorest households in Brazil to purchase new homes with little-to-no down payments, interest rates of near-zero, and income-adjusted monthly payments.

The program was initially aimed at building one million homes nationwide, then later expanded to three million, of which more than 100,000 were assigned to the city of Rio de Janeiro [371]. The city used used a portion of this allocation of federal funds to support favela relocation efforts as part of megaevent-related development.

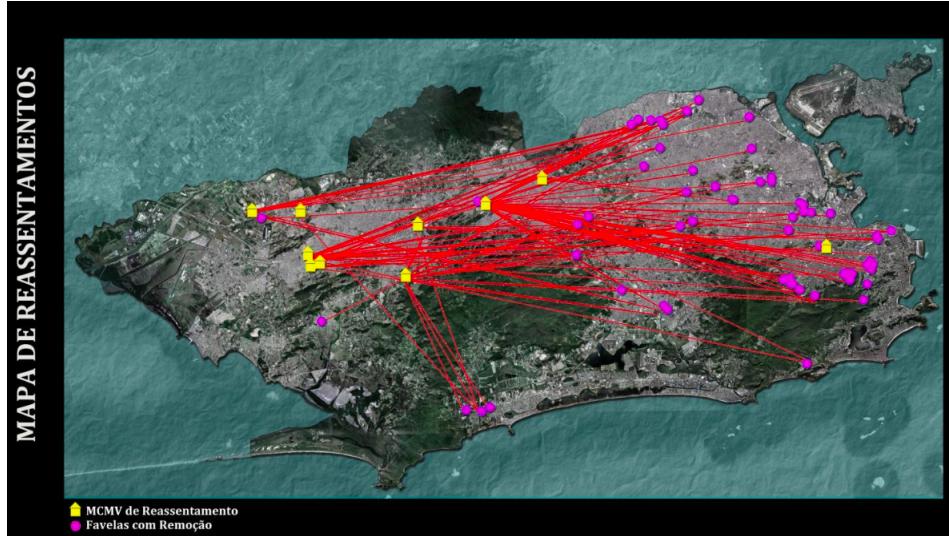


Figure 4-3: Favela Relocation Locations under MCMV between 2009 and 2013. From [372]

The relocation of favela inhabitants from the east to the northwest introduced problems, however. The original siting of informal settlements in Rio de Janeiro was partially driven by the availability of proximal employment. This is why historically, despite low land prices in the rural western parts of the city, most of the city's poor elected to live in high density favelas in the eastern, urban neighborhoods. Figure 4-4 shows that while the new, formal MCMV homes may have been higher quality than the old favela homes, they were also much further away from major centers of employment. Getting a nicer home is not much consolation for losing your job.

The Rio de Janeiro government was neither completely ignorant nor completely callous, however. As is common in the lead-up to sports megaevents, the city planned significant renovations, improvements, and extensions to the existing public transit system, as shown in Figure 4-5. Some of these, in particular the extension of the metro and the dedicated-lane bus Transoesto from Copacabana towards Barra Da Tijuca, were intended primarily to improve access to the major Olympic sporting venues. Many of the extensions, however were intended to better connect the northern and northwestern reaches of the city with the centers of employment, alleviating

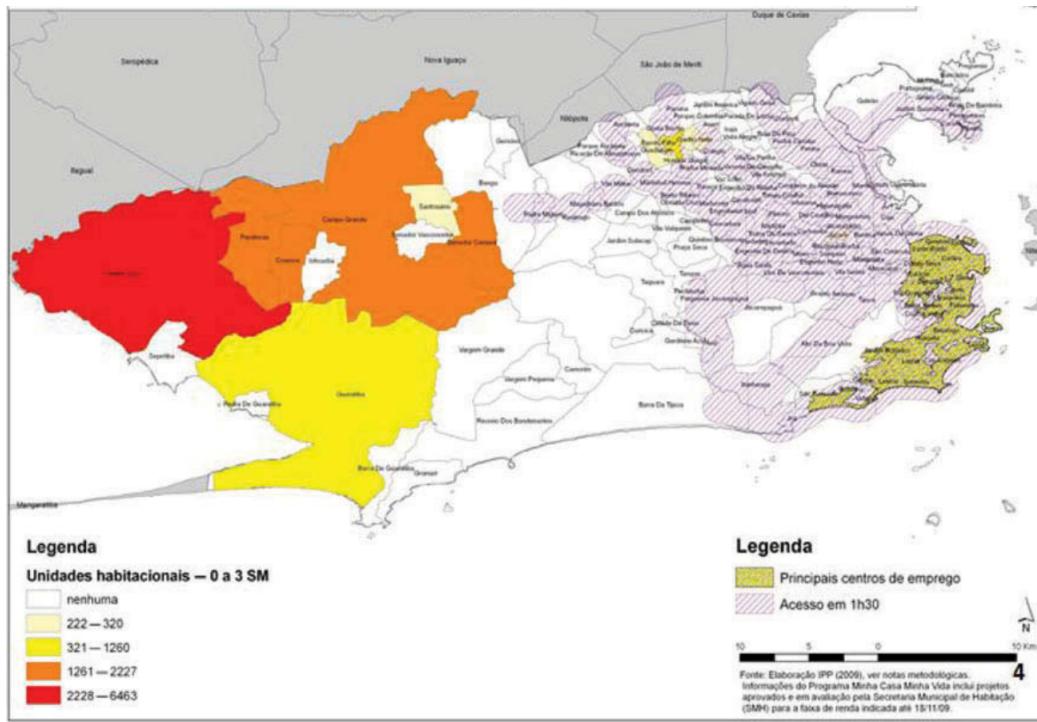


Figure 4-4: Comparison of MCMV housing units and access to major employment centers. From [354]

the concerns of those being relocated, while also improving accessibility for the existing residents of those areas.

Unfortunately the transit extensions were not as extensive, reliable, or high speed as initially promised [374] and access to jobs for poorer communities ultimately decreased [375]. None of this directly impacted Guaratibans, however, as Guaratiba, tucked in the southwestern corner of the city, was neither the source nor destination of relocation efforts. What *would* impact Guaratiba was the the Transoeste line and the related expansion of bus routes and road widths. These significantly increased the accessibility of downtown Rio de Janeiro for the largely rural Guaratibans (and vice versa). This accessibility significantly increased the value of the area for commercial activity and development, exacerbating ongoing local trends, as will be discussed further in Section 4.3.2.1.4.

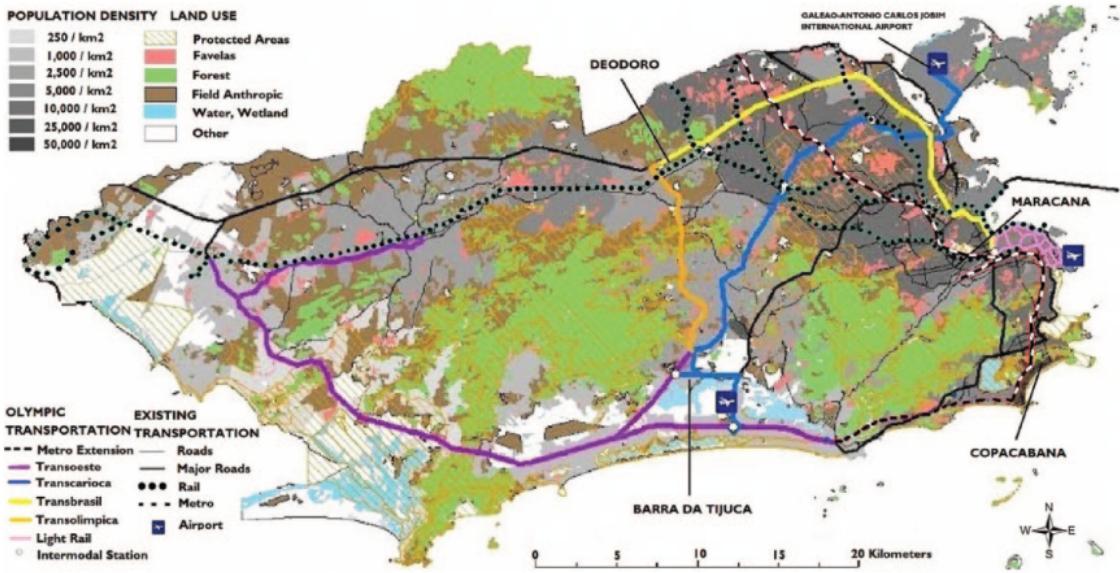


Figure 4-5: Olympic-related transportation expansions and proximity to environmental protection areas. From [373]

4.3.2.1.2 Overlapping Jurisdictions in Guaratiba

While the city of Rio de Janeiro has busied itself with high-level plans, the municipal government is by no means the only government player in the city. Brazil has a whole has significant amounts of jurisdictional overlap between its municipal, state, and federal levels of government, when compared to countries such as the United States [376]. This is particularly true for the city of Rio de Janeiro, which for more than 200 years until 1960, was the capital of Brazil. To this day, numerous institutions and roles within the city that elsewhere would be managed by the state or municipal governments are still federally administered. For example, there are numerous individual public schools, from primary through tertiary, that are run by either the city, state, or federal government, fairly independently of one another. In the field of environmental management, both the federal and state constitutions have chapters on the environment, while the municipality has its own environmental secretariat. These distinct sources of authority are often visible in regulatory law, such as the separate endangered species lists maintained by the federal [377] and state governments [378].

The most relevant aspect of these overlapping environmental jurisdictions when

it comes to the Guaratiba area is the Carioca Mosaic¹. This term refers to the federally-coordinated collection of federal, state, and municipal environmental conservation areas in the greater area of the city of Rio de Janeiro [379]. Within the Mosaic, the federal government's ICMBio administers one national park and one national monument; the state government's INEA administers one state park, two environmental protection areas, and one biological reserve; and the municipal government's SMAC administers fourteen nature parks, two environmental protection areas, and a natural monument.

Of these various units, the following are in or in direct proximity to the Guaratiba area:

- Área de Proteção (APA) Ambiental das Brisas (municipal)
- APA da Orla da Baía de Sepetiba (municipal)
- Parque Natural Municipal da Serra da Capoeira Grande (municipal)
- Parque Nacional Municipal da Prainha (municipal)
- Parque Nacional Municipal de Grumari (municipal)
- Reserva Biológica Estadual de Guaratiba (RBAG)² (state)
- APA Sepetiba II (state)
- Parque Estadual da Pedra Branca (state)

This means that those who live and work in the Guaratiba area will regularly come into contact with eight different municipal and state-run conservation areas that are then collectively coordinated by the federal government. Such an arrangement has both benefits and costs. On the positive side, it can help ensure a certain minimum level of environmental protection amid shifting government priorities. For instance,

¹"Cariocan" is the demonym for inhabitants of Rio de Janeiro and "Carioca" or "Carioco" is an often-used adjectival form.

²Until 2006, this land was controlled by the nearby Brazilian Army Centro Tecnológico do Exército (CTEx), which continues to occupy a significant amount of land in the Guaratiba area and maintains some facilities within the RBAG. Similarly to other military administered lands in various parts of the world, CTEx's control of this land results in a kind of quasi-environmental protection that is simultaneously less formally determined than actual environmental conservation areas but much more stringently enforced in practice. For example, there is an army vehicle workshop that disposes of waste directly into the mangroves, but commercial activities and unauthorized human access are strictly forbidden [380].

at the time of writing, the state government of Rio de Janeiro is prioritizing security [381] while the federal government is actively scaling back environmental protections [382]. If one of these levels of government were solely in charge of environmental protection within the city of Rio de Janeiro, significant harm to the environment might occur, but since there are overlapping jurisdictions, the municipal government can continue to guarantee some minimum level of protections. Unfortunately, this system can (and does) not only lead to perhaps overly cumbersome permitting requirements for certain development projects, but can also lead to a diffusion of responsibility for environmental protections and inconsistent enforcement.

This confusion of jurisdiction can have real consequences for residents of the area, particularly the disenfranchised. Take for example the case of Araçatiba, a small informal settlement almost completely surrounded by the RBAG. The favela ended up in its current position in the 1970s after commercial development (specifically television filming) pushed residents away from their previous location. At the time, this land was controlled by the Brazilian Army CTEx. In 2006, the CTEx transferred most of the land in this area to the state government to form the RBAG and to protect the local mangrove forests. Some additional land, including the Araçatiba informal settlement, was transferred to the civilian federal government. Over the next several years, the federal government took various measures to formalize the settlement, only to reverse course in 2014 and seek evictions instead [383]. The mayor at the time, Eduardo Paes, promised to prevent these evictions, but his successor did not follow suit, resulting in the demolition of several homes in 2017 and the threat of continued demolitions in the months to come [384]. After protests organized by the favela residents, the federal government and INEA (the state environmental agency) apologized for the demolitions. Meanwhile, progress towards formal titling has stalled as it is dependent on homes being "upgraded," which the city government has shown little interest in pursuing. Amid all of this is a somewhat bizarre digression that the federal government claimed that proper notice had been given prior to the demolitions via a message delivered to the president of the Araçatiba Residents Association, an organization that had not met in more than ten years [385].

To summarize, the federal government tore down homes on federal land after being prevented for several years from doing so by the city government. The ensuing protests resulted in an apology by the state government and a refusal by the city government to certify the formalization of the settlement, which is still on federal land.

Of course, one favela is not necessarily representative of an entire region. The next two chapters will thus explore how the themes of this section and the previous section impact the people and environment of Guaratiba.

4.3.2.1.3 The Environment of Guaratiba

The distinguishing environmental aspect of the coastal Guaratiba area is its significant mangrove forest, made of five different mangrove species. The mangrove forest is a special type of forest which grows in between land and sea. They have many important ecological and environmental properties, such as stabilizing the shorelines [386] and providing a habitat for a wide range of species [387]. Although the total area of mangrove forests globally is not immense, their significance in maintaining a healthy coastal ecosystem is fundamental. Prior to colonization, most of the Rio de Janeiro coastal areas were either mountains or covered by mangroves. Over the centuries, the lowland mangrove forests were incrementally destroyed and filled in order to accommodate the growing city. The remaining mangrove trees of the greater Rio area, shown in Figure 4-6³, are confined primarily to northern portion of the Guanabara Bay (outside of the municipality) and eastern Sepetiba Bay (the bay on the western side of the city). This means that the Guaratiba forest, and the RBAG in particular, is the largest copse of mangroves within the city's jurisdiction. These mangroves provide a variety of ecosystem services, including serving as a mechanism for highly efficient carbon sequestration, supporting a subsistence industry of fishing and crab catching (supporting vulnerable, juvenile shrimp in particular [388]), preventing coastal erosion, and attracting a local ecotourism industry. Even these trees are under an ongoing threat.

Just up the coast from Pedra de Guaratiba, in the Santa Cruz RA, the Ternium steel mill opened in 2010⁴. This mill, along with its associated facilities, including an expanded canal, a bridge, a dam, and dredging of the bay directly replaced or caused the death of a significant number of mangroves (approximately 145 hectares) [389]. Various indirect damages, including pollutants, silt disturbances, and changes in hydrology have resulted in further loses over the past several years [390]. These effects are visible in the northwest corner of Figure 4-7. In this figure, red indicates damage to mangroves, including both decay and outright losses. Green indicates growth, both of existing trees and of new trees.

While outside our direct area of interest, the steel mills of Santa Cruz have indirect effects on Guaratiba and are demonstrative of the results of potential industrial development further down the coast. In Guaratiba proper, the direct human-interfaces with the RBAG include CTEx in the center of the reserve, the Barra de Guaratiba

³The methodology used to generate this and other original figures in the section are presented in Section 4.4.1.1.

⁴Ternium purchased the steel mill in 2017. At its opening in 2010, the factory and associated port were operated by Thyssenküpp.

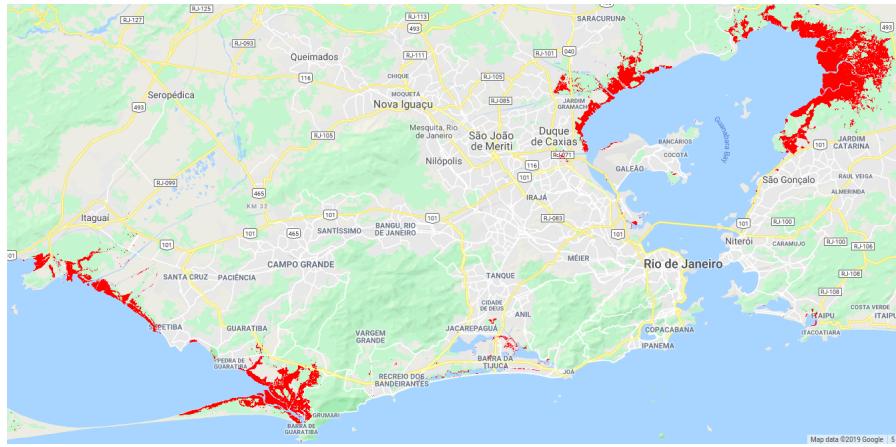


Figure 4-6: Mangrove extent in the greater Rio de Janeiro area in 2018, as estimated using a combination of Landsat, Sentinel, and PALSAR imagery.



Figure 4-7: Change in Guaratiba area mangrove health from 2000 to 2018, with the Gerdau Cosigua and Ternium steel mills indicated.

neighborhood to the southeast, the Ilha de Guaratiba neighborhood⁵ to the north-

⁵Ilha de Guaratiba is technically just a subdivision of Barra de Guaratiba. That said the two names are typically used to refer to different areas that have substantially different histories and

east, the Embrapa Agroindústria de Alimentos to the north, and the Araçatiba favela on the northeastern edge. Most of these areas are clearly visible in Figure 4-8.

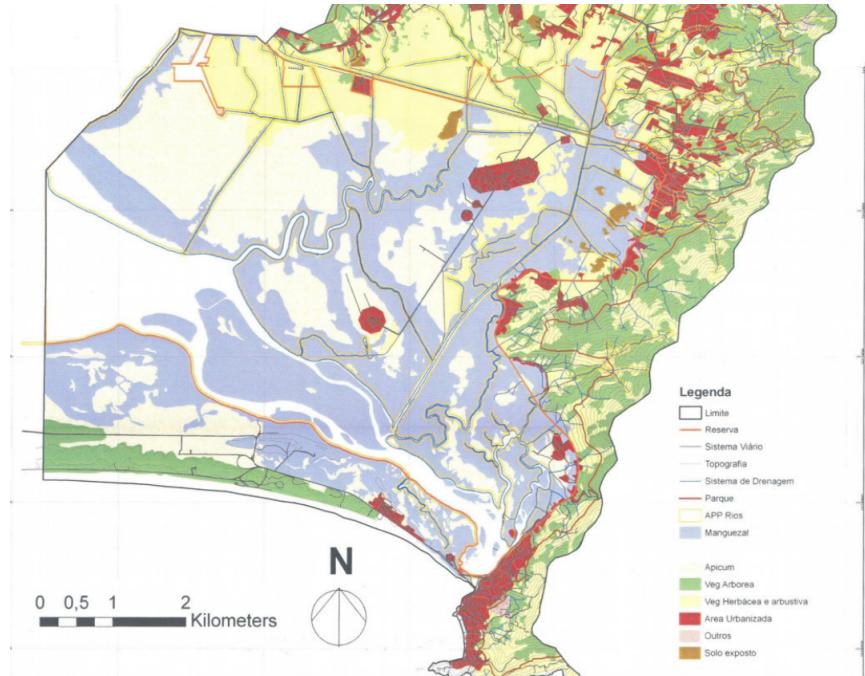


Figure 4-8: Map of RBAG and nearby urbanization. Excerpted from [380] and originally made by IPP.

The health of the RBAG mangroves is a mixed bag. There has been some damage to certain sections of the forest, partly due to an invasive insect species and partly due to the increased sewage flows created by an increasing population and increased commercial activity. The dumping of waste in informal landfills, even when outside the mangrove forest itself, can still cause damage, as flows of water can be diverted or blocked, killing off sections of mangroves [391]. All of this is driven by the fact that while there are significant legal environmental protections within RBAG, there are essentially no restrictions on development and activity just outside of the reserve,

economies and are only connected by a strip of land. Barra de Guaratiba is the urban cluster on the coast at the southern tip of the RA. It was historically a fishing village and more recently a tourist destination. Ilha de Guaratiba, on the northern end of the official neighborhood along the highway, is a historical agricultural marketplace. The use of these names in this paper will stick to the common usage, particularly as we are more interested in the coastal regions rather than more inland areas such as Ilha de Guaratiba.

despite the fact that the mangrove forest occupies one of the primary outlets of the regional drainage basin.

One component of the mangrove forest that is most directly threatened by commercial development are not the mangroves themselves, but the hyper-saline mudflats created by the mangroves in various places on the interior and edge of the forest. These flats, known as *apicum* in Brazilian Portuguese, provide a variety of important ecological functions, such as serving as migratory stops and breeding grounds for thirty-nine species of birds⁶ and homes for twelve species of crabs (a major target of local fishers) [392]. They are also an area that the mangroves spread into when pressured from other directions. Despite these important functions, the apicum areas are not as well protected as the mangroves themselves under the law and are commonly viewed by the public as wasted land that serve no purpose and are thus ripe for development.

Additionally, part of the aforementioned transit expansion efforts was the construction of the first highway through the region, Av. D. João VI. This highway has isolated a section of mangrove forest from the main RBAG with implications that are yet to be seen. One key consequence of the highway is that the mangroves no longer have a mechanism for moving inland in the face of seaward pressures, such as a rising sea level that may take place over the coming decades.

4.3.2.1.4 The People of Guaratiba

Guaratiba has historically had such a small population largely been due to its relative isolation. Separated by mountains on the east from the primary urban core and on the north from the more heavily populated Campo Grande RA, Guaratiba is largely rural and heavily forested. Since the decline of colonial-era plantation farming, the residents have primarily engaged in subsistence and near-subsistence commercial activities, including artisanal fishing, farming, and ranching (including of frogs). The products of this economic activity were typically sold (via local distributors) in outdoor markets (called *fieras*) throughout the Rio de Janeiro city. This largely informal supply chain kept residents somewhat isolated from the globalized agricultural markets that drove industrial farming in other parts of the city [393].

By most development metrics, the inhabitants are some of the worst off in Rio de Janeiro, with low rates of education, more children per family, and poor health.

⁶It is perhaps worth mentioning that this number used to be higher. For instance, Guaratiba takes its name for the local word for the scarlet ibis bird: *guarás*. This bird is no longer found in the Rio de Janeiro area, pushed out due to a declining availability of its preferred habitat, the mangroves.

An example of the latter can be found in the fact that approximately a quarter of the dogs in the area carry American visceral leishmaniasis (AVL), a typically fatal parasite, and human cases are relatively common, particularly in the Barra de Guaratiba area, despite control efforts [394]. Over the past few decades, however, the area has been experiencing rapid growth recently, significantly outpacing the city as a whole [395]. Much of this was driven by increasing industrial employment opportunities in Campo Grande and Santa Cruz, to the north, of which the aforementioned steel mills are just one example. These areas have historically been significantly easier to reach than the core of Rio de Janeiro to the east. The more recent transit expansion projects have accelerated this trend, enabling easier access to Campo Grande and Santa Cruz. The improved connections eastward have also allowed for a more substantial ecotourism industry focused on the coastal mangrove forests and for more substantial regional tourism (i.e. tourists from other parts of Rio de Janeiro spending the weekends at the beaches of the area). These latter tourists have also begun purchasing second homes (vacation homes) in the area, particularly in Barra de Guaratiba, driving commercial development of condominiums and restaurants [380]. Such condominiums first entered the Guaratiba RA in the 1990s and have spread to Barra de Guaratiba in the past 15 years, as transportation infrastructure to the peninsula has improved [393].

Such growth has itself introduced certain additional problems. The area was already characterized by low levels of education (4.7 years of school on average, by some estimates), and the increased population seems likely to overwhelm the existing school system, an issue further complicated by the fact that, due to the rural nature of the region, many students are already more than three kilometers from the nearest school and thus cannot easily be reassigned to further, emptier schools. One analysis of the RA estimated a deficit of nearly 35,000 seats by 2020, despite low rates of attendance [395]. One issue is that there are few mechanisms for community organization in the area. As mentioned earlier, Araçatiba did have a Residents Association, only for it to dissolve more than ten years ago. Now they find themselves trying to work with a city-wide Conselho Popular to effectively advocate for themselves [385]. Even the more formal neighborhoods of Guaratiba typically have either ineffectual or nonexistent associations [380]. On the economic rather than residential side, frog ranchers are virtually solitary [396], as are many of the farmers. Perhaps the primary organized group in the area are the artisanal fisherman, who participate in a variety of local and regional associations of varying degrees of formality [390].

The continued commercial and industrial development threatens to displace many of the historical communities of Guaratiba. In the 1970s, Araçatiba was created after

informal settlements were forced to move by a film studio. More recently, the opening of the Ternium steel mill, in addition to its environmental impacts discussed earlier, effectively excluded artisanal fishing activities in a significant portion of the Sepetiba Bay. While the effects of this are more directly born by neighboring Sepetiba, fishers from that area have been forced eastwards, thereby impacting Guaratiba fishers, particularly the approximately 1,000 fishers who reside in Pedra de Guaratiba [390]. These fishers are also pressured due to technological adoption by the more large-scale, commercial fishers. The increasing prevalence of industrial trawl fishing over the past few decades in the Sepetiba Bay (instead of more targeted, historical fishing methods), has resulted in the increased catching of juvenile and unintended fauna, as well as stirring up the silt on the bottom of the bay. This has led to increased tensions and conflicts between the the industrial and artisanal fishers [397], somewhat attenuated by the (illegal) ability of the artisanal fishers to operate inside the mangrove forests. This ability is by no means guaranteed, however. Fishing is nominally prohibited within the RBAG. This prohibition is currently rather poorly enforced, as part of a more board set of allowances provided to local (typically informal) residents. Another example of this allowance is that the bounds of the RBAG have, during each update, been intentionally drawn to exclude existing settlements [391]. That said, a future policy change could result stricter enforcement and in yet further encroachment on locals' means of subsistence.

As Guaratiba has become more connected to the rest of the city and commercial interests have increasingly moved in, small-scale farmers have been negatively impacted as well as the fishers. The open-air fieras have been increasingly replaced by supermarkets, depriving the farmers of a means of selling their produce. Many of the farmers adapted by switching from food produce to ornamental plants, something that Guaratiba has developed a reputation for over the past several decades [393].

All of this is to say that isolated, rural, and poor Guaratiba be none of these things before too long. But will the Guaratibans benefit or merely be replaced? And what will happen to the natural environment that has supported them for so many generations?

The following section will take a look at the relationships between stakeholders with a more specific focus.

4.3.2.2 Analyze System Stakeholders

There are multiple ways to consider the relevant stakeholders and their relationships. One is to separate government stakeholders from non-government stakeholders. With regards to the former, as discussed in Section 4.3.2.1.2, Rio de Janeiro's complicated

history has resulted in a plethora of ministries with overlapping jurisdictions. Figure 4-9 summarize the most relevant municipal, state, and federal ministries, institutions, and initiatives. Each of these institutions direct own and manage certain parcels of land within the city of Rio de Janeiro (not necessarily within this project's study area) in addition to regulating certain activities throughout the municipality. While they do certainly communicate and coordinate, their priorities are not necessarily in alignment (as will be discussed in the next section).

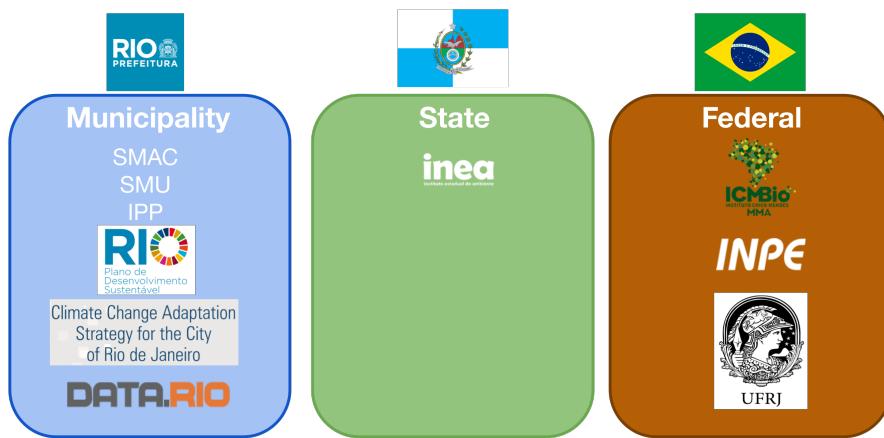


Figure 4-9: Relevant government stakeholders in Rio de Janeiro case study, organized from left to right as municipal, state, and national.

The non-government actors include local actors such as residents (and their associations) and commercial developers. These are the stakeholders most directly impacted by land use decisions and the health of the mangroves.

We can also analyze the stakeholders by classifying them into primary-secondary-tertiary categories or mapping their relationships. Figure 4-10 does both of these simultaneously. The arrows between each stakeholder represent the means by which they influence one another. This can include direct orders or voicing of opinion (such as legislative policy), knowledge or information (such as information about the state of the mangroves), or tangible benefits (such as money, goods, or services).

The primary stakeholders, marked in blue, represent those that have the most direct land use decision-making power in the study area. This is expressed both through land ownership/control and through policy regulations. The Pescadors / Local Residents Association grouping is represented with a gradient as some members of this category manage land and some do not, or only do so in a legally precarious manner, such as the residents of the Araçatiba informal settlement.

The yellow boxes represent the secondary stakeholders, who advise and influence the primary stakeholders through information, funding, or policies. The municipal, state, and federal legislative bodies play important roles in translating the perspectives of their constituents into directives for the various ministries and secretariats. The scientific community and IPP meanwhile provide the knowledge and information that shapes how these directives are carried out. The Space Enabled Research Group resides in this category, as the project is aimed at supporting decisions of the various primary stakeholders.

Finally the tertiary stakeholders are shown in red and include those who impacted by land use decisions and the health of the mangroves but who do not directly participate in decision-making. This includes some of the local fishers and residents who may not own land but still derive their living from it, as well as the global community who benefits from both ecotourism to the mangroves and from the carbon storage and sequestration that the mangroves provide.

While not common to stakeholder mapping, I chose to represent that mangrove forests and other land of the study area as a stakeholder, albeit one outside of the primary-secondary-tertiary classification system. This is done for two reasons. First, it raise the profile of the environment from a mere incidental provider of human benefits to something worth direct recognition. Second, many of the relationships between the stakeholders are indirect, mediated through land use decisions and the mangrove forests themselves. Such relationships are difficult to map without including the land itself as a stakeholder.

It should be noted that Figure 4-10 represents a descriptive perspective, focuses on land use decision-making. If one wanted to construct a map centered on this project's EVDT DSS, the map would differ significantly. For instance, the primary stakeholders would be the Space Enabled Research Group and IPP, as those with the most direct involvement in the creation of the DSS (despite efforts to broaden the circle of collaboration wider). I did not think such a map was necessary to develop the System Objectives in the next section, but other case studies may find such a practice useful.

4.3.2.3 Understand Desired Outcomes & Objectives

Based on both the literature survey and the interviews/meetings with stakeholders, I derived two sets of key stakeholder's Needs, Desired Outcomes, and potential System Objectives. The first of these, shown in Table 4.2, refers to the stakeholders relationships with the SETS that they exist in: the interplay of human habitation, economic activities, the mangrove ecosystem, and government policymaking. In this

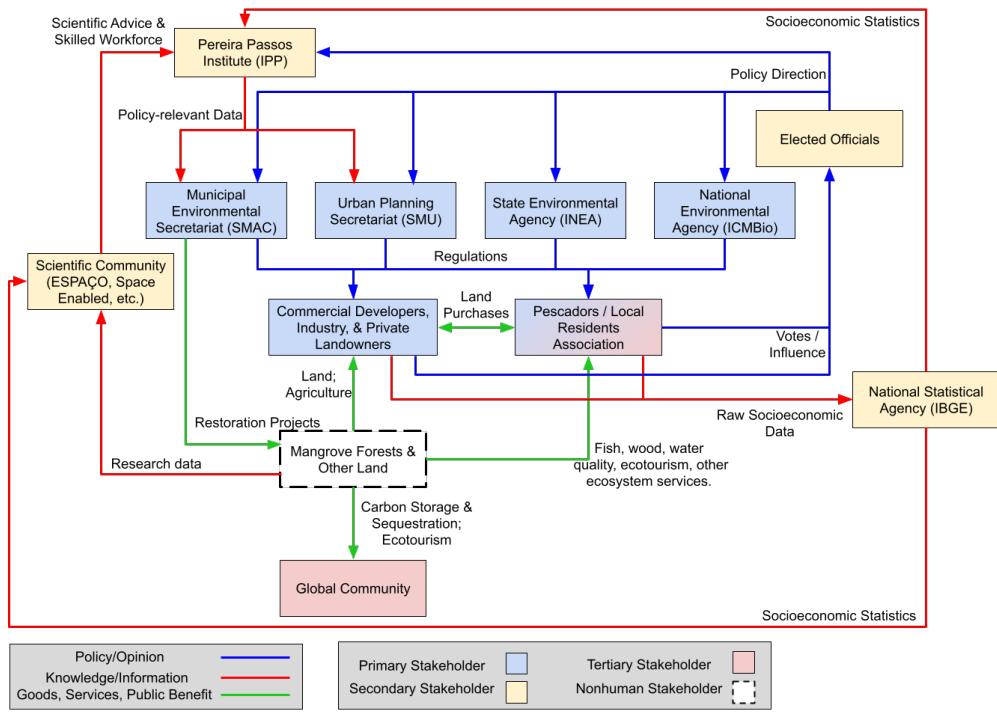


Figure 4-10: Stakeholder Map for the Mangrove Forests of Rio de Janeiro

table, the "Potential SETS Objectives" column refers to alterations to the status quo that each stakeholder group would like to make.

The second set, shown in Table 4.3, is with regards to the EVDT-based DSS that this project aimed to develop. It includes an additional stakeholder, the Space Enabled research group, as we obviously had a large involvement in the creation of the DSS. The DSS will not address all of the noted "Potential DSS Objectives" but will be informed by them. These tables, in conjunction with the stakeholder classification and mapping in the previous section, allowed for the identification of both shared and conflicting objectives. For example, a formal sewage system was noted as a priority by both the urban-planning-oriented SMU and the environment-oriented SMAC. This was not brought up by the fishers themselves (though it should be noted that I did not directly ask them about it either).

In general, conservation and even replanting of the mangroves was a common Potential SETS Objective, but the reasoning and priority for this varied significantly, resulting in important differences. The fishers prioritized the preservation of existing mangroves and replanting in recently deforested areas. They viewed city efforts to

compensate for development-induced deforestation with replanting efforts elsewhere (including in areas deforested decades or centuries ago) as irrelevant to their needs.

All of these key stakeholders were in agreement that improved understanding of mangrove ecosystem services would assist their decision-making and enable them to better argue for their interests.

Though not included in the table, ICMBio's Needs, Desired Outcomes, and System Objectives were similar to those of SMAC. It is also reasonable to suppose that INEA's interests are similar (though certainly not identical) to those SMAC and ICMBio.

Table 4.2: Stakeholder Needs, Desired Outcomes, and potential System Objectives for key stakeholders in the existing SETS

Stakeholder Group	Stakeholder Needs	Desired Outcomes	Potential SETS Objectives
Fishers	<ul style="list-style-type: none"> Adequate income to support a healthy and fulfilled life 	<ul style="list-style-type: none"> Access to fish and wood in their historical locations Water access for boat storage and repair 	<ul style="list-style-type: none"> Ability to conduct sustainable wood harvesting in the mangrove forests Preservation/restoration of existing mangroves Controls on large-scale commercial fishing activities
SMU	<ul style="list-style-type: none"> Fulfillment of legislative directives Economic development of the city Sufficient built infrastructure for the city 	<ul style="list-style-type: none"> Improved water quality and waste removal Prevent excessive gentrification in the area Encourage economic development and increased standard of living in area Reduced flood risk 	<ul style="list-style-type: none"> Expanded formal sewage system Controlled drainage Formalization of informal settlements Reduced sediment accumulation in waterways Economic connections/commuting to Campo Grande, not downtown Rio
SMAC	<ul style="list-style-type: none"> Fulfillment of legislative directives Conservation of the environment and biodiversity across the city 	<ul style="list-style-type: none"> Conservation of environment and biodiversity in the Guaratiba area Improved water quality Improved air quality Sequestration of carbon Real time & local scale environmental data 	<ul style="list-style-type: none"> Protection of both mangroves and wetlands Replanting/restoration of mangroves across the city Formal sewage system Protection of riparian areas Better use of EO data
IPP	<ul style="list-style-type: none"> Fulfillment of legislative directives A well-informed public and well-informed municipal government agencies 	<ul style="list-style-type: none"> Ability to inform other municipal agencies Understand future changes/threats 	<ul style="list-style-type: none"> Better socioenvironmental data/metrics Method for generating future scenarios, particularly climate change

Table 4.3: Stakeholder Needs, Desired Outcomes, and potential System Objectives for key stakeholders with regards to the planned DSS

Stakeholder Group	Stakeholder Needs	Desired Outcomes	Potential DSS Objectives
Fishers	<ul style="list-style-type: none"> Support for wellbeing and way of life from government agencies 	<ul style="list-style-type: none"> Incorporation of local priorities and ecosystem services into government decision-making Support/justify restrictions on commercial fishing and industry in the area 	<ul style="list-style-type: none"> Support/justify mangrove preservation and restoration
SMU	<ul style="list-style-type: none"> Understanding of the urban planning priorities of the area 	<ul style="list-style-type: none"> Aligned priorities of the local community, private sector, and municipal government Reduced flooding 	<ul style="list-style-type: none"> Support/justify zoning decisions Inform sewage system project prioritization Improve understanding of ecotourism in region
SMAC	<ul style="list-style-type: none"> Understanding of the current state of the environment and future trends Support for environment conservation from other stakeholders 	<ul style="list-style-type: none"> Improved monitoring capabilities Consensus on environmental priorities with other stakeholders Better use of EO data 	<ul style="list-style-type: none"> Inform definition of conservation unit boundaries Support/justify mangrove preservation and restoration Inform targeting of new parks or replanting projects EO data use capacity building
IPP	<ul style="list-style-type: none"> Fulfill the data needs of the public and other municipal agencies 	<ul style="list-style-type: none"> The ability to answer questions from other stakeholders 	<ul style="list-style-type: none"> Complex systems capacity building Scenario planning capacity building
Space Enabled	<ul style="list-style-type: none"> Demonstrate and improve the EVDT Framework 	<ul style="list-style-type: none"> A complete EVDT project, including a produced DSS and satisfied stakeholders Lessons to improve the EVDT Framework Re-usable assets and experience for future projects 	<ul style="list-style-type: none"> A DSS and development process that satisfies the broader EVDT requirements Modularity and re-usability

4.3.2.4 Select System Functions

Based on the above analysis, several DSS Functions were selected. These are:

- **Descriptively model environmental phenomena**, in particular mangrove health trends over the past two decades. This will inform the current state of the environment and possible future trajectories.
- **Provide estimates of mangrove ecosystem services**, including both local and global services. This will help inform decision-making around mangroves by various stakeholders.
- **Generate potential future conservation scenarios.**

These Functions will in turn help the stakeholders achieve some of their respective Potential SETS Objectives. In addition to these DSS-specific functions, there are some additional functions to be performed by the Space Enabled - IPP collaboration on this project, namely:

- **Modeling and DSS development capacity building.** This is primarily relevant to IPP.
- **EO analysis capacity building.** This is most relevant to SMAC, but SMU has also expressed such an interest.

4.3.2.5 Assign Function to Forms

The particular Form decided to implement these Functions was a desktop-based data visualization and exploration tool. A desktop-based system, rather than an online or mobile system, was chosen for a few reasons. First, familiarity with non-phone computers and internet access varies significantly among the stakeholders. If an online version was developed, it would need to be easily accessible and intelligible on a mobile device. This was beyond the abilities of myself and other teammates, though it remains an option for the future. The preferred alternative was a desktop-based system that would be intended for use in workshops with stakeholders, rather than for independent use, thereby reducing those barriers of entry. This decision is not without its flaws, as discussed in Section 4.7.

The above SAF results are summarized in Figure 4-11. The rest of the chapter will detail the development of DSS, along with the models underlying it, before returning to the question of how well the resultant system fulfilled this vision.

This was not the only Form considered. For example, Figure 4-12 shows two potential user experience concepts for a DSS. Each is aimed primarily at the needs of a particular stakeholder group. Ultimately the selected form was essentially the left option as it satisfied the needs of more of the involved stakeholders.

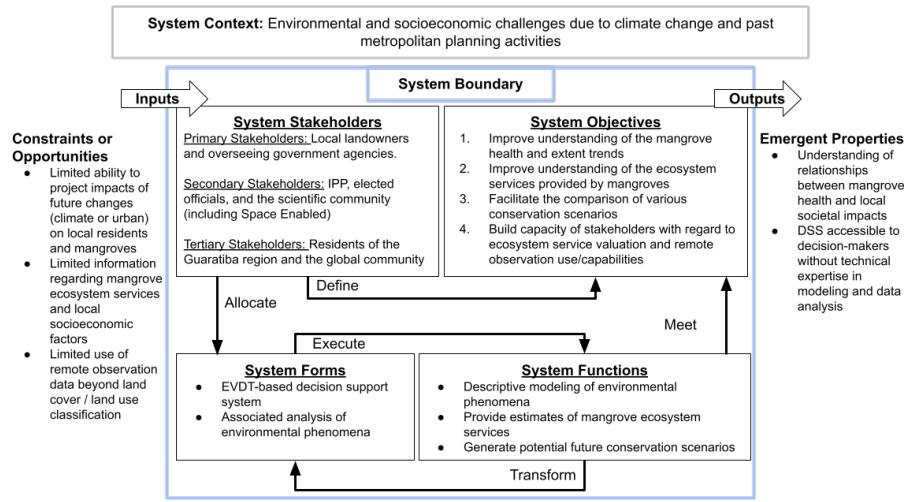


Figure 4-11: High level SAF diagram for the Rio de Janeiro case study

4.3.2.6 Monitor and Evaluate Systems

As was stated in Section 4.3.1.6, long-term monitoring of the Guaratiba environment or the impacts of this project are beyond the scope of this thesis. Instead, feedback from a subset of the stakeholders was relied upon. This feedback is only intelligible in the context of the resulting DSS, so it is reported later in this chapter, in Section 4.5.

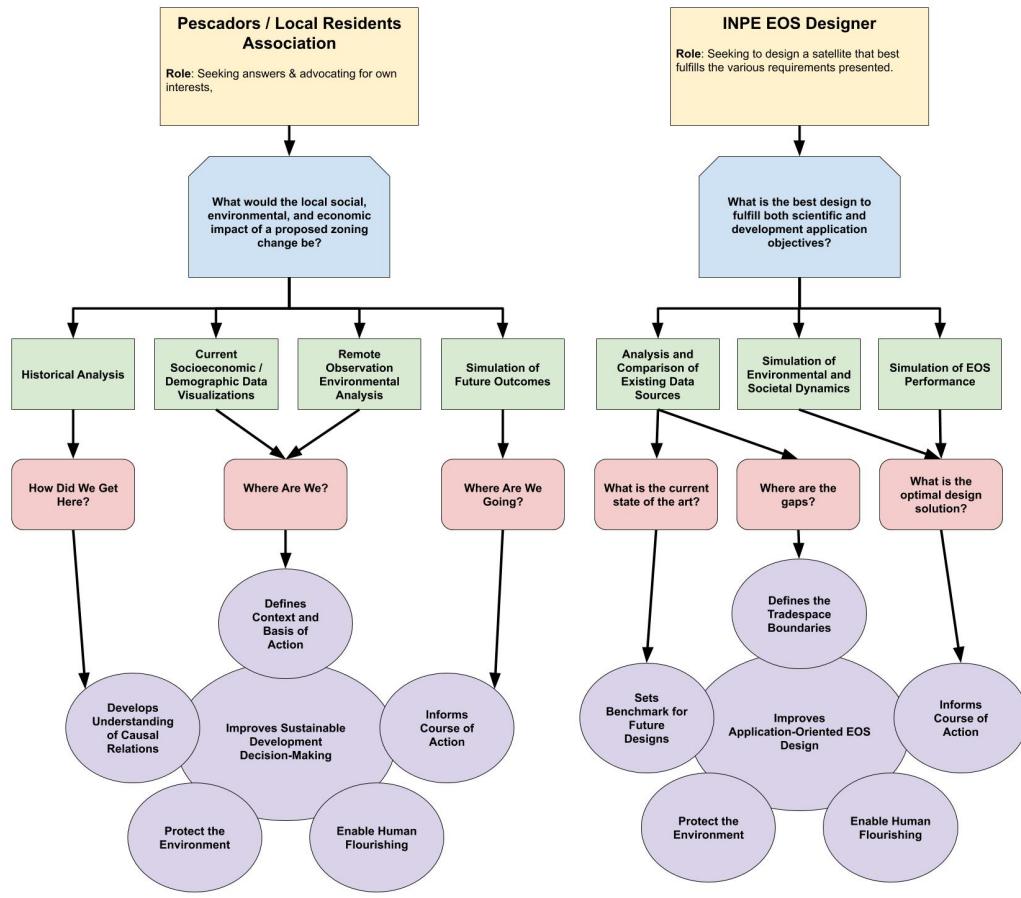


Figure 4-12: Two potential user experience concepts for this case study

4.4 EVDT Application

The following subsections walk through the components of the system from an Environment, Vulnerability, Decision-Making, Technology (EVDT) perspective, detailing what models were used and the results of those models. Before proceeding though, it is worth stating what exactly each of the four components of EVDT mean for this system. Returning to the four questions from Section 3.4.3, we ask the following:

- 1. What is happening in the natural environment?** What are the impacts of seal-level rise and urban expansion on the mangrove forests? What role do complex secondary factors such as sedimentation change due to land use conversion and organic discharge due to agricultural activities, play in determining

mangrove growth?

2. **How will humans be impacted by what is happening in the natural environment?** What impact do the designation of natural reserves have on the community? What effects would the lack of mangroves have on the city? What is the value of the carbon sink of mangrove forests?
3. **What decisions are humans making in response to environmental factors and why?** How are planning policies such as restricted land use conversion in certain protected natural reserves developed? How are other centralized and decentralized decisions made, such as the rate of urban expansion or the development of transportation infrastructure?
4. **What technology system can be designed to provide high quality information that supports human decision making?** What satellite, aerial, and in-situ sensing platforms are needed by the municipality to accomplish their mission?

With these questions and goals in mind, we can create a specific instance of the EVDT framing as shown in Figure 4-13. In order to develop such a set of models, a number of steps remain to be completed, including collecting data and conducting analyses to understand the connections between each of the EVDT components. The subsequent subsections will do just this, following the steps shown in Figure 4-14, with colors indicating which EVDT component that each step belongs to.

Note that certain elements of Figure 4-13 are grayed out. These elements are not in this project. Various environmental factors such as salinity, precipitation etc., were excluded to maintain simplicity. The Remote Observation Design Model was excluded because selecting or designing an EO system was not one of the stakeholder priorities selected for inclusion in the DSS in Section 4.3.2.4. Both represent potential for future work discussed later in this chapter.

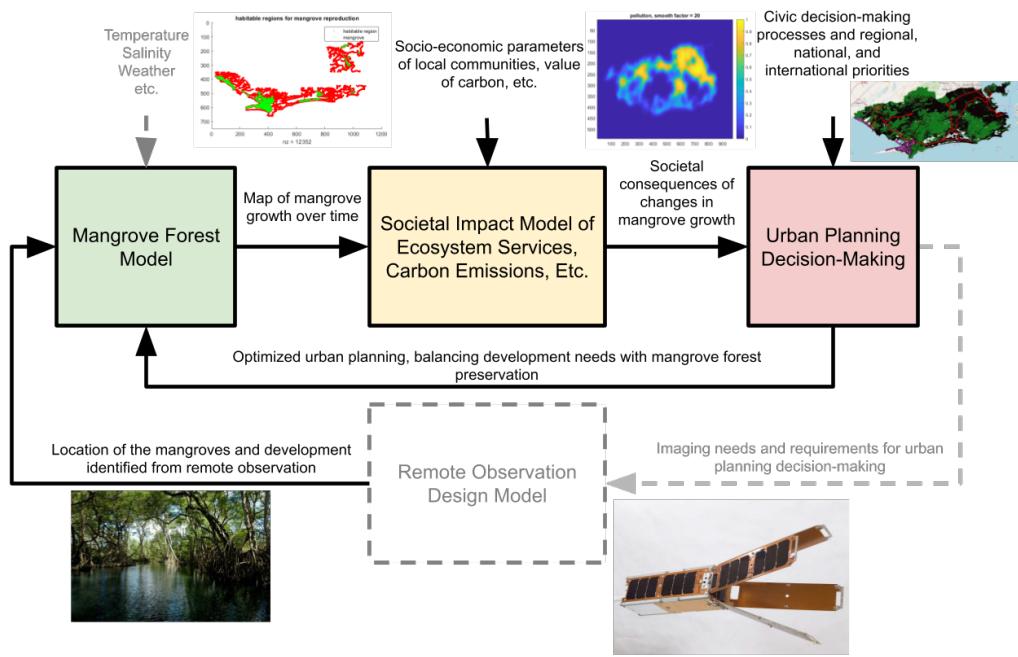


Figure 4-13: Environment - Vulnerability - Decision - Technology Model (Rio de Janeiro Mangrove Forest Case). Gray, dashed lines and text indicate elements not included in this project.

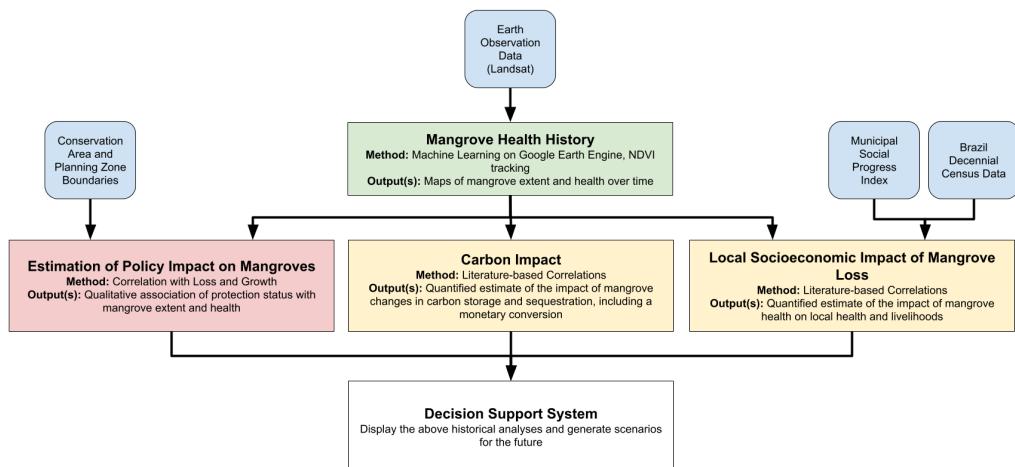


Figure 4-14: EVDT analysis method flowchart for the Rio de Janeiro case study.

4.4.1 EVDT Methodology

4.4.1.1 Environment

The Environment Model of this case study is primarily interested in the size (as measured by geographic extent) and health of the mangrove forest over time. Secondarily it is interested in the carbon stock and annual carbon export potential that they represent. Each of these are dependent of a variety of sources of data measuring and mapping mangroves.

Unlike some other forms of natural resources, which were extensively surveyed and quantified by colonial conquerors and explorers, historical information on pre-industrial mangrove forest cover tends to be vague, primarily characterizing mangroves as barriers to settlement [398], likely due to historical perceptions of mangroves by colonists, who, as opposed to native inhabitants of the Americas, tended to view mangroves as gloomy sources of disease rather than as natural resources to be exploited [399]. Retroactive understanding of Rio de Janeiro area mangrove cover in this era has been supplemented by palaeoecological studies but only in a highly incomplete manner [400].

This disregard for mangrove forests largely continued until, after a UN-led effort in the 1980s, international concern over their degradation increased, leading to greater efforts to monitor mangroves. In the second half of the 20th century, mangrove mapping efforts relied primarily on a combination of in-situ surveys and photography from aircraft and satellites. Investigations were typically site-specific, relied on human interpretation of images, and commonly only had one measurement every 1-2 decades [401, 402]. These factors limited both spatial scalability and the potential for timely forest management.

In the past decade, significant progress has been made to address these limitations by creating spatially explicit global mangrove forest cover, loss, drivers of loss, and carbon sequestration maps [403–407]. Due to both new remote observation datasets and novel analysis techniques, spatial and temporal accuracy and resolution have significantly increased. The first global mangrove extent map with a consistent methodology and a spatial resolution of <1km was published in 2011 by Giri et al. using data from the Landsat series of EOs systems processed by hybrid supervised and unsupervised classification techniques [408]. This map represented mangrove forest cover in the year 2000 specifically.

More recently, the Global Mangrove Watch (GMW) published an extent map with an improved classification methodology covering the years 1996, 2007, 2008, 2009, 2010, 2015, and 2016 [409]. This was accomplished by combining SAR data from the Advanced Land Observation Satellite (ALOS) Phased Array type L-band

Synthetic Aperture Radar (PALSAR) platform with the Landsat data used by Giri et al. In 2010, the Ice, Cloud, and land Elevation Satellite (ICESat) with its Geoscience Laser Altimeter System (GLAS) was launched. The lidar data generated, when combined with the radar interferometry data from the Shuttle Radar Topography Mission (SRTM) from 2000, has enabled the creation of global mangrove height maps [406], improving carbon storage estimates. Starting in 2017, the MapBiomass project has provided annual LCLU maps specific to the nation of Brazil (including retroactive maps dating back to 1985) using Landsat imagery processed using a random forest classifier algorithm implemented in GEE [410]. One of its LCLU categories is mangrove forests.

Similar advances, often driven by improvements in machine learning, have yielded global maps of human land use, which can be combined with mangrove-related data products to accurately identify drivers of loss [407]. Most recently, these tools have been used to generate global datasets in which the specific years of degradation and regrowth are mapped [411]. All of these developments are summarized in Figure 4-15.

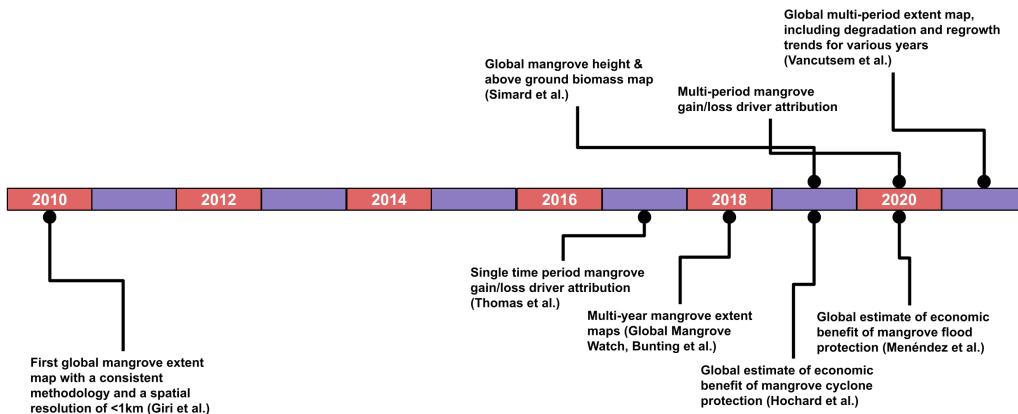


Figure 4-15: A timeline of mangrove-related EO analysis advances.

Of these numerous sources of data and derived information, I used a subset to assess the Guaratiba region mangroves from the year 2000 to 2018. These data sources, along with what purpose they were put are summarized in Table 4.4.

I used these various data sources in a multi-step process to assess the state of the mangroves, as seen in Figure 4-16, to track changes in extent, health, and biomass of the mangroves from 2000 to 2018. The following subsections provide more details about each of these components. Unless otherwise stated, all EO imagery processing and analysis took place using Google Earth Engine (GEE), prior to being exported

Table 4.4: Datasets used for each component of the environmental analyses performed for this case study

Data Source	Full Year Data Availability	Extent	Health	Carbon	Reference(s)
Landsat 5 Thematic Mapper (TM) Collection 2 Surface Reflectance	1984 - 2012	×	×		
Landsat 7 Enhanced Thematic Mapper Plus (ETM+) Collection 2 Surface Reflectance	1999 - 2022	×	×		
Landsat 8 Operational Land Imager (OLI) Collection 2 Surface Reflectance	2013 - 2022	×	×		
ALOS PALSAR/PALSAR-2 Yearly Mosaic	2007 - 2010, 2015 - 2020	×			[412]
Sentinel-2 Multi-Spectral Instrument (MSI) Harmonized Surface Reflectance	2018 - 2022	×			
Giri et al.'s Global Mangrove Forests Distribution, v1	2000	×			[408]
GMW V2	1996, 2007 - 2010, 2015 - 2016	×			[409]
Mapbiomas Collection 6	1985 - 2021	×			[410]
Simard et al.'s Canopy Height	2000			×	[406]

for use as part of the DSS (See Section 4.5). GEE is a free, cloud-based, geospatial programming platform that hosts free satellite imagery from a variety of sources. This platform obviates the need to download such imagery onto a computer for individual manual analysis.

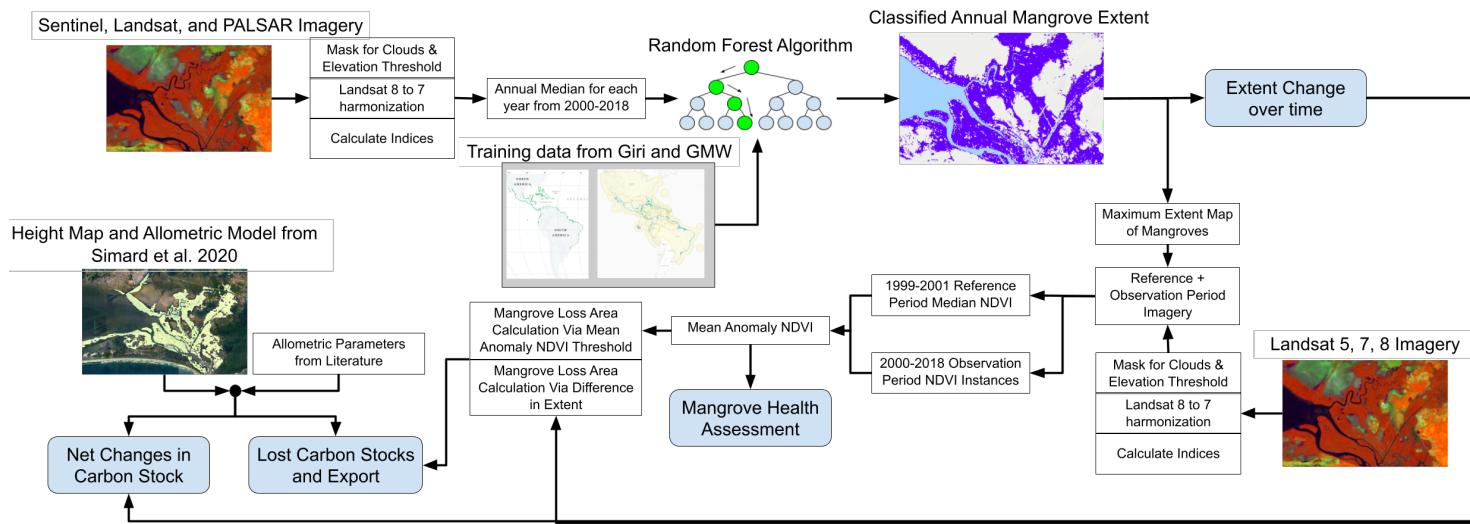


Figure 4-16: Methodology for Analyzed Mangrove Extent, Health, and Carbon. Primary outputs are shown in blue boxes.

4.4.1.1.1 Mangrove Extent

Regarding extent, the widely-used global mangrove extent maps such as Giri and GMW are typically representative of specific years and, due to their global-scale, often have higher error rates in specific localities, particularly involving the landward edge of mangrove forests and smaller copse of trees. In order to conduct extent-change tracking and to identify such copses, it is sometimes preferred to conduct more targeted estimations, as was done in this case. Mangrove extent was estimated using a Random Forest Classifier (100 trees, 8 variables per split) utilizing both single-band surface reflectance imagery and several multi-band indices from Landsat 7 ETM+, Landsat 8 OLI, Sentinel-2 MSI, and ALOS PALSAR. The indices used are summarized in Table 4.5. Not all of these satellites produced available data for the entire 2000-2018 range. For this reason, three separate versions of the classifier were trained, one that only uses Landsat data (full date change); one that uses Landsat and PALSAR (for the years that PALSAR data is available); and one that uses Landsat, PALSAR, and Sentinel-2. Training data was identified using a combination of Giri's 2000 map, GMW's 2015 map, and firsthand field visits.

In order to eliminate false positives, a mask was used to filter out flagged pixels at over 40m in elevation, as determined by the SRTM dataset [413]. For a more detailed explanation of random forest classifier algorithms and their relevance to forest identification, see [414].

For validation, the initial plan was to conduct uncrewed aerial vehicle (UAV) surveys of various parts of the Guaratiba mangrove forests. One such test survey for a particular plot of land was conducted in collaboration with the ESPAÇO research group in March of 2020. During the same visit, non-systematic visual inspection of areas identified by the classifier as damaged or lost mangroves were also conducted. The onset of the pandemic interrupted these plans, so instead validation relies upon comparison across the three classifiers, with the Giri and GMW maps, and with Rio de Janeiro's Cobertura Vegetal e Uso da Terra datasets. The last of these are a series of LCLU maps created manually by IPP in certain years through a combination of in-situ surveying and high resolution aerial survey or satellite data (which source depends on the year, for more details see Section 4.4.2.4) [415]. While highly accurate, they are also highly labor intensive (and expensive) to create and only available for certain years. They also have some inconsistencies from iteration to iteration regarding the inclusion or exclusion of apicum from the mangrove class.

Planet Lab's PlanetScope surface reflectance imagery was also experimented with, but ultimately was determined to not provide sufficient identification improvements to warrant continued use.

Once the mangrove extent for each year has been classified, changes in extent can be identified for future consideration. Additionally an "all years inclusive" extent map can be generated, providing a basis for the spatial area to monitor for changes in vegetation health.

Table 4.5: Indices used for mangrove classification. Each of these were computed for both the Landsat and Sentinel-2 imagery. R refers to surface reflectance values, with the subscripts indicating the specific band of light.

Index	Description	Equation	Reference(s)
normalized difference vegetation index (NDVI)	Popular index used to identify vegetation and monitor changes in vegetation health	$\frac{R_{NIR} - R_{red}}{R_{NIR} + R_{red}}$	[416–418]
Normalized Difference Mangrove Index (NDMI)	Used to distinguish mangroves from terrestrial forests	$\frac{R_{SWIR2} - R_{green}}{R_{SWIR2} + R_{green}}$	[419]
Modified Normalized Difference Water Index (MNDWI)	Used to identify water, particularly in areas with significant vegetation, soil, and built-up noise.	$\frac{R_{green} - R_{SWIR1}}{R_{green} + R_{SWIR1}}$	[420]
Simple Ratio (SR)	An old and popular index used to identify vegetation and monitor changes in vegetation health	$\frac{R_{NIR}}{R_{red}}$	[421]
Band Ratio 54	Used to monitor soil moisture	$\frac{R_{SWIR1}}{R_{NIR}}$	[422]
Band Ratio 35	Extension of the SR concept to examine vegetation moisture	$\frac{R_{Red}}{R_{SWIR1}}$	[423]
Green chlorophyll Vegetation Index (GCVI)	Used to monitor the content of leaf chlorophyll in vegetation and thus indirectly to monitor plant stress	$\frac{R_{NIR}}{R_{green}} - 1$	[424]

4.4.1.1.2 Mangrove Health

While the classifier seeks to identify what land contains mangroves, it does not provide any information regarding the current or past health of those mangroves. For that we must turn to other approaches. Ultimately we elected to use the relatively simple and robust NDVI, a normalized difference ratio of near infrared (NIR) and red surface reflectance, as seen in Table 4.5. NDVI returns a value between -1 and 1, with 1 indicating a high likelihood of healthy vegetation, -1 indicating an absence of vegetation, and intermediate values indicating either possible vegetation

or unhealthy vegetation, as seen in Figure 4-17. In Landsat 8's OLI, the one of the instruments used for tracking NDVI in this case study, the NIR band captures $0.845\text{ }\mu\text{m}$ to $0.885\text{ }\mu\text{m}$ light while the red band captures $0.630\text{ }\mu\text{m}$ to $0.680\text{ }\mu\text{m}$ light. Landsat 5 and 7 surface reflectance imagery were used as well, harmonized according to Roy et al. [425]. NDVI is the most commonly used surface reflectance index for tracking vegetation presence and health via remote observation, as well as being one of the more commonly used EO indices overall [416–418].



Figure 4-17: False-Color image of area of interest showing an NDVI composite. The greenest pixels indicate healthy vegetation presence

The specific metric used to assess mangrove health trends was NDVI mean anomaly. The equation for this can be seen in equation 4.1. Here $NDVI_{Ref}$ refers to the median NDVI value at a specific location (an individual pixel in this case) over a specified reference period. $NDVI_i$ refers to the NDVI value at that location for each of the images taken during the observation period, and n refers to the number of usable images (i.e. clear, no clouds, etc.) at a specific location. This metric has two primary benefits. First, it allows for a spatial consideration of health trends, where a straightforward NDVI time series would show trends for only specific points or statistical aggregations. Second, unlike a mere start-end delta, the mean anomaly primarily represents significant, secular changes in mangrove health rather than cyclical or temporary changes. Both this method of health tracking and the classifier method of extent tracking are largely based upon methods used by Lagomasino et al. [82, 407].

$$Anomaly = \frac{\sum_{i=0}^n (NDVI_i - NDVI_{Ref})}{n} \quad (4.1)$$

For this analysis, the reference period was defined as January 1st, 1999 to De-

ember 31, 2001 and the observation period was defined as January 1st, 2000 to December 31, 2018. It should be noted that mean anomaly is sensitive to the selection and duration of these periods, so the presented figures alone should not be taken as indicative of trends outside of the specified periods.

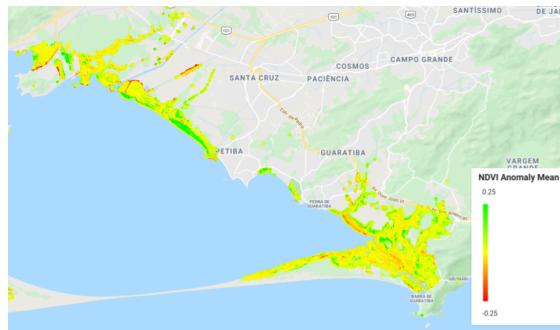


Figure 4-18: False-Color image depicting NDVI mean anomaly. Green indicates new or healthier mangroves, red indicates reduction in extent or in health, yellow indicates no measured change.

4.4.1.3 Mangrove Height

Previously I mentioned the Simard et al. 2020 global mangrove canopy height map was to be used in this analysis (see Table 4.4). While this map is specifically intended to represent the height of mangroves in the year 2000, it remains the best available information on mangrove height in the region. This however may not remain the case for long (see Section 4.7 for discussion of ongoing data collection activities).

4.4.1.4 Mangrove Carbon Stocks and Exports

The Simard et al. height estimates can be used in conjunction with allometric models to estimate above ground biomass (AGB) [426, 427], which is important for improving estimates of the forests' carbon sequestration capabilities [82, 406].

To estimate AGB density for the Guaratiba area, I used The Simard et al. height maps, along with the Americas generic power allometric model that they developed (one among several) [406], shown in Equation 4.2. H_{ba} refers to the basal area weighted height of the mangroves. This equation was chosen as it contained the highest R^2 value (0.71) and lowest Root Mean Squared Error (RMSE) (54.3 MgC/ha) of the equations that cover the region.

$$AGB_{density} = 1.418 * H_{ba}^{1.6038} \quad (4.2)$$

By combining the Simard canopy height data with the Landsat-only extent classification⁷, the AGB distribution of the region can be mapped for specific years.

To account for soil carbon and root biomass, in addition to AGB, Equation 4.3 was used. In it, 270.1 represents an estimate of the mangrove soil carbon density in MgC/ha. This is based on 19 samples (which ranged from 135 to 376 MgC/ha) taken by Jennerjahn et al. 2002 [428] in Sepetiba bay (as reported in [429, 430]), making it directly relevant to this case study. Total root biomass was estimated at 49% of the AGB, as is specified by Intergovernmental Panel on Climate Change (IPCC) guidelines [431] (thus the 1.49 multiplicative constant in Equation 4.3). This accounting process is modeled after the methodology used in Simard et al. [406].

$$C_{density} = 1.49 * AGB_{density} + 270.1 \quad (4.3)$$

For annual rate of carbon export, I used 5.85 MgC/ha. This is based on two sources. The first is Estrada who sampled sites throughout the RBAG, sorted the mangroves into three categories, and estimated rate of AGB change resulting from growth and recruitment [432]. These three categories are fringe, basin, and transition, for each of which Estrada estimated annual carbon sequestration rates of 2.64, 1.90, and 2.39 MgC/ha respectively. We can use these to calculate an area-weighted average of 2.05 MgC/ha-year.

The other source is Lacerda [433] (as reported in [428]) who, based on samples of liter fall from mangroves along the coast of Sepetiba bay, estimated an annual carbon sequestration rate of 3.8 MgC/ha (2.2 being exported into the ocean and the remainder being incorporated into the sediment).

Since these two sources both based on samples from the study area (albeit not in the precise same location) and they measure different mechanisms of carbon sequestration, I added them together to reach the figure of 5.85 MgC/ha-year. This is acknowledged to be imprecise both due to variations in the type of mangrove forest throughout the region and in the high levels of uncertainty in each of the underlying sources.

⁷For mangroves identified by the Landsat-only extent classification that were not included in the Simard dataset, I assumed that H_{ba} was equal to the average for the region.

4.4.1.2 Vulnerability

Social impact and vulnerability in this case study has several different forms. First there are general socioeconomic trends and pressures in the Guaratiba area. Secondly, there are the ecosystem services provided, directly or indirectly, by the mangroves. Ecosystem services are often sorted into three categories: provisioning (providing some raw material), regulating (moderating the ambient environment in a helpful manner), and cultural (non-material benefits) [434]. Mangrove forests around the world provide each of these:

- Provisioning: Fuelwood / timber
- Regulating: Water filtration, protection from coastal erosion and storms⁸, hosting fisheries
- Cultural: Tourism, general biodiversity

The following subsections detail the data and methods used to approach both the general socioeconomic condition of the inhabitants of the study area and the ecosystem services provided by the mangroves. For the latter, I further separate out the carbon regulating services from all other such services.

4.4.1.2.1 Socioeconomic Situation

A qualitative history of the socioeconomic situation of the region was presented in Section 4.3.1.1. In addition to this history, various quantitative socioeconomic and demographic data, including employment rates and population density, were collected at several geographic scales, including bairros (neighborhoods), census blocks, and census microgrids. Much of this data was sourced from the national statistics agency, the Brazilian Institute of Geography and Statistics (IBGE). These were supplemented with municipally collected data, organized by IPP. Such data includes a UN-developed Multidimensional Poverty Index (IPM) [436], a municipally-customized Índice de Progresso Social (IPS) [437], and detailed LCLU maps [438]. In particular I relied upon 2016 employment sector data [439] and 2010 population data [440].

This data varies significantly in its geographic and temporal resolution. This process was primarily descriptive and provided the basis for various layers to be displayed in the DSS.

⁸Some studies place protection from coastal erosion and storms into a fourth category, supporting/maintaining, rather than in regulating [435].

4.4.1.2.2 Carbon Regulation Ecosystem Services

When it comes to mangrove ecosystem services, we can separate out carbon regulating as these have already been estimated in the Environment section of this chapter. All that remains is to put a value on those amounts and rates of carbon.

One option is to use a government-endorsed price that is actively traded on a market. In 2017, Brazil created the RenovaBio program which sells carbon credits, called CBIOs, in exchange for biofuel production. Using CBIO prices pose two problems. First is that CBIO prices have been highly variable, ranging from 10 USD/MgC [441] to more than 38 USD/MgC [442]. This is compounded by the fact that CBIOs were first sold in 2020, after the period of study, preventing us from directly linking annual carbon sequestration with a particular CBIO price for that year.

The other problem with using CBIO prices is that they are intended to encourage biofuel production and are not necessarily representative of the actual value of carbon in general or of mangrove forests in particular.

This can be compared to estimates for specifically the Guaratiba reserve (as opposed to the full region) by Estrada et al. They estimated that the Guaratiba mangrove forest, as of the year 2013, sequester approximately 456K USD of worth of carbon per year and their total AGB represents 3.5M USD [443]. It should be noted that they used a somewhat different methodology, first estimating the extent of different types of mangrove forest within the reserve (fringe, basin, transition) and the typical carbon storage/sequestration levels for each of these types. These were then multiplied by a value of 18 USD/MgC, attributed to Medeiros et al. [444].

Confusingly enough, Medeiros et al. does not contain this valuation nor do they create their own valuation. Instead, they refer to Hamilton et al. [445] to pull the value of 4.76 USD/MgC. Estrada et al. meanwhile separately cites Hamilton et al. for a figure of 7.88 USD/MgC. Upon examining Hamilton et al. myself, it appears that they conducted a global survey of EU forest carbon credits in 2009. 7.88 USD/MgC was the volume-weighted average price that they found. 4.76 USD/MgC was the average of EU temporary Certified Emissions Reduction (tCER) credits, which must be replaced or reissued at the end of their crediting period (which is the end of the commitment period of the Kyoto Protocol following the one in which they were issued) [446]. Notably, neither Estrada nor Medeiros updated these dollar amounts from 2009 to the years in which their studies took place.

Using EU carbon credits such as tCERs is not without its flaws either. These credits are fundamentally tied to specific emissions-reduction projects and not intended to measure non-project-related carbon stocks and sequestration. They are

also time-limited for variable amounts of time, making it difficult to directly calculate the net present value of a forest in its entirety [446]. Finally their price has fluctuated significantly. Since their creation in 2005 to 2018, they have varied from a minimum of around 0.10 USD/MgC in the summer of 2007 to a peak of around 40.28 USD/MgC in June of 2008. More recently, over the course of 2018, the price steadily increased from 10.96 USD/MgC to 29.54 USD/MgC (none of these values have been converted to the present year) [447]. Ultimately, in keeping with the study period of 2000 to 2018, with the intent of supporting decisions around 2018, I elected to conduct the valuation using the average 2018 EU carbon credit price of 19.46 USD/MgC, acknowledging that prices would continue to fluctuate (overwhelming upwards) after this period.

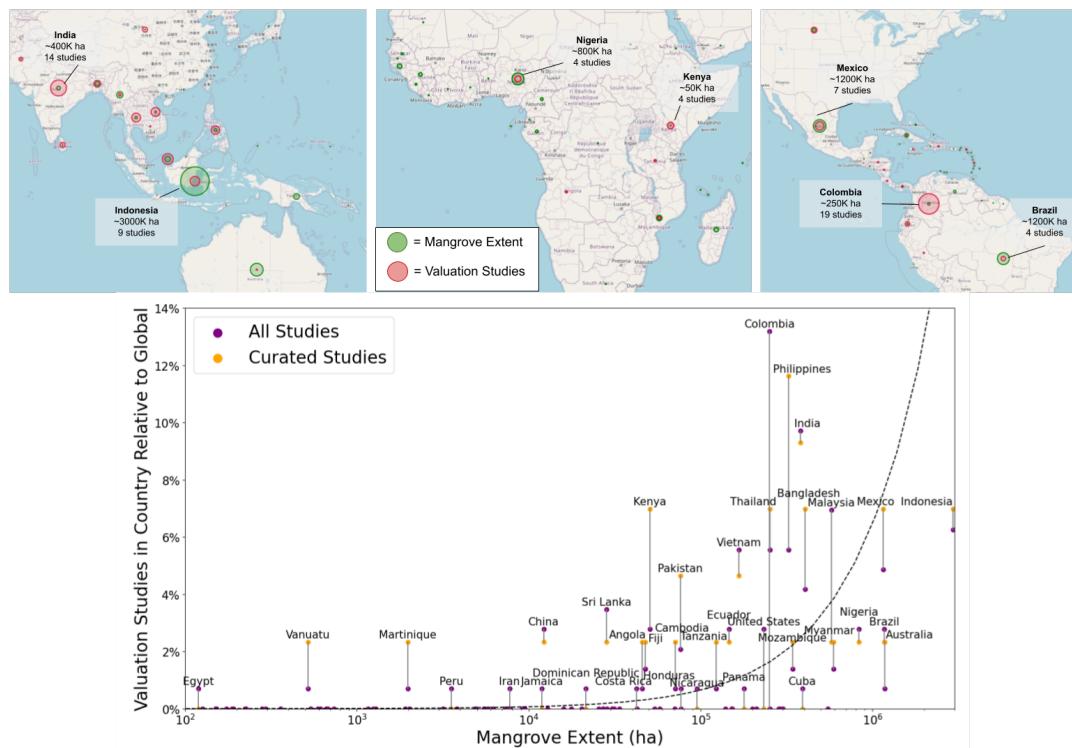
4.4.1.2.3 Non-Carbon Ecosystem Services

As mentioned previously, it is known that the local communities in the Guaratiba area benefit from various ecosystem services provided by the mangroves, but the exact forms these services take are unknown and their values have not been quantified. Some bounds on these values can be estimated from valuation studies focusing on mangroves elsewhere in the region and elsewhere around the world. Prof. Suy hun Jung, Emily Joiner, and I examined mangrove ecosystem services valuations from the ESVD [34] (an open source database maintained by the Foundation for Sustainable Development) and nine meta-analyses or review papers [291, 435, 448–454] as part of a broader project to developed a refined global range of mangrove ecosystem services [455].

Even after curating these sources for methodological reliability and comparability (see [455] for more details), significant variation remained. Cultural/aesthetic value varied from 0 USD/ha to 18K USD/ha (in international 2020 dollars) while one outlier on the value of food provisioning placed it's value at approximately 65K USD/ha when others placed it at near zero. Focusing on just subsistence-related ecosystem services reduces but does not eliminate such variance. Timber & non-timber forest products were valued 0 USD/ha to 1K USD/ha, capture fisheries between 0 USD/ha and 2K USD/ha, and shoreline protection between 0 USD/ha and 5.5K USD/ha (though with two outliers around 13K USD/ha).

Directly applying these ranges to the Guaratiba area would result in significant errors, however. The underlying studies are from around the world and involve very different societies, economies, and ecosystems. The studies taking place in Brazil not only constitutes a minority of such studies but in fact have been disproportionately few compared to the extent of mangroves in the country, as can be seen in Figure

4-19. Within South America, Colombia has 5 times as many studies despite having only around one quarter as many mangroves. Globally, the bulk of the studies have taken place in southern and south eastern Asia.



If we focus on the studies more specific to Brazil, we have Estrada et al. [443], which focused on the local and was previously discussed with regards to carbon storage and valuation in the RBAG; de Rezende et al. [456], which studied the Paraíba do Sul River estuary in the northern portion of the state of Rio de Janeiro, approximately 300km to the northeast of this chapter's study area; and Souza & Ramos e Silva [457], which studies the Potengi River estuary in northeastern Brazil, approximately 2100km from our study area.

The first of these only valued carbon and thus is not relevant to non-carbon ecosystem services. The second used choice experiments to study preferences for mangrove restoration. This involved surveying individuals in the larger public plazas in cities near the mangrove forests of the estuary. This essentially seeks to approximate how much individuals would be willing to pay to preserve or restore the mangroves and then extrapolate that to the entire community (in this case, the state of Rio de Janeiro). It thus does not distinguish what types of ecosystem services are valued. de Rezende et al. ultimately come up with the range of 21K USD/ha - 380K USD/ha (or only 0.4K USD/ha - 7.5K USD/ha if only the willingness to pay of the communities closest to the mangroves are considered).

Souza & Ramos e Silva meanwhile sought to estimate the value of tourism (using data from local transit and tourism operators); aquaculture (using local market prices and volumes); and water quality, specifically nitrogen phosphorus, and heavy metals (by determining the cost of an equivalent water treatment center). They come to an estimate of 4K USD/ha for tourism, 8.7K USD/ha for aquaculture, and 15.5K USD/ha for water treatment. While they do not specify what year these dollar amounts are for, it appears that the bulk of their research took place in 2009. Converting these to 2018 dollars results in 4.5K USD/ha, 9.7K USD/ha, and 17.3K USD/ha, respectively.

I rely upon the estimates from this last source primarily, as despite the study taking place in another part of the country, they represent the primary non-carbon ecosystem services of concern in the Guaratiba area while also being well within the range of values noted in the broader metastudy [455].

4.4.1.3 Decision-making

Two primary policy decisions are currently included in this EVDT application: conservation status and urban zoning. The histories of these are provided by the municipal Environmental Secretariat and Urban Planning Secretariat and accessed via the Data.Rio platform. The urban zoning categories are broadly similar to those in many cities around the world and include the types of commercial and industrial

activity permitted and maximum floor area ratio allowed, among other factors.

Conservation status, on the other hand, is more complicated, as discussed in Section 4.3.2.1.2. Some of these protected areas are classified as "integral protection," meaning little or no development and resource extraction is allowed. In addition to these areas (and often surrounding them), there are various municipally-defined "sustainable use" areas that allow for certain, restricted forms of development and resource extraction. There are also two different classes of "boundary zones" with yet fewer protections.

The selection of these two axes of policy decisions (conservation status and urban zoning) was based on meetings and discussions with government officials from several municipal and federal agencies, university researchers, and local community members. Other axes were discussed and were of interest to particular audiences (such as transit network changes, conservation policy enforcement stringency, and sewage infrastructure improvements), but these two held broad appeal and relative accessibility, while still having concrete historical data that are either quantitative or code-able qualitative in nature.

For each of these two axes, I sorted protected areas and zones into various categories. For each of these categories, I calculated both the absolute extent of mangroves loss during the 2000 to 2018 period and the relative amount of mangrove loss, compared to the full extent of mangroves. Loss extent was determined by the NDVI mean anomaly threshold from Section 4.4.2.1. This enabled us to see if there is any correlation between municipal government restrictions and mangrove losses.

All of the GEE code used to conduct the above analyses is available in Appendix D.

4.4.1.4 Technology

The primary technologies of interest in this project are sensing and measurement methods for informing policymakers and the other EVDT components. Among the commonly noted concerns during the stakeholder analysis process discussed in Section 4.3 were gaps in data on important topics, including changes in land cover, the value of ecosystem services, and the state of the environment. To better understand the current state of system, I inquired what sensing technologies or methods various stakeholders were currently using. The Technology component of this project will summarize this history of use and identify potential additional sensing technologies that may be of use.

In the future, the EVDT Framework is intended to inform sensing technology selection and design. While this is not a major focus of this thesis or this case study,

the potential for this will be discussed further in Section 4.7.

4.4.2 EVDT Results

4.4.2.1 Environment

4.4.2.1.1 Mangrove Extent

We can see the differences, including both losses and new growth, of the mangroves between 2000 and 2018, as classified by the Landsat-only process, in Figure 4-20. This represents a net increase of approximately 290 ha from 2000 to 2018, an approximately 9% increase compared to the 3200 ha present in 2000.

The primary areas of new mangroves in Guaratiba proper (shown in blue on the right of Figure 4-20) are along the interior gaps in the forests. These areas are apicum and, as explained in Section 4.3.2.1.3, are a natural part of the mangrove forest ecosystem. The mangroves commonly encircle these areas and generate soil in them prior to the trees themselves sprouting along their edges. The primary areas of lost extent (shown in red) occur along the human-forest interface and, to a lesser degree, along the waterways of the biological reserve. In the northwest corner of the right image (between Pedra de Guaratiba and Sepetiba) new growth can be seen in smaller protected areas immediately adjacent to built-up land.

In the left-hand image, different phenomena are apparent. The primary areas of new growth are along the coast, adjacent to Rio Guandu, a canalized river used as discharge by the Ternium steel plant and other industrial sites in Santa Cruz Industrial District. Primary losses meanwhile are directly along that, and the other canals, likely due to construction that took place around 2010.

The net changes in extent can also be seen temporally rather than spatially in Figure 4-21. This graph also compares the three different classifier processes used, along with the Giri, GMW, and MapBiomas maps. As is expected, both of the global maps provide lower estimates for mangrove extent, as does the national MapBiomas map. It is notable, however, that the GMW maps indicate quite little changes over time, seeming to miss many of the local phenomena just discussed. MapBiomas is better on this front, indicating the same general trend of increase in extent seen in the targeted classifications conducted for this work. That said, the estimates provided by the Landsat + PALSAR classification suggest that the Landsat-only classification is somewhat overestimating mangrove extent. It does seem to confirm the general trend of increasing extent from at least 2005 to 2018, however.

The Landsat-only classifications for each year from 2000 to 2018 were used to construct an "all years inclusive" extent map that shows all areas that were classified



Figure 4-20: Changes in mangrove extent in western Rio de Janeiro from 2000 to 2018 as classified by the Landsat-only process. Left: Ilha da Madeira, Santa Cruz, and Sepetiba. Right: Guaratiba and Pedra de Guaratiba

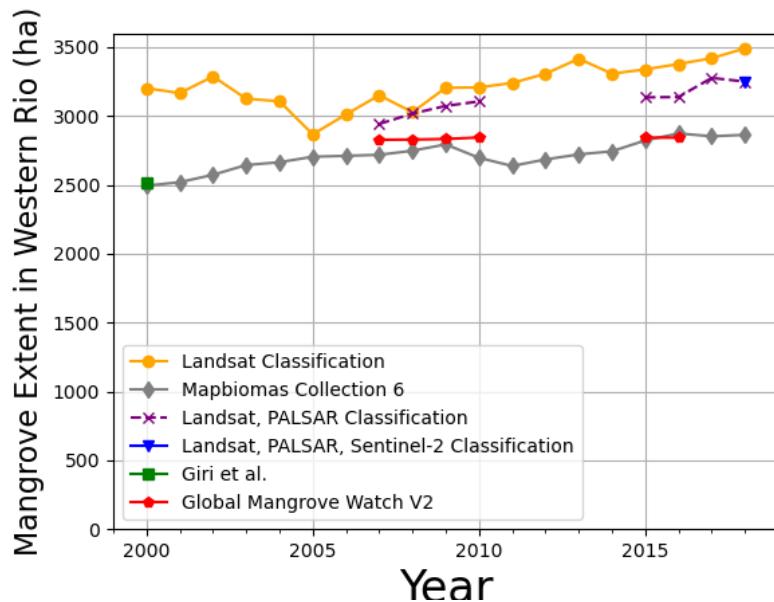


Figure 4-21: Mangrove extent in western Rio de Janeiro from 2000 to 2018 as measured by several different classification methods.

as mangroves in at least one year. This was used as to identify the area for health

tracking.

A confusion matrix for the year 2018 is shown below in Table 4.6 in comparison to that year's Cobertura Vegetal e Uso da Terra map. This results in an accuracy rate of 98% and a equal-area accuracy⁹ of 88%. This can be compared (for the same region) with a GMWv2 accuracy of 97%, equal-area accuracy of 82%; and a Mapbiomas accuracy of 98% and equal-area accuracy of 84%. This suggests that even a relatively simplistic, locally-targeted mangrove classifier can meet or exceed the standards set by national or global classifiers.

Table 4.6: Confusion matrix for the Landsat-only classification of mangroves for the year 2018, using Rio de Janeiro's Cobertura Vegetal e Uso da Terra data [415].

		Landsat-only Classification		
		Man-groves	Not Man-groves	Total
Municipal LCLU	Man-groves	2399	677	3076
	Not Man-groves	422	40334	40756
	Total	2821	41011	43832

4.4.2.1.2 Mangrove Health

We can see the median NDVI values for the 1999-2001 reference period in Figure 4-22. As might be expected, the highest NDVI values are present in the interior, mature areas of the forest, with lower NDVI values lying along the edge. However, it cannot be determined from this image alone whether these lower value areas represent areas of new growth (young saplings in previously unoccupied land or water) or areas of degraded health / loss.

We can see the mean anomaly NDVI in Figure 4-23, which seems to corroborate the changes in classified extent presented in the previous section. In Guaratiba proper (in the right image), a sustained increased in NDVI is clearly evident along

⁹This refers to the scenario in which the area of mangroves and non-mangroves in an area were equal in size. Alternately, this can be seen as the mean of the positive predictive value (precision) and the negative predictive value.



Figure 4-22: Median NDVI for the reference period of 1999-01-01 through 2001-12-31. Left: Ilha da Madeira, Santa Cruz, and Sepetiba. Right: Guaratiba and Pedra de Guaratiba.

the interior apicum, while some (ambiguous) decreases are seen along the mangrove-human interface and the waterways. Similarly, in the left-hand image we can see the increases in NDVI adjacent to the canal outlets and decreases along the canals themselves. In fact, it seems that, in addition to the noted increase in seaward extent noted previously, even the more interior mangroves downcurrent from the canal outlets have experienced significant growth.

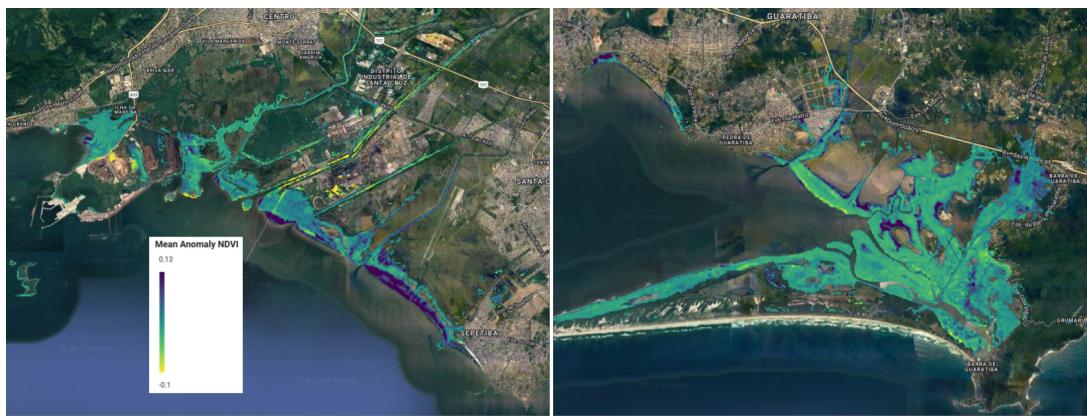


Figure 4-23: 2000-2018 Mean Anomaly NDVI. Left: Ilha da Madeira, Santa Cruz, and Sepetiba. Right: Guaratiba and Pedra de Guaratiba.

The areas of potential loss or damaged, as measured by changes in mean anomaly NDVI, have been isolated in Figure 4-24, making the above noted changes more

stark. In total these sum to approximately 108 ha of lost or damaged mangroves. In addition to the losses along the industrial canals, some loses can be seen in what is now the steel mill, representing its construction which began in the mid-2000s. I visited many of the marked areas within the Guaratiba reserve (the right-hand image) during the August 2019 field visit and (non-systematically) confirmed that degradation was apparent in each of them, as can be seen in Figure 4-25, though the causes of the degradation was not readily apparent.

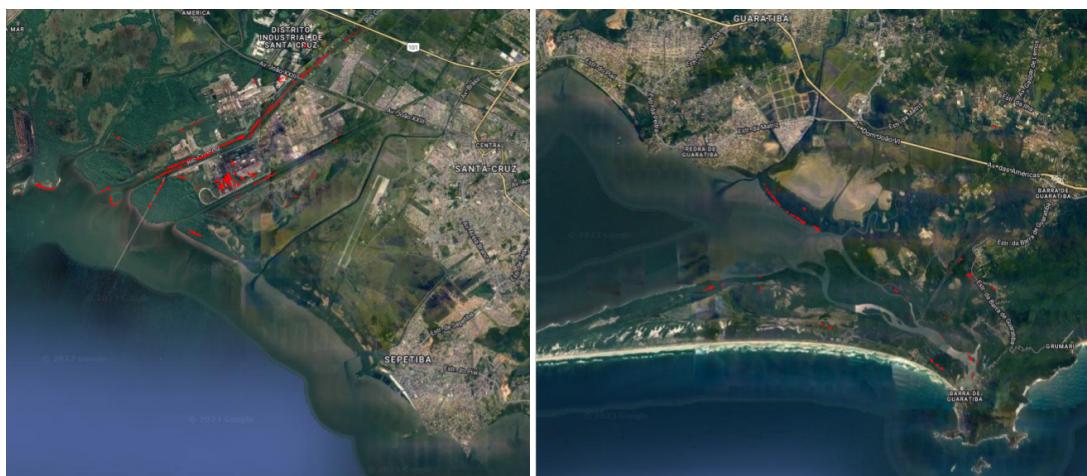


Figure 4-24: Map of Mangrove Loss from 2000 to 2018 as measured by Mean Anomaly NDVI. Left: Ilha da Madeira, Santa Cruz, and Sepetiba. Right: Guaratiba and Pedra de Guaratiba.



Figure 4-25: Photo of localized mangrove damage. Taken by author during the August 2019 field visit.

4.4.2.1.3 Mangrove Height

The Simard et al. datasets were used to derive some general statistical information for the study area, including a distribution of heights, shown in 4-26. Note that the H_{max} values in particular contain a small number of outlier aberrations (no 40+ meter mangrove trees were visible during either of my field visits). Based on this data, the mean basal area weighted height of the mangroves in the study area is 7.4m while the mean maximum height is 11.6m. This compares to a mean height of 11.9m for the country of Brazil as a whole, according to Simard et al. [406] suggesting that these trees are significantly shorter than those found in the northeastern Amazonian portion of the country.

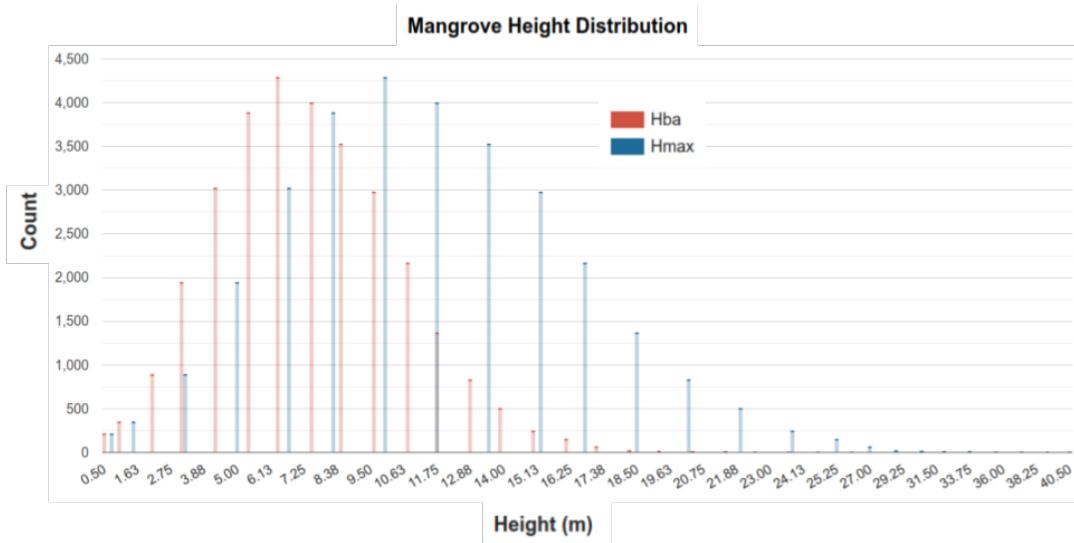


Figure 4-26: Histogram of both the basal area weighted height (H_{ba}) and the maximum canopy height of each 30m x 30m area (H_{max}).

4.4.2.1.4 Mangrove Carbon Stocks and Sequestration

As discussed in Section 4.4.1.1.4, the above height data was used to estimate AGB and total carbon stocks for the region in 2018. The distribution of the total carbon stock density can be seen in Figure 4-27, which roughly corresponds with the Figure 4-22 map of median NDVI during the reference period, as is to be expected.

The calculation process resulted in an estimated total AGB for the region of 121000 MgC for the year 2000, compared to the Simard estimate of 95,000 MgC¹⁰. AGB increased from approximately 131,000 MgC (an 8.5% increase). Total carbon meanwhile increased from 1,045,000 to 1,138,000 MgC (an 8.9% increase). It should be noted that the AGB estimate is significantly lower than the estimate of 193,168 for the RBAG alone in Estrada et al. [443]. This estimate, which was based on an extent estimate for the year 2002 that is only slightly higher than that presented here, seems to differ primarily due to different allometric models. It is not implausible that these models, which were developed based on samples from within the RBAG are more accurate for this study area than the Americas generic power allometric model from Simard et al. [406]. Unfortunately, Estrada et al.'s models are based on diameter at

¹⁰Simard et al. do not specify whether they used the same allometric model to perform their RBAG calculations, as they propose several models. That said, I redid their calculations for the Guaratiba area and it does indeed seem that they used this same model.

breast height, not height, and were only published for individual trees, not based on areal extent, making it difficult to replicate their calculation method or extend it to study changes over time.

Total carbon sequestration for the year 2018 is estimated at 20400 MgC. The lost 108 ha of mangroves represent 631 MgC/year or 3% of the total.

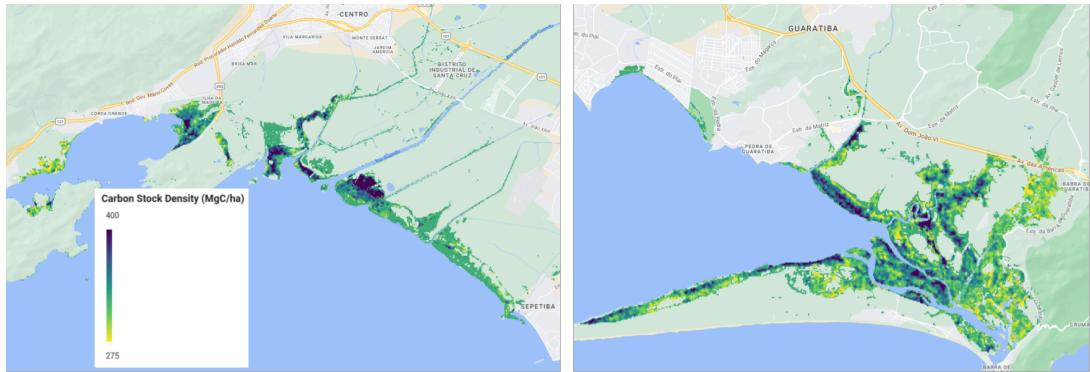


Figure 4-27: Mangrove carbon stock distribution for the 2018 extent. Left: Ilha da Madeira, Santa Cruz, and Sepetiba. Right: Guaratiba and Pedra de Guaratiba.

4.4.2.2 Vulnerability

4.4.2.2.1 Socioeconomic Situation

In 2016 Guaratiba ranked 28 out of 32 of the RAs on the IPS with a score of 45.27 compared to the city-wide score of 60.77. This score is based on 36 indicators which are divided into three dimensions: Basic Human Necessities, Fundamentals of Well Being, and Opportunities. Figures 4-28 and 4-29 shows how Guaratiba scores on each of these three dimensions relative to the other RAs of the city. The data that these scores are based on is available in [458] and the methodology in [437].

Figure 4-30 meanwhile shows the rates of agricultural employment (relative to all forms of employment) in each bairro of the city. The bairros of Guaratiba and Barra de Guaratiba have rates of 5% and 4% respectively, well higher than the city-wide average of 0.01% (acknowledging that these statistics do not capture all informal or subsistence activity). Overall this and the IPS scores indicate that Guaratiba is a socioeconomically vulnerable area with a likely heavy dependence on the natural environment. The following subsections will seek to determine the scale of this dependence on ecosystem services.

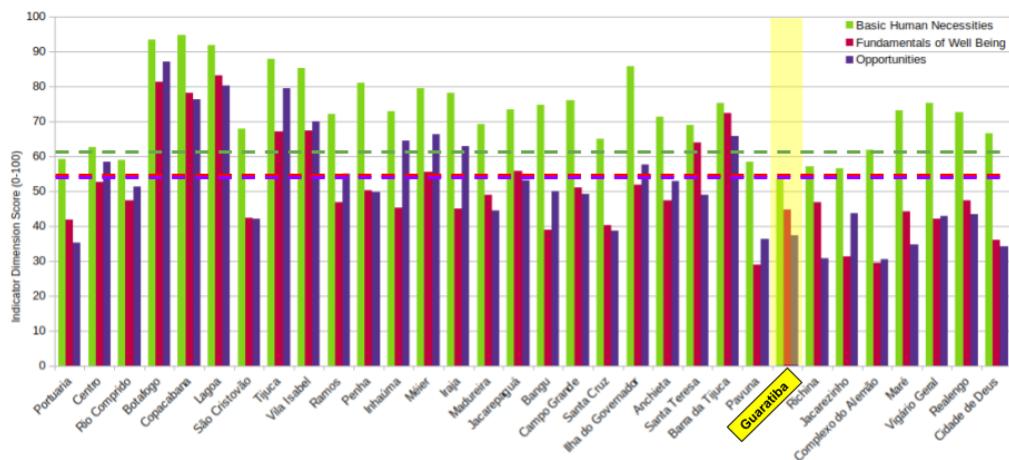


Figure 4-28: The Índice de Progresso Social (IPS) dimension scores for each RA in Rio de Janeiro, with Guaratiba highlighted. Dashed lines indicate the city-wide score for the respective dimension.

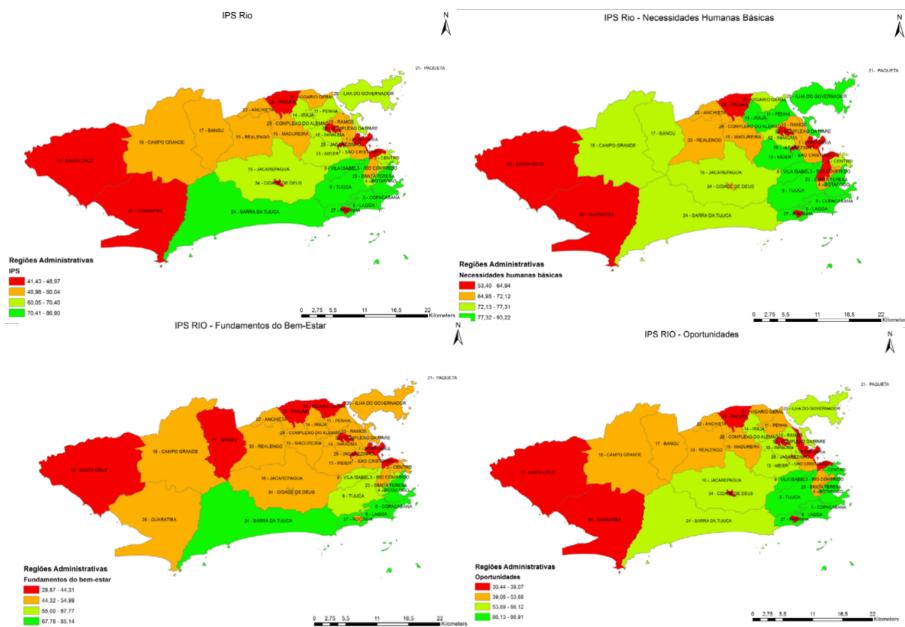


Figure 4-29: The Índice de Progresso Social (IPS) and dimension scores for each RA in Rio de Janeiro. Guaratiba is visible in the bottom left of each map.

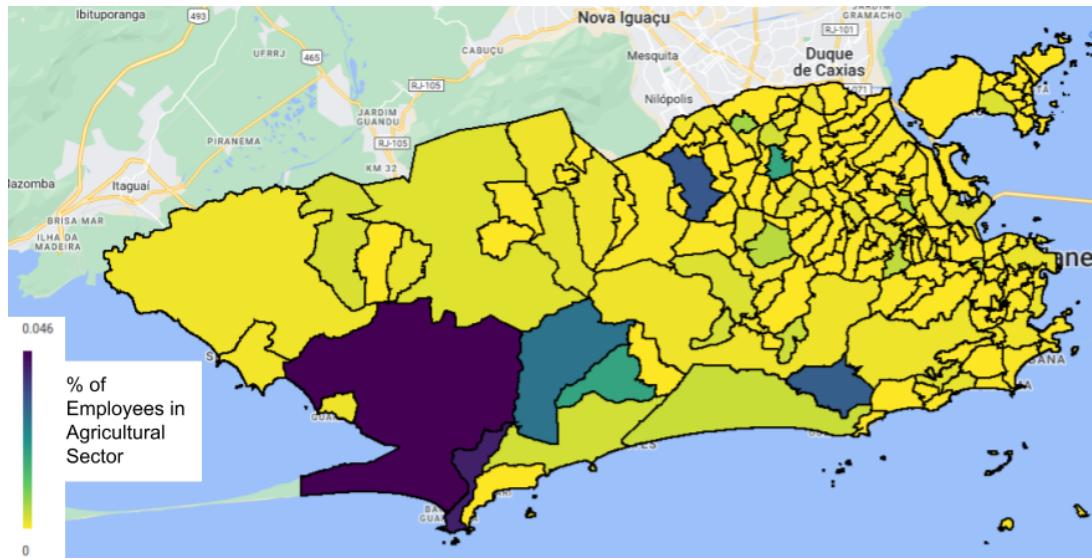


Figure 4-30: Rates of Agricultural employment (relative to all employment) in each bairro in Rio de Janeiro for the year 2016.

4.4.2.2.2 Carbon Regulation Ecosystem Services

The estimated annual value of carbon sequestration for the study area over time can be seen in Figure 4-31. On average the mangroves sequester 367K USD worth of carbon (in 2018 dollars) per year, for a total of 6.97M USD (in 2018 dollars) for the 2000 to 2018 period. This does not include the value of the stocks of carbon represented by the trees and soil itself, which are an estimated 22.15M as of USD 2018, a 1.82M USD increase compared to 2000.

4.4.2.2.3 Non-Carbon Ecosystem Services

Using the ecosystem services rates from Souza & Ramos e Silva [457] for tourism, aquaculture, and tourism, meanwhile, we find 2018 values of 15.7M USD/year, 33.9M USD/year, and 60.3M USD/year, respectively, for a total of 110M USD/year in non-carbon ecosystem services. How these values have changed over time, as well as a comparison to the value of the carbon stock that the mangroves represent in 2018 can be seen in Figure 4-32. Note that these do not include some other ecosystem services that are known to be present in the Guaratiba area, such as timber harvesting.

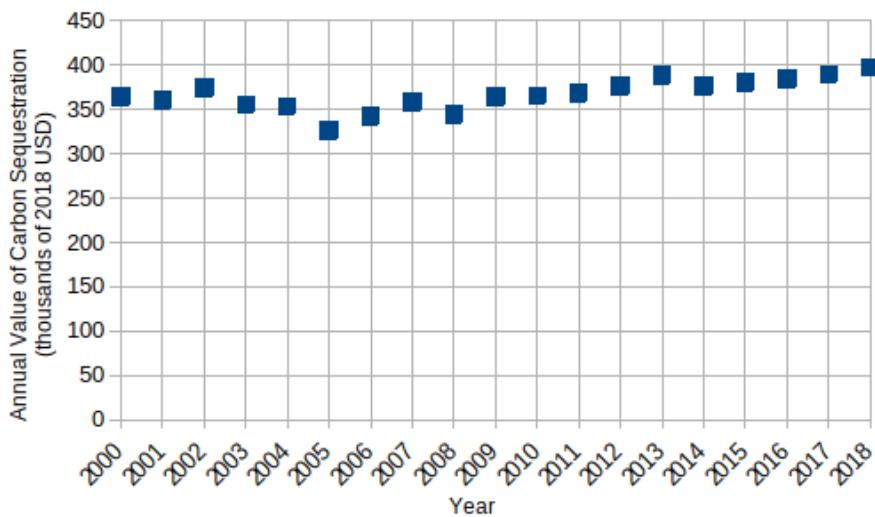


Figure 4-31: Estimated annual value of mangrove carbon sequestration in the study area over time in thousands of 2018 USD.

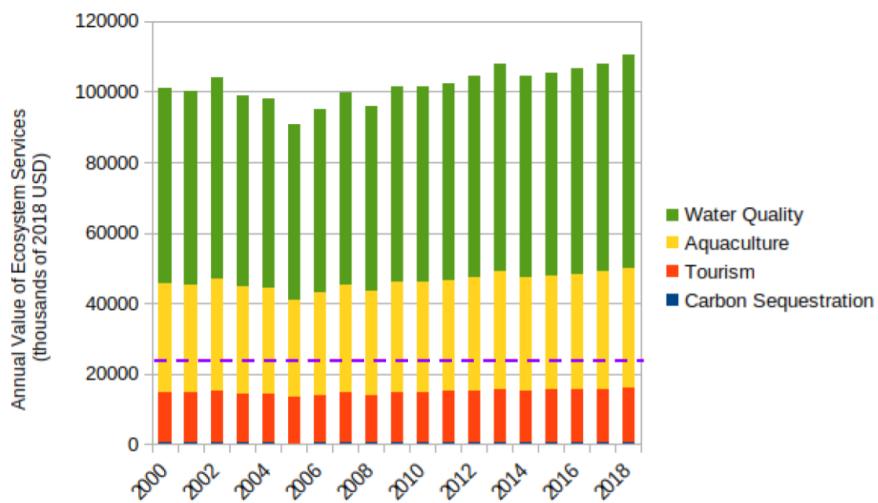


Figure 4-32: Estimated annual value of various mangrove ecosystem services in the study area over time in thousands of 2018 USD. The dashed line represents the estimated value of the mangrove carbon stocks in 2018.

4.4.2.3 Decision-making

In order to discuss potential decisions regarding protected areas and zoning, or understand the impacts of such decisions, we must first understand their layout across the study area. SMU urban planning zones [459] and SMAC environmentally protected areas [460] are shown in Figure 4-33. These zone categories are based on the categories used by SMU with two primary differences. First, they are somewhat simplified. Each of these zone categories have various subcategories (e.g. Agriculture 1, Agriculture 2, etc.). I have reduced them to just *Agriculture*. Similarly, *Special and Misc.* is a synthetic category including special zones, areas of civil infrastructure construction, recycling centers, and much more.

This leads to the second alteration that I made. Several of the coastal and near coastal zones are so-called "Special Zones" that would by default be in the *Special and Misc.* category. As this does would not be particularly useful for the purposes of this project, I reclassified some of them. Specifically the bulk of the mangroves of the RBAG are in ZE4 (Zona Especial 4). This is defined in law as essentially a tourism zone with certain alternations, namely that only single family residences are allowed, all buildings (except for hotels) have a maximum of two floors, and development requires the approval of SMU [461]. For this reason, I reclassified it into the *Tourism* category. ZE1 meanwhile includes all areas above a certain altitude (100m in this portion of the municipality). These are considered to be forest reserves and subject to federal jurisdiction [461]. I have thus reclassified them as *Environmental Conservation*. ZE7 meanwhile refers to areas under the control of the Brazilian military. I have left this in *Special and Misc.* but will note that this control results in some de facto levels of environmental protection, as discussed in Section 4.3.2.1.2.

The environmental protection area categories meanwhile are unchanged from SMAC's systems. These categories are defined as:

- Proteção Integral: Literally "comprehensive protection." Refers to environmentally significant areas in these areas little to no development or extractive activities are allowed.
- Tombamento: Literally "asset area." Refers to areas that have important architectural, historical, or cultural importance. In this areas rules are in place to preserve whatever items or aspects warranted the classification.
- Zona de Amortecimento: Literally "buffer zone." Refers to areas surrounding Proteção Integral areas in which certain (but not all) development and extractive activities are restricted to prevent impacting the adjacent environment.
- Uso Sustentável: Literally "sustainable use." Refers to areas in which some

development and extractive areas are restricted to reduce impact on the environment.

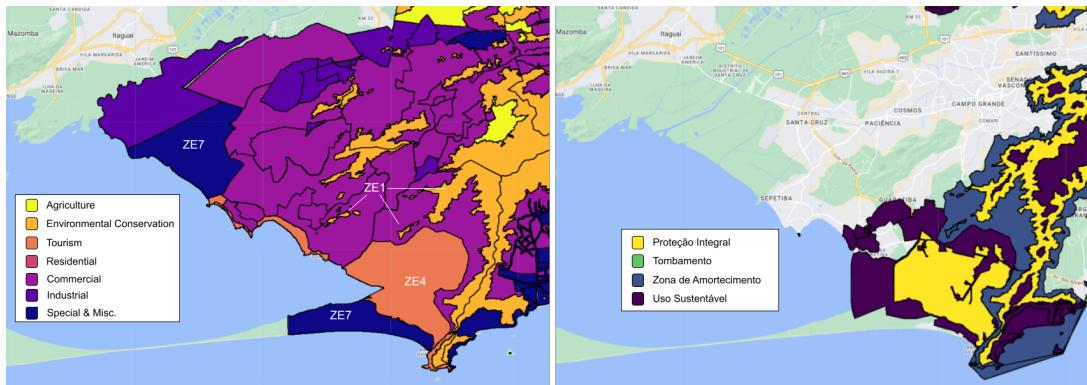


Figure 4-33: Left: Simplified map of the planning zones (governed by SMU). Right: Map of the environmentally protected areas (governed by SMAC).

Tables 4.7 and 4.8 show the extent, loss area, and relative loss of mangroves in each of the protected area and zone categories, respectively. For the protected areas, there does indeed seem to be a link between level of protection and prevention of loss, with the Proteção Integral and Tombamento areas experiencing the least losses (though there few mangroves in the Tombamento category to begin with) and the Uso Sustentável and Zona de Amortecimento experiencing much higher loses. The gap between the these last two is the highest, suggesting a significant drop off in either policy restrictiveness or enforcement.

The zone categories should a similar trend, with *Tourism* areas having the lowest losses and *Industrial* areas having the highest. The relatively low losses of the *Special & Misc* category provide further evidence that military control of certain mangrove areas has a conservation effect, though not as much as explicitly protecting the mangroves.

Table 4.7: Mangrove Extent and Loss by Protected Area Category.

Protected Area Category	Mangrove Extent (ha)	Mangrove Loss (ha)	Relative Loss (%)
Uso Sustentável	553.13	6.15	1.11
Zona de Amortecimento	76.55	1.73	2.26
Tombamento	0.04	0	0
Protecão Integral	1785.97	13.33	0.75

Table 4.8: Mangrove Extent and Loss by Zone Category.

Zone Category	Mangrove Extent (ha)	Mangrove Loss (ha)	Relative Loss (%)
Agriculture	0	0	N/A
Environmental Conservation	0	0	N/A
Tourism	1873.65	14.55	0.78
Residential	0	0	N/A
Commercial	181.41	5.77	3.18
Industrial	546.27	51.64	9.45
Special & Misc.	970.31	11.44	1.18

4.4.2.4 Technology

The city government of Rio de Janeiro has made significant use of EO data dating back to 1975, as can be seen in Table 4.9, but it is only in recent years that this data usage has become fairly regular. This regularization roughly corresponds with the creation of IPP in 1999. Even now, there has not been any particular consistency with the choice of imagery source, with the city switching back and forth between aerial and satellite surveys every few years. The primary use of this data, Land-Cover and Land-Use (LCLU) classification, was performed via a combination of updating previous LCLU maps, visual classification of the imagery, and in-situ surveys.

There have also been some efforts outside of remote observation. SMAC has recently been experimenting with a process for integrating photos taken by cell phones into forest degradation monitoring. The ESPAÇO research group has been conducted UAV surveys of certain portions of mangrove forest, with particular interest in photogrammetry.

Certain aspects of this use history are worth noting. First, there has been little to no active monitoring of the city or environment at anything approximating a real-time pace. Based on the stakeholder analysis conducted in Section 4.3, this is likely due to a combination of lack of perceived need, cost, and lack of capacity (the last primarily being the result of the former two). The pace at which a city government operates and at which many of the relevant environmental phenomena develop simply do not typically necessitate daily, weekly, or even monthly imagery.

Second, outside of the occasional use of Landsat series imagery by SMAC for forest health monitoring via NDVI (particularly deforestation and fire measurements), there has been a noticeable lack in the use of civil scientific satellites such as Landsat for mapping and decision-making purposes. This is partially a matter of spatial resolution. As can be seen in Table 4.9, most of the imagery used has an order of magnitude finer resolution than the 30m of the Landsat series. This limitation of

civil satellites for urban use is by no means unique to Rio de Janeiro or new, as was discussed in Section 2.2.4. That said, there are a variety of potentially useful analysis methods beyond manual visual classification or a basic NDVI interpretation (including those used shown earlier in this chapter in Section 4.4.1.1). The lack of such methods may indicate either difficulty in accessing the civil imagery or a lack of capacity for working with them.

Table 4.9: EO data use by municipal government agencies of Rio de Janeiro

Year(s)	Product	Platform	Collecting Agency	Primary Use
199x – Present (Sporadic)	Satellite Imagery	Landsat 5 – 8 & SPOT 2-6	SMAC	Rainforest Health Monitoring
1999	Aerial Orthophoto	Analog camera (scanned to 85cm)	SMU	LCLU Classification
2004	Aerial Orthophoto	Analog camera (scanned to 50cm)	IPP	LCLU Classification
2006	Satellite Imagery	Quickbird (60 cm)	IPP	LCLU Classification
2008	Satellite Imagery	Quickbird (60 cm)	IPP	LCLU Classification
2009	Aerial Orthophoto	Digital camera (25 cm)	IPP	LCLU Classification
2010	Aerial Lidar Survey	Unknown (10 pts/m ²)	IPP	Building Height Estimation
2010	Aerial Orthophoto	Digital camera (25 cm)	IPP	LCLU Classification
2011	Aerial Orthophoto	Digital camera (20 cm)	IPP	LCLU Classification
2012	Aerial Orthophoto	Digital camera (20 cm)	IPP	LCLU Classification
2013	Aerial Lidar Survey	Unknown (2 pts/m ²)	IPP	Building Height Estimation
2013	Aerial Orthophoto	Digital camera (10 cm)	IPP	LCLU Classification
2015	Aerial Orthophoto	Digital camera (15 cm)	IPP	LCLU Classification
2016	Satellite Imagery	Worldview 3 (30 cm)	IPP	LCLU Classification
2017	Satellite Imagery	Worldview 2 (46 cm)	IPP	LCLU Classification
2018	Satellite Imagery	Worldview 3 (32 cm)	IPP	LCLU Classification
2019	Aerial Orthophoto	Digital camera (15 cm)	IPP	LCLU Classification
2020	Aerial Lidar Survey	Unnown (8 pts/m ²)	IPP	TBD

4.5 Decision Support System

The lessons, data, and analysis from the SAF (Section 4.3) and the EVDT framing (Section 4.4) were used to design and develop a decision support system (DSS). To revisit the System Functions, the primary functions of the DSS were to:

- **Descriptively model environmental phenomena**, in particular mangrove health trends over the past two decades. This will inform the current state of the environment and possible future trajectories.
- **Provide estimates of mangrove ecosystem services**, including both local and global services. This will help inform decision-making around mangroves by various stakeholders.
- **Generate potential future conservation scenarios.**

Much of the development took place in fall of 2019 and spring of 2020, including some rapid iterations involving stakeholders during my March 2020 field visit. Both this field visit and the development of the DSS were cut short by the onset of the COVID-19 pandemic. The DSS should thus be viewed as an incomplete product with significant room for improvement, as will be discussed further in Section 4.7.

4.5.1 Overview of Components and Initialization

We created the DSS as an open-source desktop/laptop-based application written in the Python programming language and making heavy use of the tkinter package. This package allows for the creation of a Tk graphical user interface (GUI), which enables a common user experience on Linux, Windows, and macOS. Users can run it either by downloading and running the complete DSS Python package or through the use of an executable compiled with PyInstaller. All code is available in Appendix D. The display language is in Brazilian Portuguese as this is the most common language known to the stakeholders.

The DSS consists of three primary components:

- a **A map display** capable of showing a variety of both raster and vector data including a satellite view of the area, jurisdictional boundaries, chloropleth statistics, and mangrove extent and health. It is capable of zooming in and out on a user selected point. By default it includes most of the study area, stretching from Ilha da Madeira to Barra de Guaratiba.
- b **A text display** of various demographic, economic, and environmental data at any location selected by the user.

c A **simulator** capable of generating future scenarios for the year 2028 and displaying them via the above two components. These scenarios were based the user selectively altering the categories of the protected areas and planning zones. Only a rudimentary such simulator was developed prior to the project cutoff.

All three such components are immediately presented to the user upon initialization, as seen in Figure 4-34. The software steps that take place during this initialization are described in detail in Figure 4-38. This layout and the underlying functions were developed in an iterative process with stakeholders, involving mockups, proofs-of-concepts, and quick revisions. Figure 4-35 shows two examples of such mockups, dating back to before the decision was made to display Portuguese instead of English. These were used to ensure user intelligibility and usability at each step of the development process.

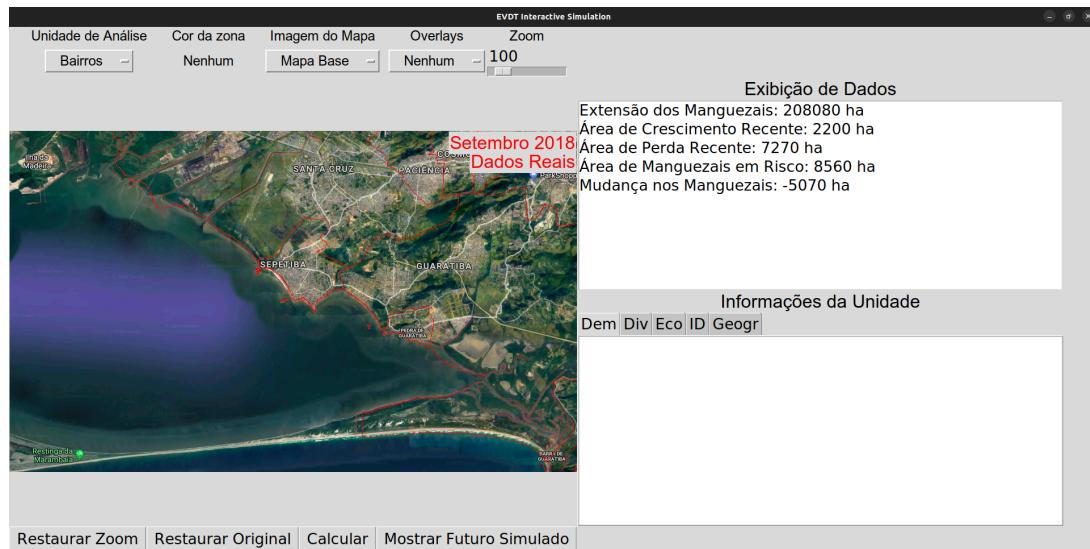


Figure 4-34: Screenshot of the DSS prototype's startup screen.

4.5.2 Spatial and Textual Data Display

In order to explain the various information display functions of the DSS, I will refer to the Figure 4-36 screenshot, which represents the state of the DSS after the user has made various data selections. Drop-down menus in the top left allow the user to control:

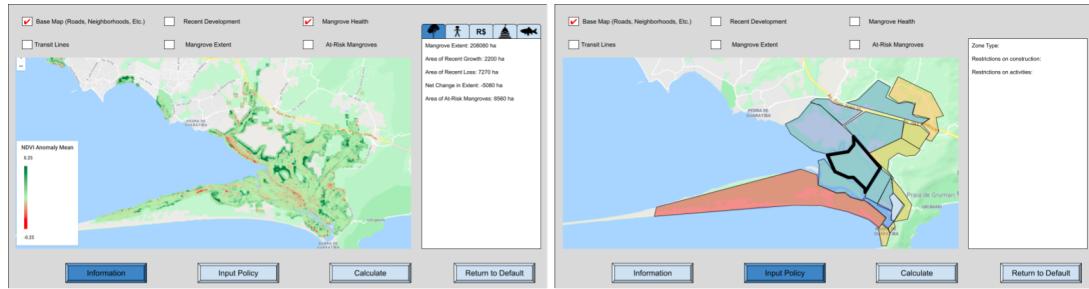


Figure 4-35: Mockups of the DSS used during the development process. Left: How both spatial and nonspatial information might be displayed. Right: How user inputs on protected areas and zoning might appear.

- **Unidade de Análise:** The spatial unit of analysis. This dictates both what chloropleths are available and what information is available in the *Informações da Unidade* box on the bottom right. Options are bairros (neighborhoods), Áreas Protegidas (the environmentally protected areas), and Zonas de Planejamento (the urban planning zones). In this screenshot, the Áreas Protegidas are selected, resulting in corresponding red outlines on the map.
- **Cor da zona:** The metric on which the chloropleth is based. What options are available depend on the Unidade de Análise selected. The full listing is shown in Table 4.10. Here the classification of the protected areas, as defined in Section 4.4.2.3, is selected, resulting in the various shades of green. It is also possible to select none, in which case the units of analysis will be transparent.
- **Imagen do Mapa:** The underlying image of the region. In this version the only two options where the Google Maps Satellite view (shown here) or none.
- **Overlays:** Data derived from spatial raster sources that can be overlain on the map. The options are mangrove health (as measured by NDVI mean anomaly from 2000 to 2018), mangrove loss from 2000 to 2018, or none. Here mangrove health is selected.

The user can select any location on the map, resulting in an orange square indicator being placed there. Once this has been done, the user can zoom in or out using the slider in the top-center. The map zoom level and focus can be reset by clicking the *Restaurar Zoom* button in the bottom left. Various data available for the selected unit of analysis will populate the different tabs of the *Informações da Unidade* box on the bottom right.

The *Exibição de Dados* (Data Exhibit) in the top right shows a variety of information about the entire study area. In the Figure 4-36, this includes the 2018

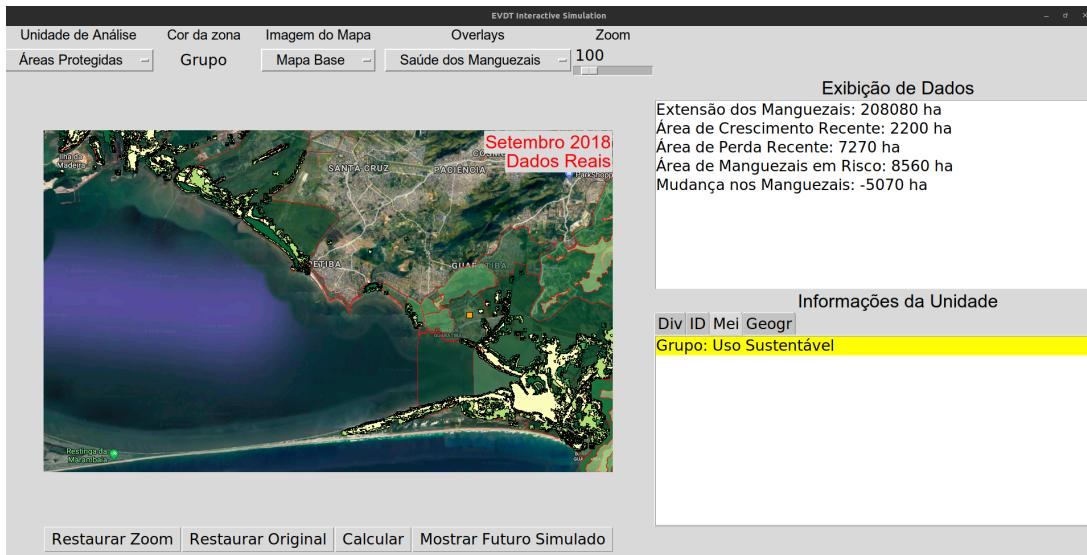


Figure 4-36: Screenshot of the DSS prototype. The orange square indicates where the user has selected.

mangrove extent, the area of recent growth, the area of recent loss, area of mangroves at risk of loss, and the net change in mangroves since 2000¹¹.

4.5.3 Scenario Generation

In order to generate a future scenario for the year 2028, the user simply clicks the *Calcular* button in the bottom center of the interface. After a period of calculation, the DSS display will transition from showing real world data to simulated data, as seen in Figure 4-37. Note that the red text in the top right of the map specifies both the date of the displayed information and whether the information is real or simulated.

In this prototype, the scenario generation process consists of a highly simplistic toy model in which mangrove health increases, remains the same, or decreases depending on the combination of environmental protection area category and the planning area category that the mangrove is present in. The directionality and magnitude of these changes are roughly based on the correlations noted in Section 4.4.2.3.

¹¹This figures shown in this screenshot are from an older analysis and with a slightly different study area and period. They thus do not match the values reported in Section 4.4.2.1.

Table 4.10: Data available for display by the DSS, sorted by the unit of analysis and the category of data. Bold entries indicate what variables a user is able to edit for the purposes of scenario generation. This table is written in English and thus does not directly match the Portuguese labels seen in the screenshots of the actual DSS.

Unit of Analysis	Data Categories	Available Data
	ID	Name
	Demographics	Population Population Density
Neighborhoods	Economy	2017 Agriculture Workers 2017 Number Employed 2017 Proportion of Agriculture Jobs 2017 Employment Rate
		Area of Unit Mangrove Loss
		Região Administrativa (RA) Área de Planejamento (AP)
		ID Name
	Environmental	Group
Protected Areas	Geography	Area of Unit Mangrove Loss
		Jurisdiction (municipal, state, or federal) Creation Method (municipal legislation, federal regulation, etc.) Creation Number (statute, code, etc.)
		ID Zone ID Number
		Group
Planning Zones	Economy	Area of Unit Mangrove Loss
	Geography	Governing Legislation
	Miscellaneous	

By default, the scenario generation process assumes that there are no policy changes (i.e. the types and boundaries of both the protected areas and planning zones do not change). The user can, however, alter the types of the protected areas and/or planning zones at their discretion. To accomplish this, the user must first switch the map to the appropriate unit of analysis type (using the *Unidade de Análise* drop-down menu in the top-left), and then click on the particular desired unit on the map. Now, in the *Informações da Unidade* box, the variables available for alteration will be highlighted in yellow, as seen in Figure 4-36. The user can click on such variables and change them to any of the other policy categories listed in Section 4.4.2.3.

Once the user has altered the protected areas and planning zones to their desire,



Figure 4-37: Left: A screenshot of the DSS prior to scenario generation. Right: A screenshot of the DSS after scenario generation.

they can generate the new scenario by clicking on the *Calcular* button. If they wish to go back and try different inputs, the *Restaurar Original* resets the scenario back to 2018. If they wish to visually compare the real world 2018 data to the simulated 2028 scenario, the *Mostrar Futuro Simulado / Mostrar Presente* button allows them to switch back and forth without having to repeat the scenario generation process.

The full set of user actions, along with the resulting software processes, are detailed in Figure 4-39.

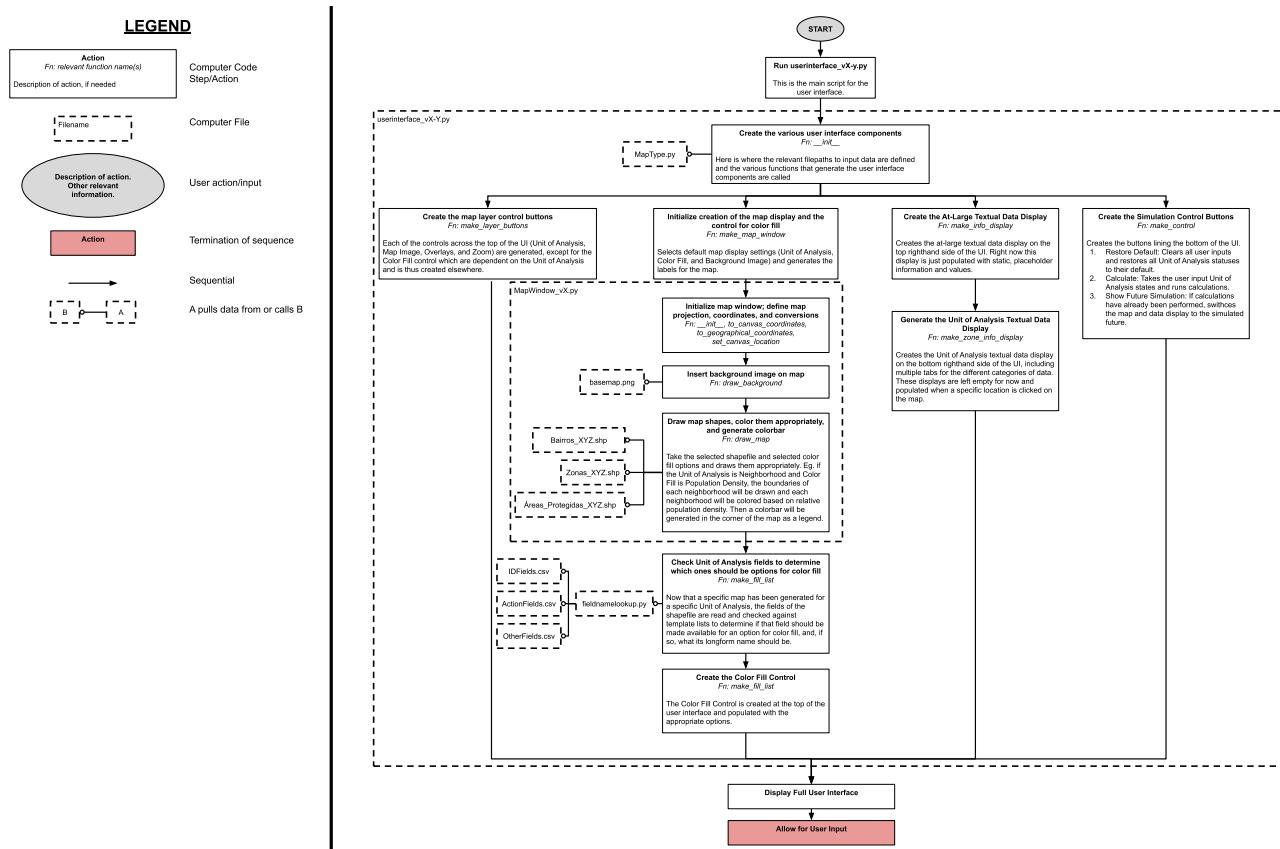


Figure 4-38: Flowchart showing the initialization process of the Rio DSS. Note: This figure is a vector image that should support significant zooming in the PDF version of this thesis.

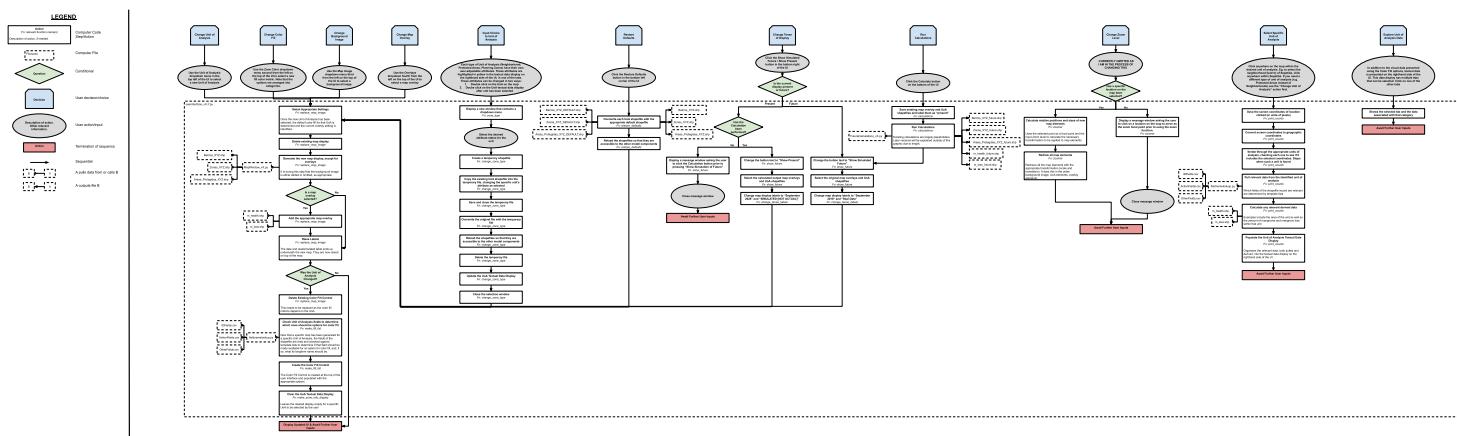


Figure 4-39: Flowchart showing the various actions that a user of the DSS can perform and how the system executes them. Note: This figure is a vector image that should support significant zooming in the PDF version of this thesis.

4.6 Collaborative Development Process

As explained in Section 3.4.6, the EVDT Framework calls for stakeholder engagement, participation, and collaboration throughout the project. This starts with the initial contacts, meetings, discussions, and interviews that make up the Stakeholder Analysis step of the SAF. Such activities for this case study were detailed previously in Section 4.3. Collaboration does not end there, however, and several other forms of stakeholder involvement were relied upon for this project.

With IPP, I met with Felipe Mandarino one-on-one regularly throughout this project and the Vida project detailed in Chapter 5. The frequency of these meetings fluctuated from weekly to monthly depending on the needs of this project and our other professional responsibilities. These meetings were used to demonstrate and critique prototypes of the DSS, discuss potential additional datasets, and plan ways of engaging other stakeholders.

During my field visits in 2019 and 2020, I also spent significant time in the offices / workspace of IPP, ESPAÇO, and SMAC. This enabled me to observe the day-to-day work life of these stakeholders, learn more about the work that they do (both relevant to this project and not), and get direct input and feedback on the DSS and EVDT analyses.

During these visits, I also had the opportunity to visit the mangroves of Guaratiba and the surrounding communities multiple times. One of these trips involved an ESPAÇO-led tour of the RBAG and an UAV photogrammetry survey of a portion of the mangrove forest near the Araçatiba settlement. A later trip involved a tour led by a local fisher of Pedra de Guaratiba, the eastern portion of the Sepetiba bay, and some of the mangroves surrounding the bay. Over the course of both of these visits, stakeholders shared information about their socioeconomic status, their relationship with the mangroves, and their hopes for the future. I was also able to directly observe how the mangroves and their associated environment was being used.

Additional correspondence with SMAC, SMU, ESPAÇO, and IPP took place over email and video conference calls throughout the duration of the project. Finally, various stakeholders were invited to participate (and in fact did so) with the monthly EVDT community meetings once those began in 2022 (see Chapter 5 for more discussion of these meetings).

It is recognized that this level of collaboration fell short of what was originally envisioned at the onset of this project. Part of this was the onset of the COVID-19 pandemic which cut short the project and resulted in my departure from the second visit early. This prevented a series of future rounds of interviews and workshops with stakeholders. The first of these would have revisited each of the stakeholders,

presented them with potential functions of a DSS, and had them select their preferences in a systematic way (such as through pairwise comparison or weights). A round would have presented them with a DSS prototype itself as part of some initial user trials.

I also failed to recruit any of the Cariocans to directly work on the DSS code or the EVDT analyses. I believe that this limited both the capacity building of this project and the likelihood of the DSS being further developed and put into practice. This is not to say that either of these problems (pandemic-caused cancellation of interviews/workshops or lack of direct participation on coding) were irresolvable. Potential means by how I could have done so are presented in Section 4.7.2.5 of the Discussion below.

4.7 Discussion

This section will discuss the results and lessons of the previous sections of this chapter. It starts by considering what implications this work have for the Guaratiba community and its mangroves. Then I will consider the various limitations of this work and the potential for future work. Finally I will conclude with the lessons this project have for the EVDT Framework in general.

4.7.1 The State and Future of the Guaratiba Socio-environmental System

The information gathered during the SAF process (Section 4.3) and the analyses conducted as part of the EVDT framing (Section 4.4) show that both the people and the environment of coastal Guaratiba are under active threat from a multitude of directions. Local environmentalists have a saying about this: "Guanabara is the past, Guaratiba is the present, Paraty is the future." By this they mean that Guanabara Bay, which downtown Rio de Janeiro sits upon, is a lost cause, environmentally speaking. Paraty, an area approximately 230km to the west of Rio de Janeiro, is relatively well preserved and unlikely to face serious human pressures in the next few decades. Guaratiba is where the current fight is.

But while those who use this phrase are typically referring solely to the environment, it seems to be true for the people of Guaratiba as well. The local communities around Sepetiba Bay, and particularly in Guaratiba, are highly dependent on ecosystem services provided by the region's mangrove forests and are vulnerable to losses of these mangroves caused by sea level rise or urban development. And the city,

caught up in its grand Rio-wide plans for cleaning up the east and developing the north, seems not to have realized this. As one community leader recounted about an interaction with the mayor in 2018: "The mayor looked at me and asked, 'Where is Araçatiba? I don't know.' I said, 'By Barra da Guaratiba.' And he said, 'Where is Barra da Guaratiba?'" [462].

While the local residents have by no means led zero-impact lives, they at least had direct economic incentive in the preservation of the flora and fauna of their region. Their vulnerability to the loss of ecosystem services is thus certainly not news to them. The local fishers sent a delegation to the EU to protest the expansion of the Ternium steel mill, successfully negotiating a mitigation of mangrove losses. They have also protested locally, tying their boats to a local dam associated with the steel mill that was impeding navigability [463]. Estimating annual economic value of \$110M of these ecosystem services, as was done in Section 4.4.2, may help to provide additional leverage in future negotiations and policymaking.

The Decision-making analysis also suggests that designating certain areas as protected via either environmentally policy or municipal planning zones has a material impact on reducing losses of mangroves. This is in agreement with Cavalcanti et al., who found that designating certain forests just to the east of Rio de Janeiro as federally protected resulted in higher structural development [464]. The city could thus promote mangrove conservation by either defining new protected areas or by changing some of the current planning zones.

There are in fact, efforts being made in this direction. Another planned protected area has been decreed by the municipal legislature, the APA da Orla da Baía de Sepetiba. At the time of writing in 2022, the exact boundaries of it have not been set, though tentative boundaries are shown in Figure 4-40, nor have the category or set of protections been determined. It includes the RBAG, but also much of the coast of Sepetiba bay and several inland areas that are currently in the Uso Sustentável and Zona de Amortecimento categories. Use of a DSS such as the one created in this case study could be used to facilitate the determination and justification of its boundaries.

The Technology analysis was more limited, but suggested significant potential for further use of EO imagery beyond basic NDVI tracking. Some ways of expanding this analysis to provide a more quantitative assessment of the value of EO in this context are suggested in the following section. It should also be noted that, to the best of my knowledge and to that of the Local Area Context Experts, the municipalities neighboring Rio de Janeiro use EO to a significantly lesser degree (possibly not at all). As some of these municipalities have mangrove trees as well, they represent another potential for future work.

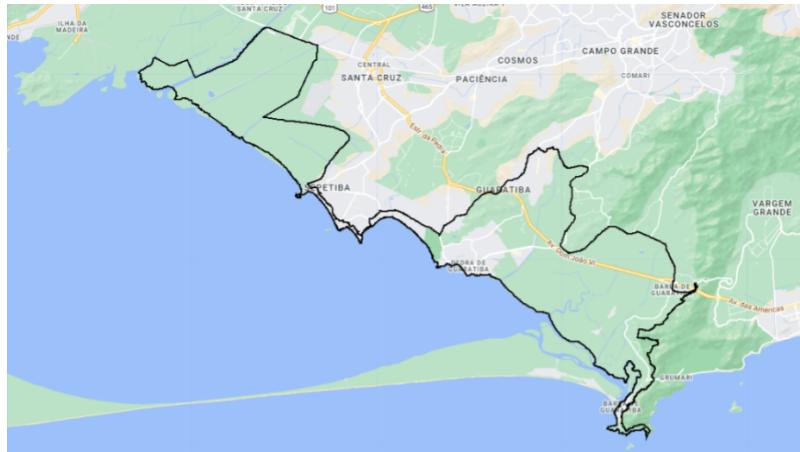


Figure 4-40: Tentative boundaries of the proposed planned APA da Orla da Baía de Sepetiba.

Beyond the work presented in this chapter, analysis and reports have been commissioned on a variety of specific topics in the Guaratiba area, from reforming the educational system [395] to the installation of green infrastructure [380] to means of protecting both the marine life and the artisan fishers of the area [390]. A comparison of such reports does bring to light certain key themes, some high priority action items that the city or region could pursue. These include:

- Creating a proper sewage and water treatment system. This would improve the health of both the people and the environment and could make use of the natural drainage geography of the Guaratiba basin.
- Creating a tiered licensing authority to permit certain low-impact artisanal activities in protected areas, while maintaining restrictions on higher impact activities. Once again, this helps the environment while also providing some degree of economic security for the historical residents.
- Strengthening environmental protections in forest-adjacent areas, such as construction limits in the Barra de Guaratiba neighborhood. This would prevent indirect pressures on the mangroves and slow both real estate speculation and commercial development, thereby preventing existing residents from being forced out.

These items are merely specific, ad hoc solutions to a broader, meta-problem. Despite the overabundance of municipal, state, and federal government agencies operating in the area, there is no cohesive governance of the environment, the local

residents (largely informal settlers), and their interactions. Without this, it is unlikely the any of these ideas will be properly implemented and broader economic forces healthily channeled. There are multiple options for such a governance structure. It could be a top-down entity, one that manages the entire drainage basin, such as the Tennessee Valley Authority or any of its numerous imitators around the world. It could also be a bottoms-up, mass participatory effort by the various communities of the area. Either way, such an entity would be able to not only implement these high priority items, but a host of others as well, such as managing the currently ad hoc diverting of the numerous regional waterways by government agencies, companies, and individuals, much to the detriment of the people and mangroves living downstream.

Unfortunately, neither option seems particularly likely at this time. As mentioned earlier, the city, state, and federal governments are either focused on other things or actively inimicable to such an effort. The residents, for the most part, seem to have little tradition of collective action outside of their profession (such as the protests of the steel mill by fishers) or their immediate neighborhood (such as Araçatiba-based advocacy for formal recognition).

The author does not have the expertise or the experience with the region necessary to either recommend a specific course of action or predict the likely outcome these ongoing changes in Guaratiba. What can be said with certainty is that there is a real need for awareness raising in the area.

4.7.2 Methodological Limitations & Potential Improvements

This project was by no means a flawless execution of the EVDT Framework, nor does it resolve all the questions the stakeholders have. This section will review such limitations and consider opportunities for future projects (EVDT or otherwise) in the area.

4.7.2.1 Environment

The assessment of mangrove extent, health, height, and AGB involved various simplifications and assumptions, some of which were briefly noted in Sections 4.4.1.1 and 4.4.2.1.

First, as noted in Table 4.4, the GMWv2 extent map was used for as a point of comparison and to assist selection of training data. Since this work was originally performed, GMW has since released a v3 that includes annual extent maps for 2017-2020 and fixes various errors in previous version [465]. If the analysis were to be

performed again, it should be updated to the most current version of the GMW dataset.

Second, the Rio de Janeiro area contains three primary species of mangroves (*Avicennia schaueriana*, *Laguncularia racemosa*, *Rhizophora mangle*), each of which have somewhat different spectral reflectance properties. This can introduce additional errors into identification and health. As mentioned in Section 4.4.1.1, NDVI is not a perfect measure of mangrove health in a multi-species ecosystem, but it is broadly accurate. With greater number of bands (more than 10) in the visual spectrum, it is possible to differentiate vegetation species in some cases, but existing free hyperspectral platforms have some combination of poor spatial resolution and insufficient coverage, making them inadequate for this application [466]. The upcoming launch of the Planet Tanager constellation may alter this situation [467]. In the future, such hyperspectral imagery may allow for distinguishing one species of mangrove overtaking another from changes in mangrove health.

Next, the analyses in this case study relied upon Simard et al.'s SRTM-based height estimation from a particular year [406]. It is possible to gather height information on additional years or at improved spatial resolution using aerial photogrammetry or LIDAR [468]. Rio de Janeiro has recently conducted such a survey of the entire municipality, though the data was not available in time for this project. Future work though could make use such data, providing at least one additional point in time. Historical height data can also be estimated using space-based LIDAR and SAR data [469], though this method lacks the spatial resolution of aerial methods.

Additionally, in Section 4.4.2.1 I noted substantial differences in this estimate of AGB (based on one of Simard et al.'s allometric models) to those of Estrada et al. [443]. Hyperspectral-based species differentiation and higher resolution height measurements could enable a refinement of the allometric models used, improving AGB estimates.

Finally, as noted in Figure 4-14, this analysis of the mangroves did not include any other environmental data, such as temperature, salinity, precipitation, weather, soil conditions, etc. These are important factors in mangrove health and represent potential for future study in the Guaratiba area, as well as for scenario generation.

4.7.2.2 Vulnerability

Despite the limitations in the environmental data discussed just above, its spatial and temporal resolutions area actually quite fine compared to the bulk of the socioeconomic data used in this study. Most employment and population data was available only on a decennial basis and much of it was at the neighborhood or RA

level, rather than the 30m of much of the satellite data.

There are multiple potential ways to overcome this. One method is to get access to fine-grain socioeconomic data collected by IBGE, Brazil's national statistical agency. IBGE does in fact have a process for this, but it requires pre-approval of the analysis method and the data to be used, for the analysis to take place in-person at a particular IBGE office, and that only anonymized, aggregate statistics are removed from the site [470]. Conveniently enough, this facility is located in the city of Rio de Janeiro. Several collaborators and I were considering just such an option, including sketching out what kind of analysis would be most useful to support the DSS, when the onset of the pandemic resulted in the closure of such nonessential government facilities and sent me back to the US.

Another method would be to simply ask, that is to conduct household surveys or surveys of local tourism and aquaculture businesses. This could have not only provided the useful socioeconomic data, but also could have furnished useful information on how local stakeholders valued ecosystem services and the local mangroves. Such surveys could have involved direct reporting or more sophisticated choice experiments. I consulted with Suhyun Jung, an ecosystem services economist with experience with such approaches [471–473], about doing just this. This resulted in an ongoing collaboration, sadly beyond the scope of this thesis, to better understand and quantify the dynamics linking mangrove health and conservation policies with local socioeconomic impact. In this study historical data and potentially household surveys will be used in conjunction with the mangrove health history to estimate the "Carbon and Raw Material Impact" and "Local Socioeconomic Impact of Mangrove Loss," as shown in Figure 4-41. This represents a refinement of the EVDT analyses performed in this chapter. Once these historical dynamics are better understood, we can progress to predictive simulation of vulnerability.

A more novel method would have been to apply a similar kind of remote observation analysis used to assess the mangroves to assess the socioeconomic state of the region. Salas et al. have recently demonstrated the viability of using fine-grained census data in combination with Landsat imagery to train a deep learning model to estimate various forms of socioeconomic vulnerability in Mexico [474]. Such a method could be used to generate annual assessments between decennial census data.

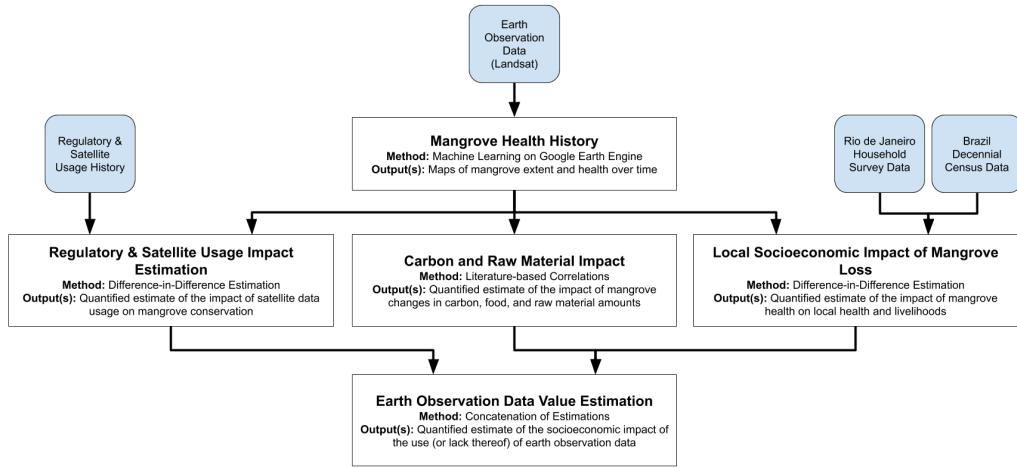


Figure 4-41: Flowchart indicated various ways of estimating causal impact of one EVDT component on another

4.7.2.3 Decision-Making

Only a rudimentary analysis of the relationship between environmentally protected areas and planning zones with mangrove health and extent was conducted in this chapter. The aforementioned collaboration with Jung (Figure 4-41), could help expand this analysis. Further improvements could be obtained by examining when changes in policy occurred (such as the creation of a protected area) to see if a natural experiment could be constructed. This might help not only determine the directionality of the causal impact of such policies on the mangroves, but perhaps even to measure the magnitude.

Other potential improvements could involve considering enforcement of the policy decisions. During each of my visits to the RBAG, I witnessed locals fishing among the mangroves, an activity that is nominally prohibited within the reserve. The number of informal settlements throughout Rio de Janeiro similarly suggest that planning zones are not always strictly adhered to. If enforcement of these policies has varied over time, particularly if such variation has gone unrecorded, it could muddy the waters when seeking to determine what impact different policies have on the mangroves.

On the other hand, studying such variations in enforcement could provide insight onto which aspects of protected areas and planning zones (each of which are essentially a bundle of many different regulations) are actually most relevant for protected mangroves. It is entirely possible that small-scale, artisanal fishing and

timber harvesting (important ecosystem services) within the RBAG would not harm the mangroves or their ecosystem. If this is the case, such sustainable use of the forests could be officially licensed, providing additional legal and economic security to the local communities. Future work could examine this very question.

In addition to conservation, there is the potential for replanting and restoration of mangroves. Numerous replanting and restoration projects have taken place in the Rio de Janeiro area in recent years, both in dedicated conservation areas [475] and in more urban and peri-urban areas [476, 477]. There is evidence that such replanting projects can cause the soil to rapidly regain carbon storage and sequestration capacity [478].

Siting of these restoration areas ideally depends both on the environmental viability of a potential site and its likely ecosystem service impacts. As discussed in Section 4.3.2.3, some government initiatives have replaced mangroves lost to development with replanting projects elsewhere in the region. The local fishing community, who more directly rely upon the local non-carbon ecosystem services, would prefer to have more control over where such replanting efforts occur. There is potential for an EVDT project aimed specifically at balancing such stakeholder concerns when siting restoration areas.

4.7.2.4 Technology

The technology component in this case study was the most underdeveloped of the four EVDT components, as was noted in Figure 4-13. Two potential expansions are readily apparent. The first would be a more detailed study of the historical relationships between the use of EO data and environmental or socioeconomic phenomena. Does increased use of such data result in better outcomes? The project with Jung, shown earlier in Figure 4-41, would attempt to partially address this via its "Earth Observation Data Value Estimation." This would be accomplished both by studying variations in the use of EO data by Rio de Janeiro over time and by comparison to other nearby municipalities that either do or do not make use of such data.

Another method would be to integrate choice of sensing technologies into the DSS, turning it into a kind of urban planning OSSE. This was considered in early phases of this project. The concept was that, when the DSS was initialized, the user would be presented with a screen asking them to select what datasets they wished to rely upon. Figure 4-42 shows a mockup of such a screen from when this was being considered. The DSS would then adjust the spatial and temporal resolution of both the real world data presented and the generated scenarios. By comparing their ability to make informed decisions under each of these different data source

situations, the user could start to assess how valuable each sensing technology was.

Either of these two methods could help inform stakeholders as to the extent to which they should prioritize integrating EO into their decision-making processes, either in terms of money or capacity building. For instance, they could determine whether freely available Landsat imagery was sufficient for their needs or whether commissioned high resolution Worldview surveys were necessary.

Ultimately, however, neither of these two methods were pursued during this case study itself. This was essentially because making such EO data acquisition decisions was only relevant to a subset of stakeholders (primarily IPP and SMAC, secondarily to SMU) and even to them it was considered a lower priority than using currently available data more effectively. Both approaches remain intriguing possibilities for future work, however.

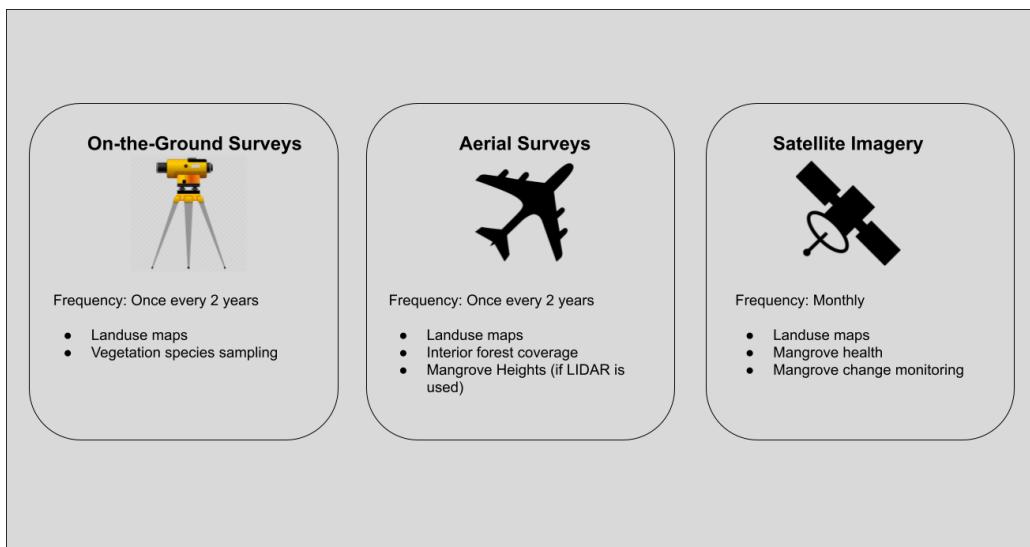


Figure 4-42: Mockup of a proposed data source selection panel in the DSS.

4.7.2.5 Stakeholder Collaboration and Engagement

As stated in Section 4.6, stakeholder participation and collaboration was less than desired or planned for in multiple ways, reducing the impact of this project. While this is partially attributable to the pandemic, other actions could have been taken to minimize such impacts. I could have switched to conducting remote interviews over platforms such as Zoom and could have reconfigured the planned user study workshops to function in a virtual or hybrid environment. It is unlikely that these

would have been able to reach all of the involved stakeholders, as both internet access and familiarity with computers vary across the city, but I would have been able to maintain a higher level of stakeholder participation.

There was also a missed opportunity to engage at least some of the stakeholders in direct coding of the DSS or EVDT analysis. Out of desire to increase accessibility to a variety of stakeholders, I placed an emphasis on the DSS being written from the ground up in Python as a free and open-source project. Similarly, I conducted much of the analysis using the free (though not entirely open-source) GEE. This failed to recognize that the stakeholders most likely to directly participate in the coding and analysis (IPP and ESPAÇO) were not familiar with either Python or GEE. Instead they were familiar with and active users of ESRI's ArcGIS products (which are notably neither free nor open-source). It may have been more worthwhile to focus efforts on software and processes that could be more easily integrated into existing processes. That said, such a course of action would raise the potential for merely confirming existing processes (particularly governmental processes) at the expense of less digitally enfranchised stakeholders.

Additionally this case study did not contact or seek to involve certain stakeholders not in regular communication with the network shown in Figure 4-10. Among these are the Instituto Nacional de Pesquisas Espaciais (INPE), Brazil's space agency. I had originally planned on contacting them with regards to this project and including them as a secondary stakeholder, including to go as far as to sketch out a potential user experience 4-12. Ultimately it became clear that INPE is primarily focused on the Amazon rainforest and does not generally involve itself in municipal affairs. The primary envisioned role of INPE was in selecting or even designing new EO platforms as part of the Technology component, along the lines of the CBERS program. When this component was de-prioritized (as discussed in the previous section, I was de-prioritized contacting INPE.

Another potential contacted stakeholder would be officials in the EU legislatures, regulatory bodies, or investors. During initial stakeholder outreach, a member of the Pedra de Guaratiba Fishers Association mentioned that a number of years ago, they sent a delegation to protest the expansion of the (EU-headquartered) steel mill before such bodies. Presenting the ecosystem services impact of such projects could be another use of the analysis here or a properly designed DSS.

4.7.2.6 Decision Support System

As stated in Section 4.5, certain aspects of the DSS system remain undone and many others remain largely untested. Not all of the data and results presented in Section

4.4.2 were integrated into the DSS. One of the most notable such items were the ecosystem services value estimations. Ideally these would have been presented both in total in the *Exibição de Dados* and spatially on a per bairro basis (and/or the other units of analysis).

Another unimplemented feature is, beyond changing the category of protected areas or planning zones, the ability to alter their boundaries or define entirely new such areas. This would have been particularly relevant for using the DSS for defining the boundaries or policies of the new APA da Orla da Baía de Sepetiba (discussed earlier in this section). In the fall of 2022, I discussed with individuals at IPP and SMAC the prospect of renewing this project with specifically this purpose in mind. Ultimately it was decided that the time scale for such endeavors would put it outside the conclusion of this doctoral program. That said, it remains a potential future EVDT project for another student or researcher.

Another point worth noting is that there were significant drawbacks to having a desktop-based system rather than an online system. While there were reasons for this choice (see Section 4.5), in retrospect it seems to have limited both the usability of the DSS and the ability to receive prompt feedback, particularly once the pandemic set in. Such issues were seen again in the Vida project (Chapter 5). Based on both of those experiences, I can state that hosting the DSS online is generally to be preferred and more recent EVDT projects informed by this experience, such as Jaffe's thesis work [326], seem to have performed better.

4.7.3 Lessons Learned for the EVDT Framework

This case study was one of the first full implementation of the EVDT Framework, or at least its initial version of it, alongside Ovienmhada's water hyacinth project in Benin [318]. As such it, both its successes and shortcomings (many of which were noted above) directly informed revisions of the framework, leading to the version presented in Chapter 3. It is worth detailing some of these specific lessons learned.

The need for the two separate iterations of the SAF. Earlier version of the EVDT Framework were not as strictly linear as Figure 3-2. Both the SAF and the EVDT components were viewed as spanning the entire project and not being particularly distinct, with only one iteration of the SAF explicitly called for.

This led to ambiguity about whether the EVDT practitioner should be focusing the SAF process on the existing SETS that the community is operating in or on the DSS that was to be developed. Lombardo et al., working on coastal flooding in Indonesia, situated the Space Enabled researchers as the primary stakeholder, the EVDT components as the System Form, and the DSS as the output of the process

[319]. Jaffe meanwhile situated herself as a secondary stakeholder (advising the primary stakeholders involved in cranberry farming and restoration in Massachusetts) but still focused the SAF process on defining requirements for the DSS [326]. Ovienmhada et al. took the time to define the Forms and Functions of the existing water hyacinth harvesting SETS in Benin prior to embarking on the design of the DSS [318]. Even this case study did not clearly separate the two (note that there is only one SAF section in this chapter), though Tables 4.2 and 4.3 do make this distinction.

Through this case study and through comparison with the above cited peers of mine, we realized that it is important to first use the SAF to define and provide information on the existing SETS that stakeholders live in, then frame that SETS using the EVDT components, and only after that embark on the design of a DSS using the SAF. This helps to avoid putting the cart before the horse and forcing a particular pre-conceived solution architecture upon the stakeholders.

The importance of Local Context Experts. While stakeholder participation and collaboration were key to the EVDT framework in even its earliest versions, the importance of Local Context Experts as discussed in Section 3.5 was not fully appreciated.

In particular the importance of having firm connections to multiple stakeholders can be critical to properly involving as many stakeholders as possible. In this project, IPP was situated as a reasonably neutral data provider and occasional mediator between other, sometimes rivalrous government agencies. Having introductions furnished by IPP enabled for serious and engaged discussions with both SMAC and SMU, for instance, where otherwise I may have been typecast as aligned with one or the other and dismissed accordingly.

Similarly working with ESPAÇO, a local university research group with close ties to the Guaratiba area and its communities, enabled interactions with stakeholders that would have been difficult if not impossible if arranged by government officials. Even so, I was not able to contact some more explicitly activism-oriented groups, as noted in Table 4.1.

Sometimes, however, such alignment with certain stakeholders is desirable even if it runs the risk of alienating others, but such a decision should be consciously and explicitly made. Ovienmhada et al., for example, working on environmental justice in carceral landscapes of the US, intentionally positioned the project as a social justice endeavor that was aligned with prison abolition activists [13].

The importance of appropriately scoping an EVDT project. Involving as many stakeholders as possible and taking the multidisciplinary approach called for by the EVDT Framework can quickly cause a project to balloon out of the realm of feasibility. As noted in Section 4.7.2, there were innumerable other avenues that

this project could have taken (and could still take in the future!).

This problem was exacerbated in this case by this being the initial trial of a new framework, being run by a new research group. As a result, there was not an abundance of reference materials and code, nor was there experience and institutional knowledge. Hopefully future projects, able to learn and build upon the experience of this and the other first generation of EVDT projects, will be able to more quickly identify a path and implement it.

The importance of the SAF for understanding how to balance competing concerns of different stakeholders. IPP, my initial contact in Rio de Janeiro, had the most open-ended needs and potential objectives. Their primary interest in this project was capacity building. While they proposed mangroves as a possible area of study, they did not restrict it to the western Guaratiba area nor did they intend it as the only possible subject. It was only later conversations with ESPACO and then the fishers association that narrowed the focus in on Guaratiba, including both its mangroves and associated communities. Initial meetings with SMU, meanwhile focused on the establishment of a formal sewage system and the alteration of zoning laws to enable high-rise housing in the area. SMAC was concerned with enforcement of environmental protections, preservation of the mangroves, and carbon emissions, with little interest in the communities that surrounded the mangroves.

It was only through discussions with all of these stakeholders (and quite a few others) and mapping of their relationships, needs, and desires, that this project took the form it did. The fishing community were well aware of the value of the local ecosystem services but lacked a way to express it to city planners and politicians. SMU did not request information on such ecosystem services because it was not on their radar at all. Once the topic was raised with them and initial prototypes shown, however, they became more interested in incorporating such valuations into their economic analyses.

Ultimately this project ended up providing different services to different stakeholders. For IPP, an introduction to a new analysis platform (GEE) and exposure to an analysis method (random forest classification) that can be used to generate mangrove maps more cheaply and at a more rapid interval than handmade LCLU maps. For the local community, a set of quantitative economic values that can be used to supplement their personal experiences during political negotiations. SMAC found the land cover analysis method useful for their own activities and the ecosystem service valuations helpful in their ongoing rivalry with SMU, particularly now as they embark on defining the borders of a new APA. SMU perhaps benefited the least, but that was the result of both balancing competing interests and giving some priority to the interests of those with the least amount of power.

The EVDT Framework is not intended to provide a single solution to a single problem. It is intended to help support communities in making their own decisions. This case study was a demonstration of exactly that.

4.8 Conclusion

This chapter presented one of the first implementations of the EVDT Framework: supporting decision-making regarding the mangroves of Sepetiba Bay and the communities that live near them. I detailed the history of the Guaratiba SETS and its complicated network of stakeholders before presenting a series of analyses on mangrove health, carbon sequestration, ecosystem services, and sensitivity to government policy decisions. These were used to construct a prototype DSS for setting environmental protected areas and planning zones.

In doing so, this case study not only supported stakeholders' decision-making, but it also provided a demonstration of the EVDT Framework, thereby helping to respond to Research Question 2: "Does the EVDT Framework effectively support decision-making in complex SETS?"

This implementation was not without its flaws and this experience informed refinements of the EVDT Framework. The following chapter will repeat this process for another case study, the Vida DSS International Network. This will be followed by Chapter 6 in which both case studies and the framework itself will be reviewed and future improvements and opportunities will be noted.

Chapter 5

Vida Decision Support System for COVID-19 Response

5.1 Chapter Purpose & Structure

In this chapter, I detail an application of the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework for supporting coronavirus disease 2019 (COVID-19) response in several different regions around the world, varying in size from municipalities to multiple provinces. It thus serves as a case study intended both to demonstrate the utility of the framework and to be a useful reference for those seeking to apply the framework themselves. In doing so, I address Research Question 2: "Does the EVDT Framework effectively support decision-making in in complex socio-environmental- technical system (SETS)?" I accomplish this by providing a case study demonstration of Research Deliverables 2a, 2b, and 2c:

- a* System architecture analyses of each of the case studies
- b* Development of an EVDT-based decision support system (DSS) for each of the case studies
- c* An interview-based assessment of the development process and usefulness of each DSS

It should be noted that this case study differs from that presented in Chapter 4 in several key ways and in many ways is quite unlike the originally envisioned EVDT use case detailed in Chapter 3. Rather than dealing with a particular, relatively small study area, this case study includes several distinct study areas of varying sizes (some quite large) with similar but not identical problems to be addressed (the impacts of COVID-19 manifested quite differently around the world). While there

were certainly gaps in our understanding of mangrove health and ecosystem services, these gaps paled in comparison to our understanding of COVID-19 dynamics and impacts, particularly early in the pandemic (when this project took place).

Finally, due to the urgency and complexity of the COVID-19 pandemic, a much more iterative EVDT Framework process was used, with individual steps abbreviated. For instance, during the initial Systems Architecture Framework (SAF), we did not contact and formally interview all identified stakeholders, as this would have been quite time consumptive both in terms of the number of stakeholders across the study areas and their availability for an interview in the early days of the pandemic. Instead, we relied upon multiple iterative cycles to incorporate the perspectives and needs of additional stakeholders over time. Figure 5-1 shows this in a graphical form.

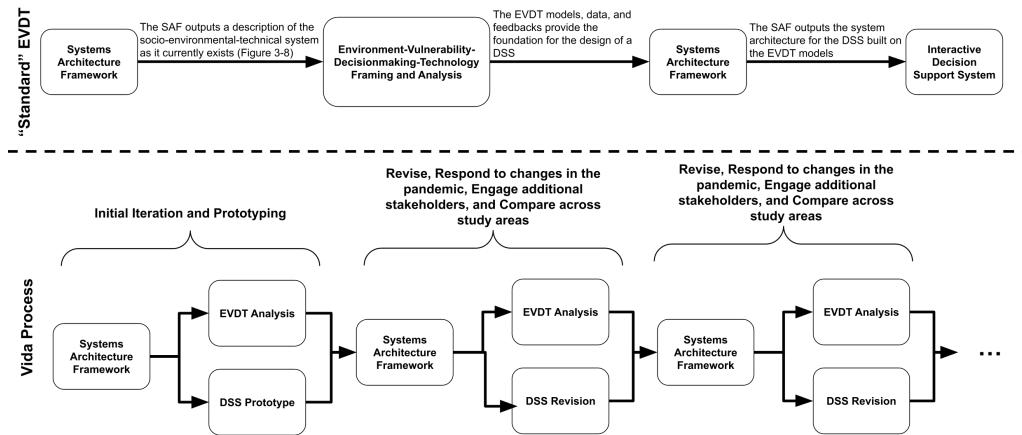


Figure 5-1: Comparison of the standard EVDT Framework (top, showing only the middle steps) with the process used during the Vida project (bottom)

These factors raise the question of why I included this case study in this thesis at all. There are three primary reasons. This was the first of the “second generation” EVDT projects and thus represented our first chance to re-use assets from earlier projects and make use of lessons learned. Second, partially due to these notable differences, this case study resulted in important lessons for the EVDT Framework that were key to its current formulation. Finally, I think it important to show how the framework does (and does not) perform under the stresses of urgency and complexity.

Despite these differences in process, the structure of this chapter will still follow the components of the standard framework laid out in Section 3.4. Each section will present a summary of the overall methods employed and results obtained, rather than detailing each of the iterations of Figure 5-1. Similarly, this chapter focuses

on an overview of the Vida project across study areas, employing some highlights and examples from specific study areas as needed, but not comprehensively covering each.

We begin by walking through the steps of the Systems Architecture Framework (SAF) as applied to this case study in Section 5.3. These are separated into the methodology used for each step of the SAF (Section 5.3.1) and the results of each step (Section 5.3.2). Here I outline the various study areas; explain the nature of stakeholder interactions for the project; show how stakeholder needs align and vary across the study areas; and synthesize particular topics of interest for analysis and inclusion in the DSS.

Then, in Section 5.4, I shall turn to the relevant datasets and analysis applied through the Environment, Vulnerability, Decision-Making, Technology (EVDT) models. These are also separated into methodology (Section 5.4.1) and results (Section 5.4.2). Unlike Chapter 4, there is no primary flow to these analyses (something that is discussed towards the end of this chapter). Environmental analyses included tracking (in-situ) air quality and urban nightlights. Public health relied predominantly on a systems dynamics model of cases over time. Vulnerability considered various forms of economic and human impacts, such as telecommunications-based mobility trends and ship traffic. Decision-making focused on government policies to reduce the spread of COVID-19 such as mask mandates and public area closures.

These are then integrated into a prototype DSS in Section 5.5 that built upon the code base from the previous chapter's DSS, displaying spatiotemporal data and generating public health scenarios based on user inputs. This DSS could be set to each of the study areas and had customized historical data and simulation parameters for each.

Section 5.6 lays out how various stakeholders were collaborated with beyond the setting of requirements during the SAF process. This was a key point of this case study as the fact that this project covered multiple stakeholders meant that in some ways, this project consisted of multiple, parallel EVDT projects. It thus had new opportunities for collaboration across study areas.

Section 5.7 provides the primary discussion of the chapter, considering the various methodological limitations at each stage of this project and what lessons were learned for the EVDT Framework as a whole; in particular the benefits of multi-study-area or multi-project communication and collaboration, and the importance of clearly scoped problem and use. These lessons are revisited in Chapter 6 as part of a broader evaluation of the EVDT Framework.

It should be noted that, as stated in Section 1.3, each case study also has its own objectives beyond supporting a chapter of this thesis. In this case, that means

supporting COVID-19 pandemic response in each of the participating metropolitan areas. Readers interested in environmental analyses performed in the course of this research are pointed to Sections 5.4.1.1, 5.4.2.1, and 5.7.

5.2 Case Study Acknowledgments

The EVDT Framework calls for collaboration. I thus think it only fitting that I briefly acknowledge certain key participants in the Vida project. All EVDT projects, by their nature, involved a large number of participants. That said, in Chapter 4, the primary Space Enabled participant was myself and, while Technical Area Experts provided advice and actionable information, I conducted the direct implementation of the analyses and the DSS. This is not the case in the Vida case study. Various other individuals provided analysis and coding labor throughout the process. I will do my best to refer to them by name throughout the chapter, but here is a brief summary of direct contributions:

- Seamus Lombardo: Served as the point-of-contact for the Indonesia and (sometimes) the Angola collaborators; Contributed code to the desktop DSS; Conducted nightlights analysis for the Indonesia location
- Amanda Payton: Conducted analysis of ships presence and air quality near Luanda, Angola
- Eric Ashcroft and his team at Blue Raster: Coded and hosted the online DSS
- Maggie Zheng: Conducted much of the air quality analysis

This project would also not have been possible without the massive amounts of time and effort expending by our Local Context Experts (listed in Table 5.3) and our Technical Area Experts. They did this during an incredibly trying time for the entire world and I am immensely grateful.

5.3 Systems Architecture Framework

The following subsections work through the six steps of the SAF originally detailed in Section 3.4.2 as applied to the Vida COVID-19 response case study, first as methodology and then as results. The goal is to identify what information, analyses, and other forms of decision support would be useful to stakeholders in the various metropolitan areas involved in this case study.

5.3.1 SAF Methodology

As this is the second case study of this thesis, the overall SAF is not explained in detail in this section, nor are certain terms defined. Instead, it focuses on the specific methods used to execute each step. For a more complete explanation of the SAF, see Section 3.4.2.

5.3.1.1 System Context

As the COVID-19 pandemic swept the globe, many of the local points of contact working with Space Enabled on EVDT and other projects had sudden changes in priorities. Several of them raised the possibility of adapting and expanding the EVDT Framework to approach coronavirus-related decision-making and impact analysis. This seemed relevant because, as others have noted, COVID-19 impacts and response can be characterized as a complex system warranting a multi-domain, model-based approach [479]. This project, which ultimately became known as the Vida DSS International Network (or just Vida for short), constitutes the second case study of this thesis. It came to involve six metropolitan areas:

1. Luanda, Angola
2. Rio de Janeiro, Brazil
3. Región Metropolitana de Santiago, Chile
4. Java & Sulawesi¹, Indonesia
5. Querétaro de Arteaga, Mexico
6. Boston, USA

These are shown in Figure 5-2. In each of these areas, Vida was developed in collaboration with local government officials, university researchers, and general community members.

The system of interest for this case study is defined to include COVID-19 response policymaking by the local or regional government, relevant aspects of the environment, and the general public in each of these areas. We do not consider the broader national or international aspects of the COVID-19 pandemic, except where they intersect within each of these geographic areas (such as national Chilean social distancing policies applying to the Región Metropolitana de Santiago).

Whereas the first case study focuses on simulating the changes in mangrove forest over decades, the focus of Vida is examining hourly to weekly air and water quality

¹The bulk of the Vida-related work focused on the provinces of West Java, Central Java, East Java, Jakarta, and South Sulawesi. Some analysis, particularly regarding urban nightlights (Section 5.4.2.1), included the province of Bali as well.

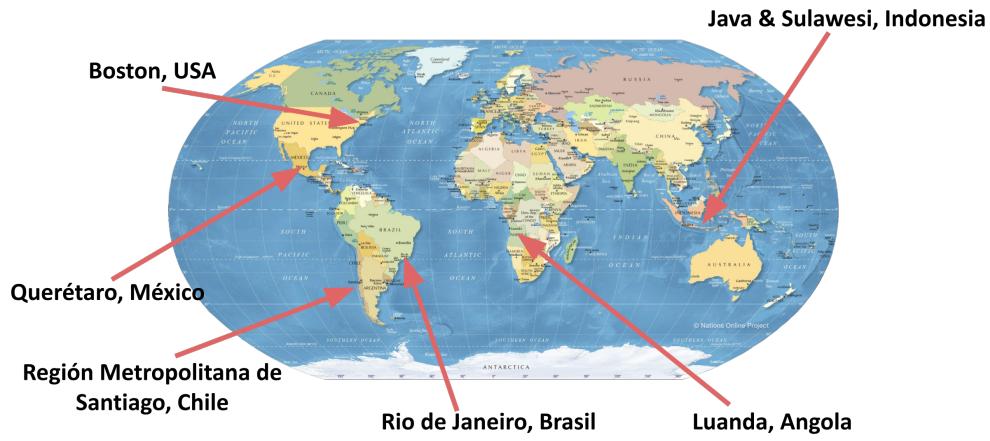


Figure 5-2: Areas participating in the Vida DSS International Network

data alongside daily COVID-19 epidemiological data and weekly quarantine policies. Government officials need actionable data to both address the ongoing public health crisis and to cope with the resultant socioeconomic and environmental consequences. Community members need to understand why their government is making the decisions that it is and understand the risks associated with their own actions.

It was beyond our resources (in both labor and time) to conduct the deep dive study of the System Context that was conducted in Chapter 4 for each of the study areas. Instead, this examination focused on the commonalities across all of the areas, while still noting key differences with the potential to influence needs and objectives.

5.3.1.2 Analyze System Stakeholders

The Technical Area Experts on this project included researchers from Harvard Medical School, NASA Goddard Space Flight Center, and East Carolina University, as well as private consultants from Blue Raster. These individuals were recruited by Prof. Danielle Wood and myself specifically to fill gaps in the Space Enabled team's expertise.

Meanwhile the Local Area Experts (many of whom are technical experts in their own right) included a mix of government officials and academic researchers, most of whom work in the public health and/or in GIS. The government officials themselves span several different offices, including public health departments, data management authorities, science ministries, and space agencies. The list of primary Local Area Experts are shown in Table 5.1. This does not include other individuals who partici-

pated more briefly, such as other members of these experts' respective organizations, hospital administrators, and NGO representatives. These individuals joined in the Vida project in a variety of ways. Some, such as Felipe Mandarino of IPP was already working with Space Enabled on an EVDT project (namely the Chapter 4 case study). The onset of the pandemic caused those projects to pause or end and our collaborators asked if we could pivot to supporting COVID-19 response, providing the initial impetus for the Vida project. Others, such as officials at Chile's Ministerio de Ciencia, Tecnología, Conocimiento, e Innovación (MinCiencia) or Indonesia's Universitas Dipnegoro, we are corresponded with previously but had no ongoing projects with. When the pandemic started, either they contacted us or we contacted them (it varied from stakeholder to stakeholder) about joining in the Vida project.

The intended Users are those same individuals as well as the various public health agencies and task forces that they are affiliated with.

Table 5.1: Primary Vida DSS International Network participants.

Study Area	Name	Organization
Luanda	Gilson Santos	Gabinete de Gestão do Programa Espacial Nacional (GGPEN)
	Eduina Teodoro	GGPEN
	Zolana Joao	GGPEN
Rio de Janeiro	Felipe Mandarino	IPP
Región Metropolitana	Paulina Assmann José Guridi	MinCiencia MinCiencia
Java & Sulawesi	Hanifa Denny Joga Setiawan	Universitas Diponegoro & the Indonesia Ministry of Health Universitas Diponegoro
Querétaro	Joaquín Salas Alejandro Monsiváis Huertero	Instituto Politécnico Nacional (IPN) Agencia Espacial Mexicana (AEM)

Due to the urgent nature of the situation, no formal interviews were conducted at the beginning of the project, unlike the approach taken in Chapter 4. Instead, we relied upon a higher tempo of remote meetings to provide for quicker feedback. This included weekly or biweekly one-to-one meetings (Space Enabled researchers and representatives of one the metropolitan areas) and monthly multilateral meetings (including Technical Area Experts, Local Area Experts, and other guests from all of the metropolitan areas). These meetings allowed for local stakeholders to identify site-specific needs and thereby inform the DSS architecture; surface, provide, and integrate relevant data products, particularly those generated in-situ by government authorities; participate in the design and implementation of the DSS prototypes; and

evaluate the prototypes. In general this resulted in a more iterative process than the fairly linear process depicted in Figure 3-2.

During the initial meetings each study area, we asked questions about the relationships between stakeholders, including how COVID-19 policy decisions were made; immediate priorities for COVID-19 response and more long-term concerns about the impacts of the pandemic; what datasets were available in their study area; what potential datasets and analyses were of most interest; and what characteristics of a COVID-19 DSS were most important to them. These questions were regularly revisited during the future meetings, with responses often evolving over the course of the pandemic. In many cases, responses also changed due to seeing updates from other study areas during the monthly multilateral meetings.

In various cases, we worked with the Local Context Area Experts to schedule similar meetings with other stakeholders in the area, where similar questions would be asked.

5.3.1.3 Understand Desired Outcomes & Objectives

While the initial overarching objective of the Vida project was to support effective decision-making in response to the COVID-19 pandemic, there was still work to be done defining what exactly this entailed and how it varied from stakeholder to stakeholder. This was done iteratively. The Local Area Experts from each study area would identify specific Needs, Desired Outcomes, and potential System Objectives. They would also identify other stakeholders in their study area, who would in turn be contacted and involved in this process. They also helped gather core datasets for use in the Vida DSS (discussed further in Section 5.4).

Various team members and I would then use these to develop analyses and improve the DSS. These would be presented to the Local Area Experts. They would then update and revise their needs based on these prototypes, on seeing similar prototypes for the other study areas, and on the dynamic nature of the pandemic. What I will present here is a synthesis from over the course of the project, rather than indicative of any particular point in time.

5.3.1.4 Select System Functions

System Functions were selected by considering the various Stakeholder Needs, Desired Outcomes, and System Objectives to identify where significant overlap existed. These were then compared with the feasibility of each function given available data and other resources, which varied from study area to study area.

In general, if formatted data was already readily available and a stakeholder expressed a preference for its inclusion, we added it to the DSS immediately. Custom analysis and additions to simulations required more effort by the Vida team and thus were typically only pursued for strong stakeholder preferences or for preferences that were common across multiple study areas.

5.3.1.5 Assign Functions to Forms

We assigned system Functions to Forms based on balancing the capabilities of the Space Enabled team with the needs and preferences of the stakeholders. The DSS and analyses were built upon existing expertise and code base from the 4 case study, which both facilitated a rapid start but also brought along certain limitations. As needed, additional Technical Area Experts were enlisted to expand our capabilities.

One key meta-objective was for the DSS to be designed such as to make it easy to add additional datasets, analysis results, and simulation components on a per-study-area basis. This enabled rapid revisions as stakeholders brought forward new potential functions as the pandemic developed (or abandoned old ones) or as analysis methods reached dead ends.

5.3.1.6 Monitor and Evaluate Systems

We cannot directly evaluate the impact of the Vida DSSs on COVID-19 response policy due to the infeasibility of comparing their use with counterfactual scenarios in which they were not used (not to mention the ethical concerns if this was possible). In the absence of a direct evaluation, we focused on perceived utility by the stakeholders and on general lessons learned from the analyses and DSS development process. This took the form of iterative reviews and improvements throughout the project lifespan. Within each component of the DSS, more particular forms of monitoring and evaluation were possible. For example, in the public health modeling component, simulated scenarios could be compared to actual case counts as the pandemic developed.

5.3.2 SAF Results

5.3.2.1 System Context

Both the impacts of COVID-19 and the available means to respond to it are complicated and multi-faceted. Testing and vaccinations involve long, international supply chains. Medical treatment became an immense logistical problem as hospital beds

and ventilators quickly reached capacity. Policy-makers found themselves both making public health decisions (such as social distancing, mask orders, and lockdowns) and taking economic measures (such as personal stimulus checks, increased unemployment benefits, and small business loans), the latter often seeking to mitigate the socioeconomic impacts of the former. Such impacts were considerable and diverse. Many places saw increases in unemployment, food insecurity, and housing cost burden, particularly for poorer or historically discriminated populations [480]. Low-income children often rely upon free school meals and their parents rely upon said schools for daytime childcare. A transition to remote education threatened both [481]. Domestic abuse helplines saw an increase in calls during the pandemic lockdowns [482].

To monitor and mitigate the spread of the pandemic, use of technologies for tracking, infection screening, contact tracing, and clinical management have also been developed and implemented [483]. Policymakers and every day community members found themselves juggling complicated relationships between public health, the environment, socioeconomic factors, decision-making, and the new technologies necessary to monitor and respond to the pandemic. It is thus clear that the impacts of and responses to the pandemic can be characterized as a complex system, thus warranting the kind of multidisciplinary, model-based approach of which EVDT is an example [479].

The study areas themselves varied quite significantly in their response to the COVID-19 pandemic, their preparedness for such events, and their vulnerability to its impacts. They also vary in more basic characteristics such as geographic size and population. Table 5.2 summarizes some basic facts about these cities. These differences, which vary by more than an order of magnitude in some cases, illustrate that the concerns, priorities, and decision-making processes are also likely to differ significantly from location to location, though they are united by a common desire to effectively respond to the COVID-19 pandemic.

Each of these areas had other assets and obstacles not easily seen in such bulk statistics. Brazil in general, and Rio de Janeiro in particular, has robust and historically successful public vaccination infrastructure. Nonetheless, troubled by misinformation and federal mismanagement, this process did not go near so smoothly during this pandemic [484]. The Boston area contains numerous medical research institutions, some of whom were able to retool to providing community COVID-19 testing for the region [485]. Chile's had a Ministry of Science that was prepared to serve as the coordinator for numerous datasets [486] and to quickly create a wastewater testing system [487].

The decision-making processes varied across the study areas as well. Some areas

Table 5.2: Basic facts and statistics for each of the Vida study areas. All statistics are from their respective national statistical agency and may not be for precisely the same years as one another. The term *province* is here used to refer to the administrative unit just smaller than that of the country. The actual term for this kind of unit varies from country to country. ^a Statistics shown in this table are aggregated from the provinces of West Java, Central Java, East Java, Jakarta, and South Sulawesi. ^b This figure is for the nation of Angola as I could not find reliable information for the Luanda metropolitan area.

Study Area	Scale	Population (M)	Size (km ²)	Population Density	Nominal GDP per Capita (\$)	Coastal Port	Capital
Luanda, Angola	Metropolitan Area / National	8.33	1876	4440	3997 ^b	X	National
Rio de Janeiro, Brazil	Municipality	6.75	1221	5528	11032	X	Provincial
Región Metropolitana de Santiago, Chile	Province	7	15403	454	13466		National
Java & Sulawesi ^a , Indonesia	Multi-Provincial	144.99	163360	888	4593	X	National
Querétaro, Mexico	Province	2.37	11699	203	9179		
Boston, USA	Metropolitan Area	4.94	11700	422	83597	X	Provincial

left significant latitude to municipal or provincial decision-makers. This was the case for Rio de Janeiro, for instance, which was able to set many closure and reopening policies at the municipal level. Others, such as Luanda, set most policies at the national level.

In general, the differences between study areas pointed us towards a need for normalization in order to enable comparison across study areas (this is discussed further in Section 5.4.1). Commonalities were used to prioritize System Functions later in the SAF process. For instance, the fact that four of the six study areas were coastal ports suggested that the Luanda stakeholders' expressed interest in tracking ships in the harbor (presented in these SAF results) may be relevant to other stakeholders as well.

Figure 5-3 summarize the commonalities among the study areas as these are what

guided much of the Vida development process.

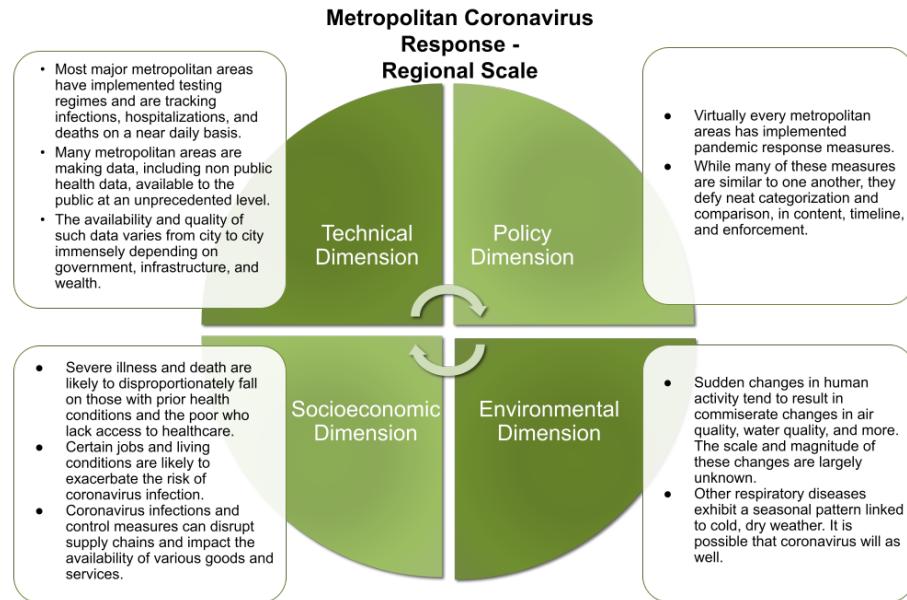


Figure 5-3: Vida System Context Dimensions

5.3.2.2 Analyze System Stakeholders

Analyzing the relationships between stakeholders in this case study posed some challenges particular to this situation. While some generalizations can be made across the study areas (e.g. policies on international travel were set by national government agencies; COVID-19 response policies tended to involve some combination of mask mandates and closures of public spaces), there was significant variation between the study areas in how decisions were made and who made them. This was both due to differences in the underlying political structure of the study areas (in some, decisions are made primarily centrally and in others decisions are more decentralized) and to the fact that the COVID-19 pandemic upended normal decision-making processes. These were replaced by much more dynamic and distributed decision-making relationships that involved much of society in one way or another. This can be glimpsed even in the Table 5.1 list of direct Vida participants, which includes health, science, and space ministries, among others.

For this reason, even a detailed, stationary stakeholder relational map for each particular study area would contain inaccuracies and over simplifications. Instead, I

opted for a basic primary-secondary-tertiary classification of stakeholders, as seen in Figure 5.3, that focuses on the Vida project, rather than COVID-19 decision-making as a whole.

Table 5.3: Primary-Secondary-Tertiary classification of Vida stakeholders

Primary	Secondary	Tertiary
<ul style="list-style-type: none"> • Public Health Policymakers • Vida International Network Participants 	<ul style="list-style-type: none"> • US Vida Team • Other government agencies involved in COVID-19 response 	<ul style="list-style-type: none"> • General public in each study area • Healthcare providers

It is also worth noting that the Local Context Area Experts listed previously in Table 5.3 vary in their relationship with direct COVID-19 decision-making authority.

1. **Luanda, Angola - GGPEN:** Angola's space agency provides useful data and analysis to decisionmakers but was not directly involved in the COVID-19 policymaking themselves or in its presentation to the public.
2. **Rio de Janeiro, Brazil - IPP:** The municipal data science agency provides useful data and analysis to decisionmakers but was not directly involved in the COVID-19 policymaking. They were, however, directly involved with presenting information on policies and on the current state of the pandemic to the public via online dashboards and the publication of data.
3. **Región Metropolitana de Santiago, Chile - MinCiencia:** The national science agency was not directly involved in the COVID-19 policymaking themselves, but they were formally assigned responsibility for generating and collating all pandemic-related data for use by various government agencies and by the public. They were also given responsibility for generating insights from this data themselves.
4. **Java & Sulawesi, Indonesia - Universitas Diponegoro & the Indonesia Ministry of Health:** The former of these served in an advisory role to the latter, which was directly involved with setting COVID-19 policy across the country.
5. **Querétaro de Arteaga, Mexico - IPN & AEM:** Both of these organizations played an advisory role in decision-making, the former primarily on the provincial level and the latter primarily on the national level.

As can be seen above, the Local Context Area Experts are largely not the primary creators or enforcers of COVID-19 response policies in their respectively study areas.

At the same time, they have significantly more influence on those policies than the average member of the community. They also sit in a variety of different kinds of organizations. Each of these factors likely influenced the priorities that they expressed. We kept this in mind when analyzing the Desired Outcomes and Objectives below.

5.3.2.3 Understand Desired Outcomes & Objectives

Over the course of the Vida International Network collaboration, a wide variety of Stakeholder Needs, Desired Outcomes, and potential DSS System Objectives were surfaced. Table 5.4 summarizes the more common and continuous preferences. It should be noted that while these preferences were based on both the Local Context Area Experts and other stakeholders in each study area, the former had the most sustained and direct opportunities to express preferences, so the table disproportionately represents their views. As such, the particular circumstances of each of these experts, discussed just previously during the stakeholder analysis, must be kept in mind.

Significant overlap can be seen across the stakeholders, but so too can certain differences, particularly in the System Objectives column. In general, stakeholders expressed the need for the ability to visualize multiple different kinds of data and understanding the relationships between them, including future looking. Most of the study areas quickly began collecting and publishing pandemic-related data, both directly tied to public health and more distantly related to the pandemic (e.g. [486]). Some even maintained interactive visualizations of COVID-19 cases and hospitalizations (e.g. [488]). In general, however, they lacked visualizations capable of showing the public health status along side other factors such as socioeconomic impacts/vulnerability, environmental effects and risk factors, and future projections.

This provided enough alignment to pursue a shared foundation moving forward, with particular datasets and analyses to be customized to the Needs and Desired Outcomes of each study area.

Table 5.4: Stakeholder Needs, Desired Outcomes, and potential System Objectives for key stakeholders in the Rio de Janeiro Case Study

Study Area	Stakeholder Needs	Desired Outcomes	Potential DSS System Objectives
Luanda	<ul style="list-style-type: none"> • Minimize deaths and other serious health consequences of the pandemic • Minimize negative economic consequences of the pandemic • Understand the dynamics and impacts of COVID-19 	<ul style="list-style-type: none"> • Limit the spread of COVID-19 • Provide proper treatment for COVID-19 cases • Keep supply chains operational • Know how the pandemic will evolve and change in the coming days, weeks, and months 	<ul style="list-style-type: none"> • Support closure policy decision-making • Monitor and analyze air quality and fires in the region • Monitor and analyze changes in ship traffic in Luanda Bay • Forecast COVID-19 cases and their impacts
Rio de Janeiro	<ul style="list-style-type: none"> • Minimize deaths and other serious health consequences of the pandemic • Minimize negative economic consequences of the pandemic • Understand the dynamics and impacts of COVID-19 	<ul style="list-style-type: none"> • Limit the spread of COVID-19 • Provide proper treatment for COVID-19 cases • Know how individuals are responding to COVID-19 policies • Know how the pandemic will evolve and change in the coming days, weeks, and months 	<ul style="list-style-type: none"> • Support closure policy decision-making • Monitor and analyze air quality in the region • Monitor and analyze changes in human activity and mobility • Forecast COVID-19 cases and their impacts
Metropolitana	<ul style="list-style-type: none"> • Minimize deaths and other serious health consequences of the pandemic • Minimize negative economic consequences of the pandemic • Understand the dynamics and impacts of COVID-19 	<ul style="list-style-type: none"> • Limit the spread of COVID-19 • Provide proper treatment for COVID-19 cases • Know how individuals are responding to COVID-19 policies • Know how the pandemic will evolve and change in the coming days, weeks, and months 	<ul style="list-style-type: none"> • Support closure policy decision-making • Monitor air quality in the region • Monitor and analyze changes in human activity and mobility • Forecast COVID-19 cases and their impacts • Visualize and analyze already published data in the COVID-19 repository

Study Area	Stakeholder Needs	Desired Outcomes	Potential DSS System Objectives
Java & Sulawesi	<ul style="list-style-type: none"> • Minimize deaths and other serious health consequences of the pandemic • Minimize negative economic consequences of the pandemic • Understand the dynamics and impacts of COVID-19 	<ul style="list-style-type: none"> • Limit the spread of COVID-19 • Provide proper treatment for COVID-19 cases • Know how individuals are responding to COVID-19 policies • Know how the pandemic will evolve and change in the coming days, weeks, and months • Know what economic consequences the pandemic is causing 	<ul style="list-style-type: none"> • Support closure policy decision-making • Visualize and monitor changes over multiple distinct areas • Monitor and analyze changes in human activity and mobility • Forecast COVID-19 cases and their impacts • Monitor and analyze a variety of economic impacts of the pandemic
Querétaro	<ul style="list-style-type: none"> • Minimize deaths and other serious health consequences of the pandemic • Minimize negative economic consequences of the pandemic • Understand the dynamics and impacts of COVID-19 	<ul style="list-style-type: none"> • Limit the spread of COVID-19 • Provide proper treatment for COVID-19 cases • Know how the pandemic will evolve and change in the coming days, weeks, and months 	<ul style="list-style-type: none"> • Support closure policy decision-making • Monitor and analyze changes in human activity and mobility • Forecast COVID-19 cases and their impacts

5.3.2.4 Select System Functions

Based on the above analysis, several DSS system functions were selected. These are:

- **Visualize historical public health data and relevant data.** The public health data includes COVID-19 cases, deaths, and hospitalizations, among others. The relevant non-public-health data is based on the priorities of each study area but include such things as COVID-19 response policy decisions, air quality, economic indicators, and mobility data.
- **Identify and highlight connections between public health and non-public-health phenomena.** These can go in either direction, such as the impact of weather and air quality on the infectiousness of COVID-19 or the impact of COVID-19 on jobs.
- **Simulate potential future trajectories of the pandemic based on different policy decisions.** True forecasting was deemed to be beyond the capabilities of this team, but scenario generation was considered an acceptable alternative for raising the potential implications of different policy choices.

Each of the above further the overall goal of decision-makers in each of the study areas to mitigate the impacts of COVID-19. The specific topics of analysis and elements to be included in the DSS represent what stakeholders found most relevant to that goal.

In addition to these DSS-specific functions, there were some additional functions to be performed by the Vida International Network as a whole, namely:

- **Share information on COVID-19 response across participants.** Analyses undertaken for a particular study area may turn out to be relevant to another. Additionally, independent of the Vida project, each study area was experimenting with a variety of response measures. The successes and failures of these measures constitute useful information for other participants.
- **Build capacity for multidisciplinary analysis and visualization.** This is useful beyond the COVID-19 pandemic and the Vida International Network constitutes an opportunity for participants to learn from each other in this regard, in addition to the benefits of developing the Vida DSS.

5.3.2.5 Assign Functions to Forms

In order to implement the DSS functions, two distinct forms were selected to be developed in parallel. The first was a desktop-based tool, based upon the design and code base of the DSS from Chapter 4. This was chosen primarily to facilitate

the quick start to prototyping that was required by the urgency of the situation. It also ensured that the code and its assets were open-source and freely available, an important factor as the ability to pay varied from stakeholder to stakeholder. Finally, the familiarity with existing GIS software varied immensely from stakeholder to stakeholder, with some coming from completely different fields. There was thus less of a pressure to adopt an existing software platform, particularly since the situation was so novel as to not have much in the way of existing procedures to disrupt. This form, along with the overall SAF results, are summarized in Figure 5-4.

The other, parallel form was an online tool based in ArcGIS Online. Due to the limitations of the platform, it would focus on data visualization and would lack any scenario generation capability. This tool was developed primarily by Blue Raster, with members of the Space Enabled team (including myself) providing direction and certain datasets. Unlike the desktop version, which pursued each of the study areas simultaneously and in parallel, the online version would be developed for study areas sequentially, starting with a Boston area prototype.

The primary form to address the non-DSS functions were multilateral meetings in which all of the participants could share lessons and information. These are discussed further in Section 5.6.

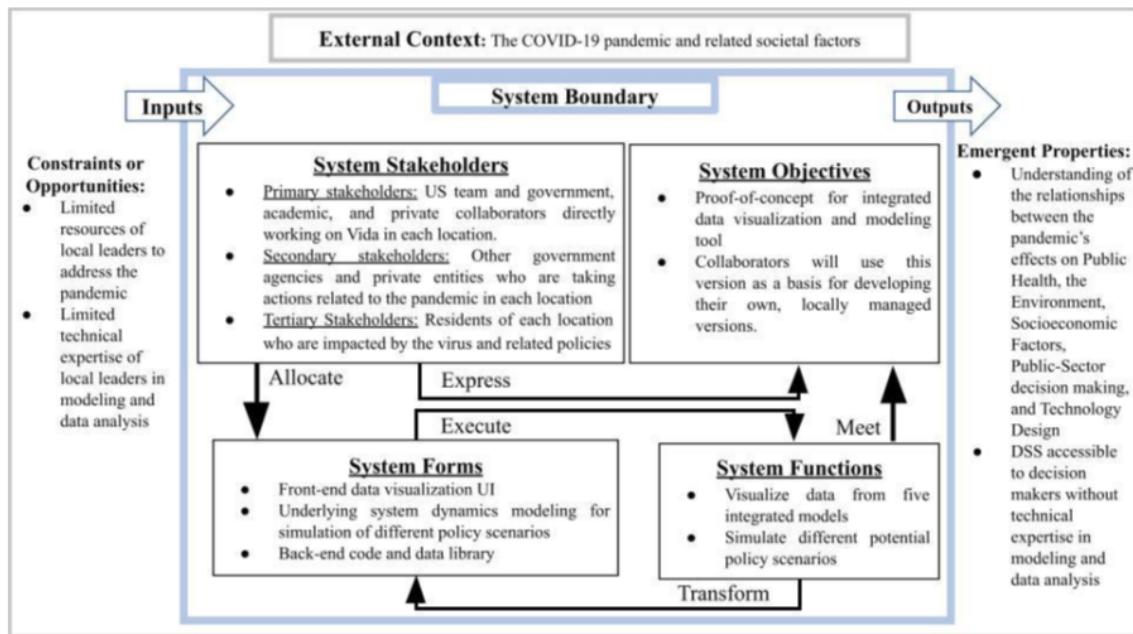


Figure 5-4: The high-level functional systems architecture of the Vida DSS.

5.3.2.6 Monitor and Evaluate Systems

The monitoring and evaluation of the Vida DSSs were highly iterative, with stakeholders regularly surfacing new needs and new datasets to help address those needs. Various threads would be proposed, investigated, and then abandoned if they did not prove to be feasible or useful. Several of these are mentioned throughout 5.4 as they come up. A more wholistic evaluation of the entire Vida project takes place in Section 5.7.

5.4 EVDT Application

The following subsections walk through the components of the system from an Environment, Vulnerability, Decision-Making, Technology (EVDT) perspective, detailing what models were used and the results of those models. Before proceeding though, it is worth stating what exactly each of the four components of EVDT mean for this system. The onset of the COVID-19 pandemic was an immensely significant event around the world. Thus, while it would have been possible to consider public health as a component of the Vulnerability model, in order to properly center and prioritize the public health aspects of the pandemic, a dedicated Public Health Model was added to the default EVDT arrangement, as shown in Figure 5-5.

In order to select what to include in each of the EVDT models, we must return to the earlier identified System Functions:

- Visualize historical public health data and other relevant data.
- Identify and highlight connections between public health and non-public-health phenomena.
- Simulate potential future trajectories of the pandemic based on different policy decisions.

The first two are closely tied together and must be grounded in the Stakeholder Needs, Desired Outcomes, and System Objectives note in Table 5.4. Public Health has the most commonality across stakeholders. Each were heavily invested in understanding how case counts, hospitalizations, mortality, and infection rates change over time. These would also be the primary focus of the third of the above functions.

Interest in various non-public-health phenomena had both more variation across study areas and less confidence within each study area. The relevance of such factors as air quality or water quality was unknown but remained a concern. There was also significant variation across study areas regarding the types of data available. Initial discussions with the Local Context Area Experts, other local stakeholders,

and the Technical Area Experts, resulted in certain specific areas to be prioritized for initial investigation. More detail on the methods and results of each of these areas is provided in the following subsections.

Environment: Initial research by Mohammad Jalali, one of our Technical Area Experts, indicated that both weather and air quality could have an impact on the transmission of COVID-19 [489]. We thus chose to investigate how air quality was changing over the course of the pandemic and which parts of each study area were likely to have worse air quality. In some areas, in-situ, station-based data was available while others had to rely only upon EO satellite data.

Vulnerability: Stakeholders in each of the study areas were highly interested in the socioeconomic impacts that the pandemic and the various COVID-19 response policies would have on the public. We chose to approach this in two parallel ways. One was to conduct qualitative surveys of members of the public. The other was to study how human activity and mobility was changing over the course of the pandemic.

Decision-making: The primary form of decision-making that stakeholders were interested in was COVID-19 mitigation policies, such as mask mandates, public space closures, and travel restrictions. We tracked these policies over time, developed ways of comparing one study area to another, and studied what impact these policies had on both public health metrics and on human activity, namely mobility.

Technology: While EO data was used in the above analyses, the primary relevant technology to stakeholders was COVID-19 testing. Where available, we tracked data on rates of polymerase chain reaction (PCR) testing, but ultimately did not conduct any significant analysis. Possibilities for future work on this front are discussed later.

Returning to the four questions from Section 3.4.3 (plus one additional one), we can summarize the above by asking the following:

1. **What is happening in in public health?** How is the COVID-19 pandemic spreading through the community? What portion of the infected are being hospitalized or dying? What factors impact transmission?
2. **What is happening in the natural environment?** How are air quality, water quality, and nightlights being altered by pandemic-related changes in human activity? What impact does weather, smog, and other aspects of the environment have on COVID-19 transmission and symptoms?
3. **How will humans be impacted by what is happening in the natural environment and in public health?** Who is at most risk of falling ill or suffering from severe symptoms? How are pandemic response policies affecting different populations? Do pandemic-related changes in air quality have a no-

ticeable impact on the residents of these metropolitan areas? How are different industries impacted by such sudden changes in both supply and demand?

4. **What decisions are humans making in response to environmental factors and why?** What are the different forms of pandemic response measures being taken by governments, both local and national? How are individual people altering their patterns of work, shopping, and recreation?
5. **What technology system can be designed to provide high quality information that supports human decision making?** What testing regime is needed to effectively reduce the spread of the virus and resultant deaths? What other data sources are useful for informing decision-making?

It should be noted that, unlike in the Chapter 4 case study, there is no single through-line that connects each of these analyses and models. Instead a number of pairwise relationships exist. The impact of air quality on COVID-19 and vice versa. The relationship between mobility and COVID-19. Closure policies and mobility. As will be noted in the following subsections, there were also a variety of other investigations that were abandoned due to a lack of stakeholder interest, a dead end in the analysis, or relevance only to a particular study area. The reasons for this were discussed in Section 5.1 of this chapter and its implications are discussed in Section 5.7.

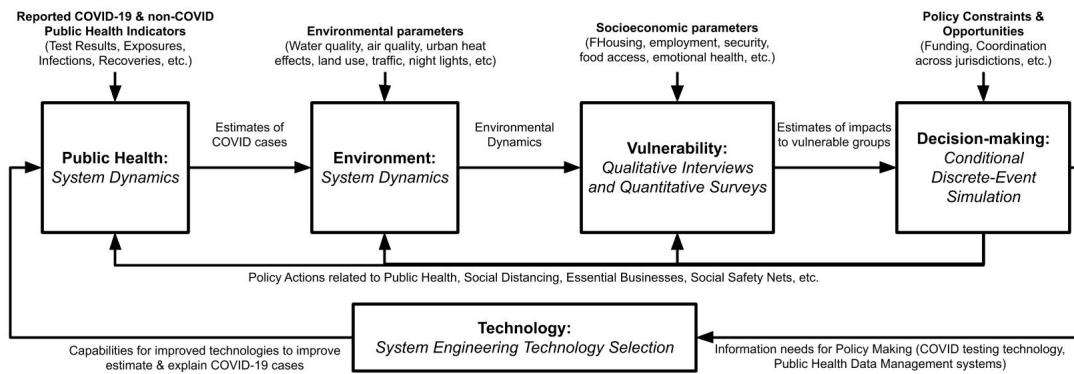


Figure 5-5: The Vida variant of the EVDT model, designed to support decision making by governments during COVID-19

5.4.1 EVDT Methodology

For each of the EVDT components (including the additional Public Health component), two levels of analysis were being conducted. At one level, we studied the relationship between different phenomena within each location to better understand how the pandemic was evolving in say Rio de Janeiro in particular. At the second level, we were studying phenomena across the different participating study areas, to understand what lessons were generalizable (and which were not).

For this second level, data was normalized in various ways to facilitate comparison. Generally the start date for post-pandemic ($t = 0$) was set at the date of first confirmed COVID-19 case in each location. These correspond to (in order of occurrence):

- Querétaro, Mexico: 10/Feb/2020
- Metropolitana, Chile: 04/Mar/2020
- Rio de Janeiro, Brazil: 07/Mar/2020
- Jakarta, Indonesia: 19/Mar/20
- Angola: 20/Mar/2020

Similarly any statistic usually measured in "number of people" (such as *new cases of COVID-19 per day*) were normalized into per-capita values, based on the population of that location. Various other, more particular, forms of normalization (such as of COVID-19 response policies) are discussed in their respective sections below.

Table 5.5 provides a summary of the common data types across the study areas. The following subsections describe how they datasets are used in more detail.

Finally, much of this analysis focused on the first year of the pandemic, roughly early March of 2020 to early March of 2021.

5.4.1.1 Environment

Unlike the previous case study, which focused on a particular aspect of the environment (mangroves) that had an established literature, the onset of the COVID-19 pandemic resulted in many disparate impacts on the environment in quick succession. Air quality noticeably improved as traffic patterns changed and work-related emissions declined [490]. In many places, water quality noticeable improved and noise diminished [491]. As discussed earlier, it also was not immediately clear what topics were the highest priority to stakeholders. As a result, many areas were explored and only some pursued in detail. For the purposes of this thesis, I will focus on a subset of the air quality analysis that we conducted.

Table 5.5: Common Vida data types

Public Health	<ul style="list-style-type: none"> • Coronavirus cases (active & cumulative) • Hospitalizations and/or ICU occupancy <ul style="list-style-type: none"> • Coronavirus-attributed deaths • Case recoveries
Environment	<ul style="list-style-type: none"> • Air quality (particular matter, NOx, CO, etc.) • Urban nightlights
Socioeconomic Impacts	<ul style="list-style-type: none"> • Local & national unemployment rates • Air and ship traffic • Intra-urban mobility rates & patterns
Public Policy	<ul style="list-style-type: none"> • Business & public activity closures and restrictions • Individual social distancing & mask requirements
Technology Development	<ul style="list-style-type: none"> • Daily testing capacity • Ventilator availability • Sensing technology access

For this, we primarily relied upon in-situ data from MonitorAr stations in Rio de Janeiro and the Sistema de Información Nacional de Calidad del Aire stations in the Santiago area , though we also used Sentinel-5P TROPOspheric Monitoring Instrument (TROPOMI) data. In Rio de Janeiro, the MonitorAr stations take hourly measurements to monitor a range of air quality parameters (e.g O₃, CO, SO₂, PM10, etc.) in 8 different barrios, or neighborhoods, of Rio de Janeiro. The dataset is provided publicly and freely through Rio de Janeiro’s Data.Rio website and data stretches back to 2011 [492]. In Chile, there are 11 sensors across the Metropolitana region, one in each of several different municipalities, including Santiago. This data, which stretches back to 2010, was made available as part of the MinCiencia COVID-19 data repository on GitHub [486].

With regards to the in-situ data, Maggie Zheng and I focused on changes in the measured PM10 pre-and-post pandemic. We process the data for each barrio by first calculating weekly averages to reduce intraweek variation, as we would expect there to be a difference in air emissions throughout the week (for instance, weekends versus weekdays). Then the data was fit using a least-squares estimate to a sinusoidal wave with an annual period. This sinusoidal curve is the average seasonal variation in PM10 for that barrio, and it is subsequently subtracted out from the data. A best-fit line is then calculated for this seasonally-corrected data. The best-fit line is long-term (multi-year) trend in PM10 measurements, and it is also subtracted out. At this point, the data has been corrected for intraweek, seasonal, and annual trends. We can now construct normalized histograms and statistically compare the pre-and-post pandemic distributions to identify changes and trends.

In addition to these, there were several other environmental analyses conducted as

part of this project, but not reported on in detail in this thesis. Amanda Payton used the Sentinel-5 TROPOMI instrument to measure air quality (specifically SO₂ and NO₂) in the Luanda area and the MODIS Daily Fire dataset to monitor changes in outdoor fires across the country. I did some initial investigation of the use of Landsat and Planet imagery for examining changes in water quality (particularly turbidity) in the water bodies adjacent to several of the study areas. Due to lack of interest from stakeholders, this was quickly abandoned and not pursued further.

5.4.1.2 Public Health

The most notable variation that Vida has compared to previous EVDT applications is the addition of a dedicated Public Health Model. While the specific data collection definitions, coverage, and update cycles vary, each of the participant locations collected and published coronavirus-related epidemiological data on a regular basis, including newly identified infections, deaths, hospitalizations, etc. Vida ingests this data and uses it both to display historical trends alongside the other components and to conduct simulations of potential future behavior, with an emphasis on future trajectories of infections and hospitalizations.

The Public Health component is based on a Susceptible-Infected-Recovered (SIR) system dynamics model. SIR is a compartmental epidemiological model and one of the most commonly used variants, due to its relative simplicity and flexibility. System dynamics is a modeling approach commonly used in both ‘pure’ epidemiological contexts [493] and in broader public health policy contexts [494]. Figure 5-6 shows a diagram depicting the layout of the Vida Public Health Model. In addition to the three traditional SIR components, it has two other health compartments: Hospitalizations and Deaths. These reflect some of the primary decision points and metrics of performance that policymakers are using. In most of our application contexts, population counts for each of these compartments is readily available on a daily or weekly basis.

In the top left and bottom left of the diagram, the initial inclusions of the Environment and Vulnerability components are shown. These are cursory and highly assumptive. Air pollutants, for example, are not merely a function of closure policy. In most locations that we have examined, and in research conducted by others [490], initial coronavirus-related closures resulted in a sudden drop of emissions (further discussion on this in the Section 5.4.2). Furthermore, there is some evidence that weather and air pollution have a modest impact on COVID-19 transmission [489], leading to the inclusion of such an element in the top left of the diagram.

This model is non-spatial, though in some locations of interest with distinct ge-

ographies (such as the Indonesian islands of Java and Sulawesi), multiple independent instances of the model are generated.

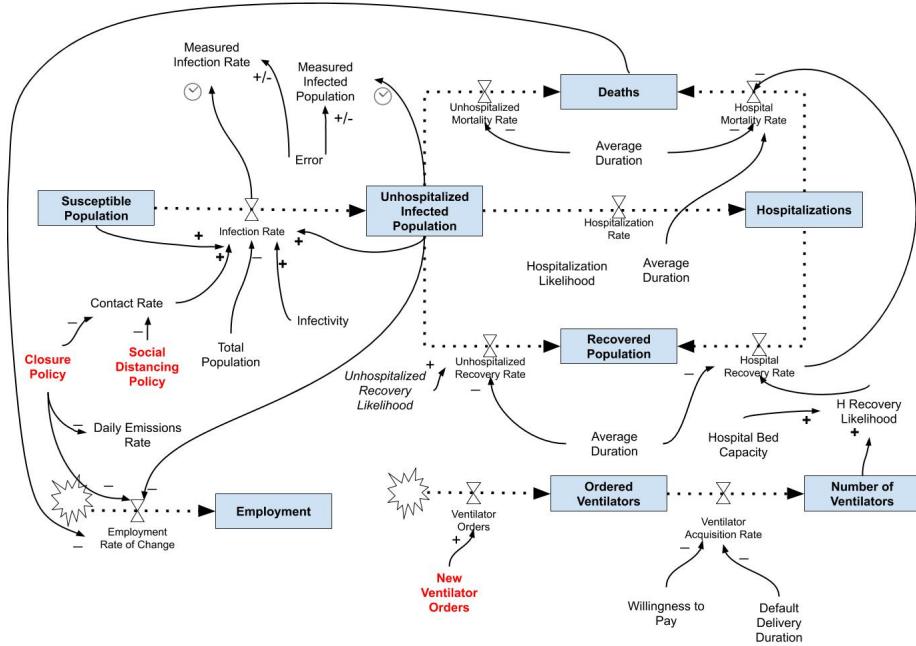


Figure 5-6: Current version of the Vida SIR system dynamics model

5.4.1.3 Vulnerability

Traditional, government-collected socioeconomic impact data largely does not exist at the fine temporal resolution required for coronavirus-related assessment during the early stages of the pandemic, so we had to develop the Invisible Variables Initiative (not discussed at length in this thesis) to work with our collaborators to develop surveys and interview procedures to elicit needed information. This initiative was led by Dr. Katlyn Turner and funded by the Natural Hazards Center at the University of Colorado, Boulder.

As the pandemic progressed, however, some more traditional metrics, such as unemployment data, that show responses to the crisis began to be released and these were included in the DSS, but we did not conduct any significant analysis of them.

Another aspect of societal impact and vulnerability that Vida monitors is mobility. This includes movement as demonstrated by urban nightlights, telecommunications activity, automobile traffic, air traffic, and ship activity, the last of these

primarily of relevance to the Luanda stakeholders. Telecommunications activity was made available for numerous jurisdictions either directly by private companies [495] or via government data repositories [486] and integrated into Vida. The former of these also broke mobility into various kinds (residential, transit, recreational, etc.). This is important because it does not just matter how many trips individuals are making per day but also where they are going.

Telecommunications-based mobility data was tracked over time and compared to changes in closures policies (discussed further in the following Decision-making section). Other forms of mobility, such as air traffic passenger counts, were included in the DSS but not significantly analyzed.

This mobility data however did not provide geographic specificity beyond province or nation. In order to provide more geospatial detail, we also examined urban night-lights, which were recognized to have changed and (generally) dimmed during the early phase of the pandemic [496]. We relied primarily on the VIIRS VNP46A2 dataset [497]. This dataset contains daily panchromatic (visible and NIR) imagery at a resolution of 15 arc-seconds (approximately 450m for the locations of interest) that have been corrected for atmospheric interference and moonlight variation. It is thus well suited for examining artificial lights, such as those generated by cities. We process it by masking out clouds and water using the supplied quality flag (thereby eliminating transient lights from ships), then taking weekly median values to reduce intraweek variation, before calculating the relative anomaly compared to the 2019 median value for each pixel, thereby standardizing comparisons across time and space. Further normalization can be performed by identifying any long term trend from Jan 1st, 2019 to March 1st, 2020 (the approximate start of the pandemic) and subtracting this extrapolated trend from the post-pandemic data. Once this has been completed, we can calculate the Theil-Sen trend estimator for each pixel to determine the trend in nightlights during the initial phases of the pandemic.

We also statistically compare specific pre-and-post pandemic time periods at the various areas of interest to identify changes. In particular we performed a t-test to determine if a statistically significant difference exists between the pre-pandemic (January 2019 - Feb 2020) values and the post-pandemic (March 2020 - August 2020), calculated Pearson correlation coefficient to determine if there is a linear fit between the two periods and its directionality, and calculated the Theil-Sen trend estimator for both periods.

This methodology is summarized below in Figure 5-7.

Beyond mobility and nightlights, Amanda Payton conducted significant analysis of maritime ship activity pre-and-post pandemic onset in the Luanda region using Sentinel-1 SAR imagery. This is not discussed at length in this thesis as (a) it was

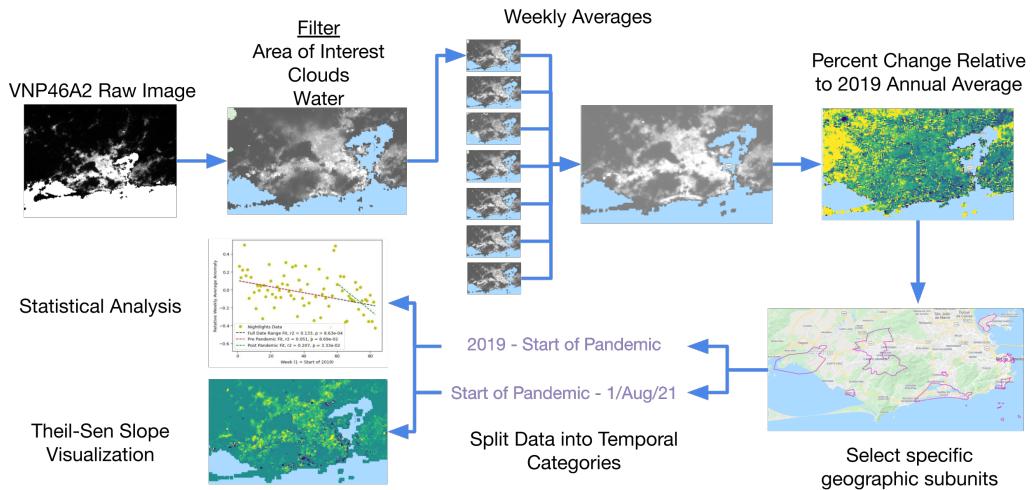


Figure 5-7: Method for processing and analyzing nightlight data

not generalized to the other study areas, and (b) I was not significantly involved in this analysis.

Additionally, I performed some experimentation in assessing changes traffic patterns in Rio de Janeiro using EO imagery, particularly using Sentinel-1 SAR and higher resolution optical Planet imagery. Further meetings with stakeholders suggested that this was of limited usefulness, particularly in the other locations. This, coupled with a lack of accessible validation data, resulted in us abandoning such efforts fairly early on.

5.4.1.4 Decision-making

Obviously the primary decision axis is containing the spread of coronavirus and properly treating those who are infected. In practice this tends to express itself as various forms of public area and business closures and restrictions, individual social distancing requirements (such as mask wearing), and medical equipment acquisition and allocation. In Rio de Janeiro, for example, many of these policies have been grouped together into a six phase Resumption Plan that has clear indicator-based conditions for when to advance to the next phase [498], which facilitates visualization and simulation in Vida. Most of the locations of interest have similar qualitative, ordinal policy categories, with varying numbers of steps or details.

We spent some effort at developing a consistent process for transforming such policies from qualitative ordinal categories into quantitative scores, building upon

such projects as the CoronaNet Research Project [499]. This was done both to enable consistent visualizations where various quantitative metrics (active coronavirus cases, air quality, mobility indices, etc.) can be directly compared to policy actions over time (e.g. in Fig 5-17). It also would enable some level of comparison across locations of interest in order to help draw causal relationships and identify the impacts, both positive and negative, of certain policies. Our initial approach to this was to break policies into six different categories:

1. Mask Mandates
2. Travel Restrictions
3. Business and Public Space Closures
4. Gathering Restrictions
5. Curfews
6. School Closures

For each policy regime, each of these six aspects would be scored on a 1 (highly restrictive) to 10 (no requirements or restrictions) scale. An evenly weighted average was then calculated and then sorted into bins: Strict (average score of less than 3), Significant (at least 3 and less than 5), Moderate (at least 5 and less than 7), Light (at least 7 and less than 9), and Minimal (9 or greater). Ultimately this scoring system was deemed too subjective, so an effort was made to better define specific ranks within such category (e.g. no outdoor events with greater than 15 people vs no outdoor events with greater than 50 people). The local teams for each location of interest were involved in both the definition of these ranks and the categorization of local policies into them. This categorization system is presented in Table 5.6. The intent was to develop a weighted average of the 0 to 3 policy strictness scores, with weights based on the importance of that particular policy aspect to COVID-19 control. Ultimately the Vida project concluded prior to this second round being completed, but I will present what was completed on this front.

These policy timelines were then compared with the telecoms-based mobility data collected as part of the Vulnerability component. These were used to assess both the impact and the duration that various policy changes had on mobility.

Table 5.6: The second version of the COVID-19 policy categorization system developed as part of the Vida project.

Policy Group	Policy	Policy Strictness			
		0	1	2	3
Restriction & Regulation of Government Services	Public Recreational Areas	No closures or restrictions	Public recreational areas are open with some social distancing requirements	Public recreational areas have significant capacity limits and/or are only open during certain times	Public recreational areas are largely closed
	School Closures	No school closures or restrictions	Large, school-related gatherings/activities prohibited	Most schools are required to operate primarily in a hybrid mode (mix of in person and remote)	Most schools are either closed or operating remotely
	Public Transit	No restrictions on public transit	Public transit operational with social distancing and/or hygiene restrictions	Public transit operational with <50% capacity	Public transit closed
Travel & Border Restrictions	Quarantine of Travelers	No quarantines required	Self-quarantine encouraged but not enforced	Self-quarantine mandated and enforced	Quarantine in government-managed facilities required
	International Travel	No border restrictions	International travel to/from high risk areas is discouraged	International travel to/from high risk areas is largely prohibited	International travel is largely prohibited
	International Shipping	No border restrictions	Restrictions or precautions taken with commercial traffic from high risk areas	Restrictions or precautions taken with commercial traffic from most or all locations	International traffic heavily restricted from most or all locations
Social Distancing	Stay-at-Home-Orders	No lockdown	Long distance domestic travel restricted	Specific activities and visits to specific places allowed, other activities restricted	Specific activities and visits to specific places allowed and are confined to specific hours, other activities restricted
	Masks	No mask requirements	Masks wearing in public spaces is encouraged but not required	Masks required to be worn in indoor public spaces but not outdoors	Masks required to be worn in both indoor and outdoor public spaces
	Mass Gatherings	No restrictions on mass gatherings	Indoor gatherings of >50 prohibited, little or no restrictions on outdoor gatherings	Most or all indoor gatherings prohibited, outdoor gatherings of >100 prohibited	Most or all mass gatherings, indoor or outdoor, are prohibited

Policy Group	Policy	Policy Strictness			
		0	1	2	3
Restriction and Regulation of Businesses	Essential Businesses	No closures or restrictions	Most or all essential businesses are open, but must take social distancing measures	Most or all essential businesses must operate with <50% capacity	Most or all essential businesses must operate via curbside pickup or delivery
	Non-essential Businesses	No closures or restrictions	Most or all non-essential businesses are open, but must take social distancing measures	Most or all non-essential businesses must operate with <50% capacity	Most or all non-essential businesses are closed

5.4.1.5 Technology

Various forms of sensing technology are relevant during a viral epidemic. While our team was primarily focused on satellite-based earth observation technology and in-situ environmental sensors, another key form of relevant sensing technology is coronavirus testing (both the technology of the individual tests and the social technology that is the regional testing regime). Rates of PCR testing can be integrated into the public health model through its influence on the difference (or lack thereof) and delay between the estimated number of active infections and the measured infections. Similarly to Chapter 4, the technology design and selection capabilities of the EVDT Framework were largely not explored in this case study.

5.4.2 EVDT Results

5.4.2.1 Environment

For each bairro in Rio de Janeiro, calculated weekly median PM10 levels, calculated a seasonal sinusoidal correction, and a linear secular correction. Figure 5-8 shows this process for the Centro bairro. We then ran two-samples t-tests and Anderson Darling tests on the normalized histograms of the pre-and-post pandemic variation-corrected PM10 data, assuming that the pre-pandemic distribution was approximately normally distributed. These tests determine if the pre-pandemic and post-pandemic PM10 measurements are actually different. In particular, as seen in Figure 5-9, we found that tourist areas had a significant decrease in measured PM10 post-pandemic, while some rural or residential areas had slight decreases. We found a significant increase in PM10 measurements post-pandemic in the downtown/business district, with some smaller increases in mixed use/residential and recreational areas.

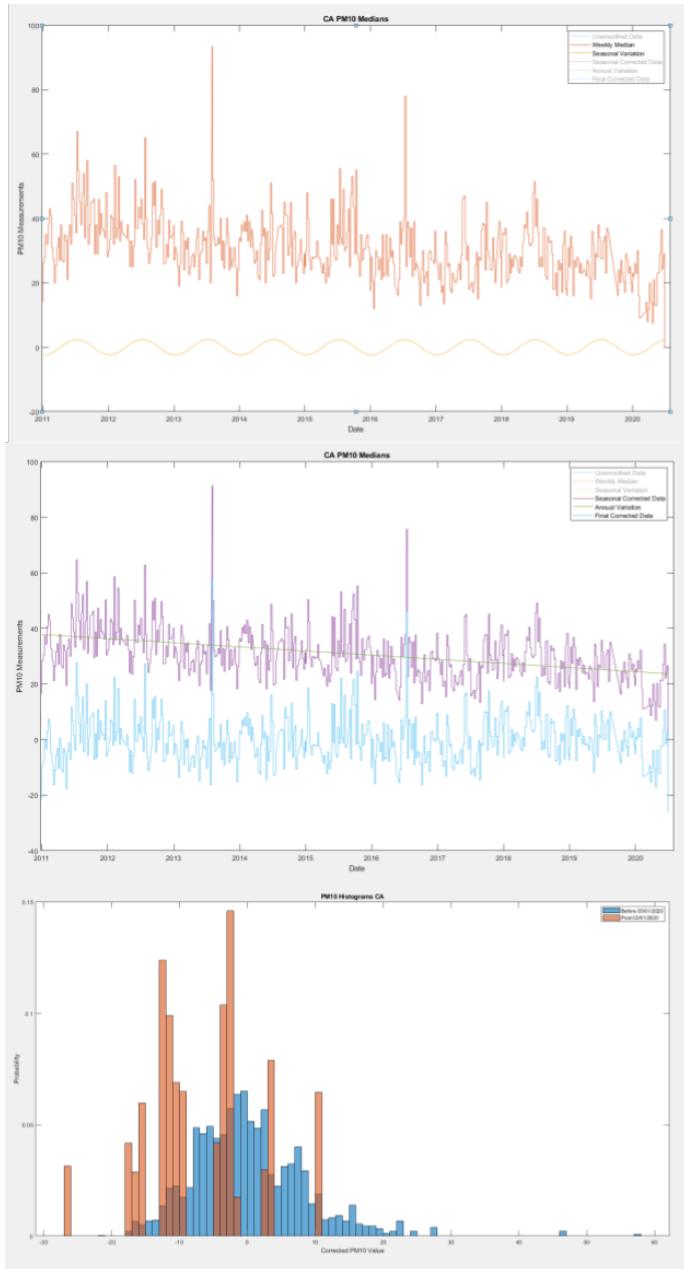


Figure 5-8: Normalization results for PM10 in the Centro bairro of Rio de Janeiro. Top: A sinusoidal correction for seasonal variation. Middle: A linear correction for secular variation. Bottom: Comparison of the corrected pre-and-post pandemic PM10 distributions.

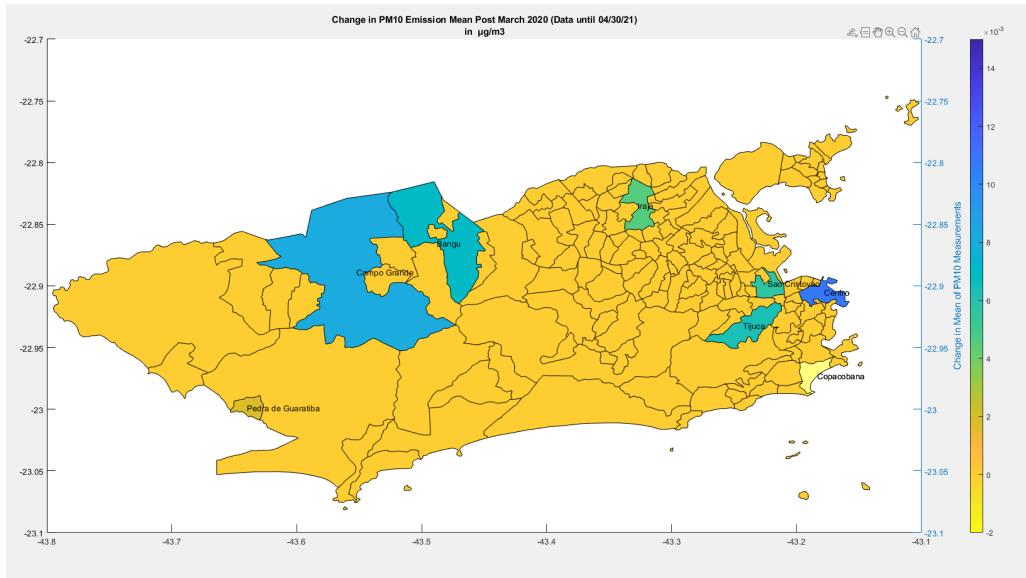


Figure 5-9: Changes in PM10 levels in several bairros of Rio de Janeiro during the first two months of the pandemic, normalized for intraweek, seasonal, and annual trends.

5.4.2.2 Public Health

The simulation-related results are presented in Section 5.5 as part of the presentation on the Vida DSS. Here I will focus on briefly describing the historical data for the first year of the pandemic. The confirmed per-capita COVID-19 cases for this period are shown in Figure 5-10.

Several aspects immediately jump out. First, is that the magnitudes of the cases very immensely across locations with Indonesia, Querétaro and Angola having much lower cases per-capita than Rio de Janeiro or Metropolitana. This can be attributed to a few different causes. First are the different geographic scales that each of these datasets represent. It is no coincidence that the two areas representing dense metropolitan areas have the higher recorded cases and the areas representing larger geographic areas (including much less densely populated areas) have much lower. Population density affects the spread and intensity of the spread of COVID-19. This is also linked to another potential cause of the difference in recorded cases: testing regimes. The dense metropolitan areas likely had much more systematic testing regimes in place, resulting in a higher portion of total COVID-19 cases being recorded (and made a part of these statistics). This phenomena lead to

the Ministerio de Salud, el Ministerio de Ciencias commissioning an estimate of the total number of COVID-19 cases (including those unrecorded by tests) [500]. It also led to the differentiation of the *Measured Infected Population* and the actual infected population in the SIR model in Figure 5-6.

Another aspect worth pointing out is first evidence of multiple waves of cases, most notable in the Rio de Janeiro curve. This was a common phenomena around the world over the course of the subsequent years and was noted as an important phenomena to capture in the SIR model to be used in the DSS.

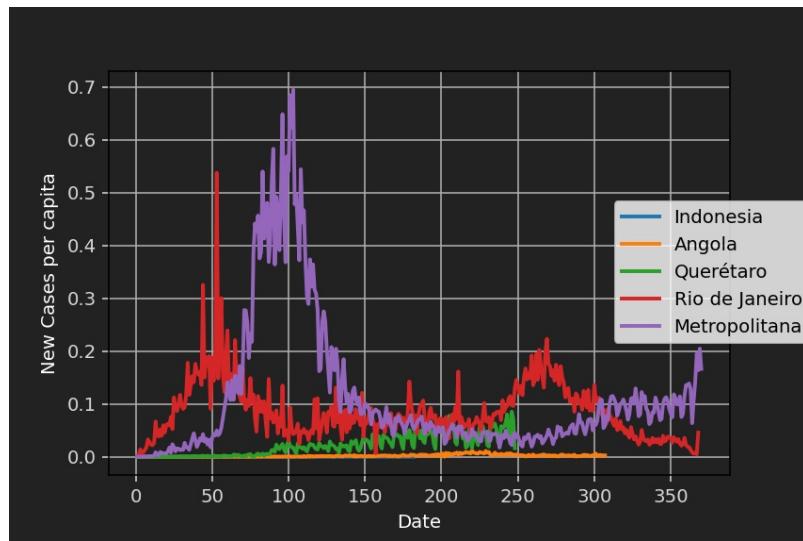


Figure 5-10: Recorded per-capita COVID-19 cases approximately the first year of the pandemic in each of the study locations.

5.4.2.3 Vulnerability

5.4.2.3.1 Telecommunications Mobility

Telecoms-based mobility data proved to be a powerful way of understanding how the populations of the study areas were responding to changes in both COVID-19 case loads and official response policies. The relationship with the latter is explored more in Section 5.4.2.4 but here it is worth noting some important phenomena in the mobility data itself.

Figure 5-11 shows the transit-related mobility index from Google's COVID-19 Community Mobility Reports for each of the study areas [495], along with several

notable phenomena across the locations. While the following section will explore the study areas more individually, the overall trend across the locations is remarkably similar.

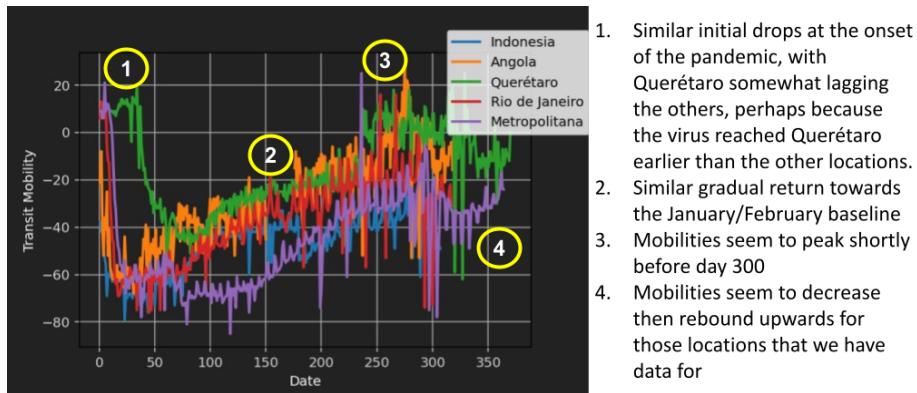


Figure 5-11: Comparison of the transit mobility index across each of the locations over time.

Not all forms of mobility showed this general trend of a sudden decrease followed by a long climb. As might be expected, the residential mobility index moved in the opposite direction as individuals suddenly found themselves spending much more time at home during the initial months of the pandemic. This is shown for Angola in Figure 5-12.

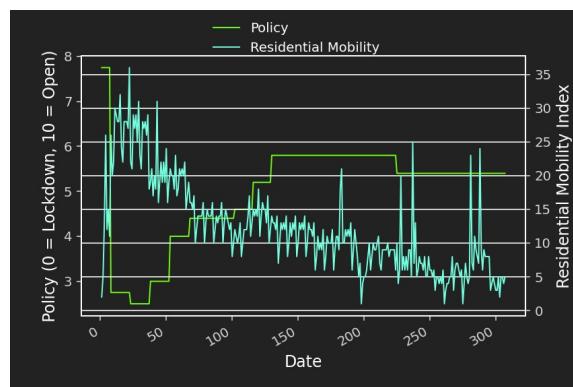


Figure 5-12: Comparison of the Angola COVID-19 response policy strictness and the residential mobility index over time.

5.4.2.3.2 Urban Nightlights

Similarly to other researchers, we detected significant changes in nightlights due to the onset of COVID-19 and later policy changes [496, 501]. In particular, areas associated with air travel and tourism experienced significant decreases in nightlights and associated human activity (areas in purple along the eastern and southern edges of Rio de Janeiro in Figure 5-13). Downtown and commercial areas experienced a similar, though less dramatic decrease. Primarily residential areas (the yellow, east-west arc across the middle of Figure 5-13), meanwhile, significantly brightened. These trends are apparent both for relative percentage change across these areas and when the changes are normalized for long term trends. Graphs showing such changes for airports and specific tourist-centric areas in Rio de Janeiro, Brazil and Bali, Indonesia can be seen in Figure 5-15.

The results of basic statistical analysis, particularly t-tests to determine if pre-pandemic and post-pandemic brightness are actually different, for various bairros and areas of Rio de Janeiro can be seen in Figure 5-14. These results mutually confirm each other and point towards the potential of urban nightlight imagery to supplement telecoms-based mobility data.

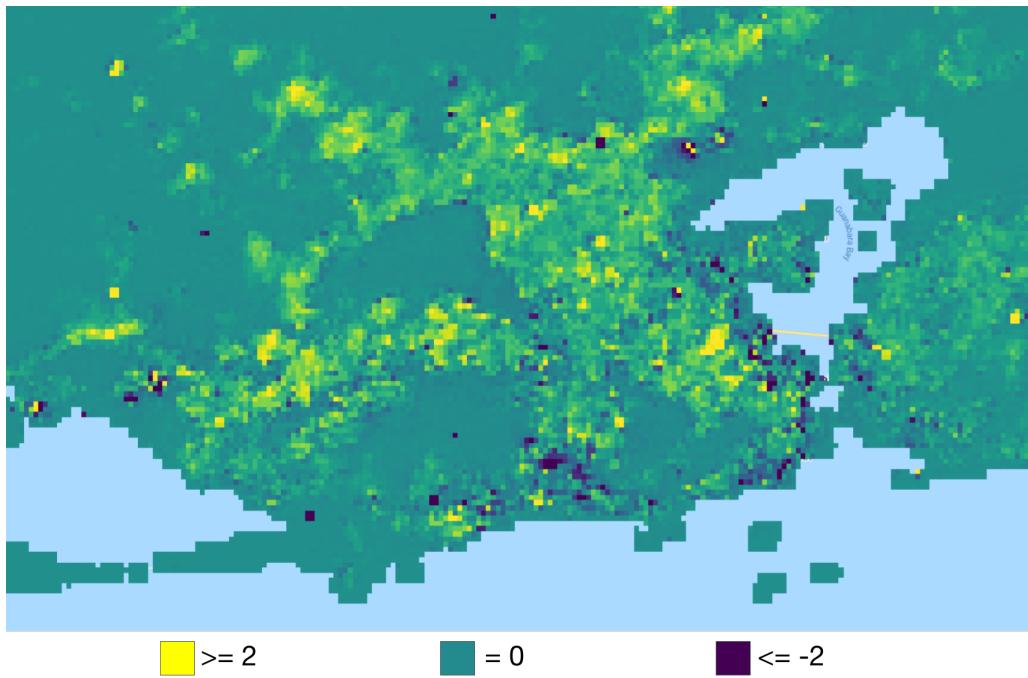


Figure 5-13: Theil-Sen trend estimator for normalized changes in nightlights in Rio de Janeiro during the initial phases of the pandemic (March 1st to August 30th, 2020).

Area	Type	Pre vs Post T-Test P-Value	Normalized Data Linear Fit P-Value	Pre Pandemic Trend (*1000)	Post Pandemic Trend (*1000)
Barra da Tijuca	Tourist	0.000	0.11	-0.64	-3.73
Campo Grande	Suburb	0.503	0.93	0.25	0.62
Centro	Downtown	0.115	0.97	-0.67	0.40
Cidade de Deus	Mixed Use / Residential	0.433	0.01	-0.50	6.92
Cidade Nova	Downtown	0.604	0.88	-3.76	-3.27
City	Entire City	0.347	0.45	0.58	4.78
Copacabana	Tourist	0.769	0.90	-1.44	-0.71
Galeao Airport	Airport	0.000	0.24	-2.57	-7.22
Industrial Area	Heavy Industry	0.395	0.04	0.41	-7.00
Ipanema	Tourist	0.063	0.08	0.38	-6.00
Pedra de Guaratiba	Rural / Residential	0.052	0.70	-0.76	-2.40
Santos Dumont Airport	Airport	0.005	0.12	-3.38	-15.00

Figure 5-14: Statistics for nightlight trends in several bairros (neighborhoods) and areas of Rio de Janeiro. Greens indicate stronger statistical significance, red less. Yellows indicate negative trends, blue positive.

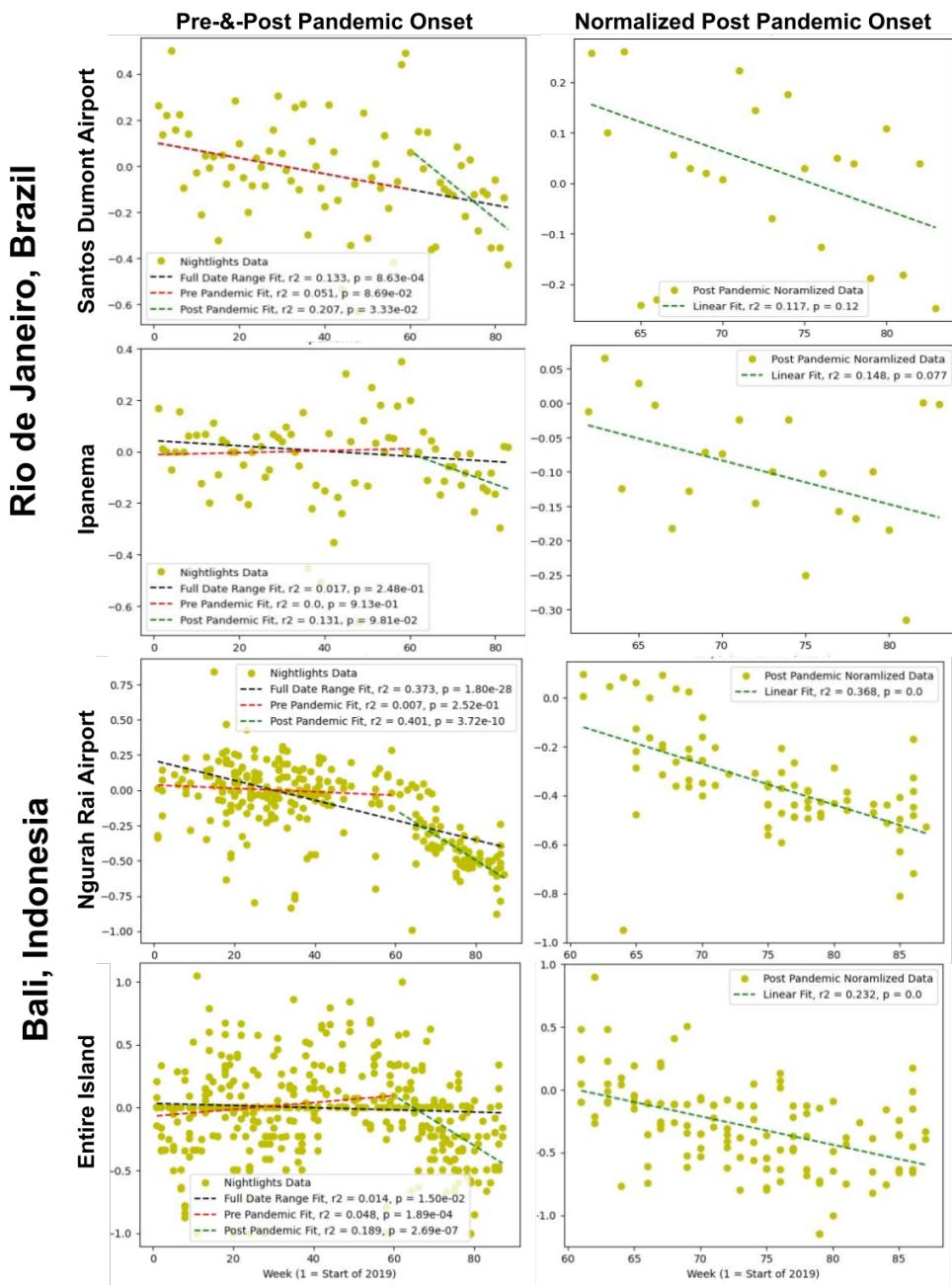


Figure 5-15: Pre-and-post pandemic nightlight trends for Rio de Janeiro and Bali, showing both airports and tourist-centric areas.

5.4.2.4 Decision-Making

The initial version of the COVID-19 response policy quantification/scoring can be seen in Figure 5-16. In this chart, we can see a similar wave of initial closures, all happening within the initial days or weeks of the pandemic, though with varying levels of strictness. After some period of time, every location made some effort to re-open, though the start date of this varied significantly from around Day 80 (Jakarta, Indonesia) to around Day 210 (Metropolitana, Chile). After these initial attempts at re-opening, the locations diverge with some re-implementing stricter policies in response to subsequent waves (Indonesia and Metropolitana) and others seeking to remain on a re-opening trajectory (Querétaro, Angola, and Indonesia).

More details on what each policy regime entailed and how they were scored is provided in Table C.2 of Appendix C.

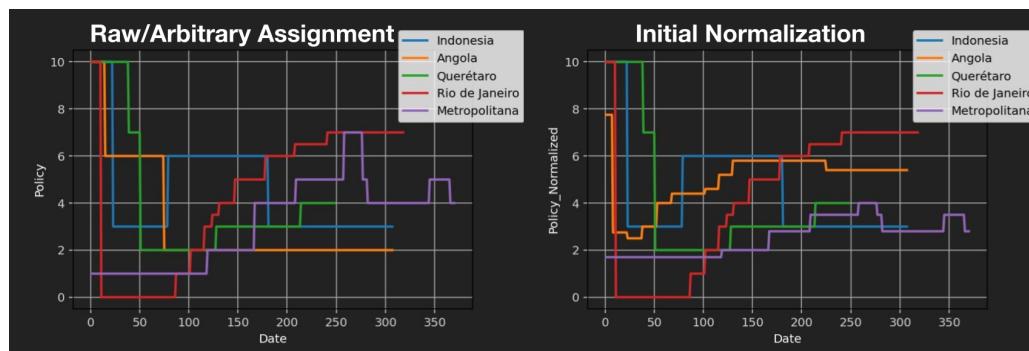
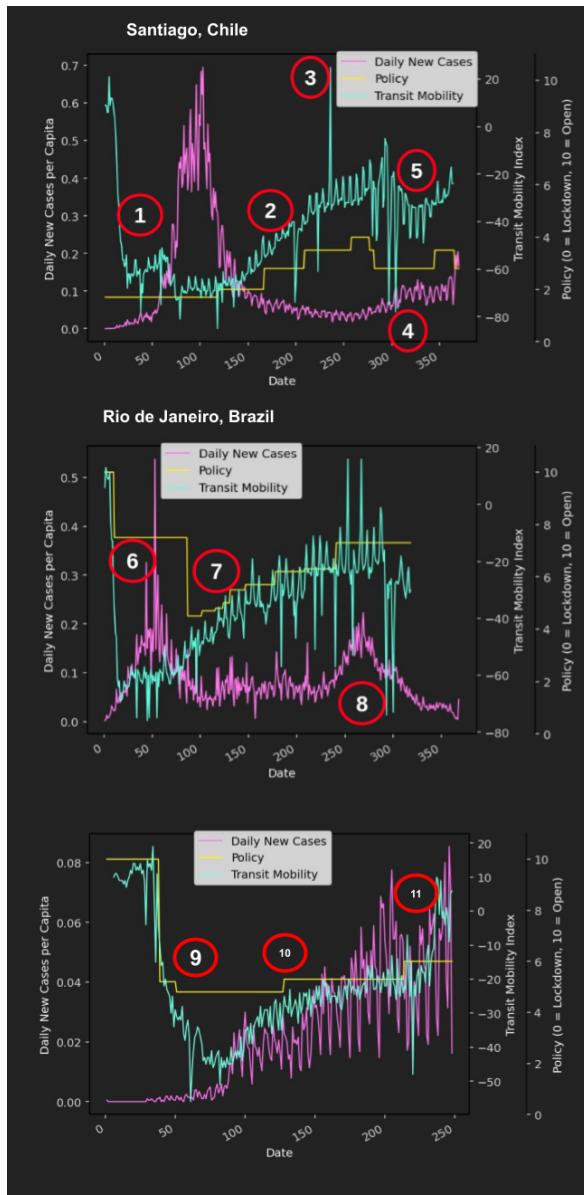


Figure 5-16: COVID-19 policy strictness over time for each of the study areas, comparing the original, arbitrary numerical assignments with the initial round of normalization.

Telecommunications-based measurements of Vida have also provided insightful for decision-makers. Figures 5-17 and 5-18 compare mobility with active coronavirus cases and policy status across each of the study locations, noting particular notable phenomena. Some variations are unsurprising: a upward spike during Chile's constitutional referendum, downward spikes for the winter holidays. Others are more relevant for policy-making. Specifically, once the number of active cases declines, mobility increases even if policies remain restrictive. This suggests that the population's perception of infection risk (subject to growing desensitization) may have a stronger impact on mobility than official policy, at least during re-opening.



1. Mobility falls, notably *after* the initial wave of policy restrictions went into effect
2. As New Cases decline and policy relaxes, mobility rises
3. Chile has a constitutional referendum
4. Christmas & New Years
5. A rise in new cases prompts a policy restriction, decreasing mobility temporarily

6. Mobility falls, matching or even leading actual policy changes
7. Mobility rises, leading policy changes upwards as case counts fall
8. Mobility drops starkly for Christmas and New Years, then returns to a lower level than previously, following a rise in cases and a new government with different priorities.

9. Mobility falls, matching policy changes
10. Mobility and new cases, rise together
11. Mobility seems to spike shortly following a policy relaxation

Figure 5-17: Comparisons of coronavirus cases, policy changes, and mobility for Rio de Janeiro, Santiago, and Querétaro.

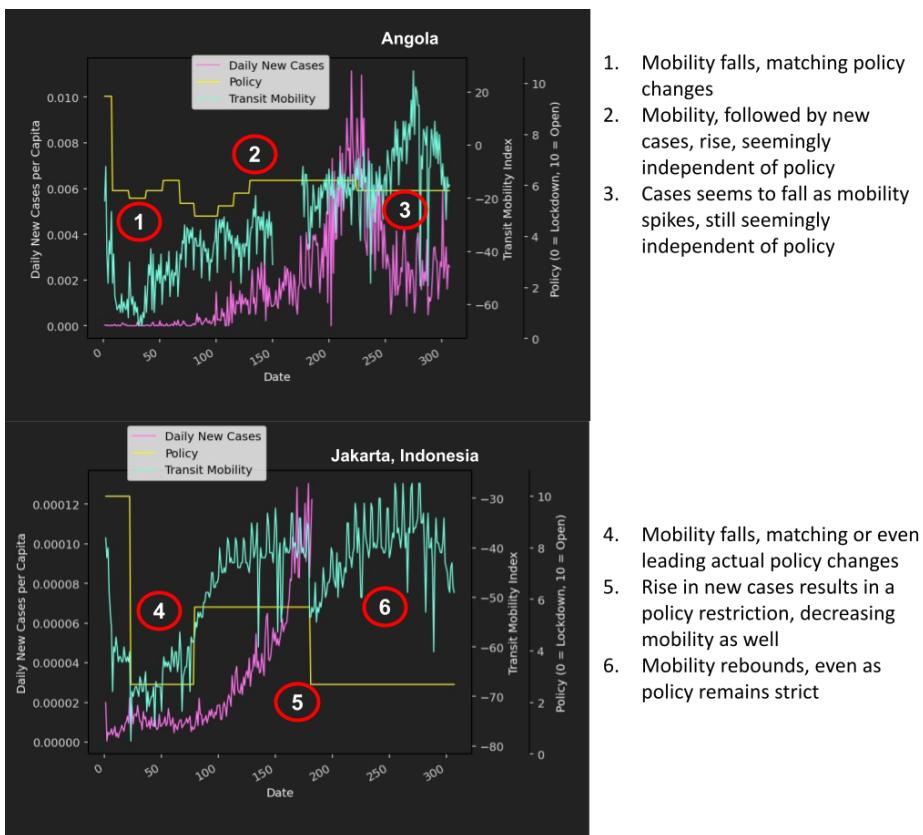


Figure 5-18: Comparisons of coronavirus cases, policy changes, and mobility for Angola and Jakarta.

5.4.2.5 Technology

Over the past several sections we saw significant differences in data availability across the study locations, with resulting differences in scale and comparability, as particularly noted in the Public Health component. This was exacerbated by the fact that the issues of highest priority to stakeholders (namely COVID-19 cases and response policies) were not directly measurable by remote observation. The future possibility of using the EVDT Framework for designing testing regimes is discussed further in Section 5.7.

5.5 Decision Support System

The lessons, data, and analysis from the SAF (Section 5.3) and the EVDT framing (Section 5.4) were used to design and develop a decision support system (DSS). To revisit the System Functions, the primary functions of the DSS were to:

- **Visualize historical public health data and other relevant data.** The public health data includes COVID-19 cases, deaths, and hospitalizations, among others. The relevant non-public-health data is based on the priorities of each study area but include such things as COVID-19 response policy decisions, air quality, economic indicators, and mobility data.
- **Identify and highlight connections between public health and non-public-health phenomena.** These were primarily based on the EVDT analyses shown in the previous section.
- **Simulate potential future trajectories of the pandemic based on different policy decisions.** True forecasting was deemed to be beyond the capabilities of this team, but scenario generation was considered an acceptable alternative for raising the potential implications of different policy choices.

An additional key meta-objective was for the DSS to be designed such as to make it easy to add additional datasets, analysis results, and simulation components on a per-study-area basis. This enabled rapid revisions as stakeholders brought forward new potential functions as the pandemic developed (or abandoned old ones) or as analysis methods reached dead ends. In general, if a stakeholder had a ready dataset that they desired to be added to the DSS, this was accomplished immediately. Novel analyses, simulation capabilities, and other improvements to the DSS took more time but were logged using GitHub's issue manager on the Vida code repository [502].

5.5.1 Overview of Components and Initialization

We built the DSS upon the Chapter 4 DSS, re-using and improving its code. It was created as an open-source desktop/laptop-based application written in the Python programming language and making heavy use of the tkinter package, with much of the development taking place in late spring of 2020 through mid-2021. This package allows for the creation of a Tk GUI, which enables a common user experience on Linux, Windows, and macOS (with recent versions of all three being tested for use with the DSS). It can be run either by downloading and running the complete DSS Python package or through the use of an executable file compiled with PyInstaller.

All code is available in Appendix D. The user interface can be easily switched between languages (English, Spanish, and Portuguese are currently available, with easy functionality for adding additional languages) and between each of the study areas. The ability to display in the native language of a particular stakeholder was deemed to be important because, as discussed in Section 5.3.2.2, most of the Local Context Area Experts served in an advisory role to COVID-19 policymakers. We wanted to minimize any barriers to understanding the DSS for those policymakers.

The DSS consists of three primary components:

- a **A map display** capable of showing a variety of both raster and vector data including a satellite view of the area, jurisdictional boundaries, and chloropleth statistics.
- b **A graph display** containing two graphs, each capable of displaying various public health, economic, and environmental data over time.
- c **A simulator** capable of generating future COVID-19 scenarios using the SIR model described in Section 5.4.1.2 and displaying them via the above graphs. These scenarios are based either on the user manually entering COVID-19 response policies and on a weekly basis or by running the simulation according to various pre-coded decision rules.

All three such components are immediately presented to the user upon initialization, as seen in Figure 5-19.

5.5.2 Spatiotemporal Data Display

This DSS can present temporal data, spatial data, and spatiotemporal data. The first of these is done through plots (visible on the left of Figure 5-19), with the data visible in the plots controllable through dropdown menus. These are divided into eight categories:

- **Policies & Actions:** Closure policies, social distancing policies, and curfews.
- **Health Parameters:** Various variables necessary for the SIR simulation but not directly measured, such as the typical contact rate between individuals or the average COVID-19 illness duration.
- **Health Populations:** The various constitutive populations from which the Susceptible-Infected-Recovered model is named. Includes both the recorded sizes of these populations and estimates of their actual size.
- **Health Flows:** Rates of change in the Health Populations.

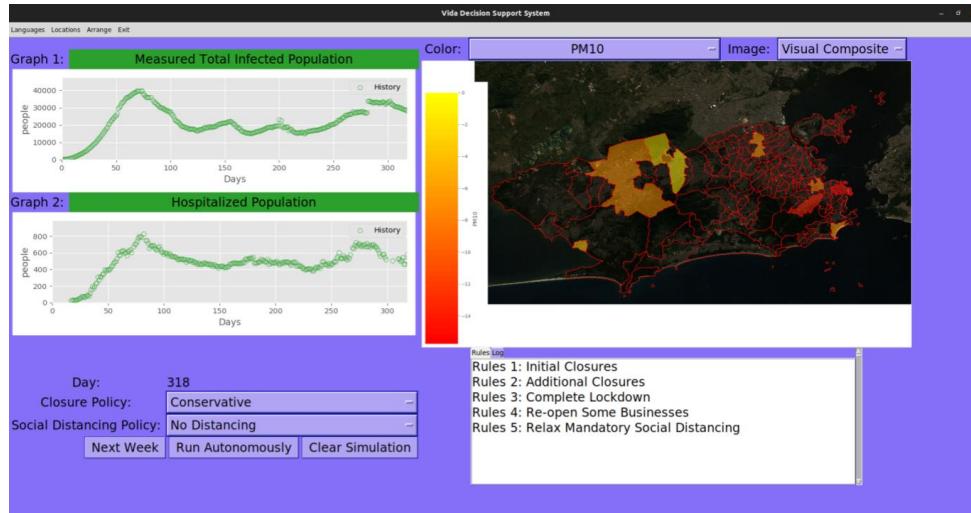


Figure 5-19: Screenshot of the desktop version of the Vida DSS. Currently showing the Rio de Janeiro study area.

- **Equipment Supplies:** Available supplies such as hospital beds and PCR tests.
- **Environment:** Relevant environmental factors such as air quality.
- **Economic:** Metrics such as unemployment rates and Gross Domestic Product (GDP).
- **Mobility:** Information pertaining to the movement of humans around the study areas.

Some of these datasets were based on direct collection and reporting by public health officials and other government agencies in each of the study areas. Others, such as the Hospitalization Rate, were calculated from the directed reported values (e.g. by taking the difference in hospitalized populations between each reporting period). Still others, such as the Hospitalization Likelihood, were set as constants with estimates based on the COVID-19 literature and data from each particular study area. A full list of the temporal data available in these plots for each study area is available in Table C.3.

The other two kinds of data are presented in the kinds of maps shown on the right in Figure 5-19, which is currently displaying visual imagery of the Rio de Janeiro area overlaid with the most recent PM10 measurements from in-situ monitoring stations. Vector data is displayed using chloropleths, similarly to the DSS from Chapter 4. This typically included any temporal data that was available in more geographically

discrete forms, such as the various air quality measurements in Rio de Janeiro and Metropolitana.

The raster imagery, displayed underneath the semi-transparent chloropleths included a basic Landsat-based visual imagery composite, median urban nightlights, nightlights mean anomaly, and (in the Luanda case) Sentinel-5-based air quality measurements.

Should either the raster imagery or the vector geographic data be available at multiple points in time, additional sliders appear at the bottom of the image to allow the user to select specific dates. Non-spatial data are saved in CSVs, vector spatial data in shapefiles, and raster spatial data in GeoTIFF format.

The arrangement of the plots and maps can be changed by the user with the Arrange drop-down menu in the top left. This allows for swapping their locations, displaying an additional two plots instead of the map, or displaying an additional map instead of the two plots.

5.5.3 Scenario Generation

In addition to presenting historical data, the desktop version of the DSS can also conduct public health simulations, using the system dynamics SIR model presented earlier. This simulation can either be run manually, with the user selecting specific policies at each week using the controls in the bottom left, or automatically for specified time periods, according to certain pre-coded decision rules (listed in the bottom right). These rules were based on the official policies of the location of interest. The user can then use the "Clear Simulation" button to reset the simulation in order to re-run the simulation with different inputs. Figure 5-20 shows a screenshot of the DSS once the simulation had been run in the pre-coded decision rule format for 300 days in the Rio de Janeiro study area. You can see it forecast an immediately forthcoming spike, followed by a major decrease in cases until, about 150 days later when another spike would occur.

Over the course of its development, the model was roughly calibrated using historical data, expanded as new dynamics become evident, and examined by public health experts. Various potential improvements are evident, including combining the SIR system dynamics model with an agent-based model to help address some of the deficiencies of the system dynamics approach [503], such as the lack of a spatial component.

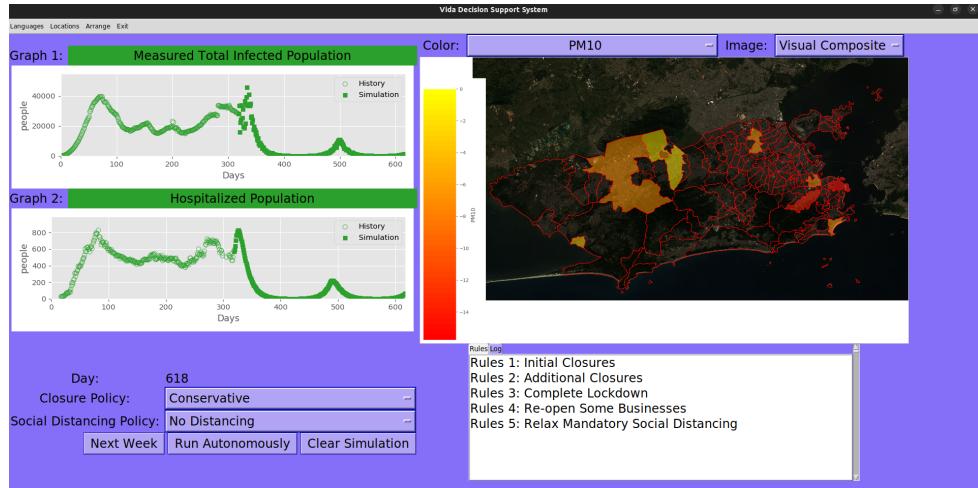


Figure 5-20: Screenshot of desktop Vida DSS once the SIR simulation had been run using the pre-coded decision rules for a period of 300 days in the Rio de Janeiro study area.

5.5.4 Experiment With An Online DSS

In addition to the primary, desktop-based DSS, we experimented with the possibility of deploying an online DSS. This was done in collaboration with Blue Raster, who provided the software infrastructure and hosted it with their Esri's ArcGIS Online account. Ultimately this version of the Vida DSS, which was intended to be exploratory and as a proof-of-concept rather than the primary DSS, was only created for Boston [504] and Rio de Janeiro [505], but not for the other study areas.

This version, shown in Figure 5-21, has different functionality than the desktop-based DSS. It focuses on the presentation of historical data (both temporal and spatial) and lacks simulation capability. It does however have the capability of showing more graphs at the same time, including allowing the user to merge multiple graphs into one for easy comparison, and an overall more streamlined interface.

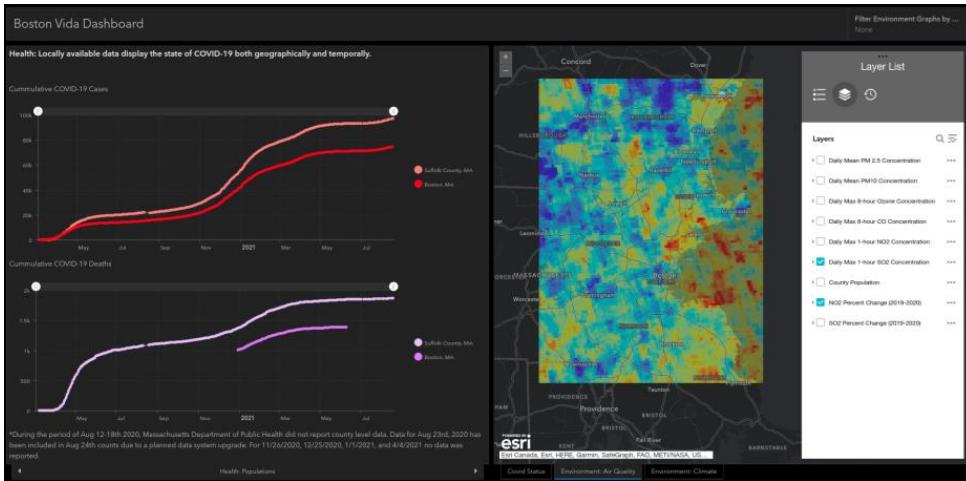


Figure 5-21: Prototype of the online version of the Vida user interface for Boston.

5.6 Collaborative Development Process

The ways in which stakeholders were involved in setting priorities and requirements and surfacing data were detailed previously in Section 5.3. These were by no means the extent of stakeholder collaboration as part of the Vida DSS International Network.

Various stakeholders participated in the development of the DSS itself. This took place in two primary ways. The first was actually working on the DSS itself either by directly submitting pull requests to the GitHub repository or by submitting proposed code changes to myself or Seamus Lombardo (who worked with me to manage the code base, as well as contributing significantly to the DSS code himself). The DSS code was structured to be quite modular, facilitating this process. In particular, stakeholders were able to add new historical datasets or components to the SIR model fairly readily, as well as improving or extending the display language translations.

The second method was by providing feedback based on either presentations of the DSSs, by accessing the online DSS themselves, or by running the desktop DSS themselves. The last of these was possible by either downloading and running the Python code or through the use of executable files that Lombardo and I put together using PyInstaller for specific stakeholders. These activities were conducted through weekly or biweekly meetings between the Boston-based research team and individual site representatives and through online collaboration via the local collaborators own online data repositories (e.g. Rio de Janeiro's Data.Rio [506] or Chile's

Datos-COVID-19 [486]), the Vida project's own code repository [502], and through interaction with the browser-based version of the Vida DSS prototype [504].

Beyond the DSS however, there was the additional objective to "shar[e] more general information and resources among the participants for responding to the pandemic." This was accomplished primarily accomplished through monthly, full Network meetings, at which participants presented and discussed useful lessons and tactics for addressing coronavirus response, including topics not directly related to Vida. Examples of such topics were how to implement wastewater viral testing and how to integrate the data generated into decision-making, how to approach health surveillance in elderly care facilities, and how to identify high vulnerability neighborhoods. An example agenda for can be seen in 5-22. These discussions, which cycled between several different times-of-day and days-of-week to maximize accessibility to participants from around the world, promoted innovation and enabled cross-location learning that may not otherwise occur. They also enabled participants to communicate with one another in a shared, non-English language when this was helpful. Specific examples of such benefits include:

- Presentations on how Rio de Janeiro and Chile were making COVID-19 case data and other data available online prompted Indonesia stakeholders to similarly publish data online using ArcGIS Online [507].
- A presentation by Paulina Assmann on setting up a wastewater surveillance system for COVID-19 led to discussion and followup meetings with participants about setting up similar systems in Mexico and Brazil [508]. Ultimately such systems were set up in both of those locations, though I cannot claim with any surety that this interaction was directly responsible.
- Future, post-pandemic projects and collaborations were inspired, including a flood resilience EVDT project in Pekalongan, Indonesia and using EO imagery to identify socioeconomically vulnerable areas of Mexico.

Recordings of these full Network meetings were made available online, along with slides from presentations.

We also proposed organizing dedicated webinars on various topics, hosted by relevant experts from among the participants, but surveys of Network participants suggested that this was not a priority, so this was not pursued.

Agenda:

All times are in ET, post-daylight savings time

Introduction | 8:05 AM

Opening remarks from Professor Danielle Wood

Vida DSS Overview and Status Update | 8:10 AM

An overview of the Vida project and the current prototype DSS versions by Jack Reid

- Speaker name: Jack Reid
- Organizational Affiliation: MIT

Vida Collaborator Presentations | 8:25 AM

Presentation from the team in Mexico | (10 minutes)

- Speaker name: Prof. Joaquin Salas
- Organizational Affiliation: Instituto Politécnico Nacional
- Presentation Title: Assessment of vulnerability from satellite images using deep learning

Presentation from the team in the United States | (15 minutes)

- Speaker name: Eric Ashcroft
- Organizational Affiliation: Blue Raster
- Presentation Title: Data flow challenges and approaches

Guided Discussion by the Team in Chile | 9:00 AM

Discussion on the use of open repositories and data management, as well as data visualization and decision support tools by the team in Chile

Open Mic Discussion | 9:15 AM

Open mic comments from attendees or general conversation regarding Vida

Conclusion | 9:25 AM

Summary of where information can be found and closing remarks from Professor Danielle Wood.

Figure 5-22: Vida Network Meeting Agenda

5.7 Discussion

This section will discuss the results and lessons of the previous sections of this chapter. It starts by considering the various limitations of this work and the potential for future work, before discussing the lessons this project have for the EVDT Framework in general.

5.7.1 Methodological Limitations & Potential Improvements

The combination of the novelty of the COVID-19 pandemic (limiting prior understanding of its potential impacts), the suddenness of its onset (with the resulting limitations in available data), the juggling of the priorities for multiple different study areas, and the limitations of my own abilities and those of the US Vida team meant that there were various shortcomings in this project's implementation. There are also a variety of potential future opportunities, both EVDT and otherwise, in this space. This section considers both.

5.7.1.1 Environment

The air quality analysis presented here was based on a relatively small number of in-situ monitoring stations throughout Rio de Janeiro and the Metropolitana region. This limited our ability to connect these changes with COVID-19 cases, nightlights, or other subjects of analysis that had much greater spatial detail. As mentioned in Section 5.4.1.1, some visualizations of SO₂ and NO₂ did make their way into the desktop DSS for the Luanda area. This was not repeated for the study areas with in-situ stations. Connecting the two could allow for calibrating the EO-based air quality data and a better understanding of spatial variation across each of the study areas.

5.7.1.2 Public Health

The SIR public health model used in this project is relatively simple. This had certain benefits, including allowing for fast simulations within the DSS. It also obviously comes with limitations. Perhaps chief among these was the lack of spatial differentiation within each study area (except for Indonesia, in which separate models were run for Java and Sulawesi). Such bulk simulations have some utility for a municipality like Rio de Janeiro, as most COVID-19 response policies applied equally across the city. It makes less sense for a larger region like Metropolitana or Java,

which is likely to have different dynamics at play in different parts of the region and have policies being made for particular municipalities or sub-regions.

It may make sense to extent the concept that was used for Java and Sulawesi, to run distinct SIR models in parallel at the scale of primary policymaking while also adding in connections between these subregions based on human travel and infection vectors.

Another potential improvement is to add a stochastic element to the SIR model. Many of the underlying parameters, such as the likelihood of infection upon contact and the number of unreported COVID-19 cases, were not directly measured and were instead estimates based on the best available evidence. These estimates have some (sometimes large) level of uncertainty. An improved model could integrate these uncertainty levels and run in a Monte Carlo fashion, presenting a distribution of possible future scenarios rather than a single one.

Both simulations would come at the cost of additional required computation power, but the speed of the current version of the DSS suggests that significant additional computational complexity could be accommodated without drastically impacting usability.

5.7.1.3 Vulnerability

The relatively poor temporal and spatial resolution of many economic metrics (unemployment rates, GDP, etc.) limited our ability to make serious connections between COVID-19 and socioeconomic impacts during this project. One potential solution to this is to collect the missing data to whatever extent is feasible. This was the intent of the Invisible Variables Initiative, which conducted longitudinal, qualitative surveys of individuals over the course of the pandemic to better understand impacts of COVID-19 on individuals safety, means, and autonomy [509]. This initiative had a relatively small sample size and was only conducted for the Greater Boston area, but the concept could be extended to other areas and the resulting findings could help inform future disease-response EVDT projects.

Our mobility analysis was limited by the lack of publicly available pre-covid data. Both the Google COVID-19 Community Mobility Reports [495] and the Chilean Indice de Movilidad [486] only reported data for mid-to-late February 2020 onward. This prevented us from correcting for any periodic or secular trends in the data unrelated to COVID-19 (as was done for the air quality analysis). Both also stopped being updated in 2022, meaning that such corrections will not be possible even for future pandemics.

One possibility to help address this, as well as to add a higher level of spatial reso-

lution to such mobility data (which is typically at the city, county, or provincial level) is to connect it with urban nightlight data or some other potential EO-based proxy. Nightlight data has a history of use as a proxy for economic activity [510]. Some post-pandemic studies have found correlations with regional mobility data (such as the Google COVID-19 Community Mobility Reports) and urban nightlight data [511]. If researchers could access more spatially fine-grain telecoms-based mobility data, such as what the City Science Research Group had for the microstate of Andorra [512], these correlations might be able to be extended to the scale of neighborhoods. Alternatively, so-called "synthetic population models" could be used in lieu of actual mobility data [513].

5.7.1.4 Decision-Making

As was discussed in Section 5.4.1.4, we never completed the second, more systematic quantitative categorization of COVID-19 response policies for the study areas. If we had, the next step would have been to develop either a composite score or individual policy type scores to provide the Public Health model. These connections would be based on the current understanding of the impact (public health and otherwise) that various policies have. This is an area with a rapidly increasing corpus in the literature (e.g. [514–516]). As this corpus develops, care must be taken to identify what was unique to the COVID-19 pandemic and what is generalizable to future outbreaks.

5.7.1.5 Technology

As with the case study presented in Chapter 4, the Technology component was the most underdeveloped in this project. It primarily came into play with some minor use of information about testing regimes in each study area to estimate the number of unreported COVID-19 cases. One potential improvement would be to include the selection of a testing regime as a policy choice in the DSS. This would require more detailed knowledge that was available to us regarding the influence of testing regimes on COVID-19 cases or other phenomena, but this might be remedied by an increasing body of literature on the subject [517, 518].

5.7.1.6 Stakeholder Collaboration and Engagement

Compared to the Chapter 4 case study, the Vida project had a higher level of stakeholder participation and collaboration in the development of the DSS and in conducting the EVDT analyses, with some of the stakeholders contributing relevant

analyses of their own as well. This is likely partially attributable to the urgency of the pandemic and to the fact that the pandemic forced many of us to become more comfortable with remote collaboration.

This project did suffer from not significantly engaging a diverse set of stakeholders within each study area however. Pressured by the urgency of the pandemic and the complications inherent to handling so many different study areas simultaneously, we rushed through much of the stakeholder analysis portion of the SAF. While many stakeholders beyond the primary contacts listed in Table 5.1 were briefly involved in discussions, meetings, and presentations, few were engaged in any sustained manner. This represents a major area for improvement, as is discussed further in Section 5.7.2.

One of the more successful forms of stakeholder collaboration and engagement were the multilateral Vida Network meetings. These resulted in the continuation of such meetings for a more general EVDT community audience after the conclusion of the Vida project.

5.7.1.7 Decision-Support System

The DSSs developed in these projects were not final products and had numerous potential avenues for improvement. These included:

1. Automating data updates and ingestion, allowing the DSS to remain up to date without manual intervention from the US team or others.
2. Standardizing architecture and implementation to facilitate reuse of model components. This was already partially done, as much of the desktop DSS code was based on code from the Chapter 4 DSS, but further improvements are certainly possible.
3. Add simulation capabilities to the online version
4. Improving visualizations, including adding the ability to zoom in/out on the maps.
5. Adding a spatial component to the epidemiological model, as was discussed above.
6. Continue air quality, nightlight, and mobility analysis with the potential for integrating these more fully into the simulation capability.

That said, the goal of this project was not for the Space Enabled team to indefinitely improve and maintain these DSSs. Instead we were seeking to provide what decision support we could, while providing a proof-of-concept and some level of capacity building for the collaborating study areas.

5.7.2 Lessons Learned for the EVDT Framework

As discussed at the beginning of this chapter, this case study diverged significantly from the original concept of an EVDT project both in its speed and in its inclusion of some many distinct study areas. This resulted in numerous methodological deviations. As such, it cannot be considered to be a demonstration or test of the EVDT Framework proper. Nonetheless, it is important to understand how approaches breakdown or stand strong during disasters, so the following lessons were drawn with this in mind.

The benefits of multi-study-area or multi-project communication and collaboration. As mentioned earlier, the Vida International Network has facilitated international collaboration, allowing participants to share innovations and insights from their COVID-19 response efforts. It has also encouraged intra-country collaboration by providing a motivation for outreach between government officials, academic researchers, and community leaders in order to fill data gaps and answer pressing questions. This process has also raised awareness of the utility of space-based EO data, potentially preparing participants for future pandemic and non-pandemic applications.

The success of the multilateral Network meetings prompted us to continue such meetings for a more general EVDT community audience, as well as to consider other potential means of engagement such as webinars or online resources. This likely would not have occurred if we had continued to pursue more individual, siloed EVDT projects as was the norm.

The importance of clearly scoped situation and use that can be completed within team resources, particularly during an emergency situation. Overall, the Vida project included many unsuccessful experiments (such as monitoring vehicle traffic) and disconnected components (such as the separate in-situ and EO-based air quality analyses). We generated some interesting results that did not find their way into the DSS proper or to supporting decision-making in other ways. This was very unlike the Chapter 4 case study that had a clear through-line to the analyses and the DSS (see Figure 4-14). This was partially due to the rushed stakeholder analysis, which was in turn due to the urgency of the situation and the complexity of multiple study areas. As such, it was potentially unavoidable in this case study but nonetheless represents a cautionary tale for future EVDT analyses.

It was also partially due to the how thin the Space Enabled team was spread by this project. I was the only one directly involved with Vida who had experience with a prior EVDT project. Seamus Lombardo, who was an invaluable asset here, had only recently joined the lab and had significant on-the-job learning ahead of him. We both ended up being the primary point of contact for multiple regions (I primarily

took on the Latin American study areas, Lombardo primarily took on Indonesia and Angola, but this was subject to significant flux over the course of the project). This limited our ability to do deep dives into any particular study area and tailor the DSS to the needs of particular study areas or stakeholders.

In the face of such pressure, we tended to default to responding most quickly to clearly articulated requests that were immediately actionable. GGPEN was interested in shipping traffic off the coast of Luanda and outdoor fires across the country, so we provided that. The Universitas Diponegoro in Indonesia requested a bifurcated epidemiological model for the geographically separate islands of Java and Sulawesi. Various stakeholders had different datasets that they wished included (IPP and air quality, MinCiencia and mobility, etc.). Serving the clearly stated desires of these particular stakeholders is all well and good, but it did distract us from properly engaging with a diverse set of stakeholders in each study area, as was done more fully in Chapter 4. Did the public in Luanda need information on ship traffic? Did other government agencies outside of GGPEN? What other analyses could we have been prioritizing? We do not know and this should concern us.

The lesson here bolsters the EVDT Framework's methodological focus on a particular study area for a given project (while still encouraging re-use across projects).

The power of reusing assets and building upon experience, particularly when a rapid response effort is required. While the previous lesson focuses on the limitations of this case study, I also wish to note that this project was able to deliver concrete results to stakeholders on an accelerated timeline, in a disruptive environment, and for several different study areas. This was an ambitious undertaking that would not have been possible without the various forms of expertise that the Local Context Area Experts and Technical Area Experts had. It also would not have been possible if this had been the first EVDT project. Reusing code from the Chapter 4 DSS and workflows for analyzing EO data was invaluable, as was a higher level of familiarity with the EVDT Framework that I and other participants had as a result of previous projects.

5.8 Conclusion

This chapter presented one of the more unique implementations of the EVDT framework. Where most other EVDT applications to date have focused on a particular study area and little urgency (at least on the scale of weeks to months), this project sought to rapidly support COVID-19 response across several different regions around the world. To this end, I detailed the situation that these regions (and the world at large) faced and what the stakeholder needs were. This was followed by a series

of analyses on how air quality, nightlights, COVID-19 cases, mobility, and policies. These were used to construct two prototype DSSs for viewing COVID-19-related data and simulating various policy outcomes.

In doing so, this case study not only supported stakeholders' decision-making, but it also provided a demonstration of the EVDT Framework, thereby helping to respond to Research Question 2: "Does the EVDT Framework effectively support decision-making in complex SETS?"

This implementation was not without its flaws and this experience informed refinements of the EVDT Framework. The following chapter will use these lessons to evaluate the framework itself.

Chapter 6

Summary, Discussion, & Conclusion

6.1 Chapter Purpose & Structure

This chapter has two purposes. The first is to review the previous chapters and summarize the contributions presented in each. This is the focus of Section 6.2. The second purpose is to supply an answer to Research Question 3:

What steps are necessary to establish Environment, Vulnerability, Decision-Making, Technology (EVDT) as a continually development framework, a community of practice, and a growing code repository?

Responding to this research question is the focus of Section 6.3, which provides Research Deliverables 3a and 3b:

- a An assessment of lessons learned from these decision support system (DSS) development processes
- b An outline of potential future EVDT refinement and extension, such as using EVDT to inform the development of future earth observation (EO) systems that are better designed for particular application contexts

The chapter, and the thesis as whole, then ends with a brief concluding statement.

6.2 Summary & Contributions

The following subsections briefly summarize the work performed in this dissertation. They thus do not contain anything not already presented in their respective chapters. More novel discussion is provided in Section 6.3.

6.2.1 Theory & Critical Analysis

This thesis, due to its multidisciplinary aspect, did not have a singular literature survey, but instead had several distinct sections summarizing and analyzing existing literature. Chapter 2 was the first and largest of these. It discussed six distinct fields that are foundational to the EVDT Framework:

- **Section 2.2.2 - Sustainable Development.** This term, which has grown enormously in popularity over the past couple of decades, encapsulates the desires to balance the sometimes aligning, sometimes conflicting needs for environmental protection, economic development, and advancement of human society (including health and wellness). The idea of such linkages between different domains, creating a complex system, underlies the EVDT framework.
- **Section 2.2.4 - Remote Earth Observation:** This field provides a rich source of data, both historical and present for applications around the world. Its capabilities have rapidly expanded over the past few decades and promise to continue doing so in the coming years.
- **Section 2.2.3 - Systems Engineering:** This discipline, which largely arose out of the need for a kind of meta-engineering for large aerospace projects, provides many of the tools and methods used by the EVDT Framework, including most notably the Systems Architecture Framework (SAF).
- **Section 2.2.5 - Geographic information system (GIS):** This field provides the geospatial backbone to the analyses conducted and DSSs created over the course of an EVDT project.
- **Section 2.2.6 - Collaborative Planning:** This field is where the EVDT Framework draws its means of engaging stakeholders to a greater extent than is common in systems engineering applications.
- **Section 3.4.4 - Decision support system (DSS):** The goal of the EVDT Framework is to support sustainable development decision-making, so it is only natural that we draw upon the existing literature on methods of supporting decisions.

Once summarized, these fields were then reconsidered through a critical lens in Section 2.3. This was done to better understand the causes of various historical failings of each of these fields and how such pitfalls might be avoided when constructing and implementing a new framework.

The first of these critiques focused on whether it is even possible to advance sustainable development, and its human wellness component in particular, through the use of technical means and expertise. This question was considered both in

the general case and as it applied to GIS, planning and international development, and systems engineering in particular. This analysis demonstrated that any given technology is not ethically neutral, but comes laden with intent, incentives, and constraints on its use; requiring us to be conscientious when designing new technologies. Specific steps to accomplish this include considering and involving a wide set of stakeholders during the design of a new system; focusing on supporting members of a community to make their own decisions, rather than prescribing a single "optimal" decision from the outside; and maintain a certain level of epistemic humility about the capabilities of the technologies that we use.

The second critique considered whether sustainable development, as it is commonly defined and used, is actually an effective means of advancing environmental protection, social advancement, and economic development; or if it's just a means of greenwashing the last of these. In particular I considered the utility of the Sustainable Development Goals (SDGs). In this analysis, I noted that there are several, legitimate critiques of the SDGs, including the perhaps over-focus on specific, quantifiable metrics, a largely top-down national perspective, and a lack of cross-goal connections. That said, I also noted several positive aspects of the SDGs, including their improvement upon the earlier Millennium Development Goals (MDGs) and their ability to facilitate communication about sustainable development. Ultimately, I conclude that the best approach for our new framework is to focus on more local, targeted, bottoms-up applications that have significant stakeholder involvement.

The third and final critique considered whether there is any evidence that DSSs, and scenario planning in particular, have any demonstrable value. After discussing various cases of muddled evidence or even counterproductive results, I lay out the case for a participative, model-based form decision support that has firmer evidence and is reasonable grounds on which to base a doctoral dissertation.

Through the summaries and critiques, Chapter 2 provided Research Deliverable 1a, "A critical analysis of systems engineering, GIS, and the other fields relied upon in this work.", and one step towards answering Research Question 1:

What aspects of systems architecture (and systems engineering in general) can be used to support sustainability in complex SETS? In particular, how can they be adapted using techniques from collaborative planning theory and other critical approaches to avoid the technocratic excesses of the past?

6.2.2 The EVDT Framework

Chapter 3 took these various foundational fields and lessons presented and used them to construct a methodology for constructing a DSS for sustainable development applications. It began with a survey of a variety of processes and projects that seek to accomplish similar goals. I found that there remained a need for a generalized framework that combined multidisciplinary model integration, stakeholder participation and collaboration on a local scale, and the significant use of remote observation data for sustainable development.

The remainder of the chapter was dedicated to walking through the new proposed process, entitled the EVDT Framework, shown in Figure 3-2, and constituted by five basic elements:

- A)* The use of the Systems Architecture Framework (SAF) to understand the system context, identify stakeholder needs, and design the DSS.
- B)* A conceptualization of the sustainable development application in terms of its Environment, Human Vulnerability and Societal Impact, Human Behavior and Decision-Making, and Technology Design components.
- C)* An interactive DSS.
- D)* A consideration towards modularity and re-use in future applications.
- E)* Collaborative development of the DSS that continues beyond initial stakeholder engagement.

Through this guide, Chapter 3 provided Research Deliverable 1b: "A proposed framework for applying systems engineering for sustainable development in an participatory and social-justice-oriented manner," and, together with the previous chapter, supplied an answer to Research Question 1. This chapter did not, however, provide any concrete demonstration or evaluation of the EVDT Framework. That was a task left to the following two chapters.

6.2.3 Rio de Janeiro Development & Mangroves

The first of the two case studies, presented in Chapter 4, was on the development of a DSS for the setting of urban planning zones and environmentally protected areas in the western portion of the city of Rio de Janeiro, particularly around the Guaratiba area. It focused on the relationship between coastal mangroves and the local inhabitants, including the ecosystem services provided by the mangroves.

To accomplish this, I conducted a stakeholder analysis process via the SAF, coming to understanding the history of the Guaratiba area, its possible futures, and

the relationships between many of its stakeholders. This process informed the design of a desktop-based DSS and the targets of a series of analyses that included tracking mangrove extent and health, estimating mangrove biomass and carbon sequestration, the value of various mangrove ecosystem services, and the impact of zoning and conservation policy on all of the above. The DSS compiled these in an interactive manner for use by stakeholders.

In doing so, I was able to supply the first instances of Research Deliverables 2a and 2b:

- a* System architecture analyses of each of the case studies
- b* Development of an EVDT-based DSS for each of the case studies

The onset of the COVID-19 pandemic and the abrupt termination of the project resulted in an uncompleted Research Deliverable 2c, "An interview-based assessment of the development process and usefulness of each DSS." Chapter 2 was able to present both what feedback was received and the originally intended plan for collecting such feedback. Section 6.3 below will also contain some additional evaluation of this case study.

6.2.4 Vida DSS for COVID-19 Response

The second of the two case studies, presented in Chapter 5, was on the development of two DSSs for supporting COVID-19 response policymaking in several different regions around the world, including Luanda, Rio de Janeiro, Región Metropolitana de Santiago, Java & Sulawesi, Querétaro de Arteaga, and Boston.

To pursue an EVDT project for so many study areas, a large team of Local Context Experts and Technical Area Experts (with some individuals serving in both capacities) was assembled. With their participation, we were able to conduct a wide variety of analyses, including on the impacts of COVID-19 on air quality, nightlights, and human mobility. We also constructed two DSSs, one desktop-based and one online, the former of which was capable of simulating COVID-19 cases and other phenomena using a Susceptible-Infected-Recovered (SIR) model.

This case study, in addition to the within-study-area stakeholder collaboration originally conceived by the EVDT Framework, had significant cross-study-area collaboration, providing additional benefits beyond the analyses and DSSs that were the focus of this project.

These actions were allowed to provide additional instances of Research Deliverables 2a, 2b, and 2c. As a result, we can now offer a tentative affirmative to Research Question 2:

“Does the EVDT Framework effectively support decision-making in complex SETS?”

6.3 Lessons & Opportunities for Future Inquiry

This section is dedicated to noting certain limitations, lessons, and opportunities for future inquiry that have arisen out of the work presented in this thesis. In particular, it discusses each of these as they pertain to the EVDT Framework and the general methodology. For notes on limitations and opportunities connected to specific elements of analysis (such as air quality monitoring), refer to the Discussion section of the respective case study chapter.

I will first focus on each of the two case studies, recounting some of the lessons and opportunities noted in their respective chapters. Then I will take these and conduct a more wholistic evaluation of this thesis and the EVDT Framework in general.

Collectively, this section will supply both Research Deliverables 3a and 3b:

- a An assessment of lessons learned from these DSS development processes
- b An outline of potential future EVDT refinement and extension, such as using EVDT to inform the development of future EO systems that are better designed for particular application contexts

6.3.1 Lessons Regarding the Foundational Fields

As summarized above, Chapter 2 laid out the six fields that provide the foundation of this thesis: sustainable development, systems engineering, remote observation, GIS, collaborative planning, and decision support. It provided both histories of these fields that focused on their merits and a series of critical analyses that examined their weaknesses. This resulted in a set of general lessons that were used in the creation of the EVDT Framework. Now that the framework has been developed and applied, however, we can now draw some additional, more specific notes about these fields.

The use of remote sensing and GIS for sustainable development is rapidly expanding and we need to ensure that this is done in a stakeholder-informed way. At the time of writing, the US tech industry is undergoing mass layoffs and contractions. Despite this, remote observation companies are rapidly expanding, including both satellite operators and more downstream players. Hyperspectral constellations are coming online [467, 519]; multiple greenhouse gas monitoring platforms are being launched [520, 521], existing players are extending their

offerings [522]; and machine learning is rapidly advancing, with significant implications for the capabilities of geospatial data [523]. Jobs with "remote sensing" or "GIS" in the title are in abundance on Climatebase, the largest board for climate-related jobs.

In January of 2021, President Biden issued an executive order on climate change that included various environmental justice measures, including the creation of the Justice40 initiative, which aims to direct 40% of the benefits of various federal investments to disadvantaged communities [524]. Later in 2021, NASA launched a slate of activities under the title "Equity and Environmental Justice" including community workshops and grant solicitations [525]. This was followed by another executive order in April 2021 that included the announcement that two NASA Applied Sciences Programs had joined the Justice40 initiative [526, 527].

Floodbase has leveraged satellite data and modeling to provide sufficiently reliable historical and monitoring data to enable new populations to receive flood insurance [528]. This dissertation and other projects by Space Enabled provide further demonstrations of the power of geospatial data to support sustainable development around the world [13, 318, 319, 332].

It remains to be seen, however, the extent that local communities will be involved in the design of these EO systems, the analysis of their data, or the use of that analysis. Many of the private corporation actors are focused on carbon measurement (either storage or emissions). While certainly critically important for the global climate, carbon is often not the highest priority ecosystem service to local communities around the world, as I learned in the Rio de Janeiro case study. This is not to say that these interests are misaligned. Fishers in Guaratiba want to preserve the mangroves (which prevents emissions), they just want to do it for reasons other than carbon.

NASA's activities, meanwhile, have been almost entirely aimed at an academic audience. Their first community workshop, which took place in 2021, "featured representatives from social science research organizations" [525]. Also starting in 2021, NASA opened up a Research Opportunities in Space and Earth Sciences (ROSES) grant solicitation for environmental justice projects [525]. ROSES is the primary way that NASA funds individual research projects (as opposed to the design and development of spacecraft or ongoing data collection) and awards go from \$100K to more than \$1M. A ROSES application is a major endeavor for an experienced academic research group and even more so for a community organization unfamiliar with the NASA grant system. It is so assumed that ROSES is for an academic audience that NASA had to add language to the solicitation in response to questions in order "to indicate that payment of community members for their involvement is permitted

and encouraged" [529]. The Justice40 Initiative is primarily a top-down federal program and its basis in an executive order means that it is subject to being eliminated by future presidential administrations. Floodbase, meanwhile, primarily partners with large insurance companies like Munich Re and governmental organizations like FEMA and World Food Programme (WFP) [530–532].

Part of this is because, at a very fundamental level, precious few organizations or communities in the world have an "EO problem." They are not clamoring for new satellites or access to data. Instead they have a flooding problem, a rice farming problem, a heat stroke problem, or a respiratory health problem. All of these problems are things that remote sensing data can help with (though certainly not solve on its own). It should be the role of the technical expert to help bridge that gap and bring EO data to bear on the problems defined by the community. Instead, all too often, those experts want to drag the community into remote sensing, or worse yet, remote sensing with a particular instrument (such as the NASA environmental justice workshop focused solely on NASA-ISRO SAR (NISAR)). This is precisely why the EVDT Framework centers the stakeholder needs and then works backwards from there to identify what instrument (or, more likely, what collection of instruments) and analysis techniques can help address their problem.

There exists a very real tension between the utility of technical fields (remote observation, systems engineering, the components of EVDT, etc.) and their accessibility to a wide set of stakeholders (which is demanded by the EVDT Framework). Section 2.3.1.3 had a discussion of this in the general case, that concluded with a quote from Campbell: "the idea of sustainability lends itself nicely to the meeting on common ground of competing value systems." After working on multiple sustainable development projects (including the ones in this thesis), I still believe that this is true but also believe that there is no guarantee that this will remain so in the coming years or in all situations. Experts and those with institutional power have a way of gradually taking over a space and coming to their own consensus about language that can be inaccessible to the broader populace or to those with expertise outside of that circle.

This is partly addressed by careful attention to presentation and terminology, as discussed in Section 3.6. This is only a partial solution however, as there will always be the temptation by technical experts to re-center the situation on their personal expertise or perspective. I can illustrate this with an example.

Much of the earth data that NASA produces is organized into the Earth Observing System Data and Information System (EOSDIS). This system has defined data processing levels based on how much error correcting, processing, and analysis has gone into the creation of a given data product [533]. These levels are described in

Table 6.1. Levels 0 through 3, have several, more specific sublevels not shown in this table. Meanwhile, virtually all applications-oriented data, including virtually all of the analysis products presented in this thesis are lumped together in the final level (Level 4) which has no sublevels. I recently (April, 2023) attended a NASA organized workshop at on the potential environmental justice applications of an upcoming satellite, NISAR. Fittingly enough, the workshop was hosted at the City University of New York in Harlem. However, when one of the attendees inquired about the accessibility of NISAR data to community activists in the Deep South, one of the organizers proudly explained that NASA would be providing global Level 2 data, seemingly failing to understand the significant technical knowledge and expertise required to access Level 2 data and transform it into actionable and broadly intelligible Level 4 data¹. Get technical experts and community activists into the same room as one another, have them agree on mutual respect for one another, and they still may have difficulty understanding one another.

And I certainly ran into some of these barriers to communication during the case studies. Some stakeholders, even those with some local degree of authority such as municipal government officials, would seek to defer to me in conversations rather than engage and collaborate, as I was a graduate student from a prestigious US university.

All of this is to say that just because the barriers to communication in sustainable development are lower than in many technical fields, it by no means that they are nonexistent. It also underscores the importance of having multiple Local Context Experts who can help to provide more equitable introductions and translations with stakeholders in the community.

That said, the benefits of (and the interest in) the EVDT approach to sustainable development, systems engineering, and decision support are clear. One of the lessons of Chapter 2 was that systems engineering has a great deal to offer the field of sustainable development, but is burdened by a history (and inclination) of technocratic excess. The approach taken by the EVDT Framework, which seeks to leverage systems engineering tools in a stakeholder-and-equity-informed way, seems to have worked quite well, both in the case studies presented here and in other EVDT projects by Ovienmhada, Jaffe, and Lombardo. We have been able to avoid what Friedmann called the wont of systems engineers to "look[s] to the confirmation and reproduction of existing relationships of power in society... address[ing] their work to those who are in power and see[ing] their primary mission as serving the state" [213]. In Rio de Janeiro, I worked with local community members, even when

¹The NASA organizers were also unfamiliar with the then two-years-old Justice40 Initiative, though, to be fair, NASA had only joined the initiative two days before the workshop.

Table 6.1: Descriptions of the data processing levels used by NASA EOSDIS data products. Based on [533] with additional notes and examples provided by me.

Data Level	Description
Level 0	Instrument data that is largely unprocessed, other than removing communications artifacts. This data is rarely seen or used outside of NASA.
Level 1	Instrument data that is time-referenced and annotated with relevant metadata (such as georeferencing parameters and radiometric coefficients). Some Level 1 data is converted into physical units such as radiance. Top-of-atmosphere radiance is in this category. This data is sometimes used by scientists, particularly atmospheric scientists or those studying error correction.
Level 2	Derived geophysical variables at the same resolution and location as the L1 source data. Surface reflectance is in this category. L2 represents some of the most commonly used data by scientists and it is commonly available in platforms such as GEE and Amazon Web Services. Usually the end of where science agencies provide data.
Level 3	Geophysical variables mapped on uniform grids (both in time and space). Monthly or annual mosaics are in this category. Sometimes provided by more operations-oriented agencies such as USGS.
Level 4	Model or analysis outputs. A broad category that includes essentially all of the remote observation results in this thesis. Occasionally provided by operations-oriented agencies, such as weather models and forecasts provided by NOAA.

it ran contrary to the interests of SMU or SMAC. Ovienmhada's carceral environmental justice project explicitly works *against* the state [13]. Jaffe's cranberry farming projects sought to balance the interests of local farmers, environmental NGOs, and government actors [326]. Perhaps equally important to our ability to avoid this pitfall in fact was our success in avoiding its perception. Likely due to our close reliance on Local Context Experts, stakeholders seemed willing to trust, cooperate, and collaborate with us despite the long history of abuses. I think it likely that not every community would be so welcoming (nor do I expect them to), but even these successes are notable. Perhaps systems engineering can indeed be rehabilitated.

So too did the EVDT approach to sustainable development seem to meet with success. In Chapter 2, I wrote that "The SDGs and the UN's concept of sustainable development are useful for communicating with a broad audience and coordinating action, but they should not be used to overwrite more local concepts of sustainability." This has been borne out in EVDT projects. When working with national government agencies and pitching projects to institutional funding sources, the SDGs have been quite useful for quickly conveying our goals for a particular project and

the project's importance. When dealing with local community stakeholders, however, we focused on more concrete and fine-tuned priorities and goals. Fishers in Rio de Janeiro wanted to be able to continue fishing and harvesting sustainable amount of wood. The Yurok tribe wanted to tear down some dams to restore the natural environment [320]. Cranberry farmers in Massachusetts are making hard decisions about continuing their farms or restoring their property to wetlands [326]. This is what sustainable development meant to these stakeholders, even those that would not use the phrase *sustainable development* itself. Maintaining this kind of theoretical flexibility is sometimes distasteful to scientists and engineers, but it is the right course of action for the kinds of projects that the EVDT Framework is intended for.

Regarding DSSs, EVDT projects have also demonstrated a high level of flexibility. The Rio de Janeiro case study used desktop-based, open source software. The Vida case study used both desktop-based, open source software and an online, hybrid open-and-closed platform. Jaffe developed an open source online DSS [326]. Lombardo developed closed source (but user friendly) online DSSs for multiple projects [534]. Ovienmhada even put together a Whatsapp-based system to reach members of a local community [334]. The needs and capacity of communities are different. So too should be the means of supporting whatever decisions those communities are making. The EVDT community is starting to accumulate a certain body of code that can be re-used in future projects, but at least thus far, it is not beholden to that code and is able to adapt and change. Hopefully this continues to be the case and EVDT projects can continue to experiment with new forms of decision support (maybe even do a pen-and-paper system!).

6.3.2 Lessons from Rio de Janeiro

6.3.2.1 Summary of Lessons from Chapter 4

The following are short summaries of the lessons identified in Chapter 4. For more detailed versions of these, see Section 4.7.3.

The need for the two separate iterations of the SAF. Earlier versions of the EVDT Framework were not as linear as Figure 3-2. Both the SAF and the EVDT components were viewed as spanning the entire project and not being particularly distinct, with only one iteration of the SAF explicitly called for. This led to ambiguity about whether the EVDT practitioner should be focusing the SAF process on the existing sets that the community is operating in or on the DSS that was to be developed.

Through this case study and other projects, we realized that it is important to first use the SAF to define and provide information on the existing SETS that

stakeholders live in, then frame that SETS using the EVDT components, and only then embark on the design of a DSS using the SAF. This helps to avoid putting the cart before the horse and forcing a particular pre-conceived solution architecture upon the stakeholders.

The importance of Local Context Experts. While stakeholder participation and collaboration was key to the EVDT framework in even its earliest versions, the importance of Local Context Experts as discussed in Section 3.5 was not fully appreciated.

In particular the importance of having firm connections to multiple stakeholders can be critical to properly involving as many stakeholders as possible. Sometimes, however, such alignment with certain stakeholders is desirable even if it runs the risk of alienating others, but such a decision should be consciously and explicitly made. Ovienmhada et al., for example, working on environmental justice in carceral landscapes of the US, intentionally positioned the project as a social justice endeavor that was aligned with prison abolition activists [13].

The importance of appropriately scoping an EVDT project. Involving as many stakeholders as possible and taking the multidisciplinary approach called for by the EVDT Framework can quickly cause a project to balloon out of the realm of feasibility. Care must be taken to ensure that the project remains within the resources of the direct participants, mediators, and developers.

The power of reusing assets and building upon experience. These enable the more rapid pursuit of more ambitious EVDT projects and can lower the barrier-of-entry for future projects.

The importance of the SAF for understanding how to balance competing concerns of different stakeholders. And using that understanding to build a project that supports the community's decision-making rather than trying to present a singular solution to any particular stakeholder.

6.3.2.2 Additional Lessons and Future Work

The following are additional lessons and notes about potential future work not discussed previously in the thesis. They are the results of my reflection on the Rio de Janeiro case study after having written the bulk of this thesis.

The power of perception and perspectives. When it comes to sociotechnical systems, Maier and Rechtin proposed what they called "a painful design heuristic," namely that "it's not the facts, it's the perceptions that count" [15]. This was all too apparent in the Rio de Janeiro case study. SMU treated the value of the mangroves as close to zero because they did not have data on hand as to their value. SMAC

desired a policy of no human activity within the boundaries of the RBAG, even though there was abundant on-the-ground evidence that local communities could engage in sustainable use of the area.

Notably, these examples run somewhat counter to the point that Maier and Rechtin were seeking to make. The examples they provide are all about the public or lay people being unreasonable. They go on to suggest that "perhaps the only antidote" is to be so transparent during the design process that "the skeptical elite is convinced, and through them the general public." In the Chapter 4 case study however, we find the technically trained elite ignoring what was readily apparent to the local community.

This does underscore the potential dangers of modern systems engineering methodologies like the SAF, as originally raised in Section 2.3.1.3. While they call for increased awareness of the relationships between stakeholders and provide tools for mediating multi-stakeholder negotiations, they do not commit the engineer to any particular perspective. In absence of this, the engineer is likely to default to alignment with the more technically competent stakeholders, those able to speak the same language (both literally and figuratively) as the engineer. I definitely experienced this temptation myself and count myself lucky that of my more technically experienced Local Context Experts, IPP was more interested in capacity building than any particular application and ESPAÇO was ideologically aligned with the local community.

The EVDT Framework must have a certain politic in order to avoid being co-opted into alignment with elites, as has happened too many times already (this was hopefully made clear by the critiques in Chapter 2). Space Enabled has long drawn on Ibram Kendi's *Stamped from the Beginning: The Definitive History of Racist Ideas in America* [535] for our work (including non-EVDT work). This book, however does not have many specific lessons for EVDT-esque work (as opposed to more general lessons about anti-racism). The EVDT Framework could be well served by explicitly drawing on more targeted books in this vein, such as *Data Feminism* [122], *Design Justice* [123], and *Data Action* [118] (all referenced in various places earlier in this thesis), as well as the recently released *Decolonizing Design* [536].

A question of positionality and sustainability. The EVDT Framework as presented in this thesis is somewhat vague as to the position of the framework mediator / facilitator in any particular project. Section 3.4.2.7 emphasized the importance of considering one's own position in the network of stakeholders. Section 3.5 discussed the various ways that individuals could be involved with EVDT for a particular project or across multiple projects. This case study (Rio de Janeiro) even demonstrated this, including Space Enabled as a stakeholder in Table 4.3 for

instance. Each of these, however, stopped short of offering a normative statement on the ideal position of the "EVDT expert."

In this Rio de Janeiro case study, I was literally positioned a continent away for the vast majority of the time, visiting only twice, unable to speak the local language with any real fluency, and cut off from many of the stakeholders by the onset of the COVID-19 pandemic. On the other hand, I was able to remain involved with this community for five years (much longer than many academic projects), regularly corresponding and meeting (virtually) with several stakeholders.

The EVDT Framework has to straddle a certain line. It explicitly calls for collaboration and capacity building, which involves bringing in various kinds of external Technical Experts. It also emphasizes the agency of the local community and its ability to make its own decisions. If I was based in Rio de Janeiro (or even on the same continent), I likely would have been able to engage much more deeply with a wider variety of stakeholders. Is that what future projects should strive for?

Beyond literal geographic position, must the EVDT Framework always be applied by an academic? For the foreseeable future this is likely to be the case, but that is a different question than whether it should be the end goal.

I do not have any immediate answer to these questions. It would seem to defeat the point of the framework to restrict future EVDT projects to those geographically or culturally proximate to that of the implementer, but perhaps the framework should more explicitly address the preferred relationship here.

6.3.3 Lessons from COVID-19

6.3.3.1 Summary of Lessons from Chapter 5

The following are short summaries of the lessons identified in Chapter 5. For more detailed versions of these, see Section 5.7.2.

The benefits of multi-study-area or multi-project communication and collaboration. The Vida International Network has facilitated international collaboration, allowing participants to share innovations and insights from their COVID-19 response efforts. It has also encouraged intra-country collaboration by providing a motivation for outreach between government officials, academic researchers, and community leaders in order to fill data gaps and answer pressing questions. This process has also raised awareness of the utility of space-based EO data, potentially preparing participants for future pandemic and non-pandemic applications.

The success of the multilateral Network meetings prompted us to continue such meetings for a more general EVDT community audience, as well as to consider other potential means of engagement such as webinars or online resources. This

likely would not have occurred if we had continued to pursue more individual, siloed EVDT projects as was the norm.

The importance of clearly scoped problem and use. Overall, the Vida project included many unsuccessful experiments (such as monitoring vehicle traffic) and disconnected components (such as the separate in-situ and EO-based air quality analyses). It resulted in some interesting results that did not find their way into the DSS proper or to supporting decision-making in other ways. This was partially due to the rushed stakeholder analysis, which was in turn due to the urgency of the situation and the complexity of multiple study areas. As such, it was potentially unavoidable in this case study but nonetheless represents a cautionary tale for future EVDT analyses.

The power of reusing assets and building upon experience, particularly when a rapid response effort is required. Reusing code from the Chapter 4 DSS and workflows for analyzing EO data were invaluable, as was a higher level of familiarity with the EVDT Framework that I and other participants had as a result of previous projects.

6.3.3.2 Additional Lessons and Future Work

The following are additional lessons and notes about potential future work not discussed previously in the thesis. They are the results of my reflection on the Vida case study after having written the bulk of this thesis.

The pressure to expand EVDT beyond graduate student projects and potentially beyond academia. Building upon the above noted lessons from this case study, it must be acknowledged that the adoption and use of the EVDT Framework is somewhat limited currently, existing primarily as graduate student research projects. Given the time required to become knowledgeable in the framework and its associated methods, to gain some familiarity with the community centered in a project, and to then carry out a project, a graduate student can only be reasonably expected to carry out one to two such projects prior to completing their program. This makes it difficult to sustain much of the inter-project connections and learning that we identified earlier as being so helpful, much less conduct the kind of capacity building work required to enable others to pursue EVDT projects independently of Space Enabled.

One option here is to bring on a postdoctorate researcher or research scientist to perform this kind of interstitial work while supporting various EVDT projects conducted by individual graduate students. This may work in the short term, but even it may run into difficulties in the long run. The US federal research funding

agencies do not provide significant funds for the kind of work that the EVDT Framework calls for. I was fortunate enough to be funded by the undirected Media Lab Consortium, but this arrangement is unusual in US higher education. As mentioned earlier, NASA is expanding its environmental justice activities, some of which could overlap with EVDT, but even this is likely to be limited in terms of both funding and acceptable topics for the foreseeable future. We can expect to occasionally obtain funding from the NSF or NASA for particular innovative analysis techniques, but not for EVDT projects in their entirety.

Another possibility would be to form a non-profit NGO or some other organization outside of academia to support and directly pursue EVDT projects. I confess that I am not particularly familiar with the availability and the nature of funding for such organizations, so cannot fully assess the feasibility of this option.

Still another possibility, not mutually exclusive with either of the previous two, is to partner with NASA DEVELOP. This is a relatively recent program where small teams with a problem in mind can gain access to technical experts at NASA and partner organizations to develop a solution. Projects can cover any of NASA Applied Sciences' thematic areas, namely: Agriculture, Climate, Disasters, Ecological Conservation, Energy, Health & Air Quality, Urban Development, Water Resources, and Wildland Fires [537]. While these topic areas certainly would cover the vast majority of EVDT projects, DEVELOP is not a perfect home for EVDT. The projects are limited to 10 weeks. They involve a competitive application process and relocating to one of the DEVELOP "nodes." They also require a clear analysis problem going in, which reduces the ability to explore the needs and desires of various stakeholders over the course of the project.

Still other options likely exist and should be pursued by future EVDT practitioners. The focus on local situations and the pressures to scale will always be in tension. Organizations like NASA and major development agencies historically have preferred programs and projects that can scale to entire nations, regions, or even globally. Yet in this thesis I have strongly argued for the ethical and practical importance of local projects. As a result, it may be inevitable that the EVDT Framework has difficulties scaling.

6.3.4 The Future of EVDT

One final Research Question remains:

What steps are necessary to establish EVDT as a continually developing framework, a community of practice, and a growing code repository?

This has been partially addressed by the lessons drawn from the particular case studies in the previous section. This section completes the answer to the Research Question by providing some additional steps drawn more holistically from the entire thesis.

Fulfill the potential of the Technology feedback loop in the EVDT formulation. In Figure 3-9, four equal components are shown: Environment, Vulnerability, Decision-making, and Technology. The last of these is part of a feedback loop connecting the models in a cycle. The case studies presented in this thesis did not fully instantiate this and there is significant potential for future projects to do precisely that.

For the Chapter 4 case study, there is the potential to extend the DSS and analyses to support the selection of EO data sources that would better support the needs of the Guaratiba area. This could mean designing a constellation of mangrove-monitoring EO satellites or comparing the utility of aerial surveys with that of tasked satellite imagery. In the Chapter 5 case study, there is the possibility of providing support to decision-makers regarding the COVID-19 testing regime. Future projects could involve using tradespace exploration or other tools to support the design of a new EO satellite (or constellation of satellites) to meet the needs of some set of stakeholders. This could build on previous work done by Siddiqi on valuing EO missions for decision-making as part of a trade-space analysis [89, 350] and by Grogan on multi-stakeholder, interactive assessments of satellite constellations [538, 539]. It could also be as simple as designing a cheap in-situ sensor, as was done by Ovien-mhada [334].

One conceptualization of the EO application value chain has the eight steps shown in Figure 6-1 [540, 541]. Space agencies frequently find themselves not only providing steps 1-3 (their specialty) but also some combination of 4-8. The EVDT projects presented in this thesis primarily focus on steps 4-8. A fully fleshed out Technology component and feedback loop, however, has the potential to "close the loop," connecting step 8 back to step 1. This would result in EO systems more closely tied to the application needs of particular stakeholders and thus in better decision support. Such projects are already being pursued by other members of the Space Enabled research group, including on supporting the design of an Italian EO system and for space sustainability decision support.

Conduct rapid prototyping & co-design, without sacrificing stakeholder analysis. In order to confirm that the proper data and dynamics are being captured, as well as to ensure the utility of the model to decision-makers and designers, the key stakeholders must be involved at all stages of the design process. Additionally, since most individuals have a difficult time providing concrete advice and criticism



Figure 6-1: Generic Earth Observation Data Value Chain

when discussing the abstract, rapid prototyping and mock-ups are important for stimulating feedback. One key component of this is always making sure that the user interface is available in the native language of the primary users.

Pursuing such rapid prototyping should not be allowed to cause the initial iteration of the SAF or the stakeholder analysis portion in particular to be sacrificed. Chapter 5 did precisely this, resulting in a series of analyses and DSS components that were not as well connected to each other and to stakeholder needs as should have been the case.

Enlist appropriate experts and stakeholders. The design of any EO system is inherently interdisciplinary and this is also true for EO applications. For this reason the development necessarily involves a wide range of collaborators who vary both in terms of discipline (systems engineering, urban planning, earth science, economics, etc.) and in terms of institution (academic researchers, government officials, NGO and corporate leaders, local activists, etc.). Rather than make assumptions when confronted with an issue outside our expertise, we must do our utmost to recruit or consult with a relevant expert.

A key part of this is recognizing that these experts and stakeholders will have their own perspectives and priorities that will not always align. This is one of the primary purposes of the SAF: to understand and synthesize these perspectives. But it is also important to recognize that, particularly if the EVDT moderator is outside of the target community, one must be intentional with how one aligns (or appears to align) with the various stakeholders. Finding a relatively neutral actor to serve as a primary Local Context Expert can be quite useful for enabling productive collaboration with a wide range of stakeholders, as can independently cultivating relationships with different stakeholders. This was done in the Chapter 4 case study, for example.

Other projects however call for a more clear declaration of one's stance, even if this risks alienating certain stakeholders.

Maintain open access and modularity for adaptation and reuse, without overly sacrificing usability. The intent is not for the EVDT Framework is not to develop complete, black-box products, but rather to facilitate the development of widely accessible DSSs. Part of this includes the collaborative aspect of the EVDT Framework, but another part is making the code itself readily available online and designing the analyses and DSS to be as reusable as possible. This helps prevent the monopolization of information that characterized some of the technocratic excesses discussed in Chapter 2. It also helps to ensure that new EVDT projects may, for example, be able to reuse previous EO data processing techniques, while focusing on the vulnerability or decision-making components.

At the same time, a rigid fixation on maximal open access and reusability should not be allowed to significantly detract from usability. The case studies from Chapters 4 and 5 perhaps ran amiss here, focusing too heavily on custom, open source, desktop-based DSSs that limited their ability to be easily accessed and used by stakeholders with a wide range of technical competence. This can be contrasted with Jaffe's online DSS, which saw wider use [326]. Such cloud-based and internet-hosted tools can eliminate the need to direct possession of high performance computing equipment by either the end users or the developers. This reduces cost-of-entry for potential developers of EVDT models and ensures that end users can interact with, critique, and apply the models wherever they are, provided they have internet access. In general, implementers of future EVDT projects should, during the SAF process, be particularly attentive to existing decision-making processes of different stakeholders and design the DSS to fit well within them.

Beyond technical open access, develop EVDT terminology, figures, and materials that are more inclusive of a non-technical audience. One of the lessons of Section 6.3.1 was that a tension exists between the utility of technical fields and their accessibility to a wide set of stakeholders. This definitely applies to EVDT Framework, which has a highly technical-sounding name (and quite a bit of technical terminology within it). As discussed in Section 3.6, it is important to adjust language based on the stakeholder to avoid exclusion. I certainly did precisely this during the case studies presented in this work, rarely using the term EVDT or other technical terminology when speaking to non-academic stakeholders, focusing instead on much more concrete and directly relevant matters instead. This is true of the other Space Enabled EVDT practitioners as well.

Nonetheless, all of the publications on EVDT to date and almost all of the ancillary materials generated (outside of the DSSs themselves) have been aimed at a

technical audience. Moving forward, it would behoove us to document how we speak about the framework with non-technical stakeholders and us this to build up a corpus of more accessible materials. Figure 3-13 is an initial step in this direction, but a great deal more could be done. Other items could include a simplified how-to manual and case study summaries. These could broaden the appeal of the EVDT Framework (or whatever more accessible name is chosen for it) in a much more scalable fashion than having active practitioners explain it in understandable language to interested parties (as is currently done).

Seek to build relationships and collaboration across EVDT projects. One of the key findings of the Vida case study in Chapter 5 was that there is significant utility in providing venues for communication and collaboration across study areas or even across EVDT projects. Some of these benefits are to the EVDT projects themselves, identifying potential new topics of analysis or providing opportunities for the re-use of code and other assets across projects. Some of these benefits are outside of the EVDT projects themselves but still quite useful in their own right. These can include peer-to-peer learning and instruction on other sustainable development topics.

6.4 Advancing Stakeholder-Involved Sustainable Development Decision-making

This dissertation presented a new framework for supporting sustainable development decision-making. The goal of the research was to demonstrate both the need for and the usefulness of this framework, and to thereby advance sustainable development action, particularly on the local scale. To address these goals, I undertook three main research efforts. First, I conducted a critical analysis of a variety of fields relevant to sustainable development (including the concept of sustainable development itself) to identify potential points of synergy and how to avoid historical pitfalls. Second, I built upon this analysis to develop the Environment, Vulnerability, Decision-Making, Technology (EVDT) Framework. Third, I demonstrated the framework in two case studies, one a rather straightforward application and one a significant deviation that still contained useful lessons. In pursuing these case studies, I also provided useful analyses and tools to stakeholders.

As might be expected for a project of this scope, I did encounter challenges. Some of these challenges were internal to each case study and involved such things as the availability of data and understanding of the dynamics of the underlying phenomena. Some were part of the implementation, including a failure to conduct

detailed usability studies or an urgency-and-complexity-based divergence from the EVDT Framework. Both provided useful lessons and the opportunity for future work.

It is my hope that the work presented in this thesis, I helped to fulfill a need for a generalized framework that combined multidisciplinary model integration, stakeholder participation and collaboration on a local scale, and the significant use of remote observation data for sustainable development. More broadly, I hope that this project serves to bridge the gap between disciplines (such as systems engineering and urban planning) and between stakeholders (such as academics, government officials, and members of the public) as we jointly try to pursue a more just and sustainable world.

Appendix A

Glossary

Accessibility: The degree to which something (usually data in this thesis) is easy to access for a given person or group. Greater accessibility means that a larger set of people can access and use the data with minimal difficulty. To be compared with *availability*.

Architectural Alignment: The extent to which a particular system architecture constitutes a satisfactory balance of preferences of a wide set of stakeholders. For more discussion, see Section 3.4.2.3.

Availability: The degree to which something (usually data in this thesis) is available for use by someone. Barriers to availability include a time delay and lack of sensors. Availability is primarily based on what data is "out there" independent of how easy it is to gain access to it or to use it. To be compared with *accessibility*.

Context: See *System Context*.

Core Team: With regard to the EVDT Modeling Framework, this refers to those directly involved in the development of the framework in general, beyond any particular EVDT project. For more discussion, see Section 3.5.

Critical Remote Sensing: A new field, most clearly laid out by Bennet et al. that reconsiders the rationales for the use of satellite data in a more critical light than has been common [84]. In particular, they advocate for a tripartite research agenda of *exposing*, *engaging*, and *empowering*. By exposing, they mean using remote sensing to provide evidence of socioeconomic and environmental injustices, with a particular emphasis on clandestine activities. By engaging, they mean recognizing the very much non-objective perspective of remote sensing and seeking to integrate remote sensing with local knowledge rather than supplant it. By empowering, they mean partnering with groups that remote sensing is collecting data about, particularly marginalized groups, for capacity building and participating in the use of the data.

Developer: With regard to the EVDT Modeling Framework, an individual directly involved with developing the models, user interfaces, visualizations, and other associated aspects of the DSS software for the various EVDT projects. For more discussion, see Section 3.5.

decision support system (DSS): A technical system aimed at facilitating and improving decision-making. Functions can include visualization of data, analysis of past data, simulations of future outcomes, and comparisons of options.

earth observation (EO): As defined by GEO, the data and information collected about our planet, whether atmospheric, oceanic or terrestrial. This includes space-based or remotely-sensed data, as well as ground-based or in situ data [56]. As defined by Mather and Koch, the interpretation and understanding of measurements of the Earth's land, ocean, or ice surfaces or within the atmosphere, together with the establishment of relationships between the measurements and the nature and distribution of phenomena on the Earth's surface or within the atmosphere [57]. Either definition is applicable, though typically EO in this work refers to data collected via remote observation.

Ecosystem Services: The various benefits that humans are provided by the natural environment and healthy ecosystems in particular. Ecosystem services are often sorted into three categories: provisioning (providing some raw material), regulating (moderating the ambient environment in a helpful manner), and cultural (non-material benefits) [434]. See Sections 2.2.2.1, 2.3.2, and 4.4.1.2 for more detailed discussion.

Environment, Vulnerability, Decision-Making, Technology (EVDT): A four-part modeling framework created by Space Enabled for use in SETSs and sustainable development applications [8]. For more detail, including diagrams, see Chapter 3.

Form: See *System Form*.

Function: See *System Function*.

geographic information system (GIS): Any digital system for storing, visualizing, and analyzing geospatial data, that is data that has some geographic component. The term can also be used to discuss specific systems, a method that uses such systems, a field of studying focusing on or involving such systems, or even the set of institutions and social practices that make use of such a system [91]. For more discussion of this definition, see Section 2.2.5.

Local Context Expert: With regards to an EVDT project, one who has a high level of knowledge of the SETS and stakeholders. This could include a local community leader, an experienced activist, or a local government official. For more discussion, see Section 3.4.1 and 3.5.

Multidisciplinary Optimization: A methodology for the design of systems in which strong interaction between disciplines motivates designers to simultaneously manipulate variables in several disciplines [542].

Multi-Stakeholder Decision-Making: Any decision-making process in which more than one stakeholder must collaborate to reach a decision [48]. This can take a variety of forms, including cooperation, negotiation, voting, or consultation [543].

Objective: See *System Objective*.

Observing System Simulation Experiment (OSSE): A method of investigating the potential impacts of prospective observing systems through the generation of simulated observations that are then ingested into a data assimilation system and compared to other real-world data or other simulated data. Most commonly used for remote observation satellite design for purposes of meteorology [305] .

participatory geographic information system (PGIS): A subset of GIS that seeks to directly involve the public and other stakeholders, including government officials, NGOs, private corporations, etc [121]. It should be noted that these means involvement in both the production of data and in its application, not merely one or the other [114, 124]. This is to be contrasted with the older term, PPGIS, which focuses specifically on the involvement of the public and not that of government agencies or other organizations [121]. For more discussion of this and related terms, see Section 2.2.6.

Planning: "the premeditation of action, in contrast to management [which is] the direct control of action" [136]. In general, planning tends to concern itself with more long-term affairs that management does, during which it strives for the "avoidance of unintended consequences while pursuing intended goals." Models, and their specific implementations as decision/planning support tools, are one means of achieving this. The term is often prefaced with 'urban' or 'regional' to indicate the specific spatial scale under consideration.

Primary Stakeholder: Those who make direct decision on the design or operation of the system.

Planning Support System (PSS): A type of DSS specifically designed to support urban or regional planning efforts. These often involve longer time scales and more general/strategic decisions than most DSSs. In general, this work will use the more general term, DSS, and will only use PSS when referring to the literature.

Remote Observation: Any form of data collection that takes place at some remote distance from the subject matter [4]. While there is no specific distance determining whether a collector is 'remote,' in practice this tends to mean some distance of more than a quarter of a kilometer. Handheld infrared measurement devices are thus usually excluded (and thereby classified as *in-situ* observations).

Aerial and satellite imagery are definitively in the remote observation category. Low altitude drone imagery, particularly when the operator is standing in the field of view, is a gray area that is not well categorized at this time.

Remote Sensing: See *remote observation*.

Scale: See *System Context Scale*.

Scenario Planning: A particular form of planning that focuses on long-term strategic decisions through the representation of multiple, plausible futures of a system of interest [142]. These futures are often generated by models such as EVDT.

Secondary Stakeholder: Those who have direct influence on the Primary Stakeholders, typically via authority or funding.

Socio-environmental System: The complex phenomena that occurs due to the interactions of human and natural systems [39].

Sociotechnical System: Technical works involving significant social participation, interests, and concerns [15].

Socio-environmental-technical System: A system in which social, environmental, and technical subsystems are linked together in such a way that none can be neglected without compromising the modeling, planning, or forecasting objectives at hand. This can be seen as the combination of the terms sociotechnical system and socio-environmental system. Note the particular emphasis on the needs of the observer, not the inherent system itself, as virtually all systems on Earth can be viewed as socio-environmental-technical Systems.

Stakeholder: The people, organizations, and communities that either influence the design and operation of the system or are impacted by the system. For more discussion, including alternative definitions, see Sections 3.4.2 and 3.4.2.2.

Stakeholder Analysis: Identifying, mapping, and analyzing the stakeholders in a system and their connections to one another in order to inform the design of the system. This involves both qualitative and quantitative tools, such as the Stakeholder Requirements Definition Process [260] and Stakeholder Value Network Analysis [261]. It should be noted that this term is commonly used by systems engineers but is not clearly defined as some specific list of methods. In a Space Enabled context, it commonly refers to the coding of qualitative interviews with stakeholders to elicit such items as needs, desired outcomes, and objectives. These are then often analyzed in some other method, such as Stakeholder Value Network Analysis. For more discussion, see Section 3.4.2.2.

Sustainable Development: The integration of three separate, previously separate fields: economic development, social development and environmental protection [22]. For a more detailed discussion of the history of this term, see Section 2.2.2.1.

Systems Architecture/Architeting: The mapping of function to form such

that the essential features of the system are represented. The intent of architecture is to reduce ambiguity, employ creativity, and manage complexity [16]. For more discussion including alternative definitions, see Section 3.4.2.2.

System Boundary: The limit demarcating the system of interest from the rest of the universe. The System Boundary determines what is considered part of the system (and thus subject to the decisions of the designer and stakeholders) and what is not (and is thus considered beyond their control, for the purposes of this project at least). See Section 3.4.2.1 for more details.

System Context: The external factors that influence and constrain the system. For more discussion, see Section 3.4.2.1.

System Context Scale: In the context of the SAF, this refers to how spatially or organizationally "zoomed in/out" one's perspective is. Examples include municipal, provincial, and national. For more discussion, see Section 3.4.2.1.

System Context Dimension: In the context of the SAF, this refers to the topical perspective taken within a Scale. Examples include regulations, environment, and technology. For more discussion, see Section 3.4.2.1.

Systems Engineering: An interdisciplinary approach and means to enable the realization of successful systems. It focuses on holistically and concurrently understanding stakeholder needs; exploring opportunities; documenting requirements; and synthesizing, verifying, validating, and evolving solutions while considering the complete problem, from system concept exploration through system disposal [45]. For a more detailed discussion of this definition, including its flaws, see Section 2.2.3.

System Form: The approaches and structures used to enable the System Functions (i.e. the physical "stuff" of the system).

System Function: The specific actions or processes that the system performs, with a particular emphasis on those in service of the System Objectives.

System Objective: The high level description of what the system will do.

Technical Area Expert: With regards to an EVDT project, a holder of some level of expertise with regards to one or more components of the SETS of interest who is willing to participate in the project. Examples include a botanist specializing in mangroves or a public health researcher specializing in infectious diseases. For more discussion, see Section 3.4.1 and 3.5.

Tertiary Stakeholder: Those that exert either little control or primarily indirect control on the system, but are impacted by the system.

Tradespace: The space spanned by the completely enumerated design variables, i.e. the set of possible design options [544].

Tradespace Exploration: A process by which various options with a tradespace may be examined and compared in the absence of a single utility function, such as

when multiple stakeholders are involved or multiple contexts with no clear priority exist [544].

User: With regard to the EVDT Modeling Framework, an individual who directly uses the DSS software developed through an EVDT project. Exactly who these are will depend on the specific project. For more discussion, see Section 3.5.

Appendix B

Rio de Janeiro Stakeholder Interview Questions

The following questions were used during the stakeholder interviews and meetings conducted during field visits to Rio de Janeiro in August of 2019 and March of 2020. This list does not include followup questions triggered by stakeholder responses.

1. To confirm, are you okay being recorded?
2. What is your name?
3. What organization are you associated/work with?
4. What is your role there?
5. What is your organization's primary goal/mission? How does it usually pursue that goal?
6. What are some example projects/activities?
7. How do individual projects in your organization originate?
8. What stakeholders does your organization work with?
9. What do you view as the primary pressures on mangroves in the Rio de Janeiro area?
10. What do you view as the primary pressures on the people living near the mangroves?
11. What, if any, interest does your organization have in the Rio de Janeiro mangroves?
12. Does your organization use any remote sensing data?
13. Has your organization ever participated in the design of an earth observation satellite? Or considered doing so?
14. What other sources of data does your organization rely upon?

15. What are some questions that you would like to be able to answer but can't?
What are some challenges that your organization faces?
16. How much are you or your organization able to explore new data sources or data analysis methods, as opposed to continuing to rely upon your current methods?
17. Anything else you want to add?

Appendix C

Vida DSS Supplemental Information

The below tables contain supplementary information for the Vida case study discussed in Chapter 5, particularly surrounding the COVID-19 response policies taken by each of the participating study areas.

The first two summarize what specifically policies were included in each COVID-19 response phase in each of the study locations for Chapter 5, as well as how these policies were quantified in the initial round of normalization. These are based on a combination of input from collaborating stakeholders and reference to news publications, official statutes, and CoronaNet [499]. This was used to help construct the policy quantification scores shown in Figure 5-16 and would have been used to help to construct the later version detailed in Table 5.6.

The third table summarizes what sets of information were available for inclusion in the Vida DSS for each study area.

Table C.1: Summary of policy actions taken by each partner region

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Angola	Pre-Emergency (March 20 start)	No	Yes - only humanitarian international flights allowed; no docking in national ports; people allowed in country must quarantine 14 days	No	No	No
Angola	Emergency State - Initial (March 27 start)	NA	Yes - Sanitation fence (no transport across national territory)	Yes - No meetings over 50 people; essential public services open; susceptible people (60+; chronic illness; pregnant; or mother of children under 12) dismissed from work	Yes - mandatory confinement (only authorized people allowed outside); suspended right to strike	Yes - Closed
Angola	Emergency State - Extension 1 (April 11 start)	NA	Yes - Sanitation fence (no transport across national territory)	Yes - Commercial businesses closed; public services and supermarkets open 8am-1pm 3 days a week; public transport at 1/3 capacity; sports/workouts prohibited	Yes - Citizens able to leave homes for food; health; bank services; essential needs; authorization needed to go into work	Yes - Closed

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Angola	Emergency State - Extension 2 (April 26 start)	NA	Yes - Sanitation fence loosened (commercial trucks with goods now allowed to enter or leave capital)	Yes - Commercial businesses closed; public services and supermarkets open 8am-3pm - 1/2 capacity; informal market & street vending 8am - 1pm 3 days a week; public transport at 1/2 capacity; sports/workouts allowed in open spaces 5am-6:30am 3 days a week (must be <2 km from residence)	Yes - Citizens able to leave homes for food; health; bank services; essential needs; authorization needed to go into work	Yes - Closed
Angola	Emergency State - Extension 3 (May 11 start)	NA	Yes - Sanitation fence loosened (commercial trucks with goods now allowed to enter or leave capital)	Yes - most commercial businesses closed; restaurants and bars allowed takeaway service; public services and supermarkets open 8am-3pm - 1/2 capacity; informal market & street vending 6am - 1pm 5 days a week; public transport at 1/2 capacity; sports/workouts allowed in open spaces 5am-5pm weekends (must be <2 km from residence)	Yes - domestic workers allowed from 6am to 3pm	Yes - Closed

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Angola	Catastrophic State - Initial (May 26 start)	NA	Yes - Flights allowed for citizens returning to country; official or diplomatic reasons; postal services and goods allowed	Yes - public services operate 8am - 3pm; 50% capacity; checkpoints for temperature checks and hand washing; hotels allowed to open with extra safety precautions; restaurants and bars open 6am - 3pm 6 days a week at 50% capacity; sports/workouts allowed in open spaces 5am-6pm weekends (must be <2 km from residence)	Yes - Activities with >150 people permitted	Yes - Closed
Angola	Catastrophic State - Extension 1 (June 8 start)	NA	Same as above	Same as above; except public services at 75% capacity; hours for restaurants and bars extended to 10:30; including concerts; and public transportation at 75% capacity	Same as above	Yes - Closed
Angola	Catastrophic State - Extension 2 (June 24 start)	Yes - masks required at church	Same as above	Same as above; churchs open with 50% capacity	Same as above	Yes - Closed
Angola	Catastrophic State - Extension 3 (June 29 start)	NA	Same as above	Same as above; except public services at 75% capacity in Luanda and 100% elsewhere	Same as above	Yes - Closed
Angola	Catastrophic State - Extension 4 (July 13 start)	NA	Same as above	Same as above; except public services at 100% capacity in Luanda	Same as above	Yes - High School and University open

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Angola	Catastrophic State - Extension 5 (July 27 start)	NA	Same as above	Same as above	Same as above	Yes - primary through university open; but no daycare
Angola	Catastrophic State - unknown start - mid October?	NA	Same as above	Yes - sports and leisure 5am - 8pm and up to 10 people; all activities 50% capacity and no more than 150 people; restaurants close by 9pm with max 4 people per table; takeaway allowed 6am - 10pm; commerce 7am-9pm with 75% worker capacity and 50% client; gyms allowed only with open space and <5 people per group; public pools; night clubs; ad beaches remain closed	Yes - max 15 people allowed in the home	Yes - high schools and universities closed; primary schools online only
Chile	Stage 5: Advanced Opening (set at the comuna level; this system started on July 28)	No	???	???	???	???
Chile	Stage of Emergency (Started March 19; went into 2021 at least; though other policies took priority over it)	Yes	Highly restricted travel both from outside the country and within	All non-essential businesses closed	10pm - 5am curfew nationwide	In person schools closed

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Querétaro	Initial Moderate Closures (Mar 19 - Mar 31)	Yes		High risk businesses and activities closed		In person schools closed
Querétaro	Starting to Re-Open (June 16 - September 10)	Yes				
Querétaro	Scenario A: Remission					
Rio de Janeiro	Initial Closures	No				Schools completely closed
Rio de Janeiro	Phase 6b	Yes	No; though all tourist destinations have only 2/3 capacity	Stores can be open in the afternoon with reduced capacity (2/3) Restaurants can open outdoor seating. Indoor seating is heavily restricted (50% capacity)	Most businesses that are allowed to open can only be open in the afternoon	Schools are allowed to have in-person classes with social distancing restrictions
Rio de Janeiro	Conservative Period					
Jakarta	Large-scale social restrictions (PSBB)	Yes; though this measure under the category of PSBB; was only implemented in October [1]	Checkpoints were setup on mainroads and at bus terminals to enforce PSBB [4]	Businesses such entertainment sites were closed and in-person dining at restaurants was banned. Public transportation was only allowed to operate at 50% capacity [2][3]	Public transportation is restricted to operate from only 6:00 AM - 6:00 PM [3]	Schools were closed and learning conducted virtually [3]

Location	Policy Name	Mask Mandate?	Border Closures?	Closures of Businesses and Public Spaces	Curfews (of individuals or for businesses)	Impact on Schools
Jakarta	Transitional PSBB	wearing face masks in public places was a health protocol (unclear if it was mandatory) [5]		gradually opening places of worship; public transportation; and workplaces; but still requires public health protocols. Limits reopened spaces to 50% capacity [5]		schools reopened with limited capacity [5]

Table C.2: COVID-19 Response Policy Quantification - Initial Version

Location	Policy	Mask Mandate	Travel Restrictions	Business and Public Space Closures	Gathering Restrictions	Curfews	School Closures	Average	Category
Angola	Pre-Emergency	1	1	10	10	10	10	7.00	Light
Angola	Emergency State - Initial	1	1	8	1	1	1	2.17	Strict
Angola	Emergency State - Extension 1	3	1	2	3	4	1	2.33	Strict
Angola	Emergency State - Extension 2	3	2	3	3	4	1	2.67	Strict
Angola	Emergency State - Extension 3	3	2	4	4	6	1	3.33	Significant
Angola	Catastrophic State - Initial	4	3	5	6	7	1	4.33	Significant
Angola	Catastrophic State - Extension 1	4	3	5	6	7	1	4.33	Significant
Angola	Catastrophic State - Extension 2	4	3	5	6	7	1	4.33	Significant
Angola	Catastrophic State - Extension 3	4	3	6	6	7	1	4.50	Significant
Angola	Catastrophic State - Extension 4	4	3	6	6	7	4	5.00	Moderate
Angola	Catastrophic State - Extension 5	4	3	6	6	8	6	5.50	Moderate
Angola	Catastrophic State - Extension 6	4	3	6	8	8	2	5.17	Moderate
Chile	Stage 1: Quarantine	1	3	1	1	5	1	2.00	Strict
Chile	Stage 2: Transition	1	3	2	2	5	4	2.83	Strict

Location	Policy	Mask Mandate	Travel Restrictions	Business and Public Space Closures	Gathering Restrictions	Curfews	School Closures	Average	Category
Chile	Stage 3: Preparation	1	5	4	2	5	4	3.50	Significant
Chile	Stage 4: Initial Opening	1	5	6	3	5	4	4.00	Significant
Chile	Stage 5: Advanced Opening	10	7	8	5	5	6	6.83	Moderate
Chile	Stage of Emergency	1	2	1	1	4	1	1.67	Strict
Querétaro	Initial Moderate Closures	1	10	8	3	8	1	5.17	Moderate
Querétaro	Extraordinary Measures	1	10	1	4	8	5	4.83	Significant
Querétaro	Starting to Re-Open	1	10	4	4	8	5	5.33	Moderate
Querétaro	Scenario C: Containment	1	10	5	7	8	5	6.00	Moderate
Querétaro	Scenario B: Prevention	1	10	7	7	8	5	6.33	Moderate
Querétaro	Scenario A: Remission	8	10	9	8	8	1	7.33	Light
Rio de Janeiro	Initial Closures	10	10	9	7	8	1	7.50	Light
Rio de Janeiro	Phase 1	1	8	2	7	8	1	4.50	Significant
Rio de Janeiro	Phase 2	1	8	3	7	8	1	4.67	Significant
Rio de Janeiro	Phase 3a	1	8	4	7	8	1	4.83	Significant
Rio de Janeiro	Phase 3b	1	8	4	7	8	2	5.00	Moderate
Rio de Janeiro	Phase 4	1	9	5	7	8	3	5.50	Moderate
Rio de Janeiro	Phase 5	1	9	5	7	8	4	5.67	Moderate
Rio de Janeiro	Phase 6a	1	9	6	7	8	6	6.17	Moderate

Location	Policy	Mask Mandate	Travel Restrictions	Business and Public Space Closures	Gathering Restrictions	Curfews	School Closures	Average	Category
Rio de Janeiro	Phase 6b	1	9	6	7	8	7	6.33	Moderate
Rio de Janeiro	Conservative Period	4	9	8	7	9	7	7.33	Light
Jakarta	Large-scale social restrictions (PSBB)	1	2	2	3	7	1	2.67	Strict
Jakarta	Transitional PSBB	1	8	4	7	9	5	5.67	Moderate

Table C.3: Temporal data available for display in the Vida DSS. In the **Type** column, P indicates that the value is a preset constant, E indicates that the data is calculated from other data, and H indicates that actual historical data is available. For the H type, Xs indicate each locations have such data available for use in the DSS. Some of these datasets were further broken down into more specific locations, such as Java vs. Sulawesi in the Indonesia case.

Category	Name	Type	Locations with Historical Data				
			Rio de Janeiro	Metropolitana	Java/Sulawesi	Querétaro	Luanda
Policies & Actions	Closure Policy	H	X	X	X	X	X
	Social Distancing Policy	H			X		
Health Parameters	Base Contact Rate	P					
	Contact Rate	E					
	Infectivity	P					
	Average Illness Duration	P					
	Hospitalization Likelihood	P					
	Base Hospitalized Recovery Likelihood	P					
	Unhospitalized Mortality Likelihood	P					
	Unhospitalized Recovery Likelihood	P					
	Hospitalized Recovery Likelihood	P					
	Hospitalized Mortality Likelihood	P					
	Recovery Likelihood	E					
	Mortality Likelihood	E					
	Average Hospitalization Duration	P					
	Susceptible Population	H	X	X	X	X	X
	'Estimated' Unhospitalized Infected Population	E					
Health Populations	Deaths	H	X	X	X	X	X
	Hospitalized Population	H	X	X	X	X	X
	Known Recovered Population	H	X	X	X	X	X
	Measured Unhospitalized Infected Population	H	X	X	X	X	X
	Measured Total Infected Population	H	X	X	X	X	X
	'Estimated' Total Infected Population	E					
	'Estimated' Infection Rate	E					
Health Flows	Measured Infection Rate	H	X	X	X	X	X
	Unhospitalized Recovery Rate	E					
	Unhospitalized Mortality Rate	E					
	Hospital Recovery Rate	E					
	Hospital Mortality Rate	E					
	Hospitalization Rate	H	X	X	X	X	X
	Hospital Bed Capacity	P					
Equipment Supplies	Daily PCR Tests	H		X			
	Temperature	H	X				
	SO2	H	X			X	
	NO2	H	X			X	
	HCNM	H	X				
	HCT	H	X				
	CH4	H	X				
	CO	H	X				
	NO	H	X				
	NOx	H	X				
	O3	H	X				
	PM10	H	X				

Category	Name	Type	Locations with Historical Data				
			Rio de Janeiro	Metropolitana	Java/Sulawesi	Querétaro	Luanda
Economic	PM2.5	H	X				
	Nighttime Radiance	H					X
	Local Unemployment Rate	H	X				
	National Unemployment Rate	H	X				
	Gross Domestic Product	H			X		
	Oil & Gas Imports	H			X		
	Household Expenditures	H			X		
	Consumption Expenditure LNPRT	H			X		
	Government Consumption Expenditure	H			X		
	Net Exports	H			X		
	Manufacturing GDP	H			X		
	Construction GDP	H			X		
	Retail GDP	H			X		
	Communication GDP	H			X		
	Health & Social Work GDP	H			X		
	Accommodation & Food Service GDP	H			X		
	Closing Composite Stock Index	H			X		
	Farmer Terms of Trade	H			X		
Mobility	Inflation	H			X		
	Ships Loitering	H					X
	Retail & Recreation	H	X		X	X	X
	Grocery & Pharmacy	H	X		X	X	X
	Parks	H	X		X	X	X
	Transit	H	X		X	X	X
	Workplace	H	X		X	X	X
	Residential	H	X		X	X	X
	General Mobility	H		X			
	Daily Flight Passengers	H		X			
	Visitor Arrivals	H			X		
	Foreign Visitors	H			X		
	Hotel Occupancy	H			X		
	Foreign Visitors	H			X		

Appendix D

Code Repositories and Other EVDT Publications

One of the goals of the EVDT Framework is to provide openly available code and data products, enabling their access by a wide audience and their reuse for future projects. This thesis is one part that, providing a guide to the framework and examples of its prior use. This appendix contains links to code repositories and to other EVDT publications, some of which are referenced throughout the thesis.

Western Rio de Janeiro Development & Mangroves Code

- GEE code used for EVDT analyses: https://code.earthengine.google.com/?accept_repo=users/jackreid/thesis
- DSS code: <https://github.com/mitmedialab/evdt>

Vida DSS for COVID-19 Response Code

- GEE code used for EVDT analyses: https://code.earthengine.google.com/?accept_repo=users/jackreid/vida
- DSS code and Python code used for EVDT analyses: https://github.com/mitmedialab/Vida_Modeling
- Miscellaneous functions useful for working with GEE: https://github.com/mitmedialab/gee_custom_utilities
- Rio de Janeiro Online DSS: <https://blueraster.maps.arcgis.com/apps/dashboards/c77ab815dd694039ba29e292772e0684>
- Boston Online DSS: <https://blueraster.maps.arcgis.com/apps/dashboards/2475062b48dc410195ee9955c178b2b0>

Other EVDT And Related Publications: <https://dspace.mit.edu/handle/1721.1/147051>

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